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Global

2021

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and law firms globally

Uganda

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How lawyers are ranked

Every year we carry out thousands of in-depth interviews with clients in order to assess the reputations and expertise of business lawyers worldwide. The qualities we look for (and which determine rankings) include technical legal ability, professional conduct, client service, commercial awareness/astuteness, diligence, commitment, and other qualities most valued by the client.

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General Business Law

General Business Law
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Sebalu & Lule Advocates and Legal Consultants *
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Mukumbya Musoke Advocates
Nangwala, Rezida & Co Advocates
* Indicates firm / individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

Band 1

Bowmans (AF Mpanga Advocates)

See profile on p.2968

What the team is known for Full-service Ugandan arm of a highly regarded continental outfit, renowned for its cross-border capabilities. Offers extensive experience advising on capital market agreements, financing facilities, M&A transactions and private equity investments, with an impressive list of high-calibre clients in the financial sector. Expertise cuts across a diverse range of practice areas, showcasing standout work in the TMT, energy and natural resources, and construction industries. Possesses further expertise in dispute resolution.

Strengths One market commentator enthused: “Bowmans in Uganda is exceptional.”

Work highlights Advised Mitsubishi Heavy Industries on the Ugandan aspects of its USD550 million acquisition of Bombardier’s CRJ Series commercial regional jet programme, including advising on the transfer of employees in the jurisdiction.

Notable practitioners

David Mpanga is widely regarded as an “outstanding” practitioner among market sources. He is a skilled litigator as well as transactional counsel, assisting with cross-border corporate acquisitions and financing transactions. His expertise further extends to competition law. **William Kasozi** has fashioned a strong reputation for his advice on domestic and cross-border acquisitions and financing

General Business Law	
Senior Statespeople and Eminent Practitioners	
Senior Statespeople: distinguished older partners	Shonubi Alan <i>Shonubi, Musoke & Co *</i>
Byamugisha Joseph Byambara <i>J. B. Byamugisha Advocates (ORL) ◇</i>	Ssempebwa Edward Frederick <i>Katende, Ssempebwa & Co</i>
Kabatsi Peter C R <i>Kampala Associated Advocates *</i>	Eminent Practitioners
Katende John W <i>Katende, Ssempebwa & Co</i>	Byenkya Ebert <i>Byenkya Kihika & Co Advocates</i>
Leading Individuals	
Band 1	Kasozi William <i>Bowmans (AF Mpanga Advocates)</i>
Fisher Kanyemibwa John <i>Kateera & Kagumire Advocates</i>	Kihika Innocent <i>Shonubi, Musoke & Co *</i>
Karugaba Phillip <i>ENSAfrica</i>	Kusaasira Denis <i>ABMAK Associates</i>
Katende Sim <i>Katende, Ssempebwa & Co</i>	Lubega Wamala Dennis <i>Kateera & Kagumire Advocates</i>
Masembe Timothy Kanyerezi <i>MMAKS Advocates *</i>	Makubuya Apollo N <i>MMAKS Advocates *</i>
Mpanga David FK <i>Bowmans (AF Mpanga Advocates)</i>	Mpanga David <i>Dentons (ORL) ◇</i>
Tumusingize Barnabas <i>Sebalu & Lule Advocates and Legal</i>	Nyakairu Donald <i>ENSAfrica</i>
Band 2	Sebugenyi James Mukasa <i>Sebalu & Lule Advocates and Legal</i>
Ecimu Nicholas <i>Sebalu & Lule Advocates and Legal Consultants</i>	Band 4
Kambona Oscar <i>Kampala Associated Advocates *</i>	Akunobera Festus <i>ABMAK Associates</i>
Karugaba Gertrude <i>Sebalu & Lule Advocates and Legal Consultants</i>	Birungyi Cephas <i>Birungyi, Barata & Associates (ORL) ◇</i>
Kibaya Andrew <i>Shonubi, Musoke & Co *</i>	Kiwanuka Kiryowa <i>K&K Advocates (ORL) ◇ *</i>
Matsiko Joseph <i>Kampala Associated Advocates *</i>	Magona Fiona N <i>MMAKS Advocates *</i>
Mukumbya Musoke Julius <i>Mukumbya Musoke Advocates</i>	Naiga Kiwola Aisha <i>ABMAK Associates</i>
Musoke Rachel <i>ENSAfrica</i>	Ogwal Joshua <i>Ligomarc Advocates</i>
Mwesigwa Noah Edwin <i>Shonubi, Musoke & Co *</i>	Rezida Alex <i>Nangwala, Rezida & Co Advocates</i>
Nangwala James <i>Nangwala, Rezida & Co Advocates</i>	Sebatindira Ruth <i>Ligomarc Advocates</i>
Paulsen Blaisie N <i>Byenkya Kihika & Co Advocates</i>	Segawa Moses <i>Sebalu & Lule Advocates and Legal Consultants</i>
Band 3	Up-and-coming individuals
Gimara Francis <i>ALP Advocates (ORL) ◇</i>	Musinguzi Bruce <i>Kampala Associated Advocates *</i>
Karamagi Kabiito <i>Ligomarc Advocates</i>	Namuli Blazevic Alice <i>Katende, Ssempebwa & Co</i>
Kasirye Andrew <i>Kasirye Byaruhanga & Co Advocates (ORL) ◇</i>	

facilities, including providing local counsel on high-profile international transactions. He is also well versed in project financing.

Katende, Ssempebwa & Co

See profile on p.2972

What the team is known for Pre-eminent local law firm renowned for its long-established presence in the Ugandan market. Acts on an impressive spread of mandates, from banking advice and project finance to telecoms investment and infrastructure development. Additional notable capabilities in dispute resolution, particularly in tax and commercial litigation, with further areas of strength including competition law and IP. Benefits from its membership of the LEX Africa legal network, an alliance comprising firms from across the continent.

Notable practitioners

Co-founding partner **John Katende** has amassed a wealth of legal and business experience over his many years of practice. He continues to utilise this experience to the benefit of the firm’s clients. Co-founding partner **Edward Frederick**

Ssempebwa is held in high regard in Uganda. He has been at the fore of the country’s legal market for decades and has been actively involved in the development of the country’s legislature. Commentators are quick to praise **Sim Katende** as a “very strong practitioner, knowledgeable of the market and technically skilled.” He is a distinguished corporate lawyer with extensive M&A and capital markets transactional credentials and expertise spanning the energy, oil and gas, and TMT industry sectors. **Alice Namuli Blazevic** continues to enhance her standing in the market, with particular recognition for her work in the TMT sector. She is also respected for her experience of cryptocurrency and blockchain mandates.

MMAKS Advocates

See profile on p.2974

What the team is known for Distinguished full-service firm with renowned prowess in litigation and alternative dispute resolution. Regularly approached by a range of international companies and law firms to act as local counsel in a variety of mandates, including project financing, international arbi-

Foreign Desks (Based Abroad)
General Business Law
Ugandan expertise
based in countries listed below
UK Clifford Chance LLP *
USA Curtis, Mallet-Prevost, Colt & Mosle LLP *

Foreign Experts (Based Abroad)
General Business Law
Ugandan expertise
based in countries listed below
UK Alikier Phillip Tanfield Chambers (ORL) ◇
UK Mpubani Gabriel Freshfields Bruckhaus Deringer (ORL) ◇
* Indicates firm with profile.
◇ (ORL) = Other Ranked Lawyer.

tration, private equity and cross-border M&A transactions. Possesses significant cross-border capabilities across the African continent as a member firm of the Africa Legal Network. Consulted by clients from a wide range of sectors, from energy and oil and gas to agriculture and utilities.

Strengths Interviewees endorse the “highly skilled and knowledgeable team which gives practical and pragmatic advice,” adding that the group is “willing to go the extra mile to find commercially workable, legally sound solutions.”

Another client noted the team as “experienced and well co-ordinated.”

Work highlights Represented the Uganda Law Society in a case against the Kampala Capital City Authority and Attorney General alleging double taxation resulting from the Amended Schedule of the Trade Licensing Act.

Notable practitioners

Managing partner **Timothy Kanyerezi Masembe** (see p.2964) is widely recognised as one of the country’s foremost litigators. He routinely features on some of the jurisdiction’s largest corporate and commercial cases, with further proficiency in public law disputes. He is also noted for his counsel in arbitration proceedings. **Apollo Makubuya** (see p.2964) is an experienced corporate practitioner with a particularly developed cross-border M&A practice. He regularly acts for international clients on inbound acquisitions and investments, with notable activity in the mining and banking and finance sectors. Sources describe **Fiona Magona** (see p.2964) as “highly efficient, effective and customer-oriented,” with one client saying: “Despite tight timelines and intense workloads she has always been available and provided good-quality advice.” She advises on corporate matters including M&A.

Sebalu & Lule Advocates and Legal Consultants

See profile on p.2975

What the team is known for Premier Ugandan firm with a strong bench of sought-after professionals. Engaged for a formidable range of mandates including project finance, lending facilities, PPP, domestic and regional M&A, and corporate restructuring. Has a strong following of clients in the banking sector, as well as standout names in telecoms, oil and gas, private equity and power. The team also has noteworthy experience representing clients involved in commercial disputes. Supported through its membership of renowned legal alliance DLA Piper Africa.

Strengths Clients speak highly of the team: “The lawyers at all levels are not only highly knowledgeable and experienced but also well qualified. Their delivery is excellent” and they “provide practical solutions.”

One source commented on the group’s “excellent knowledge of applicable laws and regulations,” further reflecting: “They listened carefully to meet the client’s expectations and we achieved our target in genuine team spirit.”

Work highlights Acted for Centenary Group on a corporate reorganisation via the establishment of a group structure.

Notable practitioners

Managing partner **Barnabas Tumusingize** is held in high regard in Uganda, with a distinguished reputation for his banking and finance practice. He handles contentious and non-contentious matters for his clients; interviewees endorse him as “very good and extremely approachable.”

Nicholas Ecima is a highly regarded lawyer with a practice focus on projects and construction. His expertise covers the full range of power and infrastructure projects, with a particularly strong grasp of project finance. **Gertrude Karugaba** assists her clients in sectors including TMT and banking with corporate structuring and transactions. “She is simply a world-class professional,” one client commented, adding that her advice “ensured the company ended up in the best possible position.” **James Mukasa Sebugenyi** is a well-regarded commercial litigator and arbitration counsel. His wide-ranging disputes practice covers real estate and product liability, as well as intellectual property and constitutional law. **Moses Segawa** is valued by clients for his employment, labour relations and employee benefits expertise. A client praised him as “very strong,” adding that he is “responsive to our requests and supports us proficiently.”

Shonubi, Musoke & Co

See profile on p.2976

What the team is known for Acclaimed Uganda-based law firm, recognised in the market for its long-established proficiency in project finance, syndicated lending, capital markets and other corporate transactions. Benefiting from its strategic alliance with Norton Rose Fulbright, as well as a close partnership with Gilbert & Partners in nearby Burundi, the team has notable cross-border and regional resources. Acts for a number of eminent names in the financial services and telecommunications sectors.

Strengths One client said: “Our questions are answered comprehensively, and we feel equipped and enabled with the assistance they provide.”

Another commented: “We are very satisfied with their capabilities and coordination,” as well as praising its “very professional approach.”

Work highlights Advised SICPA Uganda on its acquisition of Global Fluids International.

Notable practitioners

Founding partner **Alan Shonubi** (see p.2965) remains an immensely well-respected lawyer in Uganda. His expertise covers project financing and PPP, as well as general corporate issues. **Andrew Kibaya** (see p.2964) maintains a prominent position in the banking and finance field, representing investment banks, private investors and receivers in syndicated loan transactions and credit facilities. He has further experience of insurance and taxation matters. Firm managing partner **Noah Edwin Mwesigwa** (see p.2965) is an accomplished commercial lawyer with a wealth of experience assisting with corporate, capital markets and lending transactions. He is additionally proficient advising on securities and corporate restructuring. **Innocent Kihika** (see p.2964) is praised for his counsel on mining, infrastructure and energy projects, advising on financing, sponsorship, development and construction. His expertise extends into the energy and natural resources spaces generally, in which area he advises on power purchase agreements and regulatory compliance.

Band 2

ABMAK Associates

See profile on p.2966

What the team is known for Dynamic and well-respected team of attorneys exhibiting significant skill in the energy and natural resources industries, especially the oil and gas sector. The group also has notable expertise in the telecoms sector, in addition to an impressive reputation for handling tax advisory and defence work. The firm enjoys high

standing among international clients and law firms.

Strengths Sources highlight this “strong team,” describing it as comprising “young partners who offer robust advice and quality of service, and where client experience is very high.”

Notable practitioners

Managing partner **Denis Kusaasira** attracts considerable recognition for his work in the energy, natural resources and infrastructure industry sectors. He handles both disputes and transactions in the space, including the acquisition of mineral rights and the development of projects. **Festus Akunobera** is a well-regarded lawyer with a practice focused on tax. He is sought out for his representation in disputes and for his counsel on the tax considerations of transactions, as well as compliance advice. **Aisha Naiga Kiwola** is particularly active in the infrastructure and energy spaces, in which areas she assists clients with project financing and commercial transactions. She is additionally versed in construction matters.

ENSafrica

See profile on p.2969

What the team is known for Well-regarded group showcasing experience in a range of capital market and project finance transactions. As the Uganda office of a high-profile and well-respected multi-jurisdictional African law firm, the team also has notable expertise in both domestic and international M&A matters. Features an impressive client roster in the banking sector, with further sectors of notable activity including energy, real estate, retail and agriculture. Additionally offers experience concerning business liquidation and receivership proceedings.

Strengths A happy client enthused: “I really love ENS Uganda. They are brilliant and they make our life so much easier,” adding: “It’s a comfort to know we’re in safe hands.”

Another similarly praised the group: “I find them to be proactive, as well as efficient.”

Work highlights Advised American Tower in five African jurisdictions, including Uganda, on the USD1 billion acquisition of 1,460 telecoms towers from Eaton Uganda.

Notable practitioners

Interviewees praise **Phillip Karugaba** as “excellent” and list his strengths as being his “thoroughness, transparency and communication.” He is an accomplished corporate and commercial counsel with a wealth of M&A experience, including cross-border private equity investments. **Rachel Musoke** is held in high regard for her work on financing transactions, including syndicated lending and project finance. One client commented: “She will go above the call of duty to make sure things go ahead, and will help negotiate and always get stuck in.” **Donald Nyakairu** has wide-ranging expertise in cross-border M&A, financing and project development, with further experience of insolvency. Commentators highlight his “experience in complex transactions.”

Kampala Associated Advocates

See profile on p.2971

What the team is known for Accomplished and respected outfit with an experienced bench of professionals, well known for its commercial litigation capabilities, as well as its standout tax disputes practice. Adept in handling regulatory and transactional mandates, particularly in the energy and telecoms sectors. Also noted for its expertise in banking and finance, as well as agriculture. The firm is associated with renowned global law firm Dentons.

Strengths A source noted their appreciation of the firm’s ability to “create and add value and provide high-quality advice,” concluding: “The team is very professional and their reputation as a leading law firm is deserved.”

Others highlight its “good, prompt service, availability and communication skills.”

Notable practitioners

Peter Kabatsi (see p.2964) is a formidable lawyer who has had a distinguished career as a public prosecutor and in pri-

vate practice. He heads the firm's litigation practice and is a skilled advocate in litigation and arbitration cases. Sources say **Oscar Kambona** (see p.2964) is "extremely knowledgeable in the area of tax disputes and possesses excellent negotiating skills." His expertise covers the full gamut of taxation issues, and he has played a role in the development of tax legislation. Managing partner **Joseph Matsiko** (see p.2964) is an accomplished litigator and arbitration counsel, handling construction disputes, in addition to commercial and contractual cases. Clients describe him as a "very professional person who always dedicates himself to solving issues amicably." **Bruce Musinguzi** (see p.2965) is "ambitious, committed and self-driven," according to sources, who also praise him as "professional and always prepared." He dedicates most of his practice to commercial litigation, with further expertise in taxation.

Band 3

Byenkya Kihika & Co Advocates

What the team is known for Well-established group respected for its roster of experienced and skilled practitioners. Adept with commercial disputes advocacy, in addition to corporate transactions, project finance and banking matters. Insolvency, employment and labour law are additional areas of proficiency.

Notable practitioners

Ebert Byenkya is the founding partner of the firm, as well as the head of the litigation practice group. He plays a key role servicing clients, in addition to his managerial responsibilities. **Blaisie Paulsen** is best recognised for her work in the field of banking and finance. She has extensive experience assisting with loan facilities, representing both borrowers and lenders. She additionally advises on commercial transactions and tax.

Kateera & Kagumire Advocates

What the team is known for Longstanding name in Uganda with a solid bench of lawyers offering experience and dexterity in litigation and alternative dispute resolution. Also sought after for its expertise in project finance and general corporate matters, with noteworthy capabilities in the real estate and energy sectors.

Notable practitioners

John Fisher Kanyemibwa is respected as a "very senior and experienced" lawyer by market sources. He is best recognised for his contentious work, including both litigation and arbitration proceedings, handling cases relating to energy, banking and property law. **Dennis Lubega Wamala** operates a notable practice with particular activity in the energy industry. He represents clients in disputes, advises on transactions and provides regulatory compliance counsel.

Ligomarc Advocates

See profile on p.2973

What the team is known for Impressive team showcasing standout finance-related capabilities. Known particularly for its excellent insolvency practice, the group is adept in handling contentious bankruptcy cases as well as corporate restructuring work. Further notable expertise in tax, project finance, banking and insurance work. A member of the Andersen Global alliance.

Notable practitioners

Kabito Karamagi is singled out for his considerable insolvency experience, in which space he acts for lenders and debtors on debt and corporate restructuring, as well as related litigation. He currently acts as the firm's managing partner. **Joshua Ogwal** has a practice focus on finance law and infrastructure. He regularly advises on the development and financing of infrastructure projects, as well as transactions in the space. He is also well versed in financial regulation. **Ruth Sebatindira** is well regarded among her peers,

who recognise her "very high standard of practice." She is a founding partner and a former president of the law society, with a practice focused on commercial disputes and transactions, as well as insolvency.

Mukumbya Musoke Advocates

What the team is known for Recognised and experienced group, with an impressive reputation among domestic and international financial institutions and law firms for its work in projects and project finance. Engaged on a number of high-profile developments in the energy and infrastructure spaces, acting for lending, borrowing and acquiring parties. The group is additionally instructed to provide counsel on insolvency and administration, as well as capital markets transactions.

Strengths One client said: "The team is well organised and has clearly managed to stay coordinated despite the difficulties of lockdown. Their strength is their responsiveness and their ability to balance a good knowledge of local law with awareness of commercial pressures."

Another interviewee noted: "The firm always responds quickly and accurately to our questions," adding: "They provide us with constructive propositions on difficult issues."

Work highlights Advised the African Export-Import Bank, the Eastern and Southern African Trade and Development Bank and Absa Bank on the USD379 million construction financing of the International Specialised Hospital of Uganda.

Notable practitioners

Sources laud **Julius Mukumbya Musoke** as a "great lead partner," going on to describe him as "clever and hard-working." He is also appreciated for his ability to "communicate clearly with practical advice." He is an accomplished banking and finance lawyer with extensive projects experience.

Nangwala, Rezida & Co Advocates

What the team is known for Well-established local outfit with a solid reputation for its courtroom advocacy, as well as land and conveyancing law. Increasingly visible on a variety of corporate mandates, including M&A transactions and banking sector activities. In addition to its litigation capabilities, the firm offers alternative dispute resolution services.

Notable practitioners

James Nangwala is held in high regard for his land law and conveyancing work, advising on matters including the acquisition of land titles and mortgage security. He additionally advises on corporate restructuring and M&A, as well as disputes. **Alex Rezida** is described as a "very active and distinguished practitioner" by market sources. He is well versed in the corporate and finance fields, advising on M&A and lending transactions, with further expertise in IP and employment law.

Foreign Desks (Based Abroad)

Clifford Chance LLP

See profile on p.3154

What the team is known for High-profile multinational law firm with widely recognised expertise in Uganda. Regularly sought out for its handling of projects-related mandates, notably acting for lenders and sponsors on the financing and development of projects in the traditional and renewable power sectors, as well as infrastructure. Additionally acts for international companies on acquisitions, investments and divestitures in the jurisdiction.

Work highlights Acted for CDC Group on the sale of its shares in DFCU Bank to a Danish government-owned investment fund.

Notable practitioners

London-based Nicholas Hughes and Jennifer Mbaluto are important contacts for clients.

Curtis, Mallet-Prevost, Colt & Mosle LLP

See profile on p.3454

What the team is known for International firm recognised for its representation of the national government in a variety of domestic and international arbitration proceedings. Handles Ugandan matters from its offices across Europe and the USA. Has notable expertise in this jurisdiction, particularly in tax disputes and controversies in the oil and gas sector, as well as infrastructure projects.

Strengths Sources describe the firm as being "efficient and good at what they do."

Notable practitioners

Dubai-based Paul Bugingo is an important contact for clients.

Other Ranked Lawyers

Cephas Birungyi offers his clients deep expertise in all manner of tax matters. Sources particularly appreciate his "capacity to listen well to clients, understand the dilemma and be able to prescribe the appropriate recourse that is business-like."

Joseph Byambara Byamugisha is a veteran practitioner who has acquired a deep well of experience practising law in Uganda. His expertise extends to all manner of commercial transactions and disputes.

Francis Gimara has a well-established reputation in the country for his arbitration counsel work, as well as his advice on business integration. He heads the East Africa group at the firm and is a former president of the law society.

Sources roundly highlight **Andrew Kasirye** as a "very recognised practitioner" in Uganda. He commands a significant amount of experience in both commercial litigation and transactions.

Interviewees commend **Kiryowa Kiwanuka** (see p.2964) as being "very professional, candid and proactive." He acts for banks and other lenders on financing transactions, with a notable reputation for commercial litigation and arbitration. Commentators describe **David Mpanga** as "extremely exceptional in banking and finance and real estate." He advises on various property development matters, for private clients and public associations, as well as lending and corporate transactions.

Foreign Experts (Based Abroad)

London-based **Phillip Alikor** is an accomplished international arbitrator and arbitration counsel. He has an active practice on the African continent, including in relation to Uganda, handling a wide range of mandates including investor-state disputes.

Gabriel Mpubani acts as the co-head of the firm's Africa group. He is a Uganda-qualified lawyer who continues to advise on infrastructure and energy project development and financing mandates in the jurisdiction from his base in London.

Leaders' Profiles in Uganda**KABATSI, Peter C R**

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Featured in General Business Law (Uganda)

Practice Areas: Peter is currently a Senior Partner at KAA where he jointly heads the litigation department. The department has and continues to successfully represent several local and international clients in varied sectors including banking, oil and gas, telecommunications as well as public bodies and government agencies. Peter served as Uganda's Solicitor General between 1990 and 2002 where he was the legal advisor and representative of government. During his 12 years in office every law that was passed was drafted under his supervision. Peter was the President of the United Nations International Law Commission (ILC) which is the body of experts that is mandated with codifying and developing international law. Prior to that, I had served as the Commission's Vice President, General Rapporteur and member. Peter is on the List of Counsel eligible to practice before the International Criminal Court. Peter is an ad hoc Judge of the Permanent Court of Arbitration which is an intergovernmental organization providing a variety of dispute resolution services to the international community. Additionally, Peter is an attorney and notary in the Kingdom of Lesotho. Peter is also qualified to practice in the courts of Rwanda.

Professional Memberships: Member, Uganda Law Society Member, East African Law Society

KAMBONA, Oscar

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Featured in General Business Law (Uganda)

Practice Areas: Oscar is a founding and Senior Partner at KAA and heads the Tax practice. He is a notable and respected tax lawyer in East Africa and has had enjoyed an illustrious career in the taxation realm for over twenty years. He has advised and participated in the drafting of key taxation legislation. He notably participated in the development and formulation of Income Tax Act 1997 as amended. Oscar is unmatched in the number and magnitude of taxation matters in which he has successfully represented clients from a cross section of industries and sectors. He has represented MTN Uganda in every major ground breaking tax matter for over eighteen years. Oscar has advised and represented Government Parastatals in matters regarding taxability of their transactions, notably the Civil Aviation Authority regarding the taxability of Airport Passenger Service Charges for VAT purposes. Other Companies that he continues to represent include: UBER B.V, Multichoic (U) Limited, Standard Chartered Bank, Stanbic Bank as well as Total (U) Limited.

Career: 2001 to date: Senior Partner, Kampala Associated Advocates, Uganda. 1996 -1997: Legal Assistant, Head Legal Services, Uganda Revenue Authority.

Professional Memberships: Member of Uganda Law Society Member East African Law Society

KIBAYA, Andrew

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Featured in General Business Law (Uganda)

Practice Areas: Practices in the banking and finance department covering syndication's,

project finance, securities, general banking advisory, taxation, insurance, business law, litigation and dispute resolution. He is routinely consulted on financial matters and has provided advice to the Central Bank, DFI's, local financial institutions and on several significant infrastructure projects. He also handles selected litigation matters notably of great legal importance and value.

Career: * Partner Shonubi, Musoke & Co Advocates. * Formerly part time lecturer at the Law Development Centre Post graduate bar Course * Assistant lecturer at the Makerere University Kampala Business School.

Professional Memberships: Uganda Law Society, East African Law Society and the International Bar Association.

Publications: High Court Shocks Financial Sector-2020, Corporate Governance in Uganda -an Overview -2010. Exchange Control and Foreign Currency restrictions in Africa-The Ugandan Example, 2013. The Local Content Problem Under the Petroleum Law Regime in Uganda, 2015

Personal: * Panelist and advisor to the Loan Market Association (LMA) activities in East Africa. * member GoU Commission to investigate the operations of UBC. Andrew has served as the Secretary to the GoU probe into the operations of the national Broadcaster (UBC). Andrew has acted as an external expert to the Law Development Centre. Andrew is an ardent golfer.

KIHIKA, Innocent

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Featured in General Business Law (Uganda)

Practice Areas: Practices and heads the firms Energy & Infrastructure, Oil and Gas department. Has advised investors and government alike on key legal aspects in the said sectors and enjoys very cordial relationships with these entities.

Career: Innocent practiced with Byenkya, Kihika & Co before moving to serve as the Head of Legal at the Uganda Electricity Transmission Company Limited. He subsequently joined the firm and heads the above department.

Professional Memberships: Member the International Bar Association, Uganda Law Society, East Africa Law Society.

Publications: Various papers in the energy, infrastructure and oil & gas sectors in Uganda and East Africa as a whole.

Personal: Innocent is an avid golfer and the current President of the Uganda Golf Union. Former President of the Entebbe Golf Club and Secretary of the Uganda Golf Union. He is a regular panelist at the Mining Indaba and has equally been on panels in the EMEA region and the United States of America. During his term at UETCL he also participated and sat on key governmental teams that reviewed and discussed the energy sector and the development of Ugandas oil sector. He is actively involved in these projects. he is also the Board Chairman of an electricity generation entity in Uganda.

KIWANUKA, Kiryowa

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Featured in General Business Law (Uganda)

Practice Areas: •Banking & Finance •Litigation & Arbitration •Energy Law •Technology •Insurance •Mergers & Acquisitions •Property Law & Conveyancing •Intellectual Property

•Employment & Labour Law •Public law & Regulation

Career: Partner; K&K Advocates (Founding Partner; K&K Advocates)

Professional Memberships: i.Uganda Law Society ii.East African Law Society iii.International Bar Association iv.Chartered Institute of Arbitrators v.Association of International Petroleum Negotiators

Personal: Member of the Board of the Petroleum Authority of Uganda, Member of University Council of Makerere University, Kampala, Chairman -Express Football Club (A football team in the Uganda Super League) and an ardent golfer.

MAGONA, Fiona N

MMAKS Advocates, Kampala
magona@ug.africalegalnetwork.com

Featured in General Business Law (Uganda)

Practice Areas: Fiona is a Partner in the MMAKS Corporate team with over 15 years' experience in multi-jurisdictional commercial transactions cutting across corporate M&A, Private Equity, Energy, Mining and Natural Resources, Projects & Infrastructure, and general corporate commercial, regulatory and investment advisory. Fiona has consistently been ranked as a highly regarded lawyer by international directories, and also described as efficient, pragmatic and with great client management skills. She provides legal and strategic commercial advice on cutting edge transactional work across sectors like telecom, broadcasting, insurance, education, banking, manufacturing, gaming, mining and energy. She routinely handles legal due diligences, advises on corporate transactional structuring, negotiates local and cross border transactional agreements, commercial operational agreements. She has an impressive knowledge of the local regulatory framework and is commended for her advice on compliance issues, licensing regimes, and issues affecting local and foreign investors. Some of her clients include SN Power, Africa Rivers Fund, SN54 Fiona holds a LLM in commercial law from the University of Birmingham (United Kingdom), has previously worked with a top tier law firm in Johannesburg South Africa, has served placements at a former FTSE 100 mining company, and also with Slaughter and May, a magic circle law firm in London.

MAKUBUYA, Apollo N

MMAKS Advocates, Kampala

Featured in General Business Law (Uganda)

Practice Areas: Apollo is one of the founding partners of MMAKS Advocates. He heads the Commercial Transactions team. With 26 years in legal practice, he specialises in corporate and commercial transactions including on company incorporation, governance and restructuring, mergers and acquisitions in various fields such as banking, insurance and oil and gas. He has handled several high-profile commercial transactions in real estate, energy and mining sectors. These include deals on the National Oil Refinery, the Kampala Storage Terminal, Kilembe Mines, Bujagali Power Station, Kampala Flyover Project and the Namanve industrial park. Additionally, he routinely advises on regulatory aspects in the banking, telecommunications and insurance sectors. Apollo is the Chairman of Equity Bank Uganda and Prudential Assurance Uganda Ltd. He has previously worked as a senior lecturer at the Faculty of Law Makerere University and with a private commercial bank and Uganda's Central Bank. Apollo is a graduate of Cambridge University, UK and holds a first-class honours

Bachelor's law degree from Makerere University and a Diploma in Legal Practice. He is a Senior Advocate qualified to practice law in all courts of Judicature in Uganda.

Professional Memberships: Member, East Africa Law Society Member, Uganda Law Society

MASEMBE, Timothy Kanyerezi

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maseembe@ug.africalegalnetwork.com

Featured in General Business Law (Uganda)

Practice Areas: Timothy is the Managing Partner and also heads the firm's Litigation Team. His practice focuses mainly on commercial, tax and civil litigation, as well as arbitration. Timothy is a leading litigator in Uganda, handling several ground breaking cases in the banking sector in Uganda. Timothy recently acted successfully for Samsung Electronics (EA) Ltd in a tax dispute against Uganda Revenue Authority in which he challenged a Value Added Tax assessment for services provided by the Samsung Ugandan branch to its head office in Kenya. He is consistently ranked as a Band 1 commercial lawyer by Chambers Global and other leading international directories. He is an external lead counsel for the Bank of Uganda and has indeed been at the center of the reconstruction and improvement of Uganda's banking sector. He is a qualified Barrister-at-law, and a Member of the Honourable Society of the Inner Temple, United Kingdom. He holds an LLB (Hons) degree from the University of London and was called to the Bar of England and Wales in 1992. Timothy also holds a Diploma in Legal Practice of the Law Development Centre in Uganda, and was recently granted a special license to appear in the courts of Tanzania.

MATSIKO, Joseph

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jmatisiko@kaa.co.ug

Featured in General Business Law (Uganda)

Practice Areas: Joseph is the Managing Partner of KAA and the co-head of the litigation department. He is a versatile and distinguished litigator with a noteworthy career spanning over 25 years. Joseph joined KAA in July 2007 following years of dedicated public service as a State Attorney in the Ministry of Justice and Constitutional Affairs where he rose to Director of Civil Litigation at the Attorney General's Chambers. Joseph has led numerous teams in a cross section of both transactional and litigation matters at the firm. For years he led the telecommunications and technology practice representing numerous industry players notably, MTN Uganda Limited and the Uganda Communications Commission. He was lead counsel in a ground breaking telecommunications case that sought to challenge the provision of mobile money by the telecommunications sector and he successfully represented his telecommunications client. He has extensive experience in civil and commercial litigation and has tried over 100 cases as lead counsel. Joseph has successfully represented several local and international clients in varied sectors including telecommunications, banking and finance, oil and gas as well as public bodies and government agencies.

Professional Memberships: Member, Uganda Law Society Member, East African Law Society

Personal: Married with Children

MUSINGUZI, Bruce

Kampala Associated Advocates, Kampala
Featured in General Business Law (Uganda)

Practice Areas: Bruce is a Partner at KAA and the co-head of Taxation Practice. He holds a masters degree in International Taxation from Georgetown University, Washington DC. He comes with over 12 years' experience and was recognized as a rising star by Global Chambers and Partners in 2020. In addition to the Tax Practice, Bruce also works with the Banking and Finance Practice and is a highly skilled commercial and civil litigator. He has successfully represented several local and international clients in varied sectors including telecommunications, construction, banking, mining as well as public bodies and government agencies. Bruce has been at the forefront of the Banking and Finance Practice's recovery team for over 9 years. He is part of the KAA Litigation team that is representing a client in one of Uganda's largest banking and finance litigation matter under the Financial Institutions Act. Bruce is an experienced tax litigator and has represented various clients in the country's biggest most complex tax matters. He has expertise in tax planning, and understands the intricacies of internal tax related legal issues of businesses and has worked with numerous companies in this regard.

Professional Memberships: Member of Uganda Law Society Member East African Law Society

MWESIGWA, Noah Edwin

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nmwesigwa@shonubimusoke.co.ug

Featured in General Business Law (Uganda)

Practice Areas: The Managing Partner with an equally active practice in the Corporate and Commercial Department with an emphasis on M&A, banking, PPP's, Energy and Infrastructure, telecommunications, aviation, Real Estate, insurance, business law, litigation and alternative dispute resolution and Corporate Governance.

Career: Partner-Shonubi, Musoke & Co Advocates.

Professional Memberships: International Bar Association. East African Law Society. Uganda Law Society.

Publications: The Financial Institutions Statute 1991. Legal and Economic Implications. Practical Aspects in M&A Transactions. Government Guarantees as Securities. A general Overview of the Anti-Money Laundering Bill, The new petroleum operations taxation regime 2010, A few aspects of the Petroleum (Exploration, Development and Production) Bill 2012, The Companies Act 2012 an overview. The Public Private partnerships Bill (now an Act), Islamic Finance in Uganda under the FIA 2016. See the firm website.

Personal: Board Member Children's AIDS Fund a US Funded NGO, Member Uganda Law Society Ethics Committee. Alumni member of the Academy of American and International Law. He served as Chairperson of the Government of Uganda appointed Kilembe Mines Concession Winding Up Commission in 2018. He has recently been appointed as arbitrator in a dispute involving Government and a Private entity. He is Secretary to numerous Boards including UMEME Ltd. Regular panelist at Regional and International Bar events.

SHONUBI, Alan

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ashonubi@shonubimusoke.co.ug

Featured in General Business Law (Uganda)

Practice Areas: The Senior Partner and Head of the Corporate and Commercial Department. Widely regarded in the fields of corporate and commercial matters/ general business law in Uganda. He practices in all areas of M&A, banking & finance, corporate/ project finance, investment law, mining, securities, telecommunications, real estate, aviation and Arbitration law. He is very knowledgeable of the legal services market in Uganda and regularly consulted in Uganda

Career: * Senior and Founding Partner Shonubi, Musoke & Co. Advocates.

Professional Memberships: * Past President of the East African Law Society, * Past Vice President Uganda Law Society, * Member International Bar Association, * Member Cairo Regional Center for Commercial Arbitration

Publications: 'Managing a Legal Practice', published 2000. 'Capital Markets the chicken and egg situation (to regulate or not to regulate)' 2009.

Personal: *Chairman Board of Trustees Kampala School of the Physically Disabled *Chairman National Insurance Corporation * Former Chairman Uganda Breweries Limited. * Former Member East African Breweries, * Chairman Uganda Baati. * Former Board member Capital Markets Authority. * Former Chairman National Libraries Board. * Chair Entebbe Hospital Management Committee. * He is the holder of an Honorary Doctorate in Laws awarded to him in appreciation of his contribution to commercial law and practice in Uganda.

ABMAK ASSOCIATES

www.abmak.org tel: +256 414 230151 / +256 417 373 001

Managing Partner: Denis Kusaasira

Partners: Aisha Naiga, Festus Akunobera, Hakim Muwonge, Joshua Byabashaija and Godfrey Akena

Number of partners: 6 Number of lawyers: 13

Languages: *English, Swahili*

Firm Overview:

ABMAK Associates ('ABMAK' or the 'firm') is a Ugandan corporate and commercial law firm that specialises in advising sponsors, lenders, contractors and subcontractors on the regulatory, transactional and structuring (including tax planning) aspects of oil and gas, mining, power, and infrastructure projects in Uganda. The firm also offers legal and commercial advice in the telecom sector and in the public procurement space. ABMAK prides itself in having represented clients on ground-breaking and strategically important projects in Uganda.

Main Areas of Practice:

Oil & Gas & Project Finance:

4 partners, 4 associates

- Advising, Total E&P on its upstream operations and transactions, including with respect to the tax aspects of the recent acquisition of interests from Tullow oil.
- Advising, Total East Africa Midstream B.V on all Ugandan law aspects regarding the planning, development, construction and operation of the East African Crude Oil Pipeline (EACOP), including negotiation of the Host Government Agreement with the Government of Uganda and the Tariff, the Transportation Agreement, and other project documents.

- Advising Schlumberger on its operation in Uganda.

- Advising China Petroleum Engineering Construction and Construction (CPECC) on the establishment of its operations in Uganda.

Key Clients: Total E&P Uganda, Total East Africa Midstream BV, Schlumberger, CPECC, GCC Services

Contacts: Hakim Muwonge, Denis Kusaasira

Emails: hm@abmak.org, dk@abmak.org

Power & Project Finance:

2 partners, 2 associates

- Advising African Renewable Energy Fund on the development and financing of a 41MW Achwa II Hydro Power Project (US\$ 84M).

- Advising the developer and negotiating project documents with the Governments and Off-takers of Uganda and Tanzania in respect of the Kikagati/Murongo cross-border Hydro Power Project on the border of Uganda and Tanzania (US\$ 64M).

- Advising Bugoye Hydro Limited on the acquisition of a 13 MW mini hydro power plant from Tronder Energi AS and NORFUND and the refinancing of the project (US\$ 50M).

- Advising Sugar Corporation of Uganda Limited on the development of a 26MW Bagasse Co-Generation Power Plant (US\$ 64M).

- Advising African Renewable Energy Fund during negotiation of project documents, of the of a 42MW Achwa II Hydro Power Project (US\$ 85M).

- Advising Senok Wind Uganda Limited – 20mw Rupa Subcounty, Morotto District.

Key Clients: Africa Renewable Energy Fund, Achwa HPPs, Bugoye HPP, Kikagati HPP, Muvumbe HPP, and SCOUL Co-Gen.

Contact: Aisha Naiga **Email:** an@abmak.org

Mining:

2 partners, 2 associates

- Advising Namekara Mining Company on its operations in the exploration, development and mining of vermiculite from one of the largest vermiculite deposit in Africa.

- Advising the developer of the Sukulu mineral development project on the acquisition of mineral and land rights as well as negotiation of a mineral development agreement with the Government of Uganda (US\$ 620M).

Key Clients: Guangzhou Dongsong Energy Group, Namekara Mining

Contact: Denis Kusaasira **Email:** dk@abmak.org and Joshua Byabashaija **Email:** jbt@abmak.org

Telecoms:

2 partners, 2 associates

Advising American Tower Company on its transactions including the tax aspects acquisition of interests in telecom infrastructure in Uganda, and acting for them in contentious tax disputes before the Tax Appeals Tribunal and the Commercial Court.

Key Clients: American Tower Company

Contact: Festus Akunobera **Email:** fa@abmak.org and Joshua Byabashaija **Email:** jbt@abmak.org

Infrastructure:

2 partners, 2 associates

Advised a major EPC Contractor on re-negotiation, with Government of Uganda, of key terms of the EPC/Turnkey Contract (FIDIC, 1999 Edition) for the Standard Gauge Railway Project Network for Uganda.

Key Clients: China Harbour Engineering Company Ltd (CHEC)

Contact: Denis Kusaasira **Email:** dk@abmak.org and Festus Akunobera **Email:** fa@abmak.org

Procurement:

2 partners, 2 associates

- Advising SICPA, a global provider of security inks as well as secured identification, traceability and authentication solutions on public procurement law and compliance in Uganda, including negotiating agreements with relevant public authorities.

- Previously advised the Russian State Corporation (Rostec) leading the TGR Consortium on their successful public procurement bid to construct a refinery in Uganda and subsequently negotiated the relevant project agreements with the Government of Uganda.

PRACTICE AREAS

Oil & Gas
Mining
Power
Taxation
Corporate/M&A
Project & Corporate Finance
Arbitration

OFFICES

UGANDA

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Tel: +256 414 230 151 / +256 417 373 001
Email: info@abmak.org

Key Clients: China Harbour Engineering Company Ltd (CHEC)

Contact: Denis Kusaasira **Email:** dk@abmak.org and Festus Akunobera **Email:** fa@abmak.org

Tax:

2 partners, 2 associates

- Negotiating with the Government of Uganda a special tax regime for the GZDS steel and phosphate project and acting as developer's tax advisor.

- Advising Heritage Oil and Gas Limited on Ugandan law aspects of a UNCITRAL arbitration against the Republic of Uganda and acting for them as counsel in on-going tax dispute in court against the Revenue Authority. The tax in dispute is US\$ 434M.

- Tax advisor to AB-InBev during the acquisition of SAB Miller Plc assets in Uganda.

- Negotiating with the Government of Uganda a special tax regime for the Uganda refinery project.

Key Clients: Heritage Oil and Gas, GZDS, Africa Renewable Energy Fund, Kikagati HPP, Muvumbe HPP, and SCOUL Co-Gen

Contact: Festus Akunobera **Email:** fa@abmak.org

Corporate / M&A:

2 partners, 2 associates

- Advising Platinum Credit Uganda Limited on a private Medium Term Note Programme of US\$ 10M.

- Acted for Africell Holdings SAL in the acquisition of all the France Telecom SA stake in Orange Telecom Uganda Limited.

- Acting for Africa Renewable Energy Fund during the acquisition of Bugoye HPP and advising on refinancing by EIAF worth over US\$ 50M.

- Advising HMM during the acquisition of a stake in the company by RCL Foods Limited worth US\$ 4.6M.

- Acting for the Voxtra Fund during an equity investment in Amos Diaries Limited worth US\$ 4M.

- Providing company secretarial Services to the following entities: - Total E&P Uganda, Africell Uganda Limited, Namekara Mines, GZDS, Bugoye HPP, HMM-Rainbow, and ARPE Limited.

Key Clients: Africell Uganda Limited, HMM-Rainbow, Voxtra Fund, Maji Power Limited, Total E&P, and Namekara Mines

Contact: Joshua Byabashaija **Email:** jbt@abmak.org

ABMAK ASSOCIATES
Advocates & Legal Consultants

ALP ADVOCATES

www.alp-ea.com tel: +256 414 671997

Managing Partner: Francis Gimara (Team Leader)

Senior Partners: Hannington Amol, Henry Onoria (Dr.), Ann Namara, Lastone Gulume Balyainho

Number of partners: 6 Number of lawyers: 14

Firm Overview:

ALP Advocates is a member of ALP East Africa, a premier integrated legal and professional services firm. Based in East Africa, ALP has offices in the cities of Kampala - Uganda, Nairobi - Kenya, and Dar es Salaam - Tanzania. The firm is a leading brand in the areas of Regional Integration & Cross Border Business Practice, Dispute Resolution with emphasis on Arbitration and Litigation, Corporate and Commercial Transactions Practice, Regulatory Affairs Practice, and Infrastructure Law. Founded in 2018 through partnerships with practicing attorneys, the firm has a team of attorneys with a combined experience of over fifty years of practice. With a reputation for its excellence, integrity and agility, the firm continues to attract high value corporate clients, multinational entities, and individuals.

Main Areas of Practice:

Regional Integration & Cross Border Business Practice:

- The firm through its offices across the East African Region, has taken a leading role in regional integration and cross border practice. The firm advises several businesses in East Africa on cross border transactions.
- The partners of the firm are engaged in several regional integration initiatives through advisories and trainings. The firm has been retained to train judges, in-house lawyers and regulatory bodies on the East African Court of Justice Practice & Procedures.

Partners: Francis Gimara, Henry Onoria (Dr.).

- The firm through its Partners has been engaged to represent clients across East Africa at the East African Court of Justice.

Partners: Francis Gimara, Hannington Amol, Henry Onoria (Dr.), Lastone Gulume Balyainho.

Dispute Resolution (Arbitration & Litigation):

- Represented several clients on arbitration matters.
- The firm has been engaged in complex regional integration litigation and EAC Treaty enforcement before the East African Court of Justice, representing aggrieved clients.

Partners: Francis Gimara, Hannington Amol, Henry Onoria (Dr.), Lastone Gulume Balyainho.

- The firm's Managing Partner is providing leadership to provide ADR Practice in Uganda. The firm has been engaged by the Government of South Sudan to advise on the reform of arbitration and mediation practice in South Sudan.

Partners: Francis Gimara, Hannington Amol, Henry Onoria (Dr.).

- Arbitration advisory on contract lock in clauses and dispute resolution between a company and a United Nations local office.

Partners: Francis Gimara, Henry Onoria (Dr.), Ann Namara, Lastone Gulume Balyainho.

- Represented client before the Tax Appeals Tribunal in a tax dispute.

Partners: Francis Gimara, Lastone Gulume Balyainho.

- Represented clients in a complex dispute arising from an agreement for settlement of an estate.

Partners: Francis Gimara, Ann Namara, Lastone Gulume Balyainho.

Corporate & Commercial Transactions Practice:

- The firm's Corporate & Commercial practice includes business setup, banking and finance, intellectual property, employment, tax advisory, insolvency & restructuring, procurement, corporate governance and advisory services.

- Advisory and representing client in a complex collective termination employment matter.

Partners: Ann Namara, Lastone Gulume Balyainho.

- Advisory on a complex employment health and safety matter.

Partners: Ann Namara.

- Advisory on structuring and management of franchise arrangements and enforcement of franchise agreements.

Partners: Ann Namara.

- Advisory and client representation on infringement of business goodwill, assignment of trademark and associated marks.

Partners: Francis Gimara, Ann Namara, Lastone Gulume Balyainho.

- Advised and represented client in complex customs (export) tax matter and objection to imposition of VAT and Excise duty on exported consignments by the revenue authority.

Partners: Francis Gimara, Lastone Gulume Balyainho.

Infrastructure Law:

- The firm's Infrastructure practice covers technology law, construction law, and energy law.
- The firm has advised a client on a major construction project, and presently represents a client on a multimillion-dollar infrastructure project in the heart of the capital.

Partners: Francis Gimara, Ann Namara.

- Advisory on the enforcement of a construction project contract for a rehabilitation and expansion project against a multinational company.

Partners: Francis Gimara.

- Advisory on enforcement construction project contract for construction and completion of a hotel.

Partners: Francis Gimara, Ann Namara.

Regulatory Affairs Practice:

- Represented public interest litigation organisation enforcing the rule of law, transparency and accountability in the management of a national rural electrification fund.

Partners: Francis Gimara, Lastone Gulume Balyainho.

- Conducted legal audit and compliance for a client groups of companies.

Partners: Francis Gimara, Ann Namara.

PRACTICE AREAS

Regional Integration & Cross Border Business Practice
 Dispute Resolution Practice
 Corporate and Commercial Transactions Practice
 Infrastructure Law
 Regulatory Affairs Practice

OFFICES

Uganda

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DAR ES SALAAM: Jangid Plaza, 1st Floor, Room No. 107, Ali Hassan Mwiya Road.
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BOWMANS

www.bowmanslaw.com tel: +256 41 425 4540

Chairman: Robert Legh

Managing Partners: Alan Keep (Group), Paras Shah (Kenya), Elton Jangale (Malawi), Fazil Hossenkhan (Mauritius), Wilbert Kapinga (Tanzania), Ernest Wiltshire (Uganda) and Mabvuto Sakala (Zambia)

Number of partners: 400+ Number of lawyers: 800+

Languages: *English*

Firm Overview:

Bowmans helps its clients overcome legal complexity and unlock opportunity in Africa. Its track record of providing legal services in the fields of corporate law, banking and finance law and dispute resolution, spans over a century.

With over 400 specialist lawyers, Bowmans draws on its unique knowledge of the business and socio-political environment in Africa to advise on a wide range of legal issues.

The firm delivers integrated legal services to clients throughout the continent from nine offices (Cape Town, Dar es Salaam, Durban, Johannesburg, Kampala, Lilongwe, Lusaka, Moka and Nairobi) in seven countries (Kenya, Malawi, Mauritius, South Africa, Tanzania, Uganda and Zambia).

Everywhere it operates, Bowmans offers its clients a service that uniquely blends expertise in the law, knowledge of the local market and an understanding of their businesses. The firm's aim is to assist its clients to achieve their objectives as smoothly and efficiently as possible while minimising the legal and regulatory risks.

Bowmans works closely with its alliance firms, Aman Assefa & Associates Law Office, in Ethiopia, and Udo Udoma & Belo-Osagie, in Nigeria. The firm has a best friends relationship with Taciana Peão Lopes & Advogados Associados in Mozambique, regularly works with other leading law firms across the rest of Africa, and is a representative of Lex Mundi, a global association with more than 160 independent law firms across the globe.

Clients include corporates, multinationals and state-owned enterprises across a range of industry sectors as well as financial institutions and governments.

Its Ugandan Practice is known for delivering boutique legal services and has extensive experience advising and acting for clients on complex and large-scale transactions.

Main Areas of Practice:

Aviation:

Bowmans' aviation specialists have a keen understanding of the industry based on a proven track record of involvement in major aviation-related matters.

Construction:

The firm assists clients throughout the project life cycle of complex infrastructure and construction projects including development, delivery, financing and disputes under all forms of construction contracts.

Consumer Goods:

Bowmans is uniquely positioned to advise consumer goods companies on all aspects of their businesses in Africa and has an exceptional track record of having advised some of the world's leading companies in this sector.

Education:

The firm's multi-disciplinary and cross-jurisdictional team is in a singular position to provide clients entering or operating in this field with a comprehensive spectrum of services covering transactional, regulatory, tax and employment law.

Energy:

Bowmans acts for a wide range of clients in the energy sector including developers, sponsors, public utilities, funds, commercial banks and other financial institutions, and governments.

Financial Institutions:

The firm has extensive experience advising clients in the banking, insurance, financial products and services sectors across the continent.

Hotels & Leisure:

Bowmans has specialist know-how and experience in the sector, having advised a number of international hotel groups as they commenced doing business, or have looked to expand their existing footprint, in Africa.

Industrials:

The firm's offering spans the full range of corporate services and extends to all the specialist areas of law associated with activity of this nature including competition and antitrust, employment and tax.

Infrastructure:

Bowmans helps its clients at all stages of the economic lifecycle of infrastructure projects – from developing to acquiring to managing to restructuring to selling assets, including advising on financing aspects.

Insurance:

The firm advises leading insurers and reinsurers as well as companies in industry sectors where risk is inherent, on issues impacting them across the insurance value chain.

Mining:

The firm has a strong record of acting on the most significant mining-related mergers and acquisitions across the African continent. Bowmans advises on every aspect of mining-and resource-related transactions from the initial due diligence through regulatory compliance to negotiating and closing the deals.

Pharmaceuticals & Healthcare:

Bowmans' pharmaceuticals and healthcare specialists have extensive experience in, and regularly advise stakeholders across, the healthcare services and products supply chain.

Ports, Transport & Logistics:

The firm delivers a comprehensive service facilitating relationships between land and sea users and owners of ports, terminals and equipment.

Technology, Media & Telecommunications:

Bowmans' understanding of the regulatory landscape in many African jurisdictions enables it to assist clients get to market quickly while avoiding many of the pitfalls of operating in a new jurisdiction.

PRACTICE AREAS

Banking & Financial Services Regulatory
Local Ownership & Empowerment
Commercial Property
Competition
Corporate Services
Data Protection
Debt Capital Markets
Dispute Resolution
Employment & Benefits
Environmental Law
Equity Capital Markets
Finance
Fintech
Governance, Compliance & Investigations
Government Contracting & Public Procurement
Impact Investment
Intellectual Property
International Arbitration
Litigation & Arbitration
Mergers & Acquisitions
Oil & Gas
Pensions Law
Private Equity
Project Finance
Regulatory Services
Restructuring
Shipping, Aviation & Logistics
Tax

OFFICES

KENYA

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MALAWI

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MAURITIUS

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Westway Office Park, Harry Gwala Road, Westville
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1014, Church Road
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Website: www.bowmanslaw.com



BOWMANS
UGANDA

ENSafrica

www.ENSafrica.com email: info@ENSafrica.com

Chairman: Michael Katz

Chief Executive: Mzi Mgudlwa

Number of practitioners: 600+

Languages: 40+

Firm Overview:

Credible difference

With over 600 specialist practitioners, ENSafrica is Africa's largest law firm and has the capacity to deliver on your business requirements across all major industries and the African continent. The firm is able to leverage its resources to deliver legal solutions that suit your pricing preferences and timeframes.

Africa focus

Over many years, ENSafrica has developed a large knowledge base of resources and a deep understanding of local nuances and ways of doing business. The firm has practical experience working on the ground and direct access to high-end, professional contacts across the continent, assuring you of consistent quality and world-class service. ENSafrica has practitioners who are qualified to practise English law and French law and the firm has extensive experience in the legal codes of OHADA used in West and Central Africa.

Excellence

ENSafrica is recognised by top ranking agencies such as *Chambers Global Guide*, *Legal 500 EMEA Guide*, *IFLR1000 Financial and Corporate Guide* and *International Tax Review's World Tax Guide*, as well as by the *African Legal Awards*, for achieving consistently high standards when working on the continent.

Novel solutions

ENSafrica will work to find innovative solutions to ensure you achieve your commercial goals, whether it be successfully executing a strategy, maintaining a competitive edge or defending your position. The firm's aim is to deliver in the manner that best suits your business requirements, preferences and pricing structures. ENSafrica can advise you directly or work closely with your in-house legal teams.

Synergy

With more than 200 years' experience, ENSafrica has significant expertise across the breadth of commercial areas and covering the African continent. The firm is committed to creating enduring client relationships, which are founded in a values-driven culture, and to providing you with to-the-point, jargon-free advice. ENSafrica harnesses its deep specialist expertise in areas relevant to the project and at the correct level. This enables it to tailor-make solutions for you, with the desired turnaround times and cost efficiencies.

Main Areas of Practice:

- Africa Regulatory and Business Intelligence
- Agribusiness
- Asia-Africa Trade
- Aviation
- Banking and Finance
- Broad-Based Black Economic Empowerment (B-BBEE)
- Competition / Antitrust
- Corporate Commercial
- Data Privacy and Protection
- Dispute Resolution
- Employment
- Energy
- Environment
- Fiduciary
- Fintech
- Forensics
- Immigration
- India-Africa Trade
- Infrastructure
- Insolvency, Restructuring and Business Rescue
- Insurance
- IntelligENS (AI)
- International Arbitration
- Intellectual Property (IP)
- Mining
- Mine and Occupational Health and Safety (MOHS)
- Natural Resources and Environment
- Private Clients
- Private Equity
- Pro Bono and Corporate Social Investment
- Project Development and Project Finance
- Real Estate / Property
- Retirement Funds
- Shipping, Ports and Logistics
- Tax
- Technology, Media and Telecommunications (TMT)

OFFICES

ENSafrica is Africa's largest law firm, with offices in Ghana, Kenya, Mauritius, Namibia, Rwanda, South Africa and Uganda. It also has two dedicated pro bono offices in South Africa.

Through the firm's in-country and regional expertise, combined with its network of high quality correspondent firms, ENSafrica is able to assist you with all your legal and tax requirements, no matter where in Africa you choose to do business.

GHANA

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MAURITIUS

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Tel: +264 64 281 100
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www.ENSafrica.com

WINDHOEK: Unit 4 LA Chambers, Ausspann Plaza, Dr Agostinho Neto Road
Tel: +264 61 379 700
Email: infoWDH@ENSafrica.com
www.ENSafrica.com

RWANDA

KIGALI: Kacyiru KG 7th Avenue #35, Blue Star House 1st Floor - Wing B
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SOUTH AFRICA

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DURBAN: 1 Richefond Circle, Ridgeside Office Park, Umhlanga
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www.ENSafrica.com

JOHANNESBURG: The MARC | Tower 1, 129 Rivonia Road, Sandton
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STELLENBOSCH: La Gratitude, 97 Dorp Street
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UGANDA

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K&K ADVOCATES

www.kandk.co.ug **tel:** +256 414345054 / +256 393 276464

Managing Partner: Edwin Karugire
Number of partners: 3 Number of lawyers: 13
Languages: *English*

Firm Overview:

K&K Advocates is a leading full-service law firm operating in Kampala, Uganda. The firm provides the full range of legal services from transaction advisory services to litigation.

Over the past 19 years, the firm has accumulated vast experience in legal practice with a strong focus on commercial and corporate law. K&K Advocates represents local and multinational clients in litigation and in transactions of national and international significance.

Main Areas of Practice:

Litigation and Arbitration:

- 2 Partners; 6 fee earners based in Kampala, Uganda
- Representation of the Government of Uganda in the UNCITRAL Arbitration at the Permanent Court of Arbitration seated in London instituted by Rift Valley Railways Uganda Limited for a claim of USD 633,500,000 and a counterclaim of USD 285,490,221.58
 - Representation of British American Tobacco (BAT) Uganda in a groundbreaking challenge against the Excise Duty Act of Uganda against a claim of US\$ 17,000,000 at the East African Court of Justice (First Instance and Appellate Divisions)
 - Representation of Absa Bank Uganda Limited in a claim brought by Ham Enterprises Limited for specific performance of a facility offer for USD 17,000,000
 - Representation of Diamond Trust Bank Uganda Limited and Diamond Trust Bank Kenya Limited in a contractual claim brought by Ham Enterprises Limited for USD 11,163,453 and UGX 2,500,000,000
 - Representation of Uganda Civil Aviation Authority in a claim by Vivo Energy and 3 Others for the construction of a fuel farm and hydrant facility at Entebbe International Airport valued at USD 25,000,000

Key Clients: Diamond Trust Bank Uganda Limited, British American Tobacco, SGS Uganda Security Group Ltd, New Vision Printing and Publishing Company Limited

Contact Name: Kiryowa Kiwanuka
Tel: +256 772 733931 Email: kk@kandk.co.ug

Banking & Finance:

- 2 Partners; 5 fee earners based in Kampala, Uganda
- Advisory services to Diamond Trust Bank Uganda Limited on the restructuring of USD \$400,000,000 in credit facilities affected by the COVID-19 pandemic.
 - Registration of security instruments for Orient Bank Uganda Limited, Diamond Trust Bank Uganda Limited and dfcu Bank Limited for an aggregate value exceeding USD 6,000,000

Key Clients: Diamond Trust Bank Uganda Limited, Absa Bank Uganda Limited, Orient Bank Limited and dfcu Bank Limited

Contact Name: Edwin Karugire
Tel: +256 393276464 Email: edwin@kandk.co.ug

Technology:

- 2 Partners; 3 fee earners based in Kampala, Uganda
- Advising the Uganda Communications Commission and leading negotiations on the application by MTN Uganda for a 12 year Second National Operator License at a license fee of USD \$100,000,000

Key Clients: Uganda Communications Commission, Airtel Uganda Limited

Contact Name: Edwin Karugire
Tel: +256 393276464 Email: edwin@kandk.co.ug

Employment and Labor Law:

- 2 Partners; 3 fee earners based in Kampala, Uganda
- Representation of Africell (U) Limited in a claim by former employees for UGX 5,055,186,919/- as retirement benefits and damages for breach of contract

PRACTICE AREAS

Banking & Finance
Litigation & Arbitration
Energy Law
Technology
Insurance
Mergers & Acquisitions
Property Law & Conveyancing
Intellectual Property
Employment & Labour Law
Public law & Regulation

OFFICES

UGANDA

KAMPALA: K&K Chambers, Plot 5A2 Acacia Avenue, P.O. Box 6061, Kampala, Uganda
Tel: +256 393276464
Email: advocates@kandk.co.ug

Key Clients: Africell Uganda Limited, New Vision Printing and Publishing Company Uganda Limited, Stanbic Bank Uganda Limited

Contact Name: Kiryowa Kiwanuka
Tel: +256 772 733931 Email: kk@kandk.co.ug

Mergers & Acquisition:

- 2 Partners; 3 fee earners based in Kampala, Uganda
- Representation of Nile Fiberboards Limited on the acquisition of a USD \$ 20,000,000 forestry tree farming license from a German private equity fund.

Key Clients: Nile Fiberboards Limited, Kiryandongo Sugar Limited

Contact Name: Edwin Karugire
Tel: +256 393276464 Email: edwin@kandk.co.ug



K&K ADVOCATES

KAMPALA ASSOCIATED ADVOCATES

www.kaa.co.ug tel: +256 3122 44100 email: info@kaa.co.ug

Managing Partner: Joseph Matsiko (jmasiko@kaa.co.ug)

Partners: Peter Kabatsi, Elly Karuhanga, Dr Kallu Kalumiya, Sam Mayanja, Oscar Kambona, Bruce Musinguzi, Augustine Idoot Obilil, Jet Tumwebaze, Elison Karuhanga, Zulaika M. Kasajja

Consultants: Hon Justice Herbert Ntabgoba (ret Principal Judge), Kristina Kasibayo (Oil & Gas)

Senior Associates: Leonard Businge, Agatha Ninsiima, Raymond Mwebesa, Akantorana Kobusingye

Legal Associates: Rayner Mugyezi, Joakim Karaarira, Barbara Musiimenta,

Thomas Katto, Miranda Kabatsi, Patience Akampurira, Imelda Aarit

Legal Assistants: Ferdinand Tumuhaise, Mercy Makabayi

Number of partners: 11 Number of lawyers: 26

Languages: *English, French, Swahili*

Firm Overview:

Kampala Associated Advocates (KAA) is a full service law firm based in Uganda that advises clients on a range of legal matters, from litigation and arbitration, banking and finance, oil and gas, intellectual property, telecommunications, media and Technology law to corporate and transactional advisory legal services. The firm has a total of eleven partners with varied areas of specialization, assisted by over sixteen lawyers and legal Consultants. This makes KAA one of the largest and leading legal law firms in Uganda. The firm's combined legal resources allow the firm to meet all the needs of its clients efficiently and with the utmost attention, whenever KAA's clients need them. KAA is regarded by clients and peers alike, as the best law firm in Uganda.

Main Areas of Practice:

Commercial Transactions:

This practice gives advice on a wide range of transactional matters including the formation of legal entities such as companies, branches and non-governmental organizations. KAA also provide company secretarial services, directorship services and allow for the usage of the firm's premises as the registered address by the firm's clients. Relevant experience in field is as below:

Corporate Governance, Private Equity, Capital Markets and Securities:

- Advised an international Bank on a USD 3.3 million issuance of its subordinated debt issue
- Advised a multinational supermarket chain on a USD. 10 million cross-listing of its 265,426,614 shares on the Uganda Securities Exchange
- Advised an Airline on the cross-listing of its 1,477,169,549 shares on the Uganda Securities Exchange.

Mergers and Acquisitions:

- Advised a Bank on the acquisition of a 10% stake in the Bank by Rural Impulse Fund II/ RIF- North1, a company managed by INCOFIN Investment Management.
- Advised a multinational alcohol company on its acquisition of a leading mineral water producer and its subsidiary.
- Advised a Bank in connection with the acquisition of 70% of its share capital and its subsidiary

Litigation/ Dispute Resolution:

KAA continues to be widely regarded as the top law firm in Uganda in dispute resolution. The litigation team represents clients in commercial disputes, land disputes, election and constitutional petitions, disputes arising under employment law and taxation, and international arbitration

Litigation experience:

- Successfully defended a Ugandan regulator in a suit lodged by Traces (SA) CC, emanating from the termination of a contract for the collection of Television Licence Fees by the Government of Uganda. The value of the claim was USD \$ 513 Million
- KAA successfully defended a client in a USD 100 million case against the banking regulator and a local bank in receivership for allegedly defrauding Crane Bank Limited and causing the financial loss that led to the collapse of Crane Bank Limited. This was a first of its kind dispute against BOU arising from the exercise of its regulatory mandate
- KAA successfully represented a group of companies in challenging the decision of the Director of Public Prosecutions to freeze their business bank accounts in Uganda in a dispute worth over USD 30 million

Arbitration experience:

- Handled some of the largest disputes relating to telecoms and successfully represented the leading telecom company in Uganda in disputes worth over USD 50 million Arbitration experience
- The firm successfully represented a Ugandan regulator in an arbitration dispute worth USD 20 Million (United States Dollars Twenty Million Only), which was concluded in January, 2013
- The firm represented an international oil exploration company in an arbitration dispute with the Government of Uganda over the capital gains tax assessed by Uganda Revenue Authority worth USD 500,000,000 (United States Dollars Five Hundred Million Only)
- Successfully represented a Ugandan Authority in an arbitration dispute worth 67 million Euros instituted by Salini Construttori
- Successfully represented an international oil exploration company in an arbitration dispute with the Government of Uganda over the capital gains tax assessed by URA worth USD 500 Million
- Successfully represented a Ugandan regulator in arbitration proceedings lodged by its former employees arising from a restructuring exercise carried out in 2016, with an aggregate claim of USD 3.5 million dollars

Taxation:

The practice covers the areas of tax planning, taxation disputes, taxation resolution and international taxation advice. The practice also facilitates negotiations with the Uganda Revenue Authority (URA) to settle and resolve tax disputes before the Tax Appeals Tribunal and courts of higher jurisdiction. The practice ensures that tax disputes are resolved in the quickest possible time, allowing clients to focus on other aspects of their businesses.

- Successfully represented an international oil exploration company in a USD 490 million dollar tax dispute against URA before Commercial Court of Uganda, revolving around Capital gains tax arising from disposal of interest in oil blocks
- Advised an oil company and subsequently successfully represented them in court in resolving a USD 343,260 Value Added Tax assessment related to the disposal of its assets during the restructuring of the company
- Representing a power distribution company in a USD 33.8 million dollar dispute against URA before the Tax Appeals Tribunal regarding the taxability of assets that were passed over from government to the Co. under a concession agreement

PRACTICE AREAS

Corporate Governance
Capital Markets and Securities
Litigation & Dispute Resolution
Arbitration
Taxation
Banking & Finance
Debt Collection & Credit Management
Energy, Mining, Environment & Natural Resources
Infrastructure & Public Private Partnerships
Mergers & Acquisitions
Immigration
Insurance

Telecommunications, Media & Technology (TMT):

The team is experienced in representing providers, clients and regulators of communications services, IT services and infrastructure, on a local level. From commercial/ transactional advisory, regulatory compliance, intellectual property, telecommunications, licensing within the sector, data protection and privacy, FinTech, E-Payments, electronic commerce, software licensing, domain name registrations and disputes, dispute resolution to other related fields, the team is best placed to render the most relevant, informed and practical advice to help you navigate the high stakes environment.

Banking, Finance and Agricultural Practice:

KAA's banking, finance and agricultural practice is nationally and regionally recognized for its consistently proven ability to deliver efficiently and within the shortest turnaround time all the banking, finance & agricultural practice deliverables including: perfection of mortgages and all securitization, mergers, advise on litigation matters, IPOs, debt collection, foreclosures, receiverships and liquidations among others. The banking, finance and agricultural practice have the essential drafting skills, experience, creativity and insight to handle even the most complex financial facilities including those that are multi-jurisdictional.

Energy, Mining, Environment & Natural Resources:

The practice deals with licensing and regulatory matters and has experience of practicing environmental law in Uganda. The firm has undertaken assignments within the Sector and has represented most of the major players in the Petroleum Upstream industry. KAA have also offered advisory services for the development of hydro power plants and solar farms and also ensuring that various projects comply with the environmental laws in Uganda.



KATENDE, SSEMPEBWA & COMPANY ADVOCATESwww.kats.co.ug **tel:** +256 414 233 770 **fax:** +256 414 257 544**Managing Partner:** John W Katende**Senior Partner:** Professor Frederick SsempebwaLanguages: *English, Luganda, Swahili***Firm Overview:**

Katende, Ssempebwa & Co. was established in 1969 and is the largest and leading law firm in Uganda boasting of some of the most highly trained and experienced lawyers in the region, several of whom are licensed to practice in Uganda, New York and the United Kingdom. This firm has maintained a significant and pioneering presence in all areas of general and specialised transactional and litigation practice. Most of the more challenging legal problems and assignments in Uganda have been handled by the firm and many of the firm's lawyers have behind them, a wealth of experience and backgrounds that have collectively enabled the firm to pool its resources and consistently give comprehensive advice, even in the most unusual circumstances. The firm has also been a leading advisor on many ground breaking cases that raise new and complex questions of law that have not been addressed at all in this jurisdiction. The firm's lawyers have received their legal training from the leading universities in the world and therefore have the unique capability to handle matters in a manner that incorporates and balances legal considerations of various jurisdictions.

Main Areas of Practice:**Energy, Oil & Gas:**

It advises emerging and established oil companies on a wide spectrum of legal matters ranging from business establishment and licensing to regulatory compliance.

- Advised the Government of Uganda on selection of a PPP partner for the construction of the oil refinery
- Legal Advisor to Total E & P Uganda Limited

Banking & Finance:

The firm has one of the largest banking practices representing the country's central bank and several international, regional and local banks.

- Advising Eastern and Southern African Trade and Development (PTA) Bank in respect of a US\$ 47.3 million facility to Kampala Cementers Limited for the development of a cement factory in Mukono, Uganda
- Advising Industrial Commercial Bank of China (ICBC) on a US\$ 231 million dollar loan facility to finance a mining project in Uganda
- Legal Advisor to Afrimax (Vodafone Uganda) on their loan from Nedbank
- Routinely advise and draft loan documentation for The Eastern and Southern African Trade and Development Bank (PTA Bank), Equity Bank and NC Bank
- Advised Goldman Sachs International, BNP Paribas, Barclays Bank PLC, Credit Suisse International, Standard Chartered Bank PLC and Accenture on derivative business in Uganda
- Currently advising an international consortium of financial institutions on potential acquisition of a leading bank in Uganda

Telecommunications:

It advises various international telecommunications companies on multi-billion dollar acquisitions, due diligences, business structuring, licence transfers and regulatory compliance.

- Advised Warid Telecom Limited on its merger with Airtel Uganda Limited
- The firm advises American Towers on its routine telecommunications tower business
- Routinely advises internet based companies including Afsat Communications (Uganda) Limited, Africa online (Uganda) Limited, One Solutions Limited, Afrimax Limited and Mapswitch Uganda Limited on wide ranging matters

Employment & Labour Law:

It advises international and corporate clients on employment contracts, redundancies and restructurings, remuneration and incentive systems, pension funds and social security audits.

- Routinely advises its clients on all their employment matters

Corporate & Commercial:

Its practice encompasses the full range of legal services required by corporations.

- Advised the Government of Uganda on setting up a Metropolitan Area Transport Authority
- Routinely advises clients including Google Uganda,

American Towers Limited, Airtel Uganda Limited and many others on their day to day corporate matters

M&A, Corporate Restructurings & Privatisations:

It carries out due diligence processes and provide legal assistance in the purchase or disposal of African corporations and parastatals.

- Advised Warid Telecom Limited on its merger with Airtel Uganda Limited
- Advising Getbucks and Mybucks on their proposed acquisition of Opportunity Bank in Uganda
- Advised Stanlib Africa Direct Property Development Fund on a US\$ 70 million dollar property development project in Uganda
- Advised RCL Foods Limited on a USD 4.6 million share subscription into Hudani Manj Holdings
- Advised a Kenyan Company on a potential acquisition of one of Uganda's largest Dairy corporations
- Advised The Coca Cola Company on acquisition of water sources from a Ugandan Company.
- Providing transactional legal services support to one of Africa's leading asset managing consortiums in respect of implementation of its pilot African property development fund valued at over USD 50 million

Securities:

It has acted as legal and transaction advisors to companies in their IPOs and cross listings on the Uganda Securities Exchange.

- Advising Britam Asset Management Company Limited on its licencing
- Advised East Africa Community on the demutualisation of the Securities exchange

Litigation & Arbitration:

It has built an impeccable track record in litigation and have been involved in several ground breaking, law making and landmark litigation cases that have shaped the law of Uganda.

- Represents all major clientele in all litigation matters

Intellectual Property, Trademarks, Patents & Product Liability:

The firm registers, negotiates, renews, protects and enforces property rights agreements, trademarks, patents, designs, copyrights, licenses and layout designs.

- The practice routinely advises clients and manages their trademark portfolio

Real Estate & Conveyance:

The firm executes a tremendous amount of conveyance work specialising in all kinds of land transactions.

- Currently advising Airtel on the obtainment of land titles for the land which has their telecommunications towers
- Advising Mcleod Russel Uganda Limited on its acquisition of almost a square miles of land for their tea plantations

Tax:

The firm provides specialised advice for clients on the tax implications of investment in Uganda, tax planning for directors and shareholders, mergers and reorganisations.

PRACTICE AREAS

Administrative Law
Admiralty/Maritime Law
Arbitration & Mediation
Antitrust & Trade Regulation Aviation
Banking & Finance
Bankruptcy
Business Law
Civil Rights
Commercial Law
Constitutional Law
Construction Law
Contracts
Conveyance
Copyright
Corporate Law
Corporate Restructuring
Criminal Law
Debt Recovery
Employee Benefits
Energy
Environmental Law
Family law
Human Rights
Immigration Law
Injury & Torts
Insurance
Intellectual Property
International law
Investment
Labour & Employment Law
Leasing
Litigation
Media & Entertainment Law
Mergers & Acquisitions
Patents & Trademarks
Privatisations & Divestiture
Product Liability
Property/Real Estate
Receiverships
Securities & Capital Markets
Tax
Telecommunications
Trusts & Estates
Oil & Gas

OFFICES**UGANDA**

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The senior partner, Prof Frederick Ssempebwa is widely acknowledged as Uganda's leading revenue and tax law specialist and is principal legal advisor.

- Advised Warid Telecom on the tax implications of their merger with Airtel
- The firm advises all clientele on any major tax matters

Aviation:

The firm represents numerous international and domestic airlines and Uganda's aviation authority in aircraft purchases, sales, leasing and financing, certification and registration and cargo and baggage claims.

- Advises airline clients on matters of corporate and commercial law
- It also handles the litigation matters for our airline clients

Criminal:

The firm has represented the government and clients in numerous high profile criminal proceedings.

- The firm is assisting the Government of Uganda prosecute various cases within the Court Marshal

Insurance, Debt Recovery, Receiverships, Bankruptcy & Liquidation:

The practice handles substantial insurance work for international and local insurers and also routinely handle bankruptcy, liquidation, debt collection.

LIGOMARC ADVOCATES

www.ligomarc.com tel: +041 4255 801 / +041 4255 801

Managing Partner: Kabiito Karamagi
Number of partners: 4 Number of lawyers: 19
Languages: *English*

Firm Overview:

Ligomarc Advocates is a corporate law firm that has distinguished itself as Uganda's leading financial law practice and a market leader in insolvency, advisory services, banking and energy law. Over the years, Ligomarc has built a blend of expertise from the complex and ground breaking assignments it has handled. This expertise enables the firm to be at the forefront of many significant legal developments in financial law in Uganda. Despite the firm's growth and evolution, it remains committed to innovating new ways to meet and exceed its client's expectations. Ligomarc is the first and only ISO 9001:2015 certified law firm in Uganda. Ligomarc's unique approach and work culture helps deliver its core values: *Integrity, Relationship, Excellence*.

Main Areas of Practice & Notable Deals:

Banking & Finance:

- Advising Central Bank on the structure of the documentation used for Repo transactions in the Inter-bank market. This case includes the review of the global master purchase agreement for sale and repurchase transactions and the creation of a Uganda Schedule for the Agreement
- Engaged by Uganda's leading development Bank to conduct a forensic audit on the bank's portfolio with a view to identifying weaknesses in the projects and advising on appropriate remedial action that could be undertaken by the Bank. The firm also advised the bank on the review of its credit underwriting policies and processes
- Carried out an audit for a Financial Institution to establish existing flaws in previous lending transactions. Ligomarc developed a tool to guide the bank in making final audit decisions at the end of the credit underwriting process. The firm continued to conduct final review checks for each project appraised until internal capacity was realised
- Advised and prepared standard documentation for at least four financial institutions in Uganda for use in the asset-backed finance products of the respective institutions. The standard documentation designed included: asset backed equipment loans, finance leasing documentation and operating leasing documentation. The firm also worked on leasing litigation, establishing itself as the undisputed leader in financial leasing law
- Engaged by a Financial Institution to review and redraft standard legal documentation (including transactional and security documents) for all its credit products. The review included rendering guidance on process issues relating to the products, where necessary
- Created Uganda's first asset reconstruction company, to assist the financial sector, businesses and the economy

Insolvency Practice:

- Appointed as administrators for Uganda Telecom Limited (UTL) to oversee its debt and asset recovery. The firm is also working on court applications for and against UTL and claims by employees such as NSSF. The firm is handling disputes that UTL has with its landlords and all disputes regarding the assets it has in Uganda.
- Appointed as caretakers for Uganda Performing Rights Society (UPRS) by Uganda Registration Services Bureau to protect the rights of Musicians by enforcing the Copyright and Neighbouring Rights Act 2006 and carry out business restructure of the company. This appointment was based on the firm's experience in restructuring of businesses.
- Appointed as Receiver/Manager for a leading logistic and shipping company which obtained numerous credit facilities from one of the financial institutions and the firm was able to realise its assets to recover the bank's monies.
- Appointed and acting lead Receiver/Manager of Spenco Services Ltd. by a consortium of lenders including one international bank to recover sums in excess of nearly USD 50,000,000.
- Appointed as Receiver/Manager by the Uganda Revenue Authority in the first ever receivership instituted in Uganda by a taxing authority for the purpose of recovering tax arrears. The receivership was over a leading local television

station, and was successfully concluded through the sale of the station's assets to new broadcasting investors in Uganda.

- Currently engaged in the receivership of one of Uganda's leading steel processing companies and one of the leading construction firms in East Africa in a cross-border matter involving three lenders to recover over USD 100,000,000.
- Acted as a receiver/manager for a consortium including a regional development bank to recover over USD 10,000,000 from Uganda's largest fish processor and exporter.
- Appointed as liquidator by creditors including tax and social security authorities in Uganda over an insolvent courier company and the company assets were successfully disposed of.
- Partners acted as restructuring advisors/liquidators and as receivers appointed by debenture holders over several companies across various sectors in Uganda including: the hotel industry, financial sector (microfinance); agro-processing; education sector (schools); IT.
- Served as lead counsel for the petitioner leading a team of advocates during the hearing of the petition to wind up a cigarette manufacturing company in High Court Companies Cause no.18 of 2002 (In the matter of Winding up of Mastermind Tobacco Uganda Ltd.) The firm successfully applied for and obtained an order appointing an Interim Liquidator over the company's assets, the first such order made in Uganda's history.
- Part of a team of consultants that was retained by Uganda Law Reform Commission to study, review and reform the laws governing corporate and individual insolvency, cross-border insolvency and deeds of arrangement leading to the enactment of the Insolvency Act 2011.
- Contracted by Uganda Registration Service Bureau to assist the official receiver to put in place appropriate structures for the effective implementation of the next insolvency regime in Uganda.
- Appointed liquidators of a microfinance institution in Uganda on the settlement of claims and successful distribution of all remaining assets of the company to creditors. The liquidation was handled at a minimum cost but also mitigated risks associated with the winding up of a company.

Energy & Infrastructure:

- Advised an International Construction Company in its bid to construct the USD 8bn Uganda Standard Gauge Railway. The company was subsequently awarded part of the railroad to construct.
- Advised an International corporation in its bid for the construction of a 184MW USD 500ml Isimba dam and the 600MW USD 2.2bn Karuma Power Project contract with the Government of Uganda.
- Engaged by a leading local bank to advise it in the financing of a 6.5MW Hydro power plant. The role included provision of a comprehensive legal due diligence and guidance on the structuring of the project.
- Advised a government agency on the development of ten mini hydro plants with a total generation capacity of 6.5MW. Advice included: obtainment of grant funds, engagement of consultants and contractors and concessioning of the mini-hydro projects.

OFFICES

UGANDA

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- Advised the Privatisation Unit (PU) on the divestiture of 20% stake in a sugar manufacturing company which was to be sold to employees and out growers through developing share ownership schemes for both out growers and employees.
- Retained by a government agency for over five years during which time the firm provided advice and Court representation on legal matters related to road transport including land acquisitions, compensation, contracts and valuation among others.
- Retained by the Uganda Electricity Transmission Company to provide legal and advisory services on the termination of its agreement with a contractor following the announcement of the contractor's global bankruptcy proceedings. Advised on the claims that the company was entitled to and the most cost-efficient way to terminate the Agreement and proceed with its infrastructure project.
- The firm has been retained by an Electricity Transmission Company to conduct independent reviews of the Extension of time claims and financial claims made by the contractors against the company. The firm's independent review and delay analysis enabled the firm to ascertain entitlements to extension of time and prolongation costs. Furthermore the firm advised the company on how to properly assess the liability of the contractor with respect to project delays and the extent to which UETCL would need to make good any claims arising out of the delays and guiding them to effect change in contractors in a manner that does not unduly delay the project.
- Advised the Regulatory Authority on the following matters: implications of the proposed amendment of an Electricity Distribution Company's Licenses on the concession agreement signed with the Government of Uganda and on the legality of the amendments. This project entailed advising on the implications of the proposed amendments, the lease agreements, the power purchase agreement, the Government support agreement, and all agreements relating to the escrow account and standby letter of credit. It was also required to advise the Regulator on the possible actions it could take to protect its interest in the concession arrangement.
- The firm negotiated a settlement requested by an Electricity Distribution Company to resolve disputes in respect of amendments made by the Regulatory Authority to the Company's electricity supply license (USD 90mn). This was concluded before a ruling was issued by the Tribunal.
- Advised on regulatory issues arising from the transfer of shares in a leading electricity distribution company by its shareholders to third parties. Advice included issuance of legal opinions on whether the change of control was effected in accordance with the law, and on the implications of the change of control on the company's distribution licenses.
- Developed model financing agreements for Uganda Road Fund for the purpose of channelling financing to the designated agencies for the provision of road maintenance
- As part of a team under Montrose, the firm advised on the applicable legal and regulatory framework to the Resettlement Action Plan for an oil refinery.

MMAKS ADVOCATES A MEMBER OF ALN

www.mmaks.co.ug email: info@ug.africalegalnetwork.com tel: +256 414 254 374 fax: +256 414 259 992

Managing Partners: T Masembe Kanyerezi, Moses, Ariko
Number of partners: 9 Number of lawyers: 26

Firm Overview:

MMAKS Advocates is a leading full service law firm in Kampala with a long-standing reputation of quality and excellence. It is one of the largest firms in Uganda, with a total of 26 proficiently trained lawyers and a total support staff complement of 38. The firm combines a well-established litigation practice and commercial transactional practice. Two of the firm's partners are qualified as solicitors of the Supreme Court of England and Wales and its lawyers hold qualifications from reputable universities across the globe. MMAKS is a member of ALN, a leading independent association of top tier African law firms. ALN firms are committed to working together to provide extensive coverage and share on-the-ground experience. MMAKS is also a member of the Employment Law Alliance, a worldwide alliance of commercial law firms.

Main Areas of Practice:**Banking & Finance:**

- Advising the development finance institutions of the governments of the United Kingdom, the Netherlands and Norway, (CDC Group plc, Nederlandse Financierings-Maatschappij voor Ontwikkelingslanden N.V. ("FMO") and Norfund) on their financing of Greenlight Planet. Greenlight Planet provides clean and green first-time energy access to households in areas with an unreliable or non-existent grid connection

Key Contact: Gloria M Kawooya

Email: kawooya@ug.africalegalnetwork.com

Corporate Advisory / Mergers Acquisitions

- Advising I & M Holdings Limited on its acquisition of 100% (one hundred percent) of the share capital of Orient Bank Limited, a leading commercial bank in Uganda
- Advising Echotel Proprietary Limited, one of the largest internet service providers in South Africa in connection with an acquisition of the entire business of iWay Africa Uganda Limited, one the leading African internet service providers offering solutions over satellite, fibre optic and wireless networks
- Advising Apis Partners & Ascent Africa in connection with an acquisition of Platcorp Holdings Limited including conducting a due diligence in respect of the target's Ugandan subsidiaries that is Premier Credit Limited and Platinum Credit Limited
- Advising one of the largest companies in the world in the food ingredients, chilled foods and dairy industry in connection with its acquisition of the Afrigon Group which has a subsidiary, Afrigon (U) SMC Limited, in Uganda
- Advising on the divestiture of Norfunds interest in SN Power AS and the subsequent restructuring of Norfund's shareholding in SN Power's Sub Saharan entities

Contact: Apollo Makubuya

Email: makubuya@ug.africalegalnetwork.com

Key Contact: Fiona N. Magona

Email: magona@ug.africalegalnetwork.com

Intellectual Property:

- Acting for a multinational corporation and technology company in a suit for trademark infringement and passing off of its flagship brand and registered trademark
- Acting for authors in a breach of publishing agreement and copyright infringement matter against the largest publishing house in Uganda
- Defending ten commercial banks in a copyright litigation matter for a claim of copyright infringement on the software applied in the agency banking model in Uganda
- Acting for Diageo in the cancellation and removal from the Register of a trademark similar to one of its globally well-known trademarks
- Acting for Liberty Group Limited in the cancellation and removal from the Register of a trademark similar to its flagship brand and registered trademark
- Rendering intellectual property advice to Diageo, Cipla, Apple Inc., Union Des Association Europeenes De

Football (UEFA), The Procter & Gamble Company, The Gilette Company, Harvard University, Twentieth Century Fox Film Corporation, Nike International Ltd, Puma S.E, Duracell Batteries BVBA, Samsung Electronics Co., Ltd, Novartis AG, KIA Motors Corporation, Unilever Plc, Huawei Technologies Co. and Nine West Development Corporation

Key Contact: Mathias Ssekatawa

Email: ssekatawa@ug.africalegalnetwork.com

Litigation:

- Acting successfully for the Central Bank of Uganda in a Constitutional Petition where the main issue was whether the takeover, liquidation, revocation of license and sale of National Bank of Commerce by Bank of Uganda was unconstitutional
- Acting successfully for Samsung Electronics (EA) Ltd ("Samsung Kenya") in a tax dispute against URA in which we challenged a Value Added Tax assessment of equivalent to about USD 470,000 for services provided by the Uganda branch to its Head office in Kenya, Samsung

Key Contact: T Masembe Kanyerezi

Email: masembe@ug.africalegalnetwork.com

Key Contact: Moses Adriko

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Mining, Oil & Energy:

- Advising the Government of Uganda and National Oil Company on the construction of the first ever oil refinery project in Uganda

Key Contact: Apollo Makubuya

Email: makubuya@ug.africalegalnetwork.com

Projects & Infrastructure:

- Advising a government agency on a public private partnership for the construction of a proposed 77km express highway in Kampala, funded by the IFC

Key Contact: Fiona N. Magona

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Key Contact: Apollo Makubuya

Email: makubuya@ug.africalegalnetwork.com

Real Estate:

- Advising MTN Uganda Limited on the acquisition of a commercial property to house their headquarters in Uganda valued at USD 11,000,000
- Advising an international real estate development company on its USD 10,000,000 acquisition of a shopping mall in Kampala

Key Contact: Apollo Makubuya

Email: makubuya@ug.africalegalnetwork.com

Clients:

MMAKS clients include Bank of Uganda, Absa Bank Uganda Limited, Cavendish University Uganda, DEG, Development International Desjardins, DFCU Bank, Diamond Trust Bank Uganda, FMO, Exim Bank Uganda, International Finance Corporation, KCB Bank Uganda, MTN Uganda, Norfund, Proparco, Stanbic Bank, Standard Chartered Bank, Umeme, Simba Group, Uganda Telecom, National Insurance Corporation, Prudential Plc, SBI International, Reynolds International, East African Development Bank,

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SUDAN

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Jubilee Insurance, ABC Capital Bank, Google Uganda.

SEBALU & LULE ADVOCATES

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Partners: Barnabas Tumusingize, James Mukasa Sebugenyi, Joseph Luswata, Nicholas Ecimu, Moses Segawa, Gertrude Wamala Karugaba, Andrew Munanura Kamuteera, Alice Nalwoga, Michael Mafabi, Paul Mbuga, Allan Waniale and Winnie Awino

Firm Overview:

Sebalu & Lule is a leading business law firm in Uganda. It is a full-service commercial law firm with expertise in banking and finance, capital markets, projects and infrastructure, corporate and commercial law, power (energy, oil and gas and mining), employment and employee benefits, tax, telecommunications and technology, real estate and commercial dispute resolution. Sebalu & Lule is a member of the DLA Piper Africa Group. The DLA Piper Africa Group is an alliance of

Main Areas of Practice:

Finance & Banking:

- Advised the Trade and Development Bank, as arranger and underwriter, for a syndicated term loan facility of US\$ 500 million and revolving non-funded facility of US\$ 100 million to Power China Guizhou Engineering Africa Company for the construction of a specialised hospital
- Acting for a state development finance institution for a US\$ 325 million limited recourse facility to finance a nationwide network of deep groundwater wells and associated last mile infrastructure throughout Uganda.
- Acting as legal counsel to Stanbic Bank for a EUR 10 million project financing to an integrated identity solutions joint venture for the establishment of a company to produce security documents and supply associated systems and services

Contact: Barnabas Tumusingize

Email: brt@sebalulule.co.ug

Contact: Alice Nalwoga-Atwine

Email: nalwoga@sebalulule.co.ug

Corporate, Commercial & M&A:

- Advised TOTAL Uganda on its downstream petroleum company amalgamation with Gulf Africa Petroleum, being the largest ever company amalgamation in Uganda by assets (US\$ 91 million) since the introduction of the amalgamation procedure under the Companies Act 2012
- Advised NC Bank Uganda in relation to its horizontal merger (by way of a transfer of business) with Commercial Bank of Africa Uganda, resulting into NCBA Bank
- Advised Centenary Bank, Uganda's largest indigenous bank, on a corporate reorganisation by which the bank altered its corporate structure by creating a holding company [Centenary Group] and transferring the banking business undertaking to a banking subsidiary
- Advising an Asian financial services group on its proposed acquisition of a majority stake in a leading micro-credit bank in Uganda (following a competitive auction)
- Advised Stanlib Uganda (owned by Liberty Holdings) on its strategic exit from the Ugandan market, a novel transaction in Uganda's growing retirement benefits sector and unincorporated mutual funds sub-sector
- Advising MTN Uganda Limited, Uganda's largest telecommunications company, on the renewal process for its telecommunications license

Contact: Gertrude Wamala Karugaba

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Contact: Paul Mbuga

Email: mbuga@sebalulule.co.ug

Projects & Infrastructure:

- Advising Sinohydro Corporation, the EPC contractor, on various completion aspects (regulatory, contractual and adjudicative) related to the construction of the US\$ 2.2 billion 600MW Karuma hydro power dam
- Advised Evolution II Fund on its 100% equity acquisition and parallel management buy-out of a 10 MW solar power plant
- Acting as local counsel to the lenders for a US\$ 10 million corporate financing of the development of a donor-supported mini-grid portfolio in Uganda
- Advising AMEA Power on the establishment of a 10 MW solar power plant in Uganda
- Acting for a state development finance institution for a US\$ 325 million limited recourse facility to finance a nationwide network of deep groundwater wells and associated last mile infrastructure throughout Uganda
- Advising the facility-owner and the corporate customer on the novel implementation of an off-grid, single commercial-industrial captive solar power supply project

Contact: Nicholas Ecimu

Email: necimu@sebalulule.co.ug

Capital Markets:

- Acting for the issuer on a proposed initial public offer
- Acted as legal advisor to dfcu Limited, a financial services group, on its US\$ 55 million rights issue and listing of additional shares on the Uganda Securities Exchange
- Advised the Uganda Securities Exchange on its demutualisation (conversion from a member-owned exchange to a self-regulating for-profit entity)

Contact: Gertrude Wamala Karugaba

Email: gwkarugaba@sebalulule.co.ug

Employment & Employee Benefits:

- Acted for African Field Epidemiology Network in landmark proceedings before the Court of Appeal which clarified the jurisdictional basis of the Industrial Court and the scope of statutory and common law remedies that can be awarded in an unfair dismissal claim
- Advised Centenary Bank on the transfer of employment aspects of its corporate reorganisation
- Advised a telecom-sector regulated entity on an employee restructuring
- Advised a leading insurance company on the resolution of its retirement benefits scheme
- Advised a reproductive health organisation on the corporate reorganization of its operational entities in Uganda resulting into a merger of operations into one entity, including the migration of employees into one single entity and a number of redundancies

PRACTICE AREAS

Banking & Finance
Corporate & Commercial (including M&A)
Projects & Infrastructure
Employment & Employee Benefits
Power (Energy, Oil & Gas, Mining)
Capital Markets
Tax
Real Estate & Conveyancing
Commercial Litigation & International Arbitration

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Contact: Moses Segawa

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Tax/Tax Disputes:

- Successfully acted for Vivo Energy in an industry significant US\$ 40 million tax dispute with the Uganda Revenue Authority that determined the deductibility of lease rent and lease premium as revenue expenditure
- Acting for British American Tobacco in a tax dispute with the Uganda Revenue Authority arising out of the tax treatment of royalties paid in respect of the importation and sale of a premium cigarette brand
- Acting for TOTAL E&P, Tullow Operations and CNOOC Uganda in a complex, multi-million-dollar tax dispute with the Uganda Revenue Authority

Contact: Joseph Luswata

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Dispute Resolution (Litigation and Arbitration):

- Acting for the Central Bank and the acquiring bank in connection with an ex-employees' class action following the purchase of the assets and assumption of liabilities of Crane Bank by the acquiring bank
- Acting as Ugandan counsel for the United Nations High Commissioner for Refugees in defending breach of contract claims (over US\$ 97 million) brought by transport contractors
- Acted for TOTAL E&P, Tullow Operations and CNOOC Uganda in a landmark and complex lawsuit that challenges the validity and legality of exploration and production licences issued to the oil companies, including a challenge of the Government of Uganda's constitutional trustee ownership of mineral resources
- Acting for Egis Road Operations SA in landmark procurement litigation arising from a multi-million-dollar contract for operation and maintenance of the Kampala-Entebbe Expressway
- Acting as counsel in multi-million-dollar Ugandan proceedings arising from a London seated LCIA arbitration relating to a Dutch company investment in a Ugandan solar power project
- Acting for a Ugandan consultant against a Chinese construction conglomerate in multi-million-dollar LCIA Arbitration proceedings seated in London

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**SEBALU & LULE
ADVOCATES**

SHONUBI, MUSOKE & CO ADVOCATES

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Senior Partner: Dr Alan Shonubi (SC)

Number of partners: 9 Number of lawyers (Head office): 18 Consultants: 3

Languages: *English, French, Kiswahili*

Firm Overview:

Shonubi, Musoke & Co. Advocates is one of the largest law firms in Uganda, whose core emphasis of legal practice is corporate and commercial law. The firm has been licensed to practice for the last 33 years. The firm has maintained an impressive East African footprint encompassing a branch in Bujumbura, Burundi, and transaction specific partnerships with law firms in Rwanda and Kenya. This regional outreach has perfected the firm's expertise in providing innovative legal products enhanced by local knowledge across East Africa, in an era where globalisation and regional integration demand for corresponding cost effective legal solutions that transcend national frontiers.

The firm's strategic alliance with the global law firm; Norton Rose Fulbright South Africa has added an Africa wide pool of legal expertise to the firm's resources; rendering the firm a one stop legal centre for complex continental investments across the greater African landscape (including those with English law competencies). These, together with close working relationships with several other global legal firms/brands, continue to earn the firm international recognition for mastery and leadership in business and corporate law.

The firm remains a formidable force in the fields of energy, infrastructure and mining, Public Private Partnerships, in the oil and gas sector and in its traditional strongholds in corporate & commercial law, M&A, project finance, banking and finance (including Islamic banking), telecommunications, aviation, real estate, litigation and alternative dispute resolution.

SM Registrars Limited, the firm's company secretarial subsidiary, caps this impressive menu of services by providing dedicated company secretarial services, regulation and compliance assessments, as well as corporate governance trainings and support in line with international best practice.

Main Areas of Practice:

Corporate/ M&A:

- Acted as legal advisors to Eleqtra on the acquisition of the entire shareholding in Lake Albert Infrastructure Service Limited Noah Edwin Mwesigwa, Brigitte Kusiima
- Advised SICPA Uganda/ SICPA Global Fluids Integrity SA on the acquisition of the entire shareholding in Global Fluids International Uganda/ GFI Global Logistics Ugandan interests. Noah Edwin Mwesigwa, Dr. Alan Shonubi, Sheila Nabbele.
- Advising Umeme Limited on the extension of its Concession by the Government of Uganda Dr. Alan Shonubi, Noah Edwin Mwesigwa
- Advised various USAID programs and projects on various corporate matters and compliance. Brigitte Kusiima

Key Clients: Bank of Africa Kenya, Agha Khan Development Network, Unimoni, Google, Emirates, Hollar International, SICPA Uganda, Newrest Group, Jubilee Insurance, Chemonics/ USAID, MTN Uganda, UMEME

Contact: Noah Edwin Mwesigwa

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Banking & Finance:

- Advising the Trade and Development Bank in relation to a proposed syndicated term loan facility to the Government of Uganda acting through the Ministry of Finance, Planning and Economic Development. Andrew Kibaya, Hellen Nakiryowa
- Advised Umeme Limited in respect of the amendment and restatement of existing syndicated term loan and revolving facilities from International Finance Corporation, Stanbic Bank Uganda and Standard Chartered Bank Uganda.
- Advising GemCorp in respect of an amendment and extension of existing term facilities to Jumo World Limited. Andrew Kibaya, Hellen Nakiryowa, Natasha Ahimbisibwe

Key Clients: African Development Bank, Afriexim Bank, Standard Bank of South Africa, European Investment Bank, China Export & Import Bank, Orient Bank, NCBA Bank, Diamond Trust Bank, Standard Chartered Bank Dubai, OPIC, IFC

Contact: Andrew Kibaya

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Energy, Mining, Oil & Gas:

- Advised RVB Capital who are sponsoring a proposed 2.7MW waste to energy project in Jinja District, located in Eastern Uganda. Innocent Kihika, Charles Owori
- Advising Power Hive Inc. who are currently undertaking the development, financing, building and operating of

the mini-grids (Pro Mini-Grids)" project in the Southern Service Territory, financed by the German Federal Ministry for Economic Cooperation and Development. Innocent Kihika, Charles Owori

- Advised Africa Clean Energy Solutions Limited on a project involving the purchase of shares in Bukinda Hydro Uganda Limited, a 6.5MW small hydro generation project on River Nkusi in Mid-western Uganda. Innocent Kihika, Charles Owori

Key Clients: Umeme Ltd, Eskom Ltd, RVB Capital, Africa Clean Energy Solutions Limited, General Electric (Global) Grid Solutions. Kalangala Infrastructure Services Limited, Tororo Cement Ltd

Contact: Innocent Kihika

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Telecommunications:

- Representation of MTN Uganda in respect of several local law matters. Dr Alan Shonubi, Noah Edwin Mwesigwa, Andrew Kibaya.
- Representation of Google/ C Squared in respect of its local operations. Dr Alan Shonubi, Brigitte Kusiima.
- Representation of Nokia Systems in respect of several local law matters. Noah Edwin Mwesigwa, Brigitte Kusiima

Key Clients: MTN Uganda, Nokia Systems, Google, Intelsat, Tower Resources

Contact: Dr Alan Shonubi

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Tax & Securities:

- Representing Sheraton Hotel Uganda before the tax appeals tribunal (TAT). Andrew Kibaya, Deus Mugabe.
- Represented AAR Health Services in appealing against a tax assessment by Uganda Revenue Authority. Noah Edwin Mwesigwa.
- Provided tax advisory services to 3C International limited. Andrew Kibaya, Deus Mugabe
- Advised Retro Rabbit EA Limited on tax planning. Andrew Kibaya

Key Clients: Sheraton Hotel Uganda, AAR Health Services, Retro Rabbit EA Limited, Chemonics International, Kasese Cobalt Limited, UGACOF, Uganda Baati

Contact: Andrew Kibaya

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General Conveyancing & Real Property:

- Advising on the multi billion shillings development of a two block multi storey mixed use residential and commercial development in Kampala. Dr Alan Shonubi.
- Advising a Mauritius company on the development of

PRACTICE AREAS

Corporate & Commercial
M&A
Banking & Finance
Energy, Mining, Oil and Gas
Tax & Securities
Telecommunications
Intellectual Property
General & Conveyancing and Real Property
Transport
Public Private Partnerships & Infrastructure
Litigation & Arbitration

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one of the largest and grandest commercial buildings in Kampala Uganda. Noah Edwin Mwesigwa

- Management of several commercial properties, warehouses and go-downs on behalf of diverse clients. Peters Musoke, Noah Edwin Mwesigwa

Key Clients: Golf Course Holdings, Uganda Baati, Equatorial Real Estate

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Litigation & Arbitration:

- Representation of all corporate clients in key litigation.
- Representation of a client at arbitration of an Architectural firm in a multi storey multi million commercial development project in Kampala. Peters Musoke

Key Clients: All Clients

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Company Secretarial:

- Provision of company secretarial and governance support to over 110 local and International companies

Key Clients: NCBA Bank, Kalangala Infrastructure Services, Umeme Limited, ESKOM, Lake Victoria Hotel, Kyagalanyi Coffee Limited

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International Work:

Representation of Hollar International, TDB Bank, Afriexim Bank Eastern and Southern African Trade and Development Bank, Standard Bank Dubai, Standard Bank of South Africa, cfc Stanbic Bank, China Export and Import Bank, China Development Bank Corporation in respect of several multi-million finance facilities to Ugandan companies and government. Andrew Kibaya, Noah Edwin Mwesigwa, Innocent Kihika, Dr. Alan Shonubi.

