
CHAMBERS USA 2026

The Leading Lawyers and Law Firms in the USA

New York



Contents:

Antitrust p.2696	Labor & Employment p.2824
Banking & Finance p.2708	Labor & Employment p.2836
Bankruptcy/Restructuring p.2721	Litigation p.2842
Construction p.2737	Litigation White-Collar Crime & Government Investigations p.2878
Corporate/M&A p.2745	Litigation General Commercial p.2906
Corporate/M&A p.2760	Media & Entertainment Corporate p.2909
Employee Benefits & Executive Compensation p.2762	Media & Entertainment Advisory p.2911
Energy State Regulatory & Wholesale	Media & Entertainment Litigation p.2915
Electric Market p.2769	Private Equity Buyouts p.2918
Environment p.2770	Public Finance p.2922
Environment p.2778	Real Estate p.2927
Healthcare p.2780	Real Estate p.2943
Immigration p.2787	Tax p.2945
Immigration p.2791	Technology & Outsourcing p.2960
Insurance p.2792	Leaders' Profiles in New York p.2964
Insurance p.2793	
Intellectual Property p.2806	

NEW YORK: An Overview

Second Circuit Reinforces Limits on Pre-Judgment Asset Freezes: No Mareva Relief For Unsecured Creditors

Plaintiffs in commercial disputes often confront a fundamental risk: even if they prevail in their claims, will the defendant have any assets left at the end of the case to satisfy a judgment? Given the significant expenses that plaintiffs often incur to litigate a case to judgment, this is an important consideration. Thus, when faced with signs of a defendant's insolvency or asset dissipation, creditors naturally look for tools to preserve the status quo. In many common law jurisdictions outside the United States, that tool exists in the form of a Mareva injunction – a powerful remedy that permits courts to freeze a defendant's assets pre-judgment to prevent or limit the defendant's ability to frustrate a future recovery by the plaintiff.

As illustrated in a recent decision by the US Court of Appeals for the Second Circuit, that remedy remains largely unavailable to plaintiffs in federal cases. In *Leadenhall Capital Partners LLP v Advantage Capital Holdings LLC*, No 24 – 2647 (2d Cir 23 March 2026), the Second Circuit reaffirmed – and sharpened – the limits on federal courts' equitable authority to freeze assets before judgment. The *Leadenhall* court held that, absent a lien or cognizable equitable interest in *specific property*, a plaintiff asserting a claim for money damages cannot obtain a pre-judgment injunction restraining a defendant's assets.

The Leadenhall Decision and the Continuing Force of Grupo Mexicano

The Second Circuit's analysis in *Leadenhall* rests squarely on the US Supreme Court's 1999 decision in *Grupo Mexicano de Desarrollo v Alliance Bond Fund*, 527 US 308 (1999). There, the Court held that federal courts lack the authority to issue injunctions freezing a defendant's assets in cases seeking only legal relief – namely, money damages – where the plaintiff has no lien or equitable in-

terest in the assets. *Grupo Mexicano* drew a firm line based on historical equity practice: unsecured creditors cannot use equitable remedies to secure assets in advance of judgment. Unlike those foreign jurisdictions that permit Mareva injunctions, US courts do not permit broad, pre-judgment asset restraints simply because a defendant may be at risk of insolvency or depleting assets that may be used to satisfy a future money judgment.

Leadenhall arose from a not atypical structured lending arrangement in which borrower entities granted a first-priority security interest in their assets, while affiliated guarantors promised payment and performance but pledged no collateral of their own to secure repayment. After discovering alleged deficiencies in collateral and accelerating approximately USD609 million in debt, the lenders sued both the borrowers and guarantors and sought a preliminary injunction freezing their assets on the purported basis that they were in the process of liquidating and dissipating remaining assets. The district court granted the requested injunctive relief, extending the asset freeze to both sets of defendants.

On appeal by another creditor claiming a first-priority security interest in the guarantors' assets, the Second Circuit unanimously affirmed the injunction solely as to the borrowers, based on the lenders' perfected security interest in the specific assets of those defendants. With respect to the guarantors, however, the Second Circuit vacated the asset freeze, emphasizing that the lenders were merely unsecured creditors as to those defendants. Because the guarantors had pledged no assets, the court held that the plaintiffs had no lien or equitable interest in any specific property belonging to them, and the requested injunctive relief sought against those defendants was barred by *Grupo Mexicano*.

In doing so, the court rejected the lenders' argument that their request for "specific performance," seeking to compel the guarantors to comply with their contractual obligation to pledge additional collateral of their own sufficient to cover the accelerated

debt, supplied the requisite equitable basis for relief. Regardless of the labels applied to the plaintiffs' claims, the Second Circuit reasoned that, in substance, those claims sought to secure payment of money to satisfy a contractual debt, which it noted is the "quintessential" form of legal relief. To invoke a federal court's equity jurisdiction to restrain assets pre-judgment, the court held that a plaintiff must seek relief tied to particular, identifiable property – such as restitution, disgorgement or the imposition of a constructive trust – not merely the satisfaction of a general monetary obligation. Because the plaintiffs' requested injunctive relief aimed to ensure the collectability of a future judgment, their claims fell squarely within *Grupo Mexicano*'s prohibition.

The *Leadenhall* decision is in line with New York state law, including the Court of Appeals' decision in *Credit Agricole Indosuez v Rossiyskiy Kredit Bank*, 94 NY2d 541 (2000). There, in reliance on *Grupo Mexicano*, the Court of Appeals likewise held that a plaintiff cannot obtain injunctive relief for the sole purpose of preventing the defendant from dissipating assets necessary to satisfy a future money judgment.

Implications for Lenders and Commercial Parties

The Second Circuit's decision in *Leadenhall* underscores a broader point: US federal courts do not recognize the expansive *Mareva*-style injunctions available in other common law systems. While courts abroad may freeze assets based on a "good arguable case" and a risk of dissipation, US courts are typically constrained by historical limits on equitable jurisdiction. *Leadenhall* confirms that these constraints remain firmly in place. Pre-judgment injunctive relief that seeks to freeze the defendant's assets is available only where the plaintiff has a claim over specific, identifiable property of the defendant, including (for example) to enforce a lien, asserts a valid equitable interest in specific assets, or has rights to a dis-

crete fund. These types of injunctions are not, however, available when the plaintiff is merely an unsecured creditor seeking to preserve a pool of assets for eventual collection.

The Second Circuit's decision in *Leadenhall* carries several important implications for lenders, creditors and other commercial actors.

First, the contract structure is critical. The availability of pre-judgment remedies is largely determined at the contracting stage: the ability to preserve a defendant's assets in litigation is often determined not by the strength of a claim *after* a borrower's default, but by the structure of rights negotiated and memorialized *before* it. Security interests, collateral pledges and other contractual mechanisms that create enforceable property rights are essential if asset preservation is a priority.

Second, guarantees alone are insufficient. Even broad guarantees of payment and performance do not create a property interest in a guarantor's assets. Without collateral, a guarantor's assets remain beyond the reach of pre-judgment injunctions in federal court seeking to freeze assets.

Third, equity requires a property nexus. Framing a claim as one for "specific performance" will not suffice if the underlying relief is simply payment of money. Courts will look to the substance of the claim and require a connection to identifiable property belonging to the defendant.

Fourth, alternative remedies may be available. Creditors seeking to protect their future judgment using equitable tools may not be without recourse. State-law attachment procedures, fraudulent conveyance claims, and bankruptcy remedies may offer avenues to protect against asset dissipation – but each requires its own evidentiary showing and procedural path unique to the relevant jurisdiction and venue.

Antitrust

Band 1 Antitrust

Axinn

What the team is known for

Axinn is a well-known boutique which demonstrates a sophisticated understanding of the antitrust and IP interface through successes on major patent acquisition deals. The firm is also engaged in cartel work and other litigation, which often include a cross-border dimension. The group undertakes notable work for manufacturers, food producers and technology companies.

Strengths

"Axinn are very pragmatic and produce very succinct and clear advice that can be easily used to help business colleagues and functions navigate this space."

"Axinn are excellent, experienced and pragmatic."

"The firm has deep legal expertise, tremendous

experience and great relationships with regulators."

Work highlights

Axinn served as global coordinating counsel in the proposed \$24.5 billion acquisition of Worldpay LLC by Global Payments.

Notable practitioners

John Harkrider is an extremely well-known attorney, commended for his leading work securing antitrust clearance for huge corporate transactions, frequently in the technology industry. **Strengths:** "John has deep domain expertise, and is a great leader and a decisive decision-maker." "He is amazing, very smart and strategic. He is just great at the most complicated deals and is able to really find a path forward in tricky situations." Lisl Dunlop has an accomplished practice advising on the antitrust implications of major M&A. **Strengths:** "Lisl is pragmatic, very experienced and responsive." Nicholas Gaglio acts for a broad array of clients in anti-

trust investigations and also provides transactional counseling. His clients are drawn from the food, technology and manufacturing sectors. **Denise Plunkett** is commended for her work as a litigator in the financial and pharmaceutical sectors. She regularly handles high-stakes cases, with a notable strength in class actions. **Strengths:** "Denise is super responsive and gives good, clear advice and guidance. It is always a positive experience working with her." "She is very practical and has a wonderful calming courtroom presence." **Craig Reiser** is noted for his litigation practice, representing clients in a range of investigations and trials. He defends major technology and pharmaceutical companies in antitrust trials. **Strengths:** "Craig is a great point person who leads high level strategy." **Kail Jethmalani** has a thriving antitrust practice. He is particularly noted for his expertise in antitrust litigation. **Strengths:** "Kail is outstanding on many matters."

Antitrust
Leading Firms
Band 1
Axinn
Cravath, Swaine & Moore LLP
Davis Polk & Wardwell LLP
Latham & Watkins LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Skadden, Arps, Slate, Meagher & Flom LLP
Wachtell, Lipton, Rosen & Katz
Band 2
Kirkland & Ellis LLP
Sullivan & Cromwell LLP
White & Case LLP
Band 3
Arnold & Porter
Crowell & Moring LLP
Morgan, Lewis & Bockius LLP
Weil, Gotshal & Manges LLP
Wilson Sonsini Goodrich & Rosati
Winston Taylor LLP
Band 4
A&O Shearman
Fried, Frank, Harris, Shriver & Jacobson LLP
Gibson, Dunn & Crutcher LLP
Kasowitz LLP
Linklaters
Milbank LLP
Simpson Thacher & Bartlett LLP
Willkie Farr & Gallagher LLP
Band 5
Cahill Gordon & Reindel LLP
Debevoise & Plimpton LLP
King & Spalding LLP
Kobre & Kim
Kressin Powers LLC
McDermott Will & Schulte
Sidley Austin LLP
<i>* Indicates individual with profile.</i>
<i>◇ (ORL) = Other Ranked Lawyer.</i>
<i>Alphabetical order within each band. Band 1 is highest.</i>

He is extremely smart, responsive and is a great strategist."

Cravath, Swaine & Moore LLP

What the team is known for

Cravath, Swaine & Moore LLP has an impressive and varied group that advises and litigates on both civil and criminal antitrust matters and merger compliance matters, often with an international flavor. The firm's practitioners are well versed in the overlap between antitrust and other areas, such as securities and IP law. The team capably handles suits brought by single plaintiffs as well as multi-jurisdictional class actions. Cravath deftly represents clients in the pharmaceutical, technology, financial and automotive sectors.

Strengths

"Cravath has deep subject matter expertise, and provides excellent client service."

"Cravath has extraordinary expertise and understanding of antitrust law and guidance. The firm also has a good sense of the political currents impacting policymaking and the regulatory landscape."

Work highlights

Cravath, Swaine & Moore LLP successfully represented The Walt Disney Company and its subsidiary ESPN in resolving antitrust litigation brought by

Antitrust
Senior Statespeople and Eminent Practitioners
Senior Statespeople: distinguished older partners
Harty Ronan <i>Davis Polk & Wardwell LLP *</i>
Morgenstern Saul P <i>Arnold & Porter</i>
Leading Individuals
Band 1
Burke Arthur J <i>Davis Polk & Wardwell LLP *</i>
Finch Andrew <i>Cravath, Swaine & Moore LLP *</i>
Harkrider John D <i>Axinn</i>
Holley Steven L <i>Sullivan & Cromwell LLP *</i>
Katz Elai <i>McDermott Will & Schulte</i>
Kessler Jeffrey L <i>Winston Taylor LLP *</i>
Knable Gotts Ilene <i>Wachtell, Lipton, Rosen & Katz</i>
Marriott David R <i>Latham & Watkins LLP *</i>
Schaeffer Fiona A <i>Milbank LLP</i>
Stock Eric <i>Gibson, Dunn & Crutcher LLP</i>
Band 2
Bershteyn Boris <i>Skadden, Arps, Slate, Meagher & Flom</i>
Buterman Lawrence <i>Latham & Watkins LLP *</i>
Didden Damian <i>Wachtell, Lipton, Rosen & Katz</i>
Fitts Nelson O <i>Wachtell, Lipton, Rosen & Katz</i>
Guryan Peter <i>Simpson Thacher & Bartlett LLP</i>
Hemlock Adam C <i>Weil, Gotshal & Manges LLP</i>
Hoffman Lent Karen <i>Skadden, Arps, Slate, Meagher</i>
Lent C. Scott <i>Arnold & Porter</i>
Prewitt Elizabeth <i>Latham & Watkins LLP *</i>
Segall Margaret T. <i>Cravath, Swaine & Moore LLP *</i>
Synnott Aidan <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>
Weiner Michael L <i>Steptoe LLP (ORL) ◇ *</i>
Band 3
Arteaga Juan <i>Sidley Austin LLP *</i>
Asker Nathaniel <i>Davis Polk & Wardwell LLP</i>
Delbaum Jessica <i>Davis Polk & Wardwell LLP</i>
Dunlop Lisl J <i>Axinn</i>
Hochstadt Eric <i>Orrick, Herrington & Sutcliffe LLP (ORL) ◇</i>
John Ian <i>Kirkland & Ellis *</i>
Johnston Elaine <i>A&O Shearman</i>
Mahoney Stacey Anne <i>Morgan, Lewis & Bockius LLP</i>
McGrath Thomas <i>Linklaters</i>
Milne Robert <i>White & Case LLP</i>
Nigro Bernard A <i>Fried, Frank, Harris, Shriver & Jacobson</i>
Pak Chul <i>Wilson Sonsini Goodrich & Rosati</i>
Pepperman II Richard C <i>Sullivan & Cromwell LLP *</i>
Powell Wesley <i>Willkie Farr & Gallagher LLP *</i>
Robins Harry T <i>Morgan, Lewis & Bockius LLP</i>
Schwartz Kenneth B. <i>Skadden, Arps, Slate, Meagher</i>
Band 4
Allon Devora <i>Kirkland & Ellis LLP *</i>
Antoine Olivier <i>King & Spalding LLP *</i>
Cole Eva <i>Winston Taylor LLP *</i>
Eminent Practitioners
Forrest Katherine B <i>Paul, Weiss, Rifkind, Wharton *</i>
Even Yonatan <i>Cravath, Swaine & Moore LLP *</i>
Gaglio Nicholas <i>Axinn</i>
Korpus Sheron <i>Kasowitz LLP</i>
Marks Mary <i>Sidley Austin LLP *</i>
Michael William <i>Paul, Weiss, Rifkind, Wharton & Garrison *</i>
Pace Jack <i>White & Case LLP</i>
Raptis Maria <i>Kirkland & Ellis LLP *</i>
Rocco Katherine <i>Latham & Watkins LLP *</i>
Sirota Benjamin <i>Kobre & Kim</i>
Torres Hector <i>Kasowitz LLP</i>
Tween Douglas <i>Linklaters</i>
Weisgerber Erica <i>Debevoise & Plimpton LLP</i>
Band 5
Adams Sheila <i>Limbo (ORL) ◇</i>
B. Livshits Aleksandr <i>Fried, Frank, Harris, Shriver</i>
Gilbert Sarah <i>Crowell & Moring LLP</i>
Gringer David <i>WilmerHale (ORL) ◇ *</i>
Hakki Adam S <i>A&O Shearman</i>
Litwin Ethan <i>Shinder Cantor Lerner LLP</i>
Ma Christina <i>Wachtell, Lipton, Rosen & Katz</i>
Martino Matthew <i>Skadden, Arps, Slate, Meagher & Flom</i>
McCormack Peter <i>Paul, Weiss, Rifkind, Wharton *</i>
Mitnick Joel <i>Law Offices of Joel M Mitnick LLC (ORL) ◇</i>
Moss Edward <i>Cahill Gordon & Reindel LLP</i>
Nagin Benjamin R. <i>Sidley Austin LLP *</i>
Orsini Kevin J <i>Cravath, Swaine & Moore LLP *</i>
Owings Taylor <i>Wilson Sonsini Goodrich & Rosati</i>
Patel Puja <i>Cleary Gottlieb Steen & Hamilton LLP (ORL) ◇</i>
Plunkett Denise <i>Axinn</i>
Powers Richard <i>Kressin Powers LLC</i>
Rackow Lauren <i>Cravath, Swaine & Moore LLP *</i>
Reiser Craig <i>Axinn *</i>
Schaper Michael <i>Debevoise & Plimpton LLP</i>
St. Matthew-Daniel Eytayo <i>Paul, Weiss, Rifkind</i>
Toto Martin M <i>White & Case LLP</i>
Weiss Jesse <i>Cravath, Swaine & Moore LLP *</i>
Zach Daniel <i>Kirkland & Ellis LLP</i>
Zelenko Daniel <i>Crowell & Moring LLP</i>
Up-and-coming individuals
Eichlin John <i>Linklaters</i>
Hudgens Johanna <i>Winston Taylor LLP *</i>
Jethmalani Kail <i>Axinn</i>
Lynch Christopher <i>Davis Polk & Wardwell LLP *</i>
Sheerin Michael <i>Skadden, Arps, Slate, Meagher & Flom</i>

FuboTV concerning a joint venture through which Disney and co-defendants ESPN, Fox and Warner Brothers Discovery would distribute their sports portfolios through a combined streaming platform.

Notable practitioners

Andrew Finch served as Principal Deputy Assistant Attorney General in the Antitrust Division of the DOJ. He has wide-ranging knowledge across criminal and civil antitrust issues as well as M&A deals.

Strengths: *"Andrew provides excellent service, advice and is a creative thinker."* Margaret Segall frequently handles antitrust investigations and approval proceedings for clients in the manufacturing, pharmaceutical and consumer product sectors. She handles clearance for multibillion-dollar transactions as a matter of course. **Strengths:** *"She*

gets an A+ for client responsiveness." **Yonatan Even** is noted for his antitrust litigation practice handling complex disputes for global corporations. He defends class and individual actions as well as suits brought by the government. Kevin Orsini has a varied litigation practice, in which he routinely handles a range of antitrust litigation for notable clients. He is also noted for his strength in trial. **Strengths:** *"He is a very accomplished antitrust litigator."* *"He has consistently proven to be a skillful and creative advocate who has been able to take difficult cases and find good ways to resolve them for us."* **Lauren Rackow** is commended for her broad antitrust practice. She has expertise in litigation, merger clearance and the provision of compliance advice. **Strengths:** *"She is a HSR Act*

Antitrust: Mainly Plaintiff	
Leading Firms	
Band 1	
Hausfeld LLP	
Quinn Emanuel Urquhart & Sullivan, LLP	
Shinder Cantor Lerner LLP	
Susman Godfrey LLP	
Band 2	
Boies Schiller Flexner LLP	
Cohen Milstein Sellers & Toll PLLC	
DiCello Levitt	
Scott + Scott LLP	
Band 3	
Cadwalader, Wickersham & Taft LLP	
Constantine Cannon LLP	
Garwin Gerstein & Fisher LLP	
Lowey Dannenberg, P.C.	
Taus, Cebulash and Landau LLP	
Wollmuth Maher & Deutsch LLP	
Senior Statespeople	
Senior Statespeople: distinguished older partners	
Kaplan Robert N. <i>Kaplan Fox (ORL)</i> ◇	
Leading Individuals	
Band 1	
Asciolla Gregory <i>DiCello Levitt</i>	
Boies David <i>Boies Schiller Flexner LLP</i>	
Brockett Daniel <i>Quinn Emanuel Urquhart & Sullivan, LLP *</i>	
Carmody Bill <i>Susman Godfrey LLP</i>	
Lerner Kellie <i>Shinder Cantor Lerner LLP</i>	
Martin Scott <i>Hausfeld LLP</i>	
Robertson Sharon <i>Cohen Milstein Sellers & Toll PLLC</i>	
Band 2	
Garvey Karin <i>Scott + Scott LLP</i>	
Olson Steig D <i>Quinn Emanuel Urquhart & Sullivan, LLP *</i>	
Reiss William <i>Crowell & Moring LLP</i>	
Shinder Jeffrey I <i>Shinder Cantor Lerner LLP</i>	
Tripolitsiotis Matthew <i>Burns Charest LLP (ORL)</i> ◇ *	
Band 3	
Eisenkraft Michael B. <i>Cohen Milstein Sellers & Toll PLLC</i>	
Hollywood Meegan <i>Shinder Cantor Lerner LLP</i>	
Iovieno Philip <i>Mintz Levin Cohn (ORL)</i> ◇	
Kapoor Ankur <i>Constantine Cannon LLP *</i>	
Kessler Jeffrey L. <i>Winston Taylor LLP *</i>	
Kovel David <i>Kirby McInerney LLP (ORL)</i> ◇	
Litwin Ethan <i>Shinder Cantor Lerner LLP</i>	
Rabin Shawn <i>Susman Godfrey LLP</i>	
van der Meulen Robin <i>Scott + Scott LLP</i>	
Up-and-coming individuals	
Singer Mark <i>Mintz (ORL)</i> ◇	
Steinberg Benjamin <i>Shinder Cantor Lerner LLP</i>	
Associates to watch	
Veno Nicole <i>Lowey Dannenberg, P.C.</i>	
* Indicates individual with profile.	
◇ (ORL) = Other Ranked Lawyer.	
Alphabetical order within each band. Band 1 is highest.	

guru. **Jesse Weiss** has an active litigation practice, in which he specializes in complex antitrust litigation, in addition to antitrust counselling and transactional work. **Strengths:** “He is very practical and solution-oriented.” “Jesse is outstanding, coupling a brilliant understanding of the law with a hard-won, thorough knowledge of our business.” “Jesse is extremely smart and probably the hardest working lawyer I have met. He understands the area so well and works well with other litigators.”

Davis Polk & Wardwell LLP

What the team is known for

Davis Polk & Wardwell LLP has a premium antitrust team with demonstrable strength principally in M&A counseling, but also in civil litigation and criminal investigations. The firm has notable work with clients from the pharmaceutical, financial and telecommunications industries on matters that frequently contain an international dimension. The team is equally at home representing individuals and multinational corporations.

Strengths

“The firm has subject matter expertise, strategic thinking and partners well with in-house counsel.”

“Davis Polk & Wardwell provides consistently excellent advice and work product and have strong relationships with government decision-makers.”

Work highlights

Davis Polk & Wardwell LLP advised The Ferrero Group on the antitrust aspects of its acquisition of all outstanding equity of WK Kellogg Co.

Notable practitioners

Ronan Harty is a preeminent antitrust lawyer commended for his investigation and enforcement practice. He has a strong track record of securing merger clearance for multinationals engaged in cross-border transactions. **Strengths:** “Ronan is the best of the best.” Head of department Arthur Burke is commended for his work representing clients in high-stakes merger investigations. He is further noted for his deft management of complex civil litigation on behalf of prominent clients in the finance and technology industries. **Strengths:** “Arthur is very thoughtful, knowledgeable, pragmatic and responsive.” “He’s a standout in terms of knowing the industry, the DOJ and antitrust laws.” “A very skilled technician who knows the law inside and out and is responsive and has good commercial sense.” “Arthur provides sophisticated and timely counsel on antitrust issues and has a keen understanding of business considerations.” **Nathaniel Asker** provides antitrust advice for M&A and handles governmental investigations. **Strengths:** “Nate is a very skilled technician who knows the law inside and out. He is responsive and has good commercial sense.” “He is a very knowledgeable guy.” **Jessica Delbaum** acts in merger investigations and related litigation on behalf of clients in the healthcare and technology sectors. She regularly appears before the FTC and DOJ. **Strengths:** “She is efficient and does a very good job.” “Jessica tailors her advice to the company.” “She is good at reading the landscape and thinking about strategies.” “She is really experienced on antitrust and HSR.”

Christopher Lynch supports companies on investigations and litigation arising from M&A. He has considerable experience advising clients from technology and media sectors. **Strengths:** “He is very on top of things and is strong at client relationships.” “Chris is highly responsive to client requests and combines a strong sense of business considerations with a sophisticated understanding of where antitrust law is headed.”

Latham & Watkins LLP

What the team is known for

Latham & Watkins LLP is an esteemed firm offering considerable antitrust expertise in New York. The team demonstrates notable capabilities across

merger clearance, DOJ investigations and follow-on litigation as well as in defense of class and competitor actions. Latham represents multinational clients in the tech, pharmaceuticals and manufacturing sectors.

Strengths

“The firm has an excellent ability to handle lots of moving parts, both in the weeds and high level strategy.”

“The team are very pragmatic, practical and thoughtful. They know the rules and how to navigate various requirements.”

“The team has depth and specialization on private and public enforcement.”

Work highlights

Latham & Watkins LLP defended live entertainment company, Live Nation, against a lawsuit brought by the US DOJ under Section 1 of the Sherman Act.

Notable practitioners

David Marriott is an accomplished attorney recommended for his trial expertise. He regularly represents a wide range of clients in high-stakes antitrust disputes. **Strengths:** “Dave is a fantastic trial lawyer and a practical and commercial adviser.” “David is an excellent trial lawyer, taking on some of the biggest and most important antitrust matters.” **Lawrence Buterman** regularly handles disputes concerning market monopolization and anti-competitive pricing. **Strengths:** “He sees every angle and can predict an adversary’s every move.” **Elizabeth Prewitt** brings considerable DOJ experience to bear in her representation of clients in high-stakes cartel proceedings. **Strengths:** “She is fabulous, very responsive and has a strong courtroom presence.” “She is knowledgeable on the law, tough when she needs to be and is very good with employees and in-house legal teams.” **Katherine Rocco** has recognized antitrust capabilities. She is particularly skilled in handling M&A issues and DOJ investigations. **Strengths:** “She is very commercial and gets to a good legal solution within framework.”

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison LLP adeptly handles regulatory and M&A antitrust concerns for a roster of premium clients. The team acts at the forefront of litigation, including monopolization allegations and wide-scale class actions, with notable clients coming from the pharmaceutical and financial industries. Paul, Weiss regularly represents clients in high-stakes DOJ and FTC antitrust investigations.

Strengths

“Paul Weiss have the combination of technical expertise and pragmatic, problem-solving approach and efficiency.”

“Paul Weiss do a good job at breaking the law down, speaking in plain English and explaining the key points.”

“Paul Weiss give excellent practical advice. They have smart lawyers who give great service.”

Work highlights

Paul, Weiss, Rifkind, Wharton & Garrison represented IBM in its \$6.4 billion acquisition of HashiCorp, a multi-cloud infrastructure automation company.

Notable practitioners

Former District Court judge Katherine Forrest is a renowned antitrust attorney who has market-leading expertise in litigation. In addition to her role as a judge, her clients benefit from her long career in the DOJ and two prior decades of private practice as a litigator. **Strengths:** “Katherine has a fantastic intellect. She’s savvy, industrious and entrepreneurial.” **Aidan Synnott** is held in particularly high esteem for his expertise in antitrust litigation, drawing from a wealth of expertise in trial matters. He also advises clients on merger clearance and investigations. **Strengths:** “Aidan is exceptionally capable, effective and efficient. A lawyer’s lawyer who is the first call for anything important, complex and sensitive.” “Aidan delivers tailored, practical advice.” **William Michael** is a litigator with notable expertise in antitrust individual and class actions. He regularly appears before the competition agencies in significant investigations. **Strengths:** “He is an absolute star and one of the up-and-coming trial lawyers. He is enormously skilled and can do it all. He is really good at technical things and can do complex antitrust trials.” “A very disciplined and a strong advocate.” “He has a great ability to explain complex antitrust topics in a way that is persuasive to audiences.” **Peter McCormack** is routinely called upon to represent clients in a broad range of antitrust work, covering litigation, transactions and antitrust counselling. He is particularly adept at providing antitrust advice to private equity firms. **Strengths:** “Peter is super commercial. He issue-spots in an M&A context and gives a gut check of how big an issue something might be.” **Eytayo St. Matthew-Daniel** is well-regarded for her handling of DOJ investigations on behalf of clients in technology and consumer goods industries. Clients benefit from her previous experience in the DOJ antitrust division. **Strengths:** “She is really good, smart and energetic.” “She is extraordinarily competent, practical and has on her feet experience at trial.” “Tee is incredibly gifted and understands the criminal side of work.”

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates has a market-leading antitrust team that is sought out by clients for merger clearance work in the USA and across a plethora of global jurisdictions in Europe, Asia and beyond. The firm also offers excellent defense counsel in complex civil and criminal litigation as well as deft handling of cartel matters. The group serves as antitrust compliance counsel for clients from the healthcare, finance and sporting industries, among others.

Strengths

“Skadden has exceptional client service – they are quick to respond and fast in providing advice. They excel at giving business-first advice that provides realistic options.”

“Skadden provides consistently incredibly high quality.”

“Skadden is highly responsive, and the antitrust group provides stellar client service.”

Work highlights

Skadden, Arps, Slate, Meagher & Flom LLP served as global antitrust counsel, advising Getty Images Holdings, Inc. in its \$3.7 billion merger-of-equals

with Shutterstock, Inc.

Notable practitioners

Boris Bershteyn frequently acts in complex class action litigation for clients in the financial sector.

Strengths: “Boris has outstanding knowledge of the issues and the law, is an excellent writer, and does a superb job at oral argument.” “He has a lot of great antitrust experience and is always thinking a few moves ahead.” “A good lawyer who thinks tactically and writes beautiful briefs.” “He gives advice with the perfect bedside manner and temperament.” “Boris Bershteyn is outstanding.” Karen Lent handles both merger clearance and class action disputes. She has particular expertise in the sports sector. **Strengths:** “She is a very strong lawyer who is respected and has great relationships with clients.” “Karen is a go-to litigator for antitrust matters. She is seasoned, incredibly intelligent, keeps a cool head and is an absolute pleasure to work with.” “She is amazing at making her clients make reasonable decisions when it seems as though they are ready to make an emotionally-driven response.” Kenneth Schwartz handles transactional antitrust matters for a broad roster of clients in the technological and entertainment industries. **Strengths:** “Kenneth is a highly experienced and commercial operator with decades of insights.” “He delivers on tough deals, with good resolutions.” **Matthew Martino** regularly handles notable antitrust work, covering high value transactions, class actions and significant litigation. **Strengths:** “Matt is a trusted partner and an incredible adviser and advocate.” **Michael Sheerin** gains recognition for his involvement in complex and notable antitrust matters, often involving multiple industry sectors and clients. He also has experience appearing before the FTC and other state authorities. **Strengths:** “He is really talented.”

Wachtell, Lipton, Rosen & Katz

What the team is known for

Wachtell, Lipton, Rosen & Katz has a deep bench of transactional antitrust experts who represent elite organizations both within and beyond the borders of New York. The group regularly demonstrates sophisticated and strategic counseling abilities in the closing of multibillion-dollar deals.

Strengths

“The firm has an outstanding mix of technical knowledge, experience, dedication to clients, understanding of the markets and business issues and strategic approach.”

“The firm is best in class in the handling of large, complex M&A transactions from negotiation through closing and post-close, including skill with antitrust and regulatory filings.”

“Wachtell has significant experience here and are very good at guiding antitrust and corporate streams together.”

Work highlights

Wachtell, Lipton, Rosen & Katz represented Capital One Financial in its successful \$35 billion acquisition of Discover Financial Services.

Notable practitioners

Ilene Knable Gotts is an esteemed antitrust practitioner noted for her capabilities in high-level merger clearance work. She deftly handles domestic US and cross-border representations. **Strengths:** “She is an excellent partner on providing antitrust counselling for transactions and making sure corporate

and antitrust are in sync.” **Damian Didden** frequently advises on merger clearance proceedings for clients in the technological, financial and manufacturing sectors. His practice is both domestic and international in scope. Nelson Fitts manages a broad range of antitrust issues including transactional adjacent matters pertaining to acquisitions, joint ventures and takeovers. **Strengths:** “He is an excellent communicator.” “Nelson does a ton of sophisticated deals.” **Christina Ma** garners much praise for her flourishing practice advising on the antitrust aspects of M&A including cross-border deals. **Strengths:** “Christina is a very good lawyer.”

Band 2 Antitrust

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis’s team is noted for its strength in assisting in merger control issues and government investigations. The group is also adept within antitrust litigation, offering clients complete coverage within the antitrust market.

Strengths

“The team are strategic, practical and partnership focused.”

Work highlights

Kirkland & Ellis LLP advised Blackstone on the antitrust aspects of the sale of Lightstone Generation, an operator of power plants, to Energy Capital Partners.

Notable practitioners

Ian John is noted for his work advising clients on the antitrust aspects of sophisticated transactions. He has extensive experience handling domestic US and cross-border matters. **Devora Allon** is a talented attorney who represents clients in pharmaceutical and life sciences sectors. She demonstrates notable strength in handling complex litigation matters. **Strengths:** “Devora is excellent.” **Maria Raptis** recognized for her work on high-profile, high-value M&A deals. She has further experience of working on complex issues with cross-border elements. **Daniel Zach** draws from his experience as a former assistant director of the FTC to support clients facing investigations and litigation. **Strengths:** “He is great and has a tremendous amount of skill coming out of the FTC, which adds a unique perspective.”

Sullivan & Cromwell LLP

What the team is known for

Sullivan & Cromwell LLP has a high quality team with proficiency in transaction clearance and antitrust investigations, including criminal and civil proceedings. The firm particularly excels in the financial services sector and often acts on behalf of banking institutions with a global reach. The antitrust group regularly works on international mergers offering counseling and global merger review filings. The team acts for a broad client roster including chemical, pharmaceutical, financial and technology sector companies.

Strengths

“They are proactive rather than reactive, propose thoughtful alternatives rather than identifying problems without solutions, and consistently meet accelerated timelines without sacrificing quality.”

"The Sullivan & Cromwell team always has great awareness of the various cases and approaches in the antitrust space."

"They have a good command of the substantive law, are very good writers and have a good strategic sense."

Work highlights

Sullivan & Cromwell LLP represented United Rentals in more than 20 putative class actions in which plaintiffs alleged that certain construction equipment rental companies violated Section 1 of the Sherman Antitrust Act.

Notable practitioners

Co-head of the practice Steven Holley handles a wide range of antitrust matters including merger review and agency investigations as well as high-stakes litigation. He regularly works with pharmaceutical, manufacturing and technology companies.

Strengths: *"Steven is wonderful, thoughtful, careful and creative." "Steven is exceptionally talented."* Richard Pepperman is commended for his work as a litigator in the financial sector, representing clients in price-fixing conspiracies and swaps manipulation cases. **Strengths:** *"Richard is a very accomplished litigator."*

White & Case LLP

What the team is known for

White & Case LLP boasts a respected stable of antitrust litigators best known for representing defendants in wide-scale class actions. The group is especially well established in the pharmaceutical and life sciences industries. The team's expertise also includes merger clearance before domestic and international competition agencies.

Strengths

"The firm has the ability to achieve positive results in complex, high-stakes antitrust litigation."

"They are very personable and communicative."

"White & Case are undoubtedly a top-tier firm when it comes to antitrust litigation."

Work highlights

White & Case LLP successfully secured a \$406.8 million jury verdict for Regeneron in a pharmaceutical antitrust trial.

Notable practitioners

Robert Milne is recognized for his trial skills, regularly defending large corporate clients in significant civil and criminal litigation. **Strengths:** *"Robert always provides useful and practical advice." "He manages a great team and achieves great results."*

Jack Pace is commended for his antitrust litigation practice where he has significant experience representing pharmaceutical and financial services clients. **Strengths:** *"Jack is a veritable expert." "Jack has in-depth subject matter expertise."* Martin Toto is recognized for his work in both large-scale litigation and merger clearances. He has notable experience of handling issues within the pharmaceutical sector. **Strengths:** *"Martin is very practical and efficient. He is good with clients, is approachable and has a lot of litigation experience." "His strategic vision has led to incredible results."*

Band 3 Antitrust

Arnold & Porter

What the team is known for

Arnold & Porter offers experienced counsel across a wide array of antitrust disputes. The group manages agency investigations, merger clearance proceedings and cartel litigation. Arnold & Porter frequently acts for clients in the pharmaceutical, financial, technological and media spheres.

Strengths

"Arnold & Porter are responsive, sensitive, knowledgeable and practical."

"The firm provides a practical approach to inform and guide client decision-making."

"The firm has very hands-on partners with excellent experience."

Work highlights

Arnold & Porter achieved a significant litigation success for Vail Health in a high-profile federal antitrust case seeking more than \$25 million in damages.

Notable practitioners

Saul Morgenstern is a consummate antitrust attorney highly regarded for his work leading clients through price-fixing and anti-competitive monopolization cases. He represents clients in a range of industries including media and healthcare. Scott Lent manages a range of antitrust matters for clients in the telecommunications and pharmaceuticals industries, among others. His practice covers everything from compliance counseling through significant litigation. **Strengths:** *"He is very pragmatic and business-focused." "Scott is an excellent communicator who is very steady, thoughtful and a great strategist." "Scott is experienced and responsive."*

Crowell & Moring LLP

What the team is known for

Crowell & Moring LLP is highly regarded for capabilities across all aspects of antitrust work, including merger clearance, investigations and enforcement actions and civil litigation. The firm represents notable clients in the tech, healthcare and financial services sectors.

Strengths

"The Crowell team is incredibly smart and hard-working but always pleasant to work with."

"The firm has excellent experience, mastery of the subject matter and an ability to see ahead and predict likely outcomes."

"The firm is distinguished by its responsive, practical and entrepreneurial approach."

"Crowell's antitrust department does a great job at being very responsive."

Work highlights

Crowell & Moring LLP represented Princeton University in a putative class action that alleged that the Ivy League Athletic Conference and its eight member schools unlawfully conspired to prohibit athletic scholarships.

Notable practitioners

William Reiss has a promising practice in plaintiff-side representation, appearing in large industry-significant class action litigation. He has experience in price discrimination, market manipulation and monopolistic conduct claims. **Sarah Gilbert** focuses her complex litigation practice on claims relating to antitrust and financial services. She has experience acting for large corporations in class actions and she covers sectors from healthcare to technology. **Strengths:** *"Her manner of dealing with clients and adversaries is excellent." "A*

great antitrust litigator with great partnership, service and coordination with in-house counsel. She understands the needs of the business and how to achieve them in complex litigation." "She's great to work with and is incredibly smart." "She is very results-oriented and a good clear writer." Daniel Zelenko routinely represents clients in government investigations. He has notable experience of handling issues related to price-fixing allegations. Strengths: "He is really outstanding and is a skillful lawyer." "He is a really stellar litigator."

Morgan, Lewis & Bockius LLP

What the team is known for

Morgan, Lewis & Bockius LLP has a distinguished merger clearance practice with key clients from the pharmaceutical, technology and private equity sectors. The group also demonstrates significant litigation capabilities through a history of providing representation in government investigations and class actions.

Strengths

"The Morgan Lewis team gives really good practical advice and are good at client services."

"The firm is excellent at reviewing issues, knowing the law and explaining what the client needs to do to assist a case."

"Morgan Lewis know the industry and how to get a deal done."

"The firm has very experienced, sophisticated and responsive lawyers."

Work highlights

Morgan Lewis & Bockius LLP defended Anywhere Real Estate Inc. in multiple putative class action cases involving claims that residential real estate broker commissions were artificially inflated due to a conspiracy to implement and enforce anticompetitive rules and practices.

Notable practitioners

Stacey Anne Mahoney acts in disputes frequently involving allegations of price manipulation and monopolization. **Strengths:** *"She is an excellent attorney." "She is incredibly creative, consistent and excellent in litigation."* Harry Robins handles merger clearance proceedings before government enforcement agencies in the USA and further afield. **Strengths:** *"He gives really good practical advice." "Harry is extremely responsive, very pragmatic and is good at talking to business people." "He is masterful, responsive, practical and always a pleasure to work with."*

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges LLP represents both defendants and plaintiffs in all manifestations of antitrust litigation, with particular strength in the class action arena. The firm's practitioners hold cross-border capabilities that prove especially useful within the cartel landscape. The team is further able to assist clients with merger control before government agencies. Weil Gotshal represents clients in the pharmaceutical and chemical industries.

Strengths

"Weil are good at putting legal concepts into business terms."

"Weil has consistently demonstrated subject matter expertise."

Work highlights

Weil, Gotshal & Manges LLP represented Warner Bros. Discovery, Inc. in an antitrust suit commenced by FuboTV, in response to a live sports streaming joint venture between Warner Bros. Discovery, The Walt Disney Company, Hulu and Fox.

Notable practitioners

Adam Hemlock is commended for his work representing clients before US enforcement agencies in civil and criminal investigations. He also handles related follow-on litigation. **Strengths:** *"He is thorough, thoughtful and strategic." "Adam is knowledgeable, extremely responsive and a calming presence in a turbulent sea."*

Wilson Sonsini Goodrich & Rosati

What the team is known for

Wilson Sonsini Goodrich & Rosati's diverse client list illustrates its expertise in a number of industries, such as pharmaceuticals, entertainment and technology. The Wilson Sonsini team is known for securing favorable results in major lawsuits, as well as for providing general antitrust counsel for companies undergoing investigation and trying antitrust cases at the appellate level.

Strengths

"The firm are outstanding strategic thinkers, true partners to the business and are capable of liaising extremely well with business people and understanding their concerns."

"Wilson Sonsini are a top-notch team from top to bottom."

"They are practical and prescient on how best to interact with the agencies drawing on deep prior government experience."

"They really understand the nuances of antitrust and are good at building long-term strategies and planning for the future."

Work highlights

Wilson Sonsini Goodrich & Rosati represents Zillow in separate, high-profile lawsuits filed by the FTC and several state attorneys general. The lawsuits allege that Zillow's strategic partnership with Redfin, finalized in February 2025, violates Section 1 of the Sherman Act and constitutes an unlawful acquisition under the Clayton Act.

Notable practitioners

Chul Pak is proficient in managing enforcement investigations brought by the DOJ and FTC along with follow-on litigation. **Taylor Owings** is well-versed in assisting clients facing merger challenges in the technology sector. **Strengths:** *"She is super insightful, very well-respected and intelligent."* *"She has a wealth of knowledge and has an ability to figure out what will matter in a situation."*

Winston Taylor LLP

What the team is known for

Winston Taylor adeptly handles civil and criminal litigation on behalf of a broad client base. The team is experienced in domestic and international matters, often working with clients from the sports, electronics and automotive industries as well as the financial services sector. The group is knowledgeable of matters at the intersection of intellectual property and antitrust.

Strengths

"The Winston team is excellent."

Work highlights

Winston Taylor defended Microsoft in a complex

antitrust and patent litigation involving artificial intelligence.

Notable practitioners

Jeffrey Kessler is recognized for his prowess in both civil and criminal antitrust litigation. He is sought out to handle some of the most significant disputes in the USA. He is particularly well known for his representation of clients in the sports industry.

Strengths: *"He is highly respected and has expertise in sports antitrust."* *"He is phenomenal."*

Eva Cole regularly handles class action disputes and cartel matters on behalf of a wide client base in the financial and electronics sectors. **Johanna Hudgens** attracts praise for her up-and-coming practice advising both defendants and plaintiffs in civil litigation.

Band 4 Antitrust

A&O Shearman

What the team is known for

A&O Shearman's antitrust group is noted for its ability to assist clients with complex transactional and investigatory matters. It is particularly talented at handling banking and finance issues. The team is renowned for its experience in obtaining merger clearance for significant transactions, as well as enforcement actions.

Strengths

"They are incredibly hardworking and the client service is impeccable."

"A&O Shearman give us practical, useful and timely advice."

"A&O Shearman get the right people on the deal, with a diverse set of expertise to find practical solutions to problems."

Work highlights

A&O Shearman advised L'Oréal Groupe on its acquisition of a majority stake in the British premium skincare brand Medik8.

Notable practitioners

Elaine Johnston is recognized for her broad-based antitrust practice spanning both contentious and non-contentious proceedings. She acts for a wide roster of clients in the financial, chemical, pharmaceutical and healthcare sectors. **Strengths:** *"Elaine is a great adviser who has a great manner."* *"Elaine is outstanding on mergers."* Adam Hakki boasts vast experience of handling high-profile class actions on behalf of clients within the banking and finance sector.

Fried, Frank, Harris, Shriver & Jacobson LLP

What the team is known for

Fried, Frank, Harris, Shriver & Jacobson LLP boasts an experienced antitrust group featuring team members previously occupying high-level posts within the DOJ. Working in tandem with the firm's highly esteemed M&A practice, the antitrust group often advises on significant transactions for companies in a diverse range of industries. The team also supports clients facing litigation, arbitration and criminal government investigations.

Strengths

"Fried Frank do a good job at being subject matter experts."

"The Fried Frank team across all roles and levels

brings significant industry breadth and expertise that helps lead to excellent outcomes on our deals."

"The firm are very smart, practical and responsive."

"The firm provide practical and accurate advice and have a real desire to provide constructive solutions targeted at the completion of successful transactions."

"The team have a good combination of insider knowledge and agency experience."

Work highlights

Fried, Frank, Harris, Shriver & Jacobson LLP acted as counsel to HPS Investment Partners in its \$12 billion sale to BlackRock and advised on all antitrust aspects of the transaction.

Notable practitioners

Bernard Nigro brings to bear his experience as former deputy assistant general of the DOJ's antitrust group to advise companies undertaking major transactions in a diverse range of industries. **Strengths:** *"He is terrific on responsiveness, is extremely knowledgeable and has a good insight into what the DOJ wants."* *"Barry is very smart, responsive and provides on point, helpful advice."*

"He really knows how to work with the system and his guidance is exceptional." **Aleksandr B. Livshits** advises clients on the antitrust implications of mergers and acquisitions. **Strengths:** *"His subject matter expertise and focus on delivering great outcomes for us is unparalleled."* *"Alex is incredibly responsive, super direct and gives you a ton of confidence. He is very proactive and gets ahead of issues and is on top of everything."* *"He makes sure everything is technically accurate."*

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher LLP is adept at handling antitrust litigation, cartel and government investigations, and merger and compliance counseling. The firm holds a significant presence in the antitrust securities arena. The group's broad sector expertise covers the chemicals, financial services and healthcare industries, among others.

Strengths

"The firm are definitely industry experts, who have deep antitrust knowledge and are highly experienced."

"They have a great command of the material and are innovative with their arguments."

Work highlights

Gibson Dunn & Crutcher LLP represented Amgen Inc. in a multidistrict antitrust litigation alleging that Amgen and Teva Pharmaceuticals violated federal and state antitrust laws through a patent settlement involving Amgen's drug, Sensipar.

Notable practitioners

Eric Stock is commended for his work guiding clients through complex antitrust investigations and litigation. He handles both civil and criminal matters, regularly appearing before US enforcement agencies, as well as advising on international proceedings. **Strengths:** *"Eric is a true antitrust guru. He has a truly nuanced and deep depth of knowledge and has extremely fine judgment and is also a fierce advocate in the courtroom."* *"He is a very smart, knowledgeable and practical guy in the antitrust space."* *"He has really expert knowledge of antitrust law and is an excellent writer."* *"Eric is excellent on client service, is responsive and gives*

practical counsel."

Kasowitz LLP

What the team is known for

Kasowitz is a well-known firm that is recommended for its considerable expertise in contentious antitrust mandates. The team deftly handles high stakes price-fixing, monopolization and conspiracy cases for household name clients in the pharmaceutical, automobile and technology sectors.

Strengths

"The team is distinguished by its personalized service from top senior partners, savvy business vision and practical approach and advice."

"They have great court presence, excellent judgment and are effective. They know how to manage large joint defense groups and how to coordinate litigation well."

Work highlights

Kasowitz LLP represented Ford Motor Company in its prosecution of antitrust claims arising from long-running global price-fixing, bid-rigging and customer-allocation cartels.

Notable practitioners

Sheron Korpus is a well-regarded trial lawyer who demonstrates considerable expertise in high-stakes antitrust cases. **Strengths:** "He is quick on his feet and has a great courtroom presence." "Sheron has incredible leadership. He has the trust of all parties, defendants, plaintiffs and the court. He is also extremely strategic." **Hector Torres** is commended for his experience across a broad range of antitrust matters. He is particularly adept in handling price-fixing disputes. **Strengths:** "Hector's business savvy has been invaluable."

Linklaters

What the team is known for

Linklaters has a solid stable of competition practitioners with multiindustry expertise pertaining to mergers, acquisitions and other transactional matters. The firm offers clients strength in international investigations and multijurisdictional merger clearance through the firm's global network. The team has a strong client base in the pharmaceutical, aviation and shipping sectors. Linklaters is further noted for expertise in high-stakes cartel cases.

Strengths

"They excel in navigating multifaceted issues with multiple stakeholders and tight timelines and their strategic thinking consistently drives results."

"They are very practical and have a good sense of judgment."

Work highlights

Linklaters advised Tate & Lyle on its acquisition of CPKelco from J.M. Huber Corporation.

Notable practitioners

Thomas McGrath has experience handling both merger clearance and criminal litigation for a wide range of clients. **Strengths:** "Tom McGrath is a very thoughtful attorney and a great advocate for his clients." "He is a true expert, with lot of charisma, authority and experience in the way he analyzes and communicates." "He is hardworking and always available." "He brings a lot of expertise and subject matter expertise to bear and takes a practical view." **Douglas Tween** has expertise in the cartel space, regularly handling criminal and regulatory investigations at trial. His practice is bolstered by

his prior governmental experience. **Strengths:** "Doug has exceptional judgment and a calm command of complex issues. He brings deep substantive expertise and the rare ability to distill complexity into clear, actionable advice for business leaders."

"Doug Tween is an exceptional lawyer and is easy to work with." "Doug is a versatile advocate who can handle the most complex matters." **John Eichlin** is noted for providing his clients with high-quality advice across a range of complex antitrust matters. He covers areas such as technology and healthcare and often is involved in cases that have cross-border elements. **Strengths:** "John has a great ability to anticipate challenges before they arise and translate legal complexity into pragmatic, business-ready solutions." "John really knows his stuff and is responsive and bright."

Milbank LLP

What the team is known for

Milbank LLP is a respected practice that advises clients across a broad range of antitrust matters. The team excels at handling both complex class actions and merger clearances that often contain an international element. The lawyers are well placed to serve clients from a number of industries including finance and healthcare.

Strengths

"They are exceptional experts, who are helpful, very knowledgeable and always available."

"They are very methodical, proactive and have great bipartisan government ties."

"They are especially strong on strategy and experience with extended regulatory review in the US."

Work highlights

Milbank served as antitrust counsel for SLB (Schlumberger) in its \$7.8 billion acquisition of ChampionX and represented SLB in a "Second Request" investigation by the DOJ.

Notable practitioners

Fiona Schaeffer acts in all manner of antitrust matters including criminal investigations and transactional adjacent proceedings. **Strengths:** "Fiona is fantastic and is an insane multitasker. She can jump between different topics and can provide sage advice on a tight time frame." "She is really impressive and knows her craft really well." "Fiona provides the highest levels of service and has a great reputation as the former head of the ABA antitrust section." "She is very smart and accomplished."

Simpson Thacher & Bartlett LLP

What the team is known for

Simpson Thacher & Bartlett LLP has a capable team containing FTC and DOJ alumni, leading to a deep knowledge of the merger clearance process. The firm provides representation across a broad spectrum of industries such as chemicals, pharmaceuticals and finance. The group is equipped to handle transactional matters, federal and state investigations and complex litigation.

Strengths

"The ability to deliver cohesive advice that reflects all the disciplines is a particular strength."

"The firm provides strategic advice and thinking around approaches with a commercial lens."

Work highlights

Simpson Thacher & Bartlett LLP represented global investment firm KKR in its establishment of a joint

venture with T-Mobile to acquire Metronet.

Notable practitioners

Peter Guryan is adept at a wide range of antitrust matters, both domestic and international in nature. He is particularly noted for his merger clearance work. **Strengths:** "I would retain Peter on any file – everything from run of the mill to the most complex. Peter is business-friendly, extremely intelligent and practical." "Peter is wicked smart and really knows his area. He has a balanced way of trying to see our objectives and how to achieve those."

Willkie Farr & Gallagher LLP

What the team is known for

Willkie Farr & Gallagher LLP's practitioners represent clients such as financial services and pharmaceutical organizations in antitrust litigation and compliance counseling. Other areas of focus for the group include M&A and government investigations before both US and European competition agencies. The team is able to assist both corporate clients and private individuals.

Strengths

"Willkie has a powerful combination of extensive resources, a broad bench of subject matter expertise, talented litigators and connections within the industry. They effectively balance legal concerns versus the necessary business considerations."

Work highlights

Willkie Farr & Gallagher LLP represented American International Group, in selling its global individual personal travel insurance assistance business to Zurich Insurance Group.

Notable practitioners

Wesley Powell is a litigator with significant expertise in civil antitrust disputes. He acts for a wide range of clients, including those in the healthcare and financial sectors. **Strengths:** "He's practical but also collegial and collaborative. He thinks of things not just from an advocate standpoint but also tries to get to the right solution together." "Wesley has great judgment and temperament in dealing with clients and difficult situations. He is sophisticated, has good strategy and has a good head on his shoulders." "He is practical, smart and creative."

Band 5 Antitrust

Cahill Gordon & Reindel LLP

What the team is known for

Cahill Gordon & Reindel LLP has a strong practice offering skillful representation for defendants in large competitor and class actions. The firm is particularly recognized for its work in high-profile foreign exchange and LIBOR litigation. The group is equally capable of handling transactional approval work for financial institutions.

Strengths

"They're very business-minded and are not too narrowly focused on the legal side."

"In its approach to litigation defense, Cahill is consistently thorough, innovative and provides top level written work."

"Cahill understands things from a business perspective and recognizes that understanding the functioning and internal politics of their clients is crucial to being able to provide good legal advice."

Work highlights

Cahill represented Credit Suisse/UBS and its subsidiaries in more than 70 civil litigations, arising from alleged manipulation of various benchmark rates, including USD LIBOR.

Notable practitioners

Notable practitioners

Edward Moss is highlighted for his litigation practice and experience in complex antitrust and securities matters. He regularly represents a wide variety of clients and businesses in trial, ranging from healthcare to sports. **Strengths:** *"He is smart, energetic, strategic and has excellent trial skills and instincts." "Ed is an excellent litigator."*

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton LLP's team has considerable experience of offering litigation advice across a multitude of national and foreign jurisdictions. The team is also recognized for its ability to handle large-scale mergers and government investigations.

Strengths

"They have broad expertise and can handle a range of complex matters."

"Debevoise excels in the quality of its antitrust litigation attorneys, both partners and associates. It is strategic, thoughtful, thorough and focused on client needs."

"The team is highly commercial and is well attuned to the client's business and transactional objectives. They consistently parlay that awareness into solution-oriented, practical advice."

Work highlights

Debevoise & Plimpton LLP represented the National Football League in an antitrust case, where the plaintiffs alleged that the NFL orchestrated a group boycott of the social media platform Bluesky in favor of X, violating antitrust laws.

Notable practitioners

Erica Weisgerber has a promising practice in merger clearance, governmental investigations and price-fixing litigation in the antitrust space. She frequently acts for clients in the technology, financial and healthcare industries. **Strengths:** *"She is a thought leader in this area, is on top of the latest issues and is fiercely protective of her clients." "She is very meticulous." "She is an excellent lawyer."* **Michael Schaper** routinely represents both defendants and plaintiffs in a broad range of complex antitrust litigation. He handles matters that include algorithmic price-fixing, monopolization and provides antitrust advice. **Strengths:** *"Michael is very responsive and provides practical and straightforward guidance on antitrust issues." "Michael is an excellent lawyer with an incredible breadth of expertise and is also a real pleasure to work with. He is responsive, thoughtful, pragmatic and solution-oriented."*

King & Spalding LLP

What the team is known for

King & Spalding LLP represents a broad client base in a variety of antitrust matters, including acquisitions and class actions. The firm covers industries ranging from financial services to healthcare and is often involved in matters containing prevalent antitrust topics such as price-fixing.

Strengths

"King & Spalding has in-depth knowledge of anti-

trust issues and builds strong client relationships."

"King & Spalding make the complex practical."

Work highlights

King & Spalding LLP represented DIRECTV in connection with its price-fixing litigation against Nextar Media Group.

Notable practitioners

Olivier Antoine advises clients on the antitrust aspects of large-scale M&A. He regularly appears before US enforcement agencies and also advises clients on international authorization proceedings.

Strengths: *"Olivier is always eager to get stuck in." "He has a great understanding of the law and industry and has great client service skills." "Olivier is very good at translating the economic side of things into practical advice."*

Kobre & Kim

What the team is known for

Kobre & Kim boasts a strong practice in the antitrust space. The team is particularly skilled in handling issues involving multiple jurisdictions. The group has considerable experience of engaging with the DOJ and the FTC. Its practitioners are renowned for their ability to advise on international cartel cases.

Strengths

"Kobre & Kim provides a high level of service and is communicative and collaborative in its representations of individuals of a corporation."

"They have carved a niche practice and hold their own."

"Kobre & Kim can handle unique problems."

Work highlights

Kobre & Kim represented Intercontinental Exchange in defending its multi-billion-dollar merger with Black Knight, against an antitrust challenge brought by the Federal Trade Commission.

Notable practitioners

Benjamin Sirota draws strength from his previous experience as a prosecutor within the DOJ. He defends both individuals and companies in antitrust matters across a range of sectors including agriculture and healthcare. **Strengths:** *"Ben Sirota is a fantastic antitrust attorney, who brings incisive analysis, meticulous preparation and an ability to simplify issues in complicated market issues." "He's a really phenomenal and creative thinker." "Ben is a talented lawyer who does a mix of criminal and civil antitrust work."*

Kressin Powers LLC

What the team is known for

Kressin Powers LLC is a go-to antitrust boutique highlighted for its broad expertise. The team expertly advises on litigation, compliance counseling and mergers.

Strengths

"They are always responsive and prepared."

"They are a great antitrust boutique."

"The firm are equipped to handle complex criminal antitrust matters and have the experience and ability to navigate those complexities."

Work highlights

Kressin Powers LLC represented Rumble Inc. in its suit against Google LLC, alleging monopolization of certain Adtech markets.

Notable practitioners

Richard Powers has excellent capacity to effectively handle and litigate a wide range of complex

civil and criminal antitrust matters. He is the former Deputy Assistant Attorney General for Criminal Enforcement at the Antitrust Division at the DOJ.

Strengths: *"He has excellent judgment and is very diligent, covering every base." "He is an outstanding lawyer." "Richard is smart, insightful and resourceful and those qualities are combined with his years of experience in the Antitrust Division." "He has vast experience in government and can advocate zealously to get results for his clients." "Richard is a top level criminal antitrust lawyer. He is fully capable of handling the most complex criminal matters."*

McDermott Will & Schulte

What the team is known for

McDermott Will & Schulte is recognized for its impressive antitrust practice. The firm is a popular choice of counsel for clients facing private antitrust litigation and high-stakes class actions. The group is also well versed in the merger clearance process.

Strengths

"The firm is distinguished by its practical legal advice, strong communication and written synthesis of issues."

"Their ability to analyze complex issues and deliver clear, actionable guidance on short timelines distinguishes the team from others in the industry."

"They work excellently and have the capacity and necessary equipment to be able to manage highly complex issues simultaneously."

Work highlights

McDermott Will & Schulte represented American Express in responding to third-party discovery, including depositions, in two significant government cases: *Texas v. Google* and *US v. Google*.

Notable practitioners

Elai Katz deftly manages a range of antitrust matters ranging from merger clearance to class action litigation defense. Exceptionally knowledgeable of issues facing financial institutions, he has considerable experience in long-running LIBOR, FX and IRS disputes. **Strengths:** *"He makes a point to deeply learn his client's businesses and becomes a trusted adviser and key participant." "He is incredibly smart, knowledgeable and cares deeply about his clients." "Elai is highly responsive, has excellent commercial judgment, and is an absolute pleasure to work with." "He is always practical and has a highly personalized approach to his advice and clients."*

Sidley Austin LLP

What the team is known for

The Antitrust team at Sidley Austin LLP regularly represent clients in a variety of litigation and transactional matters, often involving notable and pertinent issues such as the use of AI and algorithmic pricing. The team are also adept at providing clients with transactional advice in areas ranging from pharmaceuticals to banking and finance.

Strengths

"Sidley Austin's lawyers are antitrust experts who have a deep knowledge of the financial services and payment industry."

"Sidley have a great group of partners."

"Sidley Austin give excellent advice to better inform risk versus reward for our choices."

Work highlights

Sidley Austin LLP represented Citigroup Inc. and affiliates in a putative class action alleging that pay-

ment cardholders are charged fees on transactions in violation of California state antitrust laws.

Notable practitioners

Juan Arteaga is commended for his work across both civil and criminal agency investigations. Clients benefit from his experience as a former DOJ Antitrust Division Deputy Assistant Attorney General. **Strengths:** *"Juan is efficient and practical-minded with a good eye toward what is important for a business during litigation."* *"Juan has deep knowledge, experience and a practical perspective on the regulatory and enforcement landscape and he tailors advice to the nature and size of the company."* *"He blends a deep expertise in antitrust doctrine with a strong practical litigation perspective."* *"He has an extensive network within various industries and the Department of Justice, enabling smooth and effective communication."* *"He is a substantive expert with a keen ability to see issues, predict outcomes and speak in business terms."* **Mary Marks** is commended for her work advising clients on the antitrust aspects of significant corporate transactions. She has particular expertise in HSR filings. **Strengths:** *"She is a true expert, with years of experience dealing with complicated transactions and analyses."* *"She is extremely sharp and thinks about lots of different factors."* **Benjamin R. Nagin** of Sidley Austin LLP is recognized for his antitrust litigation expertise particularly in the banking and finance sector. He has notable experience advising clients on government investigations and multi-jurisdictional class actions. **Strengths:** *"His leadership, intellect and savvy is standout and he delivers practical actionable client advice."* *"He is excellent, has extensive experience and is a great partner and advocate."*

Band 1 Antitrust: Mainly Plaintiff

Hausfeld LLP

What the team is known for

Hausfeld LLP boasts a highly reputable practice that is commended for its antitrust work, with particular focus on plaintiff-side representation. The team is noted for handling multidistrict class actions, recovering damages for consumers and representing opt-out clients. Hausfeld is known to tackle cases across a plethora of industries including banking, technology and pharmaceuticals. The group is also recognized for handling defense-side litigation for corporate clients. The antitrust team able to draw on support from a growing international network of international offices.

Strengths

"The firm is comprised of brilliant and tenacious lawyers who are always collegial."

"They are one of the best in the business."

Work highlights

Hausfeld LLP serves as co-lead counsel in this class action lawsuit alleging a global conspiracy by some of the world's largest banks to manipulate the U.S. Dollar London InterBank Offered Rate (LIBOR)

Notable practitioners

Cochair of the antitrust group, **Scott Martin** lends plaintiff clients his cutting-edge expertise in antitrust litigation honed over years of defense-side representation. He regularly appears in state and federal jury and bench trials in the most complex of

matters. **Strengths:** *"He is very highly respected."*

Quinn Emanuel Urquhart & Sullivan, LLP

What the team is known for

Quinn Emanuel Urquhart & Sullivan, LLP is a highly regarded antitrust firm that is well known for litigating complex cases on behalf of plaintiffs. The firm is particularly highlighted for its extensive experience handling class action claims. The team is also well equipped to handle private competitor actions and regularly pursues claims against leading financial institutions. It is also noted for its work at the crossroads of antitrust and IP. The antitrust group is further noted for handling a range of antitrust defense matters.

Strengths

"They are very comfortable in the courtroom and are good at strategy and how to position an issue that's favorable to the client."

Work highlights

Quinn Emanuel represented Wolfire Games and a class of game publishers in an antitrust class action against Valve Corporation, challenging Valve's policy of penalizing publishers who sell games cheaper on other platforms.

Notable practitioners

Daniel Brockett has notable expertise litigating cases alleging price-fixing conspiracies and trade and LIBOR manipulations. He regularly handles major class action suits for large plaintiff classes.

Strengths: *"He gets great results for clients."* Steig Olson is an accomplished attorney recommended for his plaintiff-side representation. He is particularly recognized for his work on behalf of corporate plaintiffs in the finance sector as well as his work litigating antitrust disputes for public bodies. **Strengths:** *"He is one of the best deposition takers there is."* *"Steig is able to connect well to a witness and is quite good, quick and witty."*

Shinder Cantor Lerner LLP

What the team is known for

Shinder Cantor Lerner LLP is a recognized boutique offering strong representation of plaintiffs in antitrust cases. The team expertly handles antitrust litigation and related regulatory matters.

Strengths

"The firm has tremendous professionals, who are vivid and collegial in their advocacy."

"The lawyers have experience and expertise."

Work highlights

Shinder Cantor Lerner LLP represented LyricFind Inc. in connection with federal antitrust litigation against LyricFind's main competitor, MusixMatch, regarding a monopolization scheme.

Notable practitioners

Kellie Lerner has a strong track record representing plaintiffs in complex antitrust litigation, regularly securing millions of dollars in settlements and damages payouts. She has litigated anti-competitive conduct suits against some of the largest pharmaceutical, finance and manufacturing companies. **Strengths:** *"She is razor sharp and can synthesize complicated antitrust issues into what is important."* *"She clearly is a great strategic thinker."* *"Kellie is one of the top five leaders in the country for plaintiffs work. She is very well respected, smart, knows how to run cases and is an advocate for*

evolving cases." Jeffrey Shinder is well-regarded for his deft representation of plaintiffs. He is well placed to handle significant litigation involving allegations of price-fixing and other anti-competitive behavior. **Strengths:** *"He is a very sharp practitioner and has built a good firm."* **Meegan Hollywood** is an accomplished litigator who is routinely called upon by plaintiffs to handle significant cases. She demonstrates strength in handling matters involving allegations of violations of the Sherman Act. **Ethan Litwin** acts in both state and federal courts to defend allegations of bid-rigging and price-fixing. **Strengths:** *"He has a good read on the civil litigation and regulatory aspects of antitrust law."* **Benjamin Steinberg** is an up-and-coming attorney who advises clients on sophisticated antitrust litigation. He often handles price-fixing disputes. **Strengths:** *"He is razor sharp and an incredibly hard worker."*

Susman Godfrey LLP

What the team is known for

Susman Godfrey LLP has a distinguished antitrust practice. The team is renowned for its ability to represent clients in matters related to price-fixing and market monopoly claims. The group has further experience of handling large and complex class actions.

Strengths

"Susman Godfrey is a pre-eminent litigation shop."

"The firm is highly skilled at all aspects of litigation, including in the courtroom."

"They are one of the best litigation firms in the US on the plaintiff side. They are good from top to bottom and have the judgment to know which case to take and the confidence to know how to win."

"The firm brings strong courtroom experience and clear strategic thinking to complex antitrust cases, maintaining an emphasis on trial preparation throughout all phases of litigation."

Work highlights

Susman Godfrey LLP represented the City of Baltimore, Yale University and others in a nationwide class action against banks including Citibank, JP Morgan Chase and Bank of America relating to unlawful LIBOR manipulation.

Notable practitioners

Bill Carmody is a well-known trial lawyer commended for his plaintiff-side antitrust practice. He represents high profile clients in sophisticated cases. **Strengths:** *"Bill is a preeminent practitioner."* *"He is an exceptionally strategic trial lawyer with a real ear for what resonates with the jury."* **Shawn Rabin** is frequently sought out for his trial capabilities. He expertly advises on antitrust litigation. **Strengths:** *"He is a level-headed trial ready lawyer."* *"Shawn is a practical, confident, and down-to-earth litigator who combines strong judgment with clear strategic thinking. He approaches complex issues with a trial-focused mindset."*

Band 2 Antitrust: Mainly Plaintiff

Boies Schiller Flexner LLP

What the team is known for

Boies Schiller Flexner LLP proficiently handles criminal and civil litigation. The team represents clients from industries including technology, health-care and pharmaceuticals in matters that are both

national and international in scope. The group is also noted for its work on both plaintiff and defense-side litigation.

Strengths

"The firm have all of the talent and resources required to litigate and try large, complex litigation."

"The firm is very commercial and willing to take the time to learn about our business dynamics and technology."

Work highlights

Boies Schiller Flexner LLP filed a federal antitrust suit on behalf of Panini America, against Fanatics, Inc. for antitrust violations and unfair competition in the market for major professional sports trading cards.

Notable practitioners

David Boies is a distinguished attorney able to turn his hand to the most complex of antitrust proceedings. He has extensive experience leading cases for both plaintiffs and defendants. **Strengths:** *"David is one of the best."*

Cohen Milstein Sellers & Toll PLLC

What the team is known for

Cohen Milstein Sellers & Toll PLLC is a well-regarded boutique dedicated to plaintiffs' representation. The group has a strong track record representing clients in price-fixing and monopolization cases.

Strengths

"Cohen Milstein has very impressive, smart lawyers."

"Cohen Milstein has really good lawyers who are very smart and thoughtful."

Notable practitioners

Sharon Robertson is recommended for her expertise in representing plaintiffs in a wide range of disputes. She is particularly expert at taking allegations of price-fixing to trial. **Strengths:** *"Sharon understands how to give people enough breathing room to develop their own strategies whilst making sure that the case will be handled in an exceptional way."* **Michael B. Eisenkraft** is recognized for his expert representation of clients in complex antitrust litigation and high-stakes class actions. **Strengths:** *"Michael is very creative."*

DiCello Levitt

What the team is known for

DiCello Levitt has an impressive bench in the antitrust space. The firm offers its clients support within large-scale plaintiff antitrust matters. The team draws strength from DiCello's extensive experience in the healthcare sphere.

Strengths

"DiCello Levitt has assembled a strong group of experienced and talented lawyers."

"They are very adept at prosecuting complex antitrust matters."

Work highlights

DiCello Levitt serves as Interim Co-Lead Counsel representing a proposed class of FuboTV subscribers in an antitrust class action lawsuit alleging that The Walt Disney Company engaged in anti-competitive conduct in the market for streaming live pay television (SLPTV) services.

Notable practitioners

Chair of the antitrust group, **Gregory Asciolla** deftly represents large plaintiff classes in multidistrict class action litigation alleging market price manip-

ulations, particularly in the financial and pharmaceutical industries. **Strengths:** *"Greg is very good at identifying new cases and doing different types of cases in different markets."* *"Greg is a very smart, energetic and committed litigator."*

Scott + Scott LLP

What the team is known for

Scott + Scott LLP is a well thought-of group for its antitrust plaintiff practice. The firm frequently represents class action groups bringing cases against major corporates in a range of industries including financial services and technology sectors. The team also has experience advising plaintiffs in cartel matters.

Strengths

"The lawyers show an excellent understanding of the legal antitrust principles and are very good at negotiating and pushing for effective and efficient discovery in large cases."

"Their focus on efficiency and their strategic mindset sets them apart from many of their peers."

"Scott + Scott have a strong familiarity with substantive law and an ability to work collegially with opposing counsel to find solutions."

Work highlights

Scott + Scott LLP served as co-lead counsel representing non-converter-seller purchasers in a case alleging conspiracy to fix the prices paid for PVC pipes and fittings.

Notable practitioners

Karin Garvey is a litigator commended for her work in large-scale antitrust class actions. **Strengths:** *"Karin has a very quick mind and is practical and focused on finding solutions to problems."* *"Karin Garvey has one of the best strategic minds in the practice area and she's exceptionally adept at juggling the needs and opinions of multiple stakeholders from client to court to co-counsel."* *"She is very thorough and exceptional."* *"She brings experience from the defense side so brings additional perspectives."* **Robin van der Meulen** is a well-regarded partner commended for her representation of plaintiffs in significant antitrust class action litigation. **Strengths:** *"A great lawyer who is very savvy and strategic."* *"She is a delight to work with and keeps things moving forward."*

Band 3 Antitrust: Mainly Plaintiff

Cadwalader, Wickersham & Taft LLP

What the team is known for

Cadwalader, Wickersham & Taft LLP is recognized for its strong antitrust practice. The team routinely advises clients on complex antitrust litigation and government investigations. The group handles matters involving monopolization issues and price-fixing conspiracies. Cadwalader's practitioners also demonstrate strength in providing counsel on opportunities to "opt out" of class actions.

Strengths

"Cadwalader do a great job keeping everyone on track and moving us all in the right direction."

Work highlights

Cadwalader, Wickersham & Taft LLP served as lead counsel representing Rumble, Inc. in an ongoing antitrust litigation alleging that Google monopolized the market for online video sharing and viewing ser-

vices.

Constantine Cannon LLP

What the team is known for

Constantine Cannon LLP's antitrust team is highlighted for its considerable plaintiff work. The group represents clients before federal and state antitrust enforcement agencies. The team demonstrates strength in advising clients on a range of issues, including antitrust compliance programs, licensing agreements and merger analysis.

Strengths

"Constantine Cannon are tenacious in their representation."

"Constantine Cannon are truly fierce advocates and very good subject matter experts."

Work highlights

Constantine Cannon LLP represents CVS in connection with its multi-billion dollar claim in the Generic Pharmaceuticals Antitrust Litigation.

Notable practitioners

Ankur Kapoor has notable experience in antitrust cases. He often handles plaintiff-side representation in class action litigation. **Strengths:** *"He has a very level head and is passionate about antitrust."* *"Ankur in particular is an exceptional attorney, he is poised, calm and extremely well organized and personable."*

Garwin Gerstein & Fisher LLP

What the team is known for

Garwin Gerstein & Fisher LLP represent plaintiffs in a variety of complex antitrust litigation matters. The firm has particular strength in the pharmaceutical space and regularly develops and investigates new cases.

Strengths

"They are innovative about applying antitrust expertise across new cases and industries."

"The firm has a deep level of experience and understanding in litigating complex antitrust matters from the filing of the case all the way through a jury verdict and appeals."

"The firm has leadership of large scale cases involving numerous plaintiffs and defendants and a depth of experience in the pharmaceutical antitrust space."

Work highlights

Garwin Gerstein & Fisher LLP serves as co-lead counsel in a case alleging a scheme to delay entry of generic versions of the blockbuster drug Lipitor.

Lowey Dannenberg, P.C.

What the team is known for

Lowey Dannenberg, P.C. has vast experience handling a variety of complex antitrust litigation matters, particularly in the areas of healthcare, class actions and commodities. The firm handles cases ranging from price-fixing to cost recovery.

Strengths

"Lowey's team brings a lot of raw intelligence to the table and they're great at identifying opportunities."

"The firm understands the key players in antitrust defense, has good relationships, and is business-savvy to understand how to achieve powerful results."

"They are well resourced and are collaborative in their approach when working with other law firms."

Work highlights

Lowey Dannenberg, P.C. represented direct purchasers of Passenger Tires alleging that major tire manufacturers Pirelli, Goodyear, Bridgestone, Michelin, Nokian and Continental unlawfully increased prices of passenger tires between February 2020-Present.

Notable practitioners

Nicole Veno is a highly sought after senior associate, who regularly assists in the firm's large and notable antitrust litigations. **Strengths:** *"She is responsive, anticipates hurdles beforehand, and produces top-tier work product."* *"Nicole is hard-working, highly organized and responsive."*

Taus, Cebulash and Landau LLP

What the team is known for

Taus, Cebulash and Landau LLP gain recognition for its established complex antitrust practice, in which they specialize in litigation.

Notable practitioners

Founding partner Kevin Landau is a key contact.

Wollmuth Maher & Deutsch LLP

What the team is known for

Wollmuth Maher & Deutsch LLP are a boutique litigation firm, who routinely represent clients in a range of antitrust litigation, including class actions involving price fixing and violations of the Sherman Act.

Strengths

"They are persistent and creative."

Work highlights

Wollmuth Maher & Deutsch LLP co-lead a class counsel in an antitrust class action against Delta Dental, in which plaintiffs allege that the defendants formed a monopolistic buyers' cartel and committed violations of Section 1 of the Sherman Act.

Notable practitioners

Founding member David H Wollmuth is a key contact.

Other Ranked Lawyers

Sheila Adams advises a broad range of clients on investigations and litigation. She has notable experience in the financial services sector. **Strengths:** *"She is incredibly intelligent and conscientious."*

David Gringer has a multifaceted practice which includes the representation of both defendants and plaintiffs in complex antitrust litigation. He is particularly noted for his trial work and handling of matters which involve violations of the Sherman Act. **Strengths:** *"He is a very impressive lawyer."* *"David sets himself apart with excellent judgment."*

Eric Hochstadt of Orrick, Herrington & Sutcliffe LLP is recognized for his experience as a litigator in the antitrust space. He handles individual and class actions as well as criminal cartel investigations. **Strengths:** *"He's a great, amazing litigator who is always on trial and doing great work."* *"He has a wonderful way with clients and deep antitrust knowledge to guide them through their toughest issues and cases."* *"Eric provides a high-level of service, consistently making sure he puts the client first."* *"He is a skilled litigator and a trial advocate."*

Philip Iovieno is recognized for his work representing plaintiffs in the antitrust space. He frequently acts for clients in opt-out litigation. **Strengths:** *"He is very practical and a good communicator."*

Robert Kaplan of Kaplan Fox & Kilsheimer LLP is a plaintiff-side antitrust attorney with extensive experience litigating in the space. He is particularly expert in securities fraud-related cases. **Strengths:** *"He has a good reputation."*

David Kovel is co-managing partner of Kirby McInerney LLP and is particularly adept at handling antitrust matters in the financial industry. **Strengths:** *"He is extremely knowledgeable about financial services and instruments."* *"David is pretty relentless. He will look at a case involving an esoteric corner of the financial markets and he'll push case forward*

as far as he can. He's not afraid of anything and he's getting significant victories in the process."

Joel Mitnick acts in antitrust disputes alleging anti-competitive monopolization and price-fixing. He has a wide client roster in the finance and media sectors.

Puja Patel of Cleary Gottlieb Steen & Hamilton LLP has considerable experience on high-value, cross-border M&A deals for household-name companies. **Strengths:** *"Puja is a great partner offering good advice."* *"Puja is super smart and commercial."*

Mark Singer is an up-and-coming practitioner noted for his representation of opt-out plaintiffs. He handles a broad range of disputes including allegations of price-fixing. **Strengths:** *"Mark always has the facts of the case at his fingertips and responds quickly."*

Matthew Tripolitsiotis of Burns Charest LLP is a skilled plaintiff attorney. He is routinely called upon to represent clients in significant class actions. **Strengths:** *"Matthew is a top level lawyer, he is as good as they come."* *"He is very smart, hard working and easy to get along with."*

Michael Weiner of Steptoe LLP provides antitrust clearance advice for clients in a wide range of industries, including telecommunications, healthcare and aviation. He is further noted for his follow-on litigation work. **Strengths:** *"Michael Weiner is among the best antitrust lawyers in the bar."* *"Michael is a strong lawyer and a great resource."*

NEW YORK: A Banking & Finance Overview

In 2026, Continued Uncertainty Takes a Toll

While the loan markets delivered a strong performance in 2025 despite challenges, continued disruptions to the global economy have had a more significant impact in early 2026. Concerns over the effects of artificial intelligence (AI) and renewed conflict in the Middle East have slowed dealmaking and financing activity. While the “Liberation Day” tariffs announced in early April 2025 appeared to have had only a short-term effect on the loan market, events in 2026 have presented more persistent challenges. Importantly, the tariffs represented a dramatic change in US economic policy, but one that markets were generally well-equipped to price into asset values. The conflict between the USA and Iran is an event (the duration of which is unclear) that will likely have economic ramifications that are not yet well understood. It remains to be seen how market participants will adapt to a disrupted, dynamic and rapidly changing environment.

Broadly Syndicated Loans: Disruptions but Mega-Deals Move Forward

Following a strong 2025, most market observers expected significant growth in the broadly syndicated loan (BSL) market in 2026, driven by an uptick in M&A activity. However, worries over AI and its economic impact and geopolitical events have dampened both the M&A and BSL markets. In February, concerns about the effect of AI “vibe coding” on software businesses drove down prices and slowed activity. The most serious fallout has been in the direct-lending space, which had financed many of the software as a service (SaaS) deals of the last several years, but the syndicated market was affected as well, with volume falling more than 40% versus February 2025 – while yields increased both in the broader market and most dramatically in the software space.

Market activity was further disrupted at the beginning of March when conflict broke out between the United States and Iran. The conflict resulted in broad volatility in commodities and equity markets, and slowed M&A and loan market activity, at least initially. However, the syndicated loan market actually improved somewhat over the course of March, even while the conflict was ongoing, and it continues to improve today. Despite heightened risk, there have been some bright spots at the top end of the scale.

The question going forward is when the M&A market, outside of the largest deals, can recover and whether buyers will come off the sidelines and seek opportunities resulting from global disruptions. If not, the loan market may face a challenging year. In 2025, much of the activity consisted of repricings, leaving spreads on existing credits tight, with little room for further contraction in a riskier environment. As a result, it is likely real growth in the BSL market will need to be driven by new M&A rather than activity around existing deals.

Revised Leverage Lending Guidance

In December 2025, the Office of the Comptroller of the Currency (OCC) and the Federal Deposit Insurance Corporation (FDIC) rescinded prior guidance to banks regarding leveraged lending. Notably, the Federal Reserve has not yet joined the OCC and FDIC in making this change. While the Fed is generally expected to do so eventually, the divergence creates some uncertainty around

the regulatory landscape in the interim.

The prior guidelines were widely treated as generally requiring transactions to have a total debt-to-EBITDA ratio of six times or less and requiring borrowers to have the capacity to amortize 50% of the original principal amount within 5–7 years of closing. These perceived limitations narrowed the market for bank-arranged loans, providing an opening for direct lenders willing to finance higher leverage levels and borrowers with less robust cash flows. This growth in the direct market was cited as a justification for the change in guidance.

The new guidelines are less prescriptive and call on banks to “apply the agencies’ general principles for prudent risk management of commercial loans and other types of lending to their leveraged lending activities,” listing eight broad principles, including risk management, consideration of a loan’s purpose, and the availability of refinancing. While any impact is unlikely to be immediate, as banks will need to revise internal guidelines and underwriting requirements, the opportunity to offer financing to a wider set of borrowers may partially offset contraction in the M&A market.

Syndicated Market Opportunities Resulting From Private Credit Disruptions

The combination of the recent downturn in private credit and the loosening of official guidance on leveraged loans may give banks an opportunity to recapture some of the market share gained by direct lenders in recent years. Direct lending funds have seen unprecedented redemption requests in the first quarter of 2026, initially driven by concerns around exposure to the software industry.

While some funds have capped redemptions and argued that their loan portfolios remain solid in spite of short-term disruptions, it is possible that investor concerns (and more limited inflows) may reduce deployable capital for firms going forward. Banks that elect to take advantage of the revised lending guidelines may be able to move into the market for higher-leverage borrowers and replace some of the capital previously provided by the direct market. The heightened competitive dynamic and direct lending challenges may allow the syndicated markets to regain some territory after years of losing ground to direct lenders.

Documentation Updates

One of the more significant changes to syndicated loan documentation in 2026 (continuing a trend from 2025) has been the broader acceptance of “portability” or “permitted change of control” provisions. Portability most frequently appears in sponsor-owned credits and includes an express carve-out permitting an existing sponsor to sell the borrower to another qualified sponsor without triggering a change of control under the credit documents. These provisions first became more common in the direct lender space, where lenders interested in keeping capital deployed often accepted such provisions. In the syndicated market, there has been greater resistance to including terms that would allow a borrower to avoid a refinancing.

However, with continued pressure from sponsors, these provisions have recently started to appear in some syndicated deals.

The specifics of these provisions vary widely but typically include minimum qualifications – eg, assets under management (AUM) thresholds – for the new sponsor, a ratings or leverage test and often a sunset prior to which the permitted change of control must occur. Sponsors may view these provisions as particularly useful in the context of a refinancing or major amendment late in their investment cycle, where their exit would be expected to occur well ahead of the loan's maturity, particularly if the financing was obtained on favorable terms during a market window that would be appealing to potential buyers.

While liability management exercises (LMEs) continue to occur in the BSL market, lenders have generally not sought additional

protective provisions. "J. Crew" and "Chewy" blockers, and to a lesser extent, "Serta" protection, have been fairly common in the syndicated market for years. However, other anti-LME provisions like "Envision," "Pluralsight," and "At Home" have remained the exception in the syndicated markets, even as they have become more common in the direct-lending space. As LME activity continues at pace, and given the likely riskier lending environment going forward, it will be interesting to see if syndicated lenders have the desire and the leverage to include these terms.

Conclusion

Banking & Finance

Band 1

Cahill Gordon & Reindel LLP

What the team is known for

Cahill Gordon & Reindel LLP has a highly regarded bench of practitioners with a market-leading presence in the lending market. The team is known for acting with some of the world's largest investment funds and private equity houses. It offers seamless coordination between its capital markets and leveraged finance partners in its handling of high-yield bond work. The group represents arrangers in high-end M&A, including in the technology, healthcare and retail sectors.

Strengths

"Cahill are very responsive and eager to get deals done."

"Cahill knows the syndicated loan market like the back of their hand. I trust they will understand all the provisions and know what is market."

"They are very creative and go above and beyond to help."

"Cahill has a deep bench with commercially-minded and intelligent lawyers."

"Cahill is able to reference a deep pool of transactions and experts within the firm to assist in structuring and documenting deals. They can move mountains if needed."

Work highlights

Cahill Gordon & Reindel represented Wells Fargo as lead arranger in 27 loan transactions, generating over \$19 billion in proceeds.

Notable practitioners

James Clark comes well recommended for his representation of financial institutions and his ability to counsel them through all manner of commercial financings. **Strengths:** "He is an A+ lawyer and a true dealmaker." William Hartnett is well positioned to act for prominent bank clients in leveraged transactions. He also has the ability to assist on financings with international aspects. **Strengths:** "Bill has been brilliant." **Adam Dworkin** fields extensive experience across the corporate finance

market, with particular expertise in leveraged refinancings. His client base includes leading banks and financial institutions. **Strengths:** "Adam has a senior partner's commercial awareness, paired with a strong ability to execute." "Adam is focused on results." "He is commercial and focused on getting the deal done instead of winning points." "He is very experienced and calm under pressure." "Adam is fantastic." **Josiah Slotnick's** clients include commercial and investment banks. He has considerable experience providing counsel on asset-based loans and syndicated loans. **Strengths:** "He has years of knowledge and I know he will explain anything I need." "Joe is strong across the board. He is always responsive to our requests and quick to line up the team for fast-paced processes. He also has a strong commercial sense for resolving issues." "Joe is a great finance lawyer who can handle the biggest and most complicated deals in the market." "He is very experienced and calm under pressure." **Ariel Goldman** offers a wealth of expertise in corporate finance matters, acting for a broad array of lenders in leveraged finance and asset-based lending transactions. **Strengths:** "Ariel is always a pleasure to work with. He is extraordinarily knowledgeable and kind." "He is commercial and a strong technical lawyer." **Timothy Howell** focuses his practice on leveraged finance transactions involving syndicated institutional loans, asset-based lending facilities and secured and unsecured high-yield debt securities. He advises a range of clients, including investment banking firms, commercial banks and public and private corporations. **Strengths:** "I always want him to stay around deals in case it gets complex. He is always in the loop and always knows how to answer our questions." "Tim is really a high quality, smart and commercial lawyer." "He is a go-to call for legal services."

Davis Polk & Wardwell LLP

What the team is known for

Davis Polk & Wardwell LLP boasts a deep bench of expert financing practitioners notable for their

breadth, serving both borrower and lender clients at the highest level. The team is highly regarded for both leveraged and investment-grade lending, including debt restructuring and acquisition financing. It boasts an impressive international reach, with a stellar reputation for deals involving Latin American countries.

Strengths

"Davis Polk consistently demonstrates command of both industry and transaction specifics and balances providing legal and commercial advice very well."

"They constantly prioritize the needs of their clients."

"They are efficient and easy to work with on routine deals, but where they really shine and differentiate their strength is on complex and challenging deals that either require exceptional speed, unique expertise and/or breaking new ground."

"I feel like I can call a partner or senior associate and get excellence across the board."

"They are up to date on latest market language and have an ability to effectively communicate in layman's terms."

Work highlights

Davis Polk & Wardwell advised the administrative agent, joint lead arrangers and joint bookrunners on the \$2.25 billion loan provided to an affiliate of QXO for its acquisition of Beacon Roofing Supply.

Notable practitioners

James Florack is co-head of the firm's global finance practice and advises on many of the market's most high profile financings. **Strengths:** "I consider Jim to be the current dean of the leveraged finance bar in New York. He is exceptionally smart and totally unflappable." "He is awesome to work with." As co-head of the firm's global finance practice, **Jason Kyrwood's** vast capabilities enable him to handle all manner of transactions from acquisition to exit financings. **Strengths:** "Jason's extensive experience helps him quickly digest complex situations and help guide us to a positive outcome." "He is simply top of his field." "Jason is one of the best. He handles a broad range of transactions and always

Banking & Finance
Leading Firms
Band 1
Cahill Gordon & Reindel LLP
Davis Polk & Wardwell LLP
Kirkland & Ellis LLP
Latham & Watkins LLP
Milbank LLP
Paul Hastings LLP
Simpson Thacher & Bartlett LLP
Band 2
Cravath, Swaine & Moore LLP
Debevoise & Plimpton LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Ropes & Gray LLP
White & Case LLP
Band 3
Cleary Gottlieb Steen & Hamilton LLP
Sullivan & Cromwell LLP
Weil, Gotshal & Manges LLP
Band 4
A&O Shearman
Fried, Frank, Harris, Shriver & Jacobson LLP
Gibson, Dunn & Crutcher LLP
King & Spalding LLP
Proskauer Rose LLP
Sidley Austin LLP
Skadden, Arps, Slate, Meagher & Flom LLP
Wachtell, Lipton, Rosen & Katz
Willkie Farr & Gallagher LLP
Band 5
Cooley LLP
Dechert LLP
DLA Piper LLP (US)
Freshfields US LLP
Goodwin
Haynes and Boone, LLP
Mayer Brown LLP
Morgan Lewis & Bockius LLP
Vinson & Elkins LLP
Band 6
Baker McKenzie
Bracewell LLP
Clifford Chance US LLP
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

delivers." "He is my favorite lender-side lawyer and an all-around A+ talent." "He is a top notch business adviser and a problem solver." Meyer Dworkin can advise clients on the full gamut of financings, working alongside both borrowers and lenders. **Strengths:** "He is very commercial and has a good understanding of market practice." "Meyer is absolutely excellent. He is very bright, can handle a wide range of deals and always will work through tough issues with an eye towards getting deals across the line." **Kenneth Steinberg** is a trusted adviser to a host of preeminent bank clients. He typically handles asset-based financings. **Strengths:** "Kenneth is a pleasure to work with, as I always know I'll be carefully taken care of, while balancing a commercially reasonable approach with the opposing counsel or client." "Ken is very strong from a technical perspective." Nicholas Palumbo has considerable experience of providing counsel on direct lending and private credit transactions. His work has included handling second-lien and recurring

Banking & Finance
Senior Statespeople
Senior Statespeople: distinguished older partners
Clark James <i>Cahill Gordon & Reindel LLP</i>
Hartnett William M <i>Cahill Gordon & Reindel LLP</i>
Leading Individuals
Band 1
Dougherty Marcus J <i>Milbank LLP</i>
Ezring Gregory <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>
Florack James A <i>Davis Polk & Wardwell LLP *</i>
Kyrwood Jason <i>Davis Polk & Wardwell LLP *</i>
Leicht Eric <i>White & Case LLP</i>
Ptashek Jay M <i>Kirkland & Ellis LLP</i>
Ross Jeffrey <i>Sidley Austin LLP *</i>
Wedel Eric <i>Paul, Weiss, Rifkind, Wharton & Garrison LLP</i>
Wright Corey <i>Paul Hastings LLP *</i>
Band 2
Alford Carolyn Zander <i>King & Spalding LLP *</i>
Bale Morgan <i>Paul Hastings LLP *</i>
Dworkin Adam <i>Cahill Gordon & Reindel LLP</i>
Dworkin Meyer C <i>Davis Polk & Wardwell LLP *</i>
Ezring Jennifer <i>Latham & Watkins LLP *</i>
Hanrahan Lauren <i>Milbank LLP</i>
Hutson Melissa <i>Kirkland & Ellis LLP</i>
Kanner Jason <i>Kirkland & Ellis LLP</i>
Kessing Stephen <i>Cravath, Swaine & Moore LLP</i>
Lapushchik Tatiana <i>Cravath, Swaine & Moore LLP *</i>
O'Sullivan Maura <i>A&O Shearman</i>
Penzer Michèle <i>Latham & Watkins LLP *</i>
Peponis Margaret S <i>Cleary Gottlieb Steen & Hamilton LLP</i>
Seale Daniel <i>Latham & Watkins LLP *</i>
Steinhardt Brian M. <i>Simpson Thacher & Bartlett LLP</i>
Xue Alfred <i>Latham & Watkins LLP *</i>
Zobitz George (Jed) E <i>Cravath, Swaine & Moore LLP</i>
Band 3
Birkmann Stefanie <i>Ropes & Gray LLP</i>
Blaut Ari B <i>Sullivan & Cromwell LLP *</i>
Gregory Ashley <i>Kirkland & Ellis LLP</i>
McDougall Eliza <i>White & Case LLP</i>
Messina Steven <i>Skadden, Arps, Slate, Meagher & Flom</i>
Mincemoyer R Jake <i>A&O Shearman</i>
Nahr J. Christian <i>Skadden, Arps, Slate, Meagher & Flom</i>
Rockwell Alan <i>DLA Piper LLP (US)</i>
Saffos Stelios <i>Latham & Watkins LLP *</i>
Schwartz Nicholas <i>Paul, Weiss, Rifkind, Wharton *</i>
Selinger Scott B <i>Debevoise & Plimpton LLP</i>
Sheehan William <i>Simpson Thacher & Bartlett LLP *</i>
Steinberg Kenneth <i>Davis Polk & Wardwell LLP *</i>
Tinkelman Joshua A. <i>Latham & Watkins LLP *</i>
Zeltser Alexander <i>Ropes & Gray LLP *</i>
Band 4
Alicandri Jay <i>Dechert LLP *</i>
Barash David <i>Paul Hastings LLP *</i>
Bursky Daniel J <i>Fried, Frank, Harris, Shriver & Jacobson</i>
Chernick Michael K <i>A&O Shearman</i>
Cobb John <i>Paul Hastings LLP *</i>
Colao Andrew <i>Weil, Gotshal & Manges LLP</i>
DeSantis Jonathan <i>Proskauer Rose LLP *</i>
Gluck Brian <i>Simpson Thacher & Bartlett LLP</i>
Gupta Rajani K <i>White & Case LLP</i>
Horowitz Douglas S <i>Gibson, Dunn & Crutcher LLP</i>
Johnson Emily <i>Latham & Watkins LLP *</i>
Kaplan Alexandra <i>Simpson Thacher & Bartlett LLP</i>
Reindel F William <i>Fried, Frank, Harris, Shriver & Jacobson</i>
Ryan Patrick J <i>Simpson Thacher & Bartlett LLP</i>
Liff Allison <i>Ropes & Gray LLP *</i>
McLaughlin Duane <i>Cleary Gottlieb Steen & Hamilton LLP</i>
Okasmaa Viktor <i>Willkie Farr & Gallagher LLP *</i>
Oswald Judson <i>Kirkland & Ellis LLP *</i>
Palumbo Nicholas A <i>Davis Polk & Wardwell LLP *</i>
Rafferty Ryan <i>Debevoise & Plimpton LLP</i>
Shapiro Adam <i>Kirkland & Ellis LLP</i>
Shapiro Amy <i>Cleary Gottlieb Steen & Hamilton LLP</i>
Slotnick Josiah <i>Cahill Gordon & Reindel LLP</i>
Sotomayor Marisa <i>King & Spalding LLP *</i>
Tarr David <i>Paul, Weiss, Rifkind, Wharton & Garrison LLP</i>
Thompson Joshua W <i>Sidley Austin LLP *</i>
Yoon Andrew J <i>Weil, Gotshal & Manges LLP</i>
Yount Jennifer St. John <i>Paul Hastings LLP *</i>
Zelig Joshua <i>Paul Hastings LLP *</i>
Band 5
Adams Aaron <i>Gibson, Dunn & Crutcher LLP</i>
Hee Kim Jin <i>Gibson, Dunn & Crutcher LLP</i>
Hendrick Daniel W <i>Proskauer Rose LLP *</i>
Herrig Scott <i>Davis Polk & Wardwell LLP *</i>
Jackson Vanessa <i>Davis Polk & Wardwell LLP *</i>
Klingbaum Leonard <i>Ropes & Gray LLP *</i>
Lashbrook Marc R. <i>Paul Hastings LLP *</i>
Liang Angelina <i>Dechert LLP *</i>
Mackey Meredith <i>Weil, Gotshal & Manges LLP</i>
Newlands Edward <i>Dechert LLP *</i>
Ridley David <i>White & Case LLP</i>
Sayagh Benjamin <i>Milbank LLP</i>
Stern Charles <i>Milbank LLP</i>
Tabas Carson Elizabeth <i>Sidley Austin LLP *</i>
Teicher Stephanie <i>Wachtell, Lipton, Rosen & Katz</i>
Thurmond Monica <i>Fried, Frank, Harris, Shriver</i>
Tollini Michael <i>Cooley LLP</i>
Band 6
Barragate Brett P <i>Jones Day (ORL) ◇</i>
Brunette Jeris <i>Ashurst (ORL) ◇</i>
Dengel Hilary <i>Davis Polk & Wardwell LLP *</i>
Goldberger Alon <i>Dechert LLP *</i>
Goldman Ariel <i>Cahill Gordon & Reindel LLP</i>
Hayek Mark S. <i>Fried, Frank, Harris, Shriver & Jacobson</i>
Howell Timothy <i>Cahill Gordon & Reindel LLP</i>
Jjingo Janine <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>
Koretzky Todd <i>A&O Shearman</i>
Lakin Kyle <i>Freshfields US LLP</i>
Le Cren Danelle <i>Linklaters (ORL) ◇</i>
Nah Soo-ah <i>Dechert LLP *</i>
Nudelman Michele <i>Sidley Austin LLP *</i>
Passes David <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>
Perry John <i>Davis Polk & Wardwell LLP *</i>
Plaskon Leslie A. <i>Sidley Austin LLP *</i>
Reaves Katherine <i>Simpson Thacher & Bartlett LLP</i>
Summers Adam <i>Fried, Frank, Harris, Shriver *</i>
Wagstaff Justin <i>White & Case LLP</i>
Up-and-coming individuals
Chiang Jessie <i>Weil, Gotshal & Manges LLP</i>
Liang Victor S. <i>Morrison Foerster (ORL) ◇</i>

revenue transactions. **Scott Herrig** is noted for his ability to provide counsel to lenders on a wide array of issues. He is adept at advising his clients on both leveraged finance and debt restructuring matters.

Strengths: "He is thorough and has a great pulse on the market." "Scott is super user-friendly and is able to navigate tough negotiations." **Vanessa Jackson** demonstrates her ability to advise both lenders and

borrowers on a wide range of issues. Her experience includes providing counsel on acquisition financings and debt restructurings, among other matters.

Strengths: *"Vanessa brings deep deal knowledge and broad relationships, which help us to navigate deal processes."* *"She is awesome to work with."* *"She is always on top of the issues."* *"Vanessa is thoughtful and thorough."* **Hilary Dengel** advises corporate borrowers, financial sponsors and other lenders on a range of transactions, including leveraged and investment-grade acquisition financings, high-yield bond issuances, asset-based financings, exit financings and restructurings. **Strengths:** *"She is highly responsive, detail-oriented and commercial, whilst focused on achieving the best and most realistic outcomes for her clients."* *"She is extremely knowledgeable about the product and banking and finance markets for syndicated and private credit leveraged loans and high-yield bonds."* *"Hilary is an excellent finance lawyer. She has very strong attention to detail and is creative in terms of ideas."* *"She is very detail-oriented and provides great customer service."* **John Perry** is the co-head of the firm's sponsor finance practice, where he represents private equity sponsors and other borrowers in both domestic and international leverage acquisitions and asset-based financings. **Strengths:** *"J.W. always works with his clients and the other side to get a deal done in the most efficient manner possible."* *"He is outstanding."*

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis has a uniquely positioned New York banking and finance group that is able to draw on nationwide and global strength in fund-related financings. It acts on both single-lender and syndicated transactions for both private equity sponsors and lenders. The team is well-known for its offerings on high yield, mezzanine and bridge financing transactions. It is capable of middle-market work in addition to its large-cap and investment grade work.

Strengths

"Commercial awareness is probably their greatest strength. Knowledge of the law is table stakes, but understanding how that applies in practice – the different moves others can or would make, and what options that would present to us – is critically important."

"Kirkland has bright lawyers with strong expertise across sectors and practices. Given the size of the firm and the experience of their partners, they have seen every type of transaction and can advise clients based on their breadth of expertise."

"Kirkland has truly 24 hours a day responsiveness and very short response times too. The firm is highly commercial knowledgeable, and has the ability to see around corners and provide real, valuable counsel during negotiations."

"The debt finance and capital markets teams at Kirkland are sharp, user-friendly and organized. I find working with them to be exceptionally easy and we get best-in-class outcomes in every situation."

"They have strong junior partners and associates, that have been well trained and can operate as extensions of very senior and knowledgeable partners."

Work highlights

Kirkland & Ellis advised 3G Capital and its portfolio companies on the \$7.2 billion acquisition financing of Skechers.

Notable practitioners

Jay Ptashek regularly handles large leveraged and syndicated financings. He has an enviable client roster of leading private equity funds. **Melissa Hutson** is particularly well known for her work with private equity funds investing in the energy sector. **Strengths:** *"Melissa is an exceptional lawyer. I love working with her and find her to be incredibly thoughtful."* *"She has a great demeanor, is calm under pressure and helps everyone stay calm."* *"She is outstanding."* **Jason Kanner** attracts recognition for his expertise in borrower-side debt finance, including secured lending. **Strengths:** *"He has amazing experience, is very commercial and knows how to get deals done."* *"He is an absolute master of his work."* *"His multiple decades of experience provide a differentiated view."* *"Jason understands what is important."* **Ashley Gregory** is sought after by clients for her strong buyout finance practice, boasting significant experience within debt finance. **Strengths:** *"She is amazing."* **Judson Oswald** is noted for his expert representation of private equity funds and their portfolio companies. He is most frequently consulted by buyout funds seeking financing for company acquisitions. **Strengths:** *"Jud is an exceptional partner."* *"Jud remains deeply involved in the details of every transaction, regardless of its size and maintains a consistently commercial mindset. He is excellent at identifying and understanding what really matters and driving deals forward efficiently by focusing his efforts to deliver the best results."* *"He has a strong ability to handle highly complicated matters in a very commercial manner."* *"He is both tough and gentle and reads the room effectively."* **Adam Shapiro** regularly represents private equity firms in debt financing transactions. He has notable experience in the healthcare, technology and entertainment sectors.

Latham & Watkins LLP

What the team is known for

Latham & Watkins is a go-to practice with a strong bench, acting for high profile corporate borrowers as well as major financial institutions. The firm is recognized for its strengths in syndicated loan transactions and highly esteemed for its strength on cross-border transactions. It fields experienced attorneys with expertise across bridge financings, investment-grade loans and multicurrency facilities.

Strengths

"Clients get terrific service and responsiveness. When you're in the bunker on a deal, they have your back."

"Their ability to creatively devise solutions in the context of the market environment is unparalleled."

"This team has an incredible depth of market knowledge and unbeatable work ethic. They want to be deal-makers, not deal-breakers."

"Latham is always on the cutting edge of solutions for complex legal matters."

"Latham offer exceptional execution on deals of all sizes, but particularly the larger and more complex deals."

Work highlights

Latham & Watkins represented dozens of investment banks and private capital providers in a range

of financings to support the \$23.7 billion acquisition of Walgreens Boots Alliance by Sycamore Partners.

Notable practitioners

Jennifer Ezring has a highly regarded bank-side practice. She covers debt and asset-based financings. **Strengths:** *"Her talent for identifying and crafting commercial solutions that address the needs of all parties involved is truly impressive and has been instrumental in driving successful outcomes."* **Michèle Penzer** impresses bank-side clients with her expert knowledge of both syndicated and single-lender transactions. **Strengths:** *"She is a very creative and innovative thinker."* **Daniel Seale** comes particularly recommended for his lender-side practice, with clients including both banks and private equity funds. He often assists clients with acquisition financings. **Alfred Xue** is noted for his strength in handling asset-based financing for both traditional and direct lenders. **Strengths:** *"Alfred meets every deadline, is commercial and has good standing across the market, which can be helpful in getting to agreed terms."* *"We get sophisticated and forward-looking service from Alfred. He is always available and wants to help get a deal done."* *"Alf is kind, caring and thoughtful, both on a personal and professional basis. He is truly someone you want in your corner on a transaction."* **Stelios Saffos** is global chair of the hybrid capital practice as well as vice chair of the capital markets and public company representation practices. He has experience handling acquisition financings and advising clients on revolving credit facilities. **Strengths:** *"I consistently rely on Stelios' support and guidance."* *"Stelios is excellent across all categories."* *"He is always a subject matter expert, but he is also an expert in being commercial and ensuring all of the aspects surrounding a transaction are aligned, which is critical to getting a deal done."* Joshua Tinkelman receives plaudits for his representation of investment funds and other borrowers in acquisition financings. **Emily Johnson** has considerable experience of handling complex transactions on behalf of borrowers. She offers astute financing and refinancing advice to her clients, with notable experience in the media and gaming sectors. **Strengths:** *"She is an industry leader, who knows our business."*

Milbank LLP

What the team is known for

Milbank has a compact team of renowned finance lawyers offering in-depth market knowledge and expertise. The team is noted for its reputation of leading lenders, and is also adept at acting for borrowers and private equity sponsors across the whole spectrum of finance transactions. It is highly regarded for its cross-border expertise on large scale transactions, including LBOs. The group notably represents companies in the energy, technology and transportation sectors.

Strengths

"Milbank is a huge player in both the syndicated and direct space. I can always count on them to know what is market and provide counsel in that regard."

"The team works nonstop and is available 24/7."

"They will bend over backwards to get the client a top-notch work product on extremely tight deadlines and are extremely responsive to needs."

"They have a deep understanding of the market and

are on top of market trends.”

“Milbank has very sophisticated knowledge of the market and can easily work on complex transactions.”

Work highlights

Milbank represented Barclays Bank PLC, as left lead arranger, and Wells Fargo Bank, National Association, as administrative agent and collateral agent, in the take-private LBO of Air Transport Services Group.

Notable practitioners

Marcus Dougherty wins widespread acclaim for his frequent representation of investment banks and other lenders in commercial financings. **Strengths:** “Marcus is a great partner for accomplishing mutual goals and is extremely service-oriented.” “Marcus is an excellent part of the Milbank team and extremely knowledgeable leverage finance attorney.” “Marcus is one of the most trusted names among the lawyers we work with. He is incredibly hard-working and steers people to the right direction.” **Lauren Hanrahan** is able to handle asset-based and leveraged financings, counting private credit funds, corporate borrowers and commercial banks among her clients. **Strengths:** “I know I can count on her for any complex questions, and that she will be available and critically think things through.” “Lauren is immensely experienced and has seen everything. She always delivers top-notch client service on any timeline.” “Lauren is attentive to the details.” “Lauren is very smart, thorough and easy to work with.” **Benjamin Sayagh** boasts a thriving finance practice where he routinely represents clients in both borrower and lender side transactions. He has particular expertise in acquisition financings. **Strengths:** “Ben is one of the hardest working lawyers I have ever met. He is a lawyer that has adapted to all different types of financings.” “Ben is a careful and diligent counsel that covers all the bases.” “Ben knows everything under the sun, but is also extremely commercial. He can handle the most complex deals and we can trust him with anything.” **Charles Stern** is renowned for his ability to advise lenders on a range of issues, including unitranche financings and debt restructurings. **Strengths:** “Charles is an incredible lawyer. You know he is reviewing everything with a fine-toothed comb.”

Paul Hastings LLP

What the team is known for

Paul Hastings has a broad finance practice with a particular focus on lender-side and private equity sponsor representation. The team is particularly noted for its significant presence in the asset-based lending space, and its work with clients on term loans and bridge loans, as well as restructuring matters. It represents a good choice of firm for cross-border transactions, with a pronounced focus on energy financings.

Strengths

“Paul Hastings has a diverse set of experienced perspectives and legal minds that can help any bank or financial institution navigate any waters with the confidence of knowing they have the best legal guidance available.”

“They have a very deep bench that is capable of handling a wide variation of transactions.”

“They are very responsive at all hours of the day, with accurate and helpful advice.”

“Paul Hastings has a deep bench of talented lawyers that can assist across necessary areas of required subject matter expertise.”

“Their lawyers are commercial and practical, allowing them to help bridge the gap when issues arise in a deal.”

Work highlights

Paul Hastings advised Morgan Stanley, serving as exclusive financial adviser to Compass Inc., in connection with Compass’ combination with Anywhere Real Estate Inc., in an all-stock transaction, creating a combined company with an expected enterprise value of approximately \$10 billion.

Notable practitioners

Corey Wright has a practice which sees him act for several household name banks in the provision of term loans and revolving credit facilities. **Strengths:** “Corey is great. He is extremely familiar with our processes and business and is always our go-to with respect to transactions due to his knowledge and level of service.” **Morgan Bale** is frequently engaged by clients, including commercial lenders, to advise on acquisition financings. **Strengths:** “Morgan is a phenomenal lawyer. I would hire him on every transaction if I could. He is always available and incredibly efficient.” “Morgan is excellent at all aspects of the work.” **David Barash** is known for his ability to provide counsel on a range of financing transactions, including mezzanine and unitranche financings. His clients include high profile commercial banks as well as investment banks. **Strengths:** “Dave is fantastic to deal with. He is always available and ready to find a solution. He is a great lawyer, who is well respected by his clients for his deep market knowledge.” “He is strong technically and very approachable.” “He is very commercial and works hard to make the process seamless.” **John Cobb** is best known for his adept representation of significant financial institutions. He regularly acts for these clients as arrangers and agents in syndicated lending transactions. **Strengths:** “He is a very strong lawyer with extensive experience.” **Jennifer Yount** has a practice which includes advising both banks and alternative lenders on acquisition financings. She has notable experience of providing counsel on refinancings. **Strengths:** “Jennifer is smart, articulate and outstanding on all fronts.” “She has very good relationships on the private credit side.” **Joshua Zelig** is rapidly developing his experience handling large financing matters. He often works on behalf of large commercial banks and private lenders. **Strengths:** “He knows the market well and his lender clients clearly trust his judgment. At the same time, he is a practical and commercially-minded deal partner, who knows how to get parties to the right answer.” “He is very commercial and works hard to make the process seamless.” **Marc Lashbrook** is called upon to handle complex transactional issues on behalf of lenders. He is adept at advising clients on convertible debt offerings, as well as syndicated financings. **Strengths:** “Marc is an outstanding technical lawyer, who knows how to bridge gaps and get a deal done. He is a fantastic all-around transaction partner.” “He is very responsive.” “Marc is very commercial.”

Simpson Thacher & Bartlett LLP

What the team is known for

Simpson Thacher & Bartlett has a group of mar-

ket-leading experts handling a number of the biggest financing deals in the US and globally. In addition to a deal sheet of top-class acquisition financings, it offers expertise in asset-based lending, as well as more general term loans and revolvers. The firm is well-reputed among all sectors of the market, with corporates, sponsors and lenders turning to the group for large transactions.

Strengths

“They are very much specialists and carry over their knowledge of other markets.”

“They are able to give both great legal advice, but also keep the business perspective in mind, so it is a very holistic approach and very much a partnership.”

“They provide incredible responsiveness at any time, on any day.”

“STB’s finance practice is extremely efficient. They can anticipate asks and have tools ready to go at various stages of a process.”

“Simpson Thacher has consistency in talent and execution from associate through partner, and hands-on partner involvement, always.”

Work highlights

Simpson Thacher & Bartlett represented KKR in its acquisition with Canada Pension Plan Investment Board, of 45% equity interest in Sempra Infrastructure Partners.

Notable practitioners

Patrick Ryan’s illustrious client list comprises some of Wall Street’s most prominent financial institutions. He is known for his expertise in the investment-grade finance market. **Brian Steinhardt** is highly thought of for handling acquisition financings, typically acting for borrowers. **Strengths:** “Brian is excellent. He is very sophisticated, relentless and smart.” **William Sheehan** is well known for his strong lender-side practice. He regularly advises clients on sophisticated acquisition financings. **Strengths:** “Bill is highly qualified and knows how to get a deal done.” “He is very sophisticated.” **Brian Gluck** is cultivating high-level experience counseling borrower-side clients on obtaining and amending complex credit facilities. **Strengths:** “Brian is really great from a client perspective and makes you feel like you are his only client.” “Brian has got the ability to see around corners.” “He is experienced, incredibly thorough and technical.” **Alexandra Kaplan** co-leads the firm’s banking and credit practice. She is particularly commended for her corporate finance work. **Strengths:** “She is a very talented leader.” “I love working with Alexandra.” **Katherine Reaves** has experience in handling a wide array of issues, including advising on refinancings and ABL facilities. **Strengths:** “Katherine is a fantastic lawyer.”

Band 2

Cravath, Swaine & Moore LLP

What the team is known for

Cravath, Swaine & Moore has a top-tier department handling eye-catching financing mandates for a clientele of corporate behemoths and Wall Street lending institutions. The firm boasts capabilities in cross-border loan structuring, in addition to domestic transactions, including acquisition financing. It combines strength in high value term

and revolving credit facilities with more esoteric matters, including recapitalizations and asset-based lending.

Strengths

"They have outstanding commercial awareness. The teams are plugged in to commercial developments, which serves as a key advantage to their counsel."

"Cravath has a strong breadth of knowledge from top to bottom."

"The team is very creative and constructive when dealing with complex structures and unique nuances."

"Cravath are thoughtful, proactive and responsive. They have a sense of urgency, anticipates issues and are solution-oriented."

"Cravath has an incredible ability to be a commercial partner."

Work highlights

Cravath, Swaine & Moore represented AerCap Holdings, as borrower, in a \$1.5 billion term loan facility.

Notable practitioners

Stephen Kessing is particularly highly regarded for his lender-side practice, advising on high value term and revolving credit facilities. **Strengths:** *"His commercial awareness, broad experience and practical support make him a trusted adviser in this space."*

"He is a valued partner for our business, who has supported us through various complex situations."

"Stephen is an amazing partner to work with." **"He is always commercial and constructive."**

Tatiana Lapushchik routinely acts for her bank and borrower clients in financings across the large-cap space. **Strengths:** *"Tatiana is incredibly talented."*

George Zobitz is frequently retained by both lender and borrower clients for his expertise in corporate finance. His experience includes working on acquisition financing and various credit facilities.

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton has an accomplished finance practice that is widely regarded for its representation of leading borrower clients, particularly private equity funds. It is highly adept in leveraged finance matters and routinely sought after for its skills in high yield debt offerings, second-lien financings and mezzanine capital matters. The team is active in transactions across an enormous range of industries, with demonstrable expertise in healthcare, media and insurance.

Strengths

"The team is very smart, very commercial and focused on what matters. They are not afraid to come up with creative solutions."

"They understand complex structuring involved with these transactions and are able to advise their clients on the same. They are always doing the right thing for their client."

"Debevoise & Plimpton combine a deep understanding of deals with unwavering commitment to their clients' goals to offer sophisticated borrower-side legal services."

"They bring a cross-functional team to problem-solving, which allows them to provide solid advice and legal direction."

"The team is very quick to respond, and are very capable on managing existing types of risk."

Work highlights

Debevoise & Plimpton advised Clayton, Dubiller & Rice in the financing of its \$10.3 billion acquisition of Sealed Air Corporation.

Notable practitioners

Scott Selinger maintains a broad practice covering a range of leveraged finance transactions.

Strengths: *"He is energetic, extremely hard-working and not afraid to roll up his sleeves."* *"He is able to navigate extremely complex capital structures and deals, and is always easy to work with."* *"Scott is a strong and aggressive advocate for clients. He is a tireless worker with meticulous attention to detail."*

Ryan Rafferty is held in high regard for his ability to handle a range of complex issues, including acquisition financings and restructurings. **Strengths:** *"He is highly sophisticated and commercial."* *"He is very practical and helps break through impasses with very creative solutions."* *"Ryan is extremely knowledgeable about banking and finance markets for syndicated and private credit leveraged loans and high yield bonds."*

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison's practice is known for its representation of leading private equity and borrower clients, as well as its capabilities in direct lending. The firm offers expertise in debt financing, including LBOs and asset-based loans, and regularly sought after to advise on recapitalizations and restructurings. It possesses additional strength in distressed situation lending matters.

Strengths

"Paul, Weiss adds value through responsiveness and strong execution support."

"Paul, Weiss has shown an ability to handle complex matters that involve various teams."

"They have significant market share, strong relationships, excellent market knowledge and work tirelessly to deliver unsurpassed client service. They are efficient as well, able to drive strong outcomes with minimal disruption."

"They are very detail-oriented, quick to respond and thorough."

"Paul, Weiss's financing team is distinguished by its combination of deep technical expertise and strong commercial judgment."

Work highlights

Paul, Weiss, Rifkind, Wharton & Garrison advised Apollo on the financing of Novolex's \$6.7 billion combination with Pactiv Evergreen.

Notable practitioners

Gregory Ezring enjoys an enviable reputation in the market and is sought after for his leveraged finance practice. He represents leading private equity funds and public companies. **Eric Wedel** centers his practice on the representation of private equity clients in acquisition financings. **Strengths:** *"He is a top lawyer for private credit financings."* **Nicholas Schwartz** has notable strength in advising clients on issues related to debt financings. **Strengths:** *"He is fantastic."*

David Tarr handles a diverse range of borrower-side financings, acting on both domestic and international transactions. **Strengths:** *"What distinguishes David Tarr is his combination of deep technical expertise, strong commercial judgment and an ability to operate seamlessly with both*

sponsors and management teams." *"David Tarr is his combination of deep technical expertise, strong commercial judgment and an ability to operate seamlessly with both sponsors and management teams."*

Ropes & Gray LLP

What the team is known for

Ropes & Gray attracts a wide array of leading private equity clients and continues to be highly regarded for its expertise in leveraged finance work acting for borrowers in both domestic and cross-border transactions. The firm is renowned for its expertise on the whole spectrum of financings, including acquisition financings, private equity investments and whole business securitizations. It is also noted for its strengths in mezzanine debt and direct lending matters. The team maintains client relationships across a diverse range of sectors, with noteworthy activity in the technology, healthcare and consumer products spaces.

Strengths

"Ropes & Gray has smart lawyers who give great advice and client service."

"Ropes & Gray understand the complexities of the business."

"Ropes & Gray are extremely attentive."

"We trust their knowledge base on even the most complex of transactions."

"They are fantastic thought partners in complex situations, where business judgment and legal judgment are merged."

Work highlights

Ropes & Gray represented Samsonite in connection with a credit facilities financing and a Eurobond offering.

Notable practitioners

Stefanie Birkmann is known for her extensive work with private equity fund clients. She often provides advice on acquisition financing. **Strengths:** *"Stefanie is a joy to work with. She is smart, practical and has exceptional knowledge of debt capital markets."* *"She is good at seeing around corners in anticipation of tricky situations and is commercial and efficient."* *"She is very good and a very strong communicator."* **Alexander Zeltser** receives high praise for his expertise in representing private equity funds and their portfolio companies in commercial financings. **Strengths:** *"His deep relationships and understanding of credit allow him to be an integral part of the team on any given transaction."*

"Alexander understands complex situations and helps you find a solution. He is very commercial and business-minded."

Allison Liff is best known for her representation of borrowers in acquisition financings and ongoing business loans. **Leonard Klingbaum** is best known for his advice on distressed credit transactions. His work includes DIP financings and loan restructurings. **Strengths:** *"Leonard is responsive, thoughtful and creative. He is a very trusted partner and someone to whom I can bring almost any problem."* *"He is very commercial and market-focused."*

White & Case LLP

What the team is known for

White & Case has a thriving finance practice, and the team represents a loyal following of clients on both domestic and international transactions. It

offers experience in syndicated lending, acquisition finance and asset-based lending, among a host of other areas. The team is highly regarded for its debtor-in-possession work. Its client base includes heavyweight underwriters, investment banks and household name corporations, as well as private equity firms and their portfolios.

Strengths

"White & Case seamlessly handles cross-border transactions that require complex coordination with local counsel."

"White & Case has excellent fund finance attorneys with great product knowledge and terrific client service."

"They are great for anything, but the cross-border stuff is where they really shine. If I have an arcane question, they can find within their network a partner with extensive experience anywhere across the world."

"They are constantly going out of their way to be responsive and provide great service, whether at night, over weekends or during holidays."

"White & Case are always aware of what is going on in the market and are able to explain what implications that might have for their clients' businesses."

Work highlights

White & Case represented UBS AG as lead arranger, administrative agent, collateral agent and lender in connection with \$2.88 billion and EUR2 billion senior secured facilities provided to ION Platform Finance.

Notable practitioners

Eric Leicht typically acts for lender-side clients, including household name banks. He often advises on the debt aspects of restructuring. **Strengths:** *"Eric is a top lawyer in the syndicated loan market. He has so much depth of experience to bring to the table."* *"He is top of the house if there are any issues."* *"Eric's knowledge of the space and his advice in handling complex situations is unparalleled."* **Eliza McDougall** excels in an array of financial transactions, frequently acting for banks and private equity firms. **Strengths:** *"Eliza is excellent. She is knowledgeable and coolheaded in difficult situations."* *"Eliza has consistently delivered results, clarity and high levels of client service. She has an exceptional perspective and shows thoughtfulness in her approach."* *"She brings deep market credibility and a disciplined approach to risk allocation that is both rigorous and commercially grounded."*

Rajani Gupta typically serves lenders in the provision of acquisition financing to fund sponsors.

Strengths: *"Rajani is very smart. She focuses on the issues that matter and can strike a balance to get lenders and sponsors what they want."*

David Ridley has a wealth of experience advising large multinational banking clients on high value loans.

Strengths: *"He is very smart, very commercial and always trying to push us to the right outcome, while also getting the deal done. He achieves a good balance."* *"David is extremely smart and technical."* *"He is great at complex deals and has a very international experience set."* *"His ability to parse through credit agreements and give really good advice has made him a go-to lawyer for bank finance."*

Justin Wagstaff is the global head of the borrower finance practice. He has extensive experience of advising borrowers on refinancings and acquisition financings. **Strengths:** *"He is knowledgeable, responsive*

and commercial."

Band 3

Cleary Gottlieb Steen & Hamilton LLP

What the team is known for

Cleary Gottlieb Steen & Hamilton is very adept at handling a wide range of finance mandates. The team has in-depth experience in debt financings including acquisition financing, strategic acquisitions and credit facilities. The firm is equally at home providing advice on secured and unsecured financing, refinancings and private credit matters. The firm is able to bring to bear a strong international network.

Strengths

"Their answer is never 'this cannot be done'; rather they approach everything with a 'let's figure this out' attitude."

"Commercial awareness is Cleary's special sauce. They understand our business and industry well."

"I appreciate that they are business-minded. They understand that business has to get done and find solutions to address everything."

"I have found them to be incredibly responsive and helpful. They are willing to quickly jump on a call to talk through any questions or issues."

"They are good at simplifying complex and nuanced topics and making it simple for our team."

Work highlights

Cleary Gottlieb Steen & Hamilton represented Baker Hughes in \$14.9 billion credit facilities, in connection with its agreement to acquire Chart Industries.

Notable practitioners

Margaret Peponis handles a range of debt financings, acting for a number of borrower clients in establishing both term loans and revolvers.

Strengths: *"She has a deep understanding of the market and is responsive to our needs."* *"She is responsive and technical."* *"Margaret provides excellent service and understands our business and industry very well."* *"She is incredibly responsive and is able to provide timely, practical feedback."*

Duane McLaughlin boasts considerable experience in the space. He routinely advises borrowers on acquisition financing transactions and credit agreements.

Strengths: *"He anticipates our needs and provides fast, commercial legal advice."* **Amy Shapiro's** client base includes both lender and borrower-side clients. She is notably adept at providing counsel on significant acquisition financings. **Strengths:** *"Amy's responsiveness, knowledge and ability to close deals are her strengths."* *"She is very experienced, smart and understands the area very well."* *"She is a strong voice of reason and advocate for delivering the best outcome for the client."* *"Amy knows what the market standard is and gets you there very quickly."*

Sullivan & Cromwell LLP

What the team is known for

Sullivan & Cromwell is a well-regarded firm that is noted for its strong focus on lender-side and borrower-side work. The firm has niche expertise in handling direct lending matters for insurance companies. It regularly works with household name corporates, private equity houses and financial institutions. The team ably assists clients with inter-

national and cross-border matters.

Strengths

"They have a mastery of the topics that my company needs help with and have availability on short notice."

"They do exceptional work and have a bias to urgency and action that runs at speed."

Work highlights

Sullivan & Cromwell advised AT&T on its amended and restated revolving credit agreement with Citibank.

Notable practitioners

Ari Blaut handles acquisition, company and debt financings for bulge bracket banks, private equity funds and public companies. **Strengths:** *"He knows this space really well, helps us get the best available terms and is well respected by the investment banks. We get to the right place faster with him as our counsel."* *"He knows what is and isn't market."*

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges has a robust finance practice, highlighted for its balanced approach in representing prominent lender and borrower clients. The team is noted for its adept counsel on cross-border acquisition financing and also enjoys a fine reputation for its work on restructurings in the energy sector. It also excels in its representation of private equity clients and their portfolio companies, and is increasingly active on behalf of non-bank direct lenders. The firm has expert capabilities when handling sophisticated investment-grade acquisition financings.

Strengths

"Weil are very knowledgeable about the market and commercial, so they don't waste expense and time pushing unnecessary points."

"Beyond their talent and comprehensive understanding of the market, Weil attorneys have taken the extra step of understanding our business approach, institutional needs and sensitivities."

"They have an ability to connect business needs with market conditions and translate appropriately, allowing for timely decisions with best results in mind."

"Weil are not only responsive, but responds to move the ball forward."

"They have deep market experience and an ability to navigate numerous challenging situations."

Work highlights

Weil, Gotshal & Manges advised Morgan Stanley and MUFG, as the joint lead arrangers and bookrunners, for a EUR16.2 billion bridge credit facility in connection with Keurig Dr Pepper's acquisition of JDE Peet's.

Notable practitioners

Andrew Colao is adept at handling a wide range of financings, with particular expertise in syndicated transactions. His clients typically include private equity firms and their portfolio companies.

Strengths: *"He is commercial, knows the organization well and provides a good level of guidance."*

"Andrew is well informed, deeply sophisticated and forward-thinking. He is a pleasure to work with."

Andrew Yoon works for both borrowers and lenders on the financing of acquisitions and existing debt.

Strengths: *"Andrew acts as a true adviser. He is a very good and commercial lawyer."* *"He has a*

clear commercial understanding and takes time to really dig in and understand a business." **Mer-edith Mackey** is noted for her ability to advise clients on a wide spectrum of issues, including leveraged loans and debt and equity offerings. She handles matters concerning a number of industries, including the healthcare and retail sectors. **Jessie Chiang** advises financial institutions and corporate borrowers in a range of bank financing transactions, including investment grade lending, domestic and cross-border acquisition financing, bridge loans, debt restructuring transactions and more. **Strengths:** "Jessie is a stand out partner and a go-to on investment grade bank acquisition financings." "Jessie provides a detailed-oriented approach with excellent analysis and thoughtful comments."

Band 4

A&O Shearman

What the team is known for

A&O Shearman is a major corporate player with a growing financing practice and strength in both borrower and lender representation, regularly acting for banking syndicates. The firm displays particular strength in syndicated lending, acquisition financing, asset-based lending, mezzanine financings and bond offerings. It is highly regarded in the market for handling the finance elements of major cross-border transactions. The group has extensive experience acting for its diverse roster of clients in industries such as retail, energy and technology.

Strengths

"A&O Shearman has very strong bank relationships."

"Their international footprint allows for better execution of cross-border deals."

Work highlights

A&O Shearman advised HSBC Continental Europe and CaixaBank, as joint global coordinators, underwriters, mandated lead arrangers and joint bookrunners, in connection with the financing of Ferrero International's acquisition of WK Kellogg.

Notable practitioners

Maura O'Sullivan is recognized for her high-level lender practice. Her work includes assisting investment banks in leveraged financings. Jake Mincemoyer brings to his practice the ability to act in cross-border financings, with expert knowledge in those involving the UK. His broad-based expertise sees him advising both global banks and well-known corporate clients. **Strengths:** "Jake is a seasoned professional. He is a problem-solver, extremely commercial and very knowledgeable." Michael Chernick acts as counsel to both borrower and lender-side clients in high value corporate finance transactions. He is also able to bring the added perspective lent by his substantial capital markets expertise. **Todd Koretzky** routinely assists high profile clients with leveraged and acquisition financings. He regularly represents banks and alternative lenders in cross-border matters. **Strengths:** "Todd is a very experience leveraged finance partner with strong sense of commitment."

Fried, Frank, Harris, Shriver & Jacobson LLP

What the team is known for

Fried, Frank, Harris, Shriver & Jacobson has a robust finance practice, with the team representing private equity sponsors, banks and corporations on a wide range of financings, including senior secured credit facilities, syndicated loans and recapitalizations. It offers complementary expertise in M&A and is regularly engaged to handle big-ticket sponsor work, as well as matters across the middle market.

Strengths

"They have a strong team across all levels and specialties."

"They are extremely responsive and give great advice."

"They are a very commercial team and understand what matters to the clients and what issues are not worth fighting over."

"Fried Frank is a full service firm with wide-ranging capabilities in other key jurisdictions. They are able to rope in other groups and advisers quickly."

"The entire Fried Frank team is highly responsive and demonstrates a high level of expertise and practicality in their approach to transactions."

Work highlights

Fried, Frank, Harris, Shriver & Jacobson advised AEA Investors on the financing for the acquisition of Pave America Holding and its subsidiaries by a joint venture of AEA Investors and BCI.

Notable practitioners

William Reindel's clients benefit from his deep experience, gained during a career spent in the upper echelons of the New York financing market. He is highly regarded for his deal sheet of complex and cross-border financings. Daniel Bursky has a depth of knowledge in the banking and finance space. He is called upon by both issuers and underwriters to provide counsel on a range of transactions, including significant equity offerings. **Strengths:** "He is fantastic to work with." "Daniel is smart, knowledgeable and responsive. He always tries to be as helpful as possible." **Monica Thurmond** is noted for her strength in handling matters for large private equity funds. She regularly advises on complex acquisition and debt financing. **Strengths:** "Monica is a trusted adviser." Mark Hayek, co-head of the firm's US finance practice, has significant experience advising high profile clients on a range of financing matters, including secured term loans and debt and leveraged loans. He is also very adept at providing capital markets advice. **Strengths:** "He is always wonderful to work with." "Mark provides exceptional advice and is always responsive."

"Mark is able to manage counterparties and be both commercial and reasonable, whilst protecting clients and focusing time and energy on the issues that matter the most." **Adam Summers** sits as co-head of the firm's fund finance practice, where he assists asset managers on subscription credit facilities, NAV loans and asset financings. He also advises investment banks, investment managers, private credit funds and bank and non-bank lenders on a variety of credit and financing structures. **Strengths:** "Adam is extremely smart and understands our focus points and how to protect our downside risk." "It is always a pleasure working with him, knowing that the negotiation will be substantive and fair and the transaction will close on time."

"Adam is excellent all around. He is super responsive, staffs matters with care and is highly commercial in negotiations."

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher has expertise in key markets, including New York, California and Texas, across the whole gamut of financing transactions, and is renowned for its work on behalf of borrowers and private equity clients. The team possesses substantial experience in financing transactions across a wide range of sectors including energy, consumer products and telecommunications. It regularly handles complex acquisition financings.

Strengths

"Gibson Dunn are balanced, commercial and analytical. They are willing to go the extra mile to get their clients good outcomes."

"They are always available and responsive."

Work highlights

Gibson, Dunn & Crutcher advised JPMorgan Chase Bank on the financing of 3G Capital's acquisition of Skechers.

Notable practitioners

Douglas Horowitz is the cochair of the global finance practice group. He has particular experience of providing counsel on financings involving ABL facilities and syndicated institutional loans.

Strengths: "He is a known player with exceptional experience and deep knowledge of the market."

Aaron Adams is well respected for his extensive work with private equity fund clients. He often provides guidance and counsel on refinancing, restructuring and acquisition financing. **Strengths:** "He has an excellent understanding of the market and deep experience." "He is responsive, extremely knowledgeable and knows it off the top of his head." **Jin Hee Kim**'s clients include sponsors and borrowers. She has experience of providing counsel on debt financings and acquisition financing transactions.

Strengths: "She is always great to work with." "Jin Hee is very talented and capable of handling complex and sophisticated projects with bespoke business needs. She is also highly responsive and able to provide great client service."

King & Spalding LLP

What the team is known for

King & Spalding's team is renowned for its direct lender practice. The firm boasts a deep and strong bench in the space. The group handles issues concerning a wide spectrum of sectors, including retail, healthcare and transportation.

Strengths

"They are extremely responsive and provide thoughtful insights and guidance when negotiating our loan documents."

"While many firms offer strong technical talent and familiarity with market terms, King & Spalding differentiates itself through process leadership, commercial judgment and credibility across the table."

"All of their partners are but a call, email or text away. They are prompt and responsive and provide us with a service level that makes us feel important and cared for."

"They routinely distinguish themselves in their approach with our firm. Whether it's junior associates or senior partners, they provide tailored, patient

and methodical advice.”

“Kind & Spalding’s distinguishing strengths include responsiveness, a willingness to discuss complex topics at all hours, help with cross-border collateral and past experience.”

Work highlights

King & Spalding represented Sysco Corporation in a \$3 billion senior revolving credit facility.

Notable practitioners

Carolyn Zander Alford focuses her practice representing financial institutions, funds, private equity sponsors, issuers and corporate borrowers on a variety of finance matters, including acquisition financings, leveraged and investment-grade syndicated credit facilities, private placements of notes and asset-based lending. **Strengths:** “Carolyn is a formidable negotiator. She is firm when protecting our interests, but creative in unlocking deadlocks and moving negotiations forward.” “She is a true all-star. Carolyn has a unique perspective on what we do and don’t do, and has amazing depth across the bank and non-bank credit environments.” “She absolutely listens to clients and colleagues and aims for the right outcome for the client.” “Her experience level and understanding of complex issues is driven from her stunning work ethic and sheer intellect. Her advice is clear, efficient, commercial and direct.” “Carolyn is a tremendous force within leveraged finance and is encyclopedic with her knowledge of terms, trends and the market. She is a 360 degree adviser and considers all aspects of the issue.” **Marisa Sotomayor**’s clients include banks and private credit providers. She excels in handling debt financings and syndicated transactions. **Strengths:** “She has both extensive experience and excellent soft skills during the legal negotiation process.” “She is thorough and a really fantastic communicator.” “I trust Maria to advise me on what is commercially suitable for each unique situation.” “Marisa is simply superb.”

Proskauer Rose LLP

What the team is known for

Proskauer Rose boasts a strong team with significant experience in advising renowned lenders in the space. The team is capable of advising clients on innovative structuring, such as upside-down unitranche. The group handles a range of matters that concern a variety of sectors, including manufacturing and technology.

Strengths

“Proskauer Rose are able to access a deep and broad bench.”

“If we can think of it, Proskauer can get it done.”

“The team is very knowledgeable on current market trends and terms, which allows us to strike the right balance of being prudent and commercial.”

“They provide advice that is commercially grounded and technically sound, and they are also immediately responsive.”

“Proskauer has strong experience in acquisitions and all of the various supporting functions of an acquisition including negotiations of credit agreements, legal entity structures and purchase agreements.”

Work highlights

Proskauer Rose represented Bausch Health on its \$7.9 billion refinancing and liability management transactions.

Notable practitioners

Jonathan DeSantis has expertise in assisting lenders through both syndicated and single-party financings. Daniel Hendrick is noted for his ability to represent a wide range of clients in direct lending transactions. **Strengths:** “Daniel is very commercial.” “Dan is incredibly detail-oriented and assists in guiding clients in whatever direction to help move the market.”

Sidley Austin LLP

What the team is known for

Sidley Austin is noted for its broad practice in the banking and finance space. The practitioners at Sidley are routinely called upon by both distinguished lenders and borrowers to provide counsel on a whole host of issues. Its team has notable strength in handling deals with cross-border elements.

Strengths

“I appreciate Sidley’s attention to detail and willingness to do a deep dive of any issue.”

“They are very client-oriented and responsive.”

“Sidley is beyond impressive to work with and could not be more responsive and attentive to our needs. They think of issues before they arise.”

“Working with Sidley is easy in that they are able to break down incredibly complicated concepts and give us options in a clear and concise manner.”

“They have a deep bench of lawyers across practice areas and very good subject matter coverage.”

Work highlights

Sidley Austin advised MSA Safety, as borrower, on the refinancing and upsizing of its \$1.3 billion credit facility.

Notable practitioners

Jeffrey Ross largely acts for private equity firms in acquisition and debt financings, with additional expertise in related note issuances. **Strengths:** “Jeffrey is energetic, extremely hard-working and not afraid to roll up his sleeves. He is also highly sophisticated and commercial.” “Jeff is one of the most experienced lawyers around. He combines technical excellence with a pragmatism and commercial approach that makes him a tremendously effective advocate for his clients.” “Jeff is one of the best capital markets legal minds I have had the pleasure to work with. His in-depth knowledge of credit agreements and recent market trends has made him a very valuable resource.” Joshua Thompson remains a trusted adviser to a host of distinguished lenders providing revolvers and term loans. **Strengths:** “Josh is very detail-oriented, sharp and knows what’s best for the client.” “He is great to work with and it’s clear he is committed to providing excellent client service.” **Elizabeth Tabas Carson** handles a wide range of banking and finance transactions. Her practice sees her advise on acquisition financings and recapitalizations, among other matters. **Strengths:** “Elizabeth is very detail-oriented and keeps very up to date on market developments and case law. She actually spends the time thinking through scenarios no one wants to think about, but ones that really matter.” “She is always creative and dedicated.” **Michele Nudelman** acts for clients in a range of transactions, including acquisition and asset-based financings. She has a particular expertise in special situation and distressed matters. **Strengths:** “Michele is relentless.

She understands the most complex of matters instantly and can present thoughtful and balanced solutions in every instance.” “Michele is talented and very helpful.” Leslie Plaskon is a well-regarded finance lawyer, known for her extensive experience in cross-border financings and intercreditor agreements. She is also highly sought after for her expertise in restructuring matters. **Strengths:** “She is very talented and helpful.”

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates has an established finance group that is recognized for its strategic representation of leading borrower and lender clients. The team is well-equipped in both domestic and cross-border financing matters and much sought after for its strengths in acquisition financing and leveraged recapitalizations. It also excels in corporate restructuring and asset-based loan matters. The firm boasts a diverse client base, extending across the real estate, pharmaceuticals and energy sectors.

Strengths

“Skadden understand complex products very well and can explain them in simple terms.”

“The team is extremely sharp and hard-working. They are always available, always turning things around in a timely manner and are extremely accessible.”

“The firm explains potential scenarios clearly and concisely and offers perspective on market trends because it sees many deals.”

“They have such a deep understanding of our business, as if they are in-house.”

“It is a team sport and Skadden make you feel like you are always the MVP.”

Work highlights

Skadden advised Union Pacific Corporation in the financing of its \$85 billion stock and cash acquisition of Norfolk Southern Corporation.

Notable practitioners

Steven Messina primarily handles high value acquisition financings for corporate and private equity clients. **Strengths:** “Steve is a wonderful lawyer. He is extremely smart and plugged into the market. He knows about a huge amount of different kinds of financing structures and applies them skillfully to new situations.” “He is extremely patient, friendly and accessible. He exemplifies everything I think a partner should be.” Christian Nahr is noted for his experience of advising a wide spectrum of clients, ranging from private equity sponsors to hedge funds. He regularly handles acquisition financings and restructurings, among other issues. **Strengths:** “Chris has strong knowledge and is great at simplifying complex legal matters for an easily navigable discussion.” “He is excellent counsel and super knowledgeable.” **Janine Jingo** is sought after by clients for her expertise in a variety of corporate finance matters. Head of the firm’s finance group, she advises borrower and lender clients in complex acquisition financings, asset-backed loans and amendments to credit agreements. **Strengths:** “Janine consistently demonstrates her skilled legal mind, technical aptitude, and clear, calm demeanor, which is invaluable in counsel.” **David Passes** is well positioned to assist borrowers and lenders on

a range of financings. He has experience in leveraged buyouts, investment-grade loans and acquisition financings among others. **Strengths:** *"His understanding of our complex credit structures and attentiveness is remarkable."*

Wachtell, Lipton, Rosen & Katz

What the team is known for

Wachtell, Lipton, Rosen & Katz's financing group is noted for its strong borrower-side practice. The team is routinely called upon to provide counsel on significant financing transactions, including debt and equity financings. Its practitioners are highlighted for their ability to handle deals across a broad spectrum of industries including technology, energy and life sciences.

Strengths

"They have answers to all of our questions and are always highly responsive and attentive."

"The Wachtell team has so much knowledge and experience and can explain things in plain English. They are also focused on what is practically important versus what is not."

"They are able to help me as a client and can really hone in on my needs."

"They are good at navigating a complex process with an integrated approach with their M&A team."

Work highlights

Wachtell, Lipton, Rosen & Katz assisted Abbott Laboratories in securing commitments for its \$22 billion acquisition of Exact Sciences.

Notable practitioners

Stephanie Teicher principally assists company-side clients with the financing of domestic and cross-border M&A.

Willkie Farr & Gallagher LLP

What the team is known for

Willkie Farr & Gallagher has an expanding finance practice reinforced by nationally recognized M&A and bankruptcy groups. The team handles a wide array of finance transactions, frequently representing some of the leading private equity funds, corporate borrowers and investment banks. It has additional experience representing hedge funds and registered funds in high value redemption and subscription credit facilities. The firm is highlighted for its significant cross-border expertise and a wealth of experience in the energy sector.

Strengths

"Willkie are responsive, efficient and quick to respond to emails and deliverables."

"The team provides outstanding customer service and response times."

"The Willkie team are able to support all facets of a transaction and successfully navigate clients through against very tight deadlines."

"They have a very commercial approach and are easy to deal with."

"Willkie is commercial and knows the market well, given that their lawyers also have the ability to handle borrower-side transactions as well, allowing them to understand both sides of the coin."

Work highlights

Willkie Farr & Gallagher advised SolAmerica Energy in the negotiation of a new revolving credit facility and an amendment to an existing facility.

Notable practitioners

Viktor Okasmaa is best known for his work for

borrowers, including major private equity funds, seeking financing in the context of acquisitions.

Strengths: *"I think he is incredibly intelligent, always commercial and laser-focused on getting a deal done quickly, efficiently and properly." "Viktor is an excellent lawyer." "Viktor is smart and commercial."*

Band 5

Coolley LLP

What the team is known for

Coolley's team is experienced in handling matters on behalf of both lenders and borrowers. The team is renowned for its work in the technology and life sciences sectors. Its practitioners have experience in advising on acquisition financings and asset-based financings. The team is also adept at handling complex restructurings.

Strengths

"They have deep transactional and debt finance structuring expertise."

"The Coolley team knows how to get a deal done and how to get a deal moving."

"Both the partners and the associates have deep industry knowledge, while also being very practical when analyzing issues."

"Coolley always goes the extra mile to understand our objectives and then implement them in legal form."

"The team is responsive, smart and very practical."

Work highlights

Coolley advised Tempus AI in its \$560 million revolving credit facility provided by Ares Capital.

Notable practitioners

Michael Tollini regularly provides counsel on complex acquisition financings. He boasts notable experience in handling pharmaceutical, healthcare and ESG-related matters. **Strengths:** *"He has an encyclopedic knowledge of lengthy credit agreements and helps clients make sense of them." "Mike is a highly knowledgeable banking attorney who is both thoughtful and commercial."*

Dechert LLP

What the team is known for

Dechert's team has considerable presence in the banking and finance market. The group demonstrates strength in handling a range of finance transactions and debt restructurings. The practitioners have notable experience of handling recapitalizations and Regulation S offerings. The team is routinely called upon to advise borrowers, sponsors and lenders. The practice group benefits from the firm's global presence.

Strengths

"They provide deep structural expertise, strong commercial judgment and end-to-end execution across the full lifecycle of financing vehicles."

"Dechert are extremely effective on nuanced transactions and at generating new ideas."

"Dechert are highly thoughtful and strategic."

"This department is efficient and effective at translating goals into executable transaction."

"They are extremely tuned into the marketplace and thought leaders on technical developments. The team is very commercial in negotiations."

Work highlights

Dechert represented ING Capital, as administrative

agent and lender, in financing transactions, totaling over \$6.1 billion. Deals include two over \$1 billion fund-level ABL revolvers for Oaktree BDCs and a \$1.35 billion fund-level ABL revolver for a Morgan Stanley BDC.

Notable practitioners

Jay Alicandri often works with large national banks and private equity firms on complex financings.

Strengths: *"Jay brings a significant depth of experience across financing structures and is a steady presence on complex matters. He anticipates issues early and provides thoughtful, well-reasoned guidance."*

"Jay is great and his team reflects him in a very positive manner."

Angelina Liang frequently represents private equity firms as direct lenders and as borrowers when financing buyouts. She also counts traditional lenders and registered investment vehicles among her clients. **Strengths:** *"Angelina is exceptionally responsive and detail-oriented. She manages complex transactions efficiently and coordinates effectively with all parties to keep deals moving smoothly."*

Edward Newlands has extensive experience working with private equity firms and combines his financing practice with expertise in debt offerings. **Strengths:** *"Edward demonstrates strong commercial judgment, provides clear, practical advice and is highly reliable during execution, particularly under tight timelines."*

"He is fantastically knowledgeable and a clear communicator."

"He is exceedingly bright with an amazing demeanor."

Alon Goldberger is notably adept at handling matters on behalf of private equity firms. He is routinely called upon to provide counsel on acquisitions, refinancings and credit facilities.

Strengths: *"Alon is always available as needed. On sophisticated and complex matters, he provides strategic advice and helps simplify concepts, all while guiding us to a commercial solution."*

Soo-ah Nah is very well regarded for her work representing clients in refinancings and acquisition financings. Her clients include sponsors and institutional lenders. **Strengths:** *"Soo-ah produces excellent work product."*

"She is incredibly responsive and very thorough."

DLA Piper LLP (US)

What the team is known for

DLA Piper is regarded for its ability to handle a range of financings for borrower and lender side clients. The team has considerable experience across a number of sectors including technology, healthcare and entertainment. The firm is particularly noted for its expertise in cross-border transactions.

Strengths

"It is a great feeling to know that we are prioritized. The DLA Piper team remains consistently available, quick to respond and willing to explain issues clearly to both legal and non-legal stakeholders."

"DLA Piper is always quick to roll up their sleeves and help us work through issues."

"They are responsive to client needs and creative in problem solving."

"DLA Piper's deep bench and wide range of expertise make it an invaluable partner for complex and sophisticated matters."

"DLA consistently delivers practical, business-focused advice, with an emphasis on clear communication, timeliness and partnership."

"DLA Piper's deep bench and wide range of expertise make it an invaluable partner for complex and sophisticated matters."

"DLA consistently delivers practical, business-focused advice, with an emphasis on clear communication, timeliness and partnership."

"DLA consistently delivers practical, business-focused advice, with an emphasis on clear communication, timeliness and partnership."

"DLA consistently delivers practical, business-focused advice, with an emphasis on clear communication, timeliness and partnership."

Work highlights

DLA Piper advised Columbus McKinnon Corporation on the \$3.05 billion acquisition financing for Kito Crosby.

Notable practitioners

Alan Rockwell is a highly regarded attorney with experience of representing both traditional and alternative lenders. **Strengths:** *"Alan is commercial, smart and well known across the market." "Alan's diverse background across legal geographies and practices allows him to bring a diverse viewpoint to transactions." "He is on a shortlist of experienced cross-border practitioners that really understand the market in the US and UK and can deliver outstanding results."*

Freshfields US LLP

What the team is known for

Freshfields' team represents private equity and portfolio companies in various strategic advice matters and refinancings. Their experience includes debt restructuring among other borrower-side matters with a specialty in the technology sector. They also have experience handling cross-border matters.

Strengths

"Freshfields has good technical expertise and knowledge."

"We get perfect service and responsiveness from Freshfields."

"Freshfields has strong cross-border capabilities."

"They are subject matter experts."

Work highlights

Freshfields advised Infinity Engineered Products on a \$30 million term loan and \$7.5 million revolving credit facility.

Notable practitioners

Kyle Lakin has notable strength in advising borrowers on acquisition financings and complex cross-border financings. **Strengths:** *"He understands the issues and is very good at crafting arguments and positions for us and pointing out where we are taking risks." "Kyle is always available." "He is technically and commercially good." "Kyle is great at summarizing, keeping it high level and giving us touch points, helping us to keep focused and capture the market at the right time."*

Goodwin

What the team is known for

Goodwin houses a well-regarded banking and finance group, capable of assisting clients with an array of finance transactions. The team is very adept at managing middle market financial transaction matters. The practitioners are very well-versed in syndicated revolving and term loans, bridge facilities and restructurings. It has added expertise in the private equity space.

Strengths

"They are responsive, collaborative and creative."

"Goodwin make us feel that we are their most important client."

"The Goodwin team take a commercial approach to focus on key issues to protect us, while not creating friction in negotiation."

"Goodwin's lawyers are commercially practical, focusing on the material issues and negotiation points."

"Goodwin are so creative and thoughtful in their recommendations and then know how to get to a good

answer that will work for all constituents."

Haynes and Boone, LLP

What the team is known for

Haynes and Boone's team is well versed in handling complex matters such as project financings. The team boasts a strong client list that is comprised of large banks and funds. Its practitioners have considerable experience of handling matters in the real estate sector. The team demonstrates strength in providing counsel on NAV facilities.

Strengths

"The Haynes and Boone team work very hard to ensure transactions move forward. They are technically excellent and commercial, anticipating and tackling issues early on."

"They are incredibly responsive."

"Haynes & Boone have a wealth of experience to deliver an outstanding work product."

"They are exceptionally commercial, creative and solution-oriented."

"They are very good at following up and are always available for a discussion."

Mayer Brown LLP

What the team is known for

Mayer Brown's team is noted for its broad banking and finance practice. The group has considerable experience in advising both lenders and borrowers across a diverse range of transactions. The practitioners are notably adept at handling issues with cross-border elements. Its team is renowned for its ability to provide counsel on acquisition financings, as well as debt restructuring.

Strengths

"Mayer Brown works tirelessly to get the deal closed in a reasonable timeframe and on reasonable terms."

"They have fantastic product area expertise."

Work highlights

Mayer Brown represented Eldridge Corporate Funding, as lead arranger, in a \$160 million senior secured term loan and revolving credit facility with Crestek, as borrower.

Notable practitioners

Scott Zemser is a key contact.

Morgan Lewis & Bockius LLP

What the team is known for

Morgan Lewis & Bockius comes highly recommended for its expertise across a broad range of debt financings, including asset-based lending, direct lending and mezzanine investments among others. The group has additional expertise in distressed matters. It is also noted for its experience with cross-border financings.

Vinson & Elkins LLP

What the team is known for

Vinson & Elkins's team has considerable experience of advising both lenders and borrowers, including large banks, credit funds and hedge funds. The practitioners are adept at providing counsel on a wide array of issues, including acquisition financings and syndicated loans. The team demonstrates particular expertise in advising clients in the energy sector, as well as the manufacturing industry.

Strengths

"They provide feedback on commercial trends and

terms with other loans that they see, since they see so many of them."

"Their quality of advice and speed of work distinguishes them."

"They are very responsive at all times and have a willingness to work as hard as necessary to meet timeline needs."

"They are resourceful, knowledgeable partners, who are fully available."

"We get quick and concise responses from them."

Work highlights

Vinson & Elkins represented Pitney Bowes, as borrower, in a \$1.04 billion refinancing of their previous term and revolving facilities.

Notable practitioners

David Wicklund is a key contact.

Band 6

Baker McKenzie

What the team is known for

Baker McKenzie's banking and finance team advises on the full gamut of transactions, such as leveraged finance, public and private debt, trade finance and debt restructuring, for a range of clients, including private equity sponsors, public and private corporate borrowers, direct lenders, alternative capital providers and traditional lenders. It has particular expertise in structured and cross-border financings.

Strengths

"Baker McKenzie fully understands our wants and needs, which makes negotiations much simpler, as they can quickly respond and redline based on our historical wins."

"The team has always included the 40,000 feet analysis of each issue."

Work highlights

Baker McKenzie represented AZZ in the fifth amendment to its \$1.7 billion credit facility with Citibank, as administrative agent.

Notable practitioners

Kevin Whittam is a key contact.

Bracewell LLP

What the team is known for

Bracewell represents major banks, lenders, and borrowers in a range of domestic and cross-border financing transactions, including syndicated loans, project financing, structured financing and asset-based lending.

Strengths

"Bracewell are always responsive and ready to jump in as needed."

"Bracewell bring a broad lens analysis."

"Bracewell is always on top of things, very responsive and proactive in anticipating issues."

"They have knowledge of the market practice and clauses, attention to details for all the topics of the documents and an ability to find agreements without impacting the client position."

"Bracewell always work towards finding solutions. Rather than identifying a problem and asking the client to find an avenue, Bracewell systematically articulates solutions and explain clearly the impact of each of these points."

Work highlights

Bracewell represented Targa Resources, as bor-

rower, in a \$3.5 billion revolving credit facility.

Notable practitioners

Scott Le Bouef is a key contact.

Clifford Chance US LLP

What the team is known for

Clifford Chance's debt finance team advises financial institutions, alternative lenders and corporate borrowers on the full gamut of leveraged finance and private credit transactions.

Strengths

"They are not only able to think creatively about certain solutions, but they are also a broad team and have expertise in a variety of practice areas, as well as cross-border issues. They are a full service one-stop shop."

"Clifford Chance are very efficient."

"The team is extremely client-focused with excellent responsiveness at all points of the process."

"Clifford Chance has an ability to solve issues and respond to problems in an efficient and quick way to drive clients towards a good solution."

"The leveraged finance attorneys know the ins and outs of latest market technology and are fantastic negotiators that can be commercial when needed."

Work highlights

Clifford Chance advised Czechoslovak Group on the \$1.8 billion financing for their purchase of The Kinetic Group.

Notable practitioners

Andrew Young is a key contact.

Other Ranked Lawyers

Brett Barragat of Jones Day handles a broad spectrum of financings, including DIP facilities and securities-related transactions.

Jeris Brunette of Ashurst is a highly regarded finance practitioner frequently sought by high profile financial institutions to advise on a wide range of complex financial transactions. She is praised for her work on detailed, very complicated credit agreements. **Strengths:** *"Jeris can navigate strategy, commercialization and legal issues with ease. She will help you figure out how to execute strategy while providing legal advice on smaller issues."*

Danelle Le Cren is head of Linklaters' US banking group. She has significant experience advising high profile banking clients on a wide variety of financial matters including transactions, project financing and restructurings. **Strengths:** *"She is detail-oriented and knowledgeable."* *"Danelle has an outstanding knowledge of infrastructure."*

Victor Liang represents financial institutions, funds, companies and loan originators and servicers in both domestic and cross-border financial transactions, including secured and unsecured deals, acquisition financing, commercial loans and more.

Strengths: *"Victor is excellent at managing many complex processes simultaneously. He also is very commercial, is a problem-solver and is very pleasant to work with."* *"He is incredibly hard-working, deeply knowledgeable and easy to work with."*

NEW YORK: A Bankruptcy/Restructuring Overview

The following overview featured in Chambers USA 2025 and is awaiting update from the firm.

“Uncertainty is the only certainty there is, and knowing how to live with insecurity is the only security.”

~ John Allen Paulos (renowned mathematics professor)

Regardless of the political environment or quarterly earnings, the only certainty for the modern company is that one can never fully prepare for the unexpected. And the unexpected *will* happen. Macroeconomic factors like changing consumer trends, interest rates, or, as we are seeing now, tariff policy, can require re-evaluation of one’s business model. Companies can also face issues like poor management, loss of key customers, an overleveraged position, mass tort liability, or fraud. When these situations arise, it may be necessary to pursue restructuring options to resuscitate the business, prevent further harm, or close the book on a doomed venture.

Although traditional bankruptcy filings remain a clear option, a consistent theme in our restructuring practice has been stakeholders’ desire to minimize the costs and uncertainty associated with those types of proceedings. Because of this, we have recently seen and participated in an increase in out-of-court restructurings, as well as steps taken in connection with Chapter 11 cases to streamline and reduce the expense of the process. Below, we discuss various ways these and other current trends in U.S. restructurings can manifest.

Pre-Packaged and Pre-Negotiated Filings

Businesses and their key stakeholders may be able to negotiate the terms of a restructuring in advance of a bankruptcy filing, potentially resulting in a quicker proceeding with lower administrative costs and reduced uncertainty. These arrangements may be memorialized in a restructuring support agreement or plan support agreement, pursuant to which the stakeholders agree to support the company’s restructuring plan (potentially including provision of debtor-in-possession (DIP) financing or consent to use of cash collateral). Better still, a company may be able to lock in the necessary creditor approvals for Chapter 11 plan confirmation before the bankruptcy case is filed, allowing the company to enter bankruptcy on a “pre-packaged” basis with an immediate exit strategy. This is no guarantee of success, however. As we’ve seen with Johnson & Johnson’s Red River Talc filing, a pre-packaged plan can still be rejected, including if it appears that there were pre-filing voting irregularities or if the substantive terms of the plan conflict with what is permitted under the Bankruptcy Code.

Innovative DIP Facilities

Chapter 11 can also be made less disruptive by maintaining, and extending, existing pre-petition securitization facilities to fund the Chapter 11 proceedings, with approval from the bankruptcy court through a process that we pioneered. Structured largely outside the bankruptcy estate (but benefiting from the court process), these “securitization DIP” facilities are increasingly being utilized side-by-side with, and reducing overall reliance on, a typical DIP loan. This allows the debtors to benefit by being able to access liquidity by continuing to sell working capital assets to a bankruptcy-remote special purpose entity (like a trade receiv-

ables securitization) as it did pre-bankruptcy. The securitization financiers also benefit by receiving customary financing and contract-based protections under the Bankruptcy Code, including a court order finding that the sale of receivables to the SPE is “free and clear” of any other liens or claims and providing a super-priority claim (typically *pari passu* with the accompanying DIP facility) for any amounts that may be owed under the relevant securitization documents.

Liability Management Exercises

Commonly referred to as LMEs, these transactions restructure existing debt and raise new debt to address financial stress and/or pending maturities. Borrowers can sometimes execute LMEs without the consent of all lenders, which can be controversial (requiring careful litigation analysis), but also offer an alternative to bankruptcy. LMEs creatively utilize provisions of existing loan documents to achieve these goals and come in a growing variety of structures, including “uptiers,” “drop-downs,” “double-dips” and various alternatives. LMEs were initially often non-pro-rata transactions where a majority of lenders exchange existing secured debt for new higher-priority secured debt, potentially at the expense of non-participating lenders. Recently, many LMEs have been conducted in stages or on a fully pro-rata basis, reducing conflict and litigation risk. However, as we have seen in LMEs involving Mitel, Serta, Revlon, and others, certain LMEs may only postpone an eventual bankruptcy filing. Some courts have also ruled against specific LME strategies (following costly litigation), and lenders have begun implementing contractual blockers to LME transactions at loan inception or during restructurings or other transactions. That said, the LME market is clearly here to stay, with new LME strategies being continuously developed.

Other Non-Bankruptcy Options

Avoiding bankruptcy filings entirely may be desirable for a number of reasons, including cost-reduction and process efficiency, which can motivate parties to agree to out-of-court deals to restructure a business, an area in which we’ve had some great successes representing businesses, lenders, and equity-holders.

Among the factors driving this is the growing prevalence of private credit lenders in the financing market, who may be willing or eager to take ownership of a business, rather than funding a bankruptcy process to cleanse a balance sheet or sell the company or its assets. We’ve thus seen, in addition to typical workouts, a growing number of “hand-over-the-keys” transactions, where lenders consensually take ownership of a business for no or nominal payment. These lenders may also be more willing to use their equity voting proxy rights to displace a company’s board in favor of new management (who may be less beholden to equity-holders).

Another factor that may push parties away from bankruptcy filings is the Supreme Court’s 2024 *Purdue Pharma* decision, which precluded non-consensual third-party releases that previously had been used to provide additional protections to sponsors, directors and officers, lenders, and others, without the need to subject themselves to their own bankruptcy proceedings.

Other approaches may also generate many of the benefits of a bankruptcy with reduced cost and friction, like whole-business Uniform Commercial Code sales, appointment of a receiver with bankruptcy-like claim allowance and distribution powers (as we accomplished with GPB Capital), and assignments for the benefit of creditors.

Cross-Border

Multi-jurisdictional insolvency issues continue to arise in our practice. Where a company has its main operations outside the U.S., but a domestic presence, it may utilize its home country's insolvency regime when reorganizing. But to fully reorganize and protect its domestic assets and operations, it may need to seek recognition of the foreign proceedings under Chapter 15 of the Bankruptcy Code. Creditors may also find themselves defending

their rights across multiple court systems. We've seen an increase in disputes relating to foreign representatives' actions in Chapter 15 proceedings concerning the extent of protection the U.S. court can permissibly grant them, their actions in litigation against third parties, and their ability to take advantage domestically of powers that exist in the home jurisdiction but not in the U.S. Conversely, we have seen companies with a marginal U.S. presence use the flexible venue options under U.S. law to file Chapter 11 proceedings for a domestic affiliate (including a non-operating entity), which can allow the foreign operating business to reorganize under Chapter 11 rather than its home country's laws.

We expect to see these and other trends persist, as practitioners continue devising novel solutions to complex business issues in the hopes of salvaging a faltering business or maximizing creditor recoveries.

NEW YORK: A Bankruptcy Litigation Overview

The post-COVID-19 pandemic lull in restructuring activity is now firmly in the rear-view mirror. After subdued filing levels in 2021 and 2022, the filing of large Chapter-11 cases rebounded in 2023 and has remained elevated through 2026. At the same time, the increasing popularity of liability management transactions is responsible for a wave of litigation that can take place before, during and even after a Chapter-11 case. Yet even amidst this heightened activity, numerous signals suggest that the current cycle could continue for some time.

Persistence of High Interest Rates

Interest rates remain meaningfully elevated. In recent months, the yield on the 30-year Treasury bond has hovered around 5%, which is around the highest level seen since the global financial crisis and more than double the ultra-low rates that prevailed in the immediate post-pandemic period. While many market observers had expected the Fed to cut rates in 2026, there have thus far been no rate cuts this year, and there is growing speculation that the Fed may hold off on any further cuts as inflation has remained stubbornly above 3%. Many sponsors and corporate borrowers took advantage of the low rates available in the immediate wake of COVID-19. As that debt matures in the next few years, borrowers may find that they cannot refinance their capital structures at existing rates. This could lead borrowers to pursue liability management strategies or seek comprehensive balance-sheet restructurings.

Middle East Conflict

The conflict between the United States, Israel and Iran has upended global energy markets. The price of WTI crude now hovers at or over USD100 per barrel, reflecting a near-doubling in the price of oil since the beginning of the year (USD57 per barrel for WTI crude). These high fuel costs put pressure on borrowers whose operations depend heavily on oil and gas inputs. Aviation, truck-

ing, shipping, petrochemical/plastics, and other energy-intensive industries are likely to face a heightened liquidity strain and increased restructuring risk so long as disruptions to the global energy supply chain persist.

AI-Driven Restructurings

Many industries face disruption from the rapid adoption of AI tools. Businesses and consumers are increasingly using AI-powered platforms to address their needs that previously required higher-cost standalone software products or service providers. As a result, while public equity markets remain near all-time highs, software companies have seen their share prices meaningfully decline in 2026 as investors expect a continuing pullback from increasingly commoditized software services. If those expectations are realized, the software sector and other industries prone to AI disruption may see a meaningful uptick in restructuring activity.

Private Credit Turmoil

Following years of explosive growth, in 2026 the private credit market began to show signs of strain. A number of leading private credit asset managers suffered billions in redemption requests as concerns over performance and liquidity in the sector have intensified. Many large private credit managers have also seen their stock prices decline substantially in 2026. While many market observers believe the concerns relating to the private credit sector are overblown, there has been a recent spate of redemptions and pullback in the public equity markets. Moreover, distress in this space may prompt maneuvers that could result in contentious workouts and litigation.

Liability Management and Risk of Litigation

Over the last year, the trend has continued of borrowers (especially sponsor-backed borrowers) relying on liability-management transactions or "exercises" (LMEs) to obtain liquidity and avoid

(or at least forestall) in-court restructurings. These transactions typically involve the borrower taking advantage of loose restrictions in its credit agreement and agreeing with existing lenders (or more often a subset of those lenders) to obtain incremental liquidity or runway. This can include loans extended on a structurally or contractually senior basis, possibly paired with an exchange of the existing debt held by those participating lenders into a new tranche of senior debt. Increasingly, lenders have formally entered into so-called “cooperation agreements” to resist efforts to create competition among them. Under these cooperation agreements, lenders agree only to deal with the debtor as a collective. More recent iterations of these agreements have introduced more complex features, such as various layers of participation, each with differing rights – eg, economics and control, depending on a lender’s size or time of joining the agreement. This evolution of cooperation agreements itself has spawned additional types of litigation, including lawsuits alleging contract or tort claims, and more recently assertions of violations of antitrust laws. The resolution of these litigated disputes may provide guidance to the market on what is permissible and not permissible in the realm of liability management strategies.

Commercial Real Estate Distress

The growing shift towards work-from-home and more flexible work structures has put pressure on the market for commercial office space. For years following the pandemic, investors held on to their troubled office assets, agreeing to put in more equity or negotiating extensions to their credit agreements while they hoped for a full return of the pre-pandemic office market. In 2026, many of these investors and their lenders appear to be unwilling to wait any longer (or incapable of waiting). In major markets such as Denver, Chicago and Washington, DC, reports abound of large-scale office buildings selling for pennies on the dollar relative to where those assets traded years ago. In the face of these unfavorable market dynamics, a wave of distressed sales and work-outs in the commercial office space seems likely as pre-pandemic loans come due.

Taken together, these dynamics suggest that the current wave of elevated restructuring activity – and attendant litigation activity – will continue to require niche expertise.

Bankruptcy/Restructuring

The editorial is in alphabetical order by firm name.

A&O Shearman

What the team is known for

A&O Shearman ably represents clients in a range of domestic and cross-border restructuring matters, including Chapter 11 filings and out-of-court workouts. Clients benefit from the firm’s extensive national and international network of offices.

Strengths

“Their responsiveness is one of the main reasons we chose to work with them and recommend them to others.”

“A&O Shearman provide true blue-chip responsiveness and full service.”

“The team is always engaged and proactive.”

Work highlights

A&O Shearman represented Nevada Copper in Chapter 11 cases involving approximately \$500 million of debt.

Notable practitioners

Fredric Sosnick is well regarded by clients for his work representing creditors, debtors and lenders in a range of bankruptcy cases. **Strengths:** *“Fred is a veteran expert with so much experience to draw from.” “He is very responsive and good on strategy, as well as the law.” “Fred is an outstanding and deeply experienced lawyer with sound judgment.” “He is creative and can think outside the box.”*

Akin

What the team is known for

Akin is a superb performer in the area of complex

bankruptcies and restructurings on behalf of high profile creditors and committees, while also offering an excellent debtor-side offering. The firm boasts an impressive roster of experienced practitioners with insolvency-related transactional and litigation expertise. The team enjoys a strong reputation for its expertise in the energy, retail, media and financial services sectors and also offers notable strength in cross-border matters.

Strengths

“They have an outstanding knowledge of the law and bring a practical approach.”

“They have the resources and experience to respond to enquiries promptly with good market knowledge.”

“Akin gives us the 360-degree analysis on every situation and tremendous knowledge.”

“Akin has an incredibly deep bench.”

Work highlights

Akin represented an ad hoc group of lenders and noteholders of Altice USA with respect to its \$25 billion of debt.

Notable practitioners

Ira Dizengoff has a highly regarded practice that covers the representation of creditors, debtors and noteholders in a range of bankruptcy matters. **Strengths:** *“He is very sophisticated, very commercial and represents you well.” “He is thoughtful, hardworking and responsive.” “Ira is among the best in the business.” “He is one of the most formidable restructuring attorneys in the business. He is unwavering, but equally commercial.” “Ira is one of the titans in the restructuring world. There are few attorneys whose name carries the kind of*

weight that Ira’s does. When you hire Ira and bring him into a complex matter, the counterparties will immediately take notice and know how serious you are taking your position.” Michael Stamer is noted for his expertise in Chapter 11 restructurings as well as distressed M&A, with recent involvement in industries media and energy. **Strengths:** *“Michael is good at making a complex situation simple and at understanding what we are trying to accomplish. He gets our goals and can articulate our message.”*

Philip Dublin is known for his work acting for clients including ad hoc groups of noteholders and lenders, as well as creditors’ committees, on a broad array of bankruptcy issues. **Strengths:** *“Phillip will represent clients ferociously, but in a commercial way.” “He gave practical and commercial advice and guided me to a good outcome on a number of complex issues.” “He has the technical sophistication and knowledge to deliver outstanding results for his clients in the most challenging of matters.”* **Arik Preis** comes recommended for his handling of Chapter 11 proceedings on behalf of creditors’ committees.

Strengths: *“Arik is a terrific lawyer.” “Arik is technically excellent.”* **Abid Qureshi** has a glowing reputation for his litigation practice. He regularly acts for clients from a wide range of sectors in Chapter 11 proceedings. **Strengths:** *“He is extraordinary at helping us understand litigation risks.” “I find him to be one of the very best in this space.” “Abid is one of the most experienced restructuring litigators in the business. He is aggressive, but commercial.” “Abid is an exceptionally talented litigator. He is very technically capable and has a great commercial sense for how to drive his matters to favorable*

Bankruptcy/Restructuring		
Senior Statespeople and Eminent Practitioners		
Senior Statespeople: distinguished older partners	Bienenstock Martin J <i>Proskauer Rose LLP *</i>	Schweitzer Lisa M <i>Cleary Gottlieb Steen & Hamilton LLP *</i>
Ball Corinne <i>Jones Day</i>	Levin Richard <i>Jenner & Block LLP (ORL) ◇</i>	Eminent Practitioners
Bernstein Donald S <i>Davis Polk & Wardwell LLP *</i>	Mayer Thomas Moers <i>HSF Kramer</i>	Feldman Matthew A <i>Willkie Farr & Gallagher LLP *</i>
Leading Individuals		
Band 1	Meyer David <i>Vinson & Elkins LLP</i>	Sandler Bradford <i>Pachulski Stang Ziehl & Jones LLP</i>
Basta Paul M <i>Paul, Weiss, Rifkind, Wharton & Garrison *</i>	O'Neal Sean <i>Cleary Gottlieb Steen & Hamilton LLP *</i>	Scheler Brad Eric <i>Fried, Frank, Harris, Shriver & Jacobson</i>
Bromley James L <i>Sullivan & Cromwell LLP *</i>	Okike Christine <i>Kirkland & Ellis LLP *</i>	Silfen Andrew I <i>ArentFox Schiff LLP</i>
Dietderich Andrew G <i>Sullivan & Cromwell LLP *</i>	Parlen Andrew <i>Latham & Watkins LLP *</i>	Silverman Ronald J <i>Hogan Lovells US LLP</i>
Dizengoff Ira S <i>Akin</i>	Preis Arik <i>Akin</i>	Sobolewski John <i>Latham & Watkins LLP *</i>
Dunne Dennis <i>Milbank LLP</i>	Qusba Sandeep <i>Simpson Thacher & Bartlett LLP</i>	Sosnick Fredric <i>A&O Shearman</i>
Eckstein Kenneth H <i>HSF Kramer</i>	Resnick Brian M. <i>Davis Polk & Wardwell LLP *</i>	Trust Brian <i>Mayer Brown LLP *</i>
Greenberg Scott J <i>Gibson, Dunn & Crutcher LLP</i>	Saferstein Jeffrey D <i>Weil, Gotshal & Manges LLP</i>	Ziman Kenneth S <i>Paul, Weiss, Rifkind, Wharton</i>
Hansen Kristopher M <i>Paul Hastings LLP *</i>	Serajeddini Steven <i>Kirkland & Ellis LLP *</i>	Band 6
Hermann Brian S <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	Togut Albert <i>Togut Segal & Segal LLP</i>	Abramowitz Steven M <i>Vinson & Elkins LLP</i>
Huebner Marshall S <i>Davis Polk & Wardwell LLP *</i>	Zide Stephen D <i>Dechert LLP *</i>	Adlerstein Jacob <i>Paul, Weiss, Rifkind, Wharton *</i>
Kirpalani Susheel <i>Quinn Emanuel Urquhart & Sullivan *</i>	Band 4	Canfield Jonathan D <i>Paul Hastings LLP *</i>
Lauria Thomas <i>White & Case LLP</i>	Ashmead John R <i>Seward & Kissel LLP *</i>	Catalanella Gerard S. <i>Alston & Bird LLP *</i>
Rosenberg Andrew <i>Paul, Weiss, Rifkind, Wharton</i>	Azman Darren <i>McDermott Will & Schulte</i>	Cohen Jeffrey <i>Lowenstein Sandler LLP</i>
Sassower Edward O <i>Kirkland & Ellis LLP</i>	Botter David <i>Cleary Gottlieb Steen & Hamilton LLP *</i>	D'Aversa Raniero <i>Orrick, Herrington & Sutcliffe LLP</i>
Schaible Damian S <i>Davis Polk & Wardwell LLP *</i>	Califano Thomas <i>Sidley Austin LLP *</i>	Dandeneau Debra A. <i>Baker McKenzie (ORL) ◇</i>
Schrock Ray <i>Latham & Watkins LLP *</i>	Galardi Gregg M <i>McDermott Will & Schulte *</i>	DiBlasi Kelly <i>Weil, Gotshal & Manges LLP</i>
Strickland Rachel <i>Ropes & Gray LLP</i>	Going Kristin K. <i>McDermott Will & Schulte</i>	Fagen Matthew C. <i>Kirkland & Ellis LLP *</i>
Sussberg Joshua A <i>Kirkland & Ellis LLP *</i>	Greissman Scott <i>White & Case LLP</i>	Feldman David <i>Clifford Chance US LLP (ORL) ◇</i>
Band 2	Hillman David M <i>Proskauer Rose LLP *</i>	Fliman Daniel <i>Paul Hastings LLP *</i>
Barr Matt <i>Weil, Gotshal & Manges LLP</i>	Kelsey Matthew <i>King & Spalding LLP *</i>	Goldberg Adam J. <i>Latham & Watkins LLP *</i>
Caton Amy <i>HSF Kramer</i>	Khalil Samuel <i>Milbank LLP</i>	Grossi Anthony <i>Sidley Austin LLP *</i>
Charles Scott K <i>Wachtell, Lipton, Rosen & Katz</i>	Levinson Sidney P <i>Debevoise & Plimpton LLP</i>	Hammerman David <i>Latham & Watkins LLP *</i>
Davis George A <i>Latham & Watkins LLP *</i>	Levitin Joel H <i>Cahill Gordon & Reindel LLP</i>	Hill Evan <i>Cravath, Swaine & Moore LLP *</i>
Eaton Alice Belisle <i>Paul, Weiss, Rifkind, Wharton</i>	Liscio Mark F <i>Freshfields US LLP</i>	Jenkins Dennis L <i>Willkie Farr & Gallagher LLP *</i>
Fleck Evan <i>Milbank LLP</i>	Lomazow Tyson M <i>Milbank LLP</i>	Jensen Penelope <i>Linklaters</i>
Goldstein Jayme <i>Paul Hastings LLP *</i>	Marines Jennifer L. <i>Morrison Foerster</i>	Kranzley Alexa <i>Sullivan & Cromwell LLP *</i>
Greenblatt Nicole L <i>Kirkland & Ellis LLP *</i>	McColm Elizabeth <i>Paul, Weiss, Rifkind, Wharton</i>	Lee Gary <i>Morrison Foerster</i>
Hessler Stephen <i>Sidley Austin LLP *</i>	Millar James <i>Faegre Drinker</i>	Libby Angela <i>Davis Polk & Wardwell LLP *</i>
Holtzer Gary T <i>Weil, Gotshal & Manges LLP</i>	Oswald Frank A <i>Togut Segal & Segal LLP</i>	Lohan Brian <i>Clifford Chance US LLP (ORL) ◇</i>
Leake Paul <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>	Posner David <i>Lowenstein Sandler LLP *</i>	Manoukian Kristine <i>McDermott Will & Schulte</i>
Marcus Christopher J. <i>Kirkland & Ellis LLP *</i>	Qureshi Abid <i>Akin</i>	Ortiz Kyle <i>HSF Kramer</i>
Mason Richard G <i>Wachtell, Lipton, Rosen & Katz</i>	Singh Sunny <i>Weil, Gotshal & Manges LLP</i>	Pawlitz Jeffrey <i>Willkie Farr & Gallagher LLP *</i>
Miller Brett H <i>Willkie Farr & Gallagher LLP *</i>	Torkin Michael H <i>Linklaters</i>	Pinkas Oscar <i>Greenberg Traurig, LLP</i>
Reisman Steven J <i>Katten</i>	Troop Andrew <i>Pillsbury</i>	Pirro Schwarzman Cristine <i>Ropes & Gray LLP</i>
Stamer Michael S <i>Akin</i>	Uhland Suzanne <i>Latham & Watkins LLP *</i>	Primoff Madlyn G <i>Freshfields US LLP</i>
Stark Robert J <i>Brown Rudnick LLP *</i>	Vonnegut Eli J <i>Davis Polk & Wardwell LLP *</i>	Rogoff Adam <i>HSF Kramer</i>
Band 3	Williams Matthew J <i>Gibson, Dunn & Crutcher LLP</i>	Rosenzweig David <i>Norton Rose Fulbright</i>
Albanese Rachel <i>Debevoise & Plimpton LLP</i>	Zumbro Paul H <i>Cravath, Swaine & Moore LLP</i>	Schartz Brian <i>Simpson Thacher & Bartlett LLP *</i>
Brilliant Allan S <i>Dechert LLP *</i>	Band 5	Seife Howard <i>Norton Rose Fulbright</i>
Cooper Richard J <i>Cleary Gottlieb Steen & Hamilton LLP *</i>	Abelson Philip <i>White & Case LLP</i>	Simon Keith A <i>Latham & Watkins LLP *</i>
Cornish Kelley <i>Selendy Gay PLLC</i>	Barefoot Luke A <i>Cleary Gottlieb Steen & Hamilton LLP *</i>	Stieglitz Richard <i>Mayer Brown LLP *</i>
Despins Luc A <i>Paul Hastings LLP *</i>	Berkovich Ronit <i>Weil, Gotshal & Manges LLP</i>	Willis Jamila Justine <i>DLA Piper LLP (US)</i>
Dublin Philip C <i>Akin</i>	Coleman Kathryn <i>Hughes Hubbard & Reed LLP</i>	Yerramalli Anupama <i>Latham & Watkins LLP *</i>
Feinstein Robert J <i>Pachulski Stang Ziehl & Jones LLP</i>	Dahl Ryan <i>Latham & Watkins LLP *</i>	Up-and-coming individuals
Feltman Joshua A <i>Kirkland & Ellis LLP *</i>	Donoho III Christopher R. <i>Hogan Lovells US LLP</i>	Brod Matthew <i>Milbank LLP</i>
Graulich Timothy <i>Davis Polk & Wardwell LLP *</i>	Elberg Shana <i>Skadden, Arps, Slate, Meagher & Flom</i>	Butterfield Benjamin <i>Morrison Foerster</i>
Greco Christopher <i>Kirkland & Ellis LLP *</i>	Gayda Robert <i>Seward & Kissel LLP *</i>	Geier Emily <i>Kirkland & Ellis LLP *</i>
Harris Adam C <i>McDermott Will & Schulte</i>	Halperin Alan D <i>Halperin Battaglia Benzija, LLP (ORL) ◇</i>	Goldstein Jason <i>Gibson, Dunn & Crutcher LLP *</i>
Indelicato Vincent <i>Proskauer Rose LLP *</i>	Jimenez Pedro A <i>Paul Hastings LLP *</i>	Kaluk Nick <i>Debevoise & Plimpton LLP</i>
Klein Darren S <i>Davis Polk & Wardwell LLP *</i>	Kiplok Christopher <i>Hughes Hubbard & Reed LLP</i>	Sasson Gabe <i>Paul Hastings LLP *</i>
Labovitz Natasha <i>Debevoise & Plimpton LLP</i>	Lahaie Meredith A <i>Akin</i>	Shpeen Adam <i>Davis Polk & Wardwell LLP *</i>
Laukitis Lisa <i>Milbank LLP</i>	Minias Joseph G <i>Willkie Farr & Gallagher LLP</i>	Yenamandra Aparna <i>Kirkland & Ellis LLP *</i>
Lennox Heather <i>Jones Day</i>	Moss Joel <i>Cahill Gordon & Reindel LLP</i>	Zerjal Fink Maja <i>Clifford Chance US LLP (ORL) ◇</i>
Mannal Douglas <i>Morrison Foerster</i>	O'Donnell Dennis <i>DLA Piper LLP (US)</i>	
Marinuzzi Lorenzo <i>Morrison Foerster</i>	Ringer Rachael <i>HSF Kramer</i>	
* Indicates individual with profile.		
◇ (ORL) = Other Ranked Lawyer.		
Alphabetical order within each band. Band 1 is highest.		

Bankruptcy Litigation
Leading Firms
Band 1
Quinn Emanuel Urquhart & Sullivan, LLP
White & Case LLP
Band 2
Brown Rudnick LLP
Sullivan & Cromwell LLP
WilmerHale
Band 3
Davis Polk & Wardwell LLP
Glenn Agre Bergman & Fuentes LLP
Kobre & Kim
Paul Hastings LLP
Selendy Gay PLLC
Leading Individuals
Band 1
Kirpalani Susheel <i>Quinn Emanuel Urquhart & Sullivan *</i>
Qureshi Abid <i>Akin</i>
Shore Christopher <i>White & Case LLP</i>
Band 2
Anker Philip D <i>WilmerHale *</i>
Bromley James L <i>Sullivan & Cromwell LLP *</i>
Feinstein Robert J <i>Pachulski Stang Ziehl & Jones LLP</i>
Finestone Ben <i>Quinn Emanuel Urquhart & Sullivan, LLP *</i>
Filman Daniel <i>Paul Hastings LLP *</i>
Glenn Andrew <i>Glenn Agre Bergman & Fuentes LLP *</i>
Lauria Thomas <i>White & Case LLP</i>
Molton David <i>Brown Rudnick LLP *</i>
O'Donnell Sean E. <i>Herrick, Feinstein LLP (ORL) ♦ *</i>
Stark Robert J <i>Brown Rudnick LLP *</i>
Weisgerber Erica <i>Debevoise & Plimpton LLP</i>
Band 3
Clareman William A. <i>Paul, Weiss, Rifkind, Wharton *</i>
Cornish Kelley <i>Selendy Gay PLLC</i>
Friedman Peter M <i>O'Melveny & Myers LLP</i>
Glueckstein Brian <i>Sullivan & Cromwell LLP *</i>
Greenblatt Joshua <i>Kirkland & Ellis LLP *</i>
Harris Christopher <i>Latham & Watkins LLP *</i>
Kaminetzky Benjamin <i>Davis Polk & Wardwell LLP *</i>
Kiplok Christopher <i>Hughes Hubbard & Reed LLP</i>
Kleinhaus Emil A. <i>Wachtell, Lipton, Rosen & Katz</i>
Loft Duane <i>Pallas Partners (US) LLP (ORL) ♦ *</i>
Moskowitz Elliot <i>Davis Polk & Wardwell LLP *</i>
Newman Deborah <i>Quinn Emanuel Urquhart & Sullivan *</i>
Novod Gordon <i>Boies Schiller Flexner LLP (ORL) ♦</i>
Nussbaum Paul M <i>Whiteford, Taylor & Preston (ORL) ♦</i>
Primoff Madlyn G <i>Freshfields US LLP</i>
Rosenbaum Zachary D <i>Kobre & Kim</i>
Rosner David S <i>Kasowitz LLP (ORL) ♦</i>
Saval Daniel <i>Kobre & Kim</i>
Selendy Jennifer <i>Selendy Gay PLLC</i>
Shamah Daniel <i>Debevoise & Plimpton LLP</i>
Tecce James C. <i>Quinn Emanuel Urquhart & Sullivan, LLP *</i>
<i>* Indicates individual with profile.</i>
<i>♦ (ORL) = Other Ranked Lawyer.</i>
<i>Alphabetical order within each band. Band 1 is highest.</i>

outcomes." Meredith Lahaie offers experience representing creditors in Chapter 11 cases, including recent work concerning the retail sector. **Strengths:** "Meredith is exceptionally talented. She knows how to get to the right outcomes for her clients and what levers to pull to maximize her clients' position."

Alston & Bird LLP

What the team is known for

Alston & Bird LLP is a well-regarded firm in the New

Bankruptcy/Restructuring: The Elite
Leading Firms
Band 1
Akin
Davis Polk & Wardwell LLP
Kirkland & Ellis LLP
Latham & Watkins LLP
Milbank LLP
Paul Hastings LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Weil, Gotshal & Manges LLP
Band 2
HSF Kramer
Wachtell, Lipton, Rosen & Katz
White & Case LLP
Band 3
Cleary Gottlieb Steen & Hamilton LLP
Gibson, Dunn & Crutcher LLP
Morrison Foerster
Skadden, Arps, Slate, Meagher & Flom LLP
Sullivan & Cromwell LLP
Willkie Farr & Gallagher LLP
Band 4
Debevoise & Plimpton LLP
Jones Day
McDermott Will & Schulte
Proskauer Rose LLP
Quinn Emanuel Urquhart & Sullivan, LLP
Ropes & Gray LLP
Band 5
Brown Rudnick LLP
Dechert LLP
DLA Piper LLP
Pachulski Stang Ziehl & Jones LLP
Sidley Austin LLP
Simpson Thacher & Bartlett LLP
Togut Segal & Segal LLP
Band 6
Hogan Lovells US LLP
Katten
King & Spalding LLP
O'Melveny & Myers LLP
WilmerHale

York market that advises equity holders, lenders, insurance companies and trustees on a broad spectrum of insolvency matters. Its particular expertise includes Chapter 11 cases, out-of-court restructurings, distressed M&A and bankruptcy litigation. The team routinely advises clients from the retail and real estate sectors.

Strengths

"They have a deep expertise and breadth of knowledge."

"The team is very commercial and advocates for their clients."

"They have incredible commercial awareness and offered great strategic and business advice that was very helpful to achieve our goals."

"The team is always responsive and helpful."

Work highlights

Alston & Bird represented Wilmington Trust, as indenture trustee and other related capacities, in connection with the Chapter 7 proceedings filed by Tricolor Holdings.

Notable practitioners

Gerard Catalanello is chair of the firm's global financial restructuring and reorganization practice. He represents equity holders, lenders and trustees in

Bankruptcy/Restructuring Highly Regarded
Leading Firms
Band 1
A&O Shearman
ArentFox Schiff LLP
Cahill Gordon & Reindel LLP
Cravath, Swaine & Moore LLP
Faegre Drinker
Freshfields US LLP
Greenberg Traurig, LLP
Hughes Hubbard & Reed LLP
Linklaters
Lowenstein Sandler LLP
Morgan, Lewis & Bockius LLP
Orrick, Herrington & Sutcliffe LLP
Seward & Kissel LLP
Vinson & Elkins LLP
Band 2
Alston & Bird LLP
BakerHostetler LLP
Blank Rome LLP
Cadwalader, Wickersham & Taft LLP
Fried, Frank, Harris, Shriver & Jacobson LLP
Mayer Brown LLP
Norton Rose Fulbright
Otterbourg P.C.
Pillsbury
Winston Taylor LLP

Chapter 11 cases and out-of-court restructurings.

Strengths: "He is very straightforward, smart and a very good communicator." "Gerard provides a great service to us on complex matters."

ArentFox Schiff LLP

What the team is known for

ArentFox Schiff LLP acts for both debtors and creditors in complex bankruptcy and restructuring matters. The firm is noted for its capabilities in advising indenture trustees and offers wide-ranging sector expertise spanning the energy, telecommunications and retail industries.

Strengths

"They are very responsive and really understand what we need."

"The team is super responsive and very timely."

"In a really short time frame they provided a good assessment of the facts and issues at hand."

Work highlights

ArentFox Schiff represented Bedrock through KTRV's bankruptcy proceedings.

Notable practitioners

Andrew Silfen is known for his work representing indentured trustees and creditors' committees in a variety of bankruptcy cases. He chairs ArentFox Schiff's bankruptcy and financial restructuring practice and is the managing partner of the New York office.

BakerHostetler LLP

What the team is known for

BakerHostetler LLP acts for both creditors and debtors in a range of bankruptcy matters. The firm is experienced in a broad range of industries, including energy and telecommunications.

Strengths

"The team is well informed in the restructuring space, diligent and well prepared. They seek out

all the information that is there, which is critical and helps you make the right decision."

"They are very knowledgeable and provide very good guidance."

Work highlights

BakerHostetler represented Uphold in connection with the Chapter 11 cases of Cred.

Notable practitioners

Seanna Brown and Jorian Rose are key contacts.

Blank Rome LLP

What the team is known for

Blank Rome LLP offers notable expertise in reorganizations and bankruptcy litigation. The firm acts for a broad range of clients, including creditors' committees, debtors, secured lenders and indenture trustees, and regularly advises on cases relating to automotive, oil and gas and real estate.

Strengths

"They are very commercial and pragmatic."

"The team is very responsive and always available."

"The firm demonstrates strong capability in handling complex and sophisticated matters. Their attorneys bring depth of knowledge and practical judgment and they consistently deliver thoughtful, high-quality work that inspires confidence in challenging situations."

Work highlights

Blank Rome assisted JP Morgan Chase Bank in connection with Fisker's Chapter 11 petitions.

Notable practitioners

Ira Herman is a key contact.

Brown Rudnick LLP

What the team is known for

Brown Rudnick LLP enjoys an established reputation for acting on behalf of bondholders, lenders and unsecured creditors in contentious bankruptcy and restructuring situations. The firm is well known for its depth of knowledge in insolvency matters, particularly for distressed investors. The team frequently represents clients in complex domestic and international matters, with experience advising on distressed situations involving Europe, Asia and Africa, as well as the USA.

Strengths

"They think outside the box and help navigate some of the most challenging, complex issues in bankruptcy."

"They are outstanding strategists in the bankruptcy sphere."

"The team has a high level of expertise and experience and comprehensive representation in all aspects of the matter."

"They infuse their legal advice with the business drivers to ensure there is a match between why we are doing something with how we are doing it."

Work highlights

Brown Rudnick represented the official equity committee in the Chapter 11 case of 23andMe.

Notable practitioners

David Molton maintains a strong litigation practice with particular strength in mass tort Chapter 11 proceedings across a wide variety of industries, including healthcare and energy. **Strengths:** "He has an amazing ability to help resolve issues." "He is extremely responsive and has very strong leadership skills." "David is a great communicator. He's incredibly responsive and has phenomenal attention to

detail." Robert Stark acts for clients including creditors, lenders and bondholders in complex restructuring matters. **Strengths:** "He is fantastic. I always feel like situation is in hand when he is leading the show." "He is a highly effective bankruptcy lawyer, litigator and strategist." "Robert leads the practice and is constantly available to provide guidance and strategies." "Robert is vastly intelligent and commercial, but knows when to fight." "He is an around-the-corner strategist and an aggressive advocate and negotiator."

Cadwalader, Wickersham & Taft LLP

What the team is known for

Cadwalader, Wickersham & Taft LLP has an experienced team that is frequently engaged by creditors for advice on complex, high-profile bankruptcy matters. The firm has notable cross-border capabilities and is sought out for its expertise in restructuring municipal debt and Chapter 11 proceedings.

Work highlights

Cadwalader, Wickersham & Taft advised an ad hoc group of preferred equity holders in connection with the Chapter 11 cases of FTX.

Notable practitioners

Gregory Petrick is a key contact.

Cahill Gordon & Reindel LLP

What the team is known for

Cahill Gordon & Reindel LLP is highly regarded for its ability in advising agents, lenders and major banks on in and out-of-court restructurings. The firm is particularly adept at restructuring transactions, including DIP financings, exit financings and liability management transactions.

Strengths

"Cahill understands the business aspects of cases and develops creative solutions."

"They have their finger on the pulse on all the latest market trends and are well connected with other stakeholders."

"They are client-focused, extremely knowledgeable and experienced."

"There is no one who knows the technical better than them."

Work highlights

Cahill Gordon & Reindel represented Goldman Sachs, as administrative and collateral agent, in a refinancing transaction concerning MultiPlan Corporation.

Notable practitioners

Joel Levitin acts for clients on matters including distressed M&A and Chapter 11 cases, with recent experience in industries such as retail, media and healthcare. **Joel Moss** is cochair of the firm's bankruptcy and restructuring group. Utilizing his in-house experience at an international bank, he represents clients in a broad range of restructuring issues. **Strengths:** "He knows the law inside out and is very responsive." "He is a strong lawyer and great dealmaker." "Joel is a true leader in the restructuring space who works tirelessly on behalf of his clients." "He has a wealth of knowledge and expertise." "Joel is amazingly responsive and thoughtful."

Cleary Gottlieb Steen & Hamilton LLP

What the team is known for

Cleary Gottlieb Steen & Hamilton LLP provides high-quality counsel to a wide range of stakeholders in

Chapter 11 cases, possessing standout expertise in sovereign debt restructuring transactions. The firm is frequently retained to advise on cases with Latin American and wider cross-border components. The team also specializes in high value domestic corporate restructurings, with experience handling both distressed transactions and complex insolvency-related litigation. The lawyers counsel clients in the energy and transportation sectors, among others.

Strengths

"The team was able to defend all stakeholders' interests in resolving this issue in a timely manner."

"Cleary is flexible, proactive and at the bleeding edge. They advise on insolvency risk in the most esoteric situations."

"They are commercially-minded and efficient with complex situations."

Work highlights

Cleary Gottlieb Steen & Hamilton represented an ad hoc group of holders of 2026 senior secured notes issued by GOL Linhas Aereas S.A. in connection with GOL's Chapter 11 bankruptcy.

Notable practitioners

Lisa Schweitzer routinely acts for both creditors and debtors in domestic and international restructurings. She also advises on distressed M&A transactions and bankruptcy-related litigation. Richard Cooper maintains an active cross-border restructuring practice that is strong across a great many industries. He is particularly experienced in matters involving Latin America. **Strengths:** "He is a very bright attorney and good at cross-border work." "Richard is excellent for complex situations." "He is very commercial and goes for the practical route." Sean O'Neal handles bankruptcy matters both in and out of court, with recent experience acting for clients from the pharmaceuticals, hospitality and finance sectors. **Strengths:** "Sean did a wonderful job navigating a messy process and establishing trust across a broad group of parties that had competing interests." "He is incredibly efficient at not just assessing the legal situation, but understanding client needs and delivering high quality advice. He is super strategic." "Sean is a tremendously skilled deal-maker." **David Botter** is a respected restructuring practitioner with significant experience advising clients on complex, cross-border matters. He is frequently called upon by creditors and bondholder committees to handle Chapter 11 proceedings. **Strengths:** "David has truly partnered with us to work through very complex, multijurisdictional and often contentious restructurings." Luke Barefoot has extensive experience dealing with cross-border bankruptcy litigation. **Strengths:** "Luke has done an incredible job in hearings. He runs circles around opposing counsel."

Cravath, Swaine & Moore LLP

What the team is known for

Cravath, Swaine & Moore LLP boasts an impressive team with deep experience of the full range of bankruptcy matters. The firm advises on in-court and out-of-court restructurings, including high-profile Chapter 11 proceedings. The team acts for a variety of clients, with notable expertise in representing large financial institutions.

Strengths

"Cravath is always conscious what is best for the business under the circumstances."

"Their cross-cutting expertise enables them to meet a wide range of legal challenges and objectives in a complex bankruptcy situation that includes many stakeholders with many conflicting priorities."
"They have a broad bench across practice areas."

Work highlights

Cravath, Swaine & Moore represented Silvergate Bank and its parent, Silvergate Capital Corporation, in its voluntary self-liquidation and related regulatory and investigative matters.

Notable practitioners

Paul Zumbro is an experienced bankruptcy practitioner who is routinely called upon to advise on Chapter 11 filings. He also heads the firm's financial restructuring and reorganization group. **Evan Hill** garners praise for the quality of his growing restructure practice. His broad practice includes expertise in Chapter 11 reorganizations, distressed M&A and out-of-court workouts. **Strengths:** *"Evan is a wonderful lawyer. He is diligent, client-centric and commercially aware."* *"He demonstrates a keen business sense and ability to work through difficult issues with multiple parties."* *"He is very bright, knowledgeable and calm under pressure."*

Davis Polk & Wardwell LLP

What the team is known for

Davis Polk & Wardwell LLP boasts a standout team of highly reputed bankruptcy and restructuring attorneys primarily advising clients on the creditor side, including notable experience acting for bondholder groups. The firm offers impressive capabilities in advisory and transactional assignments, as well as top-quality representation in multi-jurisdictional matters, with burgeoning strength in oil and gas-related issues. The team excels in debtor-in-possession financings, distressed M&A, and strategic planning and advisory work for major financial institutions.

Strengths

"The lawyers are brilliant, creative and unbelievably commercial. The quality of work they do when representing us, combined with the level of client service, is unmatched and what truly sets them apart from peers."

"They have an exceptional ability to represent stakeholders with varying priorities and objectives in complex transactions."

Work highlights

Davis Polk & Wardwell advised Purdue Pharma on its Chapter 11 restructuring.

Notable practitioners

Donald Bernstein is noted in the market for his extensive expertise in domestic and international bankruptcy matters. He acts for a range of clients, including creditors and debtors. Marshall Huebner enjoys a stellar reputation for his vast experience in bankruptcy matters. He regularly acts for clients in Chapter 11 proceedings, the sale of distressed assets and refinancings. He serves as global co-head of the firm's restructuring group. **Strengths:** *"He is absolutely the best bankruptcy lawyer in practice right now."* Damian Schaible is a notable practitioner who acts for lenders and creditors in bankruptcy matters spanning a variety of industries, including energy and telecommunications. He serves as co-head of the firm's restructuring practice. **Strengths:** *"Damian is not only aware of the market, but anticipates trends*

and works ahead. He is proactive in his advice to clients and is an extremely skilled dealmaker who garners respect from market peers." *"Damian has gone above and beyond. He is the best in the business."* *"He is an extremely thoughtful partner in addressing difficult commercial matters."* *"He is among the best at managing large groups and bringing them together."* **Timothy Graulich** heads the firm's cross-border restructuring group. He is noted for his expertise in complex bankruptcy matters, acting for clients including debtors, creditors and trustees. **Benjamin Kaminetzky** is a highly regarded bankruptcy litigator who is experienced in representing a broad range of clients. **Strengths:** *"Ben has an ability to see through things."* *"He achieves the unachievable."* *"Benjamin is tough as nails. He is a zealous advocate and sees two moves ahead."* Darren Klein is well regarded for his bankruptcy practice. He has notable experience acting on matters relating to the energy sector, regularly representing companies and ad hoc groups. **Strengths:** *"He is great at managing and distilling complicated situations quickly."* *"He is very smart and practical in how he deals with people."* **Elliot**

Moskowitz focuses his practice on bankruptcy litigation. He represents household name clients in a range of complex matters. **Strengths:** *"Elliot is an intellectual powerhouse."* Brian Resnick is sought after by noteholders and lenders for his experience in Chapter 11 cases and municipal bankruptcies. **Strengths:** *"Brian is very sophisticated and brilliant at coming up with clever and novel solutions to his clients' problems. He is extraordinary in the boardroom and the courtroom, fighting tirelessly to achieve successful results."* Eli Vonnegut is recognized in the market as a talented attorney with significant experience acting for debtors and creditors. He acts for clients from a range of industries, including the pharmaceuticals and energy sectors.

Strengths: *"Eli is incredibly skilled. He is a fantastic negotiator, great with clients and good in the boardroom."* **Angela Libby** has experience acting for a range of clients, including creditors and debtors. She is adept at advising on exit finance transactions, out-of-court workouts and bankruptcy litigation, among other matters. **Strengths:** *"She is very smart and detail-oriented."* *"Angela is very practical and knows how to lead a group."* *"She is hard-working, smart and talented."* **Adam Shpeen** has experience representing clients in a broad range of corporate restructuring and liability management matters. **Strengths:** *"He has a high level of creativity in addressing complex restructuring situations."*

Debevoise & Plimpton LLP
What the team is known for
 Debevoise & Plimpton LLP has a versatile group that is well equipped to tackle Chapter 11 restructurings for its global clientele. The firm acts for the full spectrum of stakeholders including creditors, debtors and boards of directors, with significant expertise in representing private equity clients and their portfolio companies in a variety of distressed situations. The team has notable experience with energy-related bankruptcies.

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton LLP has a versatile group that is well equipped to tackle Chapter 11 restructurings for its global clientele. The firm acts for the full spectrum of stakeholders including creditors, debtors and boards of directors, with significant expertise in representing private equity clients and their portfolio companies in a variety of distressed situations. The team has notable experience with energy-related bankruptcies.

Strengths

"They have sophistication and knowledge in the space that no one else really has."

"The team is extremely responsive and immediately

answer. They are incredibly smart people who are passionate about what they do."

"They give us clear and practical advice."

"They provide an extraordinary service to their client."

"The team possesses a wide-ranging and in-depth knowledge relating to bankruptcy matters, as well as capacity to manage unexpected situations with sound judgment."

Work highlights

Debevoise & Plimpton represented CCA Construction in its Chapter 11 bankruptcy.

Notable practitioners

Erica Weisgerber is a talent in bankruptcy and restructuring. She acts for creditors, debtors and banks, among others, with a particular focus on litigation matters. **Strengths:** *"She has lots of experience and is very thorough."* *"She is a thoughtful litigator and so well spoken in court, it is very impressive."* *"She is everything you'd want in a litigator; thoughtful, responsive and so well-rounded."*

"Erica understands the process very well. She is very knowledgeable in the space." *"She is super responsive and proactive."* **Rachel Albanese** is well regarded in the market for her skilled handling of complex bankruptcy matters, including those with international elements. She has particular expertise acting for companies in the healthcare sector. **Strengths:** *"She is great at strategizing with the clients and focusing on the right risk."* *"Rachel is very experienced with an excellent demeanour in dealing with tough clients and situations."* *"She is a brilliant lawyer, leader and an outstanding communicator."*

"Rachel is very effective in sensitive matters and very good at building consensus." **Natasha Labovitz** has a broad practice, covering areas including litigation and Chapter 11 and bankruptcy-related transactions. **Strengths:** *"She is very commercial, practical and deal-oriented."* *"Natasha provides an excellent service. She understands the scale and importance of the business."* *"She is a very responsive, smart lawyer and has a good sense of how to navigate complex bankruptcy situations."*

Daniel Shamah is an excellent choice of counsel for advice in sophisticated restructuring matters. He is active in Chapter 11 cases, liability management transactions and insolvency litigation. Sidney Levinson is noted for his skilled handling of bankruptcy proceedings. He regularly represents lenders, bondholders and noteholders in restructurings, with particular expertise in the energy and retail sectors. **Strengths:** *"He's an excellent attorney who's not afraid to tackle tough issues. He gives honest advice and doesn't sugar-coat things for his clients."* **Nick Kaluk** maintains a growing practice that offers expertise in a range of matters, including Chapter 11 cases and out-of-court restructurings.

Strengths: *"Nick is an excellent attorney and super hard-worker. He is always available and always prepared."* *"He is terrific in the restructuring space and really well-rounded."* *"He is very responsive, practical and commercial."*

Dechert LLP

What the team is known for

Dechert LLP offers a diverse practice handling the full spectrum of representations, excelling for both creditor and debtor-side clients. The firm undertakes a large volume of cases with a cross-border

element, and regularly features in highly litigious deals. The team is also known for its strength in advisory work concerning CMBS loan restructurings and large CMBS bankruptcies.

Strengths

"The team is always responsive and thoughtful in their responses."

"There is no ceiling on their ability to handle complex and sophisticated matters."

"The Dechert team is very responsive and tough when they need to be."

Work highlights

Dechert advised an ad hoc group of bondholders of WOM in connection with its Chapter 11 bankruptcy cases.

Notable practitioners

Allan Brilliant regularly handles cross-border bankruptcy matters, with experience advising clients on the debt restructuring of nations, and offers notable expertise in both Chapter 11 and 15 cases.

Strengths: *"He shows tremendous creativity, leadership and ability to drive a positive result." "His ability to shepherd a complex process is impressive." "Allan is both commercial and savvy. He is also excellent in court." "He is a pleasure to work with."* Stephen Zide offers significant experience in representing noteholders and bondholders in a range of restructuring matters. He routinely advises on cases concerning the oil drilling and retail industries. **Strengths:** *"He demonstrates exceptional command of complex restructuring strategy. Clients rely on Stephen for clear, pragmatic advice and he consistently balances aggressive advocacy with realistic outcomes." "He has an ability to simplify complex matters and to handle group dynamics and deliver tough messages."*

DLA Piper LLP

What the team is known for

DLA Piper LLP fields a well-regarded team recognized for its expertise in a wide range of bankruptcy matters, including Chapter 11 proceedings and distressed M&A. The firm acts for clients from a variety of industries, with recent experience in the retail, healthcare and media sectors. The team has notable strength in matters with an international element.

Strengths

"DLA manages to serve businesses in a seamless, cooperative manner."

"They provide excellent service levels and responsiveness, with a practical, client-focused approach. The team is accessible, efficient and quick to respond, helping maintain momentum and keep processes moving."

"The firm has a vast array of expertise and can always provide insights into the problem being evaluated."

"DLA provide clear and actionable advice and are strategic in how they approach some of the more complex matters."

"I would rate DLA's understanding of our business and commercial awareness as very strong. They have a clear appreciation of our commercial objectives and consistently tailor their advice accordingly."

Work highlights

DLA Piper represented Teal Jones Holdings in its Chapter 15 proceedings.

Notable practitioners

Dennis O'Donnell attracts praise for the quality of his counsel in corporate reorganizations and bankruptcy litigation. He is experienced in Chapter 11 cases, Chapter 15 cases and out-of-court workouts.

Strengths: *"Dennis is an excellent practitioner. He is extremely responsive, smart and hard working." "He is insightful and a great communicator." "He is very experienced, has really good relationships and is very user-friendly." "Dennis is very thoughtful, thorough and a very personable guy."*

"Dennis provides an excellent level of client service and is highly effective at managing challenging clients and sensitive situations. He combines strong technical expertise with calm judgment, clear communication and a pragmatic approach."

Jamila Justine Willis represents her broad client base in significant Chapter 11 and 15 cases and cross-border insolvency proceedings. **Strengths:** *"She is commercially-savvy and succinct."*

Faegre Drinker

What the team is known for

Faegre Drinker is recognized for its strong bondholder and indenture trustee practice. The firm provides significant expertise in Chapter 11 and Chapter 15 cases and operates across a variety of sectors, including energy and telecommunications.

Strengths

"They are very responsive, operate with urgency and get ramped up quickly, no matter how messy the situation."

"They have a willingness to think outside the box and truly align with clients' goals."

"The team is calm, cool and collected. They provide practical advice to their clients when the time calls for it. That comes from years of experience."

"The team is very responsive, helpful and creative."

Work highlights

Faegre Drinker represented BBFI Liquidating Trust, the successor indenture trustee, in connection with the restructuring of U.S.J. – Acucar e Alcool, S.A.

Notable practitioners

James Millar is frequently called upon by bondholders for representation in high-profile bankruptcy matters. He has particular expertise in matters concerning the oil and gas sector. **Strengths:** *"Jim is a creative thinker, who is willing to think outside the box. He works tirelessly for his clients and is truly aligned with their success." "He is a very experienced and creative lawyer." "He is a very outside the box thinker and he comes with a lot of experience."*

Freshfields US LLP

What the team is known for

Freshfields demonstrates strong international capabilities, working closely with its UK and European offices to advise on cross-border restructurings. The firm also advises clients on bankruptcy litigation and out-of-court workouts. The team is particularly active in aviation-sector restructurings.

Strengths

"They are very business-oriented."

"They are obviously excellent on the legal advice, but their full service capability is what they are amazing at. They are unrivalled in the service level they provide."

"Freshfields is one of the top firms in the world. The skillsets of their lawyers are top notch."

"They are very solution-oriented and close to the customer. We always feel we are in good hands."

"The Freshfields team brings a great international presence to be able to navigate through challenging cross-border issues."

Work highlights

Freshfields advised AST SpaceMobile as Chapter 11 plan funder to Ligado Networks.

Notable practitioners

Mark Liscio acts for lenders in international and domestic restructuring matters across a wide range of sectors. **Strengths:** *"He is commercial and responsive." "He is a business-oriented lawyer."*

"Mark is an outstanding industry leader who brings not only deep expertise, but also client and market awareness that goes well beyond his legal representation." Madlyn Primoff represents global banks, debtors, financial institutions and syndicates of lenders in domestic and cross-border restructurings. She is also experienced in bankruptcy litigation. **Strengths:** *"She communicates with clarity and calmness." "She is an excellent subject matter expert and has an ability to focus on key issues." "Madlyn is strategic, quick to understand and gets ahead of issues."*

Fried, Frank, Harris, Shriver & Jacobson LLP

What the team is known for

Fried, Frank, Harris, Shriver & Jacobson has an established bankruptcy practice in the New York market. The firm is well known for its advice on in- and out-of-court restructurings, including those in the retail, real estate and media spaces.

Strengths

"They are extraordinarily responsive and on top of any issues at any moment."

"Fried, Frank operate as strategic partners to the legal and business teams. They provide bold, concrete and definitive advice and counsel that is actionable."

"The firm is very plugged-in to market trends and utilize this depth of experience to bring the best execution for their clients."

Work highlights

Fried, Frank, Harris, Shriver & Jacobsen represented Mondee Holdings in connection with its Chapter 11 cases.

Notable practitioners

Brad Eric Scheler regularly acts for lenders and investors in a range of bankruptcy matters across various industries, including media and real estate.

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher LLP offers a solid bench of experienced attorneys and demonstrates strength across its global office network in cross-border restructurings, both in and out of court. The firm gains particular recognition for its representation of distressed companies and creditors, including equity holders and major financial institutions. The team also advises on the acquisition of distressed assets, and on bankruptcy-related litigation. The group has broad-ranging industry sector expertise that includes entertainment, hospitality and telecommunications, among other sectors.

Strengths

"The team is always responsive."

"They are very client-focused and put the client above everything. They are also extremely creative and always in problem-solving mode."

"The team has an ability to make complicated matters simple and to push things forward."

"They are problem-solvers who get the law and give you a clear recommendation."

Work highlights

Gibson, Dunn & Crutcher represented an ad hoc group of secured lenders to First Brands in its bankruptcy proceedings.

Notable practitioners

Scott Greenberg advises clients on bankruptcy matters both in and out of court, and is adept at representing lenders and creditors. He acts on cases across a range of industries, including the media and pharmaceuticals sectors. **Strengths:** *"He is the best in the industry."* *"He is best in class."* *"Scott is an industry thought leader."* Matthew Williams is adept at handling a wide range of bankruptcy matters, including Chapter 11 cases. **Jason Goldstein** has experience representing clients in a range of in- and out-of-court cases. He is active in liability management transactions. **Strengths:** *"Jason is a terrific young lawyer. He will run through walls for his clients and is super sharp."*

Glenn Agre Bergman & Fuentes LLP

What the team is known for

Glenn Agre Bergman & Fuentes is recognized as an excellent choice of counsel for bankruptcy litigation. The team represents both creditors and debtors in a broad variety of matters.

Strengths

"They are very commercial and focus on how we can come to a resolution."

Work highlights

Glenn Agre Bergman & Fuentes represented an ad hoc group of term loan lenders in Joann Chapter 11 cases.

Notable practitioners

Andrew Glenn is the managing partner of Glenn Agre Bergman & Fuentes. He routinely handles sophisticated bankruptcy matters both in and out-of-court. **Strengths:** *"He structures strategy for an outcome and understands how to use pressure points."* *"He is very sharp, aggressive and exceptional."*

Greenberg Traurig, LLP

What the team is known for

Greenberg Traurig LLP is known for its work representing creditors and lenders in restructuring matters. It is a destination practice for clients seeking advice on Chapter 11 cases, Section-363 sales and out-of-court workouts.

Strengths

"They are amazing problem-solvers and get to the answer quickly."

Work highlights

Greenberg Traurig represented US Bank, as indenture trustee, for over \$600 million of notes in WOM Chile's cross-border restructuring.

Notable practitioners

Oscar Pinkas is cochair of the firm's global restructuring and bankruptcy practice. He is well-known in the market for his frequent representation of purchasers, investors and creditor's committees, among other clients. **Strengths:** *"He is an experi-*

enced corporate lawyer with a deep understanding of restructuring and distressed situations." *"He is very smart and business-savvy."*

Hogan Lovells US LLP

What the team is known for

Hogan Lovells is a popular choice for creditors' committees and investors seeking representation in high profile matters. The firm is especially noted for its strong international profile, with notable expertise in Chapter 15 work and sovereign restructuring.

Strengths

"They are very responsive."

Notable practitioners

Christopher Donoho is recognized for his impressive bankruptcy practice, which includes company restructurings and distressed M&A. He acts for debtors as well as creditors. Ronald Silverman has a distinguished background in cross-border insolvency proceedings, with deep expertise in Chapter 15 cases. He has even advised nations on the restructuring of their sovereign debt. He serves as co-head of the firm's US restructuring and special situations practice group.

HSF Kramer

What the team is known for

HSF Kramer boasts a diverse bankruptcy and restructuring practice that is active on behalf of a range of clients, including creditors' committees, bondholders and the acquirers of distressed assets. The firm undertakes significant work in the area of complex bankruptcy litigation while also advising on M&A of distressed companies. The team also offers notable expertise with regard to bondholder representations in municipal restructurings.

Strengths

"They provide clear communication and an ability to distill complex legal matters."

"The team is super smart and practical in getting the deal done."

"The HSF Kramer team that I have worked with is very strong from top to bottom. They have a strong culture, which undoubtedly contributes to their ability to attract top talent."

Work highlights

HSF Kramer represented the ad hoc committee in connection with Purdue Pharma's Chapter 11 case.

Notable practitioners

Thomas Mayer enjoys an excellent reputation in the market for his expert representation of lenders and bondholders in bankruptcy transactions and litigation. Kenneth Eckstein is noted for his expertise in acting on behalf of both debtors and creditors in significant Chapter 11 cases. **Strengths:** *"He is top of class in the field and checks every box."* **Amy Caton** continues to win praise for her broad and well-developed practice in relation to significant restructuring matters. She offers notable expertise in the energy and financial sectors. **Strengths:** *"She is clear and proactive."* *"She is very smart and effective."* *"Amy understands our goals and is able to leverage her knowledge of the law to get us our desired outcomes."* **Rachael Ringer** is recognized for her involvement in creditor-side representation in high-profile cases. She has particular experience in Chapter 11 cases with mass tort elements. **Strengths:** *"Rachael has a great understanding of negotiation tactics and is adept at working towards*

solutions." *"She has consistently demonstrated an ability to work well with sophisticated clients and advocate effectively in contentious restructuring situations."* **Kyle Ortiz** is noted for his growing practice, which includes representing debtors in both in-court and out-of-court restructurings.

Adam Rogoff represents a wide range of corporate debtors, directors and sponsors, official and ad hoc creditors' committees, secured creditors and other parties in matters relating to bankruptcy and restructuring. **Strengths:** *"He is really thoughtful and collaborative."* *"He is sharp and a good communicator."* *"Adam is highly conversant in all areas of restructuring matters. He is excellent at leading his team and understanding the overall picture and process."* *"Adam is firmly dedicated to the assignment and brings a wealth of experience and knowledge to solving complicated case matters."*

Hughes Hubbard & Reed LLP

What the team is known for

Hughes Hubbard & Reed LLP is recognized for its strength across a variety of restructuring matters. The firm has noted experience in bankruptcies in the financial services, energy and technology spaces, among others.

Strengths

"They have an uncanny ability to foresee potential issues, which allows us to plan accordingly in the present."

Work highlights

Hughes Hubbard & Reed advised Minerals Technologies in connection with the Chapter 11 filing of its subsidiaries.

Notable practitioners

Kathryn Coleman is recognized for her impressive experience in bankruptcy matters, including Chapter 11 proceedings. She acts for a variety of clients, ranging from airlines to financial institutions.

Christopher Kiplok has a broad practice, acting for clients in matters including Chapter 11 cases. He boasts an active litigation practice with experience in numerous issues, including mass tort matters.

Jones Day

What the team is known for

Jones Day offers a well-regarded practice prominent in the full range of major bankruptcy and restructuring matters in the USA and further afield. Areas of specialty include handling corporate and municipal bankruptcies on behalf of both creditor and debtor-side clients, as well as distressed M&A. The firm offers significant sector expertise in matters pertaining to the energy and retail sectors, and is also active in the technology and financial services sectors.

Strengths

"Jones Day partners are very commercial on business issues and jump right into the dialogue and strategy sessions. They are practical and problem-solvers."

"We get an extremely personalized service. You can count on them for clear and timely responses."

"They are very good at thinking outside the box and coming up with novel approaches to complex issues."

"They are very commercial and understand the main issues at hand."

"Their guidance is practical, economic and very pro-

active."

Work highlights

Jones Day obtained a judgment in favor of the ad hoc group in an appeal

following Sanchez Energy Company's bankruptcy case.

Notable practitioners

Corinne Ball has a stellar reputation and a wealth of experience across the full range of bankruptcy matters. Over her long and storied career, she has handled some of the most complex corporate restructurings as well as advising on distressed M&A. **Strengths:** *"She has a very strong legal mind and is great from a strategy standpoint."* *"Corinne is one of the most outstanding individuals I have ever had the privilege to work with. She has extraordinary competence, patience and dedication."* **Heather Lennox** regularly acts for boards of directors on restructuring matters and offers notable experience in transactions with international considerations. She splits her time between the firm's Cleveland and New York offices. **Strengths:** *"Heather is super reliable and never backs down from a fight. She is wise and thoughtful."*

Katten

What the team is known for

Katten is highly sought after for its representation of independent directors in Chapter 11 proceedings and out-of-court restructurings. The firm's diverse client base includes creditors, debtors, equity sponsors and liquidators. Their experience spans a wide range of industries, including healthcare, manufacturing and cryptocurrency.

Strengths

"Katten is very commercial and nimble."

"They understand the complexities, and nuances of being independent counsel and are strong independent advocates while also being able to help fit within the broader picture of the overall transaction."

"They work together as a team and are very efficient and excellent communicators."

Work highlights

Katten represented Wolfspeed in its Chapter 11 cases.

Notable practitioners

Steven Reisman is global chair of Katten's restructuring practice and has recent experience in matters related to the energy and retail industries. He is also highly recommended for his expertise in representing independent directors in high-stakes bankruptcy proceedings. **Strengths:** *"Steve is easy to work with and delivers great results. He is prompt, responsive and stays focused on his directive."* *"He is an icon in the bankruptcy space and a sophisticated adviser and counsellor. His relationships span across practices and industries and allow him to better serve his clients."* *"He is commercial and client-focused."* *"His positive spirit is well known in the industry and he uses it to bring people together to find consensus in contentious matters."*

King & Spalding LLP

What the team is known for

King & Spalding LLP has a strong bankruptcy practice with capabilities ranging from Chapter 11 proceedings to distressed M&A. The firm frequently advises lenders, creditors and debtors, and remains active across an array of industries, including

healthcare, automotive and retail.

Strengths

"Their service levels are impeccable. They are always available when needed."

"There is a strong breadth and depth of expertise at the firm."

Work highlights

King & Spalding represented Archegos Capital Management and Archegos Fund in the liquidation of their assets and restructuring of their operations.

Notable practitioners

Matthew Kelsey provides expertise in Chapter 11 cases, bankruptcy litigation and distressed M&A. He is active across a range of industries, including healthcare and retail. **Strengths:** *"He is very flexible and able to quickly craft arguments."* *"His hard work, dedication and creativity are what set him apart from others. He truly strives to help his clients in any way possible."*

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis LLP maintains a market-leading reputation in the bankruptcy and restructuring field, with formidable capabilities in its representation of all parties but particularly excelling in company-side representations. The firm offers an exceptionally deep bench of experienced attorneys with expertise in handling insolvency-related matters for a variety of domestic, international and multinational corporations. The team maintains broad-ranging industry sector expertise, including energy, retail and media.

Strengths

"They are very impressive in how they are able to be creative around very complex situations and come up with a client-centred solution."

"They are the top of the class in terms of their capabilities."

"Kirkland lawyers are always available and responsive, no matter when you need to speak to them. I don't recall any time where I've contacted a Kirkland lawyer and haven't heard back the same day."

"They hold an encyclopaedic knowledge of the bankruptcy process that they easily and seamlessly bring to bear."

"Kirkland & Ellis are considered the gold standard in the restructuring community. Their knowledge of the law across various jurisdictions and their deep bench is not easily replicated."

Work highlights

Kirkland & Ellis advised Ascend Performance Materials Holdings and ten of its subsidiaries in its voluntary Chapter 11 proceedings.

Notable practitioners

Edward Sassower is frequently called upon to handle Chapter 11 proceedings and distressed M&A. He offers notable experience in the retail sector. **Strengths:** *"Edward is considered one of the gold standard restructuring lawyers in the industry."* *"He is a world-class relationship lawyer and is staggeringly commercial."* *"He is able to diagnose problems and make it relatable to clients. His knowledge of the facts of cases is second to none. The depth of factual information that he digests and can utilize is really impressive."* Joshua Sussberg is highlighted for his experience in significant bankruptcies in the retail industry, as well as those concerning cryptocurrency. **Strengths:** *"Josh is known as one of the best restructuring lawyers in the industry."* *"He is*

one of the most respected bankruptcy lawyers in the country and for good reason." *"Josh is absolutely excellent and works on a ton of cases. He is always reachable and shows up very well in court."* *"Josh is one of the leaders of the restructuring bar. He has unparalleled experience and commercial instincts."*

Nicole Greenblatt is adept at handling a wide range of bankruptcy matters, including Chapter 11 cases and out-of-court restructurings. **Strengths:** *"She is an outstanding attorney."* Christopher Marcus is highlighted for his experience in Chapter 11 proceedings, regularly acting for clients from a variety of industries including media, energy and retail. He has a particular focus on company-side representations. **Strengths:** *"He is a highly skilled professional."* Joshua Feltman is well respected in the market for his handling of bankruptcy matters. He is sought out to advise on high-profile corporate restructurings and has notable experience acting for clients in the retail and hospitality sectors. **Strengths:** *"Josh has done cutting edge transactions. He is very creative, extremely smart and comes up with solutions to problems."* *"He is an exceptional restructuring lawyer with outstanding sophistication and commercial judgment. He provides clear, decisive advice in the most complex and high-stakes situations and is consistently responsive and engaged."* **Christopher Greco** advises clients on Chapter 11 proceedings, with recent experience across both the retail and oil and gas sectors. He comes well recommended for his representation of debtors. **Strengths:** *"Chris is always available, asks the right questions and gives very good advice."*

Joshua Greenblatt is a litigation partner, who has particular expertise in bankruptcies and restructurings. **Strengths:** *"Josh is a very shrewd and commercially-minded litigator. He is exceptional in cases involving contested restructurings and liability management transactions."* *"Josh is a great litigator in that he is both very knowledgeable and experienced, but also very practical in the advice he gives and the strategies he employs to secure positive outcomes for his clients."* *"He is super smart, savvy and really knows his way around the world of restructuring disputes and liability disputes."*

Christine Okike is known for her work for both debtor and creditor clients in significant restructuring transactions. Her broad industry capabilities cover cryptocurrency, technology and healthcare. **Strengths:** *"She is very smart, hard working and commercial."* **Steven Serajeddini** is well known for his bankruptcy work, with recent experience acting on retail and healthcare-related bankruptcy matters. **Strengths:** *"Steven is a deep and strategic thinker and usually is several steps ahead of others."* *"He is very outcome-oriented, driving transactions to successful conclusions especially when the other parties are difficult to work with. Steven develops creative strategies to reach those positive outcomes."* *"He is extremely responsive, client-friendly and always gets the job done."* *"He is innovative, creative and clients turn to him with their most complex problems."* Matthew Fagen has experience in Chapter 11 cases and out-of-court restructurings. He is sought after by creditor and debtor clients. **Strengths:** *"Matthew is an excellent lawyer who can manage complex transactions to a successful conclusion."* **Emily Geier** is an up-and-comer with a growing practice representing clients

in large restructurings. **Strengths:** “Emily is a great lawyer who gives clients solid, practical, common sense advice that leads to successful restructuring transactions.” “She is one of the most pleasant and brightest lawyers I have worked with. Clients love her knowledge base and her work ethic.” **Aparna Yenamandra** is a flourishing talent in the New York market. She is active in restructurings across a swath of industries. **Strengths:** “Aparna is brilliant at bringing stakeholders together to reach consensus in the most difficult of circumstances.”

Kobre & Kim

What the team is known for

Kobre & Kim is an established presence in the New York bankruptcy market. The firm specializes in a range of litigation services and possesses notable cross-border capabilities.

Strengths

“They are very good at running a large, complex case and communication is very good.”

“The team has a real pragmatic approach to getting the results.”

Work highlights

Kobre & Kim represented the special committee of the board of directors of Sunnova Energy International in its bankruptcy proceedings.

Notable practitioners

Zachary Rosenblum is a highly regarded trial lawyer with experience in bankruptcy litigation.

Strengths: “He thinks outside the box and is solution-oriented.” “He was effective on his feet and delivered positive results.” **Daniel Saval** is well regarded for his litigation practice. He is frequently involved in highly contentious matters concerning restructurings and asset recovery. **Strengths:** “He is an extremely good technical lawyer and willing to do battle for his clients at a very high level.”

Latham & Watkins LLP

What the team is known for

Latham & Watkins LLP has an acclaimed bankruptcy and workouts team with an established creditor practice and burgeoning debtor-side capabilities. The firm is relied upon by clients in major Chapter 11 cases, as well as out-of-court restructurings and distressed M&A transactions. The team maintains a fine reputation for its cross-border capabilities and is also particularly noted for its work in the energy sector. Notable strengths include bankruptcy-related litigation.

Strengths

“They are incredibly talented, knowledgeable and resourceful.”

“Latham & Watkins has a strong bench of experts and will deep dive into the subject matter to get up to speed quickly.”

“They are responsive, thoughtful and able to see around corners without being prompted.”

“They are incredibly responsive and are not only attentive, but reassuring and calm in the face of a huge array of challenges.”

Work highlights

Latham & Watkins advised Wolfspeed in connection with its pre-packaged Chapter 11 reorganization and restructuring process.

Notable practitioners

Ray Schrock wins praise from all corners of the market for his strong bankruptcy practice. He is

noted for his expertise in representing debtors in significant Chapter 11 cases. **Strengths:** “Ray is the best in the business. He connects the dots between commercial and legal in a way very few lawyers are able to achieve.” “Ray is among the very best restructuring attorneys on the planet. He is relentless in his pursuit of the optimal outcome for his clients. He stays calm in difficult situations and is able to put people at ease through his outstanding interpersonal skills.” “He is at the very top of all professionals that do restructuring. He is well connected and very commercial.” George Davis acts for both creditors and debtors on Chapter 11 matters, with additional expertise in distressed M&A and out-of-court restructurings. **Strengths:** “He is an exceptional attorney.” **Christopher Harris** serves as head of the firm’s bankruptcy litigation and creditors’ rights practice. He represents clients in sophisticated insolvency matters. **Strengths:** “He is a superb attorney, who is able to distill complicated concepts into understandable concepts.” “He has good instincts and thinks on his feet.” “His vast experience, calm demeanor and razor-sharp understanding of both the law and the facts at hand is invaluable.” **Andrew Parlen** is sought after for his expertise in Chapter 11 proceedings, and offers recent experience in matters concerning the energy, technology and retail industries. He is also noted for his bondholder representation. **Strengths:** “Andrew is an absolutely outstanding lawyer. He understands client objectives deeply and fully to be able to deliver the best outcomes.” **Suzanne Uhland** comes recommended for her handling of Chapter 11 cases, distressed M&A and out-of-court restructurings. **Ryan Dahl** is well known for advising debtors, lenders and sponsors in high-profile Chapter 11 cases, distressed M&A transactions and out-of-court restructurings. **Strengths:** “He is incredibly commercial and a great thought partner who helps us navigate situations effectively.” “He is knowledgeable, smart and has good judgment.” “He is the complete package. He is commercial, smart and strategic.” **John Sobolewski** stands out for the superb quality of his advice in liability management transactions. Corporate borrowers and sponsors alike look to him for advice in sophisticated matters. **Strengths:** “He is a tireless advocate for his clients, ensuring that optimal outcomes are achieved through superior tactics and strategy.” “He is our go-to guy and I trust his judgment.” “He is absolutely wonderful.” Adam Goldberg is noted for his strong practice in the bankruptcy space. He offers experience acting for creditors and handling Chapter 15 matters. **David Hammerman** advises creditors, debtors and sponsors on Chapter 11 restructurings and out-of-court workouts. **Strengths:** “He is an exceptional practitioner.” Keith Simon advises a clientele of companies, financial institutions and private equity firms in a variety of bankruptcy matters. His sector experience extends across healthcare, energy and real estate. **Strengths:** “He is a terrific lawyer.” **Anupama Yerramalli** is growing a fantastic reputation in the New York bankruptcy market. She is skilled in both in- and out-of-court restructurings.

Linklaters

What the team is known for

Linklaters offers a significant lender-side practice acting for agents to senior secured lenders, RBL

lenders and ad hoc committees. The firm offers strong cross-border capabilities, regularly acting in Chapter 15 cases and related litigation. The team is active on matters concerning companies in the oil and gas, retail and aviation sectors.

Strengths

“Very sound, commercial advice is what they bring to the table.”

“Linklaters has unparalleled global capabilities.”

Work highlights

Linklaters advised Yuzhou Group Holdings Company on the restructuring of its material offshore debt liabilities.

Notable practitioners

Michael Torkin remains a popular choice for public and private companies seeking counsel on a range of bankruptcy issues, including Chapter 11 cases, workouts and distressed M&A. **Strengths:** “Michael is a superstar restructuring attorney. He is highly sophisticated, creative and commercially-minded. He frequently devises creative solutions to thorny deal issues.” **Penelope Jensen** has a growing practice with a strong profile in Chapter 11 proceedings and out-of-court restructurings across a variety of industries. **Strengths:** “She is knowledgeable and commercial.”

Lowenstein Sandler LLP

What the team is known for

Lowenstein Sandler LLP is well regarded for its work in representing creditors, debtors and lenders in a variety of bankruptcy matters. Recent experience includes out-of-court restructurings, liquidating trustee representations and work in sectors such as manufacturing.

Strengths

“The attorneys are exceptional, practical and always responsive.”

“They are very good strategists with a pragmatic approach to problem-solving and bringing adverse parties together for a potential resolution.”

“They have best in class business acumen and restructuring insights. They know what the market is doing and have a deep understanding of our business.”

Work highlights

Lowenstein Sandler served as co-counsel to the official committee of unsecured creditors in the Chapter 11 bankruptcy of IG Design Group Americas.

Notable practitioners

David Posner regularly acts for creditors in complex bankruptcy matters. His recent experience includes cases involving the aviation and oil and gas sectors. **Strengths:** “He gives clear presentations on complex and sophisticated issues.” “He is phenomenal.” “David’s years of experience shine through.” “He is super responsive and thoughtful.” **Jeffrey Cohen** chairs the firm’s bankruptcy and restructuring department. He is highly experienced in the representation of unsecured creditors and creditors’ committees in Chapter 11 proceedings. **Strengths:** “He can handle any type of matter and it shows in a positive way. He is a great strategic thinker.” “Jeff is extremely knowledgeable and helpful.” “He has an incredible wealth of experience that he leverages to make complex issues seem simple and to get fantastic results for his clients.” “He is amicable and also a direct communicator, who is able to efficiently

navigate the most complex of legal issues and bring about a resolution that accommodates the concerns of all impacted parties."

Mayer Brown LLP

What the team is known for

Mayer Brown LLP has a well-respected restructuring practice. It represents debtors, agents, indenture trustees and lenders in out-of-court workouts, distressed M&A transactions and bankruptcy litigation. Further expertise includes representing creditors' committees in Chapter 11 cases.

Strengths

"The partners and entire staff are knowledgeable, pragmatic and accessible."

"They are very responsive, not only in speed but also thoughtfulness."

"They are very experienced and innovative."

"Mayer Brown excel at organization and handling numerous workstreams at once. They are communicative, organized and well prepared."

"The department is distinguished by its depth of experience, speed of response and consistently practical approach. The team quickly identifies key issues and provides clear, actionable advice grounded in real-world considerations."

Work highlights

Mayer Brown represented UBS, as revolving agent and lender, and other revolving lenders in Xplornet Canadian (CCAA) restructuring proceedings.

Notable practitioners

Brian Trust is an experienced creditor-side restructuring partner. He represents clients in Chapter 11 cases, out-of-court restructurings and debtor-in-possession financings. **Strengths:** "Brian has a creative mind and is an excellent communicator. He is very at good leading large, complex syndicated matters." "He is excellent and has tremendous knowledge and experience." **Richard Stieglitz** is recognized for his high quality bankruptcy practice. He frequently advises lenders and debtors in a variety of domestic and international matters.

McDermott Will & Schulte

What the team is known for

McDermott Will & Schulte is adept at handling a wide range of restructuring matters, including Chapter 11 proceedings and related transactions. The firm is noted for its expertise in the cryptocurrency and healthcare sectors.

Strengths

"They have a thorough approach to situations and look for practical solutions."

"It is a highly responsive team."

"They have tremendous skills, acumen and resources."

"McDermott is a staunch defender of their client's position."

"The team consistently responds promptly, addresses issues thoroughly and ensures that responses to inquiries are complete, relevant and accurate. The team members have repeatedly demonstrated flexibility and an ability to meet even the more challenging scheduling demands."

Work highlights

McDermott Will & Schulte represented Axar Capital Management in the Chapter 11 cases of Avant Gardner and its affiliates.

Notable practitioners

Adam Harris focuses his practice on advising financial institutions, hedge funds and investment funds on workouts and distressed acquisitions.

Strengths: "He is outstanding in restructuring."

Darren Azman comes recommended for his high quality restructuring expertise. Clients go to him for advice in high value in and out-of-court restructurings across a range of industries, with notable experience in cryptocurrency. **Strengths:** "Darren is a force of nature." "He is commercial and practical." **Gregg Galardi** offers significant experience in complex bankruptcy matters, routinely representing noteholders and debtors. His practice spans a range of sectors, including retail and pharmaceuticals. **Strengths:** "Gregg has superb awareness of the restructuring environment." "He is so dynamic and can do anything." "He has tremendous breadth and is an extremely creative thinker." **Kristin Going** advises on bankruptcies, among other matters, and often represents indenture trustees. **Strengths:** "Kristin has proven herself to be a talented, versatile and focused attorney." **Kristine Manoukian** is excellent in her handling of in and out-of-court restructurings, and is particularly focused on the representation of financial institutions. **Strengths:** "Kristine is very strategic and thoughtful. She has a depth of experience that helps you get best outcome." "She is responsive, efficient and very thorough." "Kristine is excellent and exceeds in every manner." "She always advocates for, and staunchly defends, her clients." "Kristine has been doing a great job of making sure we are focused on the ending. She is an incredibly hard worker and is very savvy."

Milbank LLP

What the team is known for

Milbank LLP possesses a distinguished bankruptcy and restructuring practice offering a broad range of expertise, particularly in complex Chapter 11 cases, advising underwriters, investors and creditors. The firm demonstrates particular strength in restructuring transactional matters such as distressed M&A, in addition to offering prowess in contentious bankruptcies. The well-regarded attorneys are experienced across a myriad of industry sectors and cases involving cross-border components, with notable strengths in Latin America. The team is active in the energy and natural resources, retail and financial services sectors, among others.

Strengths

"They have an ability to think strategically and tactically to give advice about more than just the legal components of the negotiation."

"The firm brought to the table a broad and deep bench of subject matter experts."

"They provide an extraordinary service and are strong, practical problems-solvers."

Work highlights

Milbank represented GOL Airlines in its US Chapter 11 bankruptcy proceedings.

Notable practitioners

Dennis Dunne is a highly regarded bankruptcy lawyer who acts for a broad client base including debtors, creditors and noteholders in significant bankruptcy proceedings. **Strengths:** "Dennis is the first choice for any restructuring matter and best in class hands down. He is extremely knowledgeable, level-headed in tense conditions and excellent

in court." "He gives spot-on leadership and guidance." "He has an incredible legal mind." "Dennis is like a professor at this point. He is one of the most experienced people in the industry. When you need someone to give you judgment on if something is the wrong or right decision, he is the go-to guy."

"He sees lots of things and is able to give you quick insight based on his experience. He is very responsive and a true leader in the industry." **Evan Fleck** offers a broad base of experience in bankruptcy matters, spanning Chapter 11 cases and out-of-court restructurings. His clients include debtors, creditors and lenders. **Strengths:** "Evan is impressive in the poise and thoughtfulness he brings to complex issues." "He is extremely responsive and a great consensus-builder." "Evan is a true superstar. He is enthusiastic at all hours of the day and imperturbable at even the most tense moments."

"He is outstanding from a relationship perspective." **Lisa Laukitis** offers experience acting on behalf of clients from a wide range of industries, including the fishing, pharmaceuticals and aviation sectors. She is adept at handling complex high-value restructurings with cross-border elements. **Strengths:** "Lisa is a bright light in the restructuring world. She is a super smart, creative and thoughtful problem-solver, who has created novel strategies to support her client's objectives." "She is very bright." **Samuel Khalil** represents creditors' committees and noteholders in bankruptcy matters across industries such as energy, aviation and telecommunications. **Strengths:** "Samuel is very intelligent and highly skilled regarding both legal and negotiating strategy. He is also very personable and enjoyable work with." "Sam is calm, thoughtful and skilled at getting to meaningful conclusions. He is truly unflappable. He brings experience and a deep ability to listen and process the unique elements of our needs." "He is brilliant in layering strategy on top of his legal advice." **Tyson Lomazow** acts for lenders and debtors in a broad array of bankruptcy matters. His experience includes Chapter 11 proceedings as well as out-of-court restructurings. **Matthew Brod** focuses his practice on the representation of debtors and creditors in Chapter 11 cases, out-of-court restructurings and liability management transactions. **Strengths:** "He is very good at client management and communication." "He is very sharp and smart."

Morgan, Lewis & Bockius LLP

What the team is known for

Morgan, Lewis & Bockius LLP is well regarded for acting on workouts and restructurings as well as related litigation. The firm routinely acts for noteholder groups and creditors' committees. The group is active in high-profile healthcare and oil and gas-related matters, and it also fields significant Chapter 15 capabilities, with particular experience in matters concerning Latin America.

Strengths

"They are very easy to work with, have great credibility with the court and are strategic about how to deal with issues."

Work highlights

Morgan, Lewis & Bockius acted as bankruptcy counsel to three major record labels and their affiliates in the Chapter 11 case of Frontier Communications.

Notable practitioners

Matthew O'Donnell is a key contact.

Morrison Foerster**What the team is known for**

Morrison Foerster provides quality restructuring and insolvency expertise, most notably excelling on behalf of creditors' committees. The firm is also renowned for its strength in debt trading transactions, representing a variety of asset managers and other financial services clients. An impressive range of international work includes acting for international debtors in Chapter 15 cases and working with bondholders, trustees and liquidators in off-shore restructuring and liquidation proceedings. The team frequently handles matters arising in the retail, energy and financial services sectors.

Strengths

"I'm always impressed by level of integration they bring. They work seamlessly together and that's what you want."

"The people, without exception, have been exceptional. They are business-focused and solution-oriented."

"The partners think outside the box and are humble and responsive."

"MoFo has a strong bench of experienced partners and associates, who handle large, complex restructurings effectively."

Work highlights

Morrison Foerster represented the official committee of unsecured creditors in the Chapter 11 bankruptcy of Del Monte Foods.

Notable practitioners

Douglas Mannal handles restructuring matters for clients across a wide range of industries. He has substantial experience acting on behalf of creditors and is also adept at representing debtors in Chapter 11 cases and out-of-court restructurings.

Strengths: *"He has broad and deep experience."*

"Doug is a trusted adviser and a fierce advocate. He has a great mind for how to handle complex restructuring situations and gives me confidence to go into tough situations, knowing I have a good plan and a reliable partner." *"He is very smart and takes a pragmatic look at the business situation."*

Lorenzo Marinuzzi is noted for his representation of creditors' committees in both in-court and out-of-court restructuring matters. **Strengths:** *"Lorenzo is notable for his strong leadership and vision."* *"He has commercial judgment and an ability to navigate complex restructurings with clarity and professionalism."* Jennifer Marines is recognized for her strong practice, which is capable across a broad spectrum of restructuring matters. She serves as global head of the firm's business restructuring and insolvency group and as vice-chair of the firm. **Strengths:** *"I can't say enough good things about Jennifer. She advised with aplomb, sophistication and practicality."* *"She is very business and goal-focused and really quick to educate the client on risks, which I appreciate."*

Gary Lee is well known for his strong restructuring practice, which routinely sees him acting for clients including public corporations, bondholders and liquidators on a range of restructuring matters. **Benjamin Butterfield** has a growing practice representing unsecured creditors in a wide variety of complex bankruptcy matters. **Strengths:** *"Ben is efficient and sophisticated. He is persuasive*

with adversaries and gains the trust of a variety of counterparties."

Norton Rose Fulbright**What the team is known for**

Norton Rose Fulbright LLP has a strong reputation for its restructuring work. The firm advises a broad client base, including financial institutions and global banks, on Chapter 11 cases and out-of-court restructurings at both the national and international level. Areas of industry specialization include aviation, energy and telecommunications.

Strengths

"They always bring a highly sophisticated analysis of complex matters."

"The Norton Rose team is uniquely suited to assist in cross-border cases."

Work highlights

Norton Rose Fulbright represented Mirana in connection with FTX's bankruptcy proceedings.

Notable practitioners

David Rosenzweig is held in high esteem for his representation of clients in a broad suite of restructuring matters. He is experienced in cross-border restructurings, and is particularly active in the aviation space. **Strengths:** *"He is a well-versed, seasoned and strategic attorney."* *"He is a very strong lawyer and negotiator for his clients."* **Howard Seife** is experienced in international and domestic bankruptcy matters, with recent work including Chapter 15 cases and distressed M&A.

O'Melveny & Myers LLP**What the team is known for**

O'Melveny & Myers LLP is an eminent presence in the bankruptcy and restructuring space, well known for its involvement in significant Chapter 11 restructurings. The firm has a strong debtor-side practice in addition to representing major lenders. The team also possesses strength in advising a broad range of creditors, as well as potential buyers and sellers of distressed assets, and enjoys a fine reputation for its work in the energy sector.

Strengths

"They are always responsive."

"They are very practical and understanding of our commercial perspective."

"The team we worked with at O'Melveny are strategic thinkers and diligent lawyers."

"Responsive, creative and practical advice is provided consistently."

"The team prioritizes what is important and provides sound advice."

Work highlights

O'Melveny & Myers represented the official committee of unsecured creditors in the Chapter 11 case of Millenkamp Cattle.

Notable practitioners

Peter Friedman serves as chair of the firm's bankruptcy and litigation group, where he has experience representing borrowers and their stakeholders, including lenders, bondholders, investors and officers and directors in bankruptcy court.

Strengths: *"He is easy to communicate with and responsive."* *"Peter is very strategic on how to handle a high profile matter. He sees the big picture and is a straight shooter."* *"Peter is highly skilled, tactical and laser-focused. He reads the room, understands the issues and is creative in*

designing solutions." *"He is truly committed to our cause."* *"He is a brilliant strategist and outstanding in cross-examination."*

Orrick, Herrington & Sutcliffe LLP**What the team is known for**

Orrick, Herrington & Sutcliffe LLP is noted in the market for its representation of creditors, financial institutions and bondholders. The firm handles high-profile Chapter 11 cases and municipal restructuring issues. The team offers experience advising on bankruptcy and restructurings in the context of cross-border matters.

Strengths

"The team is highly responsive, consistently available on short notice and proactive in anticipating issues, which is critical in the fast moving restructuring world."

"They have the ability to move a case forward and drive towards a consensus."

"There is no issue that could not be handled by this department."

"They are very good at taking complex concepts and explaining them to non-legal professionals."

Work highlights

Orrick, Herrington & Sutcliffe represented Plutus Financial, Plutus Lending and Abra Trading in defending against claims asserted by the litigation trust established under the Chapter 11 plan of Prime Core Technologies.

Notable practitioners

Raniero D'Aversa is known for his work representing clients in out-of-court restructurings, bankruptcies and creditors' rights controversies, among other matters. He chairs the firm's restructuring group. **Strengths:** *"He provides outstanding client service, combining deep technical sophistication with strong commercial judgment and a clear, strategic vision, all while remaining highly responsive and closely aligned with our objectives."* *"He is an invaluable strategic partner who delivers exceptional client service."* *"Ron has always been a dedicated professional, looking out for his clients' interests."* *"Ron brings deep expertise and strong advocacy for his clients in every scenario. He is fantastic to work with."*

Otterbourg P.C.**What the team is known for**

Otterbourg's bankruptcy and restructuring practice is active on behalf of all types of stakeholders in connection with domestic and cross-border insolvency matters. The team is active across a number of industries including healthcare, real estate and financial services.

Strengths

"They are very responsive when we have a question or concern."

Work highlights

Otterbourg represented the ad hoc committee of settling governmental claimants in connection with the bankruptcy of Purdue Pharma.

Notable practitioners

Melanie Cyganowski is a key contact.

Pachulski Stang Ziehl & Jones LLP**What the team is known for**

Pachulski Stang Ziehl & Jones LLP is a well-regarded bankruptcy boutique particularly renowned

for its skillful creditor-side representation. The firm has extensive experience in representing unsecured creditors' committees in complex Chapter 11 proceedings as well as out-of-court restructuring transactions and related litigation. The team frequently handles issues pertaining to the retail sector.

Strengths

"They are very smart lawyers and fearless litigators with a common sense approach to settlement and a strategic approach to complicated legal work."

"They are ready to jump into any case."

"The team is exceptional. They deliver great results and are creative in solving problems."

"They know exactly what we want to achieve and provide the advice and support needed to get there."

Work highlights

Pachulski Stang Ziehl & Jones represented the creditors' committee in Hooters of America's Chapter 11 case.

Notable practitioners

Robert Feinstein is recognized for his deep experience advising both debtors and creditors on bankruptcy matters, including restructurings, and excels in related litigation. He offers notable expertise in matters with cross-border elements and issues concerning the retail sector. **Strengths:** *"Rob is truly a giant. He is articulate and a tremendous advocate."*

Bradford Sandler is highlighted for his skilled handling of complex in and out-of-court restructurings. He acts for creditors' committees, debtors and trustees, among other clients. **Strengths:** *"Brad is practical, commercial and very smart." "Brad is an extremely talented bankruptcy lawyer. He quickly identifies problems and possible solutions." "He has an ability to handle complex matters. He will fight when he needs to fight and knows how to pull the levers." "Brad is excellent. He is very likable, has tremendous respect in the industry and is good at finding path to a quick resolution."*

Paul Hastings LLP

What the team is known for

Paul Hastings fields a highly capable team with a wealth of experience in the full range of bankruptcy work. The firm offers impressive cross-border capabilities, with particular expertise in Latin America. The group is active in the airline, energy and hospitality sectors and routinely acts for creditors' committees, noteholders and lenders, while also handling sovereign debt restructuring.

Strengths

"This team distinguished itself by being extremely thoughtful, creative and responsive."

"The firm's cohesive approach to bringing all resources to the table in order to drive positive outcomes for their clients gives me a high level of confidence in their ability to handle all matters, regardless of complexity."

"As a firm and a team, they are very well plugged-in to the legal market, know all the tricks of the trade in terms of liability risks and make sure we are protecting ourselves."

"This department is distinguished by its intellect and extremely high level of creativity to meet the demands of a situation."

"They are extremely responsive and client-oriented."

Work highlights

Paul Hastings represented the official committee of

unsecured creditors in the Chapter 11 proceedings of FTX Trading.

Notable practitioners

Kristopher Hansen handles bankruptcy matters for a range of clients, including bondholders, creditors and lenders. He is routinely called upon to advise on Chapter 11 proceedings and distressed M&A, among other issues. **Strengths:** *"He is a very good commercial lawyer." "He has unmatched experience navigating his clients through highly challenging and complex cases." "Kris is definitely one of the most intelligent lawyers I have ever met. His brain operates way above the average lawyer mind." "He is one of the industry leaders, but very responsive and he gets involved." "He has very good client and business insights, combined with a great legal mind."*

Jayme Goldstein acts on behalf of a range of clients on Chapter 11 proceedings, distressed M&A and out-of-court restructurings. **Strengths:** *"He is always responsive and has excellent commercial sense." "Jayme is highly engaged with his clients and truly cares about their success. He is involved and shepherds the process in an efficient manner." "He is very smart and thoughtful."* Luc Despins acts

for both creditors and debtors in complex restructuring matters, with notable experience in municipal bankruptcies. **Strengths:** *"Luc is very creative and practical. He is able to achieve great results and is very good at creating opportunities for his clients."* Pedro Jimenez is frequently called upon by creditors for representation in notable bankruptcy matters. He is adept at handling complex issues with cross-border elements, with particular expertise in Latin America. Jonathan Canfield advises lenders and creditors' committees in Chapter 11 cases, liability management transactions and out-of-court restructurings. He is also experienced in cross-border financings and M&A transactions in relation to financially distressed companies. **Strengths:** *"Jon is a smart and practical lawyer. He is thoughtful and creative when facing complex legal challenges, but maintains a good commercial sense and takes into consideration the client's needs." "He has deep subject matter knowledge and has a calm demeanor. Jon is very easy to work with, but still advocates fiercely for his client base." "He is a very strong lawyer." "He is very responsive and commercial." "Daniel Fliman is a high quality practitioner who advises on a range of restructuring matters. His broad client base includes creditors, debtors and committees. Strengths: "He is extremely responsive, proactive and has incredible market and commercial sense." "Dan is very thoughtful and helpful. He is always happy to hop on the phone and share his thoughts. He is very smart and creative." "He is a very talented litigator with great client skills." "He is highly commercial and always provides sophisticated advice."*

Gabe Sasson focuses his practice on bankruptcy proceedings and out-of-court restructuring transactions.

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison LLP offers a deep bench of bankruptcy and restructuring experts experienced in representing creditor and debtor-side clients, as well as equity sponsors. The firm advises on the full spectrum of distressed

transactions and insolvency proceedings across the energy, technology and financial services sectors, housing significant domestic and cross-border expertise and regularly working on restructurings involving European or Latin American components. The group offers an impressive multidisciplinary approach, drawing on its wider strengths in corporate, finance and tax law.

Strengths

"Paul Weiss is a premier spot for top-notch legal talent, with subject matter expertise in virtually every legal area."

"They understand complex corporate structures and advocate zealously."

"They have a very active and thorough practice."

"The Paul Weiss team is fully and personally committed."

"The team is among the most thoughtful and analytically rigorous in our industry. They don't shy away from a complex situation and will work tirelessly for their clients to advocate the right solution."

Work highlights

Paul, Weiss represented 23andMe in its voluntary Chapter 11 proceedings.

Notable practitioners

Paul Basta focuses his practice on advising clients on bankruptcy matters across a range of industries, including the retail, energy and technology sectors. He acts for a broad array of debtors, creditors and sponsors. **Strengths:** *"He is a top-notch lawyer." "Paul sees around corners and through walls."*

Brian Hermann handles complex restructuring work for clients both in and out of court, including Chapter 11 proceedings. He regularly acts on behalf of both borrowers and lenders. **Strengths:** *"Brian is the best of the best. He is cool under pressure and his judgment is probably the best I've seen in my career." "He has very good judgment."*

Andrew Rosenberg has attained a stellar reputation for his creditor-side practice, who turn to him for his excellent track record in complex bankruptcy and restructuring mandates. **Strengths:** *"Andy is one of the best in the business. He is among the most commercially-savvy lawyers I've worked with. He is well respected, and deservedly so."*

Alice Belisle Eaton regularly handles both in-court and out-of-court restructurings, with recent experience in matters concerning the pharmaceuticals, energy and retail industries. **Strengths:** *"Alice was a terrific partner during the entire process."* William Clareman focuses his practice on restructuring litigation. He is active in a range of matters in state and federal courts. **Strengths:** *"He is always well prepared and produces excellent work product."*

Elizabeth McColm routinely represents creditors and lenders in bankruptcy matters, both in and out of court. She has particular expertise in matters concerning the energy sector. Kenneth Ziman represents creditors and debtors in high profile Chapter 11 restructurings, liability management transactions and financings. He advises clients across a wide range of industries, including automotive, health-care and financial services. **Jacob Adlerstein** enjoys a strong reputation for his bankruptcy and restructuring practice. He acts for a broad array of sponsors and debtors in high stakes matters.

Strengths: *"Jake is a fantastic lawyer. He is one of, if not the most, intelligent lawyer I have worked with in my career. Jake has a depth of knowledge and*

experience to draw from that sets him apart from his peers. He pairs this legal acumen with a very sharp commercial and business perspective."

Pillsbury

What the team is known for

Pillsbury LLP has deep experience in national and international insolvency proceedings, with deep knowledge of Chapter 15 and Chapter 11 cases. The team is particularly active in restructurings in the aviation industry.

Strengths

"The team provide outstanding responsiveness. I could not ask for more."

"The team demonstrates a strong understanding of our business model, priorities and constraints, and consistently applies sound commercial judgment in its advice. They balance legal precision with practical, outcome-focused recommendations."

"They provide superb representation."

"The department is distinguished by its combination of deep technical expertise, commercial judgment and hands-on partner involvement."

Work highlights

Pillsbury represented AerCap in connection with the Chapter 11 case of Spirit Airlines.

Notable practitioners

Andrew Troop has a broad bankruptcy practice, routinely advising both debtors and creditors on a range of matters. **Strengths:** "He has a deep understanding of client's needs and practical concerns and a high level of sophistication in his area of practice."

Proskauer Rose LLP

What the team is known for

Proskauer Rose LLP has a widely respected practice active in a number of significant out-of-court restructurings and Chapter 11 bankruptcies, while also offering counsel in corporate governance matters. The firm exhibits additional strength in contentious matters, particularly in fraudulent conveyance litigation. The team offers a wealth of experience with creditor representation, and also provides counsel to distressed companies. The group is also noted for its counsel on multijurisdictional matters, with considerable experience working in Latin America.

Strengths

"The team is very commercial."

"They have specialists in all fields that understand the nuances of regulatory and business aspects."

"They are a full service law firm and they provide advice in a very seamless manner."

"The team is consistently accessible, thoughtful and timely, particularly in fast-moving or high pressure situations."

Work highlights

Proskauer Rose represented an ad hoc group of excluded lenders in Mitel Networks' Chapter 11 restructuring.

Notable practitioners

Martin Bienenstock is a longstanding member of the New York bankruptcy world and offers extensive experience acting for creditors' committees in Chapter 11 proceedings. **Vincent Indelicato** is well regarded for his practice representing lenders in complex restructuring matters. He offers notable experience in Chapter 11 proceedings within

industries such as media, agriculture and healthcare. **Strengths:** "He is very commercial." "He is a great litigator and good in court." "Vincent is a superb attorney who continually performed above and beyond. He was ahead of me in anticipating all the needs of the business." "He is very commercially-minded and well-connected." "He is highly sophisticated technically, but what truly distinguishes him is his ability to translate complex legal issues into clear, actionable strategy. His advice is consistently pragmatic, well-reasoned and aligned with real-world commercial objectives." David Hillman is frequently sought out for his expertise in a range of bankruptcy matters. He often represents lenders and has particular experience in matters concerning the healthcare and energy sectors. **Strengths:** "He is so talented and very creative." "In very stressful situations, he is knowledgeable and calm."

Quinn Emanuel Urquhart & Sullivan, LLP

What the team is known for

Quinn Emanuel Urquhart & Sullivan LLP is home to a highly distinguished litigation practice advising on an array of contentious bankruptcy matters, demonstrating particular skill on major Chapter 11 cases. The firm is frequently engaged by significant bondholder, investor and hedge fund clients to handle bet-the-company bankruptcy and restructuring disputes. The team offers wide-reaching industry sector expertise in areas including energy and natural resources, as well as municipal insolvency.

Strengths

"They are super talented litigators who are really smart and experienced."

"Quinn Emanuel are very responsive and communicate very frequently with honest feedback."

"They are extremely responsive."

"They are probably the most creative lawyers in the industry. They find new and novel ways to find effectively strong litigation arguments and they have really unique perspectives."

Work highlights

Quinn Emanuel Urquhart & Sullivan represented Vtal in connection with Oi's Chapter 15 case.

Notable practitioners

Susheel Kirpalani enjoys an excellent reputation for acting on behalf of financial institutions in bankruptcy litigation. **Strengths:** "He is first rate; well regarded by judges and very strategic." "Susheel is one of the best." "He is a really tremendous lawyer."

Ben Finestone regularly acts for creditors in bankruptcy litigation, with recent experience across industries including media, energy and manufacturing. **Strengths:** "He is an exceptional, super talented trial attorney." "He is relentless and in deep in every aspect of the matter. Sometimes he knows the business matter better than I do." "He is an amazing litigator and tireless advocate." "He is really good at getting through desperate situations and a very creative litigator." **Deborah Newman** is a talented litigator who focuses her practice on disputes concerning Chapter 11 restructurings and cross-border insolvencies. James Tecce is well regarded for his representation of both creditors and debtors in bankruptcy litigation. He handles matters relating to a variety of

sectors, including telecommunications, energy and retail. **Strengths:** "James is an excellent litigator and bankruptcy lawyer. He had exceptional knowledge of the case and oral skills in arguments, which led to a complete dismissal."

Ropes & Gray LLP

What the team is known for

Ropes & Gray LLP is well known for attracting a wide variety of creditor-side engagements from lenders, bondholders and committee groups. The firm regularly features in distressed M&A transactions and complex litigation proceedings, as well as contentious insolvency matters. The team possesses particular strength in matters concerning the energy sector and is also developing a fine reputation for its work on the debtor side. The group also offers counsel to clients active in the technology, media and healthcare sectors.

Strengths

"The firm's bankruptcy practice demonstrates remarkable market and practical knowledge."

"This group is extremely responsive."

"They are very knowledgeable in a very nuanced space. They bring a lot of knowledge and expertise to the table."

Work highlights

Ropes & Gray represented Hearthside Food Solutions in connection with its restructuring.

Notable practitioners

Rachel Strickland is highly regarded for her broad bankruptcy practice, which includes acting for groups such as noteholders, lenders and claimants. Her recent practice also includes cases with mass tort aspects and related litigation. **Strengths:** "She is one of the smartest legal tacticians out there, with the business-savviness to match." "Rachel knows how to be a strategic-thinker and senior leader. She instils confidence in the board of directors and management. She is a great negotiator and is also good in court." "She is a world class attorney and is exactly the person you would want for a complex, sophisticated bankruptcy or restructuring transaction." "Rachel fights hard for her clients' best interests and utilizes her experience and expertise to achieve superior outcomes for her clients. She has a track record of delivering top results." "Rachel is a top notch lawyer. She digs into every issue, is detailed-oriented, but also strategic in her advice. She is highly engaging and creative in problem-solving for the business." **Cristine Pirro Schwarzman** adeptly handles Chapter 11 cases and out-of-court workouts, among other matters. **Strengths:** "She is my favorite person to work with. She is smart and super effective." "Cristine is a hard-charger, very energetic and has lots of enthusiasm." "She is truly amazing." "She is a great communicator."

Selendy Gay PLLC

What the team is known for

Selendy Gay is a litigation firm that combines its investigations, trial and appellate experience with the bankruptcy and insolvency arena, assisting clients in restructuring and insolvency disputes, bankruptcy-related investigations and litigation. It represents all participants in bankruptcy proceedings and corporate restructurings.

Strengths

"The team is aggressive, smart and strategic."

"They have very good business acumen."

"They are extremely diligent and thoughtful during the litigation strategy, really thinking to all problems and angles."

"The firm is strong substantively and strategically. They are always thinking ahead and very prepared."

Work highlights

Selendy Gay represented Vesttoo Creditors Liquidating Trust in a lawsuit seeking to hold Aon, China Construction Bank and certain other entities accountable for fraudulent conduct that resulted in Vesttoo's bankruptcy.

Notable practitioners

Kelley Cornish acts for a variety of clients in bankruptcy matters and is noted for her expertise in representing debtors. **Strengths:** *"She is thorough, very smart and practical."* **Jennifer Selendy** is an established litigator who has experience representing clients in complex restructuring matters. **Strengths:** *"She thinks ahead on the issues."*

Seward & Kissel LLP

What the team is known for

Seward & Kissel LLP is recognized for its experienced representation of indenture trustees and creditors' committees in complex bankruptcy matters. The firm is noted for its expertise in representing parties in Chapter 7 and Chapter 11 proceedings.

Strengths

"Seward & Kissel provides outstanding legal service with lawyers who are extremely practical."

"They understand complicated issues and their responsiveness is excellent."

Work highlights

Seward & Kissel represented the official committee of unsecured creditors in the Chapter 11 cases of Ultra Safe Nuclear Corporation and its affiliated debtors.

Notable practitioners

John Ashmead leads the firm's bankruptcy and reorganization group. He is called upon for his expertise in a range of matters, including Chapter 11 cases and workouts. **Strengths:** *"John is a great lawyer with a great sense of both the legal and human dynamics, which makes him an especially effective negotiator."* *"John is terrific. He is very smart, knowledge and calm under pressure."* *"He knows everybody."* **Robert Gayda** maintains a strong restructuring practice with expertise across a broad array of matters. He has experience working in the pharmaceuticals, energy and retail sectors.

Sidley Austin LLP

What the team is known for

Sidley Austin LLP offers broad expertise, with strength across Chapter 11 cases and out-of-court workouts. The firm offers substantial experience across a wide range of industries, including real estate, healthcare and aviation. The team is noted for work on both the debtor and creditor side of transactions.

Strengths

"The team is sophisticated and has comprehensive knowledge of all insolvency-related matters."

"They are thoughtful, creative and responsive to the unique circumstance and objectives of the transaction."

"They are very practical, down to earth and know when to be strategic."

Work highlights

Sidley Austin represented Prospect Medical Holdings and several subsidiaries in its Chapter 11 bankruptcy cases.

Notable practitioners

Stephen Hessler possesses significant expertise in Chapter 11 proceedings. His recent work includes advising on matters concerning the energy sector and notable debtor-side representation. **Strengths:** *"He is a very seasoned and effective lawyer and able to lead exceedingly complex deals."* *"Stephen is an excellent lawyer who has great experience. He is commercial and very smart."* *"He has a great combination of business strategy and bankruptcy law knowledge."* *"Stephen is smart and extremely cerebral. He is excellent at seeing the chess moves before they're made."* **Thomas Califano** is noted for his expertise advising debtors on bankruptcy matters, including Chapter 11 cases, and offers recent experience in the healthcare, oil and gas and media industries. **Strengths:** *"Tom is the most trusted attorney we work with and a great business partner."*

"He is a street smart, practical, get-it-done lawyer."

Anthony Grossi demonstrates strength in Chapter 11 reorganizations and out-of-court restructurings. He is experienced in representing both company and creditor clients. **Strengths:** *"Anthony is an excellent lawyer with a highly sophisticated approach to restructuring, a deep knowledge of the law and a nose for a deal. He is an excellent lawyer and a great person to shepherd a company through a difficult time."* *"He is great and really calm under pressure."*

Simpson Thacher & Bartlett LLP

What the team is known for

Simpson Thacher & Bartlett LLP is a well-resourced outfit operating in a variety of complex bankruptcy and insolvency matters, supported by firmwide experts in litigation, tax and capital markets. The firm possesses expertise in issues relating to distressed entities and assets, and is regularly engaged in Chapter 11 proceedings and out-of-court workouts. The team is highly regarded for its strong client base featuring senior lenders, hedge funds and distressed investors, and is experienced in navigating bankruptcies in the energy, technology and media sectors, among others.

Strengths

"They really understand the big picture and what people are trying to accomplish."

"It is a thoughtful and practical group which is well-suited to highly complex and sophisticated bet-the-company matters."

"We have always found them to be professional, extremely responsive and creative in finding solutions for any legal issues we engage them to handle."

"They provide extremely practical legal advice to extremely complex scenarios."

"They have a breadth and depth of experience and can cover any issue."

Work highlights

Simpson Thacher & Bartlett represented iHeartMedia in a liability management transaction.

Notable practitioners

Sandeep Qusba acts for a range of clients,

including unsecured creditors, bondholders and lenders, on complex bankruptcy matters. He is adept at handling Chapter 11 proceedings and out-of-court workouts. **Strengths:** *"He is very strategic and understands how to get where the client wants to be."* *"He does a really good job translating the restructuring world to the layman."* **Brian Schartz** has experience advising public and private companies, sponsors and other clients on liability management transactions, and Chapter 11 and out-of-court restructurings. **Strengths:** *"He took the lead and really saved the case."* *"Brian has orchestrated amazing outcomes for restructuring cases that were extremely complex and very challenging. He is relentless."* *"Brian operates like a master chess player, always thinking and planning several steps ahead."* *"He is an extremely bright lawyer, who knows bankruptcy law like the back of his hand."*

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden, Arps, Slate, Meagher & Flom LLP fields an impressive bankruptcy and restructuring group counting high profile creditors, investors and debtors among its clientele. The firm draws upon its highly capable M&A practice to provide wide-ranging transactional advice on distressed situations in the energy, technology and financial services sectors. The team possesses a breadth of experience in out-of-court and in-court bankruptcy proceedings, including wind-downs, prepackaged bankruptcies and financial recapitalizations, and offers notable cross-border capability.

Strengths

"It was important to get ahead of the commercial issues and they did that."

"They are creative and have the ability to solve complex matters."

Work highlights

Skadden, Arps, Slate, Meagher & Flom represented Endo in its Chapter 11 restructuring.

Notable practitioners

Paul Leake is experienced in both domestic and international bankruptcy matters, regularly acting for clients including bondholders, debtors and administrative agents. **Strengths:** *"His main strength is the ability to take a complex set of facts and distill and communicate them to stakeholders."* *"He is very smart and practical."* *"Paul is incredibly smart."* *"Paul is a fabulous, detailed and creative problem-solver. He has strong judgment and skills to deliver results."* *"He is very skilled at keeping things going and problem-solving."* **Shana Elberg** displays expertise in sophisticated restructuring matters, including Chapter 11 cases and out-of-court workouts. Her clientele includes both lenders and debtors. **Strengths:** *"She is incredibly practical and no-nonsense. She gets right to the point."*

Sullivan & Cromwell LLP

What the team is known for

Sullivan & Cromwell LLP has a strong team with the ability to handle complex corporate restructurings and bankruptcy litigation for high profile clients. The firm possesses expertise in Chapters 11 and 15 proceedings, and offers notable capabilities in international matters. The team acts for clients from a variety of sectors, including financial services,

energy and retail.

Strengths

"They are the first choice for something highly complex, which requires an elegant solution and a thoughtful approach."

"We get very high service levels and responsiveness, particularly on complex and time-sensitive matters. The team is highly engaged, thoughtful in its responses and reliable when issues require immediate attention."

"They have good outside the box thinking and come up with creative ideas that you haven't thought of."

"They are among the most commercial advocates that I know. They want to work to find the best solutions for their clients under the circumstances."

Work highlights

Sullivan & Cromwell assisted FTX Trading in its Chapter 11 reorganization plan.

Notable practitioners

James Bromley is held in high regard for his representation of debtors and lenders in both domestic and international bankruptcy matters. **Strengths:** *"He is someone you want in your corner."* *"He has an incredible courtroom presence and ability to think on his feet when curveballs are thrown."* *"Jim is one of the best in the business."* *"Jim is an exceptional lawyer who solves legal and business problems better than anyone in the industry. He is immensely talented, creative and also one of the nicest people you will meet."* *"He is very seasoned and has true gravitas with the judge and the board. He has an ability to be the steady hand on the wheel, which is critical."* Andrew Dietderich is sought out by noteholders, lenders and debtors for his expertise in a broad range of restructuring matters. He has recent experience in Chapters 11 and 15 proceedings, and is adept at handling matters with cross-border elements. **Strengths:** *"He is very creative and smart."* *"Andy is a strategic, creative and all-round exceptional lawyer."* *"He tackles complex cases with creativity and integrity."* *"Andrew is a great tactician with superb technical skills and outside the box problem-solving."* *"He has a thoughtful and creative approach. Andy looks at situation differently than others, often developing potential solutions that open up the possibilities."* Brian Glueckstein is a strong bankruptcy lawyer with experience acting for both debtor and creditor clients in bankruptcy litigation. **Strengths:** *"He is an excellent bankruptcy litigator and someone you want on your team."* *"He is a cerebral lawyer who is constantly thinking about angles in his litigation. Brian is smart and extremely knowledgeable."* Alexa Krantzley represents a broad client base in Chapter 11 proceedings, out-of-court restructurings and distressed transactions, among other matters. **Strengths:** *"She is hard working, shows great judgment and is extremely commercial."* *"She is thoughtful, responsive and gets things done."* *"Alexa is smart, creative and responsive at all times."* *"She provides high attention to client service."* *"Alexa is very responsive and able to get through a large volume of work very quickly."*

Togut Segal & Segal LLP

What the team is known for

Togut Segal & Segal LLP is a popular boutique with a broad base of expertise in bankruptcy matters. The firm acts for a wide range of clients, including

debtors, creditors, committees and trustees, and offers significant experience in high-profile Chapter 11 proceedings.

Strengths

"They have deep experience, practicality and deep relationships in the bar."

"We get great communication from them. They are very responsive and personable."

"They give great strategic advice."

"Togut is simultaneously user-friendly and highly skilled."

Work highlights

Togut Segal & Segal served as co-counsel to Azul Airlines, and affiliated debtors, in its Chapter 11 bankruptcy cases.

Notable practitioners

Albert Togut is recognized in the market for his impressive debtor-side practice. He offers vast experience in Chapter 11 proceedings and acts for clients from an array of industries. **Strengths:** *"His service level and bedside manner are great."*

Frank Oswald comes recommended for his expertise in Chapter 11 cases, acting for clients including debtors, creditors and investors. **Strengths:** *"Frank has been an indispensable counsellor and advocate."*

Vinson & Elkins LLP

What the team is known for

Vinson & Elkins LLP has significant experience advising on out-of-court restructurings and Chapter 11 proceedings. The firm also acts for clients in Section 363 sales and has a strong reputation in the energy sector, with notable recent work including mining-related matters.

Strengths

"Vinson & Elkins are top tier. No firm is as responsive in the restructuring industry."

"They have a high caliber of talent and are very focused on client needs."

"They are always available and take the initiative to communicate."

Work highlights

Vinson & Elkins advised Axiom Energy Services and its affiliates on strategic alternatives regarding its near-term liquidity and long-term capital structure.

Notable practitioners

David Meyer has a standout profile in the energy and mining sector. He regularly handles Chapter 11 proceedings, out-of-court restructurings and distressed M&A. **Strengths:** *"David is incredible to work with. He is a fierce advocate for his client and has a great sense of commerciality and business issues."* Steven Abramowitz advises creditors and debtors on in- and out-of-court restructurings and workouts. **Strengths:** *"He is a good lawyer and very commercial."*

Wachtell, Lipton, Rosen & Katz

What the team is known for

Wachtell, Lipton, Rosen & Katz houses a deep bench of experienced transactional lawyers able to advise on the full range of bankruptcy and restructuring matters, with additional support from its talented litigators. The firm is noted for undertaking complex restructuring and distressed M&A work for major private equity, hedge fund and financial institution clients. Areas of expertise include transactional work, debt exchanges and litigation.

Strengths

"They provide practical, clear advice and stewardship navigating complex issues."

"Every partner is outstanding in their area."

"They are very creative and very good."

"Wachtell's team delivers exceptional strategic insight, commercial judgment and execution in highly sensitive and time-critical situations."

"They come up with ideas that nobody else does and are able to run circles around other firms in negotiations."

Work highlights

Wachtell, Lipton, Rosen & Katz represented Medical Properties Trust in the Chapter 11 bankruptcy of Steward Heath Care.

Notable practitioners

Scott Charles routinely handles Chapter 11 cases and distressed M&A. He offers notable expertise acting on behalf of clients in the retail sector. Richard Mason provides support to creditors, debtors and noteholders on Chapter 11 proceedings and bankruptcy litigation. He has notable expertise in complex matters with cross-border elements. Emil Kleinhaus is well regarded for his bankruptcy practice, which includes Chapter 11 cases in the retail and healthcare sectors. He wins particular praise for his litigation capabilities. **Strengths:** *"Emil is very smart and always well-prepared and effective."*

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges LLP is an impressive performer that handles a wide spectrum of restructuring matters on behalf of domestic and international clients. Well reputed for its representation of financial institutions and major corporate clients, the firm is also highly regarded for its debtor practice, with additional strength in creditor work. The group houses a deep bench of experts who demonstrate significant experience in handling distressed situations within the oil and gas, metals and mining industries, as well as the retail sector.

Strengths

"They are very commercial and see the big picture."

"The depth in the team is capable of bringing creativity to the most complex matters."

"They are creative, efficient and have a deep bench."

Work highlights

Weil, Gotshal & Manges represented First Brands Group in its voluntary Chapter 11 proceedings.

Notable practitioners

Matt Barr is highly respected for his practice acting for clients, including debtors, lenders and creditors in bankruptcy proceedings and related transactions. **Strengths:** *"He knows his peers extremely well, which has been helpful in several instances."* Gary Holtzer acts for debtors and their subsidiaries in Chapter 11 proceedings, with recent experience in industries including pharmaceuticals. He has notable skill in handling matters with cross-border elements. **Strengths:** *"He is always reassuring, always on target and always manoeuvring to enhance his client's position."* *"Gary can calmly explain a crisis situation to people who aren't restructuring professionals."* Jeffrey Safenstein maintains a wide-ranging practice, including Chapter 11 proceedings and bankruptcy-related transactions. He offers substantial experience acting for debtors and creditors. **Strengths:** *"The*

service levels are great. He is always available and ready to engage." **Sunny Singh** is well regarded for his growing bankruptcy practice. He represents debtors in complex Chapter 11 cases and out-of-court restructurings. **Strengths:** "He has a good, calm style for clients in moments of distress. He is hard-working, pragmatic and he just gets on with it." "Sunny is extremely responsive, insightful and collaborative." **Ronit Berkovich** represents debtor and creditor clients across a broad swathe of restructuring issues. Recent experience includes advising clients in the healthcare, media and cryptocurrency spaces. **Strengths:** "Ronit brings amazing talent, dedication and fortitude to all her cases. She is thoughtful, intuitive, practical and one of the hardest working professionals in the business." **Kelly DiBlasi** is recognized for her established practice representing clients in complex, cross-border bankruptcy matters.

White & Case LLP

What the team is known for

White & Case LLP enjoys a solid reputation for its handling of litigious bankruptcy cases on behalf of high-profile clients. The firm is recognized for its representation of creditors in highly contentious bankruptcy proceedings, and also offers counsel to debtors, administrative agents and investors. The team handles matters across a variety of industries including technology and energy, and its expertise stretches to cross-border restructurings for a range of multinational clients.

Strengths

"They are incredibly knowledgeable in the restructuring field, very knowledgeable on bankruptcy law and have a practical application in all matters."

"White & Case provide the best client service, bar none. They are intelligent and commercial attorneys who get the job done for their client despite any issues that often arise."

"They understand perfectly the client's concerns and have a great capacity to quickly get acquainted with the rules from other jurisdictions."

"They are practical counsel and guided us to a favorable resolution."

Work highlights

White & Case represented the official committee of unsecured creditors in ModivCare's Chapter 11 proceedings.

Notable practitioners

Thomas Lauria is global head of the firm's financial restructuring and insolvency practice. He has a broad practice, with recent experience including Chapter 11 cases and distressed M&A.

Strengths: "He is super commercial." "Thomas is the top Chapter 11 lawyer in the United States. There is no one like him in the restructuring practice. The entire courtroom takes notice when he is at a hearing and he doesn't disappoint, bringing incredible experience and energy." "He is excellent at taking on hard cases and getting a better result for his clients." "Thomas tells a great story. He is very good in court and is very seasoned." **Christopher Shore** is highly regarded for his experience acting for clients including debtors and creditors in bankruptcy litigation. **Strengths:** "He is extremely bright and very effective when he's presenting in front of a judge." "He does prepare very thoroughly, but he is also able to think on his feet. The way he

delivers adds a lot of weight to the argument." "His results match his leading reputation." "He is probably the best restructuring litigator in the country."

Scott Greissman wins praise for his significant expertise in bankruptcy issues. He offers particular experience in matters related to the offshore sector.

Philip Abelson enjoys a growing reputation in the market for his bankruptcy practice. He represents a variety of clients in bankruptcy matters, including Chapter 11 cases and out-of-court restructurings.

Strengths: "Phil has incredible judgment in Chapter 11 cases." "He is smart and deal-oriented, but also someone who will negotiate hard."

Willkie Farr & Gallagher LLP

What the team is known for

Willkie Farr & Gallagher LLP is recognized for its prowess in representing major debtors, in addition to undertaking significant creditor-side engagements. The firm demonstrates impressive skill when negotiating contentious deals, particularly excelling in matters covering multiple jurisdictions. The group houses a multidisciplinary team of experts with strength in handling both in-court and out-of-court insolvency proceedings.

Strengths

"The Willkie team is experienced and smart. They are always helpful and always thoughtful in their approach."

"The Willkie team asked a lot of questions and was curious. Some of their most creative ideas came from a deep understanding of the business issues, the people involved and the conclusions they drew from that understanding."

"The team brought significant depth in experience over a wide range of practice groups."

"Willkie delivers exceptional responsiveness and service across every engagement."

"They are incredibly astute when it comes to complicated business and financial issues."

Work highlights

Willkie Farr & Gallagher represented the unsecured creditors committee in Sunnova Energy's Chapter 11 bankruptcy.

Notable practitioners

Matthew Feldman wins praise from all corners of the market for his bankruptcy practice. He handles restructuring matters both in and out of court. He serves as the firm's chairman.

Strengths: "He is very bright and leaves no stone uncovered." **Brett Miller** receives praise for his wide-ranging practice, which includes Chapter 11 cases and bankruptcy-related transactions.

Strengths: "He is super talented." "He's someone you always want on your side." **Joseph Minias** is experienced in a wide range of restructurings, both in and out of court. His client base includes banks, investment funds and distressed companies. **Dennis Jenkins** advises creditors, debtors and noteholders in Chapter 11 bankruptcies and out-of-court restructurings.

Jeffrey Pawlitz advises sophisticated lenders in national and international restructurings. He is also experienced in advising corporates and ad hoc lender groups in Chapter 11 cases, distressed M&A transactions and out-of-court workouts.

WilmerHale

What the team is known for

WilmerHale offers a well-regarded team hailed for

its capabilities advising on Chapter 11 cases and out-of-court restructurings. The firm is highly experienced in undertaking contentious bankruptcy and insolvency matters at both the trial and appellate levels. The team provides accomplished counsel to indenture trustees, and its varied client list also includes investors and bondholder and creditors' committees from the media, energy, pharmaceutical and financial services spaces, among others.

Strengths

"I find the team very responsive, insightful and practical."

Work highlights

WilmerHale represented Rio Tinto in connection with the bankruptcy proceedings of Imerys Talc America.

Notable practitioners

Philip Anker chairs the firm's bankruptcy and financial restructuring group. He routinely acts for creditors, noteholders and other clients in high profile bankruptcy-related litigation, and offers recent experience in matters concerning the retail sector.

Strengths: "He is an excellent lawyer." "Philip is very helpful advice in the bankruptcy litigation space. He is reliable, responsive and has good judgment."

Winston Taylor LLP

What the team is known for

Winston Taylor has a strong restructuring practice representing creditor and debtor clients in Chapter 11 cases, distressed M&A transactions, Section 363 sales and out-of-court restructurings. The team demonstrates a wide range of sector expertise, spanning healthcare, energy and aviation, amongst others. They also advise on high-stakes bankruptcy litigation.

Strengths

"We get direct partner support on all matters and they are proactive and solution oriented."

"They are super responsive, commercial and efficient with time and resources."

Work highlights

Winston Taylor represented Biora Therapeutics in its entry into Chapter 11 proceedings.

Notable practitioners

Greg Gartland and Jonathan Levine are key contacts.

Other Ranked Lawyers

Debra Dandeneau of Baker McKenzie advises on out-of-court restructurings and distressed M&A transactions. She is commended by market sources for her cross-border restructuring expertise. **Strengths:** "She is very knowledgeable and very experienced." "She is encyclopaedic about the bankruptcy code, tenacious and pushes to get things done."

David Feldman of Clifford Chance acts for both debtors and creditors in a wide range of matters, including Chapter 11 cases and bankruptcy litigation. His practice includes matters relating to the energy and hospitality sectors. **Strengths:** "He is an extremely smart and highly technical lawyer."

Alan Halperin of Halperin Battaglia Benzija is well liked in the market for his expertise across a range of bankruptcy matters. He regularly acts for creditors and debtors in both in-court and out-of-court

restructurings. **Strengths:** “He really shines as a leader and lawyer.” “He is extremely protective of his clients.” “Alan is a great lawyer and a trusted adviser. He exercises sound judgment and expertise. Clients would be wise to hire him.” “He is an exceptional attorney and a trusted adviser.” “Alan is always very quick to respond and will take the time to ask thoughtful questions which get him the information needed to present the right options.”

Richard Levin of Jenner & Block is an experienced practitioner noted for his contributions to the 1978 US Bankruptcy Code. He handles a range of matters for clients, including distressed M&A.

Duane Loft of Pallas Partners is an experienced litigator, who advises clients in bankruptcy disputes. He serves as practice head. **Strengths:** “He has been exceptional.” “Duane is very smart and bright.” “He is very sharp, on the ball and always thinking ahead.”

Brian Lohan is head of Clifford Chance’s US restructuring and insolvency practice. He is recognized

for his work in domestic and cross-border matters on behalf of a broad range of clients.

Strengths: “He’s an excellent, level-headed lawyer who knows the entire picture and gets to the right result.”

Gordon Novod of Boies Schiller Flexner acts for ad hoc and official committees, lenders and distressed investors, among other clients. **Strengths:** “He is a very clever litigator and strategist.”

Paul Nussbaum is held in high regard for his extensive expertise in bankruptcy proceedings and corporate restructurings. He cochairs the business solutions, restructuring and financial litigation practice at Whiteford, Taylor & Preston.

Sean O’Donnell is the chair of Herrick, Feinstein’s restructuring and finance litigation department. His practice is focused on bankruptcy litigation.

Strengths: “Sean is an amazing litigator. He is creative, smart and an asset to every matter he handles.” “He is a terrific courtroom and trial lawyer.” “He is sophisticated, very experienced and confident.”

“Sean is tenacious, tough and very smart.”

David Rosner of Kasowitz is noted for his experience across a range of matters including Chapter 11 cases, bankruptcy litigation and transactional work. He often represents creditors. **Strengths:** “He is aggressive and smart.”

Maja Zerjal Fink of Clifford Chance is highly respected for her representation of debtors, creditors and investors in national and international insolvency proceedings. **Strengths:** “She is a force of nature.” “Maja is an outstanding partner who consistently demonstrates exceptional professionalism, clarity and commitment. She is highly responsive and proactive, always following up to ensure matters move forward efficiently.” “Maja is an exceptional restructuring lawyer. She is highly responsive, proactive and consistently focused on delivering practical solutions tailored to the commercial realities of each matter.” “She stands out in business development and consistently anticipates and solves for my needs.”

Construction

Construction
Leading Firms
Band 1
Peckar & Abramson, P.C.
Zetlin & De Chiara LLP
Band 2
Troutman Pepper Locke LLP
Band 3
Duane Morris LLP
Fox Rothschild
Holland & Knight LLP
Sheppard, Mullin, Richter & Hampton LLP
Tannenbaum Helpert
Tarter Krinsky & Drogin LLP
Venable LLP
Band 4
Couch White, LLP
Goldberg Segalla LLP
Hinckley Allen
Jones Day
Smith, Gambrell & Russell, LLP
Welby Brady & Greenblatt LLP
Alphabetical order within each band. Band 1 is highest.

Band 1

Peckar & Abramson, P.C.

What the team is known for

Peckar & Abramson is a market-leading dedicated construction firm with a large presence in New York. The firm is renowned for its representation of prominent contractors in litigation and dispute resolution, both nationally and internationally. It regularly advises on high-profile infrastructure projects and commercial developments. The firm offers a deep bench of specialists with a breadth of experience

that covers public-private partnerships, government contracts advice and risk management. Peckar is further noted for its frequent representation of a range of local and national construction industry groups and associations.

Strengths

“Peckar & Abramson’s lawyers are professionals at what they do for their clients. They are industry experts on the complications and challenges of being a contractor, not just in New York but across the country. The firm has attorneys that have broad experience as well as those that are more niche.”

“The attorneys at Peckar are true construction experts. As such they can provide current and sensible advice on transactional and litigation or dispute matters that is informed by the latest issues affecting our industry.”

“The team demonstrates deep industry expertise that informs every aspect of its counsel, strategic and practical guidance tailored to complex contracting and dispute matters and unwavering commitment to excellence, ensuring outcomes are achieved on schedule.”

“The team has thoughtful advisers who always anticipate construction issues. The team provides great counsel on structuring and is always available to its clients.”

Notable practitioners

Robert Peckar focuses his practice on the representation of contractors and construction managers in an array of construction disputes. He is particularly commended for his experience working with international clients drawn from diverse jurisdictions ranging from Vietnam to Chile. **Strengths:** “Bob Peckar is an icon in this space. He has an earned reputation as a premium problem-solver.”

“Bob is a legend and a transcendental construction lawyer.” “Bob Peckar is very sophisticated and a good negotiator.” Firm chairman Steven Charney regularly handles the largest and most complicated construction disputes, offering particular expertise in the infrastructure space. **Strengths:** “Steven Charney is a terrific attorney.” “Steven Charney is a standout lawyer.” Gregory Chertoff is co-managing partner of Peckar & Abramson’s New York office. He represents the full range of construction industry clients in contract negotiations, risk management issues and an array of construction-related disputes. He has particular expertise in building envelope, water infiltration and mold-related claims.

Strengths: “Gregory Chertoff is a visionary thinker and high level strategist who is extremely good at driving to the core of a case. He simplifies matters extremely well and is a great litigator.” “Greg is a dynamic thinker and problem solver who is an outstanding advocate and counselor. He makes the complex simple and provides insightful counsel with welcome candor and good humor.” “Greg is an outstanding partner to our company. In leading litigation or dispute strategy, he always provides sensible, pragmatic advice that keeps in mind business considerations. He has become one of my most trusted advisers.” “Greg has extensive experience in construction law and consistently delivers exceptional results for his clients. He provides strategic and practical guidance tailored to complex contracting and dispute matters. He is also an exceptional writer, which is critical in this industry.”

Paul Monte is Vice Chair of Peckar & Abramson. His practice focuses primarily on litigation arising from the construction of high value infrastructure projects. He is particularly adept at handling design,

Construction	
Senior Statespeople and Eminent Practitioners	
Senior Statespeople: distinguished older partners	Eminent Practitioners
Cohen Frederick <i>Duane Morris LLP</i>	Charney Steven M <i>Peckar & Abramson, P.C.</i>
Peckar Robert S <i>Peckar & Abramson, P.C.</i>	
Leading Individuals	
Band 1	Lustbader Brian G <i>Venable LLP</i>
Abraham Aaron <i>Troutman Pepper Locke LLP</i>	McCabe Christopher P. Quinn <i>McCabe LLP (ORL) ◇</i>
Biser Sarah <i>Fox Rothschild</i>	Patterson Carol J <i>Zetlin & De Chiara LLP</i>
Block Ken <i>Tannenbaum Helpen</i>	Pereira Cesar <i>Sheppard, Mullin, Richter & Hampton LLP</i>
Chertoff Gregory H <i>Peckar & Abramson, P.C.</i>	Samuels Jason <i>Polsinelli PC (ORL) ◇</i>
De Chiara Michael K <i>Zetlin & De Chiara LLP</i>	Scuderi Sean <i>Tarter Krinsky & Drogin LLP</i>
Monte Paul <i>Peckar & Abramson, P.C.</i>	Stanziale Laurie A. <i>Fox Rothschild *</i>
Pfeffer David J <i>Tarter Krinsky & Drogin LLP</i>	Wallace Kevin P <i>Troutman Pepper Locke LLP</i>
Schulman Ira M <i>Sheppard, Mullin, Richter & Hampton LLP</i>	Wolf Brendan <i>Couch White, LLP *</i>
Zetlin Michael S <i>Zetlin & De Chiara LLP</i>	Wolfson Russell <i>Venable LLP</i>
Band 2	Band 4
Bernstein Robert S. <i>Holland & Knight LLP</i>	Barrett Levi <i>Peckar & Abramson, P.C. *</i>
Canizio Mark <i>Duane Morris LLP *</i>	Carlucci Anthony <i>Welby Brady & Greenblatt LLP</i>
Dany Lawrence <i>Jones Day</i>	Chimos Bill <i>Zetlin & De Chiara LLP</i>
Greenblatt Michael <i>Welby Brady & Greenblatt LLP</i>	De Palma Richard <i>Thompson Hine LLP (ORL) ◇ *</i>
Lazaruk Ken <i>Duane Morris LLP *</i>	Hecht Theodore L <i>Strikowsky Drachman (ORL) ◇</i>
Mellon Raymond T <i>Zetlin & De Chiara LLP</i>	Murray Cynthia A <i>Troutman Pepper Locke LLP *</i>
Paterno Adam <i>Holland & Knight LLP</i>	Nardiello Jaimee <i>Zetlin & De Chiara LLP</i>
Rosen Howard M <i>Peckar & Abramson, P.C.</i>	Reiner Brandon <i>Tannenbaum Helpen</i>
Shue Brian <i>Duane Morris LLP *</i>	Zipkowitz Eric <i>Tarter Krinsky & Drogin LLP</i>
Vardaro Michael <i>Zetlin & De Chiara LLP</i>	Up-and-coming individuals
Westermann Jr David <i>Cullen and Dykman LLP (ORL) ◇</i>	Anglani Maurizio <i>Tarter Krinsky & Drogin LLP</i>
Band 3	Salsano Melissa <i>Smith, Gambrell & Russell, LLP</i>
Anderson Emily <i>Sheppard, Mullin, Richter & Hampton LLP</i>	Slivinski Alana <i>Dentons (ORL) ◇</i>
Banner Robert <i>Tarter Krinsky & Drogin LLP</i>	Associates to watch
Belter Christopher <i>Goldberg Segalla LLP</i>	Cahill Sophia <i>Sheppard, Mullin, Richter & Hampton LLP</i>
Billig Melissa <i>Jones Day</i>	Giacobbe Matthew <i>Dentons (ORL) ◇</i>
David Nicholas M <i>Troutman Pepper Locke LLP</i>	Moore Kristina <i>Jones Day</i>
Glanzman Michael <i>Smith, Gambrell & Russell, LLP</i>	Peluso Katherine R <i>Venable LLP</i>
Hillmann Donald <i>Couch White, LLP *</i>	Rosenzweig Henry <i>Holland & Knight LLP</i>
Howard Joel <i>Couch White, LLP</i>	Sussman Hillel <i>Tannenbaum Helpen</i>
Katz Daniel E. <i>Kaufman Dolowich LLP (ORL) ◇</i>	Towns Daniel <i>Troutman Pepper Locke LLP</i>
Lotito James <i>Smith, Gambrell & Russell, LLP</i>	
* Indicates individual with profile.	
◇ (ORL) = Other Ranked Lawyer.	
Alphabetical order within each band. Band 1 is highest.	

delay and defect claims. **Strengths:** “Paul Monte is outstanding in helping us to understand procedures in New York City in particular and is excellent at getting projects through to completion.” “Paul is a tremendous attorney and cares about his clients.” “Paul Monte is a top lawyer in New York.” Howard Rosen is a construction disputes specialist who represents public contractors in litigation, arbitration and other alternative dispute resolution forums. His practice area expertise also extends into private project transactions and disputes. **Levi Barrett** has a growing transactional practice routinely handling major contract negotiations and drafting on behalf of a wide range of clients. He is particularly sought after for his experience counseling clients in the manufacturing sector. **Strengths:** “Levi is the real deal. He understands the trends and nuances in construction contracts and gives thoughtful contributions.”

Zetlin & De Chiara LLP

What the team is known for

Zetlin & De Chiara is a respected construction law boutique distinguished for its representation of architectural and engineering firms, and increas-

ingly owners and developers. The firm has notable strength in litigation and arbitration in addition to contract review and negotiations. The team handles a wide range of public and private sector developments, including retail, infrastructure, industrial and residential projects. It demonstrates additional expertise in project labor agreements and real estate licensing agreements.

Strengths

“Zetlin & De Chiara is at the forefront of this industry and as such is very knowledgeable and well respected.”

“The firm understands our sector and our specific needs. It can provide commercial and pragmatic advice and is very much a trusted adviser.”

“The attorneys at Zetlin & De Chiara are very knowledgeable and understand the practicalities of my business, not just the law.”

“Zetlin & De Chiara has experienced legal professionals in real estate, design and construction.”

“Zetlin & De Chiara has a cohesive team approach. As such, it is able to provide seamless support for its clients and make the process as effortless and painless as is practicable.”

Notable practitioners

Construction: Mediators	
Leading Individuals	
Band 1	
Eiseman Neal M <i>Eiseman ADR LLC (ORL) ◇</i>	
Farber Eugene <i>Farber ADR PLLC (ORL) ◇</i>	
Lazaruk Ken <i>Duane Morris LLP *</i>	
Montgomery David <i>David E. Montgomery ADR (ORL) ◇</i>	
Ross Allen J <i>Duane Morris LLP</i>	
St. Marie Scott <i>Scott St. Marie (ORL) ◇</i>	
Welby Thomas H <i>Welby Brady & Greenblatt LLP</i>	
Young Michael <i>JAMS (ORL) ◇</i>	

Michael De Chiara works predominantly with design-side construction professionals, including architects and engineers, on high-stakes structural or design defect suits. He is highly experienced in delay claims, costs issues and contract negotiation and drafting. **Strengths:** “Michael De Chiara is incredibly proactive in helping his clients avoid legal issues before they become legal issues, as well as establishing very straightforward legal defenses for his clients. His background as both an engineer and as an architect gives him amazing insight into any issue that arises with his clients and in his cases.” “Michael De Chiara is among the best in his area.” Michael Zetlin has built an excellent practice representing design professionals in litigation and arbitration. He also frequently advises on risk management issues and other issues affecting developers during the course of projects. **Strengths:** “Michael’s years of experience and sophistication as a construction litigator are unparalleled. His ability to navigate complex issues swiftly and his presence when dealing with C-suite executives are impressive. He commands respect from attorneys, construction executives and field personnel alike.” Raymond Mellon is a litigator and arbitrator who focuses on design defect and damages cases. He has additional experience in general contract issues associated with construction projects. **Strengths:** “Raymond Mellon is able to break down the issues in a matter and does not just go through the motions in trying to come to a resolution. He is very economical and succinct in trying to get the matter resolved.” Managing partner **Michael Vardaro** represents a broad range of sector clients, including architects and engineers, in construction-related disputes. He is particularly adept at advising on design and construction defect claims and contract issues. **Strengths:** “Michael is an excellent lawyer technically and commercially with an ability to deliver succinct and astute advice.” “Michael Vardaro is an industry leader and has a truly strategic mindset. He works well with others on his team to provide terrific insight and legal expertise to his clients. He has a welcoming personality with a demonstrable legal presence.” Carol Patterson has an expansive construction practice encompassing both complex litigation and transactional matters. Her main areas of focus include advising architects in contractual and risk management matters. **Bill Chimos** has notable experience representing architects, engineers, design professionals, contractors and other construction clients in litigation matters, as well as advising on issues related to licensing, contract drafting and risk management. He also has a significant alternative dispute resolution practice. **Strengths:** “Bill is practical and business focused.” “Bill is fantastic and a great lawyer. It is always a

pleasure working with him." "Bill always goes the extra mile to make sure we are being guided in the right direction." Jamiee Nardiello is a partner at the firm focusing on construction litigation and environmental law. She handles high profile and complex matters. In addition, she is currently chair of the D&I Committee at the American Bar Association's Forum on Construction Law. **Strengths:** "Jaimee is an incredible litigator." "Jaimee is very bright and easy to work with."

Band 2

Troutman Pepper Locke LLP

What the team is known for

Troutman Pepper Locke LLP offers skillful representation to owners and developers in all aspects of construction law. The firm supports clients from project conception through to completion and in any ensuing disputes, whether through litigation or ADR.

Strengths

"The team provides comprehensive representation across the board. The attorneys know what the industry standard is, which makes negotiating documents easier."

"The team is very responsive and service-oriented." "The team is familiar with the New York market and has the ability to inform businesspeople about recent market conditions. It explains items in a business sense rather than within a legal framework."

Work highlights

Troutman Pepper Locke LLP continues to represent Related Companies in litigation and transactional matters, including in relation to the Hudson Yards real estate development.

Notable practitioners

Aaron Abraham manages the full spectrum of transactional, project management and construction litigation work, representing owners and developers. His expertise extends to the structuring of major construction developments. **Strengths:** "Aaron is a rare gem." "Aaron Abraham is a terrific guy and is very competent when it comes to construction issues in New York." "Aaron is the industry standard for construction advice. He knows everyone and has practical solutions." "Aaron is a terrific corporate construction lawyer with ample experience advising owners in construction projects. He is definitely an asset and we are glad to have him on our side." Nicholas David has an active practice across the full gamut of construction project issues from the negotiation and drafting of contracts to dispute resolution. His recent work includes acting in construction matters relating to major commercial projects. **Strengths:** "Nick David is creative, patient with clients and has far-reaching industry knowledge." "Nick is an all-out star. There is never a doubt he is fighting for what is best for the client. He is quick to let it be known what the market is currently dictating and explains complicated items in a way that the business team can understand." Kevin Wallace is a strong construction attorney noted for his representation of clients throughout the lifecycle of a project from contract formation to dispute resolution. He offers experience advising investors and other key stakeholders in a variety of mixed-use, commercial and resi-

dential development projects. **Strengths:** "Kevin is skilled at creating strategic and persuasive communications. He is a trusted adviser whose legal analysis is critical to the success of the business." "Kevin is a great litigator. He is very responsive and an excellent strategist." "Kevin is a fantastic attorney and a great strategic mind." Cynthia Murray is an experienced litigator who represents construction clients including owners, general contractors and construction managers in a range of disputes. She is also able to guide clients through arbitration and mediation proceedings. **Strengths:** "Cindy is fantastic and an excellent litigator." **Daniel Towns** is an associate at Troutman Pepper Locke, focusing on construction. He handles subcontractors, bids and insurance matters and advises on complex projects, involving RFPs. **Strengths:** "Daniel enjoys strategic thinking and drafting for both transactions and litigation."

Band 3

Duane Morris LLP

What the team is known for

Duane Morris has a prominent construction practice with notable experience overseeing major developments and renovations in New York City. The team is well versed in all stages of project development and noted for counsel on front-end contract formation as well as dispute resolution. It has deep reserves of knowledge with regard to public procurement and public-private partnership projects. The firm acts for an impressive client base including architects, engineers and contractors, as well as owners and construction managers.

Strengths

"Duane Morris operates at a very high level."

"Duane Morris has an extremely well-rounded construction team in terms of knowledge and experience."

Work highlights

Duane Morris LLP represented Tutor Perini Building Corp in a multi-million-dollar litigation regarding the construction of the W Hotel in Philadelphia.

Notable practitioners

Frederick Cohen has a widely respected construction practice offering extensive experience in delay, defect and structural failure disputes as well as construction contract negotiation for a range of commercial projects. He represents public and private owners, contractors and sureties. He is also known for his alternative dispute resolution practice, particularly as an arbitrator. **Strengths:** "Frederick Cohen is a great attorney with name recognition in the industry." Allen Ross frequently acts as an arbitrator and mediator in construction disputes, drawing on his longstanding experience in the space. **Mark Canizio** is the chair of Duane Morris' construction group. He is a litigation specialist covering both construction and commercial law, with a focus on complex, high value disputes. He frequently appears in court in connection with breach of contract and delay claims. **Strengths:** "Mark is very easy to get hold of and provides amazing customer service." "I consider Mark Canizio one of the best in New York. He is fair and tough." "Mark Canizio one of the best in New York. He is fair and tough." **Ken Lazaruk** is highlighted

for his representation of owners and developers in transactional construction matters, particularly contract design and negotiation. He is also experienced in providing contract and disputes advice to nonprofit organizations, including those involved in health and social care. **Strengths:** "Ken Lazaruk is a standout lawyer." **Brian Shue** advises on the transactional and dispute aspects of construction projects. He handles construction, architect and license agreements as well as the resolution of disputes through litigation and ADR proceedings.

Fox Rothschild

What the team is known for

Fox Rothschild acts for a range of clients in the construction industry, including developers, contractors and owners. Its expertise includes construction disputes, contract negotiation and design and matters with cross-border elements. It also assists clients with the analysis of risks and liabilities of construction projects.

Strengths

"The team's analysis is very accurate and it always comes with a suggested solution. The central focus is always client benefit."

"Fox Rothschild has extremely nice people who provide a wonderful personal touch and can pull in professionals from around the country for basically any matter."

"The team is super on top of today's best practices."

Work highlights

Fox Rothschild represents Rutgers, the State University of New Jersey, in an arbitration related to the termination for default of a general contractor involved in the construction of an \$87 million chemistry and biology building.

Notable practitioners

Sarah Biser represents developers, contractors and owners in the full range of construction disputes, as well as contract matters. She has significant experience representing universities, energy companies and international clients. **Strengths:** "Sarah Biser is fantastic and writes the book on New York construction law." "Sarah's knowledge of current practices is outstanding. She listens well, recommends clearly and is great to work with." "Sarah is a top-class lawyer who is professional and service-oriented." "Sarah is one of the nicest lawyers I have ever worked with. She provides excellent service and counseling." Laurie Stanziale has a broad construction practice covering contract and licensing agreement drafting and negotiation and disputes. She has notable experience in construction claims arising from mixed-use, residential and commercial projects.

Holland & Knight LLP

What the team is known for

Holland & Knight is home to a respected construction law team known for its work for public agencies and nonprofits, as well as owners, construction firms and contractors. The practice is equally adept in contentious and transactional construction work and frequently advises on contract negotiation and project oversight, as well as litigation and alternative dispute resolution. The firm is noted for its expertise in healthcare, transport, utilities and education-related projects.

Strengths

"Holland & Knight is a very knowledgeable and hardworking firm and the attorneys are always available and accessible."

"The team's stand-out feature is responsiveness. I never have issues getting quick responses."

"The team has a truly remarkable commitment to excellence and attention to detail in construction documents."

"The attorneys are very practical and thoughtful in bringing agreements and disputes to resolution."

"Holland & Knight's experience, flexibility, creativity and responsiveness is superior."

Work highlights

Holland & Knight advise St. Bartholomew's Church in connection with the redevelopment of its existing facilities on Park Avenue in New York City.

Notable practitioners

Robert Bernstein is frequently engaged in contract and litigation matters stemming from large transportation-related infrastructure projects. He is adept at handling construction defect claims.

Strengths: *"Robert is a pleasure to work with and a true partner." "Robert is very thoughtful, knowledgeable and practical in all regards." "Rob consistently handles matters efficiently, balancing business interest with careful risk protection. He is highly knowledgeable and navigates tense situations with a calm, confident manner." "Rob is a dream lawyer for a results-oriented client. He understands the law as well as he understands our business." "Robert Bernstein's understanding of complex construction contracts and capital project dynamics in New York City is exceptional. Robert consistently provides practical, risk-focused guidance that directly supports the successful execution of large-scale projects. His ability to simplify complicated issues truly sets him apart from others in this practice area."*

Adam Paterno is known for his contract drafting and negotiation practice, representing owners, developers, contractors, subcontractors, construction managers and design professionals across the United States. **Strengths:** *"Adam is extremely knowledgeable and efficient." "I cannot sing Adam's praises enough. He is organized, timely, responsive and helpful and his professional insights and advice have been invaluable." "Adam has been a tremendous addition to our legal team and puts his clients first." "Adam Paterno consistently provides outstanding client service. He is highly responsive, approachable and takes the time to explain complex contract issues in a way that I can fully understand. I would highly recommend him to anyone seeking a knowledgeable, reliable and highly effective lawyer for any construction project."* **Henry Rosenzweig** is a senior counsel at Holland & Knight's New York office, specializing in construction, litigation, transactions and healthcare and life sciences. He has experience in mediations and arbitrations in both state and federal courts and is involved in large infrastructure and commercial/residential projects. **Strengths:** *"Henry has been responsive, helpful and an added value." "Henry is good at streamlining and focusing on the more important features to customize in a contract."*

Sheppard, Mullin, Richter & Hampton LLP

What the team is known for

Sheppard, Mullin, Richter & Hampton offers deft

counsel to contractors and developers on delay and defective construction claims, whether through litigation or ADR. It also handles complex construction contracting. The firm regularly acts as disputes counsel in a range of significant infrastructure projects.

Strengths

"Sheppard Mullin is instrumental in helping with a diverse set of matters. The team has been good, responsive and helpful."

"Sheppard Mullin is a technical expert in this area and has provided concrete, practical and actionable advice on legal issues."

"Sheppard Mullin has very deep knowledge and delivers excellent communication."

"The team has a wide range of knowledge and experience in the industry. I have a great deal of confidence in the advice we receive from Sheppard Mullin."

"The attorneys are smart, practical and open to discussing realistic resolutions. When resolution is not possible, they are strong adversaries."

Work highlights

Sheppard Mullin represents Mack Real Estate Capital Group in connection with a construction and development project located in Brooklyn, valued at \$75 million.

Notable practitioners

Ira Schulman is a market-leading practitioner who offers outstanding counsel in all types of disputes and arbitrations, from breach of contract to delay and defective construction claims. He routinely acts for clients involved in issues relating to both public and private projects, including utility infrastructure.

Strengths: *"Ira Schulman is a go-to name for both arbitration and mediation. He has a good handle on the law." "Ira Schulman is knowledgeable and easy to work with." "I have the utmost confidence in Ira. He has a breadth and depth of knowledge in the industry that I think is hard to find elsewhere. Ira is thoughtful and honest and there is no issue that I have come across that he hasn't experienced in the past."* **Emily Anderson** is a litigator with notable expertise in construction disputes. She handles delay and defect claims as well as breach of contract matters. **Cesar Pereira** is an accomplished attorney highlighted for his work across both transactional and contentious matters in the construction space. He advises clients, including owners, developers, contractors, subcontractors and designers, through the whole lifecycle of a project. **Strengths:** *"Cesar has been a great partner and has been extremely helpful in guiding us through numerous legal issues arising from a construction project." "Cesar's past industry experience gives him a unique perspective into the business that I have found very helpful. He thinks outside the box, takes a holistic approach and is able to see all perspectives. I am confident that Cesar has thought of everything when we are making decisions and strategizing."* **Sophia Cahill** is an associate with concentrated experience in construction-related claims. She advises an array of clients, including owners, developers, general contractors, subcontractors and sureties, in all phases of the development and construction process. **Strengths:** *"I always enjoy working with Sophia. She is hard-working, conscientious and she always keeps me updated."*

Tannenbaum Helpern

What the team is known for

Tannenbaum Helpern is home to a respected construction practice handling transactional work, notably active in structuring design and other construction contracts. The group acts for a range of clients, including developers, owners and nonprofit institutions.

Strengths

"Tannenbaum has the capability to handle the most complex projects and relationships."

"When difficult or unique situations come up within a construction project, Tannenbaum Helpern can always bring in a subject matter expert and offer us good advice."

"The attorneys all have the same standard of professionalism. They are smart, honest, a pleasure to interact with and a kind group of people."

"The team gives practical, straightforward, business-oriented advice."

"The Tannenbaum team provides contracts written in plain English and, most helpfully, practical solutions. Its deep understanding of construction and the construction industry allows it to focus on building important community facilities."

Work highlights

Tannenbaum Helpern prepared and negotiated project agreements for Studio Daniel Libeskind Architect in relation to the construction of a 45,000-square foot complex for the Tree of Life congregation in Pittsburgh.

Notable practitioners

Ken Block is the co-chair of the firm's construction and design law practice. His recent work includes advising global real estate developers and major hospitals in contract and dispute-related issues.

Strengths: *"I implicitly trust Ken and value his advice." "When there is a problem on a construction project, I always want Ken on our side."* **Brandon Reiner** has expertise in guiding developers, owners, landlords, tenants and other construction clients in a variety of matters, from daily operations of existing buildings to challenges arising from complex construction projects. He has notable experience representing clients in the healthcare sector. **Strengths:** *"Brandon is knowledgeable, experienced and very attentive to detail. He represents us very well."* *"Brandon Reiner is a tremendous negotiator." "It is always a pleasure to work with Brandon. He has a practical solution for every problem that means community projects can move forward safely."* **Hillel Sussman** has a growing practice assisting clients such as real estate developers, owners and joint venture partners with the drafting and negotiation of design and construction contracts. He is also well-placed to represent clients in the resolution of construction project disputes through mediation, arbitration and litigation. **Strengths:** *"Hillel is a very strong attorney and is good at helping us find a middle ground and efficiently getting us to an executed agreement."*

Tarter Krinsky & Drogin LLP

What the team is known for

Tarter Krinsky & Drogin offers a strong construction practice group with particular expertise advising on projects in the Greater New York Metropolitan Area. It is able to provide cradle-to-grave support from project inception through to resulting litigation. The

firm has a notable focus on the representation of owners and developers.

Strengths

"The team is extremely professional, resourceful and well connected. The attorneys' experience is integral in getting deals done."

"The team is super responsive and good at thinking thorough strategy."

"Tarter Krinsky & Drogin approaches every issue with expertise and professionalism, while also being willing to dive into the deep end and work side-by-side with its clients. The firm's combination of high level skill and hands-on partnership makes it exceptional."

"Tarter is very responsive and skillful in negotiating terms and crafting solutions."

Work highlights

Tarter Krinsky & Drogin LLP continues to represent Success Academy Charter Schools in connection with the construction of a school in Queens, handling the construction management agreement as well as negotiations with other properties in the vicinity.

Notable practitioners

David Pfeffer advises clients across the full spectrum of transactional and contentious construction matters. His areas of focus include the drafting and negotiation of contract, design and licensing agreements, as well as construction defect litigation.

Strengths: *"David Pfeffer consistently goes above and beyond. He is quick to answer calls, thorough in his guidance and immediately connects us with the necessary parties."* *"David is fantastic. He is not just a lawyer, but is also practical and has business acumen and interpersonal skills."* **Robert Banner** is co-chair of the Construction Committee for the New York County Lawyers Association and has a broad construction practice encompassing disputes related to breach of contract, delays, intellectual property, unfair competition, alleged design professional malpractice and commercial real estate, as well as drafting and negotiation of construction and access agreements. **Strengths:** *"Bob is very aware of his clients' needs and will push to get the right results."* *"Robert has an in depth knowledge of our company and our industry."* *"Bob is a savvy adviser. He is able to impart wise observations."* *"Bob possesses superior experience in contractual matters."* **Sean Scuderi** has considerable expertise across construction-related disputes and contract and licensing matters. He is particularly adept handling complex neighbor access issues.

Strengths: *"Sean Scuderi is super responsive and has a sharp strategy. He has a good pulse on construction standards and contracts. Both his level of legal expertise and his business acumen make us want to continue to work with him."* *"We are confident we are getting the best result when Sean is involved."* **Eric Zipkowitz** has extensive experience representing real estate developers, nonprofits and corporations in varied matters related to construction projects. His practice ranges from drafting and negotiating contracts to counseling on non-judicial dispute resolutions. **Strengths:** *"Eric is terrific. He has vast knowledge and experience which he brings to the table and is a great writer and adviser."* *"Eric is an excellent counsel in terms of protecting client needs and interests on all projects."* **Maurizio Anglani** provides strategic counsel to clients in

the construction industry regarding contracts and agreements, as well as disputes. He is particularly well-placed to represent Italian businesses operating in New York. **Strengths:** *"Maurizio is fantastic. He is professional, available, knowledgeable and fair. I could not recommend him enough."* *"Maurizio is an extremely knowledgeable lawyer. He handles himself with a quiet sophistication."* *"Maurizio combines deep legal expertise with excellent commercial awareness. His ability to anticipate business implications and deliver clear, pragmatic guidance sets him apart, as does his consistently high level of service."* *"Maurizio is knowledgeable and is an advocate who is invested in our success."* *"Maurizio is always able to find practical solutions quickly and brings a deep level of understanding to matters."*

Venable LLP

What the team is known for

Venable houses a well-known construction team, noted for its experience with large infrastructure projects. It handles the full spectrum of construction matters, with special expertise on transactional work, including contract negotiation. The team represents a range of clients including owners, contractors, architects and public agencies.

Strengths

"The team is always very professional and stands for the best interests of its clients."

"The team does contract negotiation and litigation very well."

Work highlights

Venable continues to advise InvestMates Real Estate on its construction project at 19 – 37 Clay Street in Brooklyn, which involves drafting and negotiating agreements, subcontracts and vendor proposals.

Notable practitioners

Brian Lustbader handles contract drafting and negotiation as well as litigation and frequently acts for owner or developer-side clients. He offers particular expertise assisting clients in neighboring property issues. **Strengths:** *"Brian is a terrific guy and a very good lawyer."* *"Brian has very good understanding of the engineering involved in construction projects. I would recommend Brian to anyone."* **Russell Wolfson** represents owners, developers, contractors, architects and engineers in all stages of a construction project, from contract drafting to claims. **Strengths:** *"Russell is commercially aware, effective, smart on the law and can deal with difficult opposing counsels. He is an excellent all around lawyer who is able to handle construction and real estate transactions as well as litigation."* **Katherine Peluso** is an associate at Venable's New York office. She focuses her practice on construction and commercial litigation. She regularly handles disputes and leads mediations.

Band 4

Couch White, LLP

What the team is known for

The construction group at Couch White handles work in both public and private spaces and serves as counsel for well-known industry clients such as the Associated General Contractors of New York. The firm covers contracts, dispute/alternative dis-

pute resolution, government procurement, FCA and claims.

Strengths

"Couch White understands the construction business and has relationships with government agencies. The firm is large enough to handle multiple legal issues and responds quickly."

"The team's attentiveness to our needs along with its broad scope in the industry gives it a unique ability to help service our needs."

"Couch White has a deep bench of widely respected and experienced attorneys with longstanding experience in the construction industry."

Work highlights

Couch White represented Marcy Excavation Services in negotiations with Casella Waste Management after a partial slope failure occurred in a project for which Marcy was the general contractor.

Notable practitioners

Donald Hillmann is the current chair of Couch White's construction and litigation groups. He focuses his practice on construction, litigation and real estate. Don has experience in both state and federal courts and is also involved in alternative dispute resolution. He regularly represents clients before government departments and handles work from procurement to labor law. **Strengths:** *"Don Hillman is responsive and has outstanding insight and perspective."* *"We've had nothing but good results with Don."* *"Don consistently goes the extra mile to get results. Whether it's taking additional steps to solve a problem or offering proactive solutions, he always shows a high level of commitment and follow-through. He does what it takes to work through challenges to get the job done and achieve favorable outcomes."* *"Don is a steady guiding force. His knowledge and practicality is spectacular."* *"Don is very creative and entrepreneurial."* **Joel Howard** is a partner in Couch White's construction and complex/commercial litigation practices. He has experience in both state and federal courts and can aid clients in mediations and arbitrations also. He represents all aspects of construction, from owner/developers to subcontractors. **Strengths:** *"Joel has a tremendous amount of knowledge and experience in construction law."* *"Joel is outstanding and serves us well."* *"Joel is a pleasure to work with."* **Brendan Wolf** is a partner at Couch White, specializing in construction and commercial/complex litigation. He has experience in both state and federal courts and handles issues from contract preparation to litigation. He also has experience dealing with DBE programs and the various issues facing female and minority-owned businesses. **Strengths:** *"Brendan is an outstanding attorney who brings the benefit of public sector general counsel experience to the table."* *"Brendan is the guy I turn to when it comes to large contract negotiations."*

Goldberg Segalla LLP

What the team is known for

Goldberg Segalla is known to represent some of the largest general contractors in the country in construction litigation, with particular expertise in the energy industry. It is also adept at drafting and negotiating all forms of construction contracts, as well as insurance defense work.

Strengths

"Goldberg has an excellent understanding of con-

tracts and litigation and communicates well with insurance companies."

"Goldberg is a true partner in protecting our company and understands our core business."

Notable practitioners

Christopher Belter maintains an active practice across all kinds of construction litigation, ADR and contract review matters. He often represents specialty contractors involved in significant energy infrastructure projects.

Hinckley Allen

What the team is known for

Hinckley Allen's experienced construction and public contracts group represents clients across the industry, from specialty contractors to insurers. In addition to its dispute resolution offering, it is able to assist clients in navigating various legal and regulatory challenges.

Strengths

"Hinckley Allen's commitment to fully understanding the nuances of our business is a true highlight."

"Hinckley Allen's partners have a unique ability to find common ground and reach quick settlements."

"Hinckley Allen delivers timely turnaround on requests, professional presentation and concise and easily understood direction."

Work highlights

Hinckley Allen continues to represent Tutor Perini Corporation and Frontier-Kemper Constructors in an action related to the New York Metropolitan Transportation Authority's East Side Access Program, where the clients allege thirteen causes of action and demand \$330 million in damages.

Jones Day

What the team is known for

The construction group at Jones Day is well-known for its track record of representing clients in matters ranging from energy and infrastructure to real estate and labor and employment. Jones Day stands out for both its national and international capabilities, operating from the US, Europe, Asia, Latin America and the Middle East. The construction department works with public and private companies and has an impressive list of matters, dealing with damages, delays, breach of agreements and serving as lead construction counsel.

Strengths

"Jones Day is prompt, has deep knowledge and thinks strategically."

"The team is business savvy and very commercial."

"The attorneys are responsive and willing to go the extra mile. They understand the commercial stakeholders and make complex issues easy to navigate."

Work highlights

Jones Day represents Kiewit Louisiana Co. in a \$2 billion arbitration related to the client's role as an EPC contractor for an LNG liquefaction facility. The dispute centers on issues such as project schedule delays and cost disputes.

Notable practitioners

Lawrence Dany mainly handles sophisticated construction dispute resolutions and litigation in a variety of forums. He acts for an array of prominent clients including energy corporates, engineering and construction firms and retailers. **Strengths:** "Lawrence is very commercial and practical. He puts himself in your shoes and speaks a language

that makes sense." "Larry has a deep knowledge of the field, is practical and has lots of experience."

Melissa Billig is an experienced litigator and regularly handles high profile, complex projects and disputes, representing owner/developers to engineers and architects. She also has additional experience in the ADR space. **Strengths:** "Melissa is very thoughtful and a tough negotiator." "Melissa does excellent work and is very knowledgeable about the field." "Melissa is terrific and dedicated." **Kristina Moore** is an associate who focuses her practice on the construction, energy and mining markets. In addition, she has experience representing clients in both state and federal courts, as well as in front of the ICC.

Smith, Gambrell & Russell, LLP

What the team is known for

Smith, Gambrell & Russell has notable experience counseling clients through the duration of construction projects, assisting with all legal needs. The team offers expertise in contract drafting and negotiating, as well as in litigation and ADR of unresolved claims. It is also adept in New York lien law matters and insurance issues relating to major construction projects.

Strengths

"The team provides excellent and efficient litigation representation with a focus on practical results."

"I feel comfortable bringing the attorneys into the most complicated situations because they combine deep subject matter knowledge with sound judgment and a steady, solution-oriented approach."

"The team has expertise and knowledge and can form fact-driven interpretations. It brings clarity to decision making."

"I can tell the attorneys are very passionate about their job and their dedication to the case is stunning."

Work highlights

Smith, Gambrell & Russell, LLP continues to serve as outside construction counsel to the Rabsky Group in relation to a development project located at 259 East 72nd Street, New York.

Notable practitioners

Michael Glanzman assists clients across the full spectrum of transactional and contentious construction matters. He has significant expertise in the design and negotiation of various construction agreements, claim preparation and insurance and New York lien law matters. **James Lotito** represents a wide range of clients including contractors, owners and developers in litigation, dispute resolution and contractual matters. He advises on projects including luxury and high-end residential buildings and hotel developments. **Strengths:** "Jim's ability to provide counsel based on future outcomes has been instrumental to our success." "James' legal acumen and understanding of cases are beyond what you could reasonably expect." "What distinguishes James from his peers at other firms is the combination of deep construction and development knowledge, practical judgment and genuine ownership of outcomes." **Melissa Salsano** represents public and private owners and developers, general contractors and construction managers in connection with construction and infrastructure projects. She draws on her background in civil engineering to provide project counseling, contract negotia-

tion and dispute resolution services. **Strengths:** "Melissa Salsano is knowledgeable and experienced and writes excellent motion papers."

Welby Brady & Greenblatt LLP

What the team is known for

Welby Brady & Greenblatt is a respected construction boutique with full-service capabilities. It is well known for representing contractors and subcontractors, with marked experience in dispute resolution.

Strengths

"Welby Brady & Greenblatt is excellent at representing contractors."

Notable practitioners

Thomas Welby has considerable experience handling the full range of construction issues, including contract disputes and public bid matters. He is particularly recommended for his mediation practice.

Michael Greenblatt is a litigation specialist who is highly regarded for his knowledge of construction law and surety disputes. He also has experience handling transactional matters, including the negotiating and drafting of construction contracts.

Anthony Carlucci's practice is focused on construction contracts, architect and engineering insurance defense and surety law. He counsels contractors, subcontractors, construction managers, owners and other construction industry clients on contract-related matters as well as disputes. **Strengths:** "Anthony is a good lawyer and well experienced. He is a serious practitioner in the construction space."

Other Ranked Lawyers

Richard De Palma chairs Thompson Hine's International Arbitration practice and he is capable of representing his construction clients in a broad range of disputes. He has particular expertise in large-exposure cases where preliminary relief is sought.

Neal Eiseman of Eiseman ADR LLC is highly regarded for his capabilities as a mediator, drawing on his career handling complex construction contracting and disputes.

Eugene Farber of Farber, Pappalardo & Carbonari has over four decades of experience in the construction industry. He is particularly recommended for his skills in high-stakes mediations involving clients from various sectors. **Strengths:** "Eugene Farber is a top mediator."

Matthew Giacobbe is a managing associate at Dentons whose practice is focused on transactional construction. His clients include institutional and corporate owners, developers and investors.

Strengths: "Matt is a pleasure to work with. He is meticulous and has great attention to detail, is always available and willing to help and has a great sense for the commercial aspects of transactions."

Theodore Hecht is a highly experienced litigator who represents a range of clients, including contractors and public bodies, in construction litigation, arbitrations and contract negotiations.

Daniel Katz of Kaufman Dolowich LLP is recognized for his strength as a litigator. He is highly commended for his work across the full range of construction disputes.

Christopher McCabe is one of the founding partners of Quinn McCabe. He and the firm specialize in construction law and have experience representing a variety of clients who are involved in the different stages of construction. In addition, he handles complex litigation and deals with a variety of issues from delay claims to employment. **Strengths:** “Christopher McCabe is very passionate, smart and good at what he does.” “Christopher is an expert in handling access agreements.”

David Montgomery leverages his four decades of experience in construction and engineering law in his practice as a mediator and arbitrator.

Jason Samuels of Polsinelli PC concentrates his practice on construction law, assisting clients on both transactional matters, as well as dispute resolution. He represents real estate developers, owners, contractors and suppliers in all aspects of

public and private construction and development. **Strengths:** “Jason Samuels is a strong litigator with solid knowledge of New York construction.”

Alana Sliwinski of Dentons focuses her practice on construction and construction litigation. She represents real estate businesses and owners/developers, and is involved in infrastructure projects. **Strengths:** “Alana Sliwinski is really sharp, smart and capable.” “Alana is easy to work with and explains things in a digestible way.” “Alana is extremely thorough, responsive and detail-oriented.” “Alana is highly commercial and experienced and provides a very high level of service and industry knowledge.”

Scott St. Marie is a mediator and arbitrator who specializes in construction litigation. He has experience representing players in the construction space, from owners to sureties and has handled compli-

cated construction matters. **Strengths:** “Scott does an exceptional job and is top notch.” “Scott’s long and distinguished career as a construction litigator places him in the top tier of construction arbitrators and mediators. Scott has seen it all and done it all, which earns him the respect of his clients.”

David Westermann Jr has a practice spanning both transactional and contentious construction matters where he acts for owners, developers and surety clients. **Strengths:** “David is great to work with. He is practical and seeks to resolve issues and I find him knowledgeable and capable of handling the most complex construction matters.”

Michael Young of JAMS is a nationally known and highly regarded mediator. He is recognized for his considerable experience mediating construction disputes.

NEW YORK: A Corporate/M&A: Shareholder Activism Overview

Shareholder activism has established itself as a highly effective counterbalance to the power of corporate boards – a means to hold directors not acting in the best interests of shareholders accountable, refresh boards with skilled new directors, and drive value for all shareholders. Investors ranging from investment funds approaching each situation with activism in mind, to typically passive investors fed up with years of underperformance at portfolio companies, fill this role at publicly traded companies around the world, with shareholder activism as an investment strategy emerging as a distinct asset class.

Types of Activist Engagements

Many activist engagements begin with private communications between the investor and members of the management team and board, seeking to resolve pressing concerns. If the company and investor fail to reach a resolution, or if the investor otherwise doubts its ability to get traction solely through private engagement, it may lead the investor to launch a public campaign. The investor may also submit nominations of director candidates for election at the next shareholder meeting, challenging incumbent directors for seats on the board. This formal process requires the investor to strictly comply with procedures in the company’s governing documents, including by delivering written notice of the nomination by a specified deadline. In these situations, having strong director nominees on the investor’s slate is key, and activists have proven their ability to attract highly qualified candidates to join their campaigns. Alternatively, an activist may pursue a withhold campaign where it opposes the election of certain company-nominated candidates but does not field its own slate, which provides shareholders with another mechanism to hold underperforming boards accountable.

While the prescription for what ails any particular company depends on the situation, activists commonly press for a range of corporate actions, including corporate governance enhance-

ments, operational and/or strategic reviews and initiatives, and changes to capital allocation practices. In some situations, an activist will focus on opportunities for M&A, including the potential value for shareholders of a sale of certain assets or the company as a whole, or, when there is a deal on the table, campaign for improved terms or against shareholder approval of a transaction that the investor believes is not in the best interest of shareholders.

Types of Shareholder Activists

A wide range of investors utilize activism to drive shareholder value. These include funds focused on activism as an investment strategy that have repeatedly and successfully used activism to create value at their portfolio companies. We also see various non-traditional players, including former insiders with a significant investment in a company, strategic investors interested in potential transactions, and initially passive investors that switch to active engagement at a portfolio company after years of poor performance and intransigence from the board and management team. Notwithstanding the diverse personalities, styles and strategies of these different types of investors, activists share the same fundamental goal – to unlock shareholder value.

Developments and Trends in Shareholder Activism

As the leading law firm representing activist investors, Olshan Frome Wolosky LLP has firsthand insight into the current trends in this space, and a deep understanding of how these trends will impact the activism landscape. In 2025–2026, these trends include the following.

Strong activity in 2025 moving into 2026

The value of activist stakes globally totaled USD74 billion in 2025. Shareholder activism had a strong 2025, with a record 255 campaigns launched around the world – 55% in the USA, 16% in Eu-

rope and 25% in the Asia-Pacific region – making 2025 a record year. In the USA, that activity carried over into the new year, with the number of campaigns from Q4 2025 and Q1 2026 up 12% compared with the same period last year, while global campaign activity was down 11%.

There was a marked increase in M&A-related campaigns toward the end of 2025, reflecting an active M&A market. Other frequent campaign objectives included board change, strategic/operational improvements and capital allocation issues. In Q1 2026, activists appeared to shift away from M&A-focused campaigns, perhaps reflecting uncertainty in the market, with increased demands for strategic/operational improvements in particular.

Varied uses of activism in notable campaigns

Notable campaign developments in Q1 2026 demonstrate the different types of situations in which activism is used as a strategy and the wide range of investors engaging in activism. Norwegian Cruise Line appointed five new directors to reshape its board after reaching a pact with Elliott Management, which launched the most campaigns overall in 2025 and Q1 2026. Paramount used activist pressure to support its takeover bid at Warner Bros Discovery, with an assist from Ancora Holdings' public pressure, resulting in Netflix's withdrawal and a signed merger agreement with Paramount. After Lululemon's CEO stepped down, Chip Wilson escalated his battle with the company over its strategic direction and governance, nominating a slate of director candidates and submitting a shareholder proposal requesting that the company's staggered board be eliminated. HoldCo Asset Management continued its series of campaigns pushing for changes at US regional banks.

Ties to C-Suite turnover

It should be no surprise that the sort of sustained underperformance that drives activist engagement also drives turnover in the C-Suite. In the USA, 2025 saw increases in both the number of campaigns following a CEO departure, and CEO departures following a campaign. Installing directors who will hold CEOs and other members of the management team accountable for poor performance remains a typical objective for activist campaigns. Companies with a dissatisfied shareholder base that see themselves as a likely target for activism will also make proactive changes to management to stave off a potential campaign. However, as the boards of Norwegian Cruise Lines and Lululemon have seen, moving on from a CEO is often not enough on its own to satisfy shareholders that the company is on the right track. Shareholders tend to seek the installation of experienced new management teams, board refreshment with independent direc-

tors possessing appropriate skillsets, and public commitments that the board and management can be held to if performance does not improve.

Impactful regulatory developments in USA

Regulatory developments in the USA stand to meaningfully impact the ways in which shareholder activism plays out. In 2025, the Securities and Exchange Commission (SEC) issued new guidance on when a more-than-5% shareholder is required to file a Schedule 13D rather than a short-form Schedule 13G. This guidance contributed to changes to the company engagement and voting practices of institutional investors, including how they make voting recommendations to clients and their willingness to share thoughts on key corporate matters with companies and other shareholders, decreasing visibility into their views and likely voting recommendations/decisions in a proxy contest.

The SEC has been working on new rules that would allow companies to report earnings on a semi-annual rather than quarterly basis. If adopted, semi-annual reporting would significantly change the information flowing to investors, which will impact the ability of investors to monitor business performance and ultimately hold boards and management teams accountable. Additionally, as proxy advisory firms have faced pressure from multiple directions, certain institutional investors announced new voting practices to demonstrate their independence from proxy advisory firms, and proxy advisory firms are modifying their approaches to adapt. As the proxy voting landscape continues to evolve, companies and investors alike will need to re-evaluate how they engage with shareholders, both in the lead-up to and during a proxy contest.

More of the same company defense tactics

While company advisers like to tout the importance of year-round monitoring and proactive engagement with their investor base to “be your own activist”, we still see companies modifying their corporate governance structures in ways that create unnecessary and defensive procedural hurdles for shareholders to exercise their legal rights. Particularly, companies adopt onerous advance notice by-laws designed to increase the difficulty and cost associated with nominating director candidates, and increasingly require shareholder nominees to complete lengthy company-form questionnaires that must be requested in advance and submitted with the nomination. We regularly see companies attempt to invalidate shareholder nominations or disqualify dissident nominees on the basis of hyper-technical disclosure deficiencies that do not meaningfully add to the information investors need to evaluate the director nominees.

Corporate/M&A

Corporate/M&A		
Senior Statespeople and Eminent Practitioners		
Senior Statespeople: distinguished older partners	Lipton Martin <i>Wachtell, Lipton, Rosen & Katz</i>	Eminent Practitioners
Atkins Peter Allan <i>Skadden, Arps, Slate, Meagher</i>	Morphy James C <i>Sullivan & Cromwell LLP *</i>	Becker Barbara <i>Gibson, Dunn & Crutcher LLP</i>
Bason Jr George R <i>Davis Polk & Wardwell LLP *</i>	Profusek Robert A <i>Jones Day</i>	Epstein Steven <i>Fried, Frank, Harris, Shriver & Jacobson</i>
Block Dennis J <i>Greenberg Traurig, LLP (ORL) ◇</i>	Rosen Jeffrey J <i>Debevoise & Plimpton LLP</i>	
Brownstein Andrew R <i>Wachtell, Lipton, Rosen & Katz</i>	Schumer Robert B <i>Paul, Weiss, Rifkind, Wharton</i>	
Leading Individuals		
Band 1	Grubman David <i>Sidley Austin LLP *</i>	Cohen Jackie <i>Ropes & Gray LLP *</i>
Aiello Michael <i>Weil, Gotshal & Manges LLP</i>	Lam David <i>Wachtell, Lipton, Rosen & Katz</i>	Cooper Elizabeth A <i>Simpson Thacher & Bartlett LLP *</i>
Aquila Francis J <i>Sullivan & Cromwell LLP *</i>	Langston James <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	Cooper Kevin <i>Cooley LLP</i>
Barshay Scott A <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	Lee Edward J <i>Kirkland & Ellis LLP</i>	Finger Todd <i>McDermott Will & Schulte</i>
Cohen H Rodgin <i>Sullivan & Cromwell LLP *</i>	Lubowitz Michael <i>Weil, Gotshal & Manges LLP</i>	Gilroy Matthew <i>Weil, Gotshal & Manges LLP</i>
Ellin Howard L <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>	Stebbins Ann Beth <i>Skadden, Arps, Slate, Meagher</i>	Giordano Christopher <i>DLA Piper LLP (US)</i>
Emmerich Adam O <i>Wachtell, Lipton, Rosen & Katz</i>	Thierfelder Mark E <i>Dechert LLP *</i>	Goldberg Steven H <i>BakerHostetler LLP *</i>
Herlihy Edward D <i>Wachtell, Lipton, Rosen & Katz</i>	Van Dyke Brandon <i>Skadden, Arps, Slate, Meagher</i>	Goldfeld Victor <i>Wachtell, Lipton, Rosen & Katz</i>
Katz David A <i>Wachtell, Lipton, Rosen & Katz</i>	Band 5	Gruber Aaron <i>Cravath, Swaine & Moore LLP *</i>
Klingsberg Ethan A <i>Freshfields US LLP</i>	Abbott James E <i>Seward & Kissel LLP *</i>	Harrison Christopher <i>Sterlington PLLC (ORL) ◇</i>
Neff Daniel A <i>Wachtell, Lipton, Rosen & Katz</i>	Allinson David S <i>Latham & Watkins LLP *</i>	Katsanos Nick <i>Seward & Kissel LLP *</i>
Nussbaum Andrew J <i>Wachtell, Lipton, Rosen & Katz</i>	Boston David <i>Willkie Farr & Gallagher LLP *</i>	Kent Jason L <i>Cooley LLP</i>
Saeed Faiza J <i>Cravath, Swaine & Moore LLP</i>	Cain Karessa <i>Wachtell, Lipton, Rosen & Katz</i>	Klein Spencer <i>Morrison Foerster</i>
Sawyer Melissa <i>Sullivan & Cromwell LLP *</i>	Chen Ting <i>Cravath, Swaine & Moore LLP *</i>	Leaf Russell <i>Willkie Farr & Gallagher LLP *</i>
Schnell Paul <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>	Condon Creighton <i>A&O Shearman</i>	Levine Jenna E <i>Wachtell, Lipton, Rosen & Katz</i>
Wolf Daniel E <i>Kirkland & Ellis LLP *</i>	Davis Jonathan <i>Kirkland & Ellis LLP *</i>	Mills Phillip R <i>Davis Polk & Wardwell LLP</i>
Band 2	Dougherty James P <i>Davis Polk & Wardwell LLP *</i>	Myers Ken <i>Fenwick</i>
Aaronson William H <i>Davis Polk & Wardwell LLP</i>	Franchini John D <i>Milbank LLP</i>	Nussbaum Ian <i>Latham & Watkins LLP *</i>
Arcano Stephen F <i>Skadden, Arps, Slate, Meagher & Flom</i>	Gallardo Eduardo <i>Paul Hastings LLP *</i>	Petepiece Scott <i>A&O Shearman</i>
Greene Mark I <i>Cravath, Swaine & Moore LLP *</i>	Harwich Peter <i>Latham & Watkins LLP *</i>	Petillo-Décosard Kimberly C <i>White & Case LLP</i>
Hall Richard <i>Cravath, Swaine & Moore LLP *</i>	Hochenberg Jenny <i>Freshfields US LLP</i>	Rothschild Jeffrey Lee <i>McGuireWoods LLP</i>
Klein Alan M <i>Simpson Thacher & Bartlett LLP *</i>	Kotran Stephen M <i>Sullivan & Cromwell LLP *</i>	Samuelson Charles A <i>Hughes Hubbard & Reed LLP</i>
Regner William D <i>Debevoise & Plimpton LLP</i>	Lefkowitz Ken <i>Hughes Hubbard & Reed LLP</i>	Schwartz David <i>Orrick, Herrington & Sutcliffe LLP</i>
Rinker Kevin <i>Debevoise & Plimpton LLP</i>	Lesnick Randi C <i>Jones Day</i>	Sklar Craig <i>Seward & Kissel LLP *</i>
Schiele Eric <i>Paul Hastings LLP *</i>	Marell Jeffrey D <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	Sorkin John E <i>Ropes & Gray LLP</i>
Shim Paul J <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Muzumdar Saeed <i>Gibson, Dunn & Crutcher LLP</i>	Spoerri Kimberly R <i>Cleary Gottlieb Steen & Hamilton LLP</i>
Swedenburg Eric M <i>Simpson Thacher & Bartlett LLP *</i>	O'Brien Clare <i>A&O Shearman</i>	Turano Laura C <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>
Townsend III Robert I <i>Cravath, Swaine & Moore LLP</i>	Pagnani Keith <i>Sullivan & Cromwell LLP *</i>	Vernace Anthony <i>Simpson Thacher & Bartlett LLP *</i>
Veeraraghavan Krishna <i>Paul, Weiss, Rifkind, Wharton</i>	Reiss John <i>White & Case LLP</i>	Wechsler Ernest <i>HSF Kramer</i>
Zoubek Damien R <i>Freshfields US LLP</i>	Seidman Steven <i>Willkie Farr & Gallagher LLP *</i>	Weinberg J D <i>Covington & Burling LLP</i>
Band 3	Sibbett Benjamin <i>Clifford Chance US LLP</i>	Williams Marc O <i>Davis Polk & Wardwell LLP *</i>
Bird Paul S <i>Debevoise & Plimpton LLP</i>	Skerry Ethan <i>Fenwick</i>	Wolfe Brian <i>Davis Polk & Wardwell LLP *</i>
Casey George <i>Linklaters</i>	Smith H. Oliver <i>Davis Polk & Wardwell LLP *</i>	Wolff Kenneth M <i>Skadden, Arps, Slate, Meagher & Flom</i>
Dawson R Alec <i>Morgan, Lewis & Bockius LLP *</i>	Turteltaub Adam M <i>Willkie Farr & Gallagher LLP *</i>	Zachariah Joshua M <i>Goodwin Procter LLP *</i>
Jebejian Sarkis <i>Kirkland & Ellis LLP</i>	Band 6	Zimmerman Edward M <i>Lowenstein Sandler LLP (ORL) ◇</i>
Kirman Igor <i>Wachtell, Lipton, Rosen & Katz</i>	A. Kling Jacob <i>Wachtell, Lipton, Rosen & Katz</i>	Zoccolillo Jr Alan F <i>Baker McKenzie</i>
Richter Philip <i>Fried, Frank, Harris, Shriver & Jacobson LLP</i>	Astrachan Gregory B <i>Willkie Farr & Gallagher LLP *</i>	Up-and-coming individuals
Rosenblum Steven A <i>Wachtell, Lipton, Rosen & Katz</i>	Barnstable-Brown Christopher <i>WilmerHale *</i>	Coffey Rachael <i>Kirkland & Ellis LLP *</i>
Band 4	Brass Daniel <i>White & Case LLP</i>	Kim Dohyun <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>
Cohen Audra <i>Sullivan & Cromwell LLP *</i>	Brass Daniel <i>Davis Polk & Wardwell LLP *</i>	Roegge Bill <i>Cooley LLP</i>
Deckelbaum Ariel J <i>Ropes & Gray LLP *</i>	Cerasani Denise <i>White & Case LLP</i>	Rozental Anatoliy <i>Reed Smith LLP</i>
Feirstein David B <i>Kirkland & Ellis LLP *</i>	Cheng Jennifer <i>White & Case LLP</i>	
* Indicates individual with profile.		
◇ (ORL) = Other Ranked Lawyer.		
Alphabetical order within each band. Band 1 is highest.		

The editorial is in alphabetical order by firm name.

A&O Shearman

What the team is known for

A&O Shearman offers services in domestic and international transactions, including M&A, carve-outs and Reverse Morris Trust transactions. The corporate team works with clients from numerous sectors, including energy, financial services and technology. The team advises private corporations,

financial institutions and private equity funds. Clients benefit from the firm's extensive global footprint.

Strengths

"They are up-to-date and understand best market practices."

"The team is super responsive at all hours."

"A&O Shearman lawyer are adept at finding pragmatic and commercial solutions, and are able to distil complex matters into easy to understand advice."

"They are able to translate complex matters into big themes with practical guidance."

"Their ability to coordinate across jurisdictions and disciplines reflects a mature, well-resourced transactional practice."

Work highlights

A&O Shearman advised American Axle & Manufacturing on its \$1.4 billion acquisition of Dowlais.

Notable practitioners

Creighton Condon maintains a broad corporate practice with strength in M&A, divestitures and cor-

Corporate/M&A: Highly Regarded
Leading Firms
Band 1
Fried, Frank, Harris, Shriver & Jacobson LLP
Goodwin
Jones Day
Morgan, Lewis & Bockius LLP
Ropes & Gray LLP
Sidley Austin LLP
Band 2
Clifford Chance US LLP
Cooley LLP
Covington & Burling LLP
Dechert LLP
Milbank LLP
Band 3
Akin
Baker McKenzie
DLA Piper LLP (US)
Hughes Hubbard & Reed LLP
Morrison Foerster
Proskauer Rose LLP
Band 4
Baker Botts L.L.P.
Fenwick
Hogan Lovells US LLP
Linklaters
McDermott Will & Schulte
Seward & Kissel LLP
Band 5
Arnold & Porter
BakerHostetler LLP
Cadwalader, Wickersham & Taft LLP
Dorsey & Whitney LLP
HSF Kramer
Mayer Brown LLP
McGuireWoods LLP
Mintz Levin Cohn Ferris Glovsky and Popeo PC
Orrick, Herrington & Sutcliffe LLP
Reed Smith LLP
Vinson & Elkins LLP
WilmerHale
<i>* Indicates individual with profile.</i>
<i>◇ (ORL) = Other Ranked Lawyer.</i>
<i>Alphabetical order within each band. Band 1 is highest.</i>

porate governance issues. His client base includes a number of prominent companies, including their boards, and financial institutions. **Clare O'Brien** utilizes her extensive experience in corporate transactions to assist a client base of significant public and private companies. She regularly handles M&A, joint ventures and corporate governance issues. **Scott Petepiece** holds relationships with a number of leading names in the financial services and infrastructure sectors, among others. **Strengths:** "Scott is an industry expert and is open and selfless when it comes to sharing his insights."

Akin

What the team is known for

Akin offers services in a range of issues, including M&A and buyouts. The team is known for its work with private equity funds and for advising clients working in a wide range of industries, including energy, media and utilities. The firm is experienced in representing activist investors and adept at handling corporate governance matters.

Strengths

Corporate/M&A: The Elite
Leading Firms
Band 1
Cravath, Swaine & Moore LLP
Davis Polk & Wardwell LLP
Kirkland & Ellis LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Simpson Thacher & Bartlett LLP
Skadden, Arps, Slate, Meagher & Flom LLP
Sullivan & Cromwell LLP
Wachtell, Lipton, Rosen & Katz
Band 2
Debevoise & Plimpton LLP
Freshfields US LLP
Latham & Watkins LLP
Band 3
Cleary Gottlieb Steen & Hamilton LLP
Weil, Gotshal & Manges LLP
Band 4
A&O Shearman
Gibson, Dunn & Crutcher LLP
Paul Hastings LLP
White & Case LLP
Willkie Farr & Gallagher LLP

"The team is extremely responsive. They are always happy to get on the phone, even with very short notice."

"Akin is a great full-service firm and can provide advice on multifaceted matters."

Work highlights

Akin represented Amber Energy in its \$7.2 billion acquisition of PDV Holding.

Notable practitioners

Douglas Rappaport leverages his experience as a commercial litigator to provide advice to activist investors on strategic issues including solicitation of board seats and control contests. **Strengths:** "He is an amazing attorney." "He has great client service, really understands how we do business and is a very adept negotiator."

Arnold & Porter

What the team is known for

Arnold & Porter often advises on mid-market deals for asset managers, private equity and other investment firms. The firm is particularly well regarded for life sciences transactions, with a client base in this area that includes both established and emerging biotechnology companies. The team works with strategic buyers and sellers. Arnold & Porter's expertise covers M&A, tender offers and leveraged buyouts, and its cross-border expertise includes notable experience acting for Canadian clients on deals in the USA.

Strengths

"Arnold & Porter provide very practical advice and are extremely responsive."

Work highlights

Arnold & Porter advised Alcon Research in the acquisition of Aurion Biotech.

Notable practitioners

Derek Stoldt is a key contact.

Baker Botts L.L.P.

What the team is known for

Baker Botts LLP offers strong capabilities in energy-related transactions, often handling substantial acquisitions and dispositions. The corporate

Corporate/M&A: Shareholder Activism
Leading Firms
Band 1
McDermott Will & Schulte
Olshan Frome Wolosky LLP
Band 2
Willkie Farr & Gallagher LLP
Senior Statespeople
Senior Statespeople: distinguished older partners
Weingarten Marc McDermott Will & Schulte
Wolosky Steve Olshan Frome Wolosky LLP
Leading Individuals
Band 1
Brand Richard White & Case LLP
Freedman Andrew Olshan Frome Wolosky LLP
Klein Eleazer McDermott Will & Schulte
Band 2
Mantel Kenneth Olshan Frome Wolosky LLP
Nebel Ryan Olshan Frome Wolosky LLP
Rappaport Douglas Akin
Reda Meagan Olshan Frome Wolosky LLP
Band 3
Davis Christopher P Kleinberg, Kaplan, Wolff (ORL) ◇
Fertman Jared Willkie Farr & Gallagher LLP *
Leaf Russell Willkie Farr & Gallagher LLP *
Schwartz Adriana Seward & Kissel LLP *
Up-and-coming individuals
Gold Brandon McDermott Will & Schulte

team advises a diverse client portfolio, including buyers, sellers, financial advisers and investment banks. The firm's expertise covers transactions in the media, telecommunications and technology sectors, among others. A network of offices across Europe, Asia and the Middle East supports its international deal capacity.

Strengths

"The Baker Botts team is highly responsive."

"They have been really helpful in guiding us through tricky, novel matters."

"They are well-experienced people covering a wide breadth of topics and angles."

"The team takes time to understand our business and complex situations."

Work highlights

Baker Botts advised Liberty Latin America on its sale of its remaining equity interest in ClaroVTR to its Chilean joint venture partner, América Móvil.

Notable practitioners

Jonathan Gordon is a key contact.

Baker McKenzie

What the team is known for

Baker McKenzie has an esteemed corporate group with pronounced capabilities in handling transactions with significant cross-border elements. The firm's lawyers act for a broad client base of public and private companies in deals spanning a great many sectors, including pharmaceuticals, manufacturing and media.

Strengths

"The deal team is so experienced. They know how to make things happen and how to work through red tape."

"They have an incredible ability to understand a complex business and provide advice immediately."

"They provide practical and business-minded advice."

Corporate/M&A: Takeover Defense	
Leading Firms	
Band 1	
Kirkland & Ellis LLP	
Sidley Austin LLP	
Skadden, Arps, Slate, Meagher & Flom LLP	
Sullivan & Cromwell LLP	
Wachtell, Lipton, Rosen & Katz	
Band 2	
Latham & Watkins LLP	
Paul Hastings LLP	
Paul, Weiss, Rifkind, Wharton & Garrison LLP	
Leading Individuals	
Band 1	
Elbaum Lawrence Sullivan & Cromwell LLP *	
Katz David A Wachtell, Lipton, Rosen & Katz	
Liekfett Kai Sidley Austin LLP *	
Mathew Shaun Kirkland & Ellis LLP	
Band 2	
Barshay Scott A Paul, Weiss, Rifkind, Wharton & Garrison	
Gonzalez-Sussman Elizabeth Skadden, Arps, Slate	
Zaba Derek Sidley Austin LLP *	
Band 3	
Aiello Michael Weil, Gotshal & Manges LLP	
Donahue Sean M Paul Hastings LLP *	
Dubofsky Josh Latham & Watkins LLP *	
Gadson Patrick Sullivan & Cromwell LLP *	
Gallardo Eduardo Paul Hastings LLP *	
Sawyer Melissa Sullivan & Cromwell LLP *	
Tetelbaum Elina Wachtell, Lipton, Rosen & Katz	
Wolf Daniel E Kirkland & Ellis LLP *	
Up-and-coming individuals	
Bieber Elizabeth Freshfields US LLP	
Johnson Evan Kirkland & Ellis LLP *	
Lu Carmen Paul, Weiss, Rifkind, Wharton & Garrison LLP *	
* Indicates individual with profile.	
Alphabetical order within each band. Band 1 is highest.	

"The Baker team always responds in a timely manner, surpassing my expectations."

Work highlights

Baker McKenzie acted as lead counsel to Lundbeck in its \$2.6 billion acquisition of Longboard Pharmaceuticals.

Notable practitioners

Alan Zoccolillo offers clients deep expertise in complex international transactions. He's active in the life sciences, professional services and industrial sectors.

BakerHostetler LLP

What the team is known for

BakerHostetler LLP is experienced in a range of mid-market transactions, particularly those involving entities in the technology, media and telecommunications industries. Services the firm offers include mergers, acquisitions, dispositions and joint ventures. The corporate team regularly handles cross-border transactions, including European and Asian deals.

Strengths

"We get a great and thorough service."

"They give clear, direct and rapid guidance aligned with company needs."

"They are able to provide great support across the country and across practice areas."

Work highlights

BakerHostetler advised MNP Corporation,

Fitzgerald Finishing and Cadon Plating & Coatings in its \$300 million purchase by Gruppo Fontana.

Notable practitioners

Steven Goldberg leads the firm's national M&A team, and counts a number of public and private companies among his client list. **Strengths:** *"Steven is a superb tactical lawyer with outstanding real-world business judgment." "Steven is a pleasure to work with. He is always so friendly yet, at the same time, always to the point. He highlights the key issues that need to be resolved." "He knows our company extremely well and offers a fantastic level of support and practical advice." "He is exceptionally strong and attentive." "He is a great guy to work with and extremely responsive."*

Cadwalader, Wickersham & Taft LLP

What the team is known for

Cadwalader, Wickersham & Taft LLP is a well-regarded firm that frequently handles a variety of transactional matters, including shareholder activism and cross-border M&A. The firm's client base includes hedge funds and private equity firms as well as healthcare and energy companies. The team is experienced in public company M&A, as well as in corporate governance issues and strategic board-level matters.

Cleary Gottlieb Steen & Hamilton LLP

What the team is known for

Cleary Gottlieb Steen & Hamilton LLP impresses with its ability to handle significant transactions in the technology, banking and industrial sectors, among others. It is highlighted for its strong network of global offices and is highly capable of handling complex cross-border deals. The corporate team draws upon the firm's complementary experience in areas such as financing, antitrust and litigation. Its clients include major corporate entities, their boards and investment banks.

Strengths

"There was not an issue that came up that Cleary had not previously encountered."

"The lawyers all have general knowledge that makes them well-rounded practitioners."

"They are incredibly responsive, proactive and commercially-minded."

"Their ability to manage complex, multi-jurisdictional transactions, often under tight timelines and in highly regulated environments, is truly outstanding."

Work highlights

Cleary Gottlieb Steen & Hamilton represented Baker Hughes in its \$13.6 billion acquisition of Chart Industries.

Notable practitioners

Paul Shim applies his years of experience to the handling of sophisticated M&A on behalf of public and private companies. Further expertise lies in corporate governance matters and issues concerning fiduciary duty. **Strengths:** *"Paul is a valued partner who takes the time to understand his clients' business and strategic needs. He is attentive, creative and able to render the highly complex digestible for both legal and business clients." "Paul Shim is an expert in managing some of the most complex, sophisticated and challenging M&A transactions. He is a highly effective negotiator who is also incredibly commercial and practical." Kimberly Sporri is experienced in both public and private M&A.*

Among her clients, she counts leading corporates in life sciences, retail and technology. **Strengths:** *"She is responsive, commercial and practical." "Kim is an excellent, commercially-minded, yet pragmatic, negotiator." "Kim is an excellent negotiator. She is flexible, sees around corners and is extremely persuasive on the points that matter." "She is very prepared and able to anticipate questions we might have."*

Clifford Chance US LLP

What the team is known for

Clifford Chance is well known for handling international transactions and is also prominent in domestic deals. The firm is noted for its capabilities in energy, healthcare and real estate matters and for its work with a variety of financial institutions. The team brings to bear expertise in a range of complementary practice areas such as tax, antitrust and litigation. Its client base includes major public and private companies, banks and private equity firms.

Strengths

"Everything you need is at Clifford Chance."

"The team is very commercially aware and understands our needs well. They display excellent commercial awareness and pragmatism."

"They are very responsive, very collaborative and find commercial solutions."

"They stand out for their global reach, cross-disciplinary strength and practical mindset."

Work highlights

Clifford Chance advised Iberdrola on its acquisition of the outstanding shares of common stock of Avangrid.

Notable practitioners

Benjamin Sibbett is called upon by a roster of top corporates to advise on domestic and cross-border M&A. His broad industry expertise covers technology, media and pharmaceuticals, among other sectors. **Strengths:** *"He is always extremely attentive." "He is unflappable, strategic and has great EQ. He comes up with very strong commercial solutions and is always in your corner." "He is an excellent partner with strong commercial awareness and business understanding. He often feels like a partner and member of our team, rather than a separate adviser."*

Cooley LLP

What the team is known for

Cooley LLP is a well-regarded firm with particular expertise in technology and life sciences M&A. Its New York-based lawyers are routinely involved in multijurisdictional deals, working closely with others in their extensive network of offices.

Strengths

"They have a deep understanding of our business and the dynamics that are important to our company in a transaction, so that advice is custom to our needs."

"Their M&A advice is practical and business-focused."

"Their response times are incredible."

"The corporate practice is wonderful. They are very insightful and forward-looking."

"What distinguishes this department is its ability to combine deep technical rigor with real commercial judgment. They don't just identify issues, they prioritize them, explain the trade-offs clearly and focus

on what actually matters to getting a deal done well."

Work highlights

Cooley advised Longboard Pharmaceuticals on its \$2.6 billion sale to Lundbeck.

Notable practitioners

Kevin Cooper concentrates his highly respected practice on M&A and corporate governance issues on behalf of public and private companies. He is active in the technology, financial services and life sciences spaces, among others. **Strengths:** "Kevin is a terrific M&A resource and leader." "He is very smart and a great lawyer." Jason Kent serves as cochair of the firm's public companies practice, and is knowledgeable in a broad variety of transactions. His areas of expertise include advising on M&A, securities matters and governance issues.

Bill Roegge has experience advising clients on cross-border public and private M&A, carve-out transactions and joint ventures. **Strengths:** "Bill is a spectacular lawyer, who understands what clients need." "Bill is a great business partner. He shows he cares about our success and works hand-in-hand with us on the most challenging issues we face to help us achieve strategic business goals." "Bill is incredibly responsive and provides well-balanced and business-oriented advice."

Covington & Burling LLP

What the team is known for

Covington & Burling LLP is particularly well known for its proficiency in transactions involving clients from the pharmaceutical and life sciences industries. The corporate team works with major multinationals, venture capital-backed companies and private equity sponsors. The firm is adept in financial advisory work and often acts for leading names in the banking world. Their expertise spans transactions such as mergers, acquisitions and joint ventures.

Strengths

"They have exceptionally talented counsel in every relevant area for M&A transactions."

"They are a one-stop shop, so I can go to them for anything and for matters across the board."

"The team provides pragmatic and business-oriented advice."

"Covington & Burling are technically brilliant, very responsive and can push us towards a solution."

"The team is really laser-focused on the issues, the risk and our tolerance. They anticipate what we need and want and explain very complicated things in a simple way so business people can understand."

Work highlights

Covington & Burling advised MidFirst Bank on the acquisition of the Texas bank division of Amerant Bank.

Notable practitioners

J D Weinberg maintains an active corporate practice, representing public and private companies in domestic and cross-border deals. **Strengths:** "J D is super experienced in this world and has seen a lot of things. His perspective adds a lot of value when you need something outside-the-box." "He is extremely practical, commercial and understands our business." "He is extremely responsive and knows our deal-making style very well." "J D provides comprehensive insights and strategic advice that are instrumental in guiding our projects to suc-

cess. He ensures that services exceed client expectations."

Cravath, Swaine & Moore LLP

What the team is known for

Cravath, Swaine & Moore LLP demonstrates exceptional strength in M&A and houses a deep and impressive bench of attorneys that regularly handle high-value, complex transactions. The firm provides expert knowledge across all areas of M&A and frequently advises both international and domestic clients on divestitures, joint ventures and hostile takeovers. It is active in a range of industries, including energy, technology, healthcare and pharmaceuticals. The client base includes household-name corporates, investment banks and other financial institutions.

Strengths

"Setting aside the legal expertise, responsiveness and general support, what really sets them apart is their industry knowledge and awareness of market practice and commercial impacts. They really bring to bear much more than the legal expertise and much of their advice has commercial impact."

"The Cravath M&A team is excellent to work with. They were dedicated to our transaction and extremely responsive."

"I have a lot of faith in Cravath to get everything right all the time. They are the firm we use when we expect and need perfection. They have great attention to detail, and a great understanding of business, the deal landscape and market terms."

"They provide first-class, pragmatic advice."

"Cravath expertly handles complex and sophisticated matters. Their ability to help with creative negotiations is second to none and their level of service is superior."

Work highlights

Cravath, Swaine & Moore represented Frontier Communications in its \$20 billion acquisition by Verizon.

Notable practitioners

Faiza Saeed is the presiding partner of Cravath, Swaine & Moore. She commands respect from market sources for her superlative handling of M&A and corporate governance issues. She is active in transformative deals across a variety of sectors, including media, technology and energy.

Strengths: "Faiza is a market-leader." Head of corporate Mark Greene maintains an active practice focused on complex M&A, investments and joint venture transactions. **Strengths:** "He counsels on complex issues in a very pragmatic way." "Mark is an excellent person to have on your side." "Mark is a legend in the M&A world." **Richard Hall** heads the firm's corporate practice in the EMEA region and acts for significant clients, foremost in M&A. Clients also look to him for advice in complex governance matters. **Strengths:** "Richard Hall is an excellent partner." "Richard is always strategic and excellent." "He is a stellar lawyer." Robert Townsend serves as co-head of Cravath's global M&A practice and advises on major transactions across a broad spectrum of industries. He is well reputed for his sophisticated practice advising top public companies. **Strengths:** "One thing you seek out as a general counsel is outside lawyers whose advice takes into account not only legal issues, but all commercial issues and understands your business.

Robert has been that lawyer." "We depend on him to help us understand and balance legal risks with our objectives and he has been able to guide us through very complex, fast-paced transactions and high stakes negotiations. Bob is extremely responsive in terms of both substance and timeliness." **Ting Chen** routinely advises on sophisticated M&A and matters of corporate governance. Her client base is composed of major corporate entities. **Strengths:** "Ting's responsiveness and judgment based on her extensive experience have been very helpful as we make long term plans for our company." "Ting masterfully directed us through a time-sensitive transaction with excellence." "I continue to be impressed with her advice, communication and subject-matter expertise." **Aaron Gruber's** practice concentrates on high-stakes M&A and governance matters. He is experienced in the pharmaceuticals and financial services sectors, among others. **Strengths:** "Aaron Gruber is a fantastic lawyer. He can make complex topics understandable for in-house lawyers and business teams. I have the highest confidence in his advice." "Aaron is a true business partner. He understands the strategic imperative and desired business outcomes and delivers counsel in support of both." "He is exceedingly bright and has a natural ability to understand business issues, even those that are new to him, and translate that into solid legal advice."

Davis Polk & Wardwell LLP

What the team is known for

Davis Polk & Wardwell LLP continues to be sought out by clients for a range of transactions, including cross-border deals. The firm is highly adept in handling large, complex M&A in a broad variety of industry sectors, including pharmaceuticals, chemicals and energy. The team offers notable expertise in joint ventures, carve-outs and leveraged buyouts. The firm's clientele includes market-leading public and private companies and financial sponsors.

Strengths

"Davis Polk is a global firm with extraordinary bench strength."

"They consistently provide the best service. In transactions, I always think I have the best team there."

"They have an incredible combination of sophisticated and technical legal skills with sage commercial and business feel to make them a go-to thought partner on all aspects of a transaction."

"The department stands out for its combination of deep technical expertise, commercial pragmatism and genuinely client-focused service."

Work highlights

Davis Polk & Wardwell advised Intra-Cellular Therapies on its \$14.6 billion acquisition by Johnson & Johnson.

Notable practitioners

George Bason serves as chairman of the firm's M&A group and has long been a formidable presence in the New York market. He applies his deep experience to headline corporate transactions. William Aaronson sits as head of the firm's M&A group. He offers strong counsel in a broad range of transactions. He is adept at handling high-stakes transactions. **Strengths:** "He is just a tremendous adviser. Not only because of his legal skills, but business expertise." "William is a great lawyer. He sees issues before they become problems and deals with them

expeditiously. "He is superb." James Dougherty boasts considerable experience in a variety of transactional matters and corporate governance issues.

Strengths: "James is a tremendous M&A lawyer."

Oliver Smith co-heads the department and is strong across a variety of corporate transactions, including M&A, private equity buyouts and joint ventures. He is active in both domestic and cross-border deals.

Strengths: "Oliver has the experience and depth to work on the most complex and hairy matters. He is the guy you want with you in the boardroom at crunch time." "He is very on-top of what is market." "He delivers real advice on complex matters and has a great touch with clients." "Oliver is extremely hard working and has extremely accurate and solid attention to detail."

Daniel Brass advises public and private companies on a broad range of corporate transactions.

Strengths: "I trust Daniel with bet-the-farm type of deals." "Daniel brings business sense and becomes an adviser. He balances risks, which is rare." "He is very responsive and has a high level of expertise in complex deals." "He manages to treat every client like it is the biggest and helps create a true partnership."

Phillip Mills is an experienced corporate practitioner who offers counsel to clients on domestic and cross-border transactions. He has additional expertise in corporate governance matters and issues concerning fiduciary duty.

Strengths: "Phillip is the bet-the-company counsellor and adviser." Marc Williams is well reputed for his deep expertise in high-end M&A transactions. His clients include sophisticated public and private companies and financial institutions.

Strengths: "Marc has a strong understanding of our business and our business needs. He has an ability to navigate complex deals and difficult counterparties."

Brian Wolfe routinely handles significant transactions on behalf of clients in sectors such as financial services and media and communications. **Strengths:** "He is wicked smart and nothing gets past him." "Brian combines exceptional legal acumen with great commercial feel. He is always focused on helping us accomplish our goals and making us look good in the process."

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton has a strong track record in advising corporations, financial services institutions and private equity firms on M&A. The team regularly works with well-known names in the communications, food and drink and pharmaceutical sectors, among others. The firm houses strong capabilities in international deals, aided by a global network of offices. Its transactional expertise is bolstered by a deep understanding of corporate governance matters.

Strengths

"When we have complicated or cross-border matters, they are a firm we rely on."

"Debevoise & Plimpton is extremely responsive and attentive."

"They are extremely responsive, pragmatic and commercially-minded."

"Debevoise are always up-to-date and ahead of the curve on current industry trends."

Work highlights

Debevoise & Plimpton advised Verizon Communications on its \$20 billion acquisition of Frontier

Communications.

Notable practitioners

Senior chair of corporate department, Jeffrey Rosen, maintains a top-tier practice that is utilized by a clientele of significant companies, and he leads on sophisticated M&A and matters of corporate governance. William Regner regularly plays a role in complex corporate transactions involving public companies. He is recognized for his deep expertise in the media and technology spaces.

Strengths: "Bill is super seasoned. He has so much credibility and is a great communicator and writer."

"He is very even-keeled, which was critical." "He is totally unflappable and provides very good advice."

"I often use 'what would Bill do?' to validate my decision-making." "Bill is an extremely smart and very careful and effective negotiator. He is someone who can really break through problems in deal negotiations."

Kevin Rinker serves as cochair of the M&A group and is active on behalf of a broad client base of companies and private equity firms in a variety of transactions. His industry experience is pronounced in life sciences and healthcare deals.

Strengths: "Kevin is very responsive, understands client needs well and knows how to get a transaction done." "He is super smart and an amazing lawyer."

"His responsiveness, familiarity with our company and his willingness to provide ideas is what stands out." "Kevin is practical, creative and thoughtful. He understands the business priorities behind transactions and is not lost in the theoretical or abstract."

"In a negotiation, Kevin is authoritative but calm and reasonable. He is very effective at getting the other side to agree." Paul Bird is known for representing companies and private equity houses in a broad spectrum of transactions. He regularly handles cross-border M&A.

Strengths: "Paul has seen just about every circumstance under the sun and always provides that little extra insight. He gives me the confidence to make tough calls." "He has a ton of experience and is really effective at taking the temperature in the room and finding common ground."

Dechert LLP

What the team is known for

Dechert offers impressive capabilities in domestic and cross-border mid-market M&A. The firm's international capabilities extend across Europe, the Middle East and Asia. Team members regularly represent well-known private equity houses in addition to public companies. Their sector expertise covers life sciences, healthcare and financial services.

Strengths

"This team is very reliable, resourceful and on top of all details. They are incredibly thorough and don't miss anything."

"Dechert provides lightning-fast client service."

"They are extremely responsive, thorough and hands-on, covering deals from all angles."

"They have tremendous drive to achieve and succeed."

"This is a smart and experienced team with good business sense."

Work highlights

Dechert represented the special committee of the board of directors of 23andMe in connection with a proposed take-private transaction.

Notable practitioners

Mark Thierfelder is cochair of Dechert. He regularly assists clients with complex domestic and international M&A transactions, including those involving private equity firms. **Strengths:** "I can always trust that he knows what is going on in the deals and is helping to orchestrate things. He is an extremely trusted adviser." "Mark provides top-flight client service for us." "He is a great leader of the firm."

DLA Piper LLP (US)

What the team is known for

DLA Piper LLP holds expertise in a variety of transactional matters, with significant cross-border capabilities owing to a global network of offices. The firm's expertise spans management buyouts, tender offers and divisional sales. The corporate team works with clients from a diverse range of industries, including technology, manufacturing and real estate. The team counsels investment fund clients in addition to a roster of public and private companies.

Strengths

"DLA Piper are good at finding the right balance, while protecting our interests. They are incredibly responsive and always look at things with a business and legal lens."

"They are a go-to firm for extremely delicate matters."

"This team provides a phenomenal level of service and responsiveness. I know that I can count on the group to handle matters in as timely a manner as I require."

"They are very commercial, business-minded and responsive."

"We get immediate responses and the team is always available on issues."

Work highlights

DLA Piper advised Own Company on its \$1.9 billion acquisition by Salesforce.

Notable practitioners

Christopher Giordano is the chair of DLA Piper's US M&A group and cochair of the firm's global M&A group. He advises private and publicly companies on a range of transactional matters. **Strengths:** "He is incredible at getting a transaction done and stays focused, keeping an eye on the prize." "He is our go-to attorney for M&A work. He is practical, efficient and available."

Dorsey & Whitney LLP

What the team is known for

Dorsey & Whitney LLP works with a range of clients, from major corporates to private investment funds. The corporate team is adroit at handling cross-border matters and has particular expertise in transactions with a Chinese dimension. It is frequently sought after by clients in the banking, energy, financial services, pharmaceutical and retail industries. The firm's expertise spans M&A, equity investments and corporate governance issues.

Strengths

"They are always responsive and attentive to my needs."

Work highlights

Dorsey & Whitney represented TUM in the sale of its 5GW solar module manufacturing facility to T1Energy.

Notable practitioners

Catherine Pan-Giordano is a key contact.

Fenwick

What the team is known for

Fenwick houses a strong corporate group with a superlative reputation for handling deals in the technology and life sciences spaces. The team represents public and private companies in their capacity as both buyers and sellers in a broad suite of transactions.

Strengths

"What puts them above and beyond is that they are really in tune with our internal dynamics. They really are more than outside counsel to us."

"They are collaborative and focused on client-desired outcomes."

"The team is incredibly responsive."

"Fenwick keeps in touch and makes sure to know the business of its clients, the industry as a whole and any nuances that are legally or commercially relevant."

"They are an excellent sounding board for complex issues and provide practical and actionable advice."

Work highlights

Fenwick represented Smartsheet in its \$8.4 billion acquisition by Blackstone and Vista Equity Partners.

Notable practitioners

Ethan Skerry demonstrates deep experience in public and private M&A, as well as in corporate governance matters and investments. **Strengths:** *"Ethan has excellent communication skills and a very even-keeled and calm demeanor, even when dealing with very stressful situations."* *"Ethan is straight to the point and does not shy away from providing advice when asked."* *"He is pragmatic and practical."* *"I have a deep appreciation for Ethan's perspective, legal knowledge and practical advice, especially in complex and rapidly changing circumstances."* *"He is practical, has a good pulse on the industry and market-specific terms, and provides practical advice."* **Ken Myers** is adept at advising domestic and international companies on complex M&A and general corporate matters. He has particular expertise advising clients in the technology and digital entertainment industries. **Strengths:** *"He is just such an amazing partner and we really feel like he is part of the team. It feels like we are one team."* *"Ken is a true partner. He is responsive, incredibly skillful and very practical."* *"Ken's responsiveness is legendary. He understands the space better than others and is highly commercial."*

Freshfields US LLP

What the team is known for

Freshfields is well known for handling complex cross-border transactions through close collaboration between its international offices. The corporate team regularly works with major clients from the technology, aerospace and pharmaceutical industries, among others. The team advises public and private companies and financial sponsors. The group handles mergers, acquisitions, joint ventures, strategic alliances and spin-offs, among other matters.

Strengths

"They have their eyes on the deal and getting it done, while sufficiently protecting their client."

"They provide thoughtful, creative advice while also being very grounded and practical."

"This team is very commercially aware of the business needs and don't get mired in legal minutiae."

They always have an eye towards the bigger picture."

"This is a very sophisticated group and, as a result, there is no issue that is too complex."

Work highlights

Freshfields advised Google on its \$32 billion acquisition of Wiz.

Notable practitioners

Ethan Klingsberg is well thought of for his handling of M&A and securities matters in a number of industries. His counsel is sought after by a stable of top corporates. **Strengths:** *"Ethan is one of the smartest M&A lawyers that I work with. He is practical and uses his vast experience and wisdom to accelerate creative, strategic thinking."* Damien Zoubek advises a number of high-profile corporate clients on matters including M&A and corporate governance. **Strengths:** *"Damien is an excellent M&A transactional lawyer with extensive knowledge of the end-to-end process and creative thoughts on how to resolve problems as they arise."* *"Damien is fantastic. He is experienced and knows how to do transactions."* *"He is client-focused, highly knowledgeable and straightforward."* *"He is calm under pressure, strategic and someone who is also enjoyable to work with."* *"Damien is an excellent attorney with a clear understanding of our culture and approach to deals."* **Jenny Hochenberg** is a notable practitioner in the New York market thanks to her adept representation in M&A. Clients also benefit from her expertise in corporate governance matters. **Strengths:** *"Jenny explains things in a straightforward way."* *"Jenny has a really strong ability to instill confidence in everybody that she interacts with. She is really good at distilling complex matters in a simple way that non-lawyers can understand."* *"Her client service is outstanding and she displays rigorous attention to detail."* *"She is super proactive and organized."* *"She is an exceptionally creative and logical thinker and leaves no stone unturned."* **Elizabeth Bieber** is head of the firm's shareholder engagement and activism defense practice in New York. She is able to advise clients on activism, takeover defense and corporate governance matters. **Strengths:** *"She has a great way of providing advice that is thoughtful and calming to her clients."* *"She is thoughtful and aggressive, but also commercial."* *"She is super responsive and fun to work with."* *"She is a proactive thought leader and regularly sought out for her wisdom. Her judgment is unblemished."* *"Leza is very practical and provides crisp, client-ready advice, including in a format that works for non-lawyers. She is able to tackle thorny issues with aplomb."*

Fried, Frank, Harris, Shriver & Jacobson LLP

What the team is known for

Fried, Frank, Harris, Shriver & Jacobson LLP possesses expertise in joint ventures, restructurings, hostile takeovers and strategic investments. The firm is adept at handling cross-border deals and regularly works with clients from the energy, healthcare, life sciences and real estate sectors, among others. The corporate team routinely advises public and private companies, financial sponsors and investment banks.

Strengths

"Fried Frank brings the right subject matter experts

to the table to help their clients get to the right outcome."

"They are very responsive, provide sound advice and make sure that my firm's interests are protected."

"They have significant experience in complex M&A matters."

"This is a well-oiled M&A team with a client-centric approach."

"They give practical, actionable advice and are very responsive and strategic in terms of understanding our business."

Work highlights

Fried, Frank, Harris, Shriver & Jacobson acted as counsel to Bally's Corporation in Intralot's EUR2.7 billion acquisition of Bally's International Interactive business.

Notable practitioners

Steven Epstein serves as the firm's managing partner and co-head of its M&A practice. He is experienced in the representation of investment banks and public and private companies in a variety of transactions, including M&A and divestitures. **Strengths:** *"Steven is the best attorney I have ever worked with. He picks up the phone and gives you real human advice."* *"Steve is an exceptional counsellor. He understands the business, delivers succinct advice and has a breadth of experience that he brings to bear."* *"He is very measured and thoughtful."* **Philip Richter** offers strong counsel on M&A, spin-offs and divestitures, among a number of other transactions. He serves as co-head of the firm's M&A practice. **Strengths:** *"He is very knowledgeable, provides valuable advice and is easy to work with."* *"Philip gives practical advice, listens to his clients and has deep knowledge."* *"Philip is incredibly experienced in M&A expertise. He is very responsive."*

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher LLP has expertise that covers M&A, joint ventures and spin-offs, among other areas. The firm's diverse client portfolio includes Fortune 500 companies, boards of directors and investment banks. The corporate team is active in a broad range of sectors, including healthcare, technology, financial services, telecommunications and real estate. Gibson Dunn's extensive international capabilities include experience in deals involving European and Asian interests.

Strengths

"Gibson Dunn has strong partners and associates, who are very knowledgeable and commercially-minded."

"They have deep knowledge and expertise and their wealth of experience provides clear guidance."

"I am always impressed with the team. They are a very pragmatic, risk-informed and thoughtful partner."

Work highlights

Gibson, Dunn & Crutcher advised The Hershey Company on its \$750 million acquisition of Lesser-Evil.

Notable practitioners

Barbara Becker is the chair and managing partner of the firm. She ably handles domestic and cross-border M&A, joint ventures and spin-offs in a number of industries. **Strengths:** *"Barbara is one*

of the handful of lawyers who seems to understand what it means to have an in-house job. I trust her in a wide variety of judgment calls." *"Barbara is just incredibly sharp and a top M&A lawyer bar none."*

"She is a powerhouse." **Saeed Muzumdar** maintains a well-respected transactional practice. Among her clients, she counts well-known names in the finance, energy and technology spaces, among others. She serves as cochair of the firm's M&A practice. **Strengths:** *"She has a command of the deal landscape and the ability to see where all the twists and turns will be."* *"I love that Saeed is proactive. She will raise questions and anticipate issues based on prior experiences, which is incredibly valuable."* *"Saeed is an outstanding M&A lawyer and a creative problem-solver, as well as an expert negotiator."* *"Saeed is the secret sauce for any serious deal-maker. She provides salient, pragmatic advice and is able to simplify complicated matters with ease."*

Goodwin

What the team is known for

Goodwin is experienced in matters such as acquisitions, LBOs and tender offers. The firm is particularly prominent in mid-market transactions, with a particular focus on private equity. The corporate group's sector expertise covers technology, healthcare and manufacturing, among others. Goodwin's cross-border capabilities are aided by a network of offices throughout Europe and Asia.

Strengths

"They are knowledgeable attorneys who provide timely and pragmatic advice."

"They are very responsive and kept us informed internally of what was going on at any given moment."

"The team is very knowledgeable and responsive."

"Goodwin delivers consistently high levels of client service marked by responsiveness, reliability and attention to detail."

"They provide proactive guidance on what risks or issues may be coming at us to help us prepare."

Work highlights

Goodwin advised MeridianLink on its \$2 billion acquisition by Centerbridge Partners.

Notable practitioners

Joshua Zachariah sits as cochair of the firm's global M&A group and represents public and private companies in a range of domestic and cross-border transactions. **Strengths:** *"Josh is an incredible M&A attorney. He is such a technically strong lawyer and knows how to cut through really complex issues and problem solve to get to the right outcome."* *"Josh is absolutely phenomenal and super responsive. He can cut to the heart of the issue and is very skilled at breaking down complicated issues."* *"He is very commercial, smart and able to handle large and sophisticated M&A cases."* *"He is a very thorough and thoughtful lawyer who gets deals done well."* *"Josh is an all-round excellent practitioner and a pleasure to work with."*

Hogan Lovells US LLP

What the team is known for

Hogan Lovells LLP is adept at cross-border deals thanks to support from a strong network of international offices. The team handles transactions such as acquisitions, joint ventures and dispositions. The firm's impressive client base covers a range of

areas and includes household names in the healthcare and media industries. The corporate group leverages the firm's strength in international trade, antitrust and securities work to fortify its offering.

Strengths

"They're great at finding solutions in a practical way."

"They are very client-focused and proactive."

"Their advice is always actionable. Any firm can recite the law, but Hogan Lovells translate the law into advice that our business people understand and act on."

"The team is very practical and provides solutions-oriented advice."

"Their availability and responsiveness remains impressive."

Work highlights

Hogan Lovells advised Thermo Fisher Scientific on its \$4 billion acquisition of the Purification and Filtration business of Solventum.

Notable practitioners

Peter Cohen-Millstein is a key contact.

HSF Kramer

What the team is known for

HSF Kramer is a solid player in the mid-market space, advising on matters such as mergers, acquisitions and dispositions. The firm's diverse client base includes public entities, private companies, hedge funds and individual investors. It is particularly adept at representing private equity sponsors. The corporate team's sector expertise covers technology and manufacturing.

Strengths

"I trust them completely. They have great business reflexes and a complete understanding of business impact and implications."

"The team is very knowledgeable and able to handle transactions from soup to nuts."

"HSF Kramer is skilled and knowledgeable. The team is able to engage with the company to develop solutions tailored to meet our goals and objectives."

Notable practitioners

Ernest Wechsler is well regarded for the quality of his advice in M&A, joint ventures and restructurings. He serves as chair of the firm's corporate group.

Strengths: *"Ernie is a terrific lawyer with very sound judgment."* *"Ernie is a true superstar who brings his experience to every deal."* *"He is a great partner and has the full package of client service, institutional sophistication and commercial understanding."*

Hughes Hubbard & Reed LLP

What the team is known for

Hughes Hubbard & Reed offers services in a range of domestic and international transactional issues, including hostile takeovers, joint ventures and spin-offs. The firm regularly advises clients such as hedge funds and public and private companies. The corporate team's diverse sector knowledge spans the pharmaceutical, insurance, media and technology industries, among others. Team members are also experienced in handling deals involving Asian and European entities.

Strengths

"They remain highly engaged in matters and are consistently accessible, which is particularly valuable in complex transactions."

"They are super solution-oriented and staff their

teams really neatly."

"Hughes Hubbard & Reed stands out for its deep transactional expertise and ability to navigate complex cross-border acquisitions with precision and agility."

"They are very much up to date on trends and understand our business."

Work highlights

Hughes Hubbard & Reed advised Sotheby's on a \$1 billion minority interest acquisition by ADQ.

Notable practitioners

Ken Lefkowitz operates a broad corporate practice with experience in M&A, joint ventures and private equity deals, both domestically and internationally. His industry-specific expertise includes media and technology deals. **Strengths:** *"Ken is practical, responsive and super solution-oriented."* *"Ken is commercially sharp, incredibly responsive and deeply experienced in cross-border transactions. He brings clarity to complex matters and is always solution-oriented."* *"Ken is very business-focused. He has good connections across the industry and deep experience."* Charles Samuelson co-heads the firm's corporate group and is regularly engaged to advise on public and private M&A and joint ventures. **Strengths:** *"He is a very measured, pragmatic and highly responsive lawyer."*

Jones Day

What the team is known for

Jones Day offers an impressive practice that is able to handle complex M&A and joint ventures, among other transactions. An extensive national and international footprint allows it to advise on cross-border mandates with ease. The corporate team often works with clients from the automotive, banking, chemicals, media and real estate sectors and counts market-leading public and private companies and private equity houses among its client base.

Strengths

"Jones Day has all the chops to take on the most complex situations."

"I always receive prompt attention to any issues I have."

"Jones Day consistently provides quality advice and service. The response times are excellent and the service level is consistent."

"They have our back and their attention-to-detail is first class."

"They are very good at thinking outside-the-box and coming up with novel approaches to complex issues."

Work highlights

Jones Day advised the board of directors of Catalent on the \$16.5 billion merger with Novo Holdings.

Notable practitioners

Senior statesperson Robert Profusek offers clients first-rate counsel in connection with sophisticated M&A and high-level general corporate issues.

Strengths: *"He is simply the best M&A lawyer I have ever worked with."* *"Bob is an extraordinary lawyer. He is very experienced and extremely knowledgeable."* Randi Lesnick is active on M&A, securities matters and governance issues across a broad variety of industries, including technology, manufacturing and consumer products. Her clients include public and private companies, investment banks and private equity sponsors. **Strengths:**

"Randi is just brilliant."

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis is a highly regarded firm that offers first-class expertise in M&A, including contested transactions and private equity. The corporate team is supported by integrated practices such as anti-trust, tax, financing and capital markets, allowing it to handle the biggest of deals. The team's sector expertise covers pharmaceuticals, energy and telecommunications, among others. Kirkland's offices in Europe and Asia support the group's strong international capabilities. The corporate group also houses significant capabilities in matters of takeover defense.

Strengths

"They have deep bench strength across all disciplines."

"Every lawyer is excellent. They strike an appropriate balance between being commercial and not taking unnecessary risk, but being able to be aggressive when you want them to be."

"They are among the best in the business, combining the expertise of Big Law with the strategic approach of a trusted adviser."

"Kirkland & Ellis has a top M&A transactional practice, a global presence and a client-focused model."

Work highlights

Kirkland & Ellis advised Amcor on its \$37 billion merger with Berry Global.

Notable practitioners

Shaun Mathew is a leader of the takeover defense practice at the firm. He regularly counsels clients on takeover responses, including proxy fights and preparedness. **Strengths:** *"Shaun helps clients to resolve issues quickly and effectively. He is a very smart lawyer who knows the right levers to pull."* *"Shaun is extremely hands-on and knowledgeable. He has a great ability to understand what's important to the client, which enables him to help achieve their objectives."* *"Not only is he incredibly strong at his craft, but his sheer knowledge of hostile situations and the players within the activism world really sets him apart."* *"Shaun is a visionary. He sees the whole picture and is able to provide clients with all the possible solutions to a situation while clearly articulating the pros and cons of each solution."* *"He is energetic, smart and articulate."* Daniel Wolf attracts praise from across the market for his consummate handling of M&A, activist defense and corporate governance matters. He boasts an enviable stable of top-flight clients, comprising influential multinational corporations. He has notable expertise advising on transactions in the life sciences and pharmaceuticals space. **Strengths:** *"Daniel is a legend in the industry for a reason. He has a wealth of knowledge on all things M&A and activism defense."* *"He is a sophisticated strategic adviser and is well-connected."* *"He is regarded as truly one of the elite M&A attorneys in America."* *"Daniel is one of the pre-eminent M&A practitioners in the country and a highly valued partner for our company. He is extremely creative, solution-oriented and an exceptional negotiator."*

Sarkis Jebejian is well respected for his handling of M&A and corporate governance matters. He acts for a number of prominent corporates and private equity clients. **Strengths:** *"He is thoughtful, meas-*

ured and always responsive." *"Sarkis is excellent at briefing the board in high consequence meetings."*

"Sarkis is a global lawyer with strong knowledge of the legislation and the implications of the business case. He brings fresh insights and perspectives to many facets of a case and is a devoted lawyer to his clients." David Feirstein focuses his practices on advising clients on M&A, corporate governance and securities issues. He is active across numerous industries, including technology and pharmaceuticals. **Strengths:** *"David is brilliant. He is very practical, commercial and looks at the whole business. He is who we want from a company-wide partner."*

"He is always responsive and willing to go out of his way for a client." *"He is an excellent lawyer."* *"David has great judgment and understands what we are looking for and trying to achieve. He is able to tailor advice appropriately."* Edward Lee impresses with the depth of his knowledge in major domestic and cross-border M&A transactions and issues of corporate governance. **Strengths:** *"Ed is unusually strategic. He will really understand the commercial aims of a deal and also bring up strategic considerations that the business principles will want to be thinking about."* *"He provides excellent guidance and always helps us navigate complex situations."*

"Ed was instrumental in finding solutions to sticky deal points." **Jonathan Davis** generates acclaim for his strong grasp of public and private company M&A and governance work. He advises a number of prominent corporates and investment banks. **Strengths:** *"Jonathan is highly responsive with sophisticated analysis of complex situations, while maintaining a high degree of commercial awareness, which enables him to craft practical solutions."* *"He is super client-oriented, practical and pragmatic."* *"Jonathan is very knowledgeable, able to break things down and pragmatically apply the law and his experience in a way I can understand."*

"He has expertise you can trust." **Rachael Coffey** is an up and coming partner, who advises public and private companies, as well as private equity clients, on a wide array of M&A transactions, activist defense and other corporate matters. **Strengths:** *"I never once worried that something would get dropped and, of course, it never did."* *"She is a very fine lawyer."* *"She is extremely smart."*

Evan Johnson focuses his practice on helping clients prepare for and respond to shareholder activism, proxy fights and hostile takeovers. **Strengths:** *"He turns this around to help companies defend themselves very effectively."* *"Evan is a really strong, very thoughtful attorney. He is a great collaborator and gives incredibly strong and strategic counsel."* *"He provides clients with holistic perspectives and candid advice in stressful situations, and does so with a calm confidence."* *"He is incredibly responsive and handles extremely complex issues for us."* *"I am amazed by his technical legal expertise and ability to deliver that in a way myself and my business colleagues can understand."*

Latham & Watkins LLP

What the team is known for

Latham & Watkins LLP has a solid standing in the M&A field, advising on sophisticated deals both in the USA and internationally. The firm works with leading names in the pharmaceutical, manufacturing and media and entertainment sectors,

among others. Latham's clientele includes household-name corporations, financial entities and private equity firms. The corporate team's expertise includes public company M&A, carve-outs and spin-offs. Clients also benefit from the team's strong grasp of corporate governance issues.

Strengths

"Latham and its subject matter experts enable the firm to effectively handle complex issues of every type. They are deeply experienced in all matters affecting companies."

"Latham lawyers are highly strategic thought partners. They are commercial and responsive problem-solvers."

"Their responsiveness is off the charts. They are incredibly responsive, very timely and also incredibly pragmatic."

Work highlights

Latham & Watkins represented CyberArk in its \$25 billion acquisition by Palo Alto Networks.

Notable practitioners

Josh Dubofsky has a broad transactional practice that includes the representation of public and private companies in M&A and governance matters. **Strengths:** *"Josh is a trusted adviser, true strategist and fantastic lawyer. It is always a privilege working with him."* *"Josh particularly excels in situations where clients are difficult or are facing tough calls. He is level-headed and helps them to get optimal results in the face of overwhelming odds."* David Allinson serves as global vice-chair of the corporate department in New York. He regularly handles M&A, joint ventures and investments, among other transactions. **Strengths:** *"His deep commitment and investment in his client's business, coupled with his broad experience and expertise, make him an invaluable resource for our company."* *"He explains items really easily and is extremely experienced and knowledgeable."* *"David is always available to us directly when we need him to be. He has excellent market insight and is a very calm presence."*

Peter Harwich handles M&A and governance matters across a variety of industries, including healthcare, technology and financial services. His clients include public companies and their boards. **Strengths:** *"He is extremely practical and very responsive."* *"Peter is an excellent partner who has been providing our business with advice for years, enabling him to provide tailored advice for deals he works on with us to fit the business."* *"He knows the company well and has been a great lead partner."*

Ian Nussbaum advises on sophisticated M&A, joint ventures and matters of corporate governance. Public and private companies, and their boards, utilise his practice. **Strengths:** *"We rely on Ian as a true extension of our deal team. He is highly experienced and can cut through complexity to offer sophisticated, commercially-sensible advice."* *"Ian has a strong understanding of the commercial needs of clients and is incredibly knowledgeable."* *"He is super knowledgeable, thoughtful and responsive."*

Linklaters

What the team is known for

Linklaters is well-respected for its expertise in handling a range of complex domestic and international transactions. The firm's cross-border capabilities are bolstered by its network of offices in Europe and Asia. The team is noted for its ability to advise on

M&A and joint ventures. Team members regularly assist clients in the technology, financial services, chemical and energy sectors.

Strengths

"They are doing a terrific job. It's a go-to firm for bet-the-company corporate matters."

"Linklaters have globally positioned themselves well in the market and the cross-border component for us is key."

"They know their clients' needs and are very familiar with our business."

Work highlights

Linklaters advised Rio Tinto on its \$6.7 billion acquisition of Arcadium Lithium.

Notable practitioners

George Casey is the global chairperson of corporate for Linklaters. He works closely with some of its most prolific clients in their transactional work. **Strengths:** *"George's depth and breadth of knowledge is outstanding and he is very commercially-minded."* *"George is pragmatic and practical, while also being precise and intentional in approach. He has supported me on a variety of mission-critical activities and instills confidence in all that he touches."* *"He is a savvy negotiator and extremely knowledgeable with serious intellect and pragmatism on a variety of areas."* *"George is a trusted adviser whose insights are highly valued."*

Mayer Brown LLP

What the team is known for

Mayer Brown LLP houses an experienced corporate group that counsels a stable of major companies and private equity firms on domestic and cross-border transactional work. The firm has a pronounced industry focus in insurance and life sciences deals. Team members are routinely engaged to assist with M&A, joint ventures and divestitures.

Strengths

"They are commercial and thoughtful."

McDermott Will & Schulte

What the team is known for

McDermott Will & Schulte is adept at handling M&A, dispositions and joint ventures. The firm regularly works with clients from the healthcare, life sciences and energy sectors with a strong focus on mid-market and upper middle-market transactions. The corporate team is experienced in cross-border deals, including Asian and European transactions, and is leant upon by a clientele of corporates and private equity firms and their portfolio companies.

Strengths

"The activist team is exceptional."

"They have a deep bench of expertise and are always available when needed."

"They are very good strategic advisers."

"This team is very commercial and really don't get bogged down in things that don't matter."

"They are very responsive at every level of the firm."

Work highlights

McDermott Will & Schulte advised Cortex on its sale to Boston Scientific.

Notable practitioners

Marc Weingarten garners universal acclaim for the premier quality of his specialist shareholder activism practice. **Eleazer Klein** is the global head of the firm's global shareholder activism group and

maintains an excellent practice within the space as part of his broad corporate offering. **Strengths:** *"Ele is a premier adviser for activist investors. He works with some of the largest and most active activists. He is whip-smart."* *"Not only is Ele very smart, but he also really is a pleasure to work with. He has a lot of experience in the area and thinks about the campaign as a whole, not just the legal part."* *"Ele Klein is certainly the intellectual dean of the activism bar, having seen most of the complicated situations in the US market and having advised some of the most well-respected and largest investors in the world. He never misses a point."* *"He is a true leader of the industry."* *"He is responsive and has a great ability to communicate."* **Todd Finger** heads the New York office's transactions group while maintaining an active corporate practice representing clients in M&A across a broad array of industries. **Strengths:**

"He has strong knowledge of our organization and is very responsive." **Brandon Gold** is an up-and-coming practitioner who handles matters pertaining to shareholder activism. He offers counsel to hedge funds and other investors in proxy contests, M&A and related governance issues. **Strengths:** *"Brandon works exceptionally hard and smart and he is very practical in getting the work done."* *"He is super smart and stays on top of every single development in the field."* *"He is a rising star."*

McGuireWoods LLP

What the team is known for

McGuireWoods LLP represents a solid corporate offering with pronounced capability in domestic and cross-border mid-market M&A. The firm counts a number of public and private companies and private equity firms among its list of clients. The team's sector expertise covers energy, healthcare and sports, among others.

Strengths

"McGuireWoods is always extremely responsive and has experts available as needed."

"This team is unflappable in negotiations and great on diligence. They are very thorough."

"They are facile with our business and knowledgeable about industry practices."

Notable practitioners

Jeffrey Lee Rothschild is active in public and private company M&A, financial advisory work and other general corporate matters. He advises clients in a range of industries, including healthcare, financial services and energy. **Strengths:** *"Jeff is an outstanding adviser. He is extremely responsive and is always clear and thoughtful in his advice."* *"He has deep subject matter expertise in fairness opinions and complex M&A. His commitment to client service is unrivalled."* *"He is consistently excellent and insightful."* *"He is commercial in his approach and innovative in his thinking."*

Milbank LLP

What the team is known for

Milbank LLP acts on an array of deal work, including joint ventures and cross-border transactions. The corporate team is adept at mid-market deals, often working with private equity firms and energy companies as part of a broad client base. The firm's in-depth sector expertise spans the financial services, healthcare, media, pharmaceutical and technology industries. Milbank also offers broad

international capabilities, including pronounced expertise in deals involving Latin American interests.

Strengths

"Milbank is very commercial in its approach."

"They have a strong commercial attitude and present risk for business decision-makers to make the best choice."

"They are super helpful in navigating the process and giving us strategic legal advice."

"The team is very accessible. Every time we need a call, they respond quickly and are always available."

"They really make you feel you are their only client."

Work highlights

Milbank served as co-counsel to U.S. Steel on its \$14.2 billion merger with Nippon Steel.

Notable practitioners

John Franchini maintains a practice that is strong in a broad range of corporate transactions, particularly those in the power and infrastructure areas.

Strengths: *"He has great market knowledge and is able to step in in key moments on a file and provide thoughtful and strategic advice."* *"He is very wise on strategic business decisions."* *"His availability is outstanding and his ability to discern very complicated matters and convey them in a bitesize, understandable fashion is exceedingly great."* *"He is a very strong counsel and great relationship manager."* *"John is great to work with. He is really commercial and knows how to get to the heart of matters right way. He is efficient and practical."*

Mintz Levin Cohn Ferris Glovsky and Popeo PC

What the team is known for

Mintz is a broad corporate offering with a particular focus on deals in the mid-market space. The firm is utilized by a clientele of prestigious multinational corporates and start-ups. The corporate team has demonstrable expertise in industries such as technology, life sciences and media, among others.

Strengths

"They take complex issues and do a good job at simplifying them so it is easy for us to understand. They have been able to put in place impressive protections for us."

"The Mintz team do a very good job of keeping the transaction on track towards closing and keep me apprised of all items. They are always accessible."

"They give us sound and commercial advice."

"They were on point every step of the way. This group has a lot of experience and it showed."

Work highlights

Mintz represented RainFocus in its acquisition of WebEvents Global.

Notable practitioners

Stephen Gulotta is a key contact.

Morgan, Lewis & Bockius LLP

What the team is known for

Morgan, Lewis & Bockius LLP houses strong capabilities in the full spectrum of transactional work, working on both domestic and international M&A. The team's areas of expertise include acquisitions, forming consortiums and minority equity investments. Team members are particularly skilled at advising financial institutions, life sciences companies and healthcare entities. Its client base includes multinational corporations and start-ups.

Strengths

"We appreciate that they have the right resources for everything we need."

"Morgan, Lewis & Bockius lawyers are very responsive and timely in their advice."

"They excel in understanding the business angle."

"They are very knowledgeable on all legal matters but also very responsive and commercial in their approach."

"The team is very client-focused, solution-oriented and pragmatic."

Notable practitioners

Alec Dawson operates a strong practice concentrated on the representation of public and private companies in their domestic and international corporate transactions. **Strengths:** "He is very experienced and reads people well. I feel good when I have him in my corner." "Alec gets brought into our most complex situations." "He is a subject matter expert who gives very direct and confident guidance to complex situations." "He is very experienced and dependable." "He has a deep commercial awareness and moves at speed with detail and precision."

Morrison Foerster

What the team is known for

Morrison Foerster offers broad sector experience, often called upon by clients in the financial, technology and energy and power industries. The corporate team is adept at advising Fortune 500 companies, private equity funds, investment banks and privately held companies. The team has strong capabilities in cross-border deals in addition to domestic transactions.

Strengths

"This team gets up to speed quickly, has deep knowledge and gets things off the ground quickly."

"They are very strong communicators and always make themselves available."

"Morrison Foerster has a very pragmatic approach, deep expertise and all the required skills available."

"They are incredibly sophisticated and deeply understand the intricacies of our business."

"They know the law, they know current market practice and they are attuned to market trends."

Work highlights

Morrison Foerster advised Infineon Technologies on its \$2.5 billion acquisition of Marvell Technology's automotive ethernet business.

Notable practitioners

Spencer Klein is the global chair of Morrison Foerster's M&A group and advises clients on M&A, joint ventures and a range of other corporate matters.

Strengths: "Spencer is incredibly trustworthy, very thoughtful and my go-to person when I need a sounding board. He has exceptional judgment and is a very kind person who cares a lot about his work and clients."

Olshan Frome Wolosky LLP

What the team is known for

Olshan Frome Wolosky LLP is a foremost firm for the representation of activist shareholders in their campaign activity. The firm offers a team of dedicated specialist counsel who advise leading industry figures in major proxy contests, M&A and associated governance matters. It is adept at handling situations involving both domestic and foreign entities.

Strengths

"Their advice beyond the basics of the law has been consistently excellent."

"Olshan are great at servicing clients. They are very responsive and helpful while highlighting complexities when required."

"They provide sound legal advice with practical and strategic considerations which are based upon their long history in this space. They know the law, the industry and the participants."

"Olshan offers a wealth of experience and expertise in the world of shareholder activism and fully understands a campaign's finer nuances."

Work highlights

Olshan Frome Wolosky advised Elliott Investment Management on all activist-related matters in connection with its proxy campaign at Phillips 66.

Notable practitioners

Senior statesperson **Steve Wolosky** provides foremost counsel to clients in the market's most significant domestic and cross-border shareholder activism matters. **Strengths:** "Steve is the best and wisest among them all." "He is impeccable." "Steve provides strategic legal advice, which has been invaluable in a number of campaigns." **Andrew Freedman** is held in high regard by clients and peers alike, who consider him to be exceptionally strong in the counsel he offers to sophisticated activist investors. He chairs the firm's shareholder activism group. **Strengths:** "Andrew is just amazing to work with. He is very well known in his practice area and has his finger on the pulse." "He is a thought-partner and leader of the industry." "He is the best in the business."

Kenneth Mantel boasts a strong practice in the shareholder activism space. He regularly advises investment funds on complex activism situations. **Strengths:** "He is a zealous advocate for activists and a very technically sound attorney." "He provides an incredible level of service. He knows the legal issues which clients face today and how those decisions may effect the overall campaign." "Ken is intelligent, very experienced and dedicated." "Ken is a thoughtful and practical attorney." **Ryan Nebel** is a notable practitioner in the world of shareholder activism. Hedge funds and other investors look to him for counsel in high-stakes proxy contests, hostile takeovers and M&A, among other matters.

Strengths: "Ryan is responsive, has incredible experience and understands how to put campaign tactics in a broader strategic context." "Ryan does an excellent job. He is very responsive, delivers good advice and knows what resources are needed to get to a great outcome." "He is an excellent tactician and advocate." **Meagan Reda** garners praise for the quality of her ascending practice, which is routinely engaged in proxy contests, shareholder activism and M&A, among other matters. She represents prominent hedge funds and other investors. **Strengths:** "Meagan is consistently excellent in her legal advice." "She is a trusted activist lawyer and fierce advocate." "Meagan is very responsive and always helpful."

Orrick, Herrington & Sutcliffe LLP

What the team is known for

Orrick, Herrington & Sutcliffe LLP is an active corporate practice that demonstrates capabilities across a diverse spectrum of transactional matters. The group has a keen focus on deals in the tech-

nology, life sciences and energy spaces. The firm's client base is composed of prominent public and private companies.

Strengths

"I have always been impressed with Orrick's reach and breadth of coverage."

"They are excellent communicators who avoid surprises for the client."

"They are really pragmatic, practical and get the job done."

"We get a brilliant service from Orrick."

"They really get what we do and are able to filter out what is not important or relevant to our business."

Work highlights

Orrick, Herrington & Sutcliffe advised EPAM Systems on its acquisition of NEORIS.

Notable practitioners

David Schwartz ably represents corporates in a broad range of domestic and cross-border transactions. His broad industry expertise includes deals in the pharmaceuticals, energy and technology arenas. **Strengths:** "David is very practical and solutions-oriented."

Paul Hastings LLP

What the team is known for

Paul Hastings LLP represents clients from a wide range of industries, including life sciences, telecommunications and energy. The corporate team's expertise spans issues such as international joint ventures, activism defense, private M&A and cross-border deals. The firm is a top choice among a number of corporations, financial institutions and private investment funds. The group's international reach extends across Asia, Latin America and Europe.

Strengths

"The Paul Hastings team was very aware of the complexities of the business and assisted in determining the best value creation strategy."

"The team is very practical, responsive and makes us feel prioritized."

"The team don't just provide legal advice but act as strategic partners, understanding the business goals behind each legal issue. They helped to drive the transaction forward efficiently and effectively."

Work highlights

Paul Hastings advised Pactiv Evergreen on its \$6.7 billion combination with Novolex.

Notable practitioners

Eric Schiele is routinely engaged to advise a clientele of market-leading corporates on heavyweight M&A and related corporate governance matters.

Strengths: "Eric sees around the corners and anticipates issues down the road and helps you get in front of them." Sean Donahue is chair of Paul Hastings' public company advisory practice and co-chair of the shareholder activism and takeover defense practice. He is recognized for his deep expertise in activism and takeover defense matters. **Strengths:** "Sean is great. He is experienced, insightful and loyal." "Sean really understands the process and gets out in front of the issues." "He is an excellent attorney."

Cochair of the firm's M&A practice, **Eduardo Gallardo** is well thought of for the quality of his activism takeover defense work, which is incorporated into his diverse corporate practice. He acts for clients hailing from a number of industries. **Strengths:** "Eduardo provides the

creative, business-minded solutions and advice needed in today's rapidly changing landscape." "He is the person we look to when making major decisions in this area." "Eduardo is really pragmatic and business-oriented." "He is an exceptional attorney."

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison LLP regularly advises on multibillion-dollar transactions across a range of sectors, including construction, energy, technology and telecommunications. The corporate team is well positioned to handle global mandates and private equity buyouts, and stands out for its corporate governance and takeover law expertise. The firm is utilized by a client base of significant public and private companies, their directors and private equity houses.

Strengths

"The department is exceptionally proactive, highly alert and consistently responsive to market developments. It operates with a high degree of agility and is well prepared to provide timely, effective support as conditions evolve."

"I consider them to be among the best of the best. They're who I'd trust to handle my most critical matters. They consistently demonstrate excellent judgment."

"They have extremely deep and broad talent at all levels."

"They are exceptionally responsive and exceptionally proactive. They are always thinking two steps ahead to anticipate client needs and spot potential issues."

Work highlights

Paul, Weiss, Rifkind, Wharton & Garrison advised Chevron Corporation on its \$55 billion acquisition of Hess Corporation.

Notable practitioners

Robert Schumer is a go-to adviser for high-profile M&A. Further to his superlative transactional expertise, he advises his client base of corporates and their boards on governance and fiduciary duty matters. **Strengths:** "He has a sterling reputation." Scott Barshay has a superlative track record acting in high-stakes M&A and takeover defense matters on behalf of some of the world's most prominent corporations. He serves as the firm's chairman. **Strengths:** "He is the best of the best." "Scott provides exceptional service, sophistication and commercial vision." "He is a really good advocate for his clients." "He is our go-to lawyer for anything of concern to our board and senior management." "Scott Barshay is the name in M&A." **Krishna Veeraraghavan** advises major corporate entities on M&A and governance issues. His broad sector expertise includes proficiency in technology, energy, life sciences and healthcare deals. **Strengths:** "Krishna is an absolute superstar. His judgment is impeccable and I trust him with my most critical matters." "His ability to guide us through this unique transaction was incredible. He is very well-versed in M&A." **James Langston** is a talented attorney who concentrates his practice on public and private M&A. Clients also look to him for counsel in takeover defense matters. **Strengths:** "The thing that James brings to bear in a deal is that he is able to see it from a clients' perspective

and manage details throughout a transaction given his experience." "Jim understands everything, has a great read on the people involved in transactions and can seemingly solve any problem." "He is someone that I can pick up the phone to and just know that I will get immensely commercial, well thought-out and high-impact advice that allows me to then talk to the board." Jeffrey Marell is an experienced lawyer who advises corporate and private equity clients on a number of transactional matters. He serves as global cochair of the firm's M&A practice. **Strengths:** "Jeff is knowledgeable, proactive and responsive." "Jeff listens to the client and provides great legal expertise. He is commercial and provides unique market insights that are hugely helpful." "He is a great strategic thinker." Laura Turano is highly praised for her excellent M&A practice. She advises public and private company clients on complex M&A transactions and joint ventures. **Strengths:** "She is highly commercial, innovative and thinks outside the box." "Laura combines deep technical expertise with a rare ability to balance business objectives and legal rigor." "She consistently delivers high quality counsel that materially improves outcomes, all while bringing a sense of humor and genuine collegiality that makes even the most demanding transactions more enjoyable."

Carmen Lu offers excellent advice to corporates, and their boards, on takeover defense and corporate governance matters. **Strengths:** "Carmen is an exemplary corporate attorney and strategist." "Carmen is highly practical and consistently responsive. Her ability to balance legal insight with commercial pragmatism makes her a valuable partner on complex matters."

Proskauer Rose LLP

What the team is known for

Proskauer Rose LLP undertakes complex transactions for public and private companies, as well as private equity firms. The firm's sector focus includes sports, real estate, healthcare and life sciences. The team offers diverse international experience, including in deals involving European, South American and Caribbean entities. Proskauer's corporate offering is enhanced by ancillary strength in tax and employee benefits and executive compensation work.

Strengths

"Their attention to detail and ability to foresee how the transaction would unfold is their strength."

"They are super responsive, very smart and skilled."

"The Proskauer team is diligent, responsive and commercial."

Work highlights

Proskauer Rose advised Church & Dwight on its \$700 million acquisition of Touchland.

Notable practitioners

Michael Ellis and Daniel Ganitsky are key contacts.

Reed Smith LLP

What the team is known for

Reed Smith LLP has an active corporate team that represents a broad roster of clients, which includes public and private companies, financial institutions and private equity sponsors. The team's broad industry experience includes demonstrable expertise in life sciences, technology and media deals. Reed Smith is able to handle the full range of

domestic and cross-border deals.

Strengths

"They are extremely attentive and quick to respond." "Responses are always very timely and quality of service is high."

"Reed Smith's corporate practice is exceptionally strong with a practical, commercial mindset backed by deep expertise."

"They are able to distill, understand and focus on the things that really matter."

"They have a practical and commercially-oriented mindset."

Notable practitioners

Anatoliy Rozental is an up-and-coming partner who is adept at advising clients on domestic and cross-border M&A. He also has expertise in private equity transactions. **Strengths:** "Anatoliy really spends the time to learn the company. He is very proactive and practical." "He is truly a great attorney." "Anatoliy is very commercial and strikes a great balance between aggression and practicality." "He is highly responsive and consistently solution-oriented."

Ropes & Gray LLP

What the team is known for

Ropes & Gray LLP handles a range of domestic and cross-border deal work. The firm is held in particularly high regard for its proficiency in private equity transactions and regularly works with industry-leading clients from the pharmaceutical and healthcare arenas. Offices in London and throughout Asia facilitate strong international capabilities. The corporate team is ably assisted by a range of departments, including tax, antitrust and litigation.

Strengths

"Ropes is extremely responsive and drives our M&A work in a manner that adds tremendous value as a trusted adviser."

"The team combines deep subject matter expertise with an exceptional understanding of the financial institutions sector, making them a go-to adviser for complex, high-stakes matters."

"They provided an exceptional service and were very responsive in a difficult process."

"We are provided with the highest quality service from a very responsive team."

Work highlights

Ropes & Gray represented Nippon Steel Corporation in their \$14.9 billion purchase of U.S. Steel.

Notable practitioners

Ariel Deckelbaum represents a diverse set of clients in M&A, corporate restructurings and joint ventures, among other transactions. His diverse industry expertise covers financial services and media and entertainment. **Strengths:** "He is very smart and has very good judgment." "He is creative, pragmatic and super commercial." "He is not merely an M&A lawyer, but a super dealmaker with shrewd insight, a cool head and unwavering passion to closing transactions." **Jackie Cohen** offers counsel to public and private companies in relation to sophisticated domestic and cross-border transactions. **Strengths:** "Jackie has a really good grasp of complicated issues, especially as it comes to public company issues." "We are in an incredibly safe pair of hands and know she won't let anything slip. She pushes things through on ridiculous

timelines.” *“She is an incredible leader in driving the transaction.”* John Sorkin represents clients in domestic and cross-border M&A, and is active in the life sciences, technology and media spaces. He also frequently represents banks in financial advisory matters. **Strengths:** *“John is highly experienced and a trusted resource. He is extremely user-friendly, responsive and dedicated.”* “He is an exceptional M&A lawyer with a broad and deep base of knowledge.” *“He is extremely thoughtful, creative and has encyclopaedic domain knowledge.”*

Seward & Kissel LLP

What the team is known for

Seward & Kissel LLP is particularly adept at sell-side and mid-market transactions and is recognized for its cross-border capabilities. The corporate team regularly handles deals involving European interests and often advises clients working in investment management and the shipping industry.

Strengths

“This team has industry expertise and business acumen.”

“Seward & Kissel distinguishes itself through the strength and accessibility of its senior-level team, the precision and attention to detail in its work product, and its ability to act as a true strategic adviser.”

“These lawyers are technical experts who know our sector and are able to communicate in an easy to understand way. They are also deeply responsive.”

“Seward & Kissel consistently comes up with a pragmatic, commercial approach to structuring and negotiating deal points. They proactively bring up potential issues and present you with multiple options while thoughtfully explaining the pros and cons of each.”

“They are always responsive and they go above and beyond to meet deadlines. They are constantly moving things forward and you truly feel like you’re their only client given the level of service.”

Notable practitioners

Adriana Schwartz is adept at advising clients in the field of shareholder activism. She is able to advise on complex activist campaigns, in addition to assisting activists in securities-related matters.

Strengths: *“Adriana is incredibly reliable, intelligent and caring.”* James Abbott is co-head of the firm’s business transactions group. He is routinely engaged in domestic and cross-border M&A, joint ventures and private equity deals. His client base includes entities active in the media and shipping industries. **Strengths:** *“Jim always exceeds our expectations. We are very impressed with his experience, counsel and patience.”*

Nick Katsanos undertakes impressive work in M&A involving both public and private companies and private equity firms. He has experience acting for clients in a range of sectors, including shipping and financial services. **Strengths:** *“Nick is exceptionally sharp, commercial and solutions-oriented. He combines deep technical expertise with a practical understanding of how deals get done.”* *“Nick’s level of responsiveness and client service makes you feel like you are his only client.”* *“He brings a smart, level-headed approach to completing acquisitions that makes the transactions go very smoothly. His support has been invaluable.”* **Craig Sklar** is co-head of the firm’s business transactions group and is well

versed in M&A, joint ventures and private equity deals, with particular strength in investment management industry transactions. **Strengths:** *“He is very commercial and we are lucky to have him lead our team.”* *“Craig is so knowledgeable and so effective. He works harder than most and delivers a truly excellent service.”*

Sidley Austin LLP

What the team is known for

Sidley Austin LLP handles a wide range of domestic and cross-border transactional matters, including joint ventures, tender offers and spin-offs. The corporate team represents clients working in a range of areas, such as manufacturers, investment firms, financial services companies and real estate businesses. The New York office also houses market-leading expertise in shareholder activism defense. The firm is active on behalf of corporates and private equity sponsors.

Strengths

“Sidley Austin is a complete full service law firm that has extensive subject matter experts and ensures that the organization has the bandwidth to cover all transaction areas.”

“The team was extremely responsive.”

“The team is adept at framing recommendations in a practical, business-focused way that supports sound decision-making.”

Work highlights

Sidley Austin represented HPS Investment Partners in its \$13.5 billion sale to BlackRock.

Notable practitioners

Kai Liekefett cochairs the firm’s shareholder activism practice and retains a strong reputation for his defense work and proxy fight expertise. He is active in situations on both the domestic and international stages. **Strengths:** *“Put simply, there is one phone call to make if an activist comes. It’s to Kai.”*

“Kai is a respected activism defense lawyer who has a fantastic bedside manner with clients.” *“Kai is extremely bright and experienced.”* *“He is a leader in the field.”*

Derek Zaba splits his time between the firm’s Palo Alto and New York offices and cochairs its shareholder activism practice. He regularly advises on shareholder activism, contested M&A and corporate governance matters. **Strengths:** *“Derek is a very seasoned, practical problem-solver. He doesn’t get mired in minutia and really thinks about the forest for the trees.”* *“Derek is a brilliant lawyer who you need in your corner if there is a contentious issue at hand.”* *“He has exceptional expertise in the area.”* *“He is a brilliant strategic adviser and tactician across a range of issues.”* *“Derek is an excellent lawyer and strategist who is good at giving practical advice.”*

David Grubman’s corporate practice covers a range of high-value transactional matters. His clients include public and private companies. **Strengths:** *“David is a superstar and is absolutely fantastic at engaging with clients. He is the perfect blend of being aggressive and creative when you need him to be.”* *“He responded very quickly throughout the deal.”*

Simpson Thacher & Bartlett LLP

What the team is known for

Simpson Thacher & Bartlett LLP is a market-leading transactional practice that has considerable strength in M&A and in its representation

of private equity firms. The group’s broad-ranging sector expertise covers financial services and energy, among others. The team regularly handles high-profile cross-border transactions and displays strength in transformative joint ventures, buyouts and investment matters.

Strengths

“The quality of the individuals at Simpson is top-notch. They are one of the leading firms in M&A and there is nothing they haven’t seen or done before.”

“Everyone has an incredibly high level of expertise coupled with an ability to think practically to find solutions. They are incredibly strategic and extremely responsive.”

“Simpson always seem to be ready and able to assist.”

“They have top experts in all fields relevant to M&A.” *“They treat us like we are their only client.”*

Work highlights

Simpson Thacher & Bartlett advised Paramount Global in connection with its \$28 billion merger with Skydance Media.

Notable practitioners

Alan Klein specializes in assisting clients with high-value M&A, among other matters. He is active in a number of industries, with particular acclaim reserved for his handling of technology transactions. **Strengths:** *“Alan is really fantastic.”* *“He is a great strategic M&A advisor and has worked on every type of transaction.”* **Eric Swedenburg** demonstrates strength in a broad variety of corporate transactions, including M&A, spin-offs, divestitures and joint ventures. He sits as global head of the firm’s M&A practice, and works with public and private companies on both the domestic and international stages. **Strengths:** *“He is truly outstanding.”* *“Eric has the sophistication, expertise and knowledge to navigate through the most complex of matters that any organization can experience.”* *“Eric is a consummate professional and is able to adeptly navigate the most complex transactions. He is incredibly responsive and strategic.”*

Elizabeth Cooper maintains a diverse transactional practice with demonstrable skills in M&A, joint ventures and investments, among other matters. Her client base includes public and private companies, financial institutions and private equity firms. **Strengths:** *“She is an incredible lawyer.”* *“Elizabeth is very thoughtful and smart.”* **Anthony Vernace** is proficient at advising clients on M&A, investments and joint ventures. He regularly acts for public companies and private equity firms. **Strengths:** *“He is exceedingly bright, articulate and has exceptional commercial awareness.”* *“Anthony has a strong ability to crystalize the question at hand and give tangible, pragmatic advice.”* *“He is a strong, clear communicator and lays out the various scenarios and choices in a constructive manner to aid decision-making.”*

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates is a powerhouse in M&A that continues to handle an array of high-profile, high-value deals. The firm houses a deep bench of highly regarded transactional specialists. The corporate team offers strong capabilities in matters such as public and

private deals, contested takeovers and joint ventures and is active across the complete range of industries, including energy, chemicals, transportation and technology. It displays strong capabilities in both domestic and international transactions.

Strengths

"The people are very down to earth and smart. They position me very well to think a few steps ahead."

"Skadden is known for its dedication and timeliness."

"Their subject matter expertise is almost unparalleled and their ability to communicate and help us work through complex issues is among the very best."

"Skadden is at the forefront of the most cutting edge and interesting issues. I can count on them to think creatively and strategically with me."

Work highlights

Skadden represented Union Pacific Corporation in its \$85 billion acquisition of Norfolk Southern Corporation.

Notable practitioners

Senior statesperson **Peter Allan Atkins** is deeply experienced in a broad range of transactions, including M&A, joint ventures and buyouts. He has long offered leading counsel to clients in the energy, media and insurance spaces, among others. Howard Ellin operates a respected corporate practice that sees him routinely engaged in high-stakes M&A, securities matters and private equity transactions. He possesses experience in deals in the media and entertainment and gaming sectors, among others. **Strengths:** *"He is a great partner to work with."* **Paul Schnell** is a significant presence in the New York corporate market, and maintains an exemplary reputation thanks to his track record acting on transformative deals.

Strengths: *"Paul Schnell is an undisputed leader in global legal practice and is renowned for his mastery in executing complex transactions."* *"He is the best in the M&A space."* Stephen Arcano is a talented corporate attorney, whose acclaimed practice is strong across a range of transactions. **Strengths:** *"Stephen is an exceptional lawyer. He is very intelligent and does a great job at managing client relations."* *"Stephen has a big presence in a boardroom."* *"His responsiveness is great."* *"He is an extremely smart lawyer and is hugely talented."*

Elizabeth Gonzalez-Sussman represents corporate clients in defense of activist campaigns as they occur across a spectrum of industries. **Ann Beth Stebbins** is experienced in high-end M&A and corporate governance matters across a range of industries. **Strengths:** *"Ann Beth Stebbins is fantastic. Her judgment is well-respected by the board."* *"She is responsive and a strategic thinker."* **Brandon Van Dyke** demonstrates excellent capabilities in a broad array of transactions, including M&A and buyouts. He advises on deals spanning a number of industries, including media, chemicals and healthcare.

Strengths: *"Brandon is unflappable. He is excellent at finding the right strategic approach when there are multiple paths that can be taken."* *"He is a master of his craft."* Kenneth Wolff advises a number of well-known public and private companies and private equity firms on their domestic and cross-border M&A. **Strengths:** *"There is no one else I would want on a big deal."* *"Ken is an excellent strategic, thoughtful and practical adviser. He is*

able to synthesize issues for business with impact."

"He is a great lawyer." **Dohyun Kim** is a talented up-and-comer whose practice exhibits strength in M&A, corporate governance and securities matters. **Strengths:** *"She is responsive and has good commercial acumen in addition to legal skills."* *"She is very good and very thorough."* *"Do is a master at M&A deals. She masters all details of the deal and no details escape her."* *"Do is wonderful. She is so responsive, fights for her clients and is incredibly sharp."* *"She is an extremely dedicated and smart lawyer."*

Sullivan & Cromwell LLP

What the team is known for

Sullivan & Cromwell LLP is an exceptional choice for high-stakes M&A and is regularly called upon by leading multinationals to handle their transactions. The corporate group is well supported by strong complementary departments such as antitrust, tax, litigation and employee benefits and executive compensation. The firm is frequently sought after by clients in the energy, financial services, healthcare and insurance industries. Sullivan & Cromwell's strong corporate governance and takeover defense expertise bolsters the team's transactional offering.

Strengths

"The team is pragmatic, have a business sensibility and can help navigate complicated situations."

"They consistently demonstrate the qualities we look for in outside counsel: technical excellence, commercial pragmatism and a deep commitment to client service."

"They have a really deep bench and their service levels are top-notch."

"Sullivan & Cromwell is top in terms of client service, sophistication and knowledge of M&A."

Work highlights

Sullivan & Cromwell advised Discover on its \$50.6 billion all-stock merger with Capital One.

Notable practitioners

James Morphy possesses deep M&A and corporate governance experience. He remains a trusted adviser to a stable of corporates, special committees and financial advisers. Francis Aquila possesses a wealth of expertise that extends across high-profile M&A and corporate governance issues in a broad variety of industries. **Strengths:** *"Frank is a leading M&A practitioner who combines deep technical expertise and unparalleled experience with sound, pragmatic commercial judgment."* *"He brings expertise, cutting-edge counsel and pragmatism. His presence in a meeting with management or the boardroom brings calm and confidence."* *"Frank is a preeminent adviser who has seen it all."* *"Frank is a great business partner and a master at client relations and working with the C-suite and boards. His experience is second-to-none and his ability to deliver is world class."* Rodgin Cohen possesses market-leading corporate capabilities as part of his broad-ranging practice. He is particularly strong in the representation of financial institutions. **Lawrence Elbaum** attracts praise for his skilled defense of public companies against activist campaigns. He is co-head of the firm's shareholder activism practice. **Strengths:** *"Lawrence is very results-oriented and will come to a solution in a productive way."* *"Lawrence is much more than a lawyer to his clients. He is a classic strategic adviser with creative*

solutions and his exceptional quality is his ability to plot strategy." *"His level of expertise is unparalleled here. You are in great hands with him."* *"He is one of the best in the industry and a very good tactician."*

Melissa Sawyer concentrates her high-quality practice on the representation of clients in M&A, joint ventures and other corporate matters across a variety of industries. She is also adept at advising on complex corporate governance mandates and activist defence campaigns. **Strengths:** *"Melissa is a superstar. She is so insightful, proactive and business-minded."* *"Melissa is an excellent lawyer and partner to in-house legal teams. She is a superb leader and on the cutting edge of legal developments in M&A."* *"She is very sophisticated in her analysis and broad in her thinking and recognition of commercial priorities."* *"She is a market leader in public company M&A."* **Patrick Gadson** serves as co-head of the firm's shareholder activism practice, and demonstrates excellence in representing public companies in takeover situations. **Strengths:** *"He is very good and responsive."* **Audra Cohen** exhibits strength across a number of corporate matters, including M&A, spin-offs and governance issues. She serves as co-managing partner of the firm's general practice group globally. **Strengths:** *"Audra is thoughtful, calm under pressure and able to navigate complex situations. She has insights that help drive the business forward."* *"She thinks like a businessperson and is willing to provide practical advice."* *"She is so creative and has great ability to understand what the other side needs and wants, which allows us to find a solution that works."* Stephen Kotran is an experienced practitioner who receives particular praise for his representation of financial advisers in M&A. **Strengths:** *"He has broad experience in many different industries and areas of law."* *"I have a tremendous amount of respect for him. He is just fantastic."* **Keith Pagnani** offers deep expertise in domestic and cross-border M&A to a stable of clients consisting of corporates and financial advisers. He sits as co-head of the firm's healthcare and life sciences group.

Vinson & Elkins LLP

What the team is known for

Vinson & Elkins LLP regularly handles high-value mergers, acquisitions and dispositions. The firm is particularly well known for its capabilities in energy-related transactions. Other sectors covered include healthcare, logistics and chemicals. The corporate team has experience in cross-border deals, including Latin American transactions. It advises a diverse client base of public and private companies and financial sponsors and also routinely undertakes high-profile takeover defense work.

Strengths

"The firm is very experienced in M&A and very thorough in its work."

"They render practical advice and commercial context."

"They are a well-oiled machine that prioritizes your deal."

"Their quality and responsiveness is extraordinary."

Work highlights

Vinson & Elkins represented Total Operations and Production Services in its \$983 million acquisition by Archrock.

Notable practitioners

Jim Fox is a key contact.

Wachtell, Lipton, Rosen & Katz

What the team is known for

Wachtell, Lipton, Rosen & Katz remains a standout practice for transactional work, including high-profile domestic and cross-border M&A. The firm counts leading companies across numerous sectors as key clients, including those in the financial services and pharmaceutical industries. The group's deep understanding of corporate governance issues underpins its sterling transactional work. Wachtell also offers top-flight counsel to clients in matters of takeover defense.

Strengths

"They are always able to meet demands, no matter the timetable or requirements."

"Wachtell provides the absolute highest level of advice, expertise and client service. Their experience is unparalleled."

"Wachtell has a strong bench and each partner is extremely knowledgeable, with vast amount of experience and first-hand knowledge to call upon for complex matters."

"They are one of the leading firms in the world and when I call them up I am their highest priority. They make complicated things very simple and give executive-friendly advice."

"Wachtell brings a level of expertise and experience that is unmatched. They've seen it all, instinctively know the law and the business considerations and provide expert advice in a calm manner."

Work highlights

Wachtell advised Palo Alto Networks on its \$25 billion acquisition of CyberArk Software.

Notable practitioners

Andrew Brownstein is a leading practitioner, who provides first-rate counsel to clients in major M&A and corporate governance matters. He is active across a great many industries. **Martin Lipton** is one of the firm's founding partners and a long-standing expert practicing at the pinnacle of the corporate market. He is well-versed in M&A and the provision of strategic corporate advice. Adam Emmerich exhibits considerable expertise in M&A, securities offerings and governance matters, and represents heavyweight public and private corporations. His broad industry capabilities include experience in pharmaceuticals, energy and technology.

Strengths: *"He brings to bear incredible experience from the sector."* *"Adam is one of those rare people who have seen it all. He has been involved in extremely complex situations and is really the great sage of transactional work."* Edward Herlihy has a wealth of experience in significant corporate transactions, including pronounced expertise in those involving banks and other financial institutions. He demonstrates further experience in recapitalizations. **Strengths:** *"Edward is a giant in the legal profession."* David Katz enjoys a sterling reputation thanks to his years of top-flight representation in corporate transactions and takeover defense matters. **Strengths:** *"He is practical, service-oriented and brings another level of sophistication to each discussion."* *"David has seen so much and has seen almost every permutation of legal issues. He is truly an expert."* Daniel Neff garners acclaim for his leading practice, which incorporates significant cor-

porate and securities expertise and is utilized by a stable of public and private companies and private equity firms. Andrew Nussbaum operates a highly respected corporate practice that is leant upon by clients in significant domestic and international deals. He deploys his expertise in M&A, spinoffs, divestitures and joint ventures, among other transactions. **Strengths:** *"His level of service, sophistication and commercial awareness are easily at the top."* *"He is spectacular."* Igor Kirman receives praise for his handling of M&A, joint ventures and governance matters on behalf of public and private companies. He is active domestically and internationally, and maintains additional strength in private equity matters. **Strengths:** *"Tenure and experience give Igor an ability to speak with authority on a wide variety of corporate topics. He does so thoughtfully and in a way that inspires confidence."* *"He is knowledgeable on the matters that are most important to us."* Steven Rosenblum enjoys a solid reputation for his work in M&A, governance and securities issues. His industry focus includes handling deals in the technology space. **Strengths:** *"His deep knowledge and calm presence are invaluable when communicating with C-suite executives and boards."*

Elina Tetelbaum is the firm's head of shareholder engagement and activism defense. She advises clients on proxy fights, corporate governance and takeover defense. **Strengths:** *"I am particularly impressed with Lina's practical and strategic advice and her ability to communicate complex legal matters in plain English."* *"Lina has great listening skills and takes complex situations and makes them simple to understand and help the board understand what the right plan of action should be."* *"She is a force of nature and has phenomenal energy."*

"She is very sophisticated and understands the business needs." *"She is not only absolutely brilliant, but she also has an EQ just as high as her IQ, allowing her to give practical advice to general counsel clients."* David Lam is recognized for his sophisticated transactional practice. He routinely advises top flight corporates on bet-the-company M&A matters. **Strengths:** *"David is brilliant. He is strategic, responsive and wonderful to work with."* *"He has seen so much in his career and advised so many companies."*

Karessa Cain is recognized for her adept representation of major corporations in transactional matters. She has experience advising on domestic and cross-border deals. **Strengths:** *"She is an impressive lawyer."* Jacob Kling is cochair of the firm's M&A practice and advises clients on a wide range of complex corporate transactions. **Strengths:** *"Jacob has an incredible degree of business acumen and a phenomenal ability to distill the most complex issues into the most salient recommendation."* Victor Goldfeld focuses his practice on sophisticated domestic and cross-border M&A, joint ventures and securities issues.

Strengths: *"He is super smart."* Jenna Levine is the subject of much praise from sources, owing to her high quality corporate practice. She advises clients in foremost M&A and corporate governance matters. **Strengths:** *"Jenna brings deep knowledge and experience of M&A."*

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges LLP houses solid capabil-

ities in domestic and international M&A, aided by a global network of offices. The corporate team regularly represents leading names in the chemicals and energy infrastructure arenas, among others, advising public companies, boards of directors and special committees. Clients also benefit from its takeover defense offering.

Strengths

"It is an extremely capable team with relevant experience far and wide."

"They give practical advice and have fantastic problem-solving skills."

"The Weil team is always responsive and works at a very fast pace that is necessary to successfully complete transactions."

Work highlights

Weil, Gotshal & Manges advised Sanofi on its \$9.5 billion acquisition of Blueprint Medicines Corporation.

Notable practitioners

Department chairman **Michael Aiello** maintains a prestigious practice that shows excellence in a broad range of matters, including corporate and private equity M&A and takeover defense. **Strengths:** *"Mike is an amazing dealmaker with an extensive network. He is key when working on any complex transaction."* **Michael Lubowitz** maintains an active practice handling deals for public and private companies and investment banks. He is often engaged in M&A, buyouts and spin-offs. **Strengths:** *"He is a really good lawyer and knows what he is doing."* *"He is fantastic and really good at getting people to an agreement."*

Matthew Gilroy is cohead of the firm's M&A practice and advises a range of clients on domestic and cross-border transactions. **Strengths:** *"Matthew is a great M&A attorney. He is hardworking and practical."*

White & Case LLP

What the team is known for

White & Case LLP is renowned for its strength in cross-border transactions, which is ably supported by its global network of offices. The firm's broad sector coverage spans M&A in the pharmaceutical, insurance and electronics industries, among others. Its expertise also covers joint ventures and dispositions, with a strong track record in representing financial advisers. The firm's client base includes significant corporates and private equity sponsors.

Strengths

"They understand the industry and are results-focused."

"The team is very responsive, creative and come up with good ways to get through issues that we come up against to achieve the outcome we are looking for."

"The team has a superior level of client service and treats my company as though we are their most important client."

"White & Case brings the full strength of the firm in any engagements with us."

Work highlights

White & Case advised Shutterstock in connection with its \$3.7 billion merger with Getty Images Holdings.

Notable practitioners

Richard Brand is held in particularly high regard for the quality of his advice on shareholder activism matters. He advises a clientele of public compa-

nies, private equity funds and investment banks.

Strengths: *"He has probably the highest intellectual capacity of anybody I have worked with. I have always been amazed at his ability to navigate, pick up on and learn new topics and issues."* *"Richard is the best counsel I work with. He gives outstanding strategic advice and has a best-in-class depth and experience."* *"He is very pragmatic, not afraid to provide advice and he understands our company very well."* *"Richard is available, commercial and good to work with. He is the first call we will make for the activism."* *"Richard is an exceptional lawyer who combines technical excellence with strong commercial judgment. He understands our business objectives and delivers pragmatic counsel that balances legal risk with commercial reality."* **John**

Reiss sits as global head of the firm's M&A group and is highly experienced in the representation of clients in a broad variety of transactions. **Strengths:** *"John is highly responsive."* **Oliver Brahmst** serves as the global co-head of the firm's private equity group and is well versed in an array of domestic and cross-border transactional matters. His specific experience includes handling significant M&A, joint ventures and equity co-investments. **Denise Cerasani** maintains a broad practice with experience in M&A, securities and corporate finance. She receives particular praise for the quality of her representation of investment banks. **Jennifer Cheng** garners praise for the high quality of her corporate practice. She advises clients in a number of domestic and cross-border transactions.

Strengths: *"Jennifer invested into learning about our business, objectives and concerns, which, combined with her impressive technical knowledge, has meant clear, concise and spot-on advice every time."* *"She is a powerhouse attorney with commanding expertise and a deep, genuine interest in her clients' businesses and their specific industry."* *"Jennifer has a combination of technical skills, commercial sense and client service."* *"She is a trusted adviser who provides a balanced view, pragmatic solutions and a high degree of commercial awareness."* *"She is very responsive and lays things out in a clear manner."* **Kimberly Petillo-Décosard** is the co-head of the firm's global M&A group and demonstrates a strong skill set in representing corporates and their boards in a host of complex transactions. **Strengths:** *"Kimberly is an excellent deal lawyer and brings tremendous experience."* *"She is great, responsive and really knows the industry."* *"Kimberly is technically excellent, extremely practical and has great judgment."* *"She is a brilliant lawyer and an indispensable adviser."*

Willkie Farr & Gallagher LLP

What the team is known for

Willkie Farr & Gallagher LLP advises on the full spectrum of transactions. The firm has solid capabilities in matters such as contested takeovers, management buyouts and corporate auctions. The group works with a range of clients, including buyers, sellers, financial advisers and debt and equity investors. The corporate team's diverse industry experience spans energy, healthcare and financial services, among other sectors. The firm is also highly regarded for the quality of the advice offered to activist hedge funds in their campaign activity.

Strengths

"They provide unique problem-solving on tricky matters and practical advice on things that need to move quickly."

"We value the Willkie M&A team's practical business approach, industry knowledge and ability to quickly draw on resources in specialty areas or regions when needed."

"The firm knows how to be business-minded and practical to achieve the results we are looking for."

"A common theme with Willkie is that all their lawyers are technical experts, but are also really commercially-savvy. They help their clients reach the right business decision."

Work highlights

Willkie Farr & Gallagher advised Interpublic Group on its \$13 billion acquisition by Omnicom.

Notable practitioners

Jared Fertman represents activist investors as part of a broad corporate offering. He demonstrates excellent skills in activist campaigns and proxy contests. **David Boston** cochairs the M&A practice, and is well versed in advising public and private companies in a broad array of transactions.

Strengths: *"We greatly value David's guidance and advice. He understands our industry and company well and brings that practical understanding into our discussions."* *"He really has been around the block, has seen a lot of transactions and has such fantastic judgment and awareness of the market."* *"He is extremely responsive and a technical expert."*

Steven Seidman cochairs the firm's corporate and financial services department and advises clients on a range of transactions. **Strengths:** *"He has excellent judgment and is very commercial and extremely responsive."* **Adam Turteltaub** acts regularly for companies and private equity firms in M&A, investments and governance matters. **Strengths:** *"Given his vast experience, he is very practical and knows what is important and what isn't."* *"He is extremely insightful and efficient."* **Gregory Astrachan** represents domestic and international corporations and private equity clients in M&A and governance matters. He is cochair of the firm's capital markets practice. **Russell Leaf** maintains a broad practice

with demonstrable strength in the representation of activist shareholders in their campaigns and proxy contests. **Strengths:** *"He is a great attorney."*

WilmerHale

What the team is known for

WilmerHale is home to a standout corporate team that advises on complex transactions on both the national and international stages. The team is active in the life sciences, technology and financial services spaces.

Strengths

"They are very responsive, commercial and very quick to understand our business."

"Their communication with the client is excellent and their experience is invaluable. They know what to watch out for and give great advice."

Work highlights

WilmerHale represented Blue Apron in its \$103 million acquisition by Wonder Group.

Notable practitioners

Christopher Barnstable-Brown is noted for his experience advising on mergers, acquisitions and financings. He is particularly sought after by life sciences and tech industry clients, among others.

Strengths: *"Christopher is very smart, practical and commercial."* *"He is a great thought partner."*

Other Ranked Lawyers

Dennis Block of Greenberg Traurig enjoys an esteemed reputation thanks to his track record of handling complex M&A. He is the senior chairman of the firm's global corporate M&A practice.

Strengths: *"He has a sterling reputation."*

Christopher Davis of Kleinberg, Kaplan, Wolff & Cohen, PC maintains a strong reputation for his work in domestic and international shareholder activism issues. He chairs the firm's investor activism group. **Strengths:** *"Christopher thinks around corners, knows what we like and thinks ahead. He backs me up on the legal side but thinks about the business aspect too."*

Christopher Harrison is the managing partner of Sterlington and leads its mergers and acquisitions practice. He is experienced across a range of transactions. **Strengths:** *"Chris Harrison stands out. He is excellent."* *"He is extremely experienced and effective with a great style."*

Edward Zimmerman is noted for acting on M&A and venture capital work for clients in the technology space. He chairs the emerging companies and venture capital practice at Lowenstein Sandler LLP.

Corporate/M&A

Corporate/M&A
Leading Firms
Band 1
Harter Secrest & Emery LLP
Hodgson Russ LLP
Nixon Peabody LLP
Band 2
Barclay Damon LLP
Bond, Schoeneck & King, PLLC
Lippes Mathias LLP
Phillips Lytle LLP
Band 3
Akerman LLP
Harris Beach Murtha
Woods Oviatt Gilman LLP
Band 4
Couch White, LLP
Whiteman Osterman & Hanna LLP
Eminent Practitioners
Eminent Practitioners
Wittlin Craig Harter Secrest & Emery LLP
Leading Individuals
Band 1
Anderson Thomas R Harter Secrest & Emery LLP
Green Lori B Nixon Peabody LLP
Hoy IV William A Akerman LLP
Murray David J Phillips Lytle LLP *
Band 2
Bocketti Brian Lippes Mathias LLP
Koeppel John Lippes Mathias LLP
Zak John J. Hodgson Russ LLP
Band 3
Birmingham Kristen Phillips Lytle LLP *
Canfield James Barclay Damon LLP
Delmont Phillip A. Harter Secrest & Emery LLP
Fallone Mario C. Akerman LLP
O'Connor Christine The Law Office of (ORL) ◇
Savage Tyler Nixon Peabody LLP
Tanck Eric Nixon Peabody LLP
Tidgewell Todd Nixon Peabody LLP
Band 4
Balkin Sean P. Lippes Mathias LLP
Casion Joseph Harter Secrest & Emery LLP
Clar David Harris Beach Murtha
Eugeni Anthony Woods Oviatt Gilman LLP
Greene Christopher T. Barclay Damon LLP
Henrich Christian J. Woods Oviatt Gilman LLP
Hughes Thomas Lippes Mathias LLP
McClean Alex Harter Secrest & Emery LLP
McDonald Roderick Bond, Schoeneck & King, PLLC
Murphy Brian Couch White, LLP
Rich Brendan Lippes Mathias LLP
Talbot Kevin Hodgson Russ LLP
Up-and-coming individuals
Eldred Matthew Harter Secrest & Emery LLP
Kucinski Timothy Phillips Lytle LLP *
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

Band 1

Harter Secrest & Emery LLP

What the team is known for

Harter Secrest & Emery LLP houses a highly

regarded corporate law and M&A practice valued for its longstanding ability to handle a range of significant transactions. The practice advises an impressive portfolio of public and private clients, including private equity funds and venture capital players as well as companies in the telecommunications, pharmaceutical and manufacturing sectors. It regularly acts as coordinating counsel on multinational transactions and also possesses a strong securities practice.

Strengths

"They are available and quick to reply to emails. They also do a great job of bringing the right team members to the table to address the specific need."

"They are generalists yet demonstrate tremendous proficiency in various functional disciplines. Service level and responsiveness are also hallmark strengths."

"They offer responsiveness, expertise and genuine concern about our organization's success."

"They are extremely high quality at a reasonable cost."

"They have a strong understanding of organizations of our size and are deeply familiar with the industry landscape, allowing them to anticipate challenges and provide practical, timely guidance tailored to our business."

Work highlights

Harter Secrest & Emery represented Transcat in acquisitions of Martin Calibration for \$79 million and Essco Calibration Laboratory for \$84 million.

Notable practitioners

Craig Wittlin is managing partner of Harter Secrest & Emery and is noted for his substantial expertise advising on high value M&A. Thomas Anderson is head of the M&A practice at Harter Secrest & Emery and is well regarded for his transactional advice to public and private companies. **Strengths:** "Tom is an outstanding partner who is entirely devoted to his client's needs and is highly attuned to their priorities and concerns." "Tom Anderson is very responsive and knowledgeable and has been a great help." Phillip Delmont handles a range of corporate issues, including M&A and joint ventures. His clients include those in the manufacturing space.

Joseph Casion heads the firm's private company practice. He offers his extensive experience in handling transactions and acquisitions. **Alex McClean** is recognized for his sophisticated representation of companies in public offerings. His clients are particularly active in the pharmaceutical and financial sectors. **Strengths:** "Alex distinguishes himself through a strong combination of legal expertise, commercial awareness and responsiveness." **Matthew Eldred** assists with a number of corporate mandates, including high stakes domestic and international transactions.

Hodgson Russ LLP

What the team is known for

Hodgson Russ is respected for its ability to handle a wide range of midmarket corporate matters and business transactions. The firm is well placed to assist businesses with affairs at all levels, from counsel on choice of entity structure and day-to-day advice to strategic planning and exit strate-

gies. It acts for a diverse roster of public and private companies, with considerable experience in regulatory, compliance and securities work. Hodgson Russ LLP retains a solid presence in upstate New York, with offices in Albany, Buffalo, Rochester and Saratoga Springs.

Strengths

"Their responsiveness was really good. They had a really good level of accuracy and quality of work."

"Hodgson Russ has expertise and specialization, strong ethical leadership and consistent quality. The firm is also effective with talent management."

Notable practitioners

John Zak maintains a diverse practice encompassing an array of corporate and securities transactions, including public and private securities offerings. **Kevin Talbot** is head of Hodgson Russ's corporate and securities practice area. He advises private, public and private equity companies on a range of transactions.

Nixon Peabody LLP

What the team is known for

Nixon Peabody is well respected for its proficiency in M&A and corporate concerns, with particular strength in cross-border transactions. The practice acts for a variety of midmarket players in the technology, energy, healthcare and consumer products industries. It offers further experience in joint venture matters and private equity financing, with upstate offices in Rochester, Albany and Buffalo.

Strengths

"The law firm is adept at identifying key structural, regulatory and diligence issues early in the process and providing strategic guidance that aligns with business goals."

"They have a solid corporate department with diverse specializations and are at the right scale for our work."

"The team was attentive and responsive and brought us across the finish line."

"They did a great job explaining the transaction and risks across different levels of sophistication."

Work highlights

Nixon Peabody represented Constellation Brands and CBV Ventures, its venture capital subsidiary, in its sale of primarily mainstream wine brands and related vineyards and facilities from its wine portfolio to The Wine Group.

Notable practitioners

Lori Green is held in high regard for her diverse corporate expertise and frequently advises clients on matters including acquisitions, divestitures and financing. She has experience representing clients in the energy and food and beverage sectors, among others. **Tyler Savage** operates a broad practice advising companies in the technology, food and beverage, and manufacturing sectors, among others, on an array of transactional matters.

Eric Tanck's expertise encompasses a range of corporate matters. He also works on notable sales and acquisitions, as well as being active on venture capital mandates. **Todd Tidgewell** is noted for his representation of private equity funds and their portfolio companies in financings and M&A. **Strengths:** "He is superb at focusing on the key issues and

explaining the risks and significance to board members and executives. He also is very measured and clear, which helps him to serve as a great advocate and negotiator on deal terms."

Band 2

Barclay Damon LLP

What the team is known for

Barclay Damon is an established corporate player valued for its strengths across commercial transactions and tax work, as well as securities concerns and business formation matters. The firm offers expertise in the energy and healthcare spheres, with impressive experience acting for multinational corporations, venture capital funds and financial institutions. The corporate team holds additional expert knowledge in emerging technologies.

Notable practitioners

James Canfield serves as cochair of Barclay Damon's corporate group and frequently handles complex transactions for businesses operating in a range of industry sectors, including energy and real estate. Christopher Greene offers substantial experience advising healthcare-sector clients on corporate and regulatory issues.

Bond, Schoeneck & King, PLLC

What the team is known for

Bond, Schoeneck & King is widely recognized for its strength in managing a broad range of mid-market transactional concerns in this space, with significant experience in M&A and corporate reorganizations. The practice supplements its business offering by drawing on complementary expertise in environmental, intellectual property and tax law. It advises a significant portfolio of clients from a variety of industries including the healthcare, financial services and real estate sectors. The firm maintains a presence in Albany, Buffalo, Rochester, Saratoga Springs and Syracuse.

Strengths

"Bond, Schoeneck & King are extremely knowledgeable, business practical and have a humility and work ethic that makes them exceptional partners to us in the transaction."

"Their communication, responsiveness and expertise distinguish them from others."

Work highlights

Bond, Schoeneck & King counseled Servotronics and its board of directors on fiduciary duty matters relating to the exploration of strategic alternatives, the preparation for and commencement of a marketed sale process.

Notable practitioners

Roderick McDonald advises on various sale and acquisition transactions for various industry clients including highly regulated banking and finance and heavy industry such as steel. **Strengths:** "I cannot speak highly enough of Rod. He is knowledgeable, hard-working, responsive, very bright and humble." "His strengths are that he simplifies things and takes time to explain them."

Lippes Mathias LLP

What the team is known for

Lippes Mathias acts for an impressive portfolio of public and private entities, including venture capital

players and private equity firms. It is well respected for its work in commercial M&A, with noteworthy expertise in leveraged acquisitions and equity financing. The team is able to draw on complementary expertise in areas such as finance, tax and commercial litigation.

Strengths

"They were available and advocated incredibly well, while understanding that the end goal is to get the deal closed."

"Lippes Mathias knows our industries of interest extremely well and has significant experience on the complexities of corporate and transaction matters."

Notable practitioners

Brian Bocketti co-leads Lippes Mathias's banking and financial transactions practice and advises established and emerging businesses on financing and M&A. **John Koepfel** heads the private equity and independent sponsor group at Lippes Mathias LLP and acts for clients on matters including fund formation, financing and M&A. Sean Balkin has experience assisting clients with multimillion-dollar transactions across a range of industries. **Thomas Hughes's** expertise in the corporate arena includes entity formation, transactional, contract drafting and compliance matters. **Brendan Rich** advises a broad range of clients of varying sizes on issues including mergers, acquisitions and senior secured credit facilities. **Strengths:** "Brendan Rich offers his counsel with the best interests of our organization in mind, and not for short-term gains but for long-term sustainability."

Phillips Lytle LLP

What the team is known for

Phillips Lytle has a distinguished practice with leading expertise in a diverse array of matters. The firm is well regarded for its longstanding proficiency in traditional M&A matters, joint venture agreements and complex restructurings, with notable experience in the healthcare, technology and financial services sectors. The M&A team collaborates with its tax, intellectual property and financial services teams, among others, in order to handle large transactions.

Strengths

"I find their advice very well considered and legally sound. We've also consistently found them responsive, which is very important factor."

"I have worked with everyone from equity partners to young associates on any number of matters and continually receive the excellent standard of service we have come to expect from Phillips Lytle."

"They are very responsive, personable and commercial."

"The strong experience among senior professionals enables them to help us navigate complex situations."

"Their team demonstrates both strong depth and breadth of expertise. They consistently bring the right specialists into discussions quickly, ensuring the appropriate knowledge is applied at the right time."

Notable practitioners

David Murray is held in high regard for his broad corporate practice. He possesses expertise advising on M&A, securities offerings and joint ventures, advising clients across a range of sectors. **Strengths:** "Dave is an excellent attorney, who

cares about our business and goes the extra mile on every project." **Kristen Birmingham** advises on a range of corporate matters, including private and public company M&A. Her sector expertise covers manufacturing and food and beverages, among others. **Strengths:** "Kristen consistently goes above and beyond what is expected. Not only does she help me solve problems, but she also does work directly with our business team to resolve issues, further enabling me to complete other urgent work."

"Kristen is genuinely invested in understanding our business, challenges assumptions in a constructive and positive manner and demonstrates strong capability and effort in navigating our transactions."

"Kristen treats it as if it was her business and fights for the client." "Kristen is an excellent quarterback for any transaction. She has in depth knowledge of all relevant subject areas and knows when to bring in the right experts to advise on related issues."

Timothy Kucinski is a recognized transactional lawyer with extensive experience in mergers and acquisitions. His expertise is often sought after by clients in various sectors. **Strengths:** "Tim is able to quickly sort through issues to find the root of a problem and then is able to quickly find an efficient solution." "Tim distinguishes himself through hands-on transaction experience and a strong client-focused mindset. He is consistently collaborative and solution-oriented. He has an iterative approach that seeks the best possible outcome." "Tim is friendly, knowledgeable and pragmatic. It is always a pleasure to work with him."

Band 3

Akerman LLP

What the team is known for

Akerman LLP has considerable expertise assisting private equity funds, strategic investors and venture capital funds with a wide array of transactions. The department also possesses strength acting for portfolio companies and startups in mergers, acquisitions and dispositions as well as capital raising.

Strengths

"Akerman are a complete firm with access across IP, transactions, financings, M&A and some tax areas. They are extremely thorough, competent and transparent."

"They have depth of personal relationships and also depth of experience in structuring and executing deals. They are trusted advisors."

"They distinguish themselves with their responsiveness, quality of work and value."

Work highlights

Akerman represented ResiXperts in its acquisition of Tokay Heating & Air, a provider of heating and cooling solutions in Northern California.

Notable practitioners

William Hoy is noted for his private equity practice and represents a range of funds and strategic investors in an array of transactional matters. These include acquisitions as well as equity financings.

Strengths: "He is a leader and a strong supporter of our efforts." Mario Fallone has notable expertise in advising emerging companies and their investors on complex financing. His client base includes corporates in the food and beverage and insurance industries, among others. **Strengths:** "Mario

New York Employee Benefits & Executive Compensation

is a perfect lawyer. He is extremely knowledgeable about the law but also savvy on business, which makes him a quasi-adviser in providing his legal guidance in alignment with business objectives. He is a tremendous resource."

Harris Beach Murtha

What the team is known for

Harris Beach Murtha is acknowledged for its proficiency in an array of M&A mandates and corporate finance concerns. The team advises public and private clients in the financial services, real estate and healthcare space, with noteworthy expertise in municipal finance, regulatory and securities matters. It calls on the broader expertise of the intellectual property, litigation, and labor and employee benefits teams to support corporate transactions. Harris Beach has an enviable upstate presence, with offices in Buffalo, Albany, Saratoga Springs, Rochester and Syracuse.

Notable practitioners

David Clar represents businesses of all sizes in matters including mergers, acquisitions, licensing and general business planning.

Woods Oviatt Gilman LLP

What the team is known for

Woods Oviatt Gilman is noted for handling corpo-

rate finance, M&A and securities law. It is sought after by a variety of clients including startups, mature businesses, family-run regional companies and tax-exempt organizations. The firm possesses upstate offices in Albany, Buffalo and Rochester.

Notable practitioners

Anthony Eugeni is noted for his representation of businesses in financing transactions and M&A. **Christian Henrich** is recognized for his determined style and skill in dealing with private equity and general corporate matters.

Band 4

Couch White, LLP

What the team is known for

Couch White's corporate and commercial transactions team offers its clients extensive expertise in mergers, acquisitions, and corporate transactions. It regularly represents private equity funds, startups and buyers and sellers of various transactions. It's headquartered in Albany and has a branch in Saratoga Springs.

Strengths

"They were so thorough and diligent when it came to the deal itself. We were very impressed and could not have had a better representation."

"The resources made available to us were very good, knowledgeable and prompt."

Notable practitioners

Brian Murphy is recognized for his work on behalf of corporates, funds and developers in connection with mergers and acquisitions as well as financing transactions. **Strengths:** "Brian was incredible to work with. His experience shined through and was incredibly helpful in leading our deal to the finish line." "Brian is knowledgeable and responsive. If there are areas where he does not feel fully comfortable, he is able to procure outside resources."

Whiteman Osterman & Hanna LLP

What the team is known for

Whiteman Osterman & Hanna LLP adeptly supports its clients with all matters relating to M&A and financings, as well as providing counsel on an array of general corporate mandates.

Other Ranked Lawyers

Christine O'Connor has broad corporate expertise and advises emerging and established businesses and their investors on matters including M&A and financing.

Employee Benefits & Executive Compensation

The editorial is in alphabetical order by firm name.

A&O Shearman

What the team is known for

A&O Shearman is a formidable employee benefits and executive compensation group with experience representing clients in the financial services, fashion and retail, media and entertainment and technology sectors, among others. The team advises corporations as well as individual executives on an array of matters including M&A benefits and compensation, deferred compensation, retirement plan formation and implementation, and ERISA. It also assists compensation committees and boards of directors in connection with governance processes surrounding compensation matters. The team regularly advises on cross-border issues.

Strengths

"The firm is very knowledgeable, capable and has a high level of commercial awareness."

Work highlights

A&O Shearman acted for Genmab in its acquisition of Merus NV in an all-cash transaction valued at \$8 billion.

Notable practitioners

John Cannon guides his clients through a range of compensation and benefits matters stemming from corporate transactions. His practice includes

advising on corporate governance issues and pension and employee benefit plan. **Strengths:** "He has deep market knowledge, is responsive and very efficient." **Brian Jebb** is a respected employee benefits and executive compensation attorney with vast experience advising on cross-border corporate transactions. **Strengths:** "He is very practical and brings a real business sense to what we're trying to achieve." **Doreen Lilienfeld** acts for a variety of clients, including energy companies, national retailers and global financial institutions. She advises individual executives and management teams in addition to corporate clients on the executive compensation aspects of M&A transactions and IPOs. **Strengths:** "She is readily available and really good at explaining concepts to people."

Cadwalader, Wickersham & Taft LLP

What the team is known for

Cadwalader, Wickersham & Taft LLP is highlighted for its handling of a wide spectrum of employee benefits and executive compensation matters, including those in connection with M&A, equity-based compensation plans, welfare and retirement plans. The firm also distinguishes itself with special expertise in matters concerning pension fund investments. It continues to act on behalf of an enviable roster of clients featuring financial institutions, public and private companies, compensation committees, and

boards of directors. It also offers significant experience acting for clients to seek relief and guidance from the DOL, achieving a number of notable ERISA exemptions and interpretations.

Strengths

"They have a good risk based approach to solving problems and a good familiarity with the requirements of this area of law."

Work highlights

Cadwalader, Wickersham & Taft LLP assisted multiple banks in the United States and United Kingdom in relation to ERISA compliance for fund finance transactions involving private equity funds and loans to hedge funds of funds.

Notable practitioners

James Frazier offers substantial experience advising global financial institutions on a range of matters, with a particular focus on the application of ERISA's fiduciary regulations in transactional and regulatory matters. **Strengths:** "He has a good view of the market sector and delivers very practical advice."

Cleary Gottlieb Steen & Hamilton LLP

What the team is known for

Cleary Gottlieb Steen & Hamilton LLP boasts a widely celebrated employee benefits and executive compensation group that assists private and public companies in connection with executive compen-

Employee Benefits & Executive Compensation
Leading Firms
Band 1
Cleary Gottlieb Steen & Hamilton LLP
Cravath, Swaine & Moore LLP
Davis Polk & Wardwell LLP
Debevoise & Plimpton LLP
Latham & Watkins LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Simpson Thacher & Bartlett LLP
Skadden, Arps, Slate, Meagher & Flom LLP
Sullivan & Cromwell LLP
Wachtell, Lipton, Rosen & Katz
Band 2
Fried, Frank, Harris, Shriver & Jacobson LLP
Morgan, Lewis & Bockius LLP
Proskauer Rose LLP
Ropes & Gray LLP
Weil, Gotshal & Manges LLP
Willkie Farr & Gallagher LLP
Band 3
A&O Shearman
Dechert LLP
Kirkland & Ellis LLP
McDermott Will & Schulte
Seyfarth Shaw LLP
Band 4
Cadwalader, Wickersham & Taft LLP
Clifford Chance US LLP
Freshfields US LLP
White & Case LLP
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

sation and benefits, including in relation to high-value M&A. The group advises private equity firms and financial institutions with ERISA issues as well as providing ERISA litigation counsel for retirement plans. Clients also benefit from its offices in various key locations worldwide.

Strengths

"The firm is very commercial, responsive and is able to cut through the complications."

Work highlights

Cleary Gottlieb Steen & Hamilton LLP acted for Baker Hughes in its \$13.6 billion acquisition of Chart Industries, including negotiating go-forward equity-based incentive terms for Chart employees.

Notable practitioners

Michael Albano maintains a respected practice which includes guiding clients through the benefits and compensation aspects of large corporate transactions. **Strengths:** "He knows the statutes inside and out and provides an amazing level of service." **Elizabeth Dyer** is regularly called upon by private investment funds and managers with respect to advice on ERISA compliance matters.

Strengths: "Her problem-solving skills are exemplary." Julia Petty frequently advises clients on the executive compensation and benefits issues involved in M&A transactions. **Strengths:** "She is truly an expert in her field, and our business team could not have been more impressed with her."

Alan Levine is well regarded for representing management teams and individual executives in connection with their employment and compensation arrangements. His experience includes advising on

Employee Benefits & Executive Compensation		
Senior Statespeople and Eminent Practitioners		
Senior Statespeople: distinguished older partners		Eminent Practitioners
Cagney Lawrence K Debevoise & Plimpton LLP		Bogner Ira G Proskauer Rose LLP *
Leading Individuals		
Band 1		Shah Manan (Mike) Milbank LLP (ORL) ◇
Albano Michael J Cleary Gottlieb Steen & Hamilton LLP *		Steinman Martha Hogan Lovells US LLP (ORL) ◇
Conway Jennifer S Davis Polk & Wardwell LLP *		Wissel Veronica Davis Polk & Wardwell LLP
Friestedt Matthew Paul, Weiss, Rifkind *		Witdorchic Lawrence Paul, Weiss, Rifkind, Wharton
Grogan Gregory Simpson Thacher & Bartlett LLP		Band 4
Hilfers Eric W Cravath, Swaine & Moore LLP		Dyer Elizabeth Cleary Gottlieb Steen & Hamilton LLP
Lin Kyoko Takahashi Davis Polk & Wardwell LLP *		Hevener Mary Morgan, Lewis & Bockius LLP
McLoughlin Jean M Paul, Weiss, Rifkind, Wharton		Katz Jonathan Cravath, Swaine & Moore LLP
O'Brien Jeannemarie Wachtell, Lipton, Rosen & Katz		Landau Scott Winston Taylor LLP (ORL) ◇ *
Oringer Andrew L Wagner Law Group (ORL) ◇		Petty Julia L Cleary Gottlieb Steen & Hamilton LLP *
Rabitz Steven Dechert LLP *		Teigman David Proskauer Rose LLP *
Treviso Marc R Sullivan & Cromwell LLP *		Wolf Eric Sidley Austin LLP (ORL) ◇ *
Williamson Bradd L Latham & Watkins LLP *		Band 5
Band 2		Bander Jeannette E Sullivan & Cromwell LLP *
Cohen David M McDermott Will & Schulte		Bobby Matthew Cravath, Swaine & Moore LLP *
Frazier James Cadwalader, Wickersham & Taft LLP		Capezza Michelle Mintz Levin Cohn Ferris (ORL) ◇
Gaines Andrew L Linklaters (ORL) ◇		Downie Sarah Weil, Gotshal & Manges LLP
Lewis Jonathan Debevoise & Plimpton LLP		Ertel Jason Paul Hastings LLP (ORL) ◇ *
Price Scott D Kirkland & Ellis LLP *		Falik Reuven Clifford Chance US LLP
Ross Jeffrey Fried, Frank, Harris, Shriver & Jacobson LLP		Foster Nicole F Freshfields US LLP
Rubinsky David E Simpson Thacher & Bartlett LLP		Gelfand Joshua S Troutman Pepper Locke LLP (ORL) ◇ *
Schohn Erica Skadden, Arps, Slate, Meagher & Flom		Hines Gold Amanda Davis Polk & Wardwell LLP *
Shapiro Adam J Wachtell, Lipton, Rosen & Katz		Holob Marissa J. HSF Kramer (ORL) ◇
Wahlquist Brown Andrea K Paul, Weiss, Rifkind		Kivell Danna R Ropes & Gray LLP
Wessel Paul J Weil, Gotshal & Manges LLP		Koslowe Jamin Simpson Thacher & Bartlett LLP
Band 3		Krishnamurthy Sriram Wilson Sonsini Goodrich (ORL) ◇
Alperovich Allie Ropes & Gray LLP		Lauriero Gina L Morgan, Lewis & Bockius LLP
Bernstein Andrew Mintz Levin Cohn Ferris (ORL) ◇		Levine Alan Cleary Gottlieb Steen & Hamilton LLP
Bitman Craig Morgan, Lewis & Bockius LLP		Lilling Austin Morgan, Lewis & Bockius LLP
Buckmann Carol Cohen & Buckmann, P.C.		Melman Robin White & Case LLP
Cannon John J A&O Shearman		Mitchell Frank Debevoise & Plimpton LLP
Emmett Moldowan Gillian Simpson Thacher & Bartlett		Napalkova Kate Gibson, Dunn & Crutcher LLP (ORL) ◇
Goodman Lori D Freshfields US LLP		Niver Susan Vedder (ORL) ◇ *
Hoffman Jarrett R Paul, Weiss, Rifkind, Wharton		Ozawa Austin Latham & Watkins LLP *
Jebb Brian A&O Shearman		Schwartz Richard Seyfarth Shaw LLP
Katz Michael A Willkie Farr & Gallagher LLP		Sherwin Ian Reed Smith LLP (ORL) ◇
Krasnovsky Michael Kirkland & Ellis *		Toy Amanda Cleary Gottlieb Steen & Hamilton LLP
Levin Ian McDermott Will & Schulte		Vera Kate McDermott Will & Schulte
Lichtenstein Josh Ropes & Gray LLP		Up-and-coming individuals
Lilienfeld Doreen A&O Shearman		Adams Patricia Vinson & Elkins LLP (ORL) ◇
McSweeney Jeannine Simpson Thacher & Bartlett LLP		Huber Shalom Skadden, Arps, Slate, Meagher & Flom LLP
Messinger Jordan A Willkie Farr & Gallagher LLP		Lee Joo Hyun Vinson & Elkins LLP (ORL) ◇
Olstein David Hogan Lovells US LLP (ORL) ◇		Ohanesian Rose Willkie Farr & Gallagher LLP
Patel Henrik White & Case LLP		Salzman Jordan Freshfields US LLP
Penko Joseph M Skadden, Arps, Slate, Meagher & Flom		Triano Travis Davis Polk & Wardwell LLP *
Projansky Robert Proskauer Rose LLP *		Wiseman Michael Skadden, Arps, Slate, Meagher & Flom
Rattner Andrea S Proskauer Rose LLP *		Associates to watch
Richman Ronald McDermott Will & Schulte		Hayes Maddy Linklaters (ORL) ◇
Rubin Amy Sidley Austin LLP (ORL) ◇ *		

change of control matters. **Strengths:** "His knowledge extends beyond the law and he is invaluable for negotiations and achieving the strategic aims of clients." **Amanda Toy** assists companies and executives on the employee benefits and executive compensation aspects of corporate transactions. **Strengths:** "She brings outstanding judgment and deep industry knowledge, delivering highly pragmatic and commercially attuned advice."

Clifford Chance US LLP

What the team is known for

Clifford Chance US LLP regularly advises domestic

and multinational companies on complex employment matters in the context of M&A transactions.

Strengths

"The firm is very knowledgeable on current trends and display a deep level of care for the best outcome to be achieved."

Work highlights

Clifford Chance US LLP represented Retail Opportunity Investments on its acquisition by Blackstone Real Estate Partners X, for an aggregate value of \$4 billion.

Notable practitioners

Reuven Falik serves as the co-chair of the firm's

Executive Compensation Mainly Executive Representation	
Leading Firms	
Band 1	
Cohen & Buckmann, P.C.	
Katzke Miller & Morgenbesser LLP	
Band 2	
Cleary Gottlieb Steen & Hamilton LLP	
Sterlington PLLC	
Leading Individuals	
Band 1	
Cohen Sandra <i>Cohen & Buckmann, P.C.</i>	
Katzke Michael S <i>Katzke Miller & Morgenbesser LLP</i>	
Levine Alan <i>Cleary Gottlieb Steen & Hamilton LLP</i>	
Band 2	
Goldstein Jeremy <i>Sterlington PLLC</i>	
Klugman Bonnie <i>Becker, Glynn (ORL) ♦</i>	
Lilling Austin <i>Morgan, Lewis & Bockius LLP</i>	
Miller Joshua M <i>Katzke Miller & Morgenbesser LLP</i>	
Rothstein Gary S <i>Morgan, Lewis & Bockius LLP</i>	
Up-and-coming individuals	
Blumenthal Zahava <i>Cohen & Buckmann, P.C.</i>	
♦ (ORL) = Other Ranked Lawyer.	
Alphabetical order within each band. Band 1 is highest.	

US executive compensation practice, and is noted for his ability to assist clients with the whole range of transactional matters in relation to employee benefits and executive compensation. **Strengths:** "He is a subject matter expert and he is responsive and collaborative as well."

Cohen & Buckmann, P.C.

What the team is known for

Cohen & Buckmann, P.C. is a highly respected boutique known predominantly for its expertise advising individual and teams of executives on all aspects of their employment and compensation arrangements, with specialist expertise in related tax issues. The firm frequently advises corporate clients including plan sponsors and fiduciaries on employee benefits issues including ERISA. Its capabilities include advising on cross-border matters.

Strengths

"The firm is practical, helpful at assessing the real risk of issues and very available for urgent matters."

Notable practitioners

Sandra Cohen handles a variety of compensation matters for senior executives. **Strengths:** "What makes her excellent is that she's very commercial and pragmatic." **Carol Buckmann** is well known for her expertise in ERISA matters. She counsels employers on the full gamut of employee benefits issues. **Strengths:** "Her depth of knowledge and insights are invaluable." **Zahava Blumenthal** works on a range of executive compensation matters and has extensive experience of working with financial institutions. **Strengths:** "She is very responsive and is experienced in working on complex, time sensitive issues."

Cravath, Swaine & Moore LLP

What the team is known for

Cravath, Swaine & Moore LLP provides assistance to national and global companies in designing and applying various executive compensation arrangements in connection with M&A transactions. It advises on the compliance of various benefits and compensation arrangements with ERISA, securi-

ties and tax law and accounting issues. The team also advises CEOs and other senior executives in connection with their employment and severance agreements.

Strengths

"The firm is responsive, pragmatic and experienced."

Work highlights

Cravath, Swaine & Moore LLP assisted Wiz with the executive compensation and benefits aspects of their \$32 billion acquisition by Google.

Notable practitioners

Eric Hilfers is noted for his handling of the compensation elements associated with M&A and other corporate transactions. **Strengths:** "He provides pragmatic and effective counsel." **Jonathan Katz** handles the employee benefits and executive compensation aspects of spin-offs, joint ventures and M&A. **Strengths:** "He has deep expertise but often uses brief, plain and easy-to-understand language. He is also flexible in adjusting his approach to a problem to be aligned with the commercial need."

Matthew Bobby is building a strong practice focusing on the employee benefits and executive compensation aspects of complex business transactions.

Davis Polk & Wardwell LLP

What the team is known for

Davis Polk & Wardwell LLP is highly regarded for its comprehensive expertise in advising on a wide range of benefits and executive compensation issues within a transactional context, including M&A, private equity and joint ventures. The firm acts on behalf of high ranking individuals, financial institutions and boards of directors, while also excelling in matters pertaining to the investment management space. Clients benefit from its experience appearing before various governmental agencies.

Strengths

"Their combination of technical excellence and client-focused service makes them an indispensable partner."

Work highlights

Davis Polk & Wardwell LLP represented Sycamore Partners on its \$23.7 billion acquisition of Walgreen Boots Alliance, which required the design of bespoke post-closing management incentive plans following the restructuring of the acquired company.

Notable practitioners

Jennifer Conway provides clients with advice on various executive compensation and benefits issues linked to major transactions. **Strengths:** "She is incredibly thoughtful, detail-oriented and very responsive." **Kyoko Takahashi Lin** is respected for her advice to clients on executive compensation and related private equity issues. She is adept at handling matters arising from a range of transactions, such as M&A and the formation of joint ventures. **Strengths:** "Kyoko provides expert advice that is tailored to and helps us achieve our business objectives." **Veronica Wissel** frequently assists clients with the executive compensation and employee benefits aspects of corporate transactions. **Strengths:** "Veronica is also phenomenal, practical and comfortable advising on the fine points and nuances of very complex legal matters and can translate it to business appropriate or risk-based steps." **Amanda Hines Gold** enjoys

a growing reputation for her employee benefits practice, acting for an impressive client roster who turn to her for her expert advice in complex executive compensation issues. **Travis Triano** assists on employee benefits and executive compensation matters relating to corporate transactions. He also advises on the design and implementation of compensation arrangements. **Strengths:** "His legal skills, industry knowledge and problem-solving skills are truly impressive."

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton LLP offers robust assistance on employee benefits and executive compensation matters arising at the junction of ERISA, tax, securities and corporate governance law. The group advises on a number of issues including ERISA fiduciary responsibilities, compensation and benefit plans design and legal compliance. It regularly advises boards of directors, senior management and companies.

Strengths

"The Debevoise team is impressive for their knowledge, commitment and expert guidance."

Work highlights

Debevoise & Plimpton LLP represented Verizon Communications on the benefits and compensation aspects of their \$20 billion acquisition of Frontier Communications Parent.

Notable practitioners

Lawrence Cagney has wide-ranging experience including advising employers and fiduciaries on the design and compliance of compensation plans. He is also highly skilled in the management of compensation arrangements and employment terms for senior executives. **Jonathan Lewis** frequently advises on issues arising from significant corporate transactions, including the design and operation of executive compensation plans and ERISA issues. **Strengths:** "He has strong intellect, compassion and he understands the endgame in every matter." **Frank Mitchell** advises on a wide-range of employee benefits and executive compensation matters, with a particular focus on corporate M&A transactions. **Strengths:** "He consistently shows a high level of expertise, good business judgment and a strong focus on being practical."

Dechert LLP

What the team is known for

Dechert LLP has a regarded team with a global reach, equipped to handle a broad range of benefits and compensation matters, from equity compensation to ERISA plans. The team is noted for its work supporting clients in major transactions. It is particularly adept at representing global financial institutions.

Strengths

"The firm is distinguished by its responsiveness, commerciality and client service."

Work highlights

Dechert LLP represented Court Square Capital Partners on the sale of their stake in RailPros to Littelejohn & Co.

Notable practitioners

Steven Rabitz is well regarded for his handling of ERISA-related matters for clients in the financial sector. **Strengths:** "He is particularly helpful when

you have a complex issue and need a strong voice to advocate on your behalf."

Freshfields US LLP

What the team is known for

Freshfields US LLP is sought after by global multinationals, including household names in tech, manufacturing and media, for the knottiest employee benefits and executive compensation matters. Much of their work is cross-border, often spanning multiple jurisdictions.

Strengths

"I particularly appreciate their measured, solution-oriented approach to counsel."

Work highlights

Freshfields US LLP represented Sanofi S.A. on the US compensation and tax matters of their \$470 million acquisition of Vigil Neuroscience.

Notable practitioners

Lori Goodman is adept at handling the employee benefits and executive compensation aspects of corporate transactions. **Strengths:** *"He depth of knowledge and style has been tremendously helpful throughout executive transitions."* Nicole Foster is recognized for her expertise pertaining to the executive compensation and employee benefit aspects of merger and acquisition transactions as well as securities offerings. She has experience working with both public and private companies. **Jordan Salzman** is noted for his knowledge of executive compensation and employee benefits, particularly in the context of corporate transactions. **Strengths:** *"Jordan is very knowledgeable and client-oriented."*

Fried, Frank, Harris, Shriver & Jacobson LLP

What the team is known for

Fried, Frank, Harris, Shriver & Jacobson LLP is regularly consulted by public and private companies on the basis of its expertise in handling a range of employee benefits and executive compensation matters arising within the context of M&A. The firm provides counsel to clients on matters such as employment agreements, deferred compensation, equity-based compensation plans and retirement plans. It is also well known for assisting private equity and hedge fund clients with their fiduciary responsibilities and compliance with ERISA.

Strengths

"The firm is very responsive and come up with good solutions to complicated structuring needs."

Work highlights

Fried, Frank, Harris, Shriver & Jacobson LLP represented HPS Investment Partners on the executive compensation and ERISA aspects of its \$12 billion sale to BlackRock.

Notable practitioners

Jeffrey Ross advises on the employee benefits and executive compensation aspects of definitive agreements, IPOs and other corporate transactions.

Katzke Miller & Morgenbesser LLP

What the team is known for

Katzke & Morgenbesser LLP is a respected boutique firm with notable experience advising on a range of executive compensation matters. The group regularly acts for companies and their boards of directors, as well as individual clients.

Strengths

"Katzke Miller not only understands and applies the law effectively and insightfully, it has a deep understanding of business industry dynamics honed over years of experience."

Notable practitioners

Michael Katzke is well regarded for his representation of senior executives in a range of compensation matters. **Strengths:** *"He really educated me and the way he counseled me was phenomenal."* Joshua Miller has wide ranging experience, with a particular focus on representing senior management in M&A transactions. **Strengths:** *"He combines in depth legal expertise and financial acumen to provide effective and trusted advice to clients in even the most challenging situations."*

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis LLP is a private equity powerhouse with notable expertise advising management teams, senior executives and corporations on a range of compensation matters. It offers particular strength in handling issues arising from major corporate transactions, including M&A, buyouts and restructurings.

Strengths

"Kirkland & Ellis provides proactive support and guidance."

Work highlights

Kirkland & Ellis LLP represented JPMorgan Chase in ERISA compliance and exception matters.

Notable practitioners

Scott Price comes highly recommended for his experience advising clients on the compensation and benefits aspects of corporate transactions. **Michael Krasnovsky** focuses his practice on executive compensation and employee benefits matters associated with M&A.

Latham & Watkins LLP

What the team is known for

Latham & Watkins LLP provides assistance on a number of employee benefits and executive compensation issues, with particular prowess in governance and regulatory matters, cash and stock-based incentives, employee and management compensation and pensions. It regularly advises boards of directors, companies and private equity firms regarding compensation and benefits matters arising from high-value M&A and IPOs.

Strengths

"The firm's resources are really hard to match, they have a global presence and can bring in anyone for any technical issues that come up."

Work highlights

Latham & Watkins LLP represented Silver Lake Partners on the compensation and benefits aspects of the \$55 billion acquisition of Electronic Arts.

Notable practitioners

Bradd Williamson wins praise from across the market for his broad practice. He handles the design and implementation of equity plans, as well as the drafting and negotiating of employment and separation agreements. **Strengths:** *"He is a great business partner to us, he helps us consider not just the legal implications of things but the practical realities of what you can and cannot do."* **Austin Ozawa** practice focuses on all aspects of executive compensation and employee benefits that arise in

connection with mergers and acquisitions.

McDermott Will & Schulte

What the team is known for

McDermott Will & Schulte boasts a diverse practice that provides advice to corporate clients, nonprofits, educational institutions and fiduciaries. The team handles a broad range of compensation and benefits matters including ERISA class actions, withdrawal liability arbitrations and stock options.

Strengths

"The firm is extraordinarily commercial, thoughtful and efficient."

Work highlights

McDermott Will & Schulte assisted the Construction Laborers Pension Trust for Southern California with claims arising from losses from the participation in an investment fund.

Notable practitioners

David Cohen is recognized for his particular expertise in advising private equity funds and hedge funds on employee benefits and executive compensation matters. He is noted for his extensive experience in ERISA issues. **Strengths:** *"David is a foremost ERISA expert who goes well beyond counseling on ERISA issues, but provides the larger context of how these issues impact the bigger picture."* **Ian Levin** is highly experienced in advising clients on the benefit and executive compensation issues associated with various business transactions. **Strengths:** *"He is extremely thoughtful in how he provides his advice, he always points us in the right direction and clarifies the issues we need to address."* **Ronald Richman** is sought out for his counsel on ERISA-related issues and a broad range of compensation matters. **Strengths:** *"He is always responsive and has an intimate knowledge of the full exposure of our company."* **Kate Vera** specializes in advising on executive compensation matters related to transactions, counseling private equity firms on all aspects of executive compensation including executive employment agreements and other compensation programs. **Strengths:** *"She consistently brings excellence, emotional awareness and attention to detail to all matters she handles."*

Morgan, Lewis & Bockius LLP

What the team is known for

Morgan, Lewis & Bockius LLP advises on a wide array of employee benefits and executive compensation matters, including 401(k) plans, employee stock ownership plans, health and welfare plans, ERISA and the benefits and compensation issues arising out of corporate transactions. It has sector-specific experience pertaining to the pharmaceutical, technology, hospitality and energy industries, among others, with clients including major multinationals, mid-sized companies, start-ups and tax-exempt organizations. It has recently acted for a number of executive teams.

Strengths

"The firm has strong knowledge of an incredibly complex regulatory landscape."

Notable practitioners

Gary Rothstein expertly leads his clients through the negotiation of new employment and compensation arrangements. He offers particular expertise in advising private equity companies on a

range of transactional matters. **Strengths:** "He is very practical and always available for more complex scenarios." **Craig Bitman** has a broad practice, with experience advising on all aspects of pension and health and welfare plans. **Strengths:** "He is responsive and understands the business model." **Mary Hevener** is known for her expertise in the tax aspects of employee benefits, including retirement plans, fringe benefits and IRS audits. **Strengths:** "She is highly experienced and has very specific industry knowledge." Gina Lauriero deftly assists clients with employee benefits and executive compensation matters related to M&A transactions. **Strengths:** "She has the ability to distill complex matters into understandable concepts and guidance." **Austin Lilling** assists with a variety of benefits and compensation matters, including ERISA and related tax issues. **Strengths:** "He is thoughtful, presents options and helped negotiate the best option."

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison LLP is a well-respected group, concentrating its practice on providing advice on employee benefits and management compensation matters arising within the context of M&A, as well as corporate restructuring. The team is sought after for its experience handling a wide array of matters including ERISA issues, deferred and equity-based compensations, as well as fiduciary issues arising in connection with such compensations. It works closely alongside the firm's litigation team to provide first-rate representation in ERISA disputes, including claims of breach of fiduciary duty.

Strengths

"The firm is highly responsive and very solid technically."

Work highlights

Paul, Weiss, Rifkind, Wharton & Garrison LLP assisted Chevron Corporation with the compensation-related securities issues relating to equity awards as a part of the \$55 billion acquisition of Hess Corporation.

Notable practitioners

Matthew Friestedt is well regarded in the market for his notable experience managing various compensation and executive matters stemming from corporate transactions. **Strengths:** "He is highly knowledgeable and solves complicated problems." Jean McLoughlin is highly regarded for her expert advice to clients on various compensation and benefits issues stemming from transactions. **Strengths:** "She was always prepared, understood the external and internal landscape and negotiated to represent our interests." **Andrea Wahlquist Brown** is adept at handling the executive compensation and benefits aspects of transactions. **Jarrett Hoffman** counsels clients on high-level benefits and compensation issues, including assisting with corporate transactions. **Strengths:** "He is responsive, knows his stuff and provides excellent work product." **Lawrence Witdorich** regularly deals with the compensation and benefits issues relating to various corporate transactions.

Proskauer Rose LLP

What the team is known for

Proskauer Rose LLP's distinguished national practice operating out of various offices across the USA. The firm is widely praised for its deep bench and ability to handle the full scope of employee benefits and executive compensation matters arising within a transactional, contentious, compliance or advisory framework. The practice has particular strength in single-employer and multi-employer plan compliance and advising on ERISA fiduciary investments in relation to private equity. They are also known for the handling of matters connected with the Affordable Care Act and healthcare reform.

Strengths

"The firm is very responsive, has strong expertise and a very strong understanding of business needs."

Work highlights

Proskauer Rose LLP assisted with all aspects of Aranda Principal Strategies' growth recapitalization, including employee compensation matters.

Notable practitioners

Ira Bogner is widely respected for his expertise in a range of matters, including advising on ERISA issues emerging from fund formations and managing various executive agreements. **Strengths:** "Ira is both brilliant and practical." **Robert Projansky** is especially well regarded for representing clients in the entertainment industry on employee benefits issues. **Strengths:** "Robert is very smart, responsive and has strong industry expertise." **Andrea Ratner** impresses clients and peers alike with her expertise in ERISA matters and various compensation and benefit arrangement issues. **Strengths:** "Andrea's depth of knowledge, including industry changes and executive compensation trends, makes her an incredible resource." **David Teigman** is a well-known executive compensation lawyer with particular strength advising on M&A and securities transactions.

Ropes & Gray LLP

What the team is known for

Ropes & Gray LLP is recognized for its expert representation of private equity firms and their portfolio companies in executive compensation and employee benefits issues. The team is particularly skilled in benefits and compensation issues involved in M&A and SPAC transactions. The firm's experience includes advising asset managers on ERISA Title I.

Strengths

"The firm is very knowledgeable and breaks down complex issues into layman's terms."

Work highlights

Ropes & Gray LLP represented New Mountain Capital on executive compensation and benefits matters related to its add-on acquisition of Machinify.

Notable practitioners

Allie Alperovich is very well versed in employee benefits and executive compensation issues, with a particular focus on advising clients on issues involved in M&A transactions. **Josh Lichtenstein** is highly regarded by asset managers for advice on ERISA Title I matters. **Strengths:** "Josh knows the subject matter area inside and out. He offers business-friendly advice and practical solutions." **Danna Kivell** is sought by clients to advise on executive compensation and employee benefits matters

arising from transactions. **Strengths:** "Danna distinguishes herself through a combination of technical excellence, commercial judgment and approachability."

Seyfarth Shaw LLP

What the team is known for

Seyfarth Shaw LLP is respected for handling all employee benefits and executive compensation matters including health and welfare arrangements, defined contribution and benefit plans, fiduciary responsibility issues, executive remuneration and multi-employer plans. The team also has significant experience in acting on behalf of notable employers and advising on the benefits facets of corporate deals. It is particularly noted for its representation of health systems, while also recognized for its work with financial institutions.

Strengths

"Seyfarth brings in the appropriate resources with the expertise as needed, depending on the topic of discussion."

Work highlights

Seyfarth Shaw LLP assisted Montefiore Medical Center with retirement, health and deferred compensation benefit plans.

Notable practitioners

Richard Schwartz is deeply experienced in advising clients on a wide range of benefits matters, including retirement, health and deferred compensation. He is also noted for his expertise in assisting clients with ERISA. **Strengths:** "He has a sophisticated practice, deep knowledge and offers clients advice tailored to their industry needs."

Simpson Thacher & Bartlett LLP

What the team is known for

Simpson Thacher & Bartlett LLP is a highly respected private equity and M&A firm that offers a multi-disciplinary approach to a wide range of employee benefits and executive compensation arrangements. It primarily acts on behalf of private equity industry clients, compensation committees and public boards of directors. The team provides advice in regard to spin-offs and IPOs as well as hirings and separations in relation to senior management. Its impressive client base is composed of both national and multinational corporations.

Strengths

"The firm is full service and uses incredible judgment to bring in additional resources when necessary, especially when matters are nuanced or unique."

Work highlights

Simpson Thacher & Bartlett LLP represented Paramount Global in their merger with Skydance Media, with the resulting combined company having a value of \$28 billion.

Notable practitioners

Head of the firm's executive compensation and employee benefits group **Gregory Grogan** is noted for his work in the employee benefits and executive compensation area. He is especially active in the technology space. **David Rubinsky** advises clients on executive compensation and employee benefit issues stemming from corporate transactions. **Gillian Emmett Moldowan** is sought after for her handling of executive compensation and employee benefits matters related to corporate transactions and corporate governance. **Strengths:** "She is

commercial, knows everything and is responsive.”

Jeannine McSweeney has impressive experience advising corporate clients on employee benefits and compensation issues arising in M&A transactions and IPOs. **Strengths:** “She has been incredible, very knowledgeable and up-to-date.” **Jamin Koslowe** assist corporations with the benefits and compensation aspects of complex and high value acquisitions. He is highly experienced in acting for private equity clients among others.

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates pre-eminent group within the employee benefits and executive compensation Bar in New York provides advice on a broad range of issues including consultation of senior executives in connection with their employment agreements and ERISA-related fiduciary responsibilities, as well as matters arising under Sections 409A, 280G and 162(m). The firm maintains its reputation as a go-to M&A shop and is routinely sought out by a variety of clients such as private and public companies, financial services institutions, boards of directors and executives. The group also provides advice to clients in regard to international employment matters in international transactions and global equity settings.

Strengths

“The firm’s attorneys have extensive experience, are commercial and composed.”

Work highlights

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates represented Union Pacific Corporation on the compensation and benefits elements of its \$85 billion acquisition of Norfolk Southern Corporation.

Notable practitioners

Erica Schohn is regularly called upon to advise clients on the full range of employee benefits and executive compensation matters. She acts for large multinational corporations across a variety of industries, including the financial services and healthcare sectors. **Strengths:** “She is extremely knowledgeable, commercially-minded and always makes herself available.” **Joseph Penko** is well versed in the employee benefits and executive compensation issues involved in corporate transactions. **Strengths:** “He has a wonderful business sense about him and he is practical in his guidance as he understands the nuances of business.”

Shalom Huber is frequently sought out by clients for his expertise in employee benefits and executive compensation matters, with a strong track record in advising on issues arising in major corporate transactions. **Strengths:** “Shalom is masterful at translating complex executive compensation issues into practical and impactful advice.” **Michael Wiseman** assists in advising companies, executive management teams and individual executives with the design, implementation and termination of compensation and benefit arrangements. **Strengths:** “He has a lot of experience and is very practical. He provides both the implications and real business advice.”

Sterlington PLLC

What the team is known for

Sterlington Professional Services Corporation is

noted for its expertise in representing executives on a multitude of negotiations, including in exits and acquisition deals. They are well versed in advising both individual executives and entire management teams.

Strengths

“The firm has experts across the board, everyone who touched my situation was knowledgeable on every aspect.”

Work highlights

Sterlington Professional Services Corporation represented Marc Grandisson in his retirement as Chief Executive Officer of Arch Capital Group.

Notable practitioners

Jeremy Goldstein of Sterlington wins praise for his representation of senior executives in a variety of compensation matters. He also offers experience acting for corporations and their management teams. **Strengths:** “His ability to not only plan, but also execute, on a well thought out approach was amazing.”

Sullivan & Cromwell LLP

What the team is known for

Sullivan & Cromwell LLP is highly regarded for its expertise in assisting various clients, including executives, compensation committees and companies, on executive compensation matters arising in connection with corporate issues such as M&A, bankruptcies and joint ventures. The firm also has experience advising on employee benefit plans, including ERISA and IRC fiduciary responsibilities. The practice is known for its regular involvement in major transactions, including international deals. It also advises in connection with executive hires and separations.

Strengths

“The firm provides true subject matter expertise and exceptional client service.”

Work highlights

Sullivan & Cromwell LLP assisted Discover with the employee and benefits matters connected with its \$50.6 billion merger with Capital One.

Notable practitioners

Marc Trevino wins praise for his extensive expertise in advising major corporations on the benefits and compensation aspects of transactions. **Strengths:** “He is always quick to respond with a well thought out answer.” **Jeannette Bander** advises clients on a range of executive compensation matters in relation to mergers, acquisitions and other corporate transactions. **Strengths:** “Jeannette is very responsive and has really learned our business and how we work over the years, which allows her to give us great advice tailored specifically to us.”

Wachtell, Lipton, Rosen & Katz

What the team is known for

Wachtell, Lipton, Rosen & Katz is highly regarded for representing management of private and public corporations in employee benefits and executive compensation issues arising within a transactional and nontransactional framework. The group is particularly well known for its experience in significant M&A. Among the matters handled are executive compensation programs, board structuring and executive succession.

Notable practitioners

Jeannemarie O'Brien remains a popular choice for

financial institutions seeking advice on the executive compensation and employee benefits aspects of transactions. **Adam Shapiro** regularly advises clients on executive employment agreements and corporate governance matters.

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges LLP handles the full spectrum of employee benefits and managerial compensation matters for a variety of clients, including financial institutions, boards of directors and private equity sponsors. The team advises on various issues such as non-qualified pension plans and incentive compensation arrangements, especially when arising within a transactional framework, such as strategic acquisitions and IPOs. It is also adept at providing advice and support to clients on ERISA.

Notable practitioners

Paul Wessel focuses on guiding clients through compensation and benefits issues arising out of corporate transactions. **Sarah Downie** has considerable expertise in the compensation and benefits considerations of M&A and financing transactions.

White & Case LLP

What the team is known for

White & Case LLP’s employment, compensation and benefits group advises on the full span of work, taking in contentious, restructuring and transactional work. The group is well known for private equity and portfolio work, public company advisory and complex restructurings.

Strengths

“The team excels at navigating highly sensitive, high-stakes issues, balancing legal rigor with commercial judgment.”

Work highlights

White & Case LLP represented Calpine Corporation in its sale to Constellation Energy in a transaction comprised of cash and stock with a value of \$16.4 billion.

Notable practitioners

Henrik Patel leads White & Case’s global employment, compensation and benefits practice. He has an impressive executive compensation and employee benefits practice, which sees him frequently sought out to advise on M&A transactions. **Strengths:** “He is very pragmatic and takes the client’s perspective as he’s delivering his counsel.”

Robin Melman boasts an impressive executive compensation practice, which sees her frequently advise compensation committees, individual executives and corporate clients on contractual and tax issues. **Strengths:** “She is highly responsive, thoughtful and proactive, often anticipating issues and presenting options before they arise.”

Willkie Farr & Gallagher LLP

What the team is known for

Willkie Farr & Gallagher LLP boasts a broad-ranging benefits and compensation practice, advising boards of directors and compensation committees on day-to-day matters as well as major corporate transactions. The firm also advises asset managers, investment banks and plan sponsors in connection with ERISA obligations.

Strengths

“The firm is proactive at reaching out to clients

without chasing, it is on top of the whole client relationship.”

Work highlights

Willkie Farr & Gallagher LLP advised Dotmatics and its controlling shareholder Insight Partners on its sale to Siemens AG for \$5.1 billion.

Notable practitioners

Michael Katz is routinely engaged to advise on the executive compensation and employee benefits elements of corporate transactions. **Strengths:** “Michael has deep technical knowledge.” Jordan Messinger co-chairs of Willkie’s executive compensation and employee benefits department. He is knowledgeable about compensation and benefits matters linked to corporate transactions. **Strengths:** “Jordan understands that my business is unique and tailors his advice to my needs.” **Rose Ohanesian** advises employee benefits and executive compensation matters relating to M&A transactions. **Strengths:** “She is practical, knows the law well and aligns with our business objectives.”

Other Ranked Lawyers

Patricia Adams has notable strength advising on transactional employee benefit and executive compensation matters.

Andrew Bernstein assists clients with executive compensation and employee benefits issues involved in M&A. **Strengths:** “He is a go-to resource for difficult situations.”

Michelle Capezza assists clients with the full gamut of employee benefits and executive compensation matters, including those involved in corporate transactions.

Jason Ertel chairs Paul Hasting’s executive compensation, benefits and ERISA practice and is regularly engaged by clients to assist on high value transactions with complex structures. **Strengths:** “He understands complex concepts and is able to distill them in a way that is easily understandable.” **Andrew Gaines** of Linklaters is frequently sought out for his advice on the compensation and benefits elements arising from mergers and acquisitions. He has a broad client base which includes those in the energy and financial services sectors. **Strengths:** “He has a great depth of expertise and broad knowledge of this space.”

Joshua Gelfand is a partner at Troutman Pepper Locke LLP and is recognized for his wide-reaching employee benefits and executive compensation practice. He is particularly experienced in representing clients on structuring equity-based compensation programs and incentive plans.

Strengths: “Joshua is incredibly responsive and highly knowledgeable in this area.”

Maddy Hayes is experienced in assisting with a wide range of employee benefits and executive compensation matters relating to corporate transactions. She is a dual-qualified lawyer, licensed to practice in New York, England and Wales. **Strengths:** “She is very smart, nimble and helpful.”

Marissa J. Holob of HSF Kramer regularly represents public and private companies on a variety of work from 401k plans, executive compensation and benefits arrangements. **Strengths:** “She is a very strong technical lawyer with very good judgment.”

Bonnie Klugman of Becker, Glynn, Muffly, Chassin & Hosinski LLP has a wide-ranging employment and executive compensation practice. She is a go-to adviser for executives and management teams during M&A and IPOs.

Sriram Krishnamurthy of Wilson Sonsini Goodrich & Rosati is an esteemed practitioner specializing in executive compensation matters. He is especially active advising clients in the technology industry.

Strengths: “Sriram is deeply knowledgeable about complex employment and corporate matters, including the different ways equity can be structured.”

Scott Landau is cochair of the employee benefits and executive compensation practice at Winston & Strawn LLP. He is especially adept at advising clients on the compensation and benefits aspects of corporate transactions. **Strengths:** “He is able to give combine legal depth and commercial awareness with a desire to understanding the human elements involved and quickly arrives at practical advice.”

Joo Hyun Lee advises on employee benefits and executive compensation relating to both public company and private company matters. **Strengths:** “Joo is extremely responsive, levelled in her approach and brings things forward in a timely manner.”

Kate Napalkova of Gibson, Dunn & Crutcher LLP is held in high esteem for her employee benefits

practice, which sees her advise a broad spectrum of corporate clients and investors on compensation plans and issues arising in transactional and governance matters. **Strengths:** “She has broad expertise in this space and was able to educate us and advise us on what is market.”

Susan Niver has a wealth of expertise in ERISA among other employee benefits and executive compensation issues. **Strengths:** “Susan is adept at navigating this challenging regulatory environment and managing complex legal issues.”

David Olstein garners praise for his significant expertise in ERISA matters. **Strengths:** “He consistently provides a timely and thorough response, with follow-up to ensure the guidance is clear.”

Andrew Oringer heads the firm’s New York office and is recognized for his extensive expertise in ERISA issues. **Strengths:** “Adrew is enthusiastic, thoughtful and knowledgeable.”

Amy Rubin has notable experience navigating through the benefits and compensation issues emerging out of various corporate transactions.

Manan Shah of Milbank LLP advises his clients on a range of executive and compensation matters arising out of transactions, including corporate restructurings and bankruptcies. **Strengths:** “He is an expert in his field and is always prompt and reliable.”

Ian Sherwin of Reed Smith LLP focuses on executive compensation and employee benefits matters in connection with M&A and other transactions, primarily with respect to private equity sponsors and their portfolio companies. **Strengths:** “Ian is extremely accommodating and displays an understanding of the complexities of our situation.”

Martha Steinman of Hogan Lovells is respected for her handling of the full range of compensation and benefits matters. Her clients include compensation committees and boards of directors. **Strengths:** “He has got a lot of expertise and also good common sense on how to efficiently achieve our objectives.”

Eric Wolf of Sidley Austin LLP is often advising blue-chip companies and private equity sponsors on a range of work from multiemployer plans, equity based incentive arrangements and Chapter 11 bankruptcy work. **Strengths:** “Eric is responsive, constructive and helpful.”

Energy State Regulatory & Wholesale Electric Market

Energy State Regulatory & Wholesale Electric Market
Leading Firms
Band 1
Barclay Damon LLP
Couch White, LLP
Cullen and Dykman LLP
Band 2
Phillips Lytle LLP
Read and Laniado
Band 3
Greenberg Traurig, LLP
Senior Statespeople
Senior Statespeople: distinguished older partners
Laniado Sam <i>Read and Laniado</i>
Leading Individuals
Band 1
Colella Brenda <i>Barclay Damon LLP</i>
FitzGerald Brian T. <i>Cullen and Dykman LLP</i>
Johnson David <i>Read and Laniado</i>
Loughney Robert <i>Couch White, LLP</i>
Pond George M. <i>Barclay Damon LLP</i>
Saia Doreen U. <i>Greenberg Traurig, LLP</i>
Senlet Ekin <i>Barclay Damon LLP</i>
Band 2
Cascione Angela <i>Cullen and Dykman LLP</i>
Conway Adam <i>Couch White, LLP</i>
De Vito Trinsey Amanda <i>Couch White, LLP</i>
Flynn David P. <i>Phillips Lytle LLP</i> *
Goodman Jay <i>Couch White, LLP</i>
Lang Kevin <i>Couch White, LLP</i>
Mager Michael <i>Couch White, LLP</i>
Maloney Ken <i>Cullen and Dykman LLP</i>
Nickson Gregory <i>Cullen and Dykman LLP</i>
Puchner Thomas F. <i>Phillips Lytle LLP</i> *
* Indicates individual with profile.
Alphabetical order within each band. Band 1 is highest.

Band 1

Barclay Damon LLP

What the team is known for

Barclay Damon LLP is a strong team equipped to handle the full spectrum of energy cases, from environmental and regulatory matters to M&A, land use and public policy issues. Possesses an established reputation for its advice on project siting matters. Active in the oil and gas industry as well as the renewables space. Clients benefit from the team's wealth of experience gained during various roles in public bodies.

Strengths

"The team at Barclay Damon delivers clear and dependable advice within tight timeframes, offering a strong value proposition."

"They genuinely understand our business and industry. Their advice is not academic, it is commercially grounded and focused on what actually matters to us."

"Their knowledge and familiarity with New York regulatory officials and processes is top-rate."

"The firm provides high-level and timely support on complex cases. The team we work with is detail-oriented, knowledgeable, efficient, and timely

in meeting the significant needs with a very short turnaround time."

"The firm has a deep bench of people with broad experiences. Its efficiency comes from their professionalism and subject matter expertise."

Work highlights

Barclay Damon LLP has represented Forward Power LLC and the New York Power Authority in an Article VII regulatory siting process, related to a 174-mile, 1,300 MW HVDC transmission line project.

Notable practitioners

Brenda Colella represents a broad client base of developers, utilities and energy companies before the NY Public Service Commission and the NYISO. **Strengths:** "Brenda has the unique ability to manage complex settlements and keep stakeholders in check with her positive demeanor and knowledge of the law and facts." "Brenda Colella is very well connected and has a really good pulse on how the regulatory body functions and how to navigate it." George Pond is an experienced energy regulatory attorney with a strong agency-facing practice, regularly appearing before the PSC and FERC. He is particularly recommended for his NYISO expertise. **Strengths:** "George has provided expert advice for very complex matters." "There is no one who knows more about the NYSPSC/NYISO regulations and interaction than George. His knowledge spans decades of case study that he brings to each new argument." **Ekin Senlet** is noted for her representation of clients before the New York Public Service Commission. She often handles the regulatory aspects of large transmission line and renewable projects. **Strengths:** "Ekin Senlet is just top notch, excellent; she is so on top of the matter and very proactive." "Ekin is detail-oriented, thorough and deeply intellectually interested in her work." "She continuously impresses me both with her complex in depth knowledge of how to navigate the regulations and agencies, but also the level of service she provides. She is excellent to work with in all ways."

Couch White, LLP

What the team is known for

Couch White, LLP has a seasoned team offering strong representation of industrial energy customers. Possesses substantial experience representing influential trade associations in a range of cases before the PSC. Also well-versed in energy siting, permitting and other aspects of development.

Strengths

"Couch White is professional, timely, and effective in completing their work products. The team is involved in multiple aspects of the energy field, and that cross-fertilization of experience is a high value to the client."

"The team is resourceful, analytical, and leverages industry experience and collaboration."

"Their continuous surveillance of policy developments ensures members are positioned to capitalize on emerging opportunities."

"Couch White's holistic, business-focused approach makes their counsel exceptionally valuable."

Work highlights

Couch White, LLP has advised the NYSEERDA on the implementation of several initiatives regarding New York State's decarbonization policies.

Notable practitioners

Robert Loughney is a well-regarded figure in the market, who advises clients on a plethora of transactional and regulatory energy matters including rate and tariff cases. He regularly appears before the PSC and NYISO. **Strengths:** "Robert Loughney possesses great knowledge, polished interpersonal skills, and he gets things done." "Robert stands out for having a real depth of knowledge in the subject matter. He has done energy work in New York for a long time, he knows the players and the issues. I find him to be highly practical in his approach."

Adam Conway is an up-and-coming attorney commended for his broad expertise in the energy space working with clients on project development and energy regulatory matters. He regularly appears before regulatory bodies on behalf of clients in New York and the surrounding region. **Strengths:** "In addition to timeliness, he provides very practical and creative solutions that have been really instrumental." "Adam Conway is knowledgeable and business savvy. A great, pragmatic attorney to work with." **Amanda De Vito Trinsey** co-chairs Couch White's energy practice and has experience representing clients before the NYSPSC and NYISO.

Strengths: "Amanda De Vito Trinsey is an excellent attorney, with strong interpersonal skills and work ethic." "Amanda combines a deep technical grasp of New York's wholesale-electric market with a pragmatic, business-focused mindset." **Jay Goodman** is an energy-focused attorney with a strong track record representing clients before New York regulators. He has notable expertise in energy regulations at both the state and federal-level. **Kevin Lang** operates an impressively broad energy practice. He is a frequent participant in PSC proceedings in which he represents some of the largest energy users in the state. Lang also handles regulatory and transactional matters in connection with energy infrastructure projects. **Michael Mager** offers clients experienced representation in rate cases before the PSC. **Strengths:** "Michael Mager is an outstanding attorney who values relationships, and doing things right. His work product is always outstanding, and his influence is well accepted because of his interpersonal skills." "Michael is a great communicator and very knowledgeable of the regulated utility markets. We are in good hands with Michael."

Cullen and Dykman LLP

What the team is known for

Cullen and Dykman LLP is a well-established full-service energy team, reputed for its representation of major public utilities. Handles the full spectrum of energy matters, ranging from M&A and siting to rates cases and restructurings. Well-equipped to handle claims before the New York Public Service Commission.

Notable practitioners

Brian FitzGerald represents many major public gas, electric and water utilities in the New York area. He is a familiar face at the PSC and other regulatory agencies, regularly appearing in rate cases. **Angela**

Cascione is an experienced energy attorney who frequently works with clients developing generation projects. She is notable for her knowledge of the siting process in New York. **Ken Maloney** handles rate cases before the PSC on behalf of gas and electric utilities. He is further noted for his FERC practice and appearances before the New Jersey Board of Public Utilities. **Gregory Nickson** advises gas, electric and water utilities on a variety of energy regulatory and transactional matters. He is particularly adept at handling complex rate case issues.

Band 2

Phillips Lytle LLP

What the team is known for

Phillips Lytle LLP is a full-service firm with a notable presence in the energy space. Able to guide clients through proceedings before the New York Public Service Commission. Particularly notable for its representation of renewable energy clients, regularly advising on permitting proceedings for renewable power projects as well as advocating on behalf of sector groups.

Strengths

"Phillips Lytle stands out for its industry knowledge across a wide variety of topics, as well as having the right people and experience."
"We are really happy with the work and the relationship with the firm. We believe they have a thoughtful approach to solving very complex legal matters in a specialised sector."

Work highlights

Phillips Lytle LLP has defended Digihost Tech-

nology in an Article 78 proceeding, related to implications that have arisen from the New York Climate Leadership and Community Protection Act.

Notable practitioners

David Flynn is co-leader of the firm's energy and renewables team. He has notable experience representing clients before state regulatory bodies. **Strengths:** *"David Flynn is a very intelligent and bright person who is always giving us an advantage when looking at commercial agreements."* Thomas Puchner handles permitting and siting matters for energy projects and advises on general regulatory compliance. He regularly appears before the PSC on behalf of clients facing enforcement action.

Read and Laniado

What the team is known for

Read and Laniado is a boutique energy firm specializing in acting for energy clients on matters ranging from power plant siting and rates cases to project planning and more. Recognized for acting on behalf of large trade associations and generator operators. Members regularly appear before regulatory bodies including the New York State Public Service Commission, FERC and the Siting Board.

Notable practitioners

Sam Laniado has expertise in power plant siting matters and is a familiar face at the PSC. He also has experience handling rate cases. **David Johnson** is highly regarded in the market for representing independent power producers in administrative procedures.

Band 3

Greenberg Traurig, LLP

What the team is known for

Greenberg Traurig, LLP offers counsel to a broad clientele, including suppliers, distribution companies and major energy corporations on a range of regulatory proceedings. Well-versed in PSC authorizations and issues before the NYISO. Additional experience handling buyer-side market power mitigation issues.

Strengths

"Greenberg Traurig is a one-stop shop for high-profile matters that I find effective and efficient on a broad spectrum of issues."
"What I appreciate about the firm is that it brings tremendous local expertise. It possesses well-diversified lawyers with very local state regulatory experience."

Work highlights

Greenberg Traurig, LLP has assisted Shell Energy North America via providing feedback and written comments on NYISO's capacity accreditation rules.

Notable practitioners

Doreen Saia is sought after for her advice on a variety of regulatory proceedings. She is highly knowledgeable of energy market deregulation, and is noted for representing large energy corporations before NYISO and the NYPSC.

Environment

Environment
Leading Firms
Band 1
Beveridge & Diamond PC
Bryan Cave Leighton Paisner LLP
Sive Paget & Riesel, P.C.
Band 2
Greenberg Traurig, LLP
Latham & Watkins LLP
Phillips Lytle LLP
Band 3
Arnold & Porter
Bond, Schoeneck & King, PLLC
FBT Gibbons LLP
Hodgson Russ LLP
HSF Kramer
Lowenstein Sandler LLP
Whiteman Osterman & Hanna LLP
Young/Sommer LLC
Alphabetical order within each band. Band 1 is highest.

The editorial is in alphabetical order by firm name.

A&O Shearman

What the team is known for

A&O Shearman LLP performs environmental due diligence on finance transactions, such as capital markets deals, credit facilities and refinancings. It also offers environmental compliance and risk management advice on cross-border corporate and real estate transactions. The firm acts for financial institutions and companies with substantial commercial and industrial premises and has a strong international presence in both the UK and the European Union.

Strengths

"The team conducts detailed environmental due diligence and provides thorough risk identification. The attorneys apply a commercial approach and understanding that I have never seen with any other law firm in respect to evaluating risks."
"The team is very thorough in environmental due diligence and negotiating environmental provisions of major transactions."
"The team is extremely experienced and knowledgeable both from a legal and technical perspec-

tive and in its understanding of business. A&O Shearman is a truly global firm with expertise in all environment-related fields of law."

Work highlights

A&O Shearman advised the US Department of Transportation in relation to the State Route 400 Express Lanes Project, which is expected to cost approximately \$11 billion.

Notable practitioners

Ken Rivlin is highly regarded for his work advising on the environmental aspects of large corporate transactions. **Strengths:** *"Ken is one of a kind. He is perhaps one of the most experienced transactional environmental attorneys in the international legal market."* *"Ken is a sharp, diligent and savvy lawyer who has strong situational awareness and an understanding of how to deal with diverse and complex situations."* *"Ken has a global perspective with a deep US awareness which is very helpful. He understands our organization and is very up to date, practical and pragmatic. He is not just a legal expert but has a deep technical understanding of environmental matters."* *"Ken Rivlin is very commercially minded. He is able to combine a broader commercial perspective with drilling down into environmental details. He is a unique Swiss army knife."*

Environment	Environment: Mainly Transactional
Senior Statespeople	Leading Firms
Senior Statespeople: distinguished older partners	Band 1
Healy J Kevin <i>Bryan Cave Leighton Paisner LLP</i>	A&O Shearman
Paget David <i>Sive Paget & Riesel, P.C.</i>	Cravath, Swaine & Moore LLP
Riesel Daniel <i>Sive Paget & Riesel, P.C.</i>	Davis Polk & Wardwell LLP
Sommer Dean <i>Young/Sommer LLC</i>	Latham & Watkins LLP
Leading Individuals	Band 2
Band 1	Cahill Gordon & Reindel LLP
Alessi Robert <i>DLA Piper LLP (US)</i>	Debevoise & Plimpton LLP
Chertok Mark <i>Sive Paget & Riesel, P.C.</i>	Kirkland & Ellis LLP
Freeman David J <i>FBT Gibbons LLP</i>	Simpson Thacher & Bartlett LLP
Gengel Gary P <i>Latham & Watkins LLP *</i>	Sullivan & Cromwell LLP
Karmel Philip E <i>Bryan Cave Leighton Paisner LLP</i>	White & Case LLP
Russo Steven C <i>Greenberg Traurig, LLP</i>	Band 3
Ruzow Daniel <i>Whiteman Osterman & Hanna LLP</i>	DLA Piper LLP (US)
Band 2	Fried, Frank, Harris, Shriver & Jacobson LLP
Bernstein Kevin M <i>Bond, Schoeneck & King, PLLC</i>	O'Melveny & Myers LLP
Bogin Michael S <i>Sive Paget & Riesel, P.C.</i>	Paul, Weiss, Rifkind, Wharton & Garrison LLP
Chorost Dan <i>Sive Paget & Riesel, P.C.</i>	Proskauer Rose LLP
Knauer Elizabeth <i>Sive Paget & Riesel, P.C.</i>	Senior Statespeople
Murphy Michael <i>Beveridge & Diamond PC</i>	Senior Statespeople: distinguished older partners
Paul John <i>Beveridge & Diamond PC *</i>	Rothenberg Eric <i>O'Melveny & Myers LLP</i>
Band 3	Leading Individuals
Brillault Megan <i>Beveridge & Diamond PC</i>	Band 1
Brown Kegan A. <i>Lowenstein Sandler LLP</i>	Battista Gregory J <i>Cahill Gordon & Reindel LLP</i>
Hogan Kevin M <i>Phillips Lytle LLP *</i>	Brennan Matthew J <i>Sullivan & Cromwell LLP *</i>
Knaub Zackary <i>Greenberg Traurig, LLP</i>	Cheng Loyti <i>Davis Polk & Wardwell LLP</i>
Krainin Daniel <i>Beveridge & Diamond PC</i>	Fadil Adee R <i>Massumi + Consoli LLP (ORL) ◇</i>
Leland Richard G <i>Akerman LLP (ORL) ◇</i>	Hammer Stuart <i>Debevoise & Plimpton LLP</i>
Suchman E Gail <i>Sheppard, Mullin, Richter (ORL) ◇</i>	Huber Betty Moy <i>Latham & Watkins LLP *</i>
Wolff Ted <i>Nixon Peabody LLP (ORL) ◇</i>	Kerschner Seth <i>Weil, Gotshal & Manges LLP (ORL) ◇</i>
Young Kevin <i>Young/Sommer LLC</i>	Langer David S <i>Latham & Watkins LLP *</i>
Band 4	Morreale Matthew <i>Cravath, Swaine & Moore LLP</i>
Cook David L. <i>Phillips Lytle LLP *</i>	Rivlin Ken <i>A&O Shearman</i>
Duke George <i>Fox Rothschild (ORL) ◇ *</i>	Band 2
Finger Toni L. <i>HSF Kramer</i>	Ahrens Matthew <i>Milbank LLP (ORL) ◇</i>
Flynn David P <i>Phillips Lytle LLP *</i>	Baker Hayden S <i>White & Case LLP</i>
Hecker Michael <i>Hodgson Russ LLP</i>	Isby Michael <i>Simpson Thacher & Bartlett LLP</i>
Kerschner Seth <i>Weil, Gotshal & Manges LLP (ORL) ◇</i>	Mussio Donna <i>Fried, Frank, Harris, Shriver & Jacobson</i>
Naidu David <i>K&L Gates (ORL) ◇ *</i>	O'Brien William <i>Paul, Weiss, Rifkind, Wharton & Garrison *</i>
O'Brien Wesley <i>Fried, Frank, Harris, Shriver & Jacobson</i>	Pratt Jason <i>A&O Shearman</i>
Pomeroy Raymond <i>FBT Gibbons LLP</i>	Rousakis John <i>Freshfields US LLP (ORL) ◇</i>
Stravino Jeffrey <i>Hodgson Russ LLP</i>	Salinger Jeffrey L <i>DLA Piper LLP (US)</i>
Talbert Jeffrey <i>Arnold & Porter</i>	Schmidt Lynn <i>Cahill Gordon & Reindel LLP</i>
Up-and-coming individuals	Terraciano Annmarie M <i>Cravath, Swaine & Moore LLP *</i>
Pearce Thomas <i>Latham & Watkins LLP *</i>	Zilberberg David <i>Davis Polk & Wardwell LLP *</i>
Stolorow Adam <i>Sive Paget & Riesel, P.C.</i>	Band 3
West Taylor <i>Lowenstein Sandler LLP</i>	Brisson Jean-Philippe <i>Latham & Watkins LLP *</i>
Associates to watch	Cinamon Aliza R. <i>Proskauer Rose LLP *</i>
Saba Alexis <i>Sive Paget & Riesel, P.C.</i>	Comstock Michael <i>Davis Polk & Wardwell LLP *</i>
Warren Dane <i>Sive Paget & Riesel, P.C.</i>	Cooper Felise <i>A&O Shearman</i>
<i>* Indicates individual with profile.</i>	Crough Maureen <i>Sidley Austin LLP (ORL) ◇ *</i>
<i>◇ (ORL) = Other Ranked Lawyer.</i>	Perel Andrew J <i>TROUTMAN Pepper Locke LLP (ORL) ◇</i>
<i>Alphabetical order within each band. Band 1 is highest.</i>	Saretsky Michael <i>Kirkland & Ellis LLP *</i>

"Ken Rivlin is a top-notch senior environmental partner." Jason Pratt advises clients on the environmental aspects of commercial transactions and has additional expertise in environmental issues arising from bankruptcy proceedings. **Strengths:** "Jason is a good environmental attorney." Felise Cooper specializes in the environmental aspects of M&A and other corporate transactions. She is looked to by large companies for her compliance advice. **Strengths:** "Felise is fantastic; she brings a lot of experience and manages to be knowledgeable, pragmatic and reasonable." Maria Christopher

Bell is an up-and-coming partner with experience of environmental indemnity agreements and is well-versed in dealing with the environmental aspects of mergers and acquisitions, project finance, ICM and real estate deals. **Strengths:** "Maria is a very good transactional environmental attorney."

Arnold & Porter

What the team is known for

Arnold & Porter's prominent environmental practice excels in litigation and enforcement actions. With comprehensive representation across various specialties including toxic torts, water regulation, contaminated property cleanup, hazardous waste, climate change, sustainability and land use, the team possesses particular expertise in contaminated site litigation and cost-recovery, including Superfund work.

Notable practitioners

Jeffrey Talbert is an experienced environmental litigator with expertise in permitting and risk management. He draws on his experience as a Trial Attorney at the U.S. Department of Justice's Environmental Enforcement Section. **Strengths:** "Jeff Talbert is a terrific environmental trial lawyer." "Jeff Talbert's work is fantastic; he is an excellent litigator."

Beveridge & Diamond PC

What the team is known for

Beveridge & Diamond PC is an environmental boutique with extensive expertise in core areas such as air and water quality as well as brownfield redevelopment. The firm is frequently engaged in regulatory compliance and environmental reviews for major power generation and transmission projects and is recommended for environmental risk review with regard to commercial and corporate transactions. Additionally, it attracts praise for its litigation experience concerning environmental liability, toxic torts and product liability. The department is noted for expertise in public infrastructure, energy, real estate, technology and chemicals.

Strengths

"Beveridge & Diamond PC is incredibly helpful in navigating very complex and significant matters and the attorneys are the gold standard in terms of responsiveness."

"The team has good subject matter experts who are very responsive."

"The attorneys are extremely skilled litigators who are able to take matters to trial and to appeal."

"This department is top-notch in terms of the quality of legal representation provided. The attorneys are reasoned, practical and strenuous advocates for their clients. They provide excellent legal analysis on complex issues and their written work product is of a superior quality."

"The firm has an excellent track record of defending complex litigation. I would rate them as one of the best environmental and complex litigation defense firms in the country."

Work highlights

Beveridge & Diamond PC represented the City and County of San Francisco in a review where the Supreme Court held that permitholders cannot be made responsible for the overall quality of water-bodies according to the Clean Water Act.

Notable practitioners

Michael Murphy is noted for his environmental work on behalf of energy and waste projects. He handles permitting, compliance and contract negotiations. **Strengths:** "Michael Murphy is a pleasure to work with and a brilliant attorney." "Michael Murphy has been a real voice of reason given his breadth and depth of knowledge of environmental law." "Michael Murphy is very knowledgeable and pleasant to deal with." John Paul is recognized for his representation of property owners and devel-

opers in contaminated site litigation and brownfield projects. He counsels clients on compliance and enforcement actions, including air emissions and hazardous waste proceedings. **Strengths:** "John Paul is a Clean Air Act guru. He helps me understand complex litigation and regulatory frameworks and does a phenomenal job from both a litigation and regulatory perspective." "John Paul is thorough and has very good attention to detail." "John is an excellent attorney. His knowledge of the law and attention to detail are excellent." **Megan Brillault** is an experienced environmental and toxic tort lawyer. Ms Brillault's practice includes significant Superfund and contaminated site litigation and cost recovery for large corporate clients. **Strengths:** "Megan Brillault is a good subject matter expert and is very responsive." "Megan Brillault is a litigator with great courtroom presence. She also writes really strong briefs." "Megan is excellent. She is extremely responsive and has very good writing skills." **Daniel Krainin** has in-depth experience of toxic torts and contaminated site remediation and clean-up matters. He also has specialized knowledge of clean water matters and groundwater contamination. **Strengths:** "Daniel is incredibly responsive and always finds the right person to help us. He is determined to make sure we get successful outcomes." "Daniel Krainin is hard-working and delivers a great product. He is a phenomenal lawyer." "Daniel is an outstanding litigator, especially when it comes to toxic tort litigation. He is super organized and very smart."

Bond, Schoeneck & King, PLLC

What the team is known for

Bond, Schoeneck & King, PLLC enjoys a fine track record acting for major industrial clients in such fields as pharmaceuticals, chemicals, waste management and energy. It also acts for municipalities and public sector organizations and is adept at handling a diverse range of compliance and regulatory matters, including in relation to chemical safety, OSHA and hazardous waste. The firm also has notable expertise in air and water permitting as well as in development siting.

Strengths

"Bond, Schoeneck & King is a good firm that does regulatory and land use work."

Notable practitioners

Kevin Bernstein handles permitting and approval processes for companies operating in the energy and natural resources sector. He is further noted for litigating challenges and issues pertaining to contamination and toxic torts. **Strengths:** "Kevin is a problem-solver who is straightforward and practical." "Kevin is smart, intelligent and does good work." "Kevin is very technically skilled and good at regulatory work." "Kevin is a knowledgeable guy."

Bryan Cave Leighton Paisner LLP

What the team is known for

Bryan Cave Leighton Paisner LLP has a New York City-based practice known particularly for its environmental litigation. It frequently undertakes cases involving large-scale public and private projects with environmental concerns and advises on many of the landmark infrastructure developments of the day within the New York City metro area. The firm's expertise spans land use, brownfield redevelopment,

OSHA-related matters and remediation. It acts for an impressive client base consisting of state agencies, municipalities, private companies, brownfield developers and lenders.

Strengths

"The firm is highly capable of utilizing its varied internal resources to address complex issues. The attorneys are highly responsive, and responses are well coordinated among their specialties."

"The team delivers excellent work product and reliable legal advice based on research and experience."

"BCLP is a top-notch firm."

Work highlights

Bryan Cave Leighton Paisner LLP continues to represent Success Academy Charter Schools in relation to the issuance of a special permit for the construction of a new charter school, involving remediation of the site under the brownfield cleanup program.

Notable practitioners

Kevin Healy covers the full spectrum of regulatory and permitting matters falling under city, state and federal environmental statutes. He also has vast experience counselling clients on the environmental aspects of real estate developments, notably in the infrastructure and industrial sectors. Philip Karmel has a highly respected environmental practice, acting as litigation and regulatory counsel on environmental law-related land use, real estate and toxic tort matters. He is also experienced in Clean Air Act, Superfund and brownfield redevelopment work. **Strengths:** "Philip is experienced, reputable and reliable in terms of knowledge of risk and marketplace." "Mr Karmel is highly qualified, professional and ethical." "Phil is a very good attorney and litigator."

Cahill Gordon & Reindel LLP

What the team is known for

Cahill Gordon & Reindel LLP offers a distinguished team with extensive experience advising prominent lenders and underwriters on major financial and corporate transactions. It has a high level of expertise in health and safety concerns, as well as in environmental compliance and risk management. The team has deep knowledge of site remediation and SEC disclosure.

Strengths

"Cahill's environmental transactional attorneys are knowledgeable and practical in their approach."

"Cahill Gordon & Reindel has a very deep environmental practice."

"Cahill has a wide variety of expertise across all industries and is very efficient in understanding the key risks inherent in any deal. The team represents its clients zealously."

"The attorneys at Cahill Gordon & Reindel are highly experienced and talented in the environmental law context. Furthermore, they are practical problem-solvers with a keen sense of what is commercial."

"The attorneys are commercial, responsive, sensible and incredibly collegial. They have a great eye for detail and are great to work with."

Work highlights

Cahill Gordon & Reindel LLP provided Citigroup Global Markets with environmental counsel in relation to the \$3.77 billion committed financing for

Talen Energy's acquisition of multiple energy companies.

Notable practitioners

Gregory Battista has experience in an array of federal and state compliance matters as well as the environmental aspects of corporate transactions and environmental health and safety compliance.

Strengths: "Greg is about as smart as they come. He's very strong on the climate side in addition to transactional work." "Greg Battista is knowledgeable and backed by years of experience." "Greg is one of the best in the field and understands the underlying law." "Greg brings a high degree of rigor and takes a very commercial approach. He is methodical and a pleasure to deal with." **Lynn Schmidt** excels in ESG transactional matters, advising on a wide range of issues including environmental compliance, enforcement, emerging contaminants and environmental justice. **Strengths:** "I am very happy working with Lynn. She is sophisticated and talented and has a real sense of material issues." "Lynn Schmidt is knowledgeable and practical in her approach to environmental transactions." "Lynn does a great job and stands out for her commercial awareness."

Cravath, Swaine & Moore LLP

What the team is known for

Cravath, Swaine & Moore LLP is a compact group known for its attentive service. It advises an enviable corporate clientele on the environmental aspects of acquisitions and other complex transactions, as well as having additional capacity to support projects after deal closure and assist with dispute resolution. The firm provides environmental strategic counsel to clients in a wide range of industries, including manufacturing, petroleum and energy generation. It regularly handles cross-border matters and transactions.

Strengths

"Cravath, Swaine & Moore has a very strong bench. There are a lot of people at the firm and they complement each other very well. The team is very knowledgeable about us as a business and is capable of handling anything we throw at it."

"The attorneys at Cravath, Swaine & Moore are technical experts with vast knowledge of industry nuances and market standards."

"Cravath has a deep understanding of complex regulatory impacts on a company. Its strength is this combined with a very practical and understandable approach to these matters."

Work highlights

Cravath advised Paramount's Special Committee in relation to environmental aspects of the company's \$28 billion merger with Skydance Media.

Notable practitioners

Matthew Morreale concentrates his practice on the environmental aspects of commercial transactions including M&A, securities offerings and various financings. He has additional experience in environmental compliance and investigations.

Strengths: "Matt is an excellent lawyer. On fast-moving, complex deals he is able to quickly understand and negotiate appropriate safeguards for us in a commercially sensible fashion." "Matt Morreale provides practical, creative and commercial advice. He can cut through the noise in a transaction to get to the heart of the issue and he explains nuance in a straightforward way." Annmarie Terraciano pro-

vides environmental counsel to clients involved in M&A, capital market transactions and financings. She acts both in the US and internationally, representing clients in a wide range of industry sectors.

Strengths: “Annmarie knows environmental law inside and out; she is extremely knowledgeable and helpful.” “Annmarie is an excellent lawyer with a great understanding of all the moving parts in complex transactions and the commercial objectives. She is very responsive.” “Annmarie is detail-oriented and precise.”

Davis Polk & Wardwell LLP

What the team is known for

Davis Polk & Wardwell LLP has an experienced team skilled in a diverse range of environmentally impacted transactions and financings on both a national and international platform. Its expertise includes disclosure and reporting requirements for capital markets transactions, complex M&A and project finance. Other areas of strength include know-how in environmental insurance issues and climate change regulations. The firm also houses a disputes team which frequently handles challenges to the allocation of environmental risk among private parties. It is highly regarded for its work in the alternative energy space.

Strengths

“Davis Polk & Wardwell has a team of incredibly smart individuals that are able to look at an ever-evolving regulatory landscape and provide highly actionable advice to clients.”

“Because of Davis Polk’s experience working on large-scale transactions in the corporate finance arena, the firm is very up to date on environmental and due diligence issues.”

“The lawyers at Davis Polk are extraordinarily committed to their clients and finding innovative ways to address the issues that arise in the various transactions in which they are involved.”

“The team is always on top of the relevant regulations and flags issues proactively with us.”

“The team is very thorough, thoughtful and gets things done.”

Notable practitioners

Loyti Cheng has over three decades of experience in environmental law. She has a particular focus on the environmental aspects of corporate transactions, including M&A, financings and real estate investments. **Strengths:** “Loyti Cheng is very experienced, smart and practical.” “I have nothing but wonderful things to say about Loyti. Her commercial awareness and ability to distill complex topics is unparalleled.” “Loyti Cheng is knowledgeable, practical and responsive regarding environmental law matters.” “Loyti is a well-experienced environmental and transactional lawyer who is deeply skilled in identifying environmental issues and successfully negotiating them. Her skills are outstanding and her level of understanding is exceptional. She is completely on top of all emerging issues and a critical part of the transactional team.” “Loyti is one of the best environmental lawyers in New York City. She’s been doing this work for several decades and her stature and longevity set her apart in this highly specialized industry.” **David Zilberberg** is highly sought by clients from such industries as oil and gas and chemical manufacturing, to advise on the environmental aspects of high-value transactions. He has

in-depth knowledge of consent agreements, ESG due diligence and contamination issues. **Strengths:** “David is a transactional thought leader. He asks clients the right questions to expose opportunities that would otherwise be overlooked.” “David knows his way around a deal better than most and has worked in the environmental law space for a long time.” **Michael Comstock** has experience advising clients on the environmental elements of significant transactions. **Strengths:** “He is a pleasure to work with and understands the intricacies of the environmental laws in many jurisdictions.” “Michael is collaborative and a real team player.” “Michael is practical and proactive.”

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton LLP offers a highly regarded team closely associated with the firm’s corporate group. It provides analysis and due diligence on a range of high-value transactions and financings and advises a wide array of domestic and international clients, including private equity firms, large businesses and financial institutions. The firm has notable strength in the healthcare, pharmaceutical, chemical, energy, construction and real estate industries.

Strengths

“The team has a deep understanding of how to work with consultants to optimize services and outcomes for clients.”

“The attorneys provide email updates in a very timely manner, with detailed, clear guidance and interpretation of the subject matter. They also hold external webinars on relevant topics that provide helpful information and position the firm as an industry leader in understanding and interpreting complex regulations.”

“I feel that Debevoise & Plimpton is sharp, responsive and cuts straight to the point. The attorneys know what they are doing and truly have the client’s best interest in mind.”

“The Debevoise & Plimpton team is commercial, pragmatic and solutions-focused.”

Notable practitioners

Stuart Hammer leads Debevoise’s Environmental Practice Group, focusing on environmental aspects of corporate transactions, including due diligence and enforcement. He is known for his nuanced regulatory understanding and site conditions expertise. **Strengths:** “Stuart is a seasoned environmental attorney who has substantial M&A experience involving most types of industries.” “Stuart is a highly responsive counsel who looks for practical solutions to complex issues.” “Stuart is a very competent and knowledgeable individual. He can be very thorough and is a pleasure to work with.” “Stuart is best in class when it comes to service and sensible, commercial advice.” “Stuart is great. He is very knowledgeable about the business and is always able to be flexible and helpful.”

DLA Piper LLP (US)

What the team is known for

DLA Piper’s environmental transactional group is skilled at mitigating risk on large transactions. The team has experience working with a range of industries such as commercial real estate, pharmaceuticals and manufacturers. The team is abreast

of environmental regulations, offering services on emerging risks such as PFAS and complex contaminants.

Strengths

“The DLA Piper team is made up of terrific lawyers with superlative support staff.”

“The team is very responsive to our specific needs and tailors its focus accordingly. The attorneys understand what is the most important to us and proactively reach out to us with updates.”

Work highlights

DLA Piper LLP represented Ecolab in its \$1.8 billion acquisition of Ovivo’s Electronics business and provided environmental transactional support.

Notable practitioners

Robert Alessi of DLA Piper handles compliance, enforcement proceedings and significant litigation for energy and industrial clients. **Strengths:** “Bob is the foremost expert in New York environmental spills.” “Robert Alessi understands our regulatory requirements and is attuned to our business needs. He has consistently represented us respectfully and competently, giving us confidence that our interests are well protected.” **Jeffrey Salinger** of DLA Piper manages environmental due diligence for real estate deals and securities transactions. **Strengths:** “Jeff has lots of experience and is commercial.” “Jeff Salinger really helps us with some complicated matters. He gets us comfortable moving forward, ensuring we’re protected from liabilities or remediation.” “Jeff has a good understanding of environmental matters related to transfers of business and property and how to minimize risk related to identified environmental concerns.”

FBT Gibbons LLP

What the team is known for

FBT Gibbons LLP has the ability to advise on a wide range of issues including the environmental aspects of transactions, brownfield redevelopments and Superfund cleanups. The team handles complex litigation, multi-party remediation and regulatory compliance with a focus on minimizing environmental risks for its clients.

On 1 January 2026, Gibbons P.C. merged with Frost Brown Todd LLP to form FBT Gibbons LLP.

Strengths

“The team has in-depth knowledge, experience and responsiveness.”

“The team has subject matter expertise and always gets back to us.”

Work highlights

FBT Gibbons LLP continues to represent Innovo Property Group in environmental matters related to several of its New York City properties, including applications for the New York State Brownfield Cleanup Program.

Notable practitioners

David Freeman is a highly respected environmental attorney specializing in contaminated property transactions, Superfund litigation and hazardous waste cleanups for prominent clients. **Strengths:** “David Freeman is great to work with. He is knowledgeable, practical and always responsive.” **Raymond Pomeroy** is an environmental law specialist with experience advising clients on climate change and sustainable energy matters. He regularly handles toxic tort and CERCLA litigation, as well as regulatory compliance and enforcement actions for a

range of clients. **Strengths:** *"Raymond does a very good job of recognising the issues and coming up with solutions."*

Fried, Frank, Harris, Shriver & Jacobson LLP

What the team is known for

Fried, Frank, Harris, Shriver & Jacobson LLP is a popular choice for environmental transactional counsel. The firm regularly handles M&A, bankruptcy and project development proceedings with particularly complex environmental aspects. It is also noted for advising clients on an array of regulatory and compliance issues.

Strengths

"The team does everything well, from due diligence to purchase agreements."

Notable practitioners

Donna Mussio leads the Environmental Practice, serving as corporate special counsel, with expertise in M&A, securities offerings, real estate, bankruptcy and sustainability matters. Wesley O'Brien is an experienced lawyer who specializes in environmental matters arising out of complex development projects in New York City.

Greenberg Traurig, LLP

What the team is known for

Greenberg Traurig, LLP is highly regarded for its expansive environmental practice covering all major state and federal environmental statutes. Areas of particular expertise include Clean Air Act, Clean Water Act, CERCLA, RCRA and Superfund matters. It has a strong track record acting for both public and private clients with excellent complementary support in real estate and energy law.

Strengths

"The team is always super responsive and very solution-oriented. The attorneys have a 'can do' attitude."

"The firm has industry experience and expertise and the attorneys are subject matter experts who work with their clients on solutions."

"The depth and breadth of the team is outstanding and it provides an excellent level of service and responsiveness."

Work highlights

Greenberg Traurig continues to represent PSEG Long Island and the Long Island Power Authority in a lawsuit alleging property damage from the installation of pesticide-treated utility poles.

Notable practitioners

Steven Russo covers permitting and a range of environmental litigation. He also has experience in brownfield development land use-related issues.

Strengths: *"Steven is certainly a very serious player in the environmental field."* *"Steve is very sharp and a fantastic lawyer."* **Zackary Knaub** utilizes his extensive government background to enhance the practice, focusing on environmental litigation, regulatory compliance and energy law. **Strengths:** *"Zackary is smart, informed and creative. We could not be happier with his performance."* *"Zack is really knowledgeable and sophisticated and a pleasure to work with. You'll get quality collaboration with him."* *"Zackary has a great demeanor and is a very good attorney."*

Hodgson Russ LLP

What the team is known for

Hodgson Russ is home to an environment team that is able to offer litigation, regulatory and transactional services to a wide range of clients. Its attorneys regularly advise on environmental matters pertaining to renewable energy and other project developments.

Strengths

"Hodgson Russ has depth and does it all in environmental law. The firm has presence and reach around the state."

"Hodgson Russ takes a comprehensive approach and the team is good at thinking from all different perspectives."

"Hodgson Russ has superior knowledge of the industry and the local legal landscape and can effectively collaborate with similarly situated counsel."

"The team has experience and offers expedited service while taking a proactive approach."

"The department is very responsive to client questions and the guidance provided is comprehensive and well thought-out."

Work highlights

Hodgson Russ LLP continues to act as outside counsel to IDEX Corporation, providing environmental, health and safety compliance advice, assistance with enforcement matters, transactional support and counselling.

Notable practitioners

Michael Hecker is an environmental attorney who has experience in areas such as environmental safety compliance, transactional due diligence and negotiating remedial action. **Strengths:** *"Mike provides exceptional services and counsel on a range of sophisticated issues."* *"Mike is highly responsive and practical."* *"Mike Hecker is extremely knowledgeable, easy to work with and helpful."*

Jeffrey Stravino is the practice group leader of Hodgson Russ' environment group. He has experience advising a range of clients on matters such as industrial cleanups and environmental compliance as well as in litigation. **Strengths:** *"Jeffrey Stravino thinks strategically across fund and asset issues and legal compliance. He is great."* *"Jeff provides superior client advocacy."* *"Jeff is a great guy and extremely knowledgeable in all areas, with an emphasis on environmental law."* *"Jeffrey is a fantastic lawyer."*

HSF Kramer

What the team is known for

HSF Kramer serves a diverse clientele, offering effective environmental management and compliance solutions to developers, investors and companies across sectors. With comprehensive services including due diligence, compliance, brownfields redevelopment and litigation.

Strengths

"The firm stands out for its clarity of advice and practical commercial orientation. The team's ability to simplify complex contractual language and highlight the key negotiating positions helped us move efficiently through reviews."

Work highlights

HSF Kramer served as environmental and land use counsel to Related Companies in relation to a project on the Western Rail Yard consisting of 4,000 dwelling units and commercial space.

Notable practitioners

Toni Finger is regularly sought by a wide range of clients including developers, corporates and non-profits on the complicated environmental aspects of real estate deals.

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis' Environmental Practice Group is renowned for its expertise in handling complex environmental matters worldwide. With a focus on litigation, regulatory counseling and transactional knowledge, the team helps clients navigate compliance, manage crises and handle bankruptcy-related environmental issues effectively.

Strengths

"Kirkland & Ellis stands out for its deep bench, which allows them to support complex deals across the country. The team balances environmental risks with the context of the overall deal and client's particular risk tolerance."

"The team is able to integrate into existing deal work and make information flow seamlessly. The partners have expertise and are personable."

"Kirkland's lawyers bring vast experience to national and cross-border matters and are a pleasure to work with."

"Kirkland & Ellis is a powerhouse. The team runs a tight ship and is extremely client-focused and commercial."

Work highlights

Kirkland advised Advent International LP on its agreement to invest in Reckitt's Essential Home portfolio and managed environmental aspects of the transaction.

Notable practitioners

Michael Saretsky specializes in environmental aspects of business transactions, guiding clients through M&A, real estate deals, debt transactions and infrastructure development, managing environmental risks to achieve their goals. **Strengths:** *"Michael is a very experienced lawyer who is very practical and pragmatic, incredibly responsive to the client and generally a pleasure to work with."* *"Michael is personable and thoughtful."* *"Michael is absolutely fabulous. He pulls in environmental considerations very early and does the best job integrating an environmental story into transactions, which is critical."* *"Michael is very focused on the client. He is hands-on, involved and is a real problem-solver."* **Samuel Dykstra** is able to advise on the environmental aspects of a broad range of transactions, including M&A, divestitures and real estate deals. He counts packaging manufacturers, private equity firms and retailers among his growing client base. **Strengths:** *"Sam Dykstra is very knowledgeable and able to contextualize environmental issues very well in deals."* *"Sam Dykstra is personable, easy to understand and practical."* *"Sam is fabulous at driving outcomes and working collaboratively."* *"Sam is very talented and client-focused."*

Latham & Watkins LLP

What the team is known for

Latham & Watkins LLP offers a New York City-based team with a longstanding practice advising on the treatment of environmental liabilities and risk in corporate and real estate transactions. It is noted for deep expertise with regard to Superfund proceedings, compliance with all relevant state and

federal statutes concerning toxic emissions and enforcement actions filed by government agencies. The firm has an outstanding national reputation in emerging climate change and emissions issues.

Strengths

"The Latham & Watkins team is distinguished from others by its focus on integrated strategy development among various components of the specific case. The team continually looks two steps ahead to develop the most effective strategy."

"Latham & Watkins has a deep bench of environmental law experts. Their ability to translate laws and regulations into actionable business decisions is unparalleled."

"The team at Latham & Watkins has very sophisticated thought processes and is a very connected group."

"Latham & Watkins has a global reach and a very commercial approach to transactions. The team communicates effectively with all of the stakeholders and finds creative solutions."

"Latham & Watkins has never failed to bring diverse, well-informed perspectives to the table."

Work highlights

Latham advised Carlyle and Cogentrix Energy on environmental aspects of the \$3 billion sale of Cogentrix Energy to Quantum Capital.

Notable practitioners

Gary Gengel is a highly regarded environmental law expert who covers remediation, toxic torts and environmental compliance for clients in the automotive, chemical and food sectors. **Strengths:** "Gary Gengel consistently exhibits a high level of knowledge and sophistication in developing strategies."

"Gary is one of the most trusted practitioners in the industry. His strategic focus is second to none."

"Gary Gengel is efficient and knowledgeable and he takes the time to dig into specific circumstances."

"Gary is the consummate dean of environmental lawyers, and one of the most experienced in the field. He brings a wealth of knowledge and expertise to the table to drive results."

Betty Moy Huber is head of the ESG Practice, and she acts for corporate clients in the environmental aspects of M&A, financing and corporate governance matters. She also has extensive experience managing environmental liabilities and environmental insurance matters. **Strengths:** "Betty is a true expert in the field; she has practical knowledge of market practice and spots issues right away. She has seen it all and has good gut instincts." "Betty is always attuned to deal dynamics and eager to identify client needs. She is exceptional at delivering effective outcomes and solutions by relying on her extensive environmental and sustainability expertise." "Betty is excellent. She is strong on conventional environmental issues and also ESG matters." David Langer focuses on the environmental aspects of corporate and real estate transactions. He is particularly recognized for his expertise in CERCLA, the Endangered Species Act, CWA and CAA issues. **Strengths:** "David is very experienced and is one of the best environmental lawyers I have worked with." "David is one of the very best in the private equity M&A advisory space."

Jean-Philippe Brisson is able to advise on transactions across the environment sector, with particular skill in climate change matters. **Strengths:** "Jean-Philippe is invaluable and has extensive experience working with high-emitting sectors,

government officials and other non-profits. I have not encountered anyone who closely matches his expertise in climate policy." **Thomas Pearce** represents clients across a variety of industries in environmental and toxic tort litigations. He is also noted for his expertise in environmental regulatory and transactional issues. **Strengths:** "Thomas Pearce immerses himself into a case and constantly exhibits an unmatched level of detail and knowledge about the issues. He is always available to respond to client inquiries with well thought-out legal and strategic advice." "Thomas is the kind of lawyer who can do both environmental litigation and very complex regulatory work, particularly dealing with the EPA." "Thomas is a bright guy and is very efficient."

Lowenstein Sandler LLP

What the team is known for

Lowenstein Sandler's environment team routinely advises on environmental litigation, toxic tort and ESG. It has experience working across various different industries such as transport, chemical manufacturing and healthcare.

Strengths

"Not only do Lowenstein Sandler's attorneys know the law, they also do a good job of explaining overall strategy. They are thoughtful in their approach."

"The team's strong environmental background is exceptional. The attorneys also have a full understanding of how environmental law fits in everywhere."

"The team is excellent and has a deep understanding of environmental laws, updates and implications on the business community. It provides a personalized service that is focused on the client's needs."

Work highlights

Lowenstein Sandler represented Paddock Enterprises, LLC as plaintiff in litigation against the United States of America relating to contamination at the former Jaite

Paper mill site located in the Cuyahoga Valley National Park in Ohio.

Notable practitioners

Kegan Brown handles environmental regulatory compliance and litigation for consumer goods, energy and automotive sector clients. **Strengths:** "Kegan Brown is a very sophisticated lawyer."

"Kegan Brown knows the US environment laws inside and out and is very good on the technical aspects." "Kegan is a strategic thinker and is incredibly responsive." "Kegan is very commercially focused and works hard." "Kegan is an outstanding partner with clear subject matter expertise who is responsive, commercially astute and an exceptionally pleasant human being." **Taylor West** is an environmental lawyer who has experience in advising a range of industries on issues such as Superfund sites and emerging contaminants such as PFAS. **Strengths:** "Taylor is detail-oriented and understands strategy. She is pleasant to work with but also diligent." "Taylor has the ability to provide clear guidance." "Taylor is incredibly bright and a great writer." "Taylor is a brilliant advocate and gives strong advice." "Taylor is very responsive and provides insightful input on various technical and legal matters. She is a great team player."

O'Melveny & Myers LLP

What the team is known for

O'Melveny & Myers LLP offers a strong team possessing vast experience in documentation advice as well as health and safety counsel on significant transactions, financings and restructurings. It undertakes due diligence and advises on the environmental aspects of transactions involving industrial assets of all kinds. The firm is relied upon by private equity firms to ensure all environmental risk and compliance requirements are properly assessed.

Strengths

"O'Melveny & Myers has knowledgeable lawyers who are responsive and reliable."

"The team takes a practical and pragmatic approach to advice."

Work highlights

O'Melveny & Myers LLP continues to represent Arconic Corporation in relation to an investigation and remediation of chlorinated solvents in groundwater and soil vapor at a former manufacturing facility.

Notable practitioners

Eric Rothenberg is eminently capable of handling complex environmental due diligence for large corporate transactions. His environmental expertise extends into cost recovery, Superfund and toxic tort matters. **Strengths:** "Eric is clear, responsive and very easy to work with."

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison LLP is noted for its ability to support clients in a variety of transactions including M&A, financings, restructurings and real estate transactions. It is particularly sought out by investment firms but also boasts clients from a range of other industries, including technology and pharmaceuticals.

Strengths

"The team has done an exceptional job advising on regulatory changes."

Notable practitioners

William O'Brien works with funds on the environmental aspects of significant corporate transactions. **Strengths:** "Bill O'Brien understands the practice and is commercial." "Bill O'Brien is great to work with and communicates complicated regulatory and legal matters clearly."

Phillips Lytle LLP

What the team is known for

Phillips Lytle LLP is recommended for Superfund work and brownfield redevelopment. The firm maintains a notable focus on project development, frequently advising on environmental reviews and permitting matters, in addition to general compliance and natural resources issues. Clients include leading names in the energy, manufacturing, metallurgy, real estate and chemicals sectors.

Strengths

"I enjoy working with Phillips Lytle entirely. The team is incredibly competent and professional."

"Phillips Lytle has been an exceptional firm to work with on environmental litigation matters. The firm is highly responsive, technically astute and consistently collaborative."

"The team offers good customer support and is professional and thorough."

"The attorneys are very responsive, professional and flexible."

"Phillips Lytle's environmental law team stands out for its ability to combine deep regulatory expertise with strategic negotiation skills."

Work highlights

Phillips Lytle LLP represented Marine Drive JV in a large affordable housing redevelopment project which required obtaining land use approvals, electrical grid connectivity and redevelopment Brownfield Tax Credits.

Notable practitioners

Kevin Hogan is well-versed in toxic tort issues, recovery actions and CERCLA disputes. He also guides clients through general regulatory compliance. **Strengths:** *"Kevin Hogan is super smart and a really good communicator who makes everything easy."* *"Kevin Hogan is exceptionally capable, collaborative and genuinely great to work with."* *"Kevin is very approachable and provides exceptional client service, consistently demonstrating responsiveness and a proactive approach in response to the complex issues we are currently involved with."* *"Kevin understands clients' business needs and priorities and provides good advice on environmental issues."*

David L. Cook's practice centers on environmental law and litigation. He is well-versed in a wide range of issues including Superfunds, the Clean Water Act and contamination matters. David Flynn provides counsel on site remediation, brownfield issues and general environmental compliance. **Strengths:** *"David Flynn is a down-to-earth attorney who gets to know his client."* *"David is a quality lawyer."* *"David complements his superb technical expertise with an experienced understanding of how various governmental authorities work."*

Proskauer Rose LLP

What the team is known for

Proskauer Rose LLP provides liability and impact analysis with respect to M&A, capital markets and financing transactions involving companies and facilities with particularly high environmental risk profiles. It advises on compliance with the full span of regulatory requirements and defends clients in agency enforcement actions and administrative law proceedings. The firm is particularly noted for representing clients in the chemical, pharmaceutical, life sciences and manufacturing industries.

Strengths

"The attorneys have deep subject matter expertise and give strategic advice."

"The team has the ability to tease out and identify opportunities for its clients' benefit."

Work highlights

Proskauer advised Arkema in its agreement to acquire Dow's flexible packaging laminating adhesives business, a transaction valued at \$150 million.

Notable practitioners

Aliza Cinamon is an expert in the environmental aspects of large transactions, including the environmental issues arising from bankruptcy proceedings. **Strengths:** *"Aliza is a real environmental law expert."*

Simpson Thacher & Bartlett LLP

What the team is known for

Simpson Thacher & Bartlett LLP has a highly

regarded team offering liability management and environmental compliance counsel on M&A. The firm is particularly well known in the private equity space and frequently advises on sophisticated projects with a variety of environmental implications. It has vast industry experience in the food and heavy manufacturing sectors as well as in power generation and transmission, oil and gas pipelines, agrochemicals and forestry.

Strengths

"The lawyers are clear thinkers and say it how it is."

"Simpson Thacher & Bartlett's attorneys are among the most experienced transactional environmental lawyers in our industry."

Work highlights

Simpson Thacher & Bartlett LLP represented Stonepeak in its acquisition of a 40% interest in Louisiana LNG Infrastructure LLC and addressed environmental aspects of the transaction.

Notable practitioners

Michael Isby has experience advising clients in the banking and commodities sectors on environmental compliance and due diligence. **Strengths:** *"Mike is among the best in the business."* *"Mike is practical in deal-making."*

Sive Paget & Riesel, P.C.

What the team is known for

Sive Paget & Riesel, P.C. is a New York City-based boutique with a deep bench of environmental experts. It offers high-quality environmental regulatory advice as well as expertise in a range of litigious matters, particularly in Superfund cases. The firm comes recommended for its accomplishments overseeing the permitting and environmental impact reviews for major development projects and the redevelopment of contaminated properties. It acts for a diverse client base, including municipalities, non-profit organizations, financial entities and private companies and has noted experience acting for clients in pharmaceuticals, mining, insurance, food and drink, renewable energy and chemicals.

Strengths

"Sive Paget & Riesel's ability to take in complex technical information and consider whether and how those facts represent concerns with respect to governing environmental law and permitting requirements is of primary value."

"SPR's knowledge, experience and attention to detail distinguish the firm from others in the industry. It is very responsive and takes into consideration different perspectives and potential outcomes."

"Sive Paget & Riesel is an absolute go-to firm for stellar state and local environmental permitting and litigation expertise."

"SPR has an exceptionally qualified team with unique experience and broad depth of knowledge on environmental land use and regulatory matters."

"The attorneys all have a remarkable breadth of experience and depth of knowledge. Their ability to comprehend and distill complex environmental issues sets them apart."

Work highlights

Sive Paget & Riesel, P.C. advised the Metropolitan Transportation Agency on the development of a NEPA Environmental Assessment in relation to the implementation of the Central Business District Tolling Program.

Notable practitioners

David Paget offers extensive experience overseeing environmental matters pertaining to major public and private development projects.

Strengths: *"David remains patient when pressured; he is perceptive throughout discussion across multiple technical disciplines. He spends the time for all involved to clearly understand the issue at hand and the myriad respective repercussions of choosing one course over another."* *"David is always willing to translate the technical to a language I can understand with ease and deftness. I highly appreciate this dedication."* *"David Paget's acumen in environmental law has been tremendously beneficial."* *"David Paget's acumen in environmental law has been tremendously beneficial."* *"David Paget's services and sophistication of thought are unmatched and he is driven by a lifelong vision of the continuous improvement of New York, which is reflected in the projects he takes on and inspires all who work alongside him."* *"David Paget's services and sophistication of thought are unmatched and he is driven by a lifelong vision of the continuous improvement of New York, which is reflected in the projects he takes on and inspires all who work alongside him."* *"David has extraordinary legal and personal skills. His unique combination of legal smarts, people smarts and sense of humor has solved many complex issues."*

Daniel Riesel is a litigation specialist who has experience acting on a wide variety of environmental cases at both trial and appellate level. He has complementary experience in white-collar defense work and commercial litigation. **Strengths:** *"Daniel Riesel is a legend."* **Mark Chertok** has an expansive environmental law and land use practice with a focus on project development matters. He is especially adept at covering environment impact statements, site remediation matters and wetlands issues. **Strengths:** *"Mark is an expert in his field and is always responsive to client needs and requirements. His detailed review and analysis of documentation is essential to our success."* *"Mark is an exceptional attorney. His grasp of environmental law across federal, state and local municipal jurisdictions is outstanding and his calm, reassuring and approachable demeanor sets the tone on any project he is part of."* *"Mark brings a practical, business-oriented approach to legal and transactional problems. He focuses on the client's goals and objectives and tailors his advice and communications with that in mind."* Michael Bogin advises clients in all aspects of environmental regulation and permitting with notable experience in wastewater, storm water and wetlands work.

Strengths: *"Michael is an exceptional attorney who moves mountains for his clients."* *"Michael is a very well-rounded and experienced attorney; he is results-driven and client-focused."* *"Michael is highly attuned to attaining his clients' business objectives and applies his expertise in environmental law and the brownfield cleanup program to that end. I am impressed by his ability to synthesize complex fact patterns and work them into practical advice and solutions."* *"In addition to being a top-tier lawyer with a sophisticated command of the technical and scientific issues inherent in brownfield development, Michael brings a warm sense of humor and an easy, steady temperament that make him a pleasure to have on the team."* **Dan Chorost** receives praise for his renewable energy-focused

practice. He handles environmental impact and compliance issues for major development projects as well as Superfund cases. **Strengths:** *"Dan is trusted adviser who takes great effort to make sure that our needs are addressed completely and with great care and expertise."* *"Dan is superior in every regard. His professional skills are beyond impressive and he also demonstrates the best of personal qualities: kindness, patience and empathy. It is a true pleasure to work with him."* *"Dan is a very good attorney."* **Elizabeth Knauer's** background in both litigation and project development provides a comprehensive perspective on risk management. She specializes in handling environmental permitting and enforcement actions for large developer-side clients. **Strengths:** *"Elizabeth is an exceptional attorney. Her knowledge of the law and ability to carve through complex subject matter is impressive. She is always two steps ahead of everyone else in the room and stands out in her ability to quickly distill issues and provide efficient, effective and well thought-out solutions."* *"Elizabeth is an excellent attorney and exceptionally responsive and diligent. She has a very strong understanding of the sector in which we work and has provided excellent counsel to us."* *"Elizabeth is extraordinary."* **Adam Stolorow** specializes in environmental, land use, regulatory and municipal law, representing clients in environmental reviews, compliance, enforcement actions, zoning disputes, brownfield redevelopment and Superfund cases. **Strengths:** *"Adam is strategic, an outstanding communicator, patient and thorough."* *"Adam is an excellent attorney. His legal acumen and ability to thoughtfully reason complex problems are surpassed only by his approachability and ability to find consensus among parties."* *"Adam is very impressive and a go-to attorney. He is experienced, knowledgeable and strategic."* *"Adam is an extraordinarily valued and deeply appreciated partner. I can't say enough good things about the quality, integrity and timeliness of his work as well as the value of his deeply strategic perspective on the big picture at all times."* *"Adam is a detail-oriented individual and an effective environmental attorney."* **Alexis Saba** is an associate at Sive Paget, specializing in environmental litigation. She has experience in advising on decarbonization requirements, solar development and brownfield sites. **Strengths:** *"Alexis' knowledge of the law and regulatory landscape is a complement to any project team. Her ability to manage a group and maintain focus on issue resolution is an asset to projects."* *"Alexis is sound, calm, professional, thoughtful and supportive."* *"Alexis is a great attorney. She is responsive, smart and focused on her clients."* **Dane Warren** has a growing practice in environmental review and permitting of development projects as well as offshore wind development. He is also noted for his experience in environmental litigation and regulatory compliance counseling. **Strengths:** *"Dane is a true asset to SPR, the legal community and our organization. He is extremely knowledgeable and responsive to our organization's needs. Dane has the client's interests at heart, while having an impressive knowledge of the regulatory environment."* *"Dane Warren is incredibly smart, responsive and engaging. He cares and it really shows."* *"Dane Warren is very sharp, smart and hard-working."*

Sullivan & Cromwell LLP

What the team is known for

Sullivan & Cromwell LLP has an impressive track record handling environmental liability and due diligence mandates for a whole range of corporate matters, including M&A, securities offerings and restructurings. It also offers a leading litigation team with capability to handle cross-border disputes and assists clients in a variety of industries, including petroleum, mining, pharmaceuticals and food. The firm is known for its particularly strong following among automobile manufacturers.

Notable practitioners

Matthew Brennan is highly regarded for his transactional liability and compliance practice. He acts for large clients in the energy, telecoms and manufacturing sectors. **Strengths:** *"Matt Brennan is excellent and knowledgeable. He zealously represents his client but recognizes that he needs to get a deal done."*

White & Case LLP

What the team is known for

White & Case LLP advises public and private bodies on environmental regulation and transactional matters. It frequently represents energy, chemical and pharmaceutical companies on a range of matters including M&A, financings and public offerings. Additionally, the firm draws on significant knowledge on climate change regulations and offers clients a strong environmental litigation team. Litigation work frequently relates to contaminated sites, environmental compliance and insurance coverage issues.

Notable practitioners

Hayden Baker draws on his extensive environmental knowledge and corporate background to support clients in M&A, energy, infrastructure and financing, advising private equity investors and financial institutions across diverse transactions.

Whiteman Osterman & Hanna LLP

What the team is known for

Whiteman Osterman & Hanna LLP is an upstate firm with experience in a number of key environmental areas, including hazardous waste, air and water quality and environmental impact reviews. It frequently counsels on regulatory compliance as well as environmental litigation and enforcement actions and represents a range of clients such as utilities, manufacturers and municipalities.

Strengths

"Whiteman Osterman & Hanna is a very good upstate practice."

Notable practitioners

Daniel Ruzow is a highly accomplished lawyer noted for his extensive experience in land use and environmental permitting matters. He also deftly handles related litigation. **Strengths:** *"I would recommend Dan. He is an excellent attorney."* *"Daniel is very talented and skilled in regulatory work."* *"Dan Ruzow is very experienced."*

Young/Sommer LLC

What the team is known for

Young/Sommer LLC is an Albany-based boutique known for its full environmental service capabilities and representation of upstate clients. The firm boasts a diverse skill set encompassing waste-

water, air quality and cleanup knowledge, among other areas. It is known for representing both plaintiff and defendant clients, including municipalities, manufacturers and brownfield developers.

Strengths

"Young/Sommer LLC has a very strong group of lawyers."

"Young/Sommer LLC is a great firm and helped us out in a time of need. The team has strong instincts and background knowledge of the law."

Notable practitioners

Dean Sommer is an esteemed practitioner sought after for his advice on hazardous waste and brownfield development matters. **Strengths:** *"Dean Sommer is able to guide strategic thinking in really helpful ways."* *"Dean Sommer is a wonderful personality and an excellent attorney."* **Kevin Young** covers the full spectrum of federal and state environmental statutes, with a focus on litigation and agency proceedings. **Strengths:** *"Kevin is a star. He really believes in what he's doing and will definitely fight for what's right."* *"Kevin is very sharp."* *"Kevin is very good, able and bright."*

Other Ranked Lawyers

Matthew Ahrens of Milbank advises a wide array of clients in the environmental aspects of real estate deals and corporate M&A. **Strengths:** *"Matt is an outstanding environmental attorney with a deep understanding of the environmental and regulatory considerations that shape transactions. With this expertise, he consistently identifies and resolves complex regulatory issues throughout the deal process."* *"Matt is a sophisticated and experienced environmental lawyer who brings common sense and a keen awareness of the art of the deal to each transaction."*

Maureen Crough of Sidley Austin handles due diligence and environment-related insurance matters for a range of corporate clients. She also advises on thorny environmental issues arising during bankruptcy proceedings. **Strengths:** *"Maureen is quick on her feet, always prepared, with a wealth of knowledge, and she is extremely responsive. She's great to work with."*

George Duke of Fox Rothschild focuses his practice on assisting clients in the purchase and redevelopment of brownfield sites, drawing on his prior experience as a hydrogeologist. **Strengths:** *"George is fantastic and is ingrained in the New York legal community."* *"George is a former hydrogeologist who is very sharp and strong."*

Adeeb Fadil of Massumi + Consoli LLP is a top environmental transactional attorney frequently sought out by clients to handle the full range of environmental issues arising in corporate deals. **Strengths:** *"Adeeb is terrific. He has tons of experience and is a super nice guy."* *"Adeeb knows everything, has seen everything and is a joy to work with."* *"Adeeb is a thoughtful, generous professional."*

Seth Kerschner of Weil, Gotshal & Manges LLP is looked to for his environmental liability and risk advice. He regularly engages with clients participating in large energy and infrastructure projects.

Seth Kerschner of Weil, Gotshal & Manges LLP is looked to for his environmental liability and risk advice. He regularly engages with clients partic-

ipating in large energy and infrastructure projects. Richard Leland of Akerman represents municipalities and other public bodies as well as private developers in permitting, compliance and litigation. **Strengths:** “Richard is responsive, helpful and willing to jump on anything.” “Richard is a very able and competent attorney.” “Richard is knowledgeable. He knows all parties involved in zoning issues, which comes in very handy.”

David Naidu of K&L Gates has broad environmental expertise handling complex litigation before state and federal courts covering CERCLA, RCRA, CWA and CAA issues. He advises a range of clients on enforcement actions and also offers transactional assistance. **Strengths:** “David has a deep understanding of key environmental regulations and gives good, practical advice.”

Andrew Perel of Troutman Pepper Locke advises on the environmental aspects of large transactions. **Strengths:** “Andrew Perel is an expert in the field of environmental law and has been doing it for decades. He is one of the more creative attorneys in this space and is incredibly responsive.” “Andy is extremely knowledgeable on all aspects of our business.”

John Rousakis of Freshfields US LLP represents prominent funds, financial institutions and corporate clients on the environmental aspects of significant transactions. He is also well placed to advise on regulatory compliance and handle contentious proceedings. **Strengths:** “John Rousakis is pragmatic.”

Gail Suchman of Sheppard, Mullin, Richter & Hampton regularly advises on permitting and envi-

ronmental compliance for industrial and real estate sector clients. She is also looked to for her expertise in litigation. **Strengths:** “Gail is super business-oriented and solves problems. I am very happy with the quality of her work.” “Gail is one of my favorite lawyers to work with. She is incredibly knowledgeable in her field, is a great advocate for her clients and does a great job of breaking down complex issues.” “Gail is very level-headed and a clear thinker. She is a good negotiator who understands clients and wants to get a deal done.”

Ted Wolff of Nixon Peabody LLP is particularly noted for advising on remediation, enforcement proceedings and complex litigation.

Environment

Environment
Leading Firms
Band 1
Barclay Damon LLP
Bond, Schoeneck & King, PLLC
Phillips Lytle LLP
Young/Sommer LLC
Band 2
Harter Secrest & Emery LLP
Hodgson Russ LLP
Lippes Mathias LLP
Whiteman Osterman & Hanna LLP
Band 3
Couch White, LLP
Greenberg Traurig, LLP
Knauf Shaw LLP
Nixon Peabody LLP
* Indicates individual with profile.
Alphabetical order within each band. Band 1 is highest.

Band 1

Barclay Damon LLP

What the team is known for

Barclay Damon is particularly well known for supporting energy sector clients with permitting for electrical transmission projects and midstream oil and gas assets. The Albany team is further noted for compliance work and tackling Superfund issues.

Notable practitioners

Yvonne Hennessey is chair of Barclay Damon's environmental practice group. She primarily advises electric and oil and gas clients on permitting and other administrative proceedings. **Jeffrey Davis** has a broad practice that includes advising on notable development projects. His expertise covers the CWA, RCRA and NEPA. **Danielle Mettler-LaFeir** is noted for her expertise in Clean Air Act and Clean Water Act permitting and compliance, alongside capabilities in wider environmental matters.

Environment
Senior Statespeople
Senior Statespeople: distinguished older partners
Fein Scott N. Whiteman Osterman & Hanna LLP
Sommer Dean Young/Sommer LLC
Leading Individuals
Band 1
Bernstein Kevin M. Bond, Schoeneck & King, PLLC
Hecker Michael Hodgson Russ LLP
Hennessey Yvonne Barclay Damon LLP
Hogan Kevin M. Phillips Lytle LLP *
Ruzow Daniel Whiteman Osterman & Hanna LLP
Band 2
Flynn David P. Phillips Lytle LLP *
Grieco Charles Bond, Schoeneck & King, PLLC
Reichhart Amy Lippes Mathias LLP
Shavitz Ian A. Lippes Mathias LLP
Stravino Jeffrey Hodgson Russ LLP
Tuori Thomas Harter Secrest & Emery LLP
Walters Adam S. Phillips Lytle LLP *
Band 3
Ahearn John Couch White, LLP *
Bakner Teresa Whiteman Osterman & Hanna LLP
Cook David L. Phillips Lytle LLP *
Davis Jeffrey Barclay Damon LLP
Giuda Alita Couch White, LLP
Knaub Zackary Greenberg Traurig, LLP
Mettler-LaFeir Danielle Barclay Damon LLP
Muscato II James A. Young/Sommer LLC
Spitzer Daniel Hodgson Russ LLP
Tyson Robert R. Bond, Schoeneck & King, PLLC
Young Kevin Young/Sommer LLC
Up-and-coming individuals
Stanton Dana Nixon Peabody LLP

Bond, Schoeneck & King, PLLC

What the team is known for

Bond, Schoeneck & King enjoys a fine track record of acting for major industrial clients in such fields

as pharmaceuticals, chemicals, waste management and energy. The firm also acts for municipalities and public sector organizations. It is adept at handling a diverse range of compliance and regulatory matters, including in relation to chemical safety, OSHA and hazardous waste. The team also has notable expertise in air and water permitting as well as in development siting.

Strengths

“Bond, Schoeneck & King has knowledgeable attorneys, good team and resources to handle large cases.”

Work highlights

Bond, Schoeneck & King provided environmental compliance and remediation counsel to SI Group regarding a wide range of matters including air quality and discharge permitting as well as permit modifications.

Notable practitioners

Kevin Bernstein has notable expertise in environmental permitting procedures for natural resources companies and utilities. He also advises on site cleanup and Superfund issues. **Strengths:** “Kevin is a wonderful energy, environmental, and land use and zoning attorney.” **Charles Grieco** is an experienced environmental lawyer. He handles compliance and remediation matters, in addition to environmental disputes. Robert Tyson chairs the environmental and energy team at Bond, Schoeneck & King. He works on compliance, enforcement and litigation matters.

Phillips Lytle LLP

What the team is known for

Phillips Lytle is recommended for Superfund work and brownfield redevelopment. The firm maintains a notable focus on project development, frequently advising on environmental reviews and permitting matters, in addition to general compliance and natural resources issues. Its clients include leading

names in the energy, manufacturing, metallurgy, real estate and chemicals sectors.

Strengths

"They have a good understanding of our company's operations and guiding principles."

"Phillips Lytle has deep knowledge of and experience with local regulators, suppliers and other firms."

"The law firm has been great. Its lawyers are professional, thorough and supportive of customers."

"They are incredibly competent and professional, and I like everyone I have worked with personally. They are good people. Phillips are top of their game."

Work highlights

Phillips Lytle assisted Marine Drive JV with various aspects of Marine Drive Apartment Complex redevelopment, including remediation of properties to be redeveloped to the satisfaction of regulatory authorities.

Notable practitioners

Kevin Hogan's highly respected practice covers CERCLA litigation, petroleum spill recovery actions and toxic tort claims. He also advises on operational environmental regulatory compliance and due diligence for real estate transactions. **Strengths:** *"He is just super smart and also a really good communicator who makes everything easy to be done. He knows how to talk and make non-lawyers understand."* David Flynn advises clients on brownfield redevelopment and remediation matters as well as counseling on general environmental compliance. He leads the environment practice and co-chairs the renewables industry team at Phillips Lytle.

Strengths: *"David complements his superb technical expertise with an experienced understanding of how various governmental authorities work, and how to move them along in resolving issues."* *"He understands our company's business needs and priorities and provides good advice on environmental issues."* *"His experience and connections in the region have proven valuable."* *"He is a down-to-earth attorney who gets to know his client and works like a someone I've known for a long time."* Adam Walters works on a host of matters, including issues relating to the conservation of land. His clients include developers. **Strengths:** *"Adam has been very good, very responsive, professional and really flexible. We like working with him. He has this incredibly unique ability to be non-combative, which can be very helpful."* David Cook focuses on environmental law matters. He often works on compliance and due diligence issues and notably advises on contamination mandates.

Young/Sommer LLC

What the team is known for

Young/Sommer is an Albany-based boutique known for its full environmental capabilities and representation of upstate clients, with particular strength in wind energy and other renewables. The firm boasts a diverse skill set encompassing waste water, air quality and cleanup knowledge, among other areas. It is known for representing both plaintiff and defendant clients, including municipalities, manufacturers and brownfield developers.

Strengths

"Young/Sommer is a very strong group of lawyers based in Albany. It is really a cost-effective firm to

work with. Anything in New York and New Jersey I will turn to them first."

"Their strengths are their instincts and background knowledge of the law. They also have the ability to carry forward basic principles of law into specifics of nitty gritty aspects."

Notable practitioners

Dean Sommer is recognized for his expertise as a litigator taking on environmental cases pertaining to hazardous waste. **Strengths:** *"He knows us so well and is able to guide the strategic thinking of the company in really helpful ways."* James Muscato is recognized for his work in renewable energy and has a strong knowledge of permits. **Kevin Young** is an experienced attorney noted for his environmental compliance advice. He is knowledgeable of all major statutes regulating air, water and waste.

Strengths: *"Kevin is a special star in the atmosphere, floating around and doing good stuff. He really believes in what he is doing and will definitely fight for what is right. I cannot say enough good things about him."*

Band 2

Harter Secrest & Emery LLP

What the team is known for

Harter Secrest & Emery is well regarded for its work in brownfield redevelopment, transactional due diligence and environmental permitting. The firm represents a broad range of clients in the manufacturing sector as well as developers and municipalities.

Notable practitioners

Thomas Tuori is a respected environmental lawyer active on M&A deals and brownfield cleanups.

Hodgson Russ LLP

What the team is known for

Hodgson Russ has a notable practice offering expert counsel in permitting, compliance and transactional due diligence. The team represents a broad range of clients including energy companies, municipalities and commercial developers. It is further noted for its skilled handling of disputes arising under hazardous waste statutes.

Strengths

"Hodgson Russ is very responsive and detailed to client questions. The guidance provided is comprehensive and well thought out."

"The reason I use them is cost effectiveness for their expertise. They have reasonable rates and have strong subject matter expertise for those rates."

"They are very responsive, and we do not have to wait for more than 24 hours. They are very open and honest in their opinions. They are specific about what we need to stay aligned with."

Work highlights

Hodgson Russ advised IDEX Corporation on all aspects of environmental, health, and safety compliance, addressing administrative and regulatory enforcement matters, providing remedial and risk counselling guidance and providing certain sustainability counselling.

Notable practitioners

Michael Hecker has a broad environmental practice covering regulatory, compliance and due diligence counseling. He is particularly commended for his extensive work in brownfield redevelopment.

Strengths: *"One thing I highlight is that when I send a request and I get a response within the hour if not faster. He is particularly highly responsive."* *"Mike Hecker is extremely knowledgeable, very easy to work with and very helpful."* **Jeffrey Stravino** is a litigator recognized for handling disputes arising under all major air and water statutes. He is additionally noted for his considerable CERCLA expertise. **Strengths:** *"He is really good. He knows all of our deals and basically set up legal strategy. He thinks strategically and about where legal compliance impacts."* **Daniel Spitzer** is called upon by clients to advise on a range of environmental law matters. He often handles issues relating to renewable energy projects.

Lippes Mathias LLP

What the team is known for

Lippes Mathias retains a team of expert environmental attorneys who are able to support the firm's client base in a range of complex matters. The firm notably assists with environmental investigations as well as displaying strengths in brownfield issues and waste disposal mandates. It acts for manufacturers as well as oil and gas companies.

Strengths

"Lippes Mathias have comprehensive knowledge of NEPA processes and requirements. They also have knowledge of and access to key players and decision-makers within the federal government."

"The law firm have the level of subject matter expertise and deep knowledge of the issues, combined with a high level of professionalism par to none."

"Lippes Mathias demonstrate a comprehensive and deep understanding of the complexities of environmental law. Their expertise is not just theoretical, but it is applicable."

"They are so concise and precise with their understanding of our business and projects. They also find trouble before I think about it."

"They are responsive, excellent in communication and knowledgeable."

Notable practitioners

Amy Reichhart is credited for her work in remediation, particularly in waste and water management.

Strengths: *"Amy is a very strong lawyer."* *"Amy has a really good knowledge of New York law, she knows our organization and our people and she's sensitive to the wider operational picture."* *"Amy understands our business needs and priorities and provides good advice on environmental issues."*

Ian Shavitz has a wealth of experience advising on the environmental and land use aspects of project development and transactions, with particular expertise in the energy sector. He leads the environment and energy practice group at Lippes Mathias.

Strengths: *"Ian Shavitz has consistently demonstrated a level of performance that places him at the top of his field. Ian's hard work and personal dedication are evident in every task he worked with me. He consistently went above and beyond, investing the time and effort necessary to ensure every detail was meticulously handled and documented. His work ethic was second to none, and it provides great assurance to know he is part of our team."* *"Mr. Ian Shavitz is in my opinion and of the most competent and knowledgeable experts in the nation."* *"We have had a great experience with Ian. He is very knowledgeable, thorough and displays sound judgment."*

He is a credit to his profession and was a primary contributor to our positive outcome."

Whiteman Osterman & Hanna LLP

What the team is known for

Whiteman Osterman & Hanna is an upstate firm with experience in a number of key environmental areas, including hazardous waste, air and water quality and environmental impact reviews. The firm frequently counsels on regulatory compliance as well as environmental litigation and enforcement actions. It represents a range of clients, such as utilities, manufacturers and municipalities.

Notable practitioners

Scott Fein has notable expertise in environmental investigations and enforcement proceedings. He also advises clients on internal investigations and general regulatory compliance. **Daniel Ruzow** has considerable expertise in environmental permitting procurement and defense in the context of real estate and energy infrastructure development. **Teresa Bakner** is a key part of the environment team at White Osterman & Hanna. She counsels clients on permitting, administrative and enforcement proceedings.

Band 3

Couch White, LLP

What the team is known for

Couch White is well known for its adept handling of federal and state regulatory permitting and compliance matters. The firm is also noted for its handling of managing environmental reviews.

Strengths

"Their experience, knowledge and commitment in addressing complicated matters distinguish them in the market."

"They have a deep understanding of the laws that apply to our industry, often better than the actual regulatory agencies."

"Couch White's unique and localized subject matter expertise and experience set them apart from their competitors."

"They have timely responsiveness, knowledge and knowing of state agencies and interaction there-with."

"They have extensive experience dealing with New York State Department of Environmental Conservation."

Work highlights

Couch White advised an association of lakefront property owners regarding herbicide treatments of invasive species to manage water quality and recreational use of Chautauqua Lake.

Notable practitioners

John Ahearn is well versed in advising on land use approval and permitting for projects like renewable energy, mining, quarrying and waste management. He also represents clients in negotiations with competent authorities including NYSDEC. **Alita Giuda** is experienced in advising clients on the environmental aspects of commercial transactions and the development of energy projects. She adeptly assists clients with compliance, remediation and land use matters. **Strengths:** *"Alita Giuda's knowledge of the New York state solid waste regulations is unmatched by her peers."* *"Alita has a great understanding of the regulations, how the state works and the confidence to deliver."* *"Alita is very knowledgeable, helpful and an excellent advocate."*

Greenberg Traurig, LLP

What the team is known for

Greenberg Traurig is well recognized for its expertise in administrative law, auditing and compliance, brownfield development and risk transfer as well as relevant contentious matters.

Strengths

"They are always focused on my needs and are very responsive."

Work highlights

Greenberg Traurig assisted NextEra Energy

Resources in addressing all interconnection, solicitation and other regulatory matters involving the development of land-based wind, solar and storage resources in New York.

Notable practitioners

Zackary Knaub is recognized for his broad base of environmental law expertise, advising clients on regulatory compliance, enforcement and litigation.

Knauf Shaw LLP

What the team is known for

Knauf Shaw has established its reputation as an environmental boutique firm that has expertise in brownfield and superfund redevelopment, remediation and compliance matters.

Nixon Peabody LLP

What the team is known for

Nixon Peabody has a broad group with extensive experience in a variety of regulatory and litigious issues, including Superfund. The firm is able to draw upon its cross-disciplinary groups in a range of areas including real estate and finance. The team frequently oversees permitting requirements and environmental investigations for projects, particularly regarding developments in the energy and infrastructure spaces. It has noted experience in manufacturing, technology, food and drink, and mining.

Strengths

"They are really good at depth of knowledge of local environmental law and working with the state environmental regulator."

Notable practitioners

Dana Stanton is establishing her reputation as an adept lawyer with permitting and compliance experience. She also advises on remediation matters. **Strengths:** *"Dana is extremely detail-oriented. She juggles a number of matters and issues while keeping them all straight."*

Healthcare

Band 1

Manatt Phelps & Phillips LLP

What the team is known for

Manatt Phelps & Phillips LLP is renowned in the New York market for its proficiency in a broad range of work, including healthcare regulation and litigation as well as large-scale transactional work. Has a notable profile for advice on healthcare reform implementation and particular expertise when it comes to Medicaid regulations and insurance matters. Regularly engaged by an impressive roster of clients, including state and federal policymakers, health systems and business stakeholders.

Strengths

"The depth of their expertise into Stark and Anti-Kickback statutes is tremendous. They are the preeminent firm for healthcare regulatory advice."

Work highlights

Manatt Phelps & Phillips LLP served as outside counsel to Nassau University Medical Center during a period of significant organizational disruption.

Notable practitioners

William Bernstein has deep expertise in the administration and management of healthcare data including governance, privacy and security issues. His practice includes complex affiliations and regulatory concerns. Robert Belfort acts for a diverse list of clients, including prominent health systems and health insurers seeking expert regulatory

counsel and transactional advice. **Strengths:** *"Bob is one of the preeminent attorneys practicing in the healthcare regulatory space. He provides a perfect mix of sound legal advice along with the business practicalities. He explains the risk analysis and offers great insight based on his experience."* Helen Pfister has significant experience advising a range of healthcare organizations, including large health systems and drug manufacturers. **Peter Olberg** has a strong track record in corporate healthcare issues, including mergers, private equity investments and other financings. He frequently represents health systems and academic institutions. **Randi Seigel** is noted for her expertise in HIPAA and state privacy laws. She is frequently called upon by providers

Healthcare	Healthcare	
Leading Firms	Senior Statespeople	
Band 1	Senior Statespeople: distinguished older partners	Bernstein William S <i>Manatt Phelps & Phillips LLP</i>
Manatt Phelps & Phillips LLP	Becker Jeffrey H <i>Epstein Becker & Green PC</i>	Chananie Steven <i>Sheppard, Mullin, Richter & Hampton</i>
Nixon Peabody LLP	Leading Individuals	
Ropes & Gray LLP	Band 1	Olberg Peter <i>Manatt Phelps & Phillips LLP</i>
Band 2	Belfort Robert D <i>Manatt Phelps & Phillips LLP</i>	Pallares Christine <i>Hogan Lovells</i>
Crowell & Moring LLP	Iselin Harold N <i>Greenberg Traurig, LLP</i>	Seigel Randi <i>Manatt Phelps & Phillips LLP</i>
Epstein Becker & Green PC	Luband Charles <i>Dentons</i>	Silverman Debra <i>Garfunkel Wild P.C.</i>
Garfunkel Wild P.C.	Manko David <i>Proskauer Rose LLP *</i>	Zablocki Amanda <i>Sheppard, Mullin, Richter & Hampton</i>
Greenberg Traurig, LLP	Masucci Michele <i>Nixon Peabody LLP</i>	Band 5
Hogan Lovells US LLP	Mourning Paul W <i>Crowell & Moring LLP</i>	Bachrach Deborah <i>Manatt Phelps & Phillips LLP</i>
Proskauer Rose LLP	Schneider Jeffrey G <i>Hogan Lovells US LLP</i>	Blass Michael S <i>ArentFox Schiff LLP (ORL) ♦</i>
Sheppard, Mullin, Richter & Hampton LLP	Zall Richard J <i>King & Spalding LLP *</i>	Bloom Greg <i>Garfunkel Wild P.C.</i>
Band 3	Band 2	Blumenthal Sarah <i>Ropes & Gray LLP</i>
Holland & Knight LLP	Burke Jane Bello <i>Hodgson Russ LLP</i>	Carpenito Craig <i>King & Spalding LLP *</i>
King & Spalding LLP	Davino Margaret <i>Fox Rothschild</i>	Cohen Laurie <i>Nixon Peabody LLP</i>
Kirkland & Ellis LLP	Egan Peter <i>Nixon Peabody LLP</i>	Denis Alessandra <i>Dentons</i>
McDermott Will & Schulte	Friedman Brett R <i>Ropes & Gray LLP</i>	Eisenberg Hoinacki Carly <i>Sheppard, Mullin, Richter</i>
Band 4	Ivill David S <i>McDermott Will & Schulte</i>	Eskew David <i>Abell Eskew Landau</i>
Abell Eskew Landau	Pfister Helen R <i>Manatt Phelps & Phillips LLP</i>	Kaiser Geoffrey <i>Rivkin Radler LLP</i>
Dentons	Roth Andrew B <i>Norton Rose Fulbright (ORL) ♦</i>	Kantrowitz Sharon <i>Dentons US LLP</i>
Rivkin Radler LLP	Williams Dennis <i>Kirkland & Ellis LLP</i>	Karl Anne <i>Manatt Phelps & Phillips LLP</i>
Band 5	Yolin Nili <i>Holland & Knight LLP</i>	Keefer William <i>Phillips Lytle LLP *</i>
Benesch	Band 3	Marcari Wendy <i>Epstein Becker & Green PC</i>
Debevoise & Plimpton LLP	Abell Kenneth M. <i>Abell Eskew Landau</i>	Martinez Lourdes M <i>Sheppard, Mullin, Richter *</i>
Foley & Lardner LLP	Blustein Andrew <i>Garfunkel Wild P.C.</i>	Monaghan Maura <i>Debevoise & Plimpton LLP</i>
Fox Rothschild	Ehrenkranz Chad D <i>Sidley Austin LLP (ORL) ♦ *</i>	Railton Anne E. <i>Goodwin *</i>
Goodwin	Fried Arthur <i>Epstein Becker & Green PC</i>	Russo Salvatore J. <i>Fox Rothschild *</i>
Hodgson Russ LLP	Gerzog Jay <i>Sheppard, Mullin, Richter & Hampton LLP</i>	Schnelle Steven <i>McDermott Will & Schulte</i>
Phillips Lytle LLP	Landau Scott <i>Abell Eskew Landau</i>	Schnipper Michael <i>Nixon Peabody LLP</i>
Polsinelli PC	Maida Tony <i>McDermott Will & Schulte</i>	Selby Jackie <i>Epstein Becker & Green PC</i>
Reed Smith LLP	Malerba Benjamin <i>Rivkin Radler LLP</i>	Simone Rebecca <i>Nixon Peabody LLP</i>
* Indicates individual with profile.	Band 4	Squire Paul <i>Polsinelli PC</i>
♦ (ORL) = Other Ranked Lawyer.	Asaro Tricia A. <i>Greenberg Traurig, LLP</i>	Ziegler Janice H. <i>Dentons</i>
Alphabetical order within each band. Band 1 is highest.	Clary Drew <i>Ropes & Gray LLP</i>	Up-and-coming individuals
	Cohen Roger <i>Goodwin *</i>	Borgeson Lindsay <i>Kirkland & Ellis LLP *</i>
	Eisen Judith <i>Garfunkel Wild P.C.</i>	Hellman Evan <i>Foley & Lardner LLP *</i>
	Goldberg Cori <i>Reed Smith LLP</i>	Kantrowitz Robert <i>Kirkland & Ellis</i>
	Madden Jason <i>Proskauer Rose LLP *</i>	Kurmanova Aselle <i>Cozen O'Connor (ORL) ♦ *</i>
	Malek Linda <i>Crowell & Moring LLP</i>	Mitchell Gregory <i>McDermott Will & Schulte *</i>
	Marcantonio Stephanie <i>Sheppard, Mullin, Richter</i>	Shmerling Bryna <i>DLA Piper LLP (US) (ORL) ♦</i>
	Markenson Ari <i>Venable LLP (ORL) ♦</i>	Associates to watch
	Meier Daniel <i>Benesch</i>	Ehrhardt Jeff <i>Rivkin Radler LLP</i>
	Moundas Christine <i>Ropes & Gray LLP</i>	Kagan Daniel <i>DLA Piper LLP (US) (ORL) ♦</i>

to provide regulatory, strategic and transactional advice. **Deborah Bachrach** is a respected expert in the healthcare space. She is particularly experienced in advising on the implementation of the Affordable Care Act as well as complex Medicaid coverage concerns. **Anne Karl** is a recognized practitioner in healthcare and she has a variety of experience, with a particular focus on advising clients on Medicaid matters.

Nixon Peabody LLP

What the team is known for

Nixon Peabody LLP has a leading healthcare practice with a particular focus on corporate organization, emerging payment programs and healthcare delivery systems. The law firm is also capable of handling regulatory compliance and fraud and abuse matters. The team regularly acts for a range of hospitals, medical centers and health systems, as well as private equity firms seeking to invest in the healthcare space.

Strengths

"Nixon Peabody bring deep expertise, practical application of their knowledge base and good business sense."

"They are excellent advocates."

"Nixon provides expert client service. They punch above their weight class time and time again and deliver exceptional work and advice. They are practical, diligent and strong partners across matters and jurisdictions."

"They have a team with extensive expertise."

Work highlights

Nixon Peabody LLP represented funders and a physician-owner in establishing Women's Health, Sports & Performance Institute, WHSP Medical, P.C., and a management service organization to support both entities.

Notable practitioners

Michele Masucci has a strong regulatory focus to her practice and often represents new and emerging healthcare companies. She is adept at advising a range of investor clients seeking to expand into the industry, drawing on notable transactional strength.

Peter Egan offers notable expertise in a range of transactions, including affiliation agreements and joint ventures. **Laurie Cohen** represents a range of clients such as hospitals and provider networks in corporate, transactional and regulatory matters. She often advises clients on operational and compliance issues. **Strengths:** *"Laurie is amazing. She is not a vendor to us, but a partner."* **Michael Schnipper** is recognized for his expertise in healthcare transactions, where he frequently represents

both the buyer and the seller sides in mergers and acquisitions, investments and joint ventures.

Rebecca Simone is an experience healthcare attorney who advises healthcare providers, investment firms and other clients on regulatory matters, transactions and HIPAA investigations. **Strengths:** *"Rebecca provides incredible client service and business-savvy advice."*

Ropes & Gray LLP

What the team is known for

Ropes & Gray LLP has an outstanding reputation for handling sophisticated healthcare work, including an array of major transactions, government investigations and enforcement actions, as well as providing healthcare regulatory counsel on issues such as Medicare and Medicaid. The law firm attends to the needs of a range of notable clients in the healthcare space, such as academic medical centers, managed care organizations and pharmaceutical companies.

Strengths

"They bring a ton of practical counsel and strong legal counsel."

"Ropes & Gray is one of the best teams in the industry – easy to work with, responsive and providing consistently great advice."

"They have deep knowledge of the relevant laws and understanding of the business operations such that their solutions are practical."

"Ropes & Gray is a top-of-the-line firm – highly knowledgeable, resourceful and possessing a deep bench."

"They are extremely knowledgeable on the healthcare side and extremely efficient too."

Work highlights

Ropes & Gray LLP advised Penn State Health on its minority investment into the physician-owned hospital system in York, PA, OSS Health.

Notable practitioners

Brett Friedman formerly worked at the New York State Department of Health and brings his expertise in Medicare and Medicaid to the firm. **Strengths:** *"Brett's wisdom, expertise and ability to navigate choppy political waters is unsurpassed."* *"Brett has enormous knowledge of the New York State regulatory environment with respect to health and insurance issues. He provides sophisticated counseling and advice on all of these issues."* *"He has excellent insight into what's behind some of the regulatory actions."* **Drew Clary** is recognized for his healthcare expertise, representing managed care organizations, health plans and providers as well as universities in various regulatory and transactional issues. **Strengths:** *"He is knowledgeable, smart, reliable and dependable. He forecasts obstacles well."* *"Drew knows the relevant laws inside and out and has worked closely with the regulators who apply the laws, which means he understands not only the technical interpretation of the laws but the ways in which the regulators apply the laws in practice."* *"Drew was highly engaged, smart, resourceful, strong and determined."* *"Drew's responsiveness is top-notch. We have benefited from his thorough approach and detailed analyses."*

Christine Moundas advises clients such as hospitals, academic medical centers and digital health companies on a range of transactional and regulatory matters. She offers particular strength in data privacy concerns and broader digital health mandates. **Strengths:** *"She is a good advocate for her clients when they are in tricky and tough situations."* *"Christine is a great lawyer in the healthcare data privacy space."* **Sarah Blumenthal** is a noteworthy attorney with significant experience in healthcare. She advises clients on regulatory, transactional and compliance matters.

Band 2

Crowell & Moring LLP

What the team is known for

Crowell & Moring LLP offers a vast range of capabilities in transactional, regulatory and compliance matters. The law firm also has considerable experience representing its impressive client base in healthcare-related litigation. The team has notable strength in cutting-edge data privacy concerns and health technology mandates.

Strengths

"They are super responsive."

"Crowell's expertise and innovative solutions have been extraordinarily helpful."

Work highlights

Crowell & Moring LLP represented Privia Health Group Inc. in its acquisition of Evolent Care Partners in a transaction valued at up to \$113 million.

Notable practitioners

Paul Mourning maintains a broad practice, which includes advising on tax issues impacting the healthcare sector. His clients include non-profits, academic institutions and health plans. **Strengths:** *"Paul is very skilled and practical."* **Linda Malek** focuses her practice on advising clients on regulatory compliance. Her broad client list involves pharmaceutical and medical device organizations, among others.

Epstein Becker & Green PC

What the team is known for

Epstein Becker & Green PC provides a wide range of healthcare services, including litigation, transactional and regulatory advice. The law firm acts for an array of New York healthcare clients, including academic medical systems, ambulatory surgical centers, physician practices, hospital systems and private equity houses. The team has an impressive track record in both routine and complex matters, particularly in the managed care field.

Strengths

"The team is knowledgeable, available and is a great law firm in NY."

Notable practitioners

Jeffrey Becker is a strong choice for healthcare M&A and healthcare regulatory matters, as well as employment contracts, and is held in high regard for his longstanding industry expertise. **Arthur Fried** is a seasoned healthcare practitioner with significant expertise in regulatory compliance matters, federal investigations and audits. **Wendy Marcari** is a go-to transactional expert for a range of providers, including physician practices and health systems. She brings to bear wider experience in distressed transactions. **Jackie Selby** routinely handles transactional issues on behalf of clients. She has further experience advising health care providers on managed care and reimbursement issues.

Garfunkel Wild P.C.

What the team is known for

Garfunkel Wild P.C. is a highly regarded healthcare boutique firm known for its work on behalf of a wide range of providers and other healthcare companies, as well as individuals and private equity investors. The law firm is adept in both transactional and regulatory matters and also offers support to clients on white-collar defense work.

Strengths

"The GW team has a broad array of capabilities and depth within each key area of healthcare law."

"Garfunkel Wild distinguishes itself through deep industry knowledge and practical, business-focused advice. The team consistently demonstrates a strong grasp of the commercial dynamics affecting health systems, which allows them to spot issues early and propose workable solutions."

"They are excellent at managing contentious situations and provide very practical advice."

Work highlights

Garfunkel Wild P.C. represented BronxCare in claims submitted to New York State Catholic Health Plan, Inc. (Fidelis) for the provision of medical services to Fidelis' insureds.

Notable practitioners

Chair of the firm **Andrew Blustein** offers experience in handling a wide array of regulatory and transactional matters on behalf of a broad provider client base. He is particularly sought after for his representation of ambulatory surgery centers.

Judith Eisen acts for a range of healthcare providers, including non-profit hospital and health systems. She offers significant expertise in joint venture transactions and restructurings. **Debra Silverman** chairs the firm's healthcare practice group and is sought after for her expert handling of regulatory matters and managed care contracting. **Greg Bloom's** practice covers a wide spectrum of issues, including vendor and contracting matters. He is also adept at advising clients on transactional issues, such as M&A deals.

Greenberg Traurig, LLP

What the team is known for

Greenberg Traurig, LLP has notable healthcare regulatory and compliance expertise, and maintains a highly respected profile for advising on major transactions. The law firm is highlighted for its expertise in managed care matters and it is able to draw on significant lobbying and government affairs resources. The team's clients include care providers, insurance companies and private equity companies investing in healthcare.

Strengths

"Their people are very skilled and knowledgeable. They always start by understanding the business issues at hand."

"The team is solution-oriented when faced with complex and novel situations."

"The firm is responsive and proactive in responding to the requests of the client."

Work highlights

Greenberg Traurig, LLP represented Emblem Health in the sale of ConnectiCare.

Notable practitioners

Harold Iselin handles transactional and regulatory matters for a range of healthcare clients. He also serves as managing shareholder of the firm's Albany office. **Strengths:** *"Harold is a top-notch attorney."* *"Harold is a godsend. He is a highly effective advocate who offers creative solutions to challenging problems and is insightful, accessible and practical."* *"Harold has extraordinary and deep knowledge with respect to the healthcare and insurance statutory and regulatory environment in New York State. He provides excellent advice with respect to dealing with regulatory issues and in transactional situations."* **Tricia Asaro** has significant experience in transactional and regulatory compliance concerns impacting health plans. Her practice also includes advising on corporate governance concerns and draws on broader insurance capabilities. **Strengths:** *"Tricia's wealth of knowledge is amazing. She is incredibly helpful, especially at understanding the potential business impacts of decisions."* *"Tricia is extremely responsive to the client. She also has a wide and deep knowledge of the New York state health and regulatory legal environment."*

Hogan Lovells US LLP

What the team is known for

Hogan Lovells is noted for its representation of major academic medical centers, by which it is frequently engaged to handle complex restructurings and corporate transactions. The law firm maintains a strong track record for its work on behalf of a range of other providers, including long-term care providers, hospitals, provider associations and accrediting bodies.

Strengths

"The Hogan Lovells team is always available, timely and effective."

Work highlights

Hogan Lovells US LLP advised Kaiser in its joint venture with the Renown Health System to operate a health plan and ambulatory health system in Nevada.

Notable practitioners

Jeffrey Schneider offers a broad transactional practice, including acting for higher education institutions involved in high-value purchases and combinations with hospitals. He is also well-versed in the formation of clinically integrated networks.

Strengths: *"Jeff is simply the best there is in the field. He is responsible, effective and provides impeccable judgement. We are incredibly fortunate to have him."* **Christine Pallares** is an expert in transactional matters in the healthcare space. She has represented home health service providers, hospitals, laboratories, and various other providers in acquisitions and joint ventures.

Proskauer Rose LLP

What the team is known for

Proskauer Rose LLP has an accomplished healthcare group that houses extensive resources for the skilled handling of transactional, regulatory and litigation matters. The law firm has considerable experience in complex, big-ticket M&A. The team counts notable hospital organizations, private equity firms, medical technology companies, digital health companies and nonprofit entities among its clients. Additionally, it has the capacity to collaborate with other practices within the firm, such as tax, litigation, and labor and employment.

Strengths

"They are extremely knowledgeable about the healthcare space, specifically in New York. They are always open and available to tackle any complex issue I bring to them."

Work highlights

Proskauer Rose LLP advised Bausch Health Companies Inc. on its \$7.9 billion refinancing transaction, including healthcare regulatory compliance diligence.

Notable practitioners

David Manko is recognized for his transactional prowess in the healthcare space. He offers considerable experience in high-value M&A and private equity deals. **Strengths:** *"David is a thought partner and an effective negotiator, with a very strategic business mind. He is always thinking ahead and proactively improving our positions."* *"He is a thoughtful, genuinely warm person who is sympathetic to circumstances, which is the context for the advice he provides."* **Jason Madden** is noted for his ability to advise on a wide variety of transactional and regulatory matters. He is frequently called upon

to represent healthcare providers and private equity investors. **Strengths:** *"Jason is very thoughtful, quick, practical and helpful."* *"Jason is a pleasure to work with. I know that anytime I need him he will have an answer for me or do the due diligence to get one for me in a record amount of time. I trust him and his guidance implicitly."* Edward Kornreich maintains a robust healthcare practice that spans fraud and abuse, M&A and physician contracting. **Strengths:** *"He is one of the founders of healthcare law."*

Sheppard, Mullin, Richter & Hampton LLP

What the team is known for

Sheppard, Mullin, Richter & Hampton LLP has a strong team which is gaining greater recognition in the New York healthcare market. The law firm has notable strength in the transactional healthcare space with recognized capabilities in M&A and joint ventures, and the team additionally provides advice on regulatory and government enforcement matters.

Strengths

"Sheppard Mullin's healthcare department is distinguished by its deep regulatory expertise and practical approach to complex healthcare issues. The group is known for its strong command of federal healthcare law alongside nuanced state-specific requirements, including New York's highly regulated healthcare environment."

"The team has detailed expertise in NY's healthcare law and a proven ability to get to 'yes' when faced with tricky and complex situations."

"They handle complex matters efficiently and promptly."

Work highlights

Sheppard, Mullin, Richter & Hampton LLP advised Compassus in forming a global risk joint venture with Providence.

Notable practitioners

Steven Chananie has significant experience representing a range of stakeholders, including physician practices and health systems. He offers expertise in areas such as M&A, corporate restructurings and Medicaid reimbursement. **Strengths:** *"Steven is amazing to work with. He is excellent at what he does."* *"He has a deep understanding of healthcare and healthcare arrangements and is a trusted partner."* **Jay Gerzog** has a wealth of experience advising hospitals, health systems and other major healthcare providers. He is skilled in regulatory matters, strategic planning and corporate governance.

Stephanie Marcantonio is called on by a range of clients, including nonprofit health systems and financial institutions. She is particularly adept at handling affiliations, governance and compliance issues, as well as financing mandates. **Strengths:** *"Stephanie is able to really push deals through. She is effective and great to work with."* **Amanda Zablocki** counsels clients on a wide spectrum of issues, including M&A deals and joint ventures. She is also noted for her experience handling complex in fraud and abuse matters. **Carly Eisenberg Hoinacki** is held in high regard for her ability to advise a wide range of clients, including physician networks, health systems and private equity firms. She is adept at providing counsel on acquisitions and joint ventures. **Strengths:** *"Carly is distinguished*

by her deep subject-matter expertise in healthcare regulatory matters and her ability to communicate complex legal issues in a clear, practical and business-oriented way." Lourdes Martinez advises clients on a range of regulatory and compliance matters. She has particular expertise in defending clients in fraud and abuse investigations and False Claims Act cases.

Band 3

Holland & Knight LLP

What the team is known for

Holland & Knight LLP has a noteworthy healthcare practice recognized for its transactional capabilities. The team is a go-to for M&A, joint ventures and private equity investments in the healthcare space as well as the associated regulatory aspects. The firm is also a strong choice for healthcare providers seeking representation in data privacy litigation.

Strengths

"Holland & Knight has a broad spectrum of partners to turn to in any given situation."

Notable practitioners

Nili Yolin acts for a range of healthcare clients, including technology companies and oral health providers. She has deep expertise in joint ventures, consolidations and acquisitions.

King & Spalding LLP

What the team is known for

King & Spalding LLP demonstrates expertise in healthcare transactions. It frequently represents a wide range of clients including healthcare providers, investors and medical diagnostic companies. The firm possesses additional strength in regulatory advisory matters.

Strengths

"The team have exceptional world-class experts in a wide range of areas."

"The team offers a high level of expertise combined with excellent customer service and responsiveness, regardless of the nature of the matter."

"King and Spalding are very knowledgeable and experienced in healthcare transactions. They are responsive and accessible to our needs."

Work highlights

King & Spalding LLP advised Ascension in connection with the sale of Our Lady of Peace, a 250-bed skilled nursing facility in Lewiston, NY, to affiliates of CareRite Centers LLC.

Notable practitioners

Richard Zall comes recommended for his deep strength in advisory work, particularly in connection with corporate restructuring. He often counsels major healthcare providers on sales, finance issues and service agreements. **Strengths:** *"Rick is a trusted adviser across all aspects of our business, not just legal matters."* *"Rick's understanding of our business and commercial awareness is excellent. He quickly grasps our operating model and priorities, tailors advice to how we actually execute, and proactively highlights business implications rather than offering purely academic legal guidance."* *"Rick is the quintessential dean of health at this point. He knows that world from hospital to private equity to public and private."* *"Rick is an incredible talent with a great legal mind with a practical approach."* **Craig**

Carpenito is experienced in counseling healthcare clients through government investigations and qui tam actions. **Strengths:** *"Craig is an experienced trial attorney and is the big-picture guy." "Craig is smart, knows his stuff and is a good strategic thinker." "Craig is top-notch attorney and litigator."*

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis has a respected practice with significant experience advising clients on large healthcare transactions. The law firm often represents large public pharmaceutical companies and healthcare companies, as well as private equity firms and their portfolio companies in the healthcare space. The team has transactional capabilities complemented by significant state and federal regulatory expertise.

Strengths

"Kirkland have broad healthcare experience working with various provider types, in multiple states. Their grasp on federal and state enforcement has been tremendously valuable."

"The team has healthcare experts but is also very commercial."

Notable practitioners

Dennis Williams is particularly active in transactional matters, including acquisitions, partnerships and joint ventures. **Lindsay Borgeson** is a well-regarded healthcare attorney with a focus on regulatory and transactional matters. Her clients include private equity firms, pharmaceutical corporations and other healthcare companies. **Robert Kantrowitz** is noted for his work in regulatory issues in the healthcare space with additional expertise handling transactions including those arising out of restructuring cases.

McDermott Will & Schulte

What the team is known for

McDermott Will & Schulte has a highly regarded practice with nationwide capabilities, leveraging an extensive network of offices to advise on significant mandates. The law firm represents a variety of clients in the provider and private equity spaces. The team offers counsel across a range of healthcare concerns, including big-ticket transactions and state and federal regulations.

Strengths

"McDermott is distinguished by its healthcare expertise, in particular around local regulatory requirements and transaction considerations."

"Their experience and perspective allow us to make strategic decisions while mitigating risk and maintaining compliance."

"Their legal guidance was timely, clear and actionable."

Work highlights

McDermott Will & Schulte represented Northwell Health in its affiliation with Nuvance Health.

Notable practitioners

David Ivill advises healthcare companies and investment funds seeking to expand through M&A. He also offers deep expertise in regulatory matters.

Strengths: *"David always makes himself available to help, is very knowledgeable and quick to respond. He has insight that allows us to make strategic decisions quickly."* **Tony Maida** comes recommended for his strong fraud and abuse capabilities, which includes advising on external and internal investiga-

tions as well as regulatory compliance. **Strengths:** *"Tony provides timely, clear and actionable guidance. He is exceptionally smart, strategic and genuinely kind – someone you trust immediately and feel confident having in your corner." "Tony is always quick to engage when called upon and provides a deep level of sophistication and understanding of my company's business" "He really understand your needs and has a really good balance and risk tolerance."* **Steven Schnelle** advises healthcare companies and investors on a range of corporate, transactional and regulatory matters. He has expertise in the 340B drug pricing program and other payment/billing strategies. **Strengths:** *"Steven provides a high level of service. He is organized, responsive and reliable. There has never been an issue too complex for him to assist with. Additionally, he provides feedback that allows us to ensure we stay aligned with our mission while optimizing strategy."* *"Steven is a godsend. He is readily available when I need him."* *"Steven consistently provides excellent service and demonstrates a high level of sophistication in handling complex healthcare matters. He is highly responsive, thoughtful and brings strong strategic judgment to issues with meaningful regulatory and organizational risk. His advice reflects a clear understanding of the business and operational implications of legal decisions, making him a trusted advisor on high-stakes matters."* **Gregory Mitchell** is known for his work in managed care in the NY healthcare space.

Band 4

Abell Eskew Landau

What the team is known for

Abell Eskew Landau is a well-regarded healthcare boutique with significant expertise in contentious and regulatory mandates. The law firm has a strong bench of former federal prosecutors able to practice at the intersection of healthcare and white-collar defense. The team's experience includes qui tam actions, HIPAA issues and physician contracting issues.

Strengths

"They are experienced and efficient no-nonsense lawyers, who get the job done."

"The team has great lawyers who are empathetic, honest straight-shooters."

Work highlights

Abell Eskew Landau represented Ms. Sun, a former Deputy Chief of Staff for the Governor of the State of New York, who also held other high-ranking government positions in multiple administrations. In charges brought by the US Attorney's Office for the Eastern District of New York with various offenses.

Notable practitioners

Kenneth Abell handles complex litigation in the healthcare space. He offers significant expertise in qui tam actions. **Strengths:** *"Ken is a superb former prosecutor. He is smart, practical and always helpful."* **Scott Landau** represents clients such as healthcare providers, startups and tech companies in investigations, enforcement proceedings and litigation. He also advises on regulatory compliance, as well as handling transactions such as affiliations. **Strengths:** *"Scott is always practical in his approach, responsive and really helpful."* **David**

Eskew focuses his practice on representing healthcare sector clients in litigation, offering expertise in government investigations, qui tam actions and white-collar criminal defense.

Dentons

What the team is known for

Dentons offers significant expertise in litigation and regulatory compliance. The law firm is particularly adept at handling fraud and abuse matters. The team often represents academic medical centers as well as national and regional health systems across the country.

Strengths

"The team is incredibly well-connected and well-versed in healthcare regulation."

"Dentons have a uniquely strong grasp of the intricacies of federal Medicaid rules and regulations and how they apply to individual states. Their skill in being able to turn these arcane and challenging policies into clear language guidance certainly stands out."

"Dentons have unique expertise in the healthcare reimbursement space, particularly in government appeals and billing. They are deep researchers with significant expertise in the area."

"The entire team is very service-oriented and responsive."

Work highlights

Dentons assisted Adelanto HealthCare Ventures, LLC, a consulting firm in Austin, Texas, and clients thereof, regarding Medicaid issues.

Notable practitioners

Charles Luband acts for a range of healthcare organizations, including health systems, hospital management companies and academic medical centers. **Strengths:** *"Charlie is one of the most thoughtful, thorough experts on Medicaid regulations out there. He is a creative and frankly brilliant adviser in this space."* *"Charlie is extremely knowledgeable about Medicare/Medicaid law and explains things clearly."* *"Charles' unique, nation-leading expertise in supplemental Medicaid funding issues is invaluable."* **Alessandra Denis** is highlighted for her strength in assisting in False Claims Act litigation. She has further experience handling Medicare and Medicaid reimbursement and other compliance matters. **Strengths:** *"Alessandra is a consummate professional, detail-oriented and very dedicated to achieving the best outcome for our organization."* *"Alessandra is a pleasure to work with."* **Sharon Kantrowitz** is noted for her experience guiding clients through Medicare and Medicaid regulatory matters. She has additional expertise in the various reimbursement issues relevant to the space. **Strengths:** *"Sharon's unique understanding of complex and sometime arcane Medicare regulations, reimbursement methodologies and related reporting methodologies is invaluable."* *"Sharon is a pleasure to work with."* **Janice Ziegler** has extensive experience representing insurers and providers in complex healthcare regulatory and transactional matters. She has particular expertise in working on Medicare matters.

Rivkin Radler LLP

What the team is known for

Rivkin Radler LLP has a strong healthcare practice with notable capabilities in advising on innovative

transactions, regulatory matters and disputes. The law firm regularly acts for major providers, as well as offering payor-side expertise. Offers significant strength in telemedicine mandates.

Strengths

"They are a true extension of our legal department."
"The attorneys at Rivkin are true experts in their field. They are responsive, pragmatic and work well with business leaders to arrive at solutions that are compliant and work for the business."

"They are always available and get back to you in a timely way."

Work highlights

Rivkin Radler LLP represented Precise Medical Solutions LLC in connection with its sale to a subsidiary of Neuromonitoring Associates, LLC.

Notable practitioners

Benjamin Malerba has a broad practice that covers both transactional and regulatory work. He is particularly adept at acting for hospitals and ambulatory care providers. **Strengths:** *"Ben has a great depth of knowledge and understanding of my business. Among his many strengths are his ability to bring highly complex matters to resolution through, among other things, excellent negotiation skills."* **Geoffrey Kaiser** draws on longstanding fraud and abuse experience, which forms part of his broader regulatory compliance and enforcement expertise. **Strengths:** *"Geoff is excellent on the regulatory side."* **Jeff Ehrhardt** gains recognition for his experience in representing healthcare clients in various regulatory and compliance matters, as well as in litigation proceedings.

Band 5

Benesch

What the team is known for

Benesch is noted for offering support across the full gamut of healthcare matters their clients face. It has expertise in handling regulatory, transactional and advocacy issues.

Strengths

"Benesch makes me feel like a priority. I know that when I go to them I am going to get accurate information that will protect my company and myself. I also know that no matter what aspect of law I need they have experts available to assist."

"They respond at all hours of the night. When I have something that requires urgent feedback, they are always there when I need them."

"They are thoughtful and able to work through complicated regulatory questions."

Notable practitioners

Daniel Meier advises clients on a range of regulatory and transactional matters, including issues relating to telemedicine and private equity investments into the sector. **Strengths:** *"He prioritizes whatever I am working on. He explains my options and helps me reach the decisions that need to be made. He is always 100% clear and accurate."* *"Dani is highly responsive and sharp."* *"He's hard-working and negotiates well when dealing with outside vendors or similar situations."* *"He is hard-working, diligent, kind, thoughtful and brilliant. He is extremely generous with his time and always does his best."* *"Daniel is a superb attorney who is knowledgeable,*

easy to work with, understands the business and produces excellent work product."

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton LLP offers significant expertise in transactions, litigation and internal investigations. The law firm acts for a range of prominent healthcare clients as well as corporations and private equity firms looking to invest in the healthcare space. The team is particularly adept at handling sophisticated acquisitions and FCA litigation.

Work highlights

Debevoise & Plimpton LLP represented certain former directors and shareholders of Purdue Pharma, Inc., in defending litigation regarding prescription opioids in numerous fora across the country.

Notable practitioners

Maura Monaghan is well recognized for her strength in healthcare matters. She represents individuals and corporations in various matters, including class action lawsuits and other complex litigation. **Strengths:** *"Maura is talented, thoughtful and incredible collaborative."*

Foley & Lardner LLP

What the team is known for

Foley & Lardner LLP has a noteworthy healthcare practice which sees the law firm advising clients on transactions and complex regulatory matters. The team's clients include large health care systems and health care providers.

Strengths

"Foley has the capability to handle a large volume of complex matters and has the resources to scale as necessary."

"Foley handles the full spectrum of complexity. They are innovators and creative when working with clients."

"They are extremely deep in telehealth."

Work highlights

Foley & Lardner LLP regularly advises multistate large healthcare systems regarding personnel matters including clinical discipline and termination, contract and policy strategy and drafting, and investigation of personnel-related complaints.

Notable practitioners

Evan Hellman is a trusted advisor in the healthcare space. He advises clients on regulatory and transactional matters, with his client profile including healthcare companies such as digital healthcare providers. **Strengths:** *"Evan is truly a company's business partner. He understands the realities of business and adjusts his advice accordingly."* *"Evan's been super responsive and provided high-quality legal work."*

Fox Rothschild

What the team is known for

Fox Rothschild houses notable corporate and regulatory compliance expertise. Represents a range of providers, including nursing homes and health systems. The law firm has transactional skills complemented by significant experience in contentious mandates, including medical staffing issues. The team is also noted for its policy advocacy strength.

Notable practitioners

Margaret Davino continues to advise an array of

healthcare providers, including physicians, hospitals and health startups. Salvatore Russo has significant experience in advising healthcare providers on an array regulatory and transactional matters.

Goodwin

What the team is known for

Goodwin has a well-regarded healthcare practice with significant regulatory and transactional expertise. The law firm's varied client base includes providers, medical technology companies, digital health entities and investors. The team is particularly recognized for its strength in issues arising from the intersection of healthcare and technology.

Strengths

"The team are disguised by their thoughtfulness, responsiveness and high-quality advice. They are very thoughtful and meticulous."

"They were incredibly responsive, business-focused and client-friendly."

Work highlights

Goodwin acted as counsel to Frazier Healthcare Partners in its acquisition of Knipper Health.

Notable practitioners

Roger Cohen has significant experience representing healthcare clients in both transactional and regulatory compliance matters, including HIPAA and FCA-related mandates. Anne Railton counsels her clients on government and internal investigations and enforcement proceedings. Her clients include both healthcare organizations and individuals.

Hodgson Russ LLP

What the team is known for

Hodgson Russ has a provider-focused practice with an emphasis on handling healthcare reimbursement issues, including Medicaid and Medicare audits and appeals. The law firm also advises on federal and state regulatory matters and healthcare bankruptcies, including acting as defense counsel in agency investigations. The team's varied client base includes acute care hospitals and long-term care providers, as well as creditors. It has additional capabilities in the growing industry area of telehealth.

Strengths

"Hodgson Russ is distinguished by its vast experience and prompt attention and action."

"There is an expert available in every aspect of our business."

Work highlights

Hodgson Russ LLP represented the University of Rochester Medical Center in a legal battle arising from a dispute between the medical staff and a physician.

Notable practitioners

Jane Bello Burke maintains an active practice in state and federal regulatory matters, particularly Stark Law and Anti-Kickback Statute issues. She is noted for her expertise in the long-term care space.

Strengths: *"Jane always accommodates the crazy tight deadlines and been available for calls."* *"Jane is a wealth of information and is a pleasure to work with. She always has our best interests at heart and explains every detail in a way that quickly gets me on the same page."*

Phillips Lytle LLP**What the team is known for**

Phillips Lytle LLP gains praise for its work advising clients through healthcare matters. It has particular experience handling regulatory concerns for clients in upstate New York with additional expertise managing transactions too.

Strengths

"The team has very experienced counsel who can easily adapt to the rigors the case demands."

"The Phillips Lytle team has expertise and historical knowledge which helps us continue our operations seamlessly when matters arise that usually need a quick review and response."

"Phillips Lytle distinguish themselves through a combination of exceptional responsiveness, clarity and reliability. They are proactive, concise and highly accessible, ensuring that complex issues are translated into practical guidance that our team can readily act upon."

Work highlights

Phillips Lytle LLP assisted Family Health Medical Services on a broad range of legal and compliance matters impacting physician practices.

Notable practitioners

William Keefer co-leads the firm's healthcare and life sciences team, and he is recognized for his expertise in healthcare law, representing clients across a range of matters, including compliance issues and transactional matters. **Strengths:** *"William has a keen understanding of the law and excellent presentation skills."*

Polsinelli PC**What the team is known for**

Polsinelli PC boasts a strong team in the healthcare space. The law firm is called upon by healthcare providers and private equity investors to provide counsel on a wide spectrum of issues. The team is renowned for its ability to assist clients with transactions, Master Services Agreement negotiations and joint ventures.

Strengths

"They combine deep substantive knowledge with practical, solution-oriented advice, allowing them to navigate complex issues effectively."

"Polsinelli's healthcare department stands out for its deep practical understanding of multi-state regulatory environments, its ability to translate complex healthcare laws into workable business strategies and its responsiveness to fast-changing compliance

needs in the functional and concierge medicine space."

"Polsinelli have a deep bench in the healthcare space and have excellent counsel to deal with."

Work highlights

Polsinelli PC acted as corporate and healthcare regulatory counsel for Sevaro Health, Inc's \$39 million Series B financing.

Notable practitioners

Paul Squire is noted for his telehealth expertise. He is also renowned for his ability to advise healthcare providers on a broad array of transactional matters.

Strengths: *"Paul has been tremendously helpful and is always willing to walk us through questions in a clear, practical way. His responsiveness and ability to explain nuanced regulatory topics have made working through complex issues much easier."*

"Paul is an expert in the healthcare space that provides our business with clarity on complex issues. He is highly responsive, decisive and direct."

Reed Smith LLP**What the team is known for**

Reed Smith has a capable team dedicated to its healthcare practice. The law firm advises health systems and pharmaceutical corporations on regulatory aspects of product launches, clinical trials and other complex matters.

Strengths

"The Reed Smith team provides deep expertise and very high-quality work and legal analysis. They also have a deep bench of attorneys with expertise in a variety of healthcare-related areas."

"Reed Smith distinguishes itself by its attention to detail, efficiency of communication and quick turnaround."

"The team has deep knowledge of the regulations for importing of medical devices or other health products that may fall under FDA jurisdiction."

Notable practitioners

Cori Goldberg has a broad practice which involves advising clients on both transactional and regulatory issues. She is routinely called upon to provide counsel on FDA regulatory issues. **Strengths:** *"Cori is always responsive, strategic and she produces high-quality work." "Cory was experienced, patient and insightful in her guidance." "Cori is an extraordinary leader, communicator and legal expert. She provides timely communication, high-level analysis and guidance and phenomenal customer service."*

Other Ranked Lawyers

Michael Blass of ArentFox Schiff LLP represents a range of healthcare providers such as nursing homes involved in major restructurings, purchases and joint ventures.

Chad Ehrenkranz of Sidley Austin LLP advises a broad array of private equity investors, portfolio companies and corporate clients on healthcare transactional matters. He also offers counsel on regulatory compliance and risk management.

Strengths: *"Chad is an exceptional attorney. His knowledge and expertise ground his responses."*

Daniel Kagan of DLA Piper LLP (US) is recognized for his strong regulatory practice, which includes particular strength in HIPAA-related issues. His experience also includes reimbursement concerns and contracting matters. **Strengths:** *"Dan's dedication to the details and ability to stay on top of all aspects of a case is a great benefit. He is not only extremely responsive but also a great partner who looks out for our interests across the full range of legal matters." "Dan has always provided us with exemplary service."*

Aselle Kurmanova of Cozen O'Connor assists healthcare clients, including biotech and pharmaceutical clients, with transactional and financing matters. **Strengths:** *"Aselle is absolutely fantastic. I have never worked with a lawyer who could process information faster or be more responsive."*

Ari Markenson of Venable LLP represents a range of providers, payors and private equity firms in complex regulatory compliance mandates, as well as offering transactional experience. **Strengths:** *"Ari has deep subject matter expertise in healthcare compliance and healthcare risk."*

Andrew Roth of Norton Rose Fulbright routinely represents healthcare organizations and academic institutions in purchases, affiliations and consolidations.

Bryna Shmerling of DLA Piper LLP (US) has experience handling a range of regulatory, compliance and transactional matters for clients in this space.

Strengths: *"Bryna is a dream to work with. She is extremely knowledgeable and easy to work with." "She has great responsiveness, timeliness and good communication." "Bryna is responsive and diligent. Her work is thorough and I know I can trust the recommendations."*

Immigration

Immigration
Leading Firms
Band 1
Fragomen, Del Rey, Bernsen & Loewy, LLP
HSF Kramer
Band 2
Cyrus D. Mehta & Partners PLLC
Pryor Cashman LLP
Band 3
Gibney, Anthony & Flaherty LLP
Greenberg Traurig, LLP
Band 4
BAL LLP
Duane Morris LLP
Grape Law Firm PLLC
Harter Secrest & Emery LLP
Kauff, McGuire & Margolis LLP
Laura Devine Immigration
Milstein Law Group, PLLC
Spar & Bernstein
Wolfsdorf Rosenthal LLP
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

Band 1

Fragomen, Del Rey, Bernsen & Loewy, LLP

What the team is known for

Fragomen enjoys a prominent position within the market, providing a full range of immigration services with notable strength in immigration program development and compliance support. The team acts for an impressive roster of clients across a diverse range of industries, including energy, financial services, technology, and media and entertainment.

Strengths

"Fragomen is our global immigration provider. We use them around the world to assist with temporary and permanent residency applications."

"Fragomen consistently demonstrates that they are abreast of new regulations and best practices. They understand their audience and tailor information and communication to be usable and relevant."

"The team at Fragomen is responsive and pays great attention to detail."

"The Fragomen team expertly guides us step by step through complex issues while providing pros, cons and implications of available options."

"Fragomen has an excellent team with strong depth and breadth that consistently delivers outstanding client service."

Notable practitioners

David Grunblatt has a broad corporate immigration practice and regularly works with those in the financial services and retail sectors. **Strengths:** "David Grunblatt is terrific. He has great domain expertise and is very savvy." "David is the best, and we love working with him." **Parisa Karaahmet** assists a diverse roster of clients with employment-based immigration issues. This includes acting for a number of noteworthy names in the tech sector. **Strengths:** "Parisa's knowledge is extremely impressive and her partnership with the team con-

Immigration
Senior Statespeople
Senior Statespeople: distinguished older partners
Notkin Deborah <i>Barst Mukamal & Kleiner LLP (ORL) ◇</i>
Wolfson Donald <i>Kauff, McGuire & Margolis LLP</i>
Leading Individuals
Star individuals
David Cheryl <i>The Law Office of Cheryl R. David (ORL) ◇</i>
Mehta Cyrus D <i>Cyrus D. Mehta & Partners PLLC</i>
Band 1
Axelrad Alexis S <i>Barst Mukamal & Kleiner LLP (ORL) ◇</i>
Dunn Matthew S <i>HSF Kramer</i>
Grunblatt David <i>Fragomen, Del Rey, Bernsen & Loewy</i>
Koestler Mark D <i>HSF Kramer</i>
Morell Avram E <i>Pryor Cashman LLP</i>
Tonello Anastasia <i>Ice Miller LLP (ORL) ◇</i>
Band 2
Caden Colleen <i>Pryor Cashman LLP</i>
Carpentier Joan-Elisse <i>McDermott Will (ORL) ◇</i>
Chiappari Ted <i>Duane Morris LLP</i>
Heubel Susanne <i>Harter Secrest & Emery LLP</i>
Isaacson David A <i>Cyrus D. Mehta & Partners PLLC</i>
Kalmykov Kate <i>Greenberg Traurig, LLP</i>
Karaahmet Parisa <i>Fragomen, Del Rey, Bernsen & Loewy</i>
Maslah Noemi <i>The Maslah Firm (ORL) ◇</i>
Needleman Marcia <i>Levitt & Needleman PC (ORL) ◇</i>
Oshrin Gayle <i>Kauff, McGuire & Margolis LLP</i>
Seltzer Suzanne <i>The Seltzer Firm, PLLC (ORL) ◇</i>
Band 3
Atassi Isha <i>Fragomen, Del Rey, Bernsen & Loewy, LLP</i>
Fallon Amy <i>Fragomen, Del Rey, Bernsen & Loewy, LLP</i>
Gandarez Maria Fernanda <i>Pryor Cashman LLP</i>
Gupta Poonam <i>Summit Legal PLLC (ORL) ◇</i>
Levine Roxanne <i>Tarter Krinsky & Drogin LLP (ORL) ◇</i>
Maltby Stephen J O <i>Gibney, Anthony & Flaherty LLP</i>
Milstein Rakhel <i>Milstein Law Group, PLLC</i>
Band 4
Alonso Carmita <i>Fragomen, Del Rey, Bernsen & Loewy</i>
Bonnefil Pierre <i>Duane Morris LLP</i>
Cataliotti Michael <i>Cataliotti Law P.C. (ORL) ◇</i>
Cococcia Amy <i>Fragomen, Del Rey, Bernsen & Loewy, LLP</i>
Gorski Scott <i>HSF Kramer</i>
Gray Allison D. <i>HSF Kramer</i>
Guadagno Matthew L. <i>The Law Office of (ORL) ◇</i>
Klug Noah <i>Klug Law Firm PLLC (ORL) ◇ *</i>
Mandel Michael <i>Kauff, McGuire & Margolis LLP</i>
Pestaina Cora-Ann V <i>Lepore Taylor Fox LLP (ORL) ◇</i>
Vance Tara L. <i>Holland & Knight LLP (ORL) ◇</i>
Up-and-coming individuals
Hamill John <i>BAL LLP *</i>
Associates to watch
Dubitzky Michael D <i>BAL LLP *</i>

tributes to our success." "Parisa Karaahmet is very approachable and knowledgeable. She always asks for feedback and never shies away from tough conversations and approaches when the business pushes us to evaluate the different risks and costs involved in an immigration decision." **Isha Atassi** represents a global client base, particularly within the financial services sector. She is notable for her novel implementation of technology in employee relocation processes. **Strengths:** "Isha possesses the highest level of expertise in the field and has a unique ability to communicate complex topics

to clients in a very understandable manner." "Isha Atassi consistently guides our team through complex cases with clarity and insight." **Amy Fallon** is noted for her busy business immigration practice. She has experience advising multinational clients on a variety of immigration issues; visa filings and transactional advice are particular strengths. Amy Fallon is highly responsive and very technical. Amy Fallon has a great deal of knowledge on existing and emerging issues in immigration. Amy Fallon is accessible and technically strong. **Carmita Alonso** handles the immigration portfolios of multinational financial, technology and professional services corporations. **Strengths:** "Carmita Alonso does an amazing job in leading the team's efforts. She is responsive and has a high level of expertise in immigration." "Carmita Alonso is extremely capable." **Amy Cococcia** is recognized for the breadth of her business immigration practice. She regularly advises multinational clients on the management and development of their immigration programs. **Strengths:** "Amy Cococcia is truly excellent and very attuned to our needs. She is always available to assist us." "Amy fully understands what we do. She is a strategic advisor for our company."

HSF Kramer

What the team is known for

HSF Kramer is a leading business immigration practice housed within an international full-service firm. The team represents an enviable host of corporations in all aspects of business immigration, as well as acting for investors and individuals of extraordinary ability. Its lawyers have notable expertise with optimizing global workforce mobility strategies, advising on H-1B and L-1 visas as well as PERM classifications, together with experience in the immigration aspects of corporate restructuring. Herbert Smith Freehills LLP and Kramer Levin Naf-talis & Frankel LLP combined on June 1st to form HSF Kramer.

Strengths

"There has not been any immigration case that HSF Kramer has not been able to handle for us. No matter is too complex for them to take on."

"HSF Kramer helps us navigate tricky cases and ensure the applications consider all angles to avoid unnecessary requests for further evidence. They are very thorough."

"HSF Kramer's immigration team is broad and highly skilled. They bring depth of knowledge across every aspect of immigration law."

"Anytime we have a difficult case, the HSF Kramer immigration team gives us peace of mind."

"HSF Kramer is the best immigration firm I have ever worked with. They are always available and provide advice that is in line with my company's goals. I feel that the practice of immigration law is a calling for the attorneys at this firm."

Notable practitioners

Matthew Dunn represents many leading clients in the financial services sector in regard to issues such as immigration compliance. His client base also comprises professional services firms and significant technology and media companies. **Strengths:** "Matt Dunn is always accessible, stra-

tegic, reassuring and knows immigration law inside out. Our employees enjoy working with him and appreciate his professionalism." "There is no one I rely on more than Matt Dunn. I could not do this job without him." "Matt is a true subject-matter expert." "Matthew Dunn is an outstanding partner. He brings not only deep legal expertise but also warmth, approachability and genuine collegiality to every interaction. His responsiveness, clarity and calm problem-solving style make even the most complex situations manageable." Mark Koestler often undertakes immigration work on behalf of clients in the publishing, advertising and entertainment industries. He receives high praise for his focus on client care. **Strengths:** "Mark Koestler is genuinely the best immigration lawyer in the business. He is incredibly sophisticated, ridiculously responsive and makes no mistakes. I will continue working with him until one of us retires." "Mark Koestler is smart and one of the most polite and professional individuals ever. He is insightful and tremendously invested in our organization's business. Mark is an all-round expert." "Mark is amazing. He is professional, friendly, knowledgeable, flags issues promptly and is really proactive." "Mark Koestler is very professional and always willing to help. He always picks up the phone and jumps in when needed to help support the team. He is an asset to our firm." "Mark's level of service is unmatched. He is responsive, kind and consistently goes above and beyond for both our company and our employees. He brings a level of sophistication and judgment that only comes from deep experience, finding thoughtful and practical solutions no matter how complex the issue. His ability to align legal strategy with the realities of our industry makes him an invaluable partner." **Scott Gorski** is a rising star in the immigration field who works with a range of employers on immigrant and nonimmigrant visa issues. **Strengths:** "I trust Scott Gorski's advice completely, and I appreciate that he always takes the time to walk us through processes, ensuring the company fully understands what needs to be done." "Scott Gorski's advice completely, and I appreciate that he always takes the time to walk us through processes, ensuring the company fully understands what needs to be done." "I came into the business not knowing anything about Immigration, and I have learned so much from Scott Gorski. I could not survive without him" "Scott Gorski. I could not survive without him" "Scott is so kind, patient and handles all matters with utmost sensitivity and care. He is the immigration attorney you want to work with." Allison Gray has a broad immigration practice which features notable experience in advising employers on non-immigrant and wider global mobility matters. **Strengths:** "Allison Gray is one of the most dedicated and hardworking members of the HSF Kramer team. I know that whenever Allison is working on our business, our firm will witness top work quality and sincerity without a doubt." "I can't imagine working with anyone other than Allison Gray. She is exceptionally smart and consistently on top of every detail. Her professionalism, calm demeanor and willingness to help make her a great partner." "Allison is smart, resourceful and friendly."

Band 2

Cyrus D. Mehta & Partners PLLC

What the team is known for

Cyrus D. Mehta & Partners is an eminent immigration boutique firm whose areas of strength include labor certifications, waivers of inadmissibility and EB1 petitions. The team is renowned for its capacity to offer counsel on highly complex immigration cases, with recent work including complex H-1B and L visa evidence requests and the termination of removal proceedings against clients. Its lawyers are also adept at handling asylum and VAWA visa petitions.

Strengths

"Cyrus D. Mehta & Partners provides a great level of service. We usually get an email back the same day, or first thing in the morning if we send something at the end of the business day. Every partner we have worked with is willing to share a wealth of knowledge and answers our questions in a way that is easy to understand for someone without a legal background."

Notable practitioners

Cyrus Mehta is a leading practitioner in the immigration space who advises on the full spectrum of issues, including employment-based immigration matters as well as asylum-related cases. **Strengths:** "I have tremendous respect for Cyrus Mehta. He carefully thinks through complex immigration situations." "Cyrus is a leading voice on immigration." "Cyrus Mehta is one of the most distinguished immigration experts." David Isaacson works on a range of issues concerning immigration and nationality law, including visa, permanent residency and naturalization matters. **Strengths:** "David Isaacson is a superb lawyer and very knowledgeable." "David Isaacson is always incredibly responsive and detailed throughout the process, while making everything easy to understand."

Pryor Cashman LLP

What the team is known for

Pryor Cashman has a strong team housed within a full-service firm, offering counsel on a full range of business immigration matters. Its lawyers advise national and multinational clients across an expansive array of industries, including education and technology, and is recognized for its specialty in immigration matters arising in the sports industry. Its areas of focus include I-9 compliance, H-1B visas and long-term strategic immigration plans. The team also handles issues related to changing corporate structure and workplace investigations.

Strengths

"Pryor Cashman provides exceptional support to their clients. The team is adept at project management and keeping the files on track." "There is nothing I ask that doesn't get answered promptly by Pryor Cashman."

"Pryor Cashman's immigration team has strong depth, with multiple attorneys capable of handling high-volume, time-sensitive and complex matters simultaneously."

Work highlights

Pryor Cashman advised a major global manufacturer on immigration implications of a U.S. corporate reorganization, including continued work authorization for approximately 180 foreign national

employees across H-1B, L-1, PERM/I-140, and E-2 visa programs.

Notable practitioners

Avram Morell continues to be the first port of call for many clients with business immigration issues, including household-name insurance companies and financial institutions. **Strengths:** "Avram Morell is smart, thoughtful and pragmatic. He maps out costs, tells us what's achievable and is always collaborative." "Avram Morell has a high understanding of complex matters and is creative to achieve great solutions." "Avram Morell has really helped us navigate extremely challenging times." **Colleen Caden** is known for advising national sports organizations on immigration issues. She has special expertise in extraordinary ability visas. **Strengths:** "Colleen has an exceptional understanding of our business and the unique demands of the sports industry. She is highly knowledgeable about the importance of securing immigration approvals as quickly as possible to maintain our competitive advantage." **Maria Fernanda Gandarez** assists businesses with a broad range of employment-based immigration matters. She also has deep experience in extraordinary ability petitions. **Strengths:** "Maria Fernanda Gandarez is extremely professional and knowledgeable. I am impressed with the level of care and attention to detail she applies to any situation." "Maria is a kind, responsive immigration lawyer." "Maria Fernanda Gandarez is an excellent partner to work with. She truly values her clients' experience and always makes sure to deliver the desired outcome, while identifying any future roadblocks and ways to overcome them."

Band 3

Gibney, Anthony & Flaherty LLP

What the team is known for

Gibney, Anthony & Flaherty offers a well-regarded corporate immigration practice delivering both US and global immigration solutions. Its client base originates from a diverse array of industries including biotechnology, finance and entertainment. The team handles L-1A intracompany transferee visas and L-1 blanket petitions, as well as entry-level H1-B petitions. The firm offers an interdisciplinary approach to its immigration services, collaborating with other departments within the firm on issues such as employment, tax and social security.

Strengths

"Gibney, Anthony & Flaherty's legal team provides an excellent service. They act extremely fast when the occasion demands it."

"I love working with Gibney, Anthony & Flaherty. They are a great immigration team."

Notable practitioners

Stephen Maltby assists with the implementation of strategic immigration programs and compliance issues. He regularly works with those in the financial services and media sectors. **Strengths:** "Stephen is wonderful, unbelievably amazing."

Greenberg Traurig, LLP

What the team is known for

Greenberg Traurig boasts a well-regarded immigration practice, advising clients on a range of business

immigration matters. The lawyers are able to handle the full gamut of immigration topics including compliance and visa filings, as well as possessing particularly strong expertise in EB-5 work.

Strengths

"The immigration team at Greenberg Traurig is very responsive and extremely knowledgeable. They simplify things, making them more palatable to people who do not have a background in legal work."

"Greenberg Traurig has what it takes to face any challenges and challengers in immigration."

"Greenberg Traurig ensures a great level of service."

Work highlights

Greenberg Traurig structured over USD1.5 billion in EB-5 financing for The Related Companies' Hudson Yards project and continues to advise on EB-5 immigration compliance, including I-829 petitions and audit preparedness.

Notable practitioners

Kate Kalmykov focuses her practice on EB-5 investor visas. She has further expertise in nonimmigrant visa issues, among other matters. **Strengths:** *"Kate Kalmykov is a true pioneer in the EB-5 immigration space. She is second to none in our industry and a go-to person for many due to her knowledge, responsiveness and awareness of ongoing matters."* *"Kate is the best I know in the EB-5 field."*

Band 4

BAL LLP

What the team is known for

BAL acts for an impressive client roster on all aspects of business immigration matters, including the development of global workforce immigration strategies. The team is also skilled in advising on extraordinary ability visas and is frequently retained by major pharmaceutical, financial services and technology clients.

Strengths

"The immigration team at BAL is professional, efficient and minimizes risks."

"BAL is responsive to me and to the employees who are impacted. They are knowledgeable and upfront."

"BAL operates extremely well during a crisis. The team is thoughtful and strategic, keeping 'business as usual' in times of big shocks in immigration."

"I have full confidence in BAL and their ability to do the right thing, communicate clearly and deliver the level of service promised. The work consistently meets our standards."

Notable practitioners

John Hamill is a rising talent in the immigration space. He specializes in employment-based immigration work and often advises multinational companies on executive-level visa applications and global mobility strategy. **Strengths:** *"John Hamill goes above and beyond. I can throw any immigration issue to him, and he will take good care of it."* **Michael Dubitzsky** is a senior associate at BAL who specializes in employment-based immigration work and is praised for his expertise in global mobility strategy. **Strengths:** *"Michael Dubitzsky is a guarantee of responsiveness and coordination. He ensures everything is handled smoothly."* *"Michael Dubitzsky delivers high-quality service and is always open to addressing any questions that may arise*

from business needs, while guiding us toward the best path forward."

Duane Morris LLP

What the team is known for

Duane Morris houses a well-regarded team that advises on a range of business immigration matters, including permanent residency and visa applications. Its lawyers have further capabilities in family-based immigration issues.

Strengths

"We give Duane Morris a 10 for their ability to handle complex and sophisticated matters. The team's professionalism, responsiveness, and attention to detail consistently instill confidence and make them a trusted partner for all immigration issues"

Work highlights

Duane Morris represented an E-2 treaty investor in a nunc pro tunc filing, securing approval despite an expired I-94 and investment challenges, allowing the client to continue operating a U.S. restaurant.

Notable practitioners

Ted Chiappari focuses on business-related immigration matters and often handles work permit and permanent residency issues. **Strengths:** *"Ted Chiappari is smart and thoughtful."* *"Ted is very knowledgeable."* **Pierre Bonnefil** is noted for his experience in visa applications including J and PERM visas, with sector expertise in fashion and finance. **Strengths:** *"Pierre Bonnefil is exceptionally responsive, detail-oriented and provides clear, actionable guidance, making complex visa matters straightforward to manage."* *"Pierre is great. He is a joy to work with."*

Grape Law Firm PLLC

What the team is known for

Grape Law Firm is experienced in advising entrepreneurs, professionals and businesses on a broad range of U.S. immigrant and non-immigrant visa matters, including E-2, L-1 and O-1 filings, as well as the EB-1, EB-2 and EB-5 categories. The firm demonstrates particular strength in assisting clients from, or with business and personal connections to, Turkey.

Strengths

"Each team member at Grape Law Firm demonstrates strong expertise in their area, and together they provide comprehensive coverage to my needs."

"Grape Law Firm always answers my questions on time."

"I have a lengthy and complex educational and professional history. Grape Law Firm handled my immigration requirements very well, in a timely fashion and with excellent results."

Work highlights

Grape Law Firm represented an investor operating a French-themed café in Chicago in securing E-2 approval after a prior refusal.

Notable practitioners

Muhammed Uzum and Bekir Sahin are key contacts at the firm.

Harter Secrest & Emery LLP

What the team is known for

Harter Secrest & Emery is a respected business immigration group, offering counsel to clients ranging from individuals to Fortune 500 compa-

nies. The team is particularly admired for its skills in establishing comprehensive immigration policies for employers, as well as obtaining visas for internationally recognized physicians, scientists and performers of outstanding ability. Its lawyers also act for clients within industries such as education, healthcare and financial services.

Strengths

"The immigration team at Harter Secrest & Emery does an excellent job guiding us through complex issues. I am completely satisfied with the work they do for us."

"Harter Secrest & Emery takes the time to fully understand not only our needs as an employer, but also the needs of the individual requiring visa support, in order to provide best-practice guidance in our decision-making and problem-solving."

"Harter Secrest & Emery demonstrates strong technical expertise, sound judgment and the ability to navigate nuanced issues efficiently while providing clear, practical guidance."

"Harter Secrest & Emery responds to everything within 24 hours and stays on top of all immigration news and law changes. They are incredibly helpful and know how to break everything down to a level anyone can understand."

"Regardless of immigration status or complexity, Harter Secrest & Emery provides solid guidance."

Notable practitioners

Susanne Heubel advises on both business and family-based immigration matters, including naturalization processes. **Strengths:** *"Susanne Huebel is thorough, responsive and practical. She takes the time to clearly explain nuanced issues, making her highly approachable and easy to work with."* *"Susanne is a joy to work with. She is pleasant, knowledgeable available and responsive."*

Kauff, McGuire & Margolis LLP

What the team is known for

Kauff, McGuire & Margolis is a respected practice that assists with a large number of visa applications, including employment-based visas, as well as student and EB-5 investor visas. The team advises both publicly traded as well as small businesses, families and individuals, and demonstrates additional skills in DACA matters.

Notable practitioners

Donald Wolfson advises on an array of family and employment-based immigration issues. He chairs the immigration practice at the firm. **Strengths:** *"Donald Wolfson is an excellent immigration lawyer."*

Gayle Oshrin assists a varied client base with employment-based immigration matters and has notable experience advising startups. **Strengths:** *"Gayle is really knowledgeable about immigration."*

Michael Mandel assists clients with family-based visa application processes and business immigration. He is recognized for his frequent representation of clients in the telecom, hospitality and finance sectors.

Laura Devine Immigration

What the team is known for

Laura Devine Immigration is a high-quality boutique specializing in US and UK immigration matters. The team enjoys a fine reputation across a variety of industries, such as finance and fashion, and acts for clients ranging from individuals and families to

businesses. The firm counts comprehensive visa services among its strengths, as well as being noted for its green card, waiver of inadmissibility and consulate-related expertise.

Strengths

"Laura Devine Immigration provides excellent communication throughout. They spend a good amount of time on the phone with me explaining the logistics of immigration matters, which I really appreciate."
"I was impressed by the care and commitment shown by Laura Devine Immigration, as well as the thorough nature of every element required for the application and visa process. I was never confused, and I knew exactly how to proceed at every step."
"I trust the advice I receive from Laura Devine Immigration. The team is very knowledgeable."

Milstein Law Group, PLLC

What the team is known for

Milstein Law Group PLLC maintains an established immigration practice encompassing talent, business and family visa matters. The team frequently advises entrepreneurs and creative professionals, particularly those working in film, music, fashion, photography and related fields. It also supports companies with immigration related filings, including PERM labor certification applications.

Strengths

"The team at Milstein Law Group is professional, friendly and always give clear advice, which makes me feel really relaxed and calm."
"I am extremely happy with Milstein Law Group. They are methodical, helpful and knowledgeable, and I receive a reply within 24 hours."
"Milstein Law Group is a rare find. They move things promptly and thoroughly."
"They are very good at answering my questions and offer competitive price points."

Notable practitioners

Rakhel Milstein of Milstein Law Group, PLLC assists clients with a variety of business immigration and non-immigration visa matters, particularly in the entertainment industries. **Strengths:** *"Rakhel was strategic, responsive and friendly. She was rooting for us."*

Spar & Bernstein

What the team is known for

Spar & Bernstein offers longstanding experience in family-based immigration, removal defense, asylum, naturalization and humanitarian cases, representing individuals before USCIS, immigration courts and federal courts. The team has particular experience in complex matters such as post-conviction relief, reopening prior deportation orders and securing discretionary waivers and pardons. The attorneys also demonstrate experience in handling immigration matters involving military personnel.

Wolfsdorf Rosenthal LLP

What the team is known for

The New York immigration team at Wolfsdorf Rosenthal LLP handles complex U.S. immigration matters for corporate and individual clients, with particular experience in healthcare, media, higher education and technology. The team regularly advises on an array of visa strategies, including H-1B, O-1, EB-1, L-1 and TN matters, and also provides guidance on employer immigration compliance and family-re-

lated immigration issues.

Strengths

"Wolfsdorf Rosenthal is responsive and accessible to us and our employee population. Their ability to facilitate live calls and their infrastructure for handling crises are greatly appreciated."
"Wolfsdorf Rosenthal always shares the latest immigration updates and approaches with me to help me make more informed decisions for my company and employees while remaining compliant."
"We have been very pleased with Wolfsdorf Rosenthal's work. With the constantly changing immigration landscape in the United States, we need partners available 24/7. I have been on calls with them while someone was in an airport in another country, and they have stayed on the phone with me to help provide advice and solutions. They are exemplary and very responsive."
"The immigration lawyers at Wolfsdorf Rosenthal are knowledgeable and responsive, with excellent international networks."

Other Ranked Lawyers

Alexis Axelrad of Barst Mukamal & Kleiner has a broad practice that covers a range of immigration and nationality law issues. She receives particular praise for her experience in issues relating to the Department of Homeland Security and DOJ. **Strengths:** *"Alexis Axelrad is definitely a leader in the immigration field."*

Joan-Elisse Carpentier of McDermott Will & Emery has a broad practice that encompasses business immigration as well as family-based immigration issues. She is further skilled in I-9 compliance. **Strengths:** *"Joan-Elisse is my go-to immigration counsel. She is extremely responsive, cost-aware and reliable."* *"Joan-Elisse is extremely knowledgeable and easy to work with."*

Michael Cataliotti of Cataliotti Law P.C. has a growing immigration practice, with a particular focus on the media and arts industry. He helps clients obtain a range of permanent and non-permanent visas. **Strengths:** *"Michael Cataliotti offers a rare combination of technical legal excellence and a deep understanding of the unique needs of creative and high-performance professionals. He tailors strategies with precision and communicates complex legal matters with clarity and confidence."*
"Michael Cataliotti is the one who always cares about all my immigration concerns." *"Michael is always available."* *"Michael Cataliotti listens, quickly assesses situations and finds the right solutions with great creativity and skill in making things happen."*

Cheryl David is widely commended for her expert knowledge of deportation proceedings. Her practice also includes advising on a host of family-based immigration matters. **Strengths:** *"Cheryl has a great reputation in humanitarian immigration."* *"Cheryl is an amazing immigration lawyer. She is a well-known name in the community."* *"Cheryl is authoritative in immigration."*

Matthew Guadagno regularly handles immigration litigation and appeals. His expertise also covers removal proceedings. **Strengths:** *"Matthew Guadagno is a great legal mind specialized in removal defence and federal court litigation."*

Poonam Gupta of Summit Legal PLLC is a highly

experienced immigration attorney, with noted expertise in securing national interest waivers.

Strengths: *"Poonam Gupta exemplifies exceptional client service, legal sophistication and commercial awareness. She collaborates seamlessly across our internal teams to build the strongest possible legal case."* *"Poonam Gupta exceeds expectations."* *"Poonam Gupta is insightful and a thought leader in immigration. She is very sharp."*

Noah Klug of Klug Law Firm is credited for his expertise in business immigration. He is routinely sought by both domestic and international companies to manage work visas matters, employer-sponsored green cards applications and compliance-related issues. **Strengths:** *"Noah Klug knows U.S. business immigration like the back of his hand, and he helps us achieve our talent attraction goals."* *"Noah Klug makes himself available to his clients. He takes the time to attend calls and build a relationship with you."* *"Noah possesses a solid understanding of the business and effectively connects his team's work to our business needs."*

Roxanne Levine chairs Tarter Krinsky & Drogin's business and corporate immigration practice. She is vastly experienced in the immigration field and often works with multinational corporations, financial institutions and universities. **Strengths:** *"Roxanne Levine is very responsive and knowledgeable. She is always aware of what is going on in immigration."* *"Roxanne Levine is focused on keeping her clients happy. If she moves, we move with her."* *"Roxanne Levine consistently demonstrates exceptional capability in handling complex immigration matters, leveraging deep expertise and a thorough understanding of unique cases."*

Noemi Masliah maintains a broad practice that extends to both employment-based immigration and asylum matters. She is particularly well thought of for her work on LGBTQ-related immigration matters. **Strengths:** *"Noemi is knowledgeable, experienced and so kind."*

Marcia Needleman is principal and managing partner of Levitt & Needleman PC. She advises clients on a range of immigration matters. **Strengths:** *"Marcia Needleman is my go-to immigration attorney."* *"Marcia does phenomenal immigration work."*

Deborah Notkin of Barst Mukamal & Kleiner is a highly respected figure in the immigration field who is noted for her broad expertise in business immigration issues, having practiced for over 30 years. **Strengths:** *"Deborah Notkin is a legend in immigration."*

Cora-Ann Pestaina of Lepore Taylor Fox is noted for her skills in corporate immigration matters and has a wealth of knowledge in PERM certifications and nonimmigrant visa work.

Suzanne Seltzer is noted for her work on visa petitions and often acts for universities, research institutions and other education-related clients. **Strengths:** *"Suzanne is knowledgeable and strategic."*

Anastasia Tonello of Ice Miller is a highly regarded practitioner who advises families, individuals and businesses on a range of immigration issues. Her practice covers family and investor visas as well as extraordinary ability petitions. **Strengths:** *"Anastasia is a fantastic immigration lawyer."*

Tara Vance of Holland & Knight is praised for

offering tailored advice on business immigration to a wide range of companies, especially those seeking expertise in I-9 audits and L-1 blanket petitions. **Strengths:** “Tara Vance is an exemplary professional with vast knowledge of the immigration space and its practices.” “Tara is detail-oriented,

dedicated and takes serious ownership of her work. It is amazing to work with her.” “Tara Vance is an excellent immigration lawyer and human being.” “In urgent situations, when I or my colleagues need immediate support, Tara is there to deliver results.”

Immigration

Immigration
Leading Firms
Band 1
Harter Secrest & Emery LLP
Phillips Lytle LLP
Band 2
Lippes Mathias LLP
Miller Mayer LLP
Senior Statespeople
Senior Statespeople: distinguished older partners
Yale-Loehr Stephen W. Miller Mayer LLP
Leading Individuals
Band 1
Heubel Susanne Harter Secrest & Emery LLP
Reich Zabrina Phillips Lytle LLP *
Rizzo Danielle Phillips Lytle LLP *
Band 2
Lee Carolyn Carolyn Lee PLLC (ORL) ◇
Martin Eileen Lippes Mathias LLP
Schieck Glenn Harter Secrest & Emery LLP
Wilson Andrew Lippes Mathias LLP
Up-and-coming individuals
Ozmun Kristal Miller Mayer LLP
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

Band 1

Harter Secrest & Emery LLP

What the team is known for

Harter Secrest & Emery is a respected business immigration group, offering counsel to clients ranging from individuals to Fortune 500 companies. The team is particularly admired for its skills in establishing comprehensive immigration policies for employers, as well as obtaining visas for internationally recognized physicians, scientists and performers of outstanding ability. Its lawyers also act for clients within industries such as education, healthcare and financial services.

Strengths

“Harter Secrest & Emery is excellent. In a challenging immigration landscape, it anticipates our needs.”

“The team at Harter Secrest & Emery is thorough, responsive and consistently provides clear, practical guidance on complex immigration matters.”

“The team’s communication and turnaround times are excellent, and both attorneys and paralegals take the time to explain issues in a patient, accessible way.”

“The attorneys at Harter Secrest & Emery have extensive knowledge and experience and, in response to a rapidly changing immigration environment, are proactively increasing their numbers to meet the frequent emerging challenges.”

“Attorneys and paralegals at Harter Secrest & Emery are highly knowledgeable, well-coordinated and able to handle matters of varying complexity and volume.”

Notable practitioners

Susanne Heubel advises on both business and family-based immigration matters, including naturalization processes. **Strengths:** “Susanne Heubel is competent, responsive and professional.”

“Susanne is exceptionally thorough and responsive, with consistently excellent turnaround times.”

“Susanne Heubel takes the time to clearly explain options, risks and processes, which is especially valuable when navigating complex or nuanced issues.” **Glenn Schieck** undertakes an impressive workload assisting a wide variety of companies with a range of business immigration tasks. **Strengths:** “Glenn Schieck is the consummate professional. He is incredibly knowledgeable and has the ability to explain complex regulatory requirements, or translate ambiguous language in immigration proclamations, into straightforward understandable guidance that supports the success of our constituents.”

“Glenn and his team all provide us with timely service and clear direction.” “Glenn is the best. His knowledge, client service and his sense of humor all contribute to our level of satisfaction with everything he does for us.”

Phillips Lytle LLP

What the team is known for

Phillips Lytle offers valuable support across the spectrum of business immigration issues. The Buffalo office is particularly experienced in TN visa applications for Canadian employees, as well as H-1B, L-1 and permanent residency applications.

Strengths

“The Phillips Lytle team’s knowledge and service levels are outstanding.”

“There has been considerable fluctuation in immigration processes and practices over the last year, and Phillips Lytle has been able to seamlessly navigate us through these unpredictable times.”

“This firm is responsive to our questions and always provides reliable advice.”

“The attorneys at Phillips Lytle are very knowledgeable, prompt and responsive. Their communication style is always tailored toward their audience.”

Notable practitioners

Zabrina Reich leads the firm’s immigration practice and helps businesses to implement various visa application programs. As a foreign legal consultant, she also brings a depth of expertise in Canada-related immigration matters. **Strengths:** “Zabrina Reich is an excellent immigration lawyer. Her understanding of immigration law is impressive, and she really understands our business and its needs.” “Zabrina is terrific to work with. She is a very trusted partner.” **Danielle Rizzo** is noted for her experience in visa applications and often represents Canadian citizens seeking entry to the US under the USMCA free trade agreement. **Strengths:** “Danielle Rizzo is great. She is part of the next generation of leaders in immigration law.” “Danielle is not only an expert and timely in her responses, but her communication style is also highly collaborative.” “We rely on Danielle Rizzo’s expertise and advice in our decision-making. She also provides fast and timely responses to all of our inquiries.” “Danielle Rizzo’s expertise and advice in our decision-making. She also provides fast and timely responses to all of our inquiries.” “Danielle is not just knowledgeable, she is patient, personable and understanding.”

Band 2

Lippes Mathias LLP

What the team is known for

Lippes Mathias has a dedicated team that assists clients with employment-based immigration. The firm is well placed to advise on non-immigrant visa applications, waivers and compliance-related government audits.

Strengths

“Lippes Mathias is highly responsive. Any time we need anything, they are prompt, thorough, and ready to go.”

“Lippes Mathias is without a doubt the most responsive firm I have ever worked with.”

“Lippes Mathias has practical, business-focused counselors who help you navigate the stickiest aspects of immigration law.”

Notable practitioners

Eileen Martin co-leads the Lippes Mathias LLP immigration practice. She advises corporates and individuals on a number of immigrant and nonimmigrant matters, including employment-based immigration, port-of-entry issues, visa issuance, family-based immigration, waivers and assessment of naturalization processes. **Strengths:** “Eileen

Martin is experienced in immigration law." "Eileen is a smart attorney, and she does a lot of good work in the field." **Andrew Wilson** co-leads the Lippes Mathias LLP immigration practice. He advises corporates and individuals on both immigrant and nonimmigrant visa cases and is also well regarded for expertise in relation to USMCA matters. **Strengths:** "Andrew Wilson is uniquely strong at what he does. He is level-headed and a steady hand in emotionally fraught situations for our employees. He is good at hand-holding and provides a level of comfort and confidence to people." "He is one of the best thought leaders in immigration." "Andrew Wilson is also very good at looking out for the business, ensuring the company understands what is critical for the business as well as what is in the best interest of the employee."

Miller Mayer LLP

What the team is known for

Miller Mayer has a prominent business immigration practice renowned for its proficiency in the EB-5 arena. The team continues to be highly regarded for its counsel to individual entrepreneurs and high net worth individuals, and also assists corporations in the development of immigration programs and compliance schemes. Its clients include corporations from a range of industries including healthcare, finance and technology. The firm fields additional expertise in immigration matters involving education, real estate finance and charities.

Notable practitioners

Stephen Yale-Loehr is experienced in a wide range of employment and investment immigration matters. In addition to his work for clients, he is also noted for his high standing in the world of academia.

Strengths: "Stephen Yale-Loehr is one of the old school legends in the immigration field." "Stephen is fantastic and one of the top in her field." "Stephen is a legendary immigration attorney." **Kristal Ozmun** is a well-regarded immigration practitioner who excels in handling EB-5 visa matters. **Strengths:** "Kristal Ozmun is a great EB-5 attorney."

Other Ranked Lawyers

Carolyn Lee is highly regarded for her expertise in EB-5 work. **Strengths:** "Carolyn Lee is one of the top EB-5 lawyers in the country." "I would say that Carolyn Lee is one of the top five EB-5 practitioners nationally." "Carolyn Lee is one of the top five EB-5 practitioners nationally."

Insurance

Insurance
New York: Upstate
Leading Firms
Band 1
Goldberg Segalla LLP
Leading Individuals
Band 1
Kingsley Jeffrey Goldberg Segalla LLP *
Murphy Colleen Goldberg Segalla LLP *
Band 2
Tomovic Patrick Harter Secrest & Emery LLP (ORL) ◇
Up-and-coming individuals
Durst Adam Goldberg Segalla LLP *
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

Band 1

Goldberg Segalla LLP

What the team is known for

Goldberg Segalla LLP has an esteemed insurance practice recognized for its breadth and depth of expertise. The firm adeptly advises a wide array of notable insurers on highly complex and sensitive insurance coverage litigation. It has handled large scale matters arising from environmental disasters

and sexual abuse claims. The team has additional expertise across a range of regulatory and transactional mandates.

Strengths

"They are erudite, seasoned and approachable. They also make themselves available and are very responsive."

"The team's collaborative approach ensures seamless communication between attorneys, insurers and experts, which is critical for managing high value, multi-party cases efficiently. It is known for its responsiveness and cost-effective solutions, balancing aggressive defense with practical settlement strategies to protect client interests."

"The firm's recommendations for resolution of cases take into account the business and commercial awareness by analyzing the merits of the case and the value involved, as well as the impact of decisions on the industry."

"The firm stands out for its attention and thoroughness. It's always response and alert. One of the best."

"They are extremely successful and all their attorneys are amazing. They are also extremely responsive."

Notable practitioners

Jeffrey Kingsley is highly sought after by insurer clients to assist with complex and sophisticated insur-

ance coverage claims, including those involving bankruptcies. He cochairs Golberg Segalla's global insurance services practice. **Strengths:** "What stands out is his ability to help us create a narrative for our defense. He can look at the big picture, know what our goals are and help us map out a strategy that helps us reach that goal." **Colleen Murphy** excels in supporting insurers, agents and brokers in a wide array of domestic and international regulatory matters as well as transactions. She leads the insurance regulatory team at Goldberg Segalla. **Adam Durst** is recognized for his growing expertise handling complex coverage litigation on behalf of insurers, across all lines and policies. **Strengths:** "Adam has an incredible grasp of detail on the matters he represents us in."

Other Ranked Lawyers

Patrick Tomovic of Harter Seacrest & Emery is an experienced insurance attorney who handles a broad array of coverage disputes, including property and casualty, financial and environmental liability claims. **Strengths:** "Patrick has been an invaluable resource and ally for our cause."

Insurance

Insurance: Transactional & Regulatory
Leading Firms
Band 1
Debevoise & Plimpton LLP
Skadden, Arps, Slate, Meagher & Flom LLP
Willkie Farr & Gallagher LLP
Band 2
Eversheds Sutherland (US) LLP
Latham & Watkins LLP
Mayer Brown LLP
Sidley Austin LLP
Band 3
Clifford Chance US LLP
Kirkland & Ellis LLP
McDermott Will & Schulte
Paul Hastings LLP
Sullivan & Cromwell LLP
Troutman Pepper Locke LLP
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

The editorial is in alphabetical order by firm name.

Alston & Bird LLP

What the team is known for

Alston & Bird is recognized for its comprehensive practice and represents insurers in a broad array of disputes. The firm has particular expertise in the life insurance space, particularly rate increase cases, as well as litigating high-value coverage claims.

Strengths

"The Alston & Bird team are amazing strategists, great partners and are responsive."

"The attorneys are excellent brief writers and zealous advocates. They are very adept at boiling insurance issues down to concepts that are palatable and digestible for courts to understand."

"Alston & Bird is very organized and knowledgeable."

Work highlights

Alston & Bird LLP served as national coordinating counsel for Erie Insurance Company in COVID-19 business interruption coverage litigation.

Notable practitioners

Adam Kaiser is well regarded for his insurance disputes practice, and is routinely called upon to represent insurers in class actions and coverage matters. **Strengths:** "Adam is an excellent strategist and a terrific writer. He often sees the big picture early on. He has the ability to execute strategies and approaches that bring about a favourable decision quicker than expected."

Anderson Kill PC

What the team is known for

Anderson Kill's specialist insurance practice is dedicated to assisting policyholders with their thorniest coverage issues and most high-stakes litigation. Its outstanding trial capabilities are backed up by a ready command of all types of coverage, from major environmental and asbestos claims to data breaches and property damage. The team frequently acts on coverage issues arising from catastrophic events and also demonstrates expertise in

Insurance: Transactional & Regulatory
Senior Statespeople
Senior Statespeople: distinguished older partners
Dye Alexander M. Willkie Farr & Gallagher LLP
Groll Michael. Willkie Farr & Gallagher LLP
Shoss Cynthia R. Eversheds Sutherland (US) LLP *
Leading Individuals
Band 1
Adams Bert. Eversheds Sutherland (US) LLP *
Boss Gary D. Latham & Watkins LLP *
Freed Todd E. Skadden, Arps, Slate, Meagher & Flom LLP
Kelly Jonathan J. Sidley Austin LLP *
Lion Marilyn. Debevoise & Plimpton LLP
Potter Nicholas F. Debevoise & Plimpton LLP
Schwolsky John. Willkie Farr & Gallagher LLP *
Band 2
Abbassi Rajab S. Kirkland & Ellis LLP *
Alberts David. Mayer Brown LLP *
Byrne Michael. McDermott Will & Schulte
Cochran Alexander R. Debevoise & Plimpton LLP
Coyle Elena. Skadden, Arps, Slate, Meagher & Flom LLP
Dillingham Analisa. Latham & Watkins LLP *
Grosgold David. Debevoise & Plimpton LLP
Halsband Michael R. McDermott Will & Schulte
Ling Ling. Eversheds Sutherland (US) LLP *
Monaco Frank. Latham & Watkins LLP *
Rabinowitz Daniel. HSF Kramer (ORL) ◇
Sidhu Vikram. Mayer Brown LLP *
Band 3
Bannigan Elizabeth. Willkie Farr & Gallagher LLP *
Garsson Frederic. Saul Ewing LLP (ORL) ◇
Hlafter Jon. Skadden, Arps, Slate, Meagher & Flom LLP
Holland Andrew. Sidley Austin LLP *
Leydier Marion. Sullivan & Cromwell LLP *
Luce David. Willkie Farr & Gallagher LLP
Manfredi Dennis M. Clifford Chance US LLP
Nadell Bernhardt. King & Spalding LLP (ORL) ◇ *
Nicenko Vladimir. Willkie Farr & Gallagher LLP
Band 4
Opell Jill Allison. Foley & Lardner LLP (ORL) ◇ *
Rooney Stephen G. Mayer Brown LLP *
Spitzer Richard. Mayer Brown LLP *
Tam Allison. Willkie Farr & Gallagher LLP
Band 5
Cosentino Joseph. Clifford Chance US LLP
Emmanuel John N. Troutman Pepper Locke LLP *
Gottlieb Joseph R. Sidley Austin LLP *
Kralstein Benjamin. Mayer Brown LLP *
Lawson Heidi. Fenwick (ORL) ◇
Lewis Patrick. Skadden, Arps, Slate, Meagher & Flom LLP
Lipsey Kirk. Paul Hastings LLP *
Paran Prakash. Willkie Farr & Gallagher LLP
Scher Daniel. Mayer Brown LLP *
Tata Sanjiv. Paul Hastings LLP *
Up-and-coming individuals
Finnegan Kevin. Eversheds Sutherland (US) LLP *
Ho Gary. Eversheds Sutherland (US) LLP *
Lien Liana-Marie. Skadden, Arps, Slate, Meagher & Flom

complex appellate matters.

Strengths

"Anderson Kill has an in-depth knowledge of the insurance industry. The team do a terrific job and are truly advocates for their clients."

"The firm responds immediately and appropriately to all requests and questions. It has complete understanding of the insurance issues and the needs of my organization."

"The attorneys are very responsive and experts in their field. They are very supportive and collaborative."

"Anderson Kill is truly the prototype for excellence for policyholder law firms. The vast knowledge and experience of the firm's attorneys coupled with their insurance industry relationships is a key differentiator from other law firms in this space."

Work highlights

Anderson Kill PC represented Scholastic in a dispute seeking excess insurance coverage from St. Paul Fire and Marine Insurance arising from defense and settlement costs in a trademark and copyright infringement suit brought by Vanderbilt University against Scholastic.

Notable practitioners

Robert Horkovich is a recognized leader of the New York policyholder Bar and offers extensive experience litigating high-profile coverage matters, including those relating to asbestos, envi-

ronmental and natural disaster claims. His clients include leading technology companies. **Strengths:** "Robert has tons of relevant experience." "Robert is responsive to requests and works quickly." William Passannante operates an excellent policyholder-side insurance practice and is routinely engaged in claims concerning property and product liability. He is additionally active in cybersecurity, breach of contract and opioid-related disputes. **Strengths:** "William's economist background combined with his legal and business knowledge makes for a remarkable mix." **Joshua Gold** exhibits significant expertise representing policyholder clients in major recovery claims relating to cybersecurity, and offers further experience handling disputes involving professional liability and commercial crime coverage. **Strengths:** "Joshua understands client needs and has expertise." **Diana Shafter Gliedman** is well regarded for her expertise in handling coverage disputes for policyholder clients. **Strengths:** "Diana is a great partner to work with, extremely knowledgeable and offers expert opinions and recommendations." "Diana Gliedman is a beyond outstanding attorney when it comes to coverage disputes. Her commitment to the practice and clients is nothing short of exemplary."

Beveridge & Diamond PC

What the team is known for

Insurance: Dispute Resolution: Insurer
Leading Firms
Band 1
Chaffetz Lindsey LLP
Simpson Thacher & Bartlett LLP
Band 2
Clyde & Co LLP
Stephoe LLP
Willkie Farr & Gallagher LLP
Band 3
Dentons
Kennedys
Mintz Levin Cohn Ferris Glovsky and Popeo PC
Mound Cotton Wollan & Greengrass LLP
O'Melveny & Myers LLP
Rivkin Radler LLP
Skarzynski Marick & Black LLP
Band 4
Cahill Gordon & Reindel LLP
Debevoise & Plimpton LLP
DLA Piper LLP (US)
Quinn Emanuel Urquhart & Sullivan, LLP
Smith, Gambrell & Russell, LLP
Band 5
Alston & Bird LLP
Herrick, Feinstein LLP
Mendes & Mount LLP
Wilson Elser Moskowitz Edelman & Dicker LLP
Wollmuth Maher & Deutsch LLP
<i>* Indicates individual with profile.</i>
<i>◇ (ORL) = Other Ranked Lawyer.</i>
<i>Alphabetical order within each band. Band 1 is highest.</i>

Beveridge & Diamond's comprehensive insurance coverage practice has a notable national footprint. It possesses recognized expertise in claims and disputes concerning toxic tort and environmental liability and regularly represents policyholders in coverage litigation stemming from wrongful death, product liability and D&O claims.

Strengths

"Beveridge & Diamond's attorneys are thoughtful, diligent and urgent. They bring a whole-firm approach to the litigation strategy."

"Honesty and integrity in the team's feedback is critical and always apparent. They provide excellent service and are always available to assist and discuss."

"The firm's extensive experience, knowledge and ability to get things done are invaluable. It is extremely well-versed in industry matters."

Notable practitioners

John Kazanjian chairs the insurance coverage and recovery practice at Beveridge & Diamond. He operates a diverse insurance practice and regularly litigates disputes following personal injury, accidental death, product liability and D&O claims.

Strengths: *"John is an excellent lawyer who provides timely, expert commentary." "John Kazanjian is fantastic. He is extremely thoughtful, very responsive and provides excellent guidance."*

Blank Rome LLP

What the team is known for

The respected group at Blank Rome maintains a nationwide presence in policyholder-side insurance law. It is adept at handling complex and often sensitive coverage disputes following institutional sexual abuse and wrongful death claims. The team's client

Insurance: Dispute Resolution: Insurer
Senior Statespeople
Senior Statespeople: distinguished older partners
Ashinoff Reid <i>Dentons</i>
Auslander Mitchell J <i>Willkie Farr & Gallagher LLP *</i>
Chaffetz Peter <i>Chaffetz Lindsey LLP</i>
Leading Individuals
Band 1
Friedman Bryce L. <i>Simpson Thacher & Bartlett LLP *</i>
Rosenthal Thom <i>Cahill Gordon & Reindel LLP</i>
Schwartz Steven <i>Chaffetz Lindsey LLP</i>
Scibetta Charles <i>Chaffetz Lindsey LLP</i>
St. Jeanos Christopher <i>Willkie Farr & Gallagher LLP *</i>
Band 2
Abrams Marc <i>Mintz Levin Cohn Ferris Glovsky and Popeo</i>
Chakraborty Suman <i>Mintz Levin Cohn Ferris Glovsky</i>
Jacobson Michele <i>Stephoe LLP *</i>
Keely Sean Thomas <i>Smith, Gambrell & Russell, LLP</i>
Knoerzer Michael <i>Clyde & Co LLP</i>
Koepff Paul <i>Clyde & Co LLP</i>
Maier William <i>Wollmuth Maher & Deutsch LLP</i>
Matin Mina <i>Norton Rose Fulbright (ORL) ◇</i>
Neuner Lynn K <i>Simpson Thacher & Bartlett LLP *</i>
O'Connor Maeve <i>Debevoise & Plimpton LLP</i>
Schiavoni Tancred <i>O'Melveny & Myers LLP</i>
Band 3
Carlinsky Michael <i>Quinn Emanuel Urquhart & Sullivan *</i>
Gura Lloyd <i>Mound Cotton Wollan & Greengrass LLP</i>
Kirk Edward <i>Clyde & Co LLP</i>
Lewin Robert <i>Stephoe LLP *</i>
McCormack Aidan <i>Dentons</i>
Moss Cecilia <i>Chaffetz Lindsey LLP</i>
Skarzynski James <i>Skarzynski Marick & Black LLP</i>
Yuen Tammy <i>Skarzynski Marick & Black LLP</i>
Band 4
Burton Allen <i>O'Melveny & Myers LLP</i>
Carleton Edward <i>Skarzynski Marick & Black LLP</i>
Carragher Owen <i>Clyde & Co LLP</i>
Dunn Ellen M <i>Sidley Austin LLP *</i>
Gittes Susan <i>Debevoise & Plimpton LLP</i>
Kaiser Adam <i>Alston & Bird LLP *</i>
Kochis Kymberly <i>Eversheds Sutherland (US) LLP *</i>
Lyons Alan R. <i>Herrick, Feinstein LLP *</i>
Markovich Laura <i>Skarzynski Marick & Black LLP</i>
McCabe Eileen <i>Mendes & Mount LLP</i>
Meer Jonathan <i>Wilson Elser Moskowitz Edelman & Dicker</i>
Pesso Maurice <i>Kennedys</i>
Rutkin Alan <i>Rivkin Radler LLP</i>
Shea Megan <i>DLA Piper LLP (US)</i>
Weinstein Jeffrey <i>Mound Cotton Wollan & Greengrass</i>
Up-and-coming individuals
Costin Whitney <i>Stradley Ronon Stevens (ORL) ◇</i>
Poddar Shivani <i>Herrick, Feinstein LLP *</i>
Polster Joshua <i>Simpson Thacher & Bartlett LLP *</i>
Valentine Erin <i>Chaffetz Lindsey LLP</i>

roster includes policyholders from the transport and technology sectors as well as educational and religious institutions.

Strengths

"Blank Rome has a deep bench of policyholder counsel. The team are strategic and tenacious litigators."

"The Blank Rome team are highly experienced in the specific area of policyholder insurance coverage matters. They are always very cognizant of our business needs and relationships, as well as the broader goals for any given dispute."

Insurance
Dispute Resolution: Policyholder
Leading Firms
Band 1
Anderson Kill PC
Blank Rome LLP
Cohen Ziffer Frenchman & McKenna LLP
Band 2
Covington & Burling LLP
Jones Day
Reed Smith LLP
Band 3
Beveridge & Diamond PC
Pillsbury
Proskauer Rose LLP
Band 4
Hoguet Newman Regal & Kenney, LLP
Senior Statespeople
Senior Statespeople: distinguished older partners
Schaffer Seth B <i>Covington & Burling LLP</i>
Leading Individuals
Band 1
Cohen Robin L <i>Cohen Ziffer Frenchman & McKenna LLP</i>
Horkovich Robert M <i>Anderson Kill PC</i>
Band 2
Campisi Lisa <i>Blank Rome LLP</i>
Frenchman Kenneth H <i>Cohen Ziffer Frenchman</i>
Jean Joseph <i>Pillsbury</i>
Joyce Edward M <i>Jones Day</i>
Luttinger Jr David A <i>Covington & Burling LLP</i>
Passannante William G <i>Anderson Kill PC</i>
Schulman Jeffrey <i>Blank Rome LLP</i>
Ziffer Adam S <i>Cohen Ziffer Frenchman & McKenna LLP</i>
Zola Jared <i>Blank Rome LLP</i>
Band 3
Blosveren Joshua <i>Cohen Ziffer Frenchman & McKenna</i>
Failla John E. <i>Proskauer Rose LLP *</i>
Gold Joshua <i>Anderson Kill PC</i>
Halprin Peter <i>Haynes and Boone, LLP (ORL) ◇ *</i>
Kazanjan John <i>Beveridge & Diamond PC</i>
McKenna Keith <i>Cohen Ziffer Frenchman & McKenna LLP</i>
Regal Dorothea W. <i>Hoguet Newman Regal & Kenney *</i>
Romagnoli Natasha <i>Blank Rome LLP</i>
Wells Albert L. <i>Reed Smith LLP</i>
Band 4
Cirando Lisa <i>Jones Day</i>
Hardiman Alexander D. <i>Pillsbury</i>
Insua Nicholas <i>Reed Smith LLP</i>
Kramer Ann <i>Reed Smith LLP</i>
Lander Nathan <i>Proskauer Rose LLP *</i>
Lissy Jason <i>Jones Day</i>
Loeber Christopher C. <i>Pryor Cashman LLP (ORL) ◇</i>
Nash Bradley <i>Hoguet Newman Regal & Kenney, LLP *</i>
Shafter Gliedman Diana <i>Anderson Kill PC</i>
Tievsy Benjamin <i>Pillsbury</i>
Up-and-coming individuals
Elkins Meredith <i>Cohen Ziffer Frenchman & McKenna LLP</i>
Liquard Cl��a <i>Covington & Burling LLP</i>
Michaelson Robyn <i>Blank Rome LLP</i>

"The attorneys bring extensive experience and are extraordinarily responsive. They are very flexible and efficient in everything that they do."

Work highlights

Blank Rome represented the Archdiocese of New York as coverage counsel in connection with insurance liabilities arising from historical abuse claims.

Notable practitioners

Lisa Campisi routinely represents an impressive array of domestic and international policyholder clients. Her practice encompasses wrongful death, tort claims and business interruption matters.

Strengths: *"Lisa is an expert and has a ton of experience in the field."* **Jeffrey Schulman** is noted for his work on behalf of policyholders in coverage matters such as construction defects, product liability and D&O. **Strengths:** *"Jeffrey has an expansive knowledge of coverage law, and is also one of the hardest working and most responsive attorneys I know."* *"Jeffrey knows the area and is very confident and successful in providing great results. He is very responsive and his work is excellent."* **Jared Zola** is sought out by policyholders to provide representation on complex coverage claims concerning cybersecurity and COVID-19-related business interruption. He is also experienced in environmental and property damage disputes. **Strengths:** *"Jared is extremely sharp and incredibly responsive."* *"Jared has a deep understanding of our business needs and overall goals."* **Natasha Romagnoli** attracts praise for her expertise in representing policyholders in complex coverage disputes, with her clients ranging from corporates to academic organizations. Her experience includes claims for serious sexual abuse allegations through to property and business interruption matters. **Strengths:** *"Natasha is a very great oral advocate. She is a skilled and talented attorney."* **Robyn Michaelson** is building a strong reputation as a coverage attorney and trial lawyer. Her work includes complex claims arising from sexual abuse allegations, product liability and bodily injury. **Strengths:** *"Robyn is a strong attorney and handles complex, large cases. She navigates incredible information, brings great value and appreciates the legal considerations."*

Cahill Gordon & Reindel LLP

What the team is known for

Cahill Gordon & Reindel offers expertise representing members of the insurance industry, including insurers and reinsurers. It has notable specialty in handling financial lines and political risk claims. The team also has a strong track record of success in major litigation and arbitration proceedings, including cross-border disputes and appellate representation.

Strengths

"Cahill's quality of work is top-notch, and the firm is extremely responsive."

Work highlights

Cahill Gordon & Reindel LLP represented Swiss Re in insurance coverage litigation arising from claims by subprime borrowers against ResCap.

Notable practitioners

Thorn Rosenthal is widely considered a dean of the insurer-side Bar, and he is involved in many of the most high-profile insurance disputes nationwide. His expertise includes guiding clients in corporate and financial industries through bankruptcy, malpractice and various general liabilities claims. **Strengths:** *"Thorn is a tremendous insurance expert."*

Chaffetz Lindsey LLP

What the team is known for

Chaffetz Lindsey is a strong boutique with extensive knowledge of the reinsurance industry. It is skilled at

handling reinsurance arbitrations and other disputes and demonstrates wide-ranging expertise in cases involving underlying environmental, product liability, workers' compensation and antitrust issues. In addition, the firm offers expertise in direct insurance coverage disputes and boasts an impressive client roster of leading insurance market clients.

Strengths

"Chaffetz Lindsey offers reasonable solutions and gives very practical advice. The firm understands its client's businesses and how they are run, and what they want and need."

"Chaffetz Lindsey has a wealth of knowledge and experience in reinsurance disputes. It also has a deep bench of attorneys with this expertise, at all levels in the firm."

"Chaffetz attorneys are particularly adept at producing high-quality work on our most complex matters. They are very responsive and give reliable advice."

"The team has excellent advocacy skills, both orally and in written submissions."

Work highlights

Chaffetz Lindsey LLP represented Chubb subsidiary Westchester Fire in an additional insured declaratory judgment action against Arch Insurance Group and Scottsdale Insurance Company.

Notable practitioners

Peter Chaffetz applies his standout expertise in the area to a number of coverage matters, including the representation of market-leading insurance carriers in commercial disputes. He has a strong track record handling reinsurance matters, asbestos-related disputes and leading high-value arbitrations. **Strengths:** *"Peter is very experienced and fantastic at telling us when an issue arises."* **Steven Schwartz** maintains a strong insurance coverage practice which includes experience representing major insurers in environmental contamination claims and COVID-19 business interruption disputes. He also frequently handles reinsurance-related matters. **Strengths:** *"Steven has a great style and is extremely effective. He provides great vision for how the road will play out."* *"Steve has an incredible bank of knowledge and expertise. He understands an immense array of issues, and provides valuable, realistic approaches to disputes."* *"He is a clear thinker, a good strategist and accommodates other thoughts and inputs. He is an excellent writer who can persuasively argue salient points."* *"Steve is an excellent advocate, a tremendous writer and extremely knowledgeable."*

Charles Scibetta is regularly called upon by prominent insurance carriers for counsel on a variety of significant coverage claims, including toxic tort and product liability disputes. **Strengths:** *"Charles is a very knowledgeable and studious insurance litigator. He's always looking for new angles."* *"Charles is a force of nature. He is powerful, assertive and knows New York insurance law back to front."* **Cecilia Moss** is experienced in advising and litigating on behalf of insurance carriers in a range of coverage disputes. She regularly guides her clients through personal injury matters and leads on arbitrations. **Strengths:** *"Cecilia is really smart and approachable. She gets things done."* *"Cecilia provides valuable insight and advice, while keeping commercial needs at the forefront of her vision."* **Erin Valentine** has expertise handling insurance litigation and arbitration for insurers, with

a particular focus on coverage disputes. **Strengths:** *"Erin is a hard-working partner."*

Clifford Chance US LLP

What the team is known for

Clifford Chance is well versed in all aspects of insurance-related M&A, drawing on excellent regulatory credentials and far-reaching global presence to help clients navigate complex, big-ticket transactions. The team regularly oversees the formation of new reinsurance companies, offering particular expertise in advising Bermuda and London-based entities. It is also noted for its representation of hedge funds and private equity firms in joint ventures.

Strengths

"The Clifford Chance team is really knowledgeable, can digest issues quickly and is practical and easy to work with. It knows what is important and is highly technical."

"The team is extremely responsive and even-keeled, with deep industry expertise and experience."

"The attorneys at Clifford Chance are highly experienced and practical. They are thoughtful and firm, but not rigid."

Work highlights

Clifford Chance US LLP advised Legal & General on the carve-out and sale of its U.S. protection business and a 20% interest in its US pension risk transfer business to Meiji Yasuda Life Insurance Company.

Notable practitioners

Dennis Manfredi is recommended for his ability to handle high-value reinsurance transactions on behalf of major financial institutions and insurers.

Strengths: *"Dennis is very skilled in this space and has a good sense of balance and commerciality."*

"Dennis is incredibly smart, thoughtful and pragmatic." **Joseph Cosentino** has a robust insurance transactional practice. He frequently represents insurance and reinsurance clients in mergers and acquisitions. **Strengths:** *"Joseph is really responsive and super knowledgeable."* *"Joe works incredibly well and he always has client service at the top of his mind."* *"Joe is outstanding in his knowledge and service delivery. He has a superior grasp of the insurance industry."*

Clyde & Co LLP

What the team is known for

Clyde & Co handles insurance and reinsurance disputes on a global scale on behalf of many of the biggest players in the industry, particularly in claims involving professional liability and financial institution clients. It offers expertise in insurance market arbitration as well as litigation matters and has a niche specialty in coverage relating to fine art and specie. The team is also noted for its strength in areas such as cyber liability and property damage claims.

Strengths

"The Clyde & Co team stands out for its ability to deliver insightful, proactive guidance that anticipates challenges and mitigates risk before issues escalate. Their approach is highly tailored to client needs, combining deep industry knowledge with practical strategies that align with business objectives."

"The firm is very deep and has been very astute."

Notable practitioners

Michael Knoerzer comes recommended for his handling of insurance and reinsurance disputes, with expertise including Bermuda Form matters, D&O liability and property damage claims. **Strengths:** "Mike's work is stellar." **Paul Koepff** offers decades of experience handling complex coverage disputes, including those arising from bad faith, professional liability and toxic tort claims. He also regularly handles arbitrations. **Strengths:** "Paul is very straightforward and immediately cuts to the chase. He is very responsive and proactive rather than reactive." **Edward Kirk** has experience in high-value insurance claims and coverage actions concerning D&O and financial liabilities. **Strengths:** "Edward is a skilled lawyer and highly respected." **Owen Carragher** offers a great deal of experience handling insurance coverage disputes for major insurers, including matters arising from property damage, bankruptcy and theft. **Strengths:** "Owen is very knowledgeable and draws on his past life as a prosecutor."

Cohen Ziffer Frenchman & McKenna LLP

What the team is known for

The insurance coverage specialists at Cohen Ziffer Frenchman & McKenna offer broad expertise and insight to policyholders in the telecommunications and manufacturing industries, among others. The team handles complex and high-stakes coverage disputes concerning D&O, catastrophic loss, fraud and business interruption and has demonstrable expertise in cybersecurity claims.

Strengths

"The team are great strategic thinkers who can navigate their way around a courtroom. They knife through complexity and are always very responsive." "Cohen Ziffer is equipped to handle the most sophisticated insurance coverage matters, and very sensitive to business needs." "The firm has incredible expertise."

Work highlights

Cohen Ziffer Frenchman & McKenna LLP represented Madison Square Garden in a D&O insurance coverage claim arising from shareholder litigation relating to a merger transaction.

Notable practitioners

Robin Cohen enjoys a stellar reputation for her market-leading insurance coverage practice. She is a go-to attorney for D&O, catastrophic loss, fraud and construction-related claims on behalf of policyholder clients. **Strengths:** "Robin is the most brilliant and visionary policyholder attorney in New York City. There is no case that is too big or too complex for her." Kenneth Frenchman is an experienced coverage attorney with expertise in handling a broad range of claims. He regularly works on disputes following catastrophic losses and business interruption arising from man-made and natural disasters. **Strengths:** "Ken is an extraordinary, effective lawyer. He delivers extremely good results efficiently and knows the area inside-out." Adam Ziffer is active across a number of areas of insurance, including D&O, long-tail toxic tort claims and other class action lawsuits. His clients include pharmaceutical and electronics companies. **Strengths:** "Adam is a very good strategic thinker, very responsive and proactive." Joshua Bosveren is sought out for his skills in a wide range of complex insurance matters.

Personal injury, D&O and property loss are among his areas of expertise. **Keith McKenna** garners recognition for his representation of clients from the healthcare, telecommunications and manufacturing industries. He frequently handles complex and high-stakes coverage disputes. **Strengths:** "Keith is very responsive and good at distilling complex concepts into easy-to-understand advice." **Meredith Elkins** assists policyholder clients with a range of coverage and indemnification matters. **Strengths:** "Meredith is very knowledgeable."

Covington & Burling LLP

What the team is known for

Covington & Burling acts for a wide range of policyholders including those in the technology, sports, retail, financial and energy sectors. It offers expertise in opioid claims, environmental damage, PFAS and D&O disputes as well as property damage claims and matters with cross-border aspects.

Strengths

"Covington & Burling provides a high level of responsiveness and exercises excellent legal judgement on evaluating potential risks, as well as proposing potential strategies for mitigating those risks." "The firm has very smart and very well-informed lawyers who are both strategic and practical. They are very practical and understand the businesses and needs of their clients, and can tailor their services accordingly."

Work highlights

Covington & Burling LLP represented 3M Company and its subsidiary Aearo Technologies LLC in insurance coverage disputes with their liability insurers, over defense and settlement costs arising from mass product liability litigation.

Notable practitioners

Seth Schafner acts across an array of complex coverage disputes for household-name clients from a broad range of sectors, including financial services and healthcare. His expertise covers matters such as professional and fiduciary liability. David Luttinger is a seasoned trial attorney, whose experience includes high-profile disputes arising out of long-tail asbestos and environmental claims. His expertise also covers business interruption claims, among other matters. **Strengths:** "David is an excellent advocate and trial lawyer." **Cl  a Liquard** is developing a strong reputation for her capabilities in insurance policyholder representation. Her client roster includes those in the sports and financial services industries.

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton is distinguished by its exceptional transactional capabilities coupled with a top-notch regulatory practice. The team also handles significant coverage disputes and other insurance-related litigation and has a strong government investigations practice, as well as expertise in follow-on civil claims. The firm is renowned for taking the lead on many of the most complex deals in the market, including those with significant cross-border or multijurisdictional aspects, and is also highlighted for its considerable expertise in handling litigation and transactional matters in the life insurance space.

Strengths

"The firm is a good strategic legal adviser that is able to provide creative solutions and actionable guidance."

"Debevoise has the deepest industry knowledge of any firm in the industry, expertise in complex transactions and a very commercial and practical approach to getting transactions done."

"The firm has extensive experience in the insurance sector, as well as deep regulatory expertise, both of which make it stand apart from other firms. The team is also able to quickly react and provide concrete guidance for fast-moving scenarios."

"The firm is flexible, responsive and provides expert advice."

"The firm is very commercially minded, with excellent client service."

Work highlights

Debevoise & Plimpton LLP advised Resolution Life in the acquisition of 100% of its shares by Nippon Life Insurance Company at a valuation of \$10.6 billion.

Notable practitioners

Marilyn Lion has strong capabilities in matters such as M&A and financing transactions. She regularly leads on multibillion-dollar cross-border deals. **Strengths:** "Marilyn provides sound, strategic advice." "Marilyn is responsive, creative and practical." "Marilyn is able to really calibrate the advice and expertise that is needed for the situation. She is very focused and able to cut right to the essential issues." Nicholas Potter has significant experience handling high-value corporate transactions and managing strategic restructuring. He frequently advises and supports leading insurers, reinsurers and other corporate entities. **Strengths:** "Nick is incredibly effective and knowledgeable." "Nick can provide really commercial advice on a timely basis across a number of different complex scenarios." "Nick exhibits great judgment and finesse when working through difficult issues. He is someone who knows how to get things done in very direct and effective way." Alexander Cochran has notable experience handling various high-value corporate transactions in the insurance and reinsurance industries. His clients include insurers, reinsurers and private equity firms. **Strengths:** "Alex has preeminent substantive knowledge and industry exposure. He is entirely plugged in, along for the whole ride and really paying attention." "Alex has excellent judgement, is thoughtful, measured and good in crisis." **David Grosgold** represents clients in the insurance and financial sectors in a range of corporate transactions. He is especially recognized for his handling of high-value M&A. **Strengths:** "David is an extremely committed and smart insurance M&A expert." "David is extremely knowledgeable, very commercial and a strong negotiator. He proactively offers insights." **Maev   O'Connor** is regularly retained to counsel insurers on a wide variety of complex coverage disputes. She advises major insurers on a wide range of matters including D&O disputes. Eric Dinallo is chair of the firm's insurance regulatory practice. He is recognized for his capabilities in both transactional and regulatory insurance matters. **Strengths:** "Eric is fantastic and effective." **Susan Gittes** is recognized for her experience handling coverage disputes and litigation for insurance companies. **Strengths:** "Susan is very smart and has a firm grasp of the issues."

She provides focused, thoughtful and strategic advice." "Susan Gittes is a very competent advocate, and very thorough." Andrew Jamieson has a strong transactional insurance practice, with particular experience in handling public M&A work in the space. **Strengths:** "Andrew is very smart, efficient and extremely pragmatic." Kristen Matthews frequently assists clients in the insurance sector with high-value transactional and regulatory matters. She is adept at handling cross-border issues.

Strengths: "Kristen is extremely knowledgeable and able to use her expertise to cover a breadth of issues at once. I am very impressed with her responsiveness and openness to being creative and finding solutions." "Kristen is very strong in terms of subject matter expertise. She shows very good judgment, good instincts and is practical."

Dentons

What the team is known for

Dentons fields a highly skilled disputes practice with a strong track record in providing insurers with robust representation during coverage litigation and class action suits. It is regularly involved in cases arising from complex financial, property and casualty disputes and is particularly noted for its extensive long-term care industry expertise.

Strengths

"Dentons offers strategic view and business sensibility. The team is insightful, adept, and timely." "The Dentons team knows the landscape inside and out, are practical strategists, write well and are great people to work with."

Work highlights

Dentons represented Metropolitan Life Insurance in a class action alleging it fraudulently failed to disclose known plans to increase premium rates.

Notable practitioners

Reid Ashinoff is an experienced carrier-side disputes practitioner with considerable expertise across an array of coverage matters. He handles class actions, among other matters. **Strengths:** "Reid is preeminent in his field." **Aidan McCormack** operates a respected insurer-side practice that encompasses London market-related disputes, bad faith and construction claims. He regularly assists clients with cross-border matters. **Strengths:** "Aidan is thoughtful, strategic and responsive."

DLA Piper LLP (US)

What the team is known for

DLA Piper frequently acts in complex insurance disputes for clients including national and international insurers, reinsurers and intermediaries. The group has experience advising on significant claims made against professional liability policies as well as those concerning property damage and business interruption.

Strengths

"DLA Piper has a legal powerhouse team. They really understand the financial aspects of the matters." "The team is extremely responsive and will meet deadlines."

"The firm's depth of knowledge is fantastic, and it takes a global view on strategy."

Notable practitioners

Megan Shea is recognized for her robust exper-

tise representing insurers in disputes including D&O, financial and professional liability matters.

Strengths: "Megan is extremely detailed and articulates arguments very well. She is extremely commercial and very practiced." "Megan is very keyed into the details and has a lot of litigation experience." "Megan is extremely smart and able to absorb and synthesize material in a way that is very user friendly and understandable."

Eversheds Sutherland (US) LLP

What the team is known for

Eversheds Sutherland offers high-quality regulatory advice, particularly in the life insurance industry, as well as strong transactional abilities. It frequently acts on high-value insurance and reinsurance M&A and capital markets deals and regularly advises on international matters, including mandates with European and Bermudian elements.

Strengths

"Eversheds has a lot of subject matter experience and historical knowledge of the area. The firm takes a good, progressive approach and know our business needs."

"The team offers outstanding legal service, and are very commercial, very responsive and excellent problem-solvers."

"The firm provides speedy, pragmatic advice."

"The Eversheds team are commercial while also being technical and thorough. They always have creative solutions to complex questions or issues as they arise."

Work highlights

Eversheds Sutherland (US) LLP advised Allianz Life in the establishment of its Bermuda-based reinsurance platform, Sconset Re, which is supported by third-party capital.

Notable practitioners

Cynthia Shoss is an insurance regulatory specialist who operates a widely respected practice on behalf of insurance carriers and reinsurers. She is equally adept at handling domestic and international mandates. **Strengths:** "Cynthia is a top-notch insurance regulatory attorney. She is respected by industry as an expert in the field." **Bert Adams** is well versed in significant mergers, acquisitions, sales and other corporate transactions within the insurance industry. He works with insurers and reinsurers, among other clients. **Strengths:** "Bert is a fantastic attorney and advocate." "Bert provides top-tier guidance, is always cool-headed in negotiations and brings to bear a business-focused approach to every deal he works on." "Bert can articulate complex issues in a very straightforward way." **Ling Ling** co-leads the firm's global insurance group. Her expertise covers deals such as M&A and reinsurance transactions and she is skilled in both domestic and cross-border matters. **Strengths:** "Ling is incredibly thoughtful, and has a real wealth of knowledge and a broad view of the market." "Ling is an excellent source of commercial awareness, always reliable and quick responsiveness. She has a high level of sophistication with in-depth market and industry knowledge." **Kymerly Kochis** frequently represents insurers in litigation and class actions involving breach of contract and trade practices. **Strengths:** "The way that Kymerly thinks is multidimensional. She has a really good view of the industry." "Kymerly is a great strategic

partner, and her client service was excellent." **Daren Moreira** is sought out for his expertise on noncontentious insurance work, including corporate transactions, restructuring and regulatory compliance.

Strengths: "Daren has really deep and substantive knowledge of U.S. regulations and is very responsive." Practice cohead John Pruitt is sought out by industry clients for his adroit handling of a broad range of transactional and regulatory issues. He advises on regulatory compliance, acquisitions and restructurings, among other matters. **Strengths:** "John is a seasoned regulatory lawyer." **Kevin Finnegan** is recognized for his ability to advise financial services and insurance clients on a broad spectrum of transactional matters. **Strengths:** "Kevin is responsive and keenly aware of deadlines and turnarounds." **Gary Ho** acts for clients such as insurers, reinsurers and financial corporations. His practice spans a broad range of transactional and regulatory matters including assisting with regulatory filings and advising on acquisitions. **Strengths:** "Gary provides great service and responsiveness. He's very reliable."

Herrick, Feinstein LLP

What the team is known for

Herrick, Feinstein offers an active insurance and reinsurance disputes practice. The firm handles litigation and arbitration across a wide range of mandates, including coverage issues, liability matters and allocation disputes.

Strengths

"Herrick Feinstein is dedicated to servicing its clients with the utmost integrity and excellence. The team always put clients first and is creative."

"The team is very thorough and provides high-quality work product. Their research and analysis are on point."

"The Herrick, Feinstein team has excellent litigation skills, strong writing and negotiation skills and provides timely and thorough advice."

Work highlights

Herrick, Feinstein LLP represented Lexington Insurance Company in litigation concerning reimbursement of its contribution to a settlement arising from a bus accident that caused personal injury and property damage.

Notable practitioners

Alan R. Lyons is noted for his robust insurance disputes practice, which sees him frequently handle matters relating to reinsurance and coverage disputes, particularly within the housing industry. **Strengths:** "Alan's results are exceptional and consistent." **Shivani Poddar** handles a range of litigation, arbitration and mediation for insurance companies, with work spanning coverage disputes, liability issues and indemnification claims. **Strengths:** "Shivani is extremely knowledgeable, adept at explaining the issue in a clear and concise manner and willing to discuss all aspects you feel necessary to understand the issue."

Hoguet Newman Regal & Kenney, LLP

What the team is known for

Hoguet Newman Regal & Kenney has a strong reputation for its work representing corporate policyholder clients. The team's broad expertise covers long-tail personal injury exposure, D&O claims and property damage claims concerning extreme

weather events.

Strengths

"HNRK provides a dedicated team with very clear expertise in insurance disputes. It is very responsive to its clients' needs."

"The firm's lawyers are truly expert in representing policyholders in insurance coverage disputes. They are exceptionally knowledgeable and stay current in latest developments. The lawyers at the firm distinguish themselves by being available and responsive, and always calm under pressure"

"The team's sophisticated commercial awareness is reflected in its ability to advise effectively on risk versus reward, and balancing these factors in decision-making."

Work highlights

Hoguet Newman Regal & Kenney LLP represented Ozy Media and its CEO in a federal action seeking to enforce D&O insurance coverage for the defense of securities litigation and related regulatory and criminal investigations.

Notable practitioners

Dorothea Regal is recognized for her expertise in an array of insurance matters, including complex long-tail personal injury and product liability claims. **Strengths:** "Dorothea is an experienced coverage attorney who provides thoughtful and actionable advice." "Dorothea has extensive knowledge and experience." **Bradley Nash** is highly regarded for his strong policyholder-side practice. He frequently handles the full spectrum of insurance disputes, including D&O liability, coverage and indemnification matters. **Strengths:** "Brad was exceptionally responsive, good-natured and professional. He has displayed a deep understanding of insurance coverage dispute resolution." "Brad is a brilliant lawyer with great commercial awareness." "Brad is whip smart and marries that intellect with a high level of business-savviness."

Jones Day

What the team is known for

The prominent insurance coverage practice at Jones Day has a notable reputation for representing policyholders in the construction, energy and hospitality sectors. It frequently handles coverage claims concerning business interruption, product liability and personal injury and is able to manage class actions and lead on high-value property damage and bankruptcy disputes.

Strengths

"Jones Day differentiates itself with pragmatic, proactive advice that anticipates client needs even before the client knows what to request."

"The team's service levels and responsiveness is consistently excellent. They're easy to reach, proactive with their communication and clear about timing and next steps. Urgent issues get the attention they need, and even routine matters are handled promptly."

"Jones Day is very reliable for its expertise on all matters insurance."

Work highlights

Jones Day represented Daikin America in pursuing defense and indemnity coverage from its excess pollution legal liability insurer, XL, in connection with underlying lawsuits alleging PFAS contamination.

Notable practitioners

Edward Joyce is well versed in the handling of

insurance disputes, including those pertaining to business interruption, property damage and professional liability claims. **Strengths:** "Ed can see around corners and will direct you to efficient and effective results." "Ed offers extremely responsive and practical advice. He has a deep understanding of the legal and business issues." **Lisa Cirando** has an established reputation for her work advising on insurance claims related to M&A and private equity transactions. **Strengths:** "Lisa is a strong insurance counsel with deep technical knowledge and a willingness to dig into the details when the situation calls for it. Her expertise is evident." **Jason Lissy** represents policyholders and has experience litigating a variety of insurance claims including pollution liability, bodily injury and business interruption. **Strengths:** "Jason is incredibly thoughtful, thorough, calm, and pays attention to the key details that make a difference in the outcome of your case. He lends terrific comfort that your matter will be handled well."

Kennedys

What the team is known for

Kennedys handles claims for major domestic and international insurance carriers. It has notable expertise in D&O litigation, property damage and general commercial liability matters and frequently assists with losses arising out of data breaches, business interruption and environmental coverage.

Strengths

"The Kennedys team is proactive and they make themselves available. We found them to be technically very good, commercial and sensible."

Work highlights

Kennedys represented Samsung Fire & Marine Insurance and Hudson Excess Insurance in coverage litigation arising from AMC Entertainment's settlement of claims relating to a preferred share conversion and reverse stock split.

Notable practitioners

Maurice Pessa has a broad skill set in insurance coverage matters, with notable experience in claims arising with regard to professional liability.

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis is proficient in a range of insurance-connected transactional and regulatory matters. It regularly assists with high-value corporate deal and reinsurance matters and is also adept at advising on regulatory approvals. The team is eminently capable of handling matters with cross-border elements.

Strengths

"The Kirkland team are commercial, do a great job in representing your interests and are creative. They work incredibly hard and are incredibly responsive."

"Kirkland offers a very thoughtful and great commercial perspective. It has a highly talented and sophisticated team."

Work highlights

Kirkland & Ellis LLP advised Onex Partners V on the sale of Convex to Onex Corporation and American International Group, Inc. for \$7 billion.

Notable practitioners

Rajab Abbassi exhibits strength in complex transactions within the insurance industry, including sales, acquisitions and investments. He often advises cli-

ents on cross-border matters. **Strengths:** "Rajab is extremely clever, clear and knows the market. He is a strong all-around lawyer and very collaborative." "Rajab is very commercial, solutions-oriented and pragmatic." "Rajab is talented and an excellent communicator. He knows what we are looking for and delivers on those requirements." **Parimah Hassouri** attracts plaudits for her work acting on high value corporate transactions, regulatory compliance and securities issues for insurance industry clients. **Strengths:** "Parimah is a great regulatory counsel who thinks and acts like a commercial counsel."

Latham & Watkins LLP

What the team is known for

The insurance team at Latham & Watkins handles sophisticated transactional and regulatory matters, many of which have substantive international elements. The group excels at handling insurance M&A while also providing high-end advisory services in connection with corporate governance. It also has particular capacity with insurance capital markets transactions.

Strengths

"Latham & Watkins provides excellent work quality, and thoughtful assistance in solving regulatory challenges."

"The Latham team is outstanding. They have strong attention to detail and very commercial client skills. They were available at all hours of the day and night."

"The firm has very strong domain expertise in insurance, superb relationships with regulators and has an excellent can-do service mentality."

Work highlights

Latham & Watkins LLP advised DB Insurance in its acquisition of The Fortegra Group.

Notable practitioners

Gary Boss garners praise for his adroit handling of complex transactions, formations and ventures within the insurance industry. His clients include insurers, private equity firms and asset managers.

Strengths: "Gary is very thorough, a problem-solver and creative. He executes flawlessly." "Gary is incredibly knowledgeable and very aware of the issues in the market." "Gary is an excellent lawyer who balances his depth and knowledge of the law with commercial and business-oriented advice."

"In the literal sense of the word, Gary is unique. He is deep on a technical level, his range is very broad and he is always responsive. He is an outstanding leader for his team." **Analisa Dillingham** offers particular strength in the regulatory space and regularly handles cross-border matters for insurance clients.

Strengths: "Analisa is extremely knowledgeable, conscientious and a terrific problem-solver." **Frank Monaco** has experience handling transactional matters for both insurance and reinsurance entities. He is also often called upon to advise on securities matters. **Strengths:** "Frank is extremely responsive, smart, commercial and practical." "Frank is very skilled at navigating practical solutions and gets deals done. He is also a strategic communicator and has a calm demeanor. He's able to articulate points in high-stress and difficult situations."

Kirsten Gaeta advises clients on a broad array of transactions in the insurance industry, with notable strength in the structuring of reinsurance vehicles.

Strengths: “Kirsten is a technical expert with a very broad set of experience. She is a strong leader of her team and is relentless in providing world-class service and outcomes to her clients. She is an incredible advocate.”

Mayer Brown LLP

What the team is known for

Mayer Brown advises multiple domestic and international insurance entities in specialized areas such as insurance-linked securities, pension-backed securities and reserve financing. It is particularly active in the life insurance space, as well as possessing notable expertise in reinsurance matters. The team also acts on complex M&A.

Strengths

“The department brings a breadth of knowledge and experience across the insurance landscape, and the team is always prompt and diligent.”

“Mayer Brown offers a problem-solving approach and goes the extra mile to deliver excellent service. The insurance team has deep expertise.”

“Mayer Brown’s insurance team is outstanding. They have a group of highly skilled and deeply experienced partners who understand the insurance industry inside and out. Their market knowledge is exceptional and their experience shows in the advice they deliver.”

Work highlights

Mayer Brown represented Nippon Life Insurance Company in its \$8.2 billion acquisition of Resolution Life Group Holding LP.

Notable practitioners

David Alberts is a seasoned transactional attorney who counts an impressive list of household-name companies among his insurance industry client roster. He is also experienced in handling regulatory matters. **Strengths:** “David is super commercial and very in-depth on insurance and transactional work.” **Vikram Sidhu** is a transactional and regulatory specialist with an impressive client base that includes insurance carriers and global corporations. He regularly advises on M&A, joint ventures and reorganizations. **Strengths:** “Vikram is really a regulatory expert. He is an incredible and resourceful partner in terms of guiding us through regulatory quibbles.” “Vikram distinguishes himself through his exceptional ability to navigate complex and unique issues. He collaborates effectively with us to identify creative and innovative solutions, providing practical and strategic pathways forward.” Stephen Rooney co-chairs the global insurance team at the firm. He regularly works on transactions such as structured financings and M&A. **Strengths:** “Stephen’s extensive experience and profound expertise across a wide range of legal and regulatory matters provides invaluable strategic guidance. His deep institutional knowledge, combined with a calm and thoughtful approach, ensures that complex issues are addressed with precision and foresight.” **Richard Spitzer** focuses on advising on the sales and acquisitions of insurance companies, subsidiaries and reinsurers. He also handles matters such as structured finance deals. **Benjamin Kralstein** regularly works on transactional matters. His clients include insurers, reinsurers, agents and brokers. **Strengths:** “Benjamin’s depth of technical knowledge in the insurance and reinsurance landscape is really strong. He knows how businesses actually work

and what people really care about.” “Ben is tireless, works very hard and negotiates with other firms well. He is very dedicated and has such expansive knowledge.” **Daniel Scher** is noted for his experience handling insurance-linked securities transactions, with particular expertise in catastrophe bonds.

McDermott Will & Schulte

What the team is known for

McDermott Will & Schulte fields a deep bench of insurance attorneys with extensive capabilities in regulatory insurance work. It offers notable expertise in the emerging area of insurtech and can claim an enviable client roster that includes insurance carriers, reinsurance companies, brokers and startups.

Strengths

“The firm offers creative problem-solving, an ability to approach transactions from both a commercial and legal lens and incredible market knowledge and network.”

“McDermott Will & Schulte has deep experience with current regulation and regulators.”

“The team are always responsive and stay engaged. They offer business-minded and practical advice.”

Work highlights

McDermott Will & Schulte represented Allianz X in a strategic minority equity investment in Coterie Insurance.

Notable practitioners

Michael Byrne acts in a wide array of transactional and regulatory matters for market-leading brokers, insurers and private equity firms. He is also recognized for his work with insurtech clients. **Strengths:** “Michael Byrne is a subject matter expert on everything to do with insurance. He is very knowledgeable and confident in navigating commercial and regulatory elements.” “Michael has a unique commercial approach and ability to translate complex regulations into actionable guidance. He is a trusted adviser who combines deep, technical knowledge with real business acumen. He anticipates regulatory challenges, explains regulatory issues clearly and helps us navigate them seamlessly. He is practical, responsive and always aware of business priorities.” Global leader of McDermott Will & Emery’s insurance transactions and regulation group, Michael Halsband has over 30 years of experience in the field. He offers broad expertise in the transactional insurance space, frequently advising on matters including capital raises and M&A. **Strengths:** “Michael has deep knowledge of the insurance and reinsurance regulatory requirements, as well as other relevant transactional experience. He is incredibly responsive and commercial and knows how to get deals done.” “Michael is a very strong advocate with a unique blend of prudence and creativity.” “Michael is extremely responsive, smart and a problem-solving attorney. He is creative and collaborative.” **Thomas Dawson** possesses transactional expertise within both the insurance and reinsurance spaces and is frequently called upon for his regulatory know-how. His clients include domestic and international insurers.

Mendes & Mount LLP

What the team is known for

Mendes & Mount offers a notable insurer-side practice. The team represents clients in a range of disputes involving professional, cyber and product

liability. It also assists insurers with bankruptcy matters and coverage analysis.

Notable practitioners

Eileen McCabe operates a respected insurer-side practice that encompasses litigation and alternative dispute resolution proceedings, including mediation.

Mintz Levin Cohn Ferris Glovsky and Popeo PC

What the team is known for

Mintz is adept at advising and representing key insurance carriers and reinsurers in coverage litigation. The team is skilled at handling toxic tort, D&O, asbestos and employment-related claims, with additional expertise in bad faith disputes.

Strengths

“The team bring a wealth of expertise and industry knowledge. Their collaborative approach ensures that clients receive support and strategic guidance tailored to their specific needs. They do their absolute best to obtain successful outcomes for their clients in high-stakes situations.”

“The Mintz team is super organized and thorough, with great attention to detail.”

“The attorneys demonstrated excellent legal skills and judgment. They are proactive in analyzing issues and presenting them comprehensively.”

Work highlights

Mintz Levin Cohn Ferris Glovsky and Popeo PC represented E-Maxx Assurance Group of Companies in litigation related to the administration of a captive reinsurance program.

Notable practitioners

Marc Abrams is called upon by insurance carriers for his notable experience in coverage and commercial disputes. He has experience managing toxic tort claims, among other matters. **Strengths:** “Marc delivers a high level of service marked by sophistication, professionalism and strong commercial awareness.” “Marc is an outstanding practitioner with many years of experience in the insurance and reinsurance industry. He has an acute awareness of the issues at play in any given matter and his advocacy and presentation are excellent.” “Marc is a skilled attorney. He is able to hone in on the issues and present them in a clear and compelling way. He understands the technicalities of the business issues.” **Suman Chakraborty** is experienced in an extensive range of insurance issues. He regularly advises on D&O, toxic tort, asbestos and employment-related claims. **Strengths:** “Suman is very personable and knowledgeable.” “Suman is an outstanding, highly intelligent and astute practitioner with many years of diverse experience in the industry. He has an acute awareness of the issues at play in any given matter and his advocacy and presentation are superb.”

Mound Cotton Wollan & Greengrass LLP

What the team is known for

Mound Cotton Wollan & Greengrass is notable for its work on direct insurance and reinsurance matters. It displays a range of coverage experience relating to catastrophic loss including first-party property, business interruption and product contamination and handles litigation as well as arbitrations, with strong capabilities in handling mass and

toxic tort claims. The team's expertise also extends to fraud and bad faith disputes.

Strengths

"Mound Cotton has exceptional industry knowledge and fantastic lawyers."

"The team have strong knowledge and analytical skills. They are skilled negotiators experienced in dealing with insurers, brokers and experts. They give clear well-written advice and explain complex issues in simple language."

"Mound Cotton provides very effective case management, showcasing a good level of communication throughout the life-cycle of a matter."

Notable practitioners

Lloyd Gura maintains a respected carrier-side disputes practice and counts premier insurance companies among his clients. **Jeffrey Weinstein** is experienced in insurance litigation and arbitration across a full range of coverage and liability matters. **Strengths:** *"Jeff has specialised knowledge in the cases he handles and understands the industry. He explains complex issues clearly, and keeps us informed at every stage. He always remains calm under pressure. He is reliable and consistent in providing well thought-out advice."* *"Jeff is hard-working, committed, responsive and dedicated to excellence."* *"Jeff provides fully rounded advice, with an eye on commerciality. He always provides an in-depth analysis of all of the issues and is very responsive to questions."* *"Jeff consistently provides excellent client service. He is passionate about his work and his client relationship. He has the ability to tailor solutions to specific issues and maintain strong communication throughout the process, to ensure that clients feel well-supported and informed."*

O'Melveny & Myers LLP

What the team is known for

O'Melveny & Myers is recognized for its handling of high-stakes coverage disputes at trial and appellate level. The team demonstrates strength across a range of issues, including environmental liability and asbestos claims, insolvency disputes and property damage suits. In addition, it offers particular prowess in complex mass tort claims.

Notable practitioners

Tancred Schiavoni possesses notable expertise in a variety of bad faith and coverage disputes. He has experience in matters arising out of bankruptcy cases. **Allen Burton** focuses his practice on litigation and arbitration arising in the insurance space, in which he acts for a wide array of insurers. **Strengths:** *"Allen is a tremendous litigator who has deep insurance experience and experience with complex litigation. He is strong on his feet and an excellent writer."* *"Allen Burton is fantastic."* *"Allen is a terrific litigator who's been doing this work for decades. He's an excellent writer. He's a star."* *"Alan has a strong understanding of our business and legal issues. He is an outstanding attorney with great instincts on how to win."*

Paul Hastings LLP

What the team is known for

Paul Hastings offers a robust insurance practice that is recognized for its ability to advise on a range of transactions and regulatory mandates across the insurance and reinsurance landscape. It regularly

handles M&A, investments and compliance matters for insurers, brokers and institutional investors.

Strengths

"Paul Hastings has a strong insurance practice that covers all the bases, as well as sophisticated and hard-working lawyers."

"The team is exceptional and provides the creative, business-minded solutions and advice needed in today's rapidly changing landscape."

Work highlights

Paul Hastings LLP advised Crestline Investors, Inc. on its definitive agreement to sell its subsidiary Crestline Management L.P. to global alternative asset manager Rithm Capital Corp.

Notable practitioners

Kirk Lipsey is well regarded for his regulatory and transactional experience in the insurance industry. He handles matters including M&A, reinsurance and asset disposition transactions for insurers. **Strengths:** *"Kirk is a smart, sophisticated lawyer. He can quickly digest significant input and identify the issues that matter. He is an excellent writer, thinker and listener."* **Sanjiv Tata** has a robust insurance M&A and regulatory practice, frequently handling insurance and reinsurance transactions, as well as regulatory compliance matters. **Strengths:** *"Sanjiv's depth of knowledge is outstanding and his client service is fantastic. He is very commercial."*

Pillsbury

What the team is known for

Pillsbury is recognized for its established insurance practice, with strong expertise in litigating claims on behalf of major policyholders. The firm is noted for its representations in matters relating to business interruption and property damage, including losses linked to COVID-19, as well as environmental contamination claims.

Strengths

"The Pillsbury team is very knowledgeable and thorough with amazing strategic advice and great timely execution."

"The attorneys demonstrated an exceptional command of insurance law. They are strategic, forward-thinkers."

"Pillsbury has excellent lawyers with subject matter expertise and a high level of responsiveness. They are willing to work collaboratively with clients."

Work highlights

Pillsbury represented Hilton Worldwide Holdings in COVID-19 business interruption insurance litigation against multiple insurers.

Notable practitioners

Joseph Jean acts for policyholder clients from a range of sectors in complex coverage disputes. His experience covers D&O, business interruption and breach of contract claims. **Strengths:** *"Joe offers excellent attention to detail and command of the law."* *"Joe can guide with accuracy and efficiency, along with deep knowledge and grace."* *"Joe is a great strategist and always thinks of ways to get the best result for clients."* **Alexander Hardiman** is recognized for his expertise in resolving complex insurance coverage claims. His practice includes business interruption and property damage cases. **Strengths:** *"Alex's knowledge in this area of expertise is always thorough and spot-on, with business strategy always top of mind."* *"Alex is practical and efficient and works well in complex situations."* **Ben-**

jamin Tievsky is recognized for his representation of policyholders across a range of insurance disputes, including D&O claims, liability matters and business interruption losses. **Strengths:** *"Benjamin is excellent and very thorough with great attention to detail. He is a good strategist and a great writer."*

Proskauer Rose LLP

What the team is known for

Proskauer Rose is regularly called on by corporate policyholders during challenging coverage disputes, including class action defense and representation during arbitration proceedings. Its primary focus is on financial lines as well as professional liability, although the team also provides strong support in traditional property and casualty cases. Its experience incorporates both London and Bermuda market disputes.

Strengths

"It's a great firm with a great coverage practice."

Work highlights

Proskauer Rose LLP represented Wells Fargo as securities intermediary in litigation against United States Life Insurance Company, seeking recovery under a life insurance policy following the insurer's denial of coverage based on an alleged misstatement of age.

Notable practitioners

John Failla acts for policyholder clients from a broad range of sectors, including pharmaceuticals, retail and private equity. He demonstrates expertise in COVID-19-related business interruption claims, professional sports injury disputes and cybersecurity matters. **Strengths:** *"John is very commercial, incredibly smart and diligent."* **Nathan Lander** advises a range of policyholder clients including major sports leagues and financial institutions. His expertise covers D&O, bankruptcy, bodily injury and business interruption disputes.

Quinn Emanuel Urquhart & Sullivan, LLP

What the team is known for

Quinn Emanuel Urquhart & Sullivan is renowned for providing high-caliber litigation services, representing an impressive raft of domestic insurers in suits such as high value coverage disputes. Its broad experience includes RMBS and CDO cases, RICO claims and transactional disputes while the team also acts on asbestos, environmental and D&O liability claims.

Strengths

"Quinn Emanuel is strong in strategy, creative in terms of coming up with the best ways to meet our goals and substantively excellent."

Work highlights

Quinn Emanuel Urquhart & Sullivan, LLP represented Common Ground Healthcare Cooperative and Health Republic Insurance Company in class action litigation against the United States in the Court of Federal Claims, concerning unpaid amounts under the ACA's risk corridors and cost-sharing reduction programmes.

Notable practitioners

Michael Carlinsky serves as co-managing partner of the firm and also chairs the firm's complex litigation group. He focuses his practice on the defense of complex class action and coverage claims. His clients include prominent insurers. **Strengths:**

"Michael is a force of nature. He is great at arguments and actually talking a trial in front of a jury."

Reed Smith LLP

What the team is known for

The team at Reed Smith is dedicated to the representation of policyholders across the full spectrum of coverage areas including D&O, product liability, environmental and property damage. It acts for clients in the pharmaceutical, manufacturing and natural resources industries and has broad expertise acting on London and Bermuda market arbitrations.

Strengths

"The team is knowledgeable, very collaborative and resourceful."

"Reed Smith has deep industry experience and is very responsive and thoughtful."

Notable practitioners

Albert Wells is recognized for his expertise across a broad range of insurance coverage matters, including property damage and business interruption cases. **Strengths:** *"Albert is a fantastic litigator and a sophisticated negotiator. He is responsive and committed."* *"Albert is a terrific lawyer. He is thorough and creative."* **Nicholas Insua** is recognized for his capabilities in policyholder representation. His broad practice includes business interruption, property damage and D&O liability work. **Strengths:** *"Nick is particularly good at identifying the technical issues and points of evidence that are required to win the case. He is very meticulous, with extraordinary command over every piece of information. His negotiation skills are also outstanding."* **Ann Kramer** is recognized for a robust insurance practice, handling matters including coverage disputes, D&O liability and tort claims for policyholder clients. **Strengths:** *"Ann is the hardest working person. She is very hands-on, knows every single aspect and never misses anything."*

Rivkin Radler LLP

What the team is known for

The highly capable team at Rivkin Radler acts on major coverage litigation for insurers as well as providing comprehensive liability defense work. It is particularly active in the property and casualty sphere, while also advising on an array of significant environmental and health insurance matters. Notably, the firm offers experience advising on complex bad faith matters.

Strengths

"Rivkin Radler is responsive and comprehensive. The team is always available to discuss complex issues and has appropriate resolutions."

"Rivkin Radler has tremendous knowledge and experience. It is also proactive, and brings to our attention potential issues and concerns before they occur."

Work highlights

Rivkin Radler LLP represented the Allianz insurers in the CVS opioid coverage litigation.

Notable practitioners

Alan Rutkin is experienced in representing insurers in coverage disputes, particularly in the energy sector. **Strengths:** *"You can reach Alan 24/7. He is very committed and provides excellent client service."* *"He is a very experienced and highly skilled attorney who provides a superior work product. He*

is very quick to respond and always finds a way to meet or exceed our expectations."

Sidley Austin LLP

What the team is known for

Sidley Austin draws together key regulatory expertise along with strong transactional capabilities to provide a multifaceted service to significant insurance industry clients. It is at the forefront of alternative risk transfers such as catastrophe bonds and reinsurance sidecars, with notable presence in the life and health sectors. In addition, the team frequently advises on cross-border regulatory concerns.

Strengths

"The team was great and very available. They have vast knowledge of the commercial space."

"Sidley is willing to take on any and all issues as a leader and thought partner. It always has an expert that can help."

Work highlights

Sidley Austin LLP represented Venerable Holdings in a transaction with Corebridge involving the reinsurance of a variable annuity portfolio and the establishment of a Bermuda-based reinsurance platform

Notable practitioners

Jonathan Kelly co-leads Sidley Austin's global insurance and financial services group and garners recognition for his transactional insurance practice. He has notable experience advising on high-end M&A and reinsurance matters. **Strengths:** *"Jonathan is very practical and results-driven."* *"Jonathan has a huge depth and breadth of expertise."* *"He is constructive, thorough and provides extremely high-quality client service."* **Andrew Holland** leads the firm's regulatory insurance group and is noted for his expert handling of transactional and regulatory matters for insurers, investment managers and institutional investors. **Strengths:** *"Andrew is a regulatory expert."* **Michael Devins** is recognized for his expertise in handling transactional insurance matters. His client roster includes multinational banks and other large financial institutions. Ellen Dunn specializes in regulatory enforcement and investigations work in the insurance industry. She co-leads the insurance disputes team at Sidley Austin. **Strengths:** *"Ellen provided stellar written and oral advocacy."* **Joseph R. Gottlieb** is recognized for his experience representing insurance industry clients in a range of transactional and regulatory matters, with a particular focus on insurance-linked securities. **Strengths:** *"Joseph is very experienced and really understands the subject matter."*

Simpson Thacher & Bartlett LLP

What the team is known for

Simpson Thacher & Bartlett is a market leader for insurer representation, offering unmatched ability in bet-the-company litigation and arbitration proceedings. Its expertise ranges from direct insurance coverage of virtually all kinds, through to reinsurance matters and cases relating to insurance companies' business practices. The team's dominant domestic caseload is complemented by additional strength in London and Bermuda market disputes as well as providing quality transactional and corporate advice.

Strengths

"The Simpson Thacher team is smart, practical, trustworthy and experienced. They are highly sophisticated lawyers and have handled the most complex insurance matters out there."

"The firm has a top-notch coverage team and the litigation skills for high-value insurance disputes."

"The lawyers at Simpson are highly skilled practitioners with many years of diverse experience in the field of insurance and reinsurance law and practice. They have a deep bench and the technology support required for the complex matters that they handle, which is evident in the sophistication and excellence of their presentations."

"The team's ability to analyse and think outside the box for creative solutions is brilliant. They assess risk very well, understand the nuances of different coverage arguments and are one of the most sophisticated coverage litigation shops out there."

Work highlights

Simpson Thacher & Bartlett LLP represented Travelers in connection with insurance claims and inquiries arising from thousands of talc-related tort claims brought against Johnson & Johnson.

Notable practitioners

Bryce Friedman is recognized for his insurance coverage work for key insurers. He is particularly active in disputes revolved around cybersecurity and business interruption. **Strengths:** *"Bryce's depth of knowledge is outstanding. His judgment is second to none."* *"Bryce is an expert at what he does and always delivers thoughtful and timely advice. He is calm and capable in high-stakes and tense situations."* *"Bryce is an outstanding practitioner who brings unmatched trial experience and sophistication. His advocacy and demeanor are superb."* **Lynn Neuner** maintains a strong insurer-side coverage practice. She has notable experience leading property damage, contamination and bodily injury claims. **Strengths:** *"Lynn is super talented, very good on her feet and a top-flight litigator."* *"Lynn is incredibly professional and an effective advocate for her client."* **Joshua Polster** regularly handles litigation and arbitration related to insurance coverage.

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden is well known for handling big-ticket M&A deals on behalf of insurers, investment firms and other groups involved in the industry, with specialist knowledge of insurance capital markets and reinsurance-related transactions. The team has a deep understanding of the property and casualty market in particular, handling some of the largest transactions seen in this sector. It also acts on complex restructurings and alternative risk vehicle formations.

Strengths

"Skadden has extensive experience, attention to detail and superior service standards."

"The team have deep knowledge of the market and the drivers and concerns of our industry. Their subject matter expertise is exceptional and they are very responsive."

"Skadden has a phenomenal team that are passionate advocates and very commercial."

Work highlights

Skadden advised Talcott Resolution Life Insurance Company in its \$10 billion block reinsurance of

U.S. retail variable annuity and rider reserves with MetLife.

Notable practitioners

Todd Freed offers his clients the benefit of his extensive experience and expertise in leading high-value insurance and reinsurance transactions. He also advises on complex regulatory matters.

Strengths: “Todd is practical and proactive.” “Todd Freed is world-class and in the trenches every day working super hard. He is unbelievably responsive.”

“Todd is a long-time industry expert that is highly valued.” **Elena Coyle** is recognized for her work in complex and high-value insurance and reinsurance transactions. She frequently acts for major insurers and is co-head of the insurance M&A and reinsurance group. **Strengths:** “Elena’s level of expertise and commercial awareness is exceptional.” “Elena’s deep knowledge of the issues insurance companies face is unparalleled. She can span it all, with deep expertise on not just legal, but also the accounting and finance issues that then impact transactions. She is adept at applying a business-savvy lens to her advice.” “Elena is extremely strong, technically very good and tactically strategic.”

Jon Hlafter is co-head of the insurance M&A and reinsurance group. He has extensive experience in major insurance-related M&A and investment transactions. **Strengths:** “Jon is a sharp corporate lawyer with an incredible work ethic and unmatched responsiveness.” “Jon is a practical, knowledgeable lawyer with vast insurance industry experience.”

Patrick Lewis has a broad range of transactional capabilities and has worked on impressive matters in the insurance M&A space. **Strengths:** “Patrick is hard-working and commercial.” “Patrick offers clear, thoughtful guidance.” **Liana-Marie Lien** has a growing reputation for her handling of a wide range of transactional mandates in the insurance industry, including mergers and acquisitions and reinsurance matters. **Strengths:** “Liana-Marie is excellent. She is always available, has an eye for detail and has a sense of what we want to accomplish.” “Liana-Marie is tirelessly hardworking and very good to work with as in-house counsel. She is a great person to bounce ideas off.” “She is commercial in her approach to complex issues.” “Liana-Marie is knowledgeable, organized, responsive and dedicated. She has earned our company’s trust.”

Strengths: “Liana-Marie is excellent. She is always available, has an eye for detail and has a sense of what we want to accomplish.” “Liana-Marie is tirelessly hardworking and very good to work with as in-house counsel. She is a great person to bounce ideas off.” “She is commercial in her approach to complex issues.” “Liana-Marie is knowledgeable, organized, responsive and dedicated. She has earned our company’s trust.”

Skarzynski Marick & Black LLP

What the team is known for

Skarzynski Marick & Black represents major insurers in insurance matters stemming from securities class actions, data privacy concerns and D&O exposure. The firm has further expertise in the aviation sector.

Strengths

“SMB provides clear, concise and exceptionally competent counsel with a myriad of complex issues, and does so in a timely and efficient manner.”

“The team is hands-on and highly responsive.”

“The firm offers excellent judgment and insight in resolving complex disputes.”

Notable practitioners

James Skarzynski is a deeply experienced litigator who is held in particularly high regard for his expertise in D&O and wider professional liability insurance matters. **Strengths:** “James is very effective and a strong advocate.” **Tammy Yuen** serves as Skarzynski Marick’s managing partner. Her practice

includes representing domestic and international insurance companies in professional liability insurance disputes. **Strengths:** “Tammy brings creative solutions to every matter.”

Edward Carleton has a specialized practice in insurance litigation, focusing on representations and warranties, including D&O matters. **Strengths:** “Edward has got an excellent approach and can handle complex matters. His interactions are confidence-building and productive.” “Edward’s knowledge and intellect stands. He is able to see the bigger picture and is timely.” **Laura Markovich** is recognized for handling a broad range of insurance mandates, including D&O and financial liability matters, as well as coverage workouts and disputes. **Strengths:** “Laura is intelligent, creative and the person you want by your side during a crisis. She simply stands the test of time, and is commercial and reliable.” “Laura is exceptionally knowledgeable and a pleasure to work with.”

Smith, Gambrell & Russell, LLP

What the team is known for

Smith, Gambrell & Russell assists leading insurers and reinsurers with high value and complex insurance coverage disputes. The team’s expertise includes asbestos-related claims, breaches of fiduciary duties and allegations of unjust enrichment. The firm also guides clients through business interruption claims and demonstrates proficient experience in class actions and arbitrations.

Strengths

“The firm is very commercial in its approach and has deep market knowledge. It can handle complex disputes.”

“The team is always very responsive. The experience and gravitas of the partners provide us with the assurance we need when dealing with complex disputes. They are always aware of the commercial considerations.”

Work highlights

Smith, Gambrell & Russell, LLP represented The Doctors Company in litigation against Guy Carpenter arising from alleged breaches of a brokerage services agreement relating to reinsurance placements.

Notable practitioners

Sean Keely is considered a strong player in the insurance and reinsurance arenas, and attracts praise for his significant skill as a litigator. **Strengths:** “Sean is an excellent lawyer and is always working hard to ensure the best results for his clients. He is a well respected lawyer in the industry and will always have his clients’ best interests at the forefront of any work he does.”

Steptoe LLP

What the team is known for

The insurance practice at Steptoe assists insurers with a wide range of coverage disputes, along with reinsurance and regulatory matters. It provides particular expertise in claims stemming from environmental and bankruptcy issues.

Strengths

“Steptoe has a very skilled, experienced and responsive team.”

“Steptoe has the resources and ability to handle the most complex and sophisticated dispute matters. The team has complete understanding of the market and the issues involved.”

Work highlights

Steptoe LLP served as lead counsel for AIG in litigation related to coverage claims arising from alleged environmental damage linked to the discharge of dielectric fluid into the Hudson River.

Notable practitioners

Michele Jacobson assists insurance clients with coverage disputes and regulatory matters, with additional expertise in insolvency issues.

Strengths: “Michele is very knowledgeable, offers practical advice and is very effective.” “Michele understands the market and tailors her advice accordingly. She does what she needs to do, in order to understand what is important to the client, so that market information can be put to the greatest use.” “Michele is a true expert in the field.” **Robert Lewin** is retained by a number of market-leading insurers for his expertise in coverage disputes and insurance regulatory issues. He has particular experience in environmental damage cases, breaches of fiduciary duties and business interruption matters.

Strengths: “Robert is a great problem-solver. He is a very strategic, outside-the-box thinker with great knowledge. He will get the job done.”

Sullivan & Cromwell LLP

What the team is known for

Sullivan & Cromwell is well equipped to handle significant M&A in the insurance space, with complementary strengths in capital markets and private equity matters. The team possesses a range of regulatory expertise in the financial sector, including a thorough understanding of the SEC as well as in state, federal and international insurance regulation. In addition, it has a broad industry client base which includes life and financial guaranty insurers and demonstrates considerable expertise in healthcare matters.

Strengths

“The Sullivan & Cromwell team is extremely good and has a high level of technical capability. They are very efficient.”

“The firm is extremely knowledgeable, tactical in how it works with regulators and thoughtful in resolving complex legal issues.”

Work highlights

Sullivan & Cromwell LLP advised Lincoln National Corporation on transactions to extend and increase its contingent liquidity facility, including the issuance of \$500 million in pre-capitalized trust securities.

Notable practitioners

Marion Leydier advises clients on insurance M&A transactions, with additional expertise in regulatory matters. She is cohead of the firm’s insurance practice. **Strengths:** “Marion has the ability to seamlessly advise us on a practical level. She is really good at implementing things every step of the way from inception to closing.” “Marion has very strong insurance regulatory expertise and a client-oriented approach.”

Troutman Pepper Locke LLP

What the team is known for

Troutman Pepper Locke maintains a well-regarded insurance practice, advising on transactional and regulatory matters across the insurance industry. The team has particular expertise in representing insurers, reinsurers and intermediaries in acquisitions, alongside a robust regulatory compliance

practice.

Strengths

"The firm has a proven capacity to handle highly complex and sophisticated matters. They provide thorough analysis, anticipate challenges and deliver practical, well-reasoned solutions."

"Troutman Pepper Locke has been not only accurate, but efficient. There is a genuine desire to be supportive and helpful, and not overcomplicate."

Work highlights

Troutman Pepper Locke LLP acted as insurance regulatory counsel to One80 Intermediaries in its acquisition of Waypoint Underwriting Management.

Notable practitioners

Zachary Lerner is chair of the insurance transactional and regulatory practice group at Troutman Pepper Locke. His practice includes providing regulatory advice to national insurance brokerage firms. **Strengths:** *"Zach is fantastic and highly commercial." "Zach is very responsive and business-friendly."* **John N Emmanuel** is noted for his robust practice advising clients across the insurance industry on regulatory and transactional matters, including M&A and compliance. **Strengths:** *"John Emmanuel consistently provides clear, well-reasoned advice and demonstrates a strong command of the issues. He is reliable, professional and highly effective in his role." "John is very user-friendly and accessible. He gives very practical advice."*

Willkie Farr & Gallagher LLP

What the team is known for

The preeminent transactional practice at Willkie Farr & Gallagher specializes in complex M&A on behalf of the world's largest insurers and reinsurers. It also has standout experience in a vast array of regulatory and corporate insurance work and offers a robust disputes practice, primarily focused on broker representation but also including regular work defending insurers. The team is frequently retained on high-value securities offerings, acting for underwriters and issuers.

Strengths

"Willkie has an experienced and strong team with lots of insight and collaborative effort."

"Willkie is a highly business-savvy organization, and is quite sensitive to business and commercial needs and exigencies. This is one of the things that makes it stand out, and a pleasure to work with."

"The team are phenomenal in customer service and knowledge of the insurance space. They were very responsive and service-oriented."

Work highlights

Willkie Farr & Gallagher LLP represented AIG in coverage disputes arising out of opioid crisis lawsuits.

Notable practitioners

Mitchell Auslander represents a diverse client roster from all corners of the insurance industry, with particular expertise in advising brokers. He regularly represents clients in significant coverage disputes and other insurance-related litigation. Alexander Dye is cochair of the insurance transactional and regulatory practice group. He is widely considered a market leader for corporate and transactional work within the insurance industry and is a top choice for M&A and capital markets transactions. **Michael Groll** has extensive experience in guiding leading reinsurers and insurers through significant transactions. He frequently assists clients with matters

such as corporate ventures and securities offerings.

John Schwolsky co-chairs the group's insurance transactional and regulatory group and brings a wealth of experience in all forms of transactions, securities and debt matters related to the insurance industry. His expertise covers M&A and demutualization transactions. **Strengths:** *"John Schwolsky is the consummate lawyer. His level of sophistication, focus on client service and business-savviness are all exemplary." "John is experienced, practical and commercial."* **Christopher St. Jeanos** is relied upon by global insurance brokers for representation in high-profile disputes. He often works on matters pertaining to alleged asbestos exposure, property loss claims and reinsurance matters. **Strengths:** *"Chris always has a deep command of the most difficult issues in the industry." "Chris is top-notch." "He is a top-tier litigator, very smart and great with clients."* **Elizabeth Bannigan** is sought after for her transactional and reinsurance expertise, regularly working with major insurers on multibillion-dollar deals. **Strengths:** *"Elizabeth demonstrates legal expertise and an understanding of how best to accomplish commercial objectives."* **David Luce** is retained by international insurers for strategic transactional and regulatory advice. He advises on matters including insurance-related M&A and securities offerings. **Strengths:** *"David produces excellent work product."* **Vladimir Nicenko** maintains a focus on insurance-related transactions, capital markets and financial products matters. He also has considerable expertise in longevity reinsurance transactions. **Allison Tam** frequently advises insurance industry clients on the regulatory aspects of complex and high-value transactions as part of a broader transactional practice. She handles both domestic and international matters. **Strengths:** *"Allison skillfully balances her expertise and client practicalities. She is not only prompt in responding to requests, but also proactively considers our needs and interests."* **Benjamin Nixon** cochairs the firm's insurance capital markets group and is well known for his transactional expertise. **Strengths:** *"Ben is an expert who demonstrates the highest standard of client service and practical, actionable advice."* **Prakash Paran** is highlighted for his proficient handling of transactional matters. His expertise covers M&A and joint venture agreements, among other mandates.

Wilson Elser Moskowitz Edelman & Dicker LLP

What the team is known for

Wilson Elser Moskowitz Edelman & Dicker has an established practice advising insurers on a wide range of disputes. The firm has experience advising on D&O and cyber coverage as well as property and casualty-related claims.

Strengths

"The team has a breadth of knowledge and technical expertise."

"The firm offers great resources and skill sets, regardless of the type of claim or issues that arise."

Work highlights

Wilson Elser Moskowitz Edelman & Dicker LLP represented Hiscox in a matter concerning coverage under a D&O policy for a distributor of opioids that was investigated and settled with the U.S. Government.

Notable practitioners

Jonathan Meer at Wilson Elser Moskowitz Edelman & Dicker specializes in professional liability matters, with additional expertise in insurance claims related to employment and cyber issues.

Wollmuth Maher & Deutsch LLP

What the team is known for

The highly capable litigators at Wollmuth Maher & Deutsch have expertise in insurance and reinsurance matters, including taking the lead in arbitrations as well as at trial. The team advises major domestic insurers on a wide range of matters, offering extensive recent experience in large-scale RMBS disputes.

Strengths

"The Wollmuth Maher team has extensive experience with commercial litigation, arbitration issues and procedures in the insurance coverage world."

Work highlights

Wollmuth Maher & Deutsch LLP represented National Union Fire Insurance Company of Pittsburgh in an arbitration concerning indemnification obligations arising from asbestos-related insurance coverage litigation.

Notable practitioners

William Maher coheads the litigation group at Wollmuth Maher & Deutsch and possesses notable expertise in insurance disputes relating to securities claims and corporate transactions. His clients include insurance companies, banks and financial guarantors. **Strengths:** *"William brings focused, experience-based expertise." "He is an extraordinarily good trial lawyer and brings a lot of gravitas to the table."*

Other Ranked Lawyers

Whitney Costin of Stradley Ronon Stevens & Young LLP has gained experience in a variety of insurance matters, including coverage disputes and reinsurance arbitrations.

Frederic Garsson of Saul Ewing handles regulatory and compliance matters for a range of insurance and reinsurance companies. He also works on corporate insurance transactions. **Strengths:** *"Fred is highly responsive and provides exceptional levels of services on sophisticated matters in the insurance industry." "Fred has great expertise and commercial awareness." "Fred is extremely motivated, responsive and really cares about client needs."*

Peter Halprin of Haynes and Boone has a standout reputation for his expertise in policyholder representation. His work covers high-value claims concerning issues such as business interruption, cybersecurity and wrongful death suits. **Strengths:** *"Peter is business-savvy and responsive." "Peter is a subject matter expert who provides clear recommendations, strategic input and written product that is robust, reliable and yet concise."*

Heidi Lawson of Fenwick is recognized for her experience advising corporate clients on complex insurance regulatory and transactional matters, with a particular focus on the technology and financial services sectors. **Strengths:** *"Heidi is a great lawyer and has particular skill and expertise in the insurance technology field." "Heidi is a font of knowledge and always on-hand to manage any situation that"*

presents, no matter how complex.”

Christopher Loeber specializes in policyholder representation across a range of insurance disputes, including liability, business interruption and product defect matters. **Strengths:** “Chris has a remarkable depth of business knowledge and consistently incorporates an understanding of our strategic business outcomes into the specific claim.” “Chris is a great advocate and keen legal strategist.”

Mina Matin of Norton Rose Fulbright is particularly recognized for her expertise in Bermuda Form disputes, and receives further praise for her work in reinsurance. She also has notable expertise in personal injury, toxic tort and property damage claims. **Strengths:** “Mina is very creative in her thinking and

very analytical. She is incredibly loyal to her clients.” “She is aware of various sectors and applies commercial sense to each strategy.” “Mina is extremely tenacious and analytical. Nothing gets past her, and she is dogged until she gets an answer.” “Mina’s deep knowledge of her subject and understanding of her client’s commercial needs is combined with extraordinary people skills. She is a delight to work with, and approaches every case with the utmost dedication and commitment. She is someone you want on your side.”

Bernhardt Nadell of King & Spalding represents private equity, asset management, reinsurance and insurance company clients in significant mergers, acquisitions and other transactions. His expertise

also covers securitizations. **Strengths:** “Bernhardt has a very strong background and is technically excellent.”

Jill Allison Opell of Foley & Lardner has a strong transactional practice that sees her work with a range of clients. She also handles regulatory matters. **Strengths:** “Jill Allison is diligent.”

Daniel Rabinowitz of Kramer Levin Naftalis & Frankel LLP is noted for his transactional and regulatory work on behalf of insurers and reinsurers. He often acts in cases involving cross-border elements. **Strengths:** “Dan is responsive, commercial and great at coming up with practical solutions.”

NEW YORK: An Intellectual Property: Patent Overview

A US patent grants its owner the right to exclude others from making, using, selling, offering to sell, or importing the patented invention. Federal law sets the requirements for obtaining a patent and provides the mechanisms by which a patent owner can enforce that right of exclusion. When suit is brought, an accused infringer can challenge whether the accused product or method actually meets the claims, contend that the US Patent and Trademark Office (USPTO) should never have issued the patent in the first place, or both. The discussion below summarizes the principal trends shaping US patent litigation as of 2026.

The Mechanics of a Patent Suit

Patent infringement actions are filed in federal district courts. For a domestic corporate defendant, venue generally lies in the defendant’s state of incorporation or in a district where the defendant has committed acts of infringement and has a regular and established place of business. The complaint typically maps one or more claims of an issued patent onto a product or process that the defendant makes, uses or sells, and seeks damages tied to that allegedly infringing activity, most commonly in the form of a reasonable royalty or lost profits, with injunctive relief available in limited cases. A patent owner need not practice the invention to sue; standing generally turns on ownership of the patent or possession of sufficient exclusionary rights. Non-practicing entities (NPEs) continue to account for a substantial share of patentee-plaintiffs nationwide.

A defendant may answer infringement allegations by disputing whether the accused product reads on the asserted claims, by challenging the validity of the patent (often on the basis of earlier prior art or shortcomings in the patent document itself), or both. Validity may also be tested in parallel before the USPTO. Patent cases are often tried to civil juries drawn from the venue community, and verdicts can readily exceed nine figures.

Western District of Texas: the End of an Era

The Western District of Texas dominated headlines for several years as patent owners flocked to the Waco Division, where a

single judge presided over an outsized share of the nation’s patent docket and moved cases to trial in roughly 18 months, often before any final post-grant review of the asserted patents by the USPTO. That dynamic began to shift in 2022, when the District’s Chief Judge ordered patent cases filed in Waco to be assigned at random across the District’s judges. A 2024 order continued random assignment and required parties seeking transfer to the original Waco judge to demonstrate good cause.

The most significant development of 2026 is the planned departure of Judge Alan Albright, who confirmed in April 2026 that he expects to leave the bench at the end of August to return to private practice. Although random assignment had already diluted the concentration of patent cases before any one judge, Judge Albright still received more than 130 patent cases in the year preceding his announcement. His exit may further redistribute filings within the District and beyond it, with the Eastern District of Texas, the District of Delaware and other long-standing patent venues positioned to absorb some cases that might previously have been styled for Waco or Austin.

According to full-year 2025 data, the Eastern District of Texas remained the single most popular venue at roughly 27.7% of all patent filings, followed by the Western District of Texas (about 11.5%), the District of Delaware (about 11.4%), the Northern District of Illinois (about 8.5%) and the District of New Jersey (about 5.0%) (Unified Patents). The California districts, home to a large concentration of technology defendants, and Delaware, the state of incorporation for many of the country’s largest companies, will continue to draw significant filings on venue grounds alone.

Post-Grant Practice in Flux

Inter partes review (IPR), post-grant review (PGR) and ex parte re-examination (EPR) remain the principal administrative routes for testing patent validity outside the district courts. IPRs and PGRs are decided by administrative patent judges at the Patent Trial and Appeal Board (PTAB); EPRs are handled by specialized examiners and have continued to attract growing interest as a less procedurally intensive alternative to PTAB trials.

The discretionary denial doctrine – the framework the PTAB uses to decline institution of an otherwise meritorious petition because of parallel litigation – has been the most volatile area of post-grant practice. The Vidal-era 2022 guidance, which limited the impact of the Fintiv factors and gave significant weight to *Sotera* stipulations, was effectively rescinded in 2025. Former acting Director, now Deputy Director, Coke Morgan Stewart broadened the bases for discretionary denial and introduced a “settled expectations” doctrine, and current Director John Squires has continued to centralize institution decisions, initially through summary denials and more recently through a small but growing number of grants that emphasize the strength of *Sotera*-Plus stipulations. A March 2026 memorandum from Director Squires added three further factors to the institution analysis, including the extent to which the accused products or competing patent owner products are manufactured in the United States and whether the petitioner is a small business sued on the patent-at-issue.

The numerical effect of these shifts is meaningful. In fiscal year 2025, the petition institution rate fell to approximately 50% when Director discretionary denials were included, and only about 26% of resolved petitions reached a final written decision, a drop of more than ten percentage points relative to recent norms (USPTO PTAB Statistics). The USPTO has also issued a memorandum, effective for petitions filed on or after 1 September 2025, requiring stricter compliance with 37 CFR Section 42.104(b)(4) and clear identification of where each claim element is found in the cited prior art. Petitioners who once treated institution as a near-default outcome must now plan, plead and stipulate accordingly.

The ITC’s Continued Rise

The US International Trade Commission (ITC) remains an increasingly attractive forum for patentees seeking relief that the district courts cannot easily provide – chiefly an exclusion order barring importation of infringing products and a cease-and-desist order reaching products already in US inventory. ITC investigations are statutorily required to conclude at the earliest practicable time, typically with an evidentiary hearing within ten months of institution and a final Commission determination within roughly 18 months. In FY 2025, USITC statistics reported 119 active Section 337 investigations and 57 new complaints and ancillary proceedings (USITC Statistics). With injunctive relief in district court still

constrained by *eBay* and parallel PTAB proceedings less likely to stay an ITC investigation, the Commission’s docket is expected to remain robust.

Industry Trends Shaping the Docket

Beyond procedural shifts, several substantive currents are reshaping the kinds of cases that come through the courts.

Artificial intelligence

The first wave of generative-AI litigation has been driven primarily by copyright owners, but patent suits implicating training pipelines, model architectures, inference acceleration, and retrieval systems are now appearing on district court dockets. Patentees in this space face well-funded defendants and significant Section 101 risk, and damages theories are still being tested.

Standard-essential patents (SEPs) and FRAND

SEP disputes have grown more global and more aggressive. The Federal Circuit’s *Ericsson v Lenovo* decision has revitalized US anti-suit injunction practice, and major implementers continue to face multi-jurisdictional campaigns by SEP holders. The Unified Patent Court (UPC) in Europe has emerged as a meaningful forum for SEP disputes, and US counsel are increasingly coordinating SEP strategies across US, EU and UPC proceedings.

Life sciences and Hatch-Waxman

ANDA filings and biosimilar disputes continue to drive a significant share of pharmaceutical litigation, and recent industry data shows a measurable uptick in Hatch-Waxman activity. Skinny labels, induced infringement, and patent-listing disputes around the Orange Book remain active battlegrounds.

Semiconductors

As leading-edge fabrication shifts from planar transistors to gate-all-around and other 3D architectures, patent activity is concentrating around process-transition technologies, advanced packaging, and memory technologies. These cases raise difficult questions about access to highly sensitive process information and present complex supply-chain discovery issues.

Intellectual Property

Intellectual Property: Patent		Intellectual Property: Patent	
Leading Firms		Senior Statespeople	
Band 1		Senior Statespeople: distinguished older partners	Diskant Gregory L. <i>Patterson Belknap Webb & Tyler LLP</i>
Desmarais LLP		Cavanaugh Jr William F. <i>Patterson Belknap Webb & Tyler</i>	
Gibson, Dunn & Crutcher LLP		Leading Individuals	
Kirkland & Ellis LLP		Band 1	Molenda John J. <i>Stephoe LLP</i> *
Paul Hastings LLP		Arovos Gregory S. <i>Kirkland & Ellis LLP</i> *	Morris Gregory. <i>Proskauer Rose LLP</i> *
Band 2		Desmarais John M. <i>Desmarais LLP</i>	Naples Clement. <i>Cleary Gottlieb Steen & Hamilton (ORL)</i> ◇
Groombridge, Wu, Baughman & Stone LLP		Dittmann Eric. <i>Paul Hastings LLP</i> *	Oelke Jeff. <i>Fenwick</i>
Quinn Emanuel Urquhart & Sullivan, LLP		Groombridge Nicholas. <i>Groombridge, Wu, Baughman</i>	Ratliff Preston. <i>Paul Hastings LLP</i> *
WilmerHale		Krevitt Josh. <i>Gibson, Dunn & Crutcher LLP</i>	Rosenkranz Joshua. <i>Orrick, Herrington & Sutcliffe LLP</i>
Band 3		Wexler Bruce. <i>Paul Hastings LLP</i> *	Rupert Melanie. <i>Paul Hastings LLP</i> *
Baker Botts L.L.P.		Band 2	Sandonato Michael P. <i>Venable LLP</i>
Latham & Watkins LLP		Armenio Peter J. <i>Cahill Gordon & Reindel LLP</i> *	Sayed Hassen. <i>O'Melveny & Myers LLP</i>
Paul, Weiss, Rifkind, Wharton & Garrison LLP		Chow Arlene L. <i>Latham & Watkins LLP</i> *	Sonnenfeld Kenneth. <i>Ballard Spahr LLP</i>
Sidley Austin LLP		Drivas Dimitrios. <i>White & Case LLP</i>	Tempesta Jennifer. <i>Baker Botts L.L.P.</i> *
Band 4		Flattmann Gerald J. <i>Cahill Gordon & Reindel LLP</i>	Trainor James. <i>Nutter McClennen & Fish LLP (ORL)</i> ◇
Cahill Gordon & Reindel LLP		Fukuda Ching-Lee. <i>Sidley Austin LLP</i> *	Wu Jennifer H. <i>Groombridge, Wu, Baughman & Stone LLP</i>
Cravath, Swaine & Moore LLP		Gunther Jr Robert J. <i>WilmerHale</i>	Band 5
Fenwick		Hershkowitz Benjamin. <i>Gibson, Dunn & Crutcher LLP</i> *	Ashkenazi Isaac S. <i>Paul Hastings LLP</i> *
Fish & Richardson PC		Holland Elizabeth. <i>White & Case LLP</i>	Blitzer Rachel R. <i>Latham & Watkins LLP</i> *
Goodwin		Rosenthal Brian. <i>Gibson, Dunn & Crutcher LLP</i>	Counihan Robert. <i>Fenwick</i>
Jones Day		Stotland Weiswasser Elizabeth. <i>Paul, Weiss, Rifkind</i> *	Dominguez Kate. <i>Gibson, Dunn & Crutcher LLP</i>
O'Melveny & Myers LLP		Band 3	Gaspar Christopher. <i>Milbank LLP (ORL)</i> ◇
Orrick, Herrington & Sutcliffe LLP		Abate Mark. <i>Pillsbury (ORL)</i> ◇	Goetz John. <i>Fish & Richardson PC</i>
Patterson Belknap Webb & Tyler LLP		Bassett David. <i>WilmerHale</i> *	Helm Katherine A. <i>Dechert LLP (ORL)</i> ◇
Venable LLP		Bondor Paul A. <i>Desmarais LLP</i>	Herold Li Anne. <i>Brownstein Hyatt Farber Schreck (ORL)</i> ◇
White & Case LLP		DiBernardo Ian. <i>Brown Rudnick LLP</i> *	Jacobsen Charlotte. <i>Gibson, Dunn & Crutcher LLP</i>
Band 5		Hummel Keith R. <i>Cravath, Swaine & Moore LLP</i> *	James Colleen Tracy. <i>Cahill Gordon & Reindel LLP</i>
A&O Shearman		Love Jane M. <i>Gibson, Dunn & Crutcher LLP</i>	Kahn Michael P. <i>Akin (ORL)</i> ◇
Amster, Rothstein & Ebenstein LLP		Maier Robert. <i>Baker Botts L.L.P.</i> *	Leonard Jason. <i>McDermott Will & Schulte (ORL)</i> ◇ *
Arnold & Porter		Mukerjee Deepro. <i>Katten</i>	Loy Joseph. <i>Kirkland & Ellis LLP</i> *
Ballard Spahr LLP		Nemec Douglas. <i>Skadden, Arps, Slate, Meagher & Flom</i>	McCabe William J. <i>Perkins Coie LLP</i> *
Brown Rudnick LLP		Nimrod Raymond N. <i>Quinn Emanuel Urquhart & Sullivan</i> *	McGann Kevin. <i>Fenwick</i>
Foley Hoag LLP		Nyarady Catherine. <i>Paul, Weiss, Rifkind, Wharton</i>	Nolan Brian. <i>Mayer Brown LLP</i> *
Gemini Law LLP		Pensabene Lisa. <i>O'Melveny & Myers LLP</i>	Normile John J. <i>Jones Day</i> *
Greenberg Traurig, LLP		Royzman Irena. <i>Orrick, Herrington & Sutcliffe LLP</i>	Noyes Christopher. <i>WilmerHale</i> *
HG Law		Stone Eric Alan. <i>Groombridge, Wu, Baughman & Stone</i>	O'Reilly Brian. <i>O'Reilly IP</i>
HSF Kramer		Wacker Jeanna M. <i>Kirkland & Ellis</i>	Pensabene Marc. <i>O'Melveny & Myers LLP</i>
Katten		Band 4	Peterman Chad. <i>Paul Hastings LLP</i> *
Mayer Brown LLP		Bornstein Scott. <i>Greenberg Traurig, LLP</i>	Popovski Lewis. <i>Patterson Belknap Webb & Tyler LLP</i>
O'Reilly IP		Cerwinski Robert. <i>Gemini Law LLP</i>	Rizzi Steven. <i>McKool Smith (ORL)</i> ◇
Perkins Coie LLP		Conde Dominick A. <i>Venable LLP</i>	Soderstrom Lance. <i>Katten</i>
Skadden, Arps, Slate, Meagher & Flom LLP		De Sona. <i>Sidley Austin LLP</i> *	Sullivan Peter A. <i>Foley Hoag LLP</i> *
Stephoe LLP		Ferri Lisa M. <i>Mayer Brown LLP</i> *	Wu Huiya. <i>Goodwin</i> *
Willkie Farr & Gallagher LLP		Frankel Aaron. <i>HSF Kramer</i>	Up-and-coming individuals
* Indicates individual with profile.		Gilman Timothy. <i>Kasowitz LLP (ORL)</i> ◇	Birbach Naomi. <i>Goodwin Procter LLP</i> *
◇ (ORL) = Other Ranked Lawyer.		Gupta Vishal. <i>Stephoe LLP</i> *	Desai Anish. <i>Dechert LLP (ORL)</i> ◇
Alphabetical order within each band. Band 1 is highest.		Haug Edgar. <i>Haug Partners LLP (ORL)</i> ◇	Goswami Sharonmoyee. <i>Cravath, Swaine & Moore LLP</i> *
		Johnson Michael. <i>Gemini Law LLP</i>	Monsen Alyssa. <i>Morrison Foerster (ORL)</i> ◇
		Khan Omar. <i>WilmerHale</i> *	Packin Tamir. <i>Desmarais LLP</i>
		Makin Thomas. <i>A&O Shearman</i>	

The editorial is in alphabetical order by firm name.

A&O Shearman

What the team is known for

A&O Shearman is noted for its significant expertise in the representation of life sciences and high-technology clients. The group is regularly called on to handle complex, high-stakes patent disputes, including Hatch-Waxman litigation and other infringement cases.

Strengths

"The team is very well rounded and has a lot of resources at hand."

"A&O Shearman attorneys have strong scientific aptitude. The team also has outstanding strategic

thinking and creativity in settlement discussions."

"This firm really understands the very complex and specialized world of patent litigation."

"The team at A&O Shearman marries technical IP expertise and trial experience with commercial understanding."

Work highlights

A&O Shearman won a motion to dismiss for reasons of both patent indefiniteness and lack of written description on behalf of Nichia.

Notable practitioners

Thomas Makin has a litigation practice focused

on patent infringement and regularly works with high-profile clients across a wide range of technologies. Tom also has significant experience in litigating cases before the ITC. **Strengths:** "Thomas is a savvy IP attorney. He is down-to-earth in his approach with clients." "Thomas is the real deal. He is a sophisticated trial lawyer." "Thomas has the ability to coordinate multiple workstreams under tight deadlines."

Amster, Rothstein & Ebenstein LLP

What the team is known for

Intellectual Property Trademark, Copyright & Trade Secrets
Leading Firms
Band 1
Debevoise & Plimpton LLP
Fross Zelnick Lehrman & Zissu PC
Kirkland & Ellis LLP
Band 2
Cowan, Liebowitz & Latman
Frankfurt Kurmit Klein & Selz
Jenner & Block LLP
Kilpatrick Townsend & Stockton LLP
Weil, Gotshal & Manges LLP
Band 3
ArentFox Schiff LLP
Arnold & Porter
Baker McKenzie
Cowan DeBaets Abrahams & Sheppard LLP
Davis+Gilbert LLP
Davis Wright Tremaine LLP
Dorsey & Whitney LLP
Latham & Watkins LLP
Patterson Belknap Webb & Tyler LLP
Pryor Cashman LLP
Band 4
BakerHostetler LLP
Dentons
Fish & Richardson PC
Hunton Andrews Kurth LLP
Kelley Drye & Warren LLP
Mayer Brown LLP
Mitchell Silberberg & Knupp LLP
Phillips Nizer LLP
Proskauer Rose LLP
Skadden, Arps, Slate, Meagher & Flom LLP
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

Intellectual Property: Trademark, Copyright & Trade Secrets
Leading Individuals
Star individuals
Bernstein David <i>Debevoise & Plimpton LLP</i>
Cendali Dale <i>Kirkland & Ellis LLP</i>
Band 1
Lackman Eleanor M. <i>Mitchell Silberberg & Knupp LLP</i>
Marks Benjamin E. <i>Weil, Gotshal & Manges LLP</i>
Ray Claudia <i>Kirkland & Ellis LLP</i>
Band 2
Bannigan Megan <i>Debevoise & Plimpton LLP</i>
Calvaruso Andrea L. <i>Kelley Drye & Warren LLP</i>
Dreyer Anthony J. <i>Skadden, Arps, Slate, Meagher & Flom</i>
Elkin Michael <i>Alston & Bird LLP (ORL) ◇ *</i>
Ewing Bruce <i>Dorsey & Whitney LLP</i>
Fakler Paul <i>King & Spalding LLP (ORL) ◇ *</i>
Finguerra-DuCharme Dyan <i>Pryor Cashman LLP</i>
Llewellyn Paul <i>Arnold & Porter</i>
Marsh Michelle Mancino <i>ArentFox Schiff LLP</i>
Potter Geoffrey <i>Patterson Belknap Webb & Tyler LLP</i>
Rosaya Lisa <i>Manatt Phelps & Phillips LLP (ORL) ◇</i>
Simmons Joshua <i>Kirkland & Ellis LLP *</i>
Singer Randi <i>Sidley Austin LLP *</i>
Stein Alison <i>Jenner & Block LLP</i>
Weinberger James <i>Fross Zelnick Lehrman & Zissu PC</i>
Wolff Nancy <i>Cowan DeBaets Abrahams & Sheppard LLP</i>
Band 3
Artz Ash Karen <i>Katten</i>
Donahue David <i>Fross Zelnick Lehrman & Zissu PC</i>
Duvdevani Tamar <i>DLA Piper LLP (US) (ORL) ◇</i>
Ederer Louis <i>Cowan, Liebowitz & Latman</i>
Farrelly Catherine M.C. <i>Frankfurt Kurmit Klein & Selz</i>
Kohlmann Susan J. <i>Jenner & Block LLP</i>
Mandel Richard <i>Cowan, Liebowitz & Latman</i>
Rachman Marc <i>Davis+Gilbert LLP</i>
Richman Monica B. <i>Dentons</i>
Rose Brad D. <i>Pryor Cashman LLP</i>
Rosenthal Edward H. <i>Frankfurt Kurmit Klein & Selz</i>
Stillman Allison <i>Latham & Watkins LLP *</i>
Band 4
Behr Alan <i>Phillips Nizer LLP</i>
Boczko Jeremy <i>Hunton Andrews Kurth LLP *</i>
Erdos Singer Brooke <i>Davis+Gilbert LLP</i>
Hanswirth Dori Ann <i>Arnold & Porter</i>
Hengl Suzanne <i>Baker Botts L.L.P. *</i>
Jacobson Nadine <i>Fross Zelnick Lehrman & Zissu PC</i>
Jansen Mark <i>Fenwick</i>
Jenkins Marylee <i>ArentFox Schiff LLP</i>
Kagan Jared <i>Debevoise & Plimpton LLP</i>
Kaplan Alexander <i>Oppenheim + Zebak, LLP (ORL) ◇</i>
King Jonathan <i>Cowan, Liebowitz & Latman</i>
LaPolla Charles <i>Phillips Nizer LLP</i>
Larson Todd <i>Weil, Gotshal & Manges LLP</i>
Mancini John P. <i>Mayer Brown LLP *</i>
McCarthy Kathleen <i>King & Spalding LLP (ORL) ◇ *</i>
Millsaps Rhett <i>Lex Lumina LLP (ORL) ◇</i>
Oleksiuk John Paul <i>Cooley LLP (ORL) ◇</i>
Potter Robert N. <i>Kilpatrick Townsend & Stockton</i>
Reed Natasha <i>Foley Hoag LLP *</i>
Schmitt Johanna <i>Norton Rose Fulbright (ORL) ◇</i>
Sharinn Todd <i>Tannenbaum Helpm (ORL) ◇</i>
Sholder Scott <i>Cowan DeBaets Abrahams & Sheppard</i>
Sobel Jason M. <i>Sills Cummis & Gross P.C. (ORL) ◇ *</i>
Werner Patricia <i>Kelley Drye & Warren LLP</i>
Whitney Craig <i>Proskauer Rose LLP *</i>
Wolkoff Joshua <i>Baker McKenzie</i>
Up-and-coming individuals
Lewis Marissa <i>Mitchell Silberberg & Knupp LLP *</i>
Maynard Kimberly M. <i>Frankfurt Kurmit Klein & Selz</i>
Mazzello Mary <i>Kirkland & Ellis LLP *</i>
Sadtler Conway Shanti <i>Kirkland & Ellis *</i>
Sunderji Fara <i>Dorsey & Whitney LLP</i>

Amster Rothstein & Ebenstein LLP is a well-regarded IP boutique with particular expertise in patent prosecution and portfolio management. The team represents clients from a diverse range of industries, including tech, defense and life sciences.

Strengths

"The team demonstrates impressive depth and breadth, with the experience and resources to manage a wide range of IP matters while delivering consistent quality."

"The Amster team provides shrewd strategic development."

"The team is comprised of patent specialists that also have a savvy understanding of the client's business needs and how to deploy strategy to realize client goals."

ArentFox Schiff LLP

What the team is known for

ArentFox Schiff LLP is a respected firm with impressive depth of experience in copyright litigation, anti-counterfeiting, brand enforcement and trademark issues. The firm is regularly called upon by leading fashion, retail and media clients for sophisticated counsel. Additionally, they offer expertise in patent prosecution and global portfolio management.

Strengths

"ArentFox Schiff is a highly technical team that can handle complex legal issues."

"ArentFox Schiff attorneys provide clear, structured

advice."

"The group has a good understanding of business goals and needs around the management of intellectual property."

Work highlights

ArentFox Schiff represented Fossil Group and Michael Kors in an anti-counterfeiting and enforcement matter in the Southern District of New York.

Notable practitioners

Michelle Mancino Marsh is a noted litigator with extensive experience in the fashion sphere, regularly representing brands in anticounterfeiting, trademark infringement and design patent disputes.

Strengths: *"Michelle is an outstanding lawyer."*

"Michelle is a fantastic, well-organized lawyer."

"Michelle combines expert-level subject matter expertise with a practical and business-minded approach."

Marylee Jenkins represents a broad array of clients across the retail, financial and not-for-profit sectors. Her practice incorporates trademark, trade dress and copyright issues.

Strengths: *"Marylee is an outstanding intellectual property lawyer with exceptional knowledge of upcoming policy changes, recent relevant case law and strategies."*

"Marylee is an excellent IP attorney."

"Marylee offers deep expertise and strategic thinking."

"Marylee brings not only strong technical expertise but also unique strength in how she approaches complex matters, communicates with clients and delivers practical solutions."

Arnold & Porter

What the team is known for

Arnold & Porter has a well-regarded IP litigation practice that attracts high-profile clients in the life sciences and technology spaces. The firm enjoys a fine reputation for its work in USPTO proceedings as well as district and federal court litigation. They are frequently engaged for their Hatch-Waxman expertise.

Strengths

"Arnold & Porter is a firm to use when you need a premium service."

"The most distinguishing strength of the firm's IP team is its ability to act as a true strategic partner rather than just a legal service provider."

"What truly sets Arnold & Porter attorneys apart is their direct and practical industry experience. They are highly experienced, consistently responsive and feel like an extension of our leadership team."

Work highlights

Arnold & Porter represented Williams-Sonoma in bringing claims of false advertising, false endorsement, copyright infringement and related unfair competition claims against Dupe.com.

Notable practitioners

Paul Llewellyn routinely represents clients in a range of trademark and trade secrets proceedings, and has experience across a broad range of industries including pharmaceuticals and food and beverages. **Strengths:** *"Paul is incredible on trademark questions."*

Dori Ann Hanswirth is an

Intellectual Property Patent: Transactional
Leading Firms
Band 1
Cravath, Swaine & Moore LLP
Davis Polk & Wardwell LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Sullivan & Cromwell LLP
Leading Individuals
Band 1
Altman Jordan Ropes & Gray LLP (ORL) ◇
Ansari Mehdi Sullivan & Cromwell LLP *
Azzopardi Frank J Davis Polk & Wardwell LLP *
Bolce Brivanlou Margaret Ballard Spahr LLP
Kappos David Cravath, Swaine & Moore LLP *
Nachlis Warren Jones Day *
Yee Thomas Perkins Cole LLP *
Band 2
Ashtor Jonathan Paul, Weiss, Rifkind, Wharton & Garrison
Ferri Lisa M Mayer Brown LLP *
Osterman Jeffrey Paul, Weiss, Rifkind, Wharton
Schlossberg Resa Skadden, Arps, Slate, Meagher
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

established trademark litigator with prominence in the media and entertainment industry. She serves as co-leader of the firm's technology and media industry group. **Strengths:** "Dori knows her stuff. She can quickly cut through the noise to make sure that you get the advice you need and that your position is well represented." "Dori is simply an expert in what she does. We are fortunate to work with her as a strategic guide."

Baker Botts L.L.P.

What the team is known for

Baker Botts L.L.P. is a strong patent litigation outfit offering trial support in computing, electronics and life sciences, among other industries. The firm offers comprehensive counsel on patent portfolios as well as strong representation before the PTAB. Additionally, it possesses notable capabilities advising on IP commercialization matters. Baker Botts represents a fine choice for major universities, which regularly call upon the team for its patent prosecution and licensing expertise.

Strengths

"Baker Botts provides high efficiency in communication, as well as a deep understanding of business and client success."

"The Baker Botts team is distinguished by its efficiency and expertise."

"Baker Botts provides a prompt and practical analysis of patent and trademark issues."

"One of the key strengths of Baker Botts is its exceptional responsiveness. In addition to speed, the quality of the analysis is consistently reliable. The group also demonstrates a deep understanding of the client's needs, which greatly enhances the effectiveness of their support."

"Baker Botts has extensive experience and deep insight into complex patent matters. What distinguishes Baker Botts is its ability to translate complex patent concepts into commercially actionable information."

Work highlights

Baker Botts defended Samsung Electronics against

Intellectual Property Trademark, Copyright & Trade Secrets Transactional
Leading Firms
Band 1
Baker McKenzie
Davis Polk & Wardwell LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Skadden, Arps, Slate, Meagher & Flom LLP
Sullivan & Cromwell LLP
Leading Individuals
Band 1
Ashtor Jonathan Paul, Weiss, Rifkind, Wharton & Garrison
Azzopardi Frank J Davis Polk & Wardwell LLP *
Church Pamela Baker McKenzie
Jansen Mark Fenwick
Meredith-Goujon Claudine Paul, Weiss, Rifkind *
Band 2
Ansari Mehdi Sullivan & Cromwell LLP *
Bacal Matthew J. Davis Polk & Wardwell LLP *
Epstein Oren Skadden, Arps, Slate, Meagher & Flom LLP
Stein Alison Jenner & Block LLP
Wolff Nancy Cowan DeBaets Abrahams & Sheppard LLP
Up-and-coming individuals
Preston Alysha Baker McKenzie

allegations brought by MyPAQ Holdings concerning infringement of four patents related to power-converter technology.

Notable practitioners

Robert Maier heads the firm's New York IP group and is a frequent counselor of blue-chip clients in complex patent infringement disputes. **Strengths:** "Robert is knowledgeable and experienced. We rely on him for top-notch work." "Robert Mayer is excellent at coordinating across matters and ensuring smooth progress." **Suzanne Hengl** has deep expertise in copyright and trademark matters, which she leverages to support a broad client base. She chairs the firm's branding, advertising and copyright section. **Strengths:** "Suzanne provides pragmatic, hands-on counsel." "Suzanne shapes her legal advice around the client's business." "Suzanne is very thorough and has deep legal knowledge." "Suzanne is knowledgeable, forward-thinking, understanding, personable and highly educated in her field of work." **Jennifer Tempesta** maintains a sophisticated patent litigation practice, frequently appearing before the ITC, PTAB and Federal Circuit on behalf of multinational clients. **Strengths:** "Jennifer brings deep legal expertise and handles complex issues with precision."

Baker McKenzie

What the team is known for

Baker McKenzie provides a comprehensive copyright and trademark service with a particular focus on strategic counseling, prosecution work and enforcement actions. The firm also offers advice on licensing and franchising disputes, as well as providing due diligence support in commercial transactions and protecting against online infringements. The team is well versed in handling right-to-publicity and advertising matters. Their significant international presence allows them to offer comprehensive cross-border support.

Strengths

"The Baker McKenzie team understands business objectives and can weigh them appropriately with

the legal risk."

"The team is good at recognizing a company's needs and providing answers within those frameworks."

"Baker McKenzie provides clear, risk-based advice that prioritizes commercial needs while remaining compliant."

"The firm has a very impressive bench. The group consistently demonstrates the ability to tap into a wider network of specialists whenever a matter requires specific jurisdictional or technical depth."

Work highlights

Baker McKenzie represented Pay.com in a trademark infringement, unfair competition, cybersquatting and deceptive trade practices action filed by publicly traded payroll provider Paycom regarding the use of the Pay.com name.

Notable practitioners

Pamela Church maintains a strong reputation for her counsel on trademark portfolio management, and also advises on enforcement and opposition proceedings. **Strengths:** "Pamela is fast and efficient, with a practical and pragmatic approach." "Pamela is business-minded and gives practical advice." "She is responsive in a way that outside counsel values." **Joshua Wolkoff** litigates and counsels clients on all aspects of copyright and trademark law, with a focus on representing clients in the media, entertainment and fashion industries. **Strengths:** "Josh understands the competing priorities that GCs have to juggle." **Alysha Preston** is increasingly recognized for her trademark and licensing work. She represents both domestic and multinational companies, particularly in the luxury goods and fashion spaces. **Strengths:** "Alysha is business-focused and provides realistic business-minded solutions to complex legal matters."

BakerHostetler LLP

What the team is known for

BakerHostetler LLP comes recommended for its substantial knowledge of trademarks and copyrights. The firm is routinely sought after for its capabilities in counseling on portfolio matters and handling enforcement issues and trial work. The team is also skilled in advising on digital and emerging platform concerns, and offers expertise to clients from a range of industries including technology, media and consumer goods.

Ballard Spahr LLP

What the team is known for

Ballard Spahr is frequently called upon by major life sciences companies seeking critical patent advice. The group has broad expertise spanning both contentious and non-contentious IP matters, ranging from prosecution and portfolio management to complex infringement disputes.

Strengths

"The team gives extremely comprehensive, well-thought-through advice. The group also does everything in prosecution to prepare and put clients in best the position for litigation."

"Ballard Spahr has a lot of experience and is able to provide deep analysis on many types of patent related diligence issues."

"The firm has hands-on partners, who are responsive and creative without introducing risk."

"One of the team's strengths is its in-depth knowl-

edge of the technical field and also its intelligent, strategic and creative thinking."

"Ballard Spahr's litigation team distinguishes itself through a combination of strategic precision, responsiveness and deep subject-matter expertise"

Work highlights

Ballard Spahr continued to represent Pharma Mar on U.S. patent prosecution and counselling matters.

Notable practitioners

Margaret Brivanlou is an experienced patent practitioner with broad expertise encompassing patent licensing, portfolio management and transactional due diligence. Her expertise spans the biotech and pharmaceutical industries. **Strengths:** *"Margaret is easy to work with and has deep understanding of many topics." "Margaret is a subject matter expert on the licensing of IP." "She is helpful, considerate and knows the right questions to ask."* **Kenneth Sonnenfeld** counsels clients on patent prosecution, due diligence in relation to transactions and appeals before the USPTO on patent applications. He offers experience in the healthcare sector. **Strengths:** *"Kenneth offers detailed patent analysis on complex life science patent portfolios." "Ken clearly understands the company's commercial needs and most important goals for the client." "His highly sophisticated strategic thinking and his in-depth technical knowledge are invaluable."*

Brown Rudnick LLP

What the team is known for

Brown Rudnick LLP houses a respected IP group, which is regularly seen acting for technology and life science clients on patent infringement and portfolio management work.

Strengths

"Brown Rudnick is able to draw from a wide range of expertise from high-quality legal minds with vast experience."

"The team does an outstanding job of keeping the client well informed, thoroughly addressing the issues at hand and simplifying complex matters in a way that makes them easy to understand and manage."

"The team offers tactical and strategic intelligence."

"Brown Rudnick is very good at understanding complex products and technologies and providing decisive opinions."

"Brown Rudnick is wonderful to work with and offers creative solutions to complex matters."

Work highlights

Brown Rudnick represented ArisGlobal and its recently acquired entities in the creation of a worldwide patent strategy.

Notable practitioners

Ian DiBernardo chairs Brown Rudnick LLP's IP litigation group. He handles high-stakes patent disputes as well as patent prosecution and management, complemented by his significant expertise in the fintech space. **Strengths:** *"Ian is incredibly sharp. He is smart and thoughtful from a business context and also has great trial instincts." "Ian gives clear, strong advice that is strategic." "Ian consistently provides insight and advice that brings together a deep understanding of IP law with real-world experience." "Ian is highly technical and knowledgeable."*

Cahill Gordon & Reindel LLP

What the team is known for

Cahill Gordon has a growing IP team focused on the representation of life sciences-sector clients in complex patent infringement litigation and advisory work. The team has particular expertise in Hatch-Waxman disputes.

Notable practitioners

Peter Armenio is frequently called upon by sector-leading clients to handle significant patent disputes, including Hatch-Waxman litigation.

Strengths: *"Peter is the most outstanding strategist in this area. He is always well prepared."* Gerald Flattmann maintains a respected patent practice focusing on the representation of life sciences-sector clients in a range of disputes. He frequently acts on Hatch-Waxman patent litigation and IPR proceedings. **Strengths:** *"Gerald knows how to phrase his arguments in front of a judge." "Not only does he have a brilliant technical mind for patents, but he is also good at articulating that in a commonsense way." "Gerald is incredibly adaptive and effective at trial."* **Colleen Tracy James** is recognized for her patent work in the life sciences space. She is noted for her adept handling of PTAB work and Hatch-Waxman cases. **Strengths:** *"Colleen's insights are helpful and on point." "Colleen is a terrific case manager who is very collaborative."*

Cowan DeBaets Abrahams & Sheppard LLP

What the team is known for

Cowan DeBaets Abrahams & Sheppard LLP is a highly skilled boutique offering excellent capabilities in handling trademark and copyright infringement cases, as well as substantial portfolio management matters. The firm exhibits expertise acting for market-leading entertainment, media and digital platform clients.

Strengths

"Cowan offers personalized service and a thorough understanding of my industry."

"The firm has the depth and breadth to get to the bottom of any complicated business decision."

Notable practitioners

Nancy Wolff is considered a leading attorney in IP issues relating to digital media, counseling clients in a broad range of matters including disputes and licensing. She offers particular expertise in issues relating to photography copyright. **Strengths:** *"Nancy gives practical, reasonable and actionable advice, and is very commercial." "Nancy is an excellent lawyer and advocate for creators and copyright owners." "Nancy provides well-thought-through advice."* **Scott Sholder** is recognized for his growing IP litigation practice. Scott commonly works with clients in the media and entertainment industries on trademark and copyright disputes. **Strengths:** *"Scott is very understanding of a client's strategic priorities."*

Cowan, Liebowitz & Latman

What the team is known for

Cowan, Liebowitz & Latman is a highly respected boutique particularly proficient in handling copyright and trademark litigation, but also known for its high-quality advice on portfolio management. The firm exhibits expert knowledge of the publishing industry, and frequently handles IP matters relating

to advertising.

Strengths

"The firm is able to handle very sophisticated and complex matters, and is highly knowledgeable and strategic in respect of US IP law."

"What sets Cowan, Liebowitz & Latman apart is its strategic approach. The team functions as true business partners rather than just a service provider. The attorneys provide a combination of technical expertise and business-focused counsel that makes them invaluable strategic partners."

"The team is very experienced and has depth such that they are well-suited to handle complex matters."

"The team is very pragmatic and understands client needs well."

"The group's distinguishing strengths are subject matter expertise and strong, thorough attention to detail."

Work highlights

Cowan, Liebowitz & Latman represented Meenakshi Overseas in defending a trademark infringement action in the Eastern District of California brought by V.V.V. & Sons Edible Oils.

Notable practitioners

Louis Ederer has long-standing experience in the trademark sector, counseling clients on clearance, prosecution and opposition. His practice also extends to copyright and trade dress infringement, frequently acting for luxury brands. **Strengths:** *"Lou is extremely experienced and talented. He couples that with a strong service ethic."* **Richard Mandel** is an experienced practitioner with substantial expertise representing clients in a wide range of IP disputes, including copyright and trademark infringement litigation. He acts for clients from sectors including media and entertainment and consumer goods. **Strengths:** *"Richard Mandel is an excellent litigator. He is knowledgeable, strategic and practical, while looking for every possible opportunity to secure a positive outcome." "Richard is extremely efficient and competent in handling litigation and enforcement matters. His responsiveness and strategic approach are invaluable." "What makes Richard so good is that he digs into key client issues, reputational risks and commercial goals."* **Jonathan King**, as head of the firm's copyright group, is highlighted for his adept handling of complex copyright and trademark litigation. His experience includes infringement disputes, as well as opposition and cancellation actions before the TTAB. He regularly represents significant clients in the music and fashion industries. **Strengths:** *"Jonathan is very professional and knowledgeable, and provides clear guidance throughout complex proceedings." "Jonathan helps refine arguments to make sure we are strategically positioned to win."*

Cravath, Swaine & Moore LLP

What the team is known for

Cravath, Swaine & Moore LLP has superb trial lawyers with a strong track record in complex patent disputes. The firm offers particular expertise in the technology, medical devices and life sciences arenas, including in the emergent biologics space. The team also possesses experience advising clients on transactional and commercial IP matters, including portfolio exploitations and development issues.

Strengths

"The Cravath team is able to provide simple and accurate explanations of complex concepts while always providing the option to go deeper into the weeds."

"The team is responsive, quick and practical. The group is a valued and trusted partner."

"The Cravath team is responsive and thoughtful."

"The team is good at working out arguments to protect clients."

"Cravath has a very good understanding of the life sciences industry and excellent experience as litigators."

Work highlights

Cravath, Swaine & Moore represented Adstra, a data software company, in its appeal before the Second Circuit in a trade secret and breach of contract action against Kinesso and Acxiom, relating to certain data processor agreements.

Notable practitioners

David Kappos cochairs the firm's IP group and offers substantial breadth of expertise, with a particular emphasis on non-contentious IP mandates including commercialization and strategy. **Strengths:** *"David is good at thinking commercially. He also understands businesses and their risk tolerances."* *"David is very good with counter parties. He is friendly but firm and has a lot of gravitas in negotiations."* *"David is a great resource for transactional IP."* *"David is the best in the field. Period."*

Keith Hummel routinely handles both contentious and non-contentious patent matters for an impressive client base that includes leading pharmaceutical companies. **Strengths:** *"Keith is a seasoned attorney who can present complex information in a very straightforward manner and translate it into actionable business advice."* *"Keith is a great writer."* *"Keith is thorough in complex matters, both from a technical and procedural perspective."* **Sharonmoyee Goswami** has an increasingly prominent disputes practice and is frequently called upon by clients in highly technical industries to handle high stakes patent litigation. **Strengths:** *"Sharonmoyee is exceptional. She digs down into a matter to identify winning arguments. Her work product is astounding."* *"Sharonmoyee is very good in court. She has incredible courtroom presence, is an excellent questioner and is succinct in her presentation."* *"Sharonmoyee is diligent, responsive and inquisitive."*

Davis Polk & Wardwell LLP**What the team is known for**

Davis Polk & Wardwell LLP is commended for its expert handling of transactional IP work, covering patent, trademark, copyright and licensing matters. The firm has an impressive roster of significant clients from a range of industries. The group adeptly advises its client on complex IP issues connection to major commercial agreements and M&A deals.

Strengths

"One of the key strengths that distinguishes Davis Polk is its deep integration of intellectual property strategy with the operational and commercial goals. The team brings a proactive approach to IP risk management and responds quickly and timely."

"The firm offers a breath of specialists that allows it to handle a wide variety of issues as they come up in a transaction."

"Davis Polk & Wardwell offers diligence, responsiveness and quality."

"The group is very thorough and attentive, and offers tailored solutions."

"Davis Polk is efficient, knowledgeable and has a pragmatic approach."

Work highlights

Davis Polk & Wardwell advised Sycamore Partners in connection with its USD23.7 billion acquisition of Walgreens Boot Alliance. The team's involvement on the deal included global trademarks, technology due diligence and cross-border licensing agreements.

Notable practitioners

Frank Azzopardi of Davis Polk & Wardwell offers substantial experience advising clients from a diverse range of industries on the IP aspects of major transactions. **Strengths:** *"Frank is at the top of his game."* *"Frank is practical and responsive."* *"Frank is a pleasure to work with."* Matthew Bacal handles a range of transactional IP work for a broad client base that spans media, sport and technology. His expertise includes the negotiation of complex licensing and commercial agreements. **Strengths:** *"Matthew has strong commercial vision and is extremely savvy."* *"Matthew is two to three steps ahead of everyone."* *"Matt is knowledgeable and thorough. He is also very good about keeping clients aware of matters from other projects, deals and contracts that impact the current project."* *"Matt is excellent in all regards and has a high level of expertise and understanding."*

Davis Wright Tremaine LLP**What the team is known for**

Davis Wright Tremaine LLP expertly handles the full range of trademark, copyright and false advertising matters. The firm possesses substantial experience working with high-profile clients in television, film, publishing and other media on litigation, enforcement actions and strategic counseling. Anticounterfeiting continues to be an area of significant focus. The team also offers notable expertise in advising on brand management issues.

Strengths

"Davis Wright Tremaine combines premium expertise with practical solutions."

"The team is responsive and experienced."

Work highlights

Davis Wright Tremaine represented Universal Music Group Recordings and Quality Control Music in a copyright infringement lawsuit arising from the use of a sample in a recording by hip-hop group, Migos.

Notable practitioners

Alexandra Nicholson is a key contact.

Davis+Gilbert LLP**What the team is known for**

Davis+Gilbert LLP expertly handles the full range of trademark, copyright and false advertising matters, drawing upon established strength in marketing and communications matters. The firm is well versed in handling transactional trademark proceedings and advising on brand protection matters. The team possesses substantial experience working with high-profile entertainment sector clients on litigation, enforcement actions and strategic counseling.

Strengths

"The team is extremely commercial and great at pro-

viding pragmatic advice."

"The Davis+Gilbert team is among the most professional, diligent and exceptionally thorough legal teams I have had the pleasure of working with."

"The team is comprised of exceptionally well-versed and highly accomplished attorneys. Regardless of the complexity or nature of the legal issue, we consistently have complete confidence in the quality and accuracy of the legal counsel provided."

"The group has clear depth and breadth of expertise in the media law landscape."

"The firm has in-depth industry knowledge and provides prompt advice and support."

Work highlights

Davis+Gilbert represented music production company, Swisha-Blast Entertainment, in a copyright infringement lawsuit.

Notable practitioners

Marc Rachman handles copyright and trademark infringement disputes in relation to a broad range of industries, and offers notable complementary expertise in false advertising. **Strengths:** *"Marc is great. He has significant expertise, is super commercial in his approach and offers creative, outside-the-box thinking."* **Brooke Erdos Singer** is recognized for her work in the protection, enforcement and monetization of IP for significant clients. She is experienced in the fashion, entertainment and gaming spaces. **Strengths:** *"Brooke is a strong, solutions-oriented collaborator."* *"Brooke is knowledgeable and provides prompt, pragmatic advice."* *"Brooke has an uncanny ability to anticipate things before they happen. She can also handle surprises and challenges with quiet strength and resolve."* *"Brooke is smart, intuitive and practical."*

Debevoise & Plimpton LLP**What the team is known for**

Debevoise & Plimpton LLP possesses deep expertise in trademarks across a range of industries, complemented by renowned work in copyrights and domain name matters. The firm is engaged by globally recognized brands and individuals to protect popular trademarks and copyrights in high-stakes litigation, as well as acting in trade dress infringement matters. The team also routinely advises on the commercialization of IP.

Strengths

"Debevoise & Plimpton is a litigation powerhouse."

"The team is organized, thorough and thoughtful."

"Debevoise & Plimpton demonstrates exceptional expertise and strategic insight in protecting brands in the US."

"The firm combines deep technical expertise with a clear understanding of business priorities, allowing them to manage sensitive and high-stakes issues with precision and efficiency."

"The firm's responsiveness, attention to detail and ability to anticipate challenges make them feel less like outside counsel and more like trusted partners."

Work highlights

Debevoise & Plimpton represented M&S+ Next Generation Beverage Co. and joint venture partner, Lionel Messi, in a lawsuit alleging claims of trade dress infringement made by Prime Hydration over the parties' competing hydration drinks.

Notable practitioners

David Bernstein is an esteemed trademark lawyer with expertise across a range of complex matters,

including trade dress disputes and infringement cases. **Strengths:** "David has a fantastic courtroom demeanor and is in charge of a case. He is one of the lead attorneys in his field." "David has truly amazing capabilities." "David stands out for his remarkable expertise and in-depth knowledge of complex IP issues. His advice is always well-structured, strategic and pragmatic. He provides clear guidance in high-stakes situations." "Beyond his technical skills, David is a true partner to a business. He is proactive, reliable and fully engaged in understanding priorities and protecting a client's brand." "David is a true professional with expertise that is second to none. He stays calm and collected under all circumstances." **Megan Bannigan** has a respected practice litigating trademark, copyright, trade dress and false advertising disputes. She is particularly well regarded for her representation of clients in the cosmetics, fashion and luxury goods, technology and financial services sectors, among others. **Strengths:** "Megan is experienced, has good judgment and is hyper-responsive." "Megan is a true professional who understands the merits of a case and ensures you are well prepared to defend and win based on the strong legal positioning she lays out." "Megan is a great lawyer." **Jared Kagan** is increasingly recognized for his adept handling of a range of contentious and non-contentious trademark and copyright matters. **Strengths:** "Jared is a super responsive and diligent hard worker who is very easy to work with." "Jared's strategy and advice incorporate the big picture."

Dentons

What the team is known for

Dentons is a well-known firm that assists clients on a wide range of contentious and non-contentious IP matters. The group offers notable expertise in portfolio management and trademark prosecution, regularly representing clients in the entertainment and fashion spaces.

Strengths

"Dentons offers a breadth of expertise on legal issues, is remarkable at creative approaches in difficult disputes and has a keen ability to balance business interests."

"The firm is always responsive and provides high quality work in a timely manner."

"The Dentons team has the ability to balance legal details with practical implications."

"The group provides thorough, well-reasoned analysis that address nuanced legal questions. It remains accessible to both technical and business stakeholders."

Work highlights

Dentons represented Kahoot! in parallel trademark disputes in the US District Courts for the District of Massachusetts and the Northern District of California against an Australia-based entity.

Notable practitioners

Monica Richman of Dentons maintains a trademark practice that sees her advise domestic and international companies on trademark portfolio management and prosecution, as well as contentious proceedings. She offers substantial expertise in representing fashion industry clients. **Strengths:** "Monica is an incredible lawyer." "Monica's analysis is fantastic. She is great in front of lawyers and non-lawyers alike, responsive, and always thinking

of the big picture."

Desmarais LLP

What the team is known for

Desmarais LLP is a notable litigation boutique with an excellent reputation for providing high-quality representation in patent disputes. The firm acts for clients in a range of industry sectors, including electronics and biotechnology.

Strengths

"The team has strengths in creative thinking, trial skills and persuasive writing."

"Desmarais has a creative and practical approach to driving business results."

"The team is excellent strategically, thinking about the end result, not just dealing with whatever fire drill comes up. Everything is focused on the trial outcome."

"The team is very responsive and very highly trained, from associates to partners. The attorneys are also collaborative and very client-forward."

"Desmarais has a deep bench. Every member of the team is really great at what they do, in terms of the substance of what they deliver, timeliness and client service."

Work highlights

Desmarais represented Apple in a patent infringement lawsuit related to encryption technology. The firm secured a jury verdict of non-infringement after a weeklong trial in federal court in Austin, Texas.

Notable practitioners

John Desmarais is a leading IP litigator with extensive experience representing major technology-sector clients in high-stakes patent disputes.

Strengths: "John is the best of the best." "John is a terrific attorney." "John provides great client service. He is strategic and a great advocate." "John is excellent across the board. He gets results." Paul Bondor is noted for his technological expertise and focuses his trial practice on patent infringement and validity disputes. He offers further expertise in the medical device space. **Strengths:** "Paul makes sure everything runs smoothly and the briefs are well written." "Paul is a great trial lawyer. He is excellent at running a team and making sure we are ahead on strategy." "Paul has an excellent written work product and produces persuasive briefs."

Tamir Packin has a growing presence in the patent litigation space. He is noted for his adept handling of complex cases for software and hardware technology clients. **Strengths:** "Tamir is strategic and focused on how to win a trial from the outset." "Tamir is technical, and an all-round good litigator." "Tamir is excellent at managing cases."

Dorsey & Whitney LLP

What the team is known for

Dorsey & Whitney LLP is a diverse practice representing a number of global brands in copyright, trademarks and transactional matters. The firm provides adept counsel on litigation and portfolio management issues. The team, is well versed in handling domain name registration issues and cybersquatting concerns, and also maintains expertise in false advertising, trade dress and unfair competition matters, among other areas.

Strengths

"Dorsey & Whitney has very personable and knowledgeable IP lawyers who are a pleasure to work

with."

"Dorsey & Whitney stands out for its ability to consistently deliver clear, practical and actionable advice under tight deadlines."

"The team consistently provides advice that balances legal considerations with brand priorities, marketing dynamics, and our overall risk tolerance."

"Dorsey & Whitney offers deep legal expertise, practical business understanding and client-focused services."

"Dorsey & Whitney distinguishes itself primarily by being pragmatic and practical in its strategy and advice."

Work highlights

Dorsey & Whitney represented Procter & Gamble in a lawsuit brought by The Scotts Company alleging trade dress infringement and dilution, in connection to the launch of an herbicide produce named SPRUCE.

Notable practitioners

Bruce Ewing co-chairs the firm's IP litigation group and offers demonstrable expertise in handling disputes arising out of alleged infringement. His client base includes household-name companies from the pharmaceutical and technology sectors. **Strengths:** "Bruce is a really excellent trial lawyer who is extremely sharp." **Fara Sunderji** is commended for her work on matters pertaining to trademarks, social media and advertising law. She represents a broad client base, including those in the pharmaceuticals, publishing and financial services industries. **Strengths:** "Fara is a very impressive IP lawyer and a pleasure to work with." "Fara is awesome. She is personable, user-friendly and gives straight-forward answers." "Fara really understands the balance of branding questions and picks her battles well." "Fara is truly exceptional. She combines deep technical expertise in trademark and brand protection with an extraordinary ability to deliver clear, actionable advice under the tightest deadlines. She is a true strategic partner to our business." "Fara is very sophisticated and considers issues from a practical perspective."

Fenwick

What the team is known for

Fenwick is an impressive group offering notable patent disputes experience, including in Hatch-Waxman litigation, PTAB and ITC proceedings. The team is also skilled in portfolio management, prosecution and the IP aspects of corporate transactions.

Strengths

"The Fenwick team is not only strategic and well prepared but is also a genuinely nice and collegial group to work alongside which adds to the team's success before the court and clients."

"The Fenwick group has top expertise in the area of IP and patents. The team is also great at thinking about maximizing the IP of an asset."

"The team brings a practical, business-oriented perspective in addition to legal expertise."

"Business pragmatism is one of the best features of the Fenwick team."

"The Fenwick team is intelligent, quick thinking, strategic and entrepreneurial. The group is creative and pays attention to client needs and best interests rather than following routine litigation patterns."

Work highlights

Fenwick defended Google Maps against claims of

patent infringement brought by the Plaintiff, Sholem Weisner.

Notable practitioners

Mark Jansen regularly represents significant technology clients on a range of IP work. His expertise spans both trademark and copyright matters, including portfolio management and enforcement, as well as licensing and clearance work. **Strengths:** *"Mark is a practically minded and knowledgeable IP lawyer. We have yet to raise an issue that he hasn't seen before and he is on top of the latest developments in the IP world, particularly in the tech industry."* *"Mark makes sound technical decisions."* *"Mark has a profound way of looking under the hood and thinking about second and third order effects."*

Jeff Oelke represents clients in the pharmaceutical and biotechnology industries in complex patent litigation and other intellectual property issues. **Strengths:** *"Jeff knows his trade inside out."* *"Jeff is an excellent litigator inside and outside the courtroom, with an eye on strategy at all times and a keen ability to cut through the noise and achieve the end goals of the client."* *"Jeff is one of the most sophisticated patent litigators. He has good judgment and is incredibly calm under pressure."*

Robert Counihan is recognized for his IP work in the life sciences realm. He expertly represents clients in complex patent disputes. **Strengths:** *"Robert is knowledgeable in his field of expertise and understands the business perspective of matters."* *"Bobby is experienced, committed, knowledgeable and responsive."*

Kevin McGann focuses his practice on patent litigation and counseling, particularly for clients in the life sciences and high-tech spheres. **Strengths:** *"Kevin is responsive, concise and knowledgeable."*

Fish & Richardson PC

What the team is known for

Fish & Richardson PC excels in patent litigation, acting for clients across a variety of industry spaces including electronics and pharmaceuticals. The firm maintains a fine reputation for its strength in USPTO proceedings, as well as having deep experience in district and federal court litigation. The team fields additional expertise in copyright and trademark law, and regularly handles protection, enforcement and licensing issues.

Strengths

"Fish & Richardson goes above and beyond the call of duty to provide outstanding service."

"The team is good at tailoring litigation and commercial strategy."

"The group has deep industry knowledge and is commercially savvy."

"The team is insurmountable in getting issues and questions resolved in a timely manner. The group can explain complicated concepts in easy-to-understand way. It is responsive, professional and knowledgeable."

"Fish & Richardson's IP team truly leaves no stone unturned. Its team is meticulous."

Notable practitioners

John Goetz handles patent dispute work for both life science companies and technology companies.

Strengths: *"John is an adept litigator who has a keen commercial mind and the legal knowledge to achieve commercial goals."* *"John would be my go-to IP litigator for any patent matter."*

Foley Hoag LLP

What the team is known for

Foley Hoag is noted for its broad patent expertise, frequently advising clients on matters ranging from prosecution to complex litigation. The team represents major clients from the technology and life sciences sectors.

Strengths

"The Foley Hoag team is great to work with. The attorneys exhibit exceptional attention to detail and have strong technical backgrounds."

"The firm's main strength lies in its strategic approach to patent prosecution."

"Foley Hoag offers a thoughtful approach to complex and novel international trademark issues."

"The team has a good understanding of the complexities of sophisticated litigation, and is able to chart meaningful paths to success."

Work highlights

Foley Hoag represented IBM in the preparation and prosecution of patent applications related to their next-generation brain-inspired processor.

Notable practitioners

Natasha Reed adept handles a range of contentious and non-contentious IP work, spanning copyright, trademark and trade dress issues. She represents significant luxury goods and consumer products companies, and has notable expertise in TTAB proceedings and anti-counterfeiting matters. **Strengths:** *"Natasha is smart, level-headed, thoughtful, poised and reliable."* *"Natasha has strong written advocacy skills. She is also very aware of legal complexities and can put together ways of cutting through that complexity."* Peter Sullivan, as cochair of the firm's PTAB practice, has an established patent litigation practice. He regularly represents clients in the life sciences and technology industries. **Strengths:** *"Peter is an excellent lawyer with a rare combination of deep technical expertise and sharp commercial awareness."* *"Peter is well aware of commercial interests and displays considerable sophistication in how he approaches complex biomedical issues."*

Frankfurt Kurnit Klein & Selz

What the team is known for

Frankfurt Kurnit Klein & Selz is a well-regarded firm specializing in trademark and copyright, with wide-ranging experience representing clients in the fashion, entertainment and media spaces. The team is regularly engaged to advise high-profile clients on brand management and IP issues relating to commercial transactions and litigation. The group displays additional expertise in advising game developers and distributors on trademark and copyright issues.

Strengths

"The firm provides business-focused recommendations and understands risk tolerance."

"The team has deep knowledge of the law and a highly cooperative, extremely dedicated and service-oriented team."

"Frankfurt Kurnit Klein & Selz attorneys are trusted partners with extensive global knowledge."

Work highlights

Frankfurt Kurnit Klein & Selz represented Northwell Health in defense of a trade dress and false advertising lawsuit filed by NYU Langone Hospitals in the Southern District of New York.

Notable practitioners

Catherine Farrelly cochairs the firm's trademark and brand management group. She brings substantial trademark expertise, frequently advising on matters including portfolio management, registration disputes and enforcement of marks. **Strengths:** *"Catherine is an excellent partner."* *"Catherine is at the top of her field. You can be certain that her advice is sound and tailored best to your business and commercial needs."* Edward Rosenthal routinely litigates trademark and false advertising matters, with notable expertise in publishing and other media. Kimberly Maynard handles a range of complex trademark work, including the management and enforcement of global trademark portfolios. She serves as cochair of the firm's trademark and brand management group. **Strengths:** *"Kimberly has experience, knowledge, commercial judgement and great wisdom."*

Fross Zelnick Lehrman & Zissu PC

What the team is known for

Fross Zelnick Lehrman & Zissu is a stalwart IP boutique excelling in a number of areas, including anti-counterfeiting, trademarks and copyrights. The firm also retains particularly notable strength in the protection of design rights, with a recognized capacity to prosecute, maintain and enforce its clients' IP rights. The team is experienced in online issues, including domain name disputes.

Strengths

"The team is technical and has subject-matter expertise, responsiveness, pragmatism and measured aggression."

"The group is terrific on trademark matters."

"The Fross team does a great job of seeking to understand client's businesses."

Work highlights

Fross Zelnick Lehrman & Zissu continued to represent Rudsak USA, the U.S. subsidiary of a Canadian streetwear brand, in a lawsuit filed by two competitors, for trade dress infringement and unfair competition.

Notable practitioners

James Weinberger maintains a broad litigation practice, which frequently sees him act in disputes involving trademarks and trade dress and secrets for an impressive client base of household-name companies. **Strengths:** *"James is terrific. I trust him with any trademark litigation matter."* **David Donahue** is a trademark specialist with a demonstrated history of success in high-stakes trials and TTAB proceedings. **Strengths:** *"David is a smart guy, who works on important cases."* **Nadine Jacobson** garners recognition for her busy trademark practice, regularly advising on high-stakes infringement disputes and counseling for multinationals. She is particularly well known for advising clients on global trademark strategies. **Strengths:** *"Nadine has a phenomenal range of expertise and knowledge."*

Gemini Law LLP

What the team is known for

Gemini Law LLP is recognized for its work in the life sciences space and has notable expertise in the biotech industry. The team adeptly handles patent litigation, including BPCIA and Hatch-Waxman cases, post-grant proceedings and appeals. The firm leverages additional expertise in strategic pros-

ecution to support its clients.

Strengths

"The Gemini team is fiercely focused on its clients."
"The team's standout strength is its seamless integration of both technical and legal expertise."
"Gemini attorneys think like business partners, not just legal technicians."

Notable practitioners

Robert Cerwinski is an experienced IP attorney with substantial expertise in both contentious and non-contentious matters. He frequently advises on general IP strategy, as well as complex litigation, and has particularly experience in the life sciences space. **Strengths:** *"Robert stands out for his deep knowledge, closeness to client needs and responsiveness."* *"Robert is one of the country's most sophisticated life sciences legal strategists and litigators. He has a profound understanding of client business objectives and an impressive command of the legal tools available to achieve those."* *"What truly sets him apart is his sharp commercial awareness. He doesn't just provide legal analysis, he delivers a clear, strategic path that is perfectly aligned with business objectives."* *"Robert is an exceptional communicator. He is responsive, articulate and able to distill highly complex issues into actionable advice."* *"Robert is a really clever, creative attorney."* **Michael Johnson** is a noted litigator who frequently advises life sciences-sector clients on complex patent infringement litigation. **Strengths:** *"Mike is an experienced pharmaceuticals industry lawyer with great litigation instincts."*

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher is favored by recognized brands seeking patent litigators with deep courtroom experience for disputes across a wide spectrum of industries, including software, telecom and chemicals. Life sciences work for pharmaceuticals also represents a significant focus for the group.

Strengths

"The Gibson Dunn team is super professional and strategic, and gives the perfect product."
"Gibson, Dunn's patent litigation team distinguishes itself through its ability to offer creative defense strategies that are aligned with core business priorities."
"The team combines a deep level of expertise and high responsiveness with a pragmatic approach, ensuring aggressive protection is balanced with commercial reality."
"Gibson Dunn has a great team who can manage very large matters."

Work highlights

Gibson, Dunn & Crutcher represented Verizon Wireless, defending against an \$847 million infringement claim brought by General Access Solutions, a Texas-based NPE asserting two patents related to 5G wireless mobile technology.

Notable practitioners

Josh Krevitt frequently handles high-stakes patent infringement disputes in the technology space, including those related to the internet, wireless services and telecommunications. He is also active in cutting-edge pharmaceutical-sector disputes. **Strengths:** *"What sets Josh apart is his ability to deliver outcomes that, frankly, seem unachievable until he proves otherwise."* *"Josh consistently turns*

defensively postured cases into offensive victories by deploying innovative procedural tactics, creative claim strategies and aggressive discovery approaches that neutralize opponents' leverage before they realize what has happened." *"Josh combines technical fluency with courtroom instincts to produce settlement leverage at the exact moment it matters most."* *"Josh is a brilliant trial lawyer. His success begins outside the courtroom with deep strategic thinking. He is also able to skillfully distill the most complex issues into concepts that judges and juries understand. He is a master at thinking on his feet in the courtroom and pivoting to new formulations of arguments that will resonate in the moment."* **Benjamin Hershkowitz** is noted for his work representing clients in patent disputes before the federal and district courts, as well as the ITC.

Brian Rosenthal is called upon for sophisticated patent litigation work. He represents a wide range of clients in the technology industry, with a focus on computer software, electronics and medical devices. **Strengths:** *"Mr. Rosenthal offers a rare combination of legal acumen and a solid business perspective. He is a highly talented strategist and an exceptional and very persuasive communicator."* *"Brian is an amazing orator, and he has a wonderful manner with judges and juries."* *"Brian is both incredible in court and with the technology. He is impressive."* *"Brian is just brilliant in court."* Jane Love offers notable expertise in the life sciences space and frequently advises on a wide variety of patent issues, including litigation and prosecution. **Kate Dominguez** is recognized for her patent litigation practice. She works across a broad range of technologies, including both high-tech and life science matters. Her practice also includes trade secret litigation, as well as antitrust litigation related to intellectual property. **Strengths:** *"Kate does a great job on examinations."* **Charlotte Jacobsen** is noted for her handling of contentious patent matters, with expertise in handling Hatch Waxman litigation for notable life sciences clients. **Strengths:** *"Charlotte is very practical in her advice."* *"Charlotte brings subject matter and IP expertise, and is strong on the science."* *"Charlotte is smart and creative."*

Goodwin

What the team is known for

Goodwin is recognized as a leading choice for clients in the life sciences arena, with a strong reputation for representing generic drug companies in Hatch-Waxman proceedings. The firm is also esteemed for its work on behalf of electronics and technology clients, as well as those in the food and beverage and consumer products sectors.

Strengths

"The Goodwin team is thoughtful and thorough. It has detailed knowledge of the law, strategies and risks relevant to the litigation and offers insightful analysis and advice."
"Goodwin has in-depth knowledge on the law, the ability to analyze complex matters and provides concise and thoughtful analysis."
""
"The team handles complex matters with ease and professionalism."

Work highlights

Goodwin represented Tecan Genomics in a competitor IP dispute in the genetic sequencing and

testing space.

Notable practitioners

Huiya Wu is a seasoned patent litigator, with deep expertise in the life sciences sector. Her experience includes patent enforcement actions, Hatch-Waxman cases and licensing-related disputes. **Strengths:** *"Huiya is a very strong patent litigator."* *"Huiya provides elegant, practical solutions."* *"Exceptional service is part of the course for Huiya."* **Naomi Birbach** is noted for her increasingly sophisticated patent litigation practice. She handles infringement lawsuits and post-grant proceedings for a broad client base that covers the software, electronics and pharmaceutical industries. **Strengths:** *"Naomi is always available. She responds to every question and provides proactive case management."* *"Naomi is an extremely impressive individual. She has extensive knowledge of IP and pharmaceuticals in general but also has an ability to provide pragmatic and strategic advice on any topic. She feels like an invaluable extension to our team."*

Greenberg Traurig, LLP

What the team is known for

Greenberg Traurig LLP is noted for its global patent litigation and prosecution practice. The team represents an impressive client roster of leading pharmaceutical and technology companies and offers substantial expertise in inter partes review proceedings and Hatch-Waxman litigation. The firm draws upon its international footprint to offer expertise in cross-border matters.

Strengths

"Greenberg Traurig run a tight, efficient ship and is an absolute pleasure to work with."
"The team is phenomenal. Its attorneys are smart, creative, responsive and practical. They are always two or three steps ahead."
"The Greenberg Traurig group produces quality research and writing. It brings persuasiveness and good negotiation skills."
"The team is very business minded."

Work highlights

Greenberg Traurig LLP represented Rakuten Kobo in a patent infringement case brought by Pop Top in the Northern District of California

Notable practitioners

Cochair of the firm's global patent litigation group, **Scott Bornstein**, has substantial expertise representing clients in high-stakes patent matters. He advises across a range of industries and sectors, including pharmaceuticals, electronics and consumer products. **Strengths:** *"Scott is incredibly knowledgeable and experienced."* *"Scott is personable, business minded and has extensive trial experience."*

Groombridge, Wu, Baughman & Stone LLP

What the team is known for

Groombridge, Wu, Baughman & Stone LLP is a strong patent litigation boutique, formed by a group of leading former biglaw IP attorneys. The firm houses substantial expertise in all forms of complex patent disputes, and counts major life sciences and tech firms among its clients.

Strengths

"The firm is cutting edge and creative, and can

handle both IP litigation and strategy."

"Groombridge, Wu, Baughman & Stone has super sharp legal acumen and the ability to be creative in litigation strategies."

"It is a seasoned and deep litigation team."

Work highlights

Groombridge, Wu, Baughman & Stone LLP served as lead counsel for Novo Nordisk in a series of patent cases involving drug franchises.

Notable practitioners

Nicholas Groombridge is a prominent patent litigator with significant expertise in advising technology- and life sciences-sector clients in pivotal disputes. **Strengths:** "Nick has extensive knowledge of the courts and the various players." "Nick knows the law exceptionally well. He has an amazing memory for every case and he can very quickly pull up a case in his mind." "Nick is a sharp and amazingly well-rounded litigator with decades of industry experience." **Eric Alan Stone** maintains an active pharmaceutical-sector patent practice, possessing considerable experience with Hatch-Waxman and further complex litigation. **Strengths:** "Eric is a special and talented lawyer." "Eric thinks about things in a multifaceted way." "Eric is an excellent trial lawyer. He leads the team to favorable resolutions for the client and demonstrates integrity and dedication along the way." Jennifer Wu is noted for her accomplished patent disputes practice. She has particular expertise in biotechnology and pharmaceuticals, but has also handled matters relating to GPS devices and medical devices. **Strengths:** "Jennifer has very good judgment and a good level of common sense." "Jennifer is very smart and knows the case law." "In Jennifer I repose my highest trust, admiration, respect and confidence."

HG Law

What the team is known for

HG Law is a respected IP boutique particularly noted for its substantial expertise in patent prosecution and general patent strategy. The group has notable experience advising clients in the life sciences space on patent preparation and filings.

Strengths

"HG Law is comprised of thought-leaders who are excellent to work with."

"The depth of the team's expertise is tremendous."

"The HG team is up-to-date on the law and closely tracks developments in the space."

"The HG group is very responsive. The team can handle any level of urgency and yet be deliberative and thoughtful under pressure."

HSF Kramer

What the team is known for

HSF Kramer houses notable patent litigation expertise, regularly asserting and defending IP-related claims in courts throughout the USA and before the US Patent and Trademark Office. The firm represents clients in various industries, with particular strength in the life sciences and technology sectors.

Strengths

"HSF Kramer is extremely efficient in managing the processes for cases and is technically proficient."

"A strength that distinguishes HSF Kramer is its ability to work both at a micro and macro level on a case."

"The team has experience, supreme know-how and

the ability to adapt to changing circumstances."

"The HSF Kramer team has an encyclopaedic knowledge of IP law and is able to provide detailed and thorough assessments. The attorneys have keen instincts in this space."

Work highlights

HSF Kramer is representing W&Wsens in a patent infringement lawsuit against Samsung.

Notable practitioners

Aaron Franke is a respected IP litigator with substantial expertise acting for clients from highly technical industries in cutting-edge disputes.

Strengths: "I am impressed by his organization skills and his team spirit." "Aaron is rock-steady in managing cases. He is patient with questions and concerns and consistently meets the commitments he makes in delivering work product." "Aaron is an amazing litigator and an even better person. He is always willing to go the extra mile for his clients and nobody is more prepared than him."

Hunton Andrews Kurth LLP

What the team is known for

Hunton Andrews Kurth LLP is commended for its broad trademark and copyright practice, encompassing both contentious and non-contentious work. The team adeptly represents clients from a range of industries, including financial services, technology, sports and media. The group has notable expertise in infringement disputes, as well as portfolio management and protection.

Strengths

"Hunton Andrews Kurth distinguishes itself through tactically sharp, business-oriented counsel that is both creatively driven and deeply cognizant of the realities of legal restraint."

"The team critically analyzes issues to accomplish and optimize business objectives."

"The department stands out for its strategic and practical approach to IP prosecution, enforcement and risk management."

"The team has the rare ability to quickly digest information and translate it into novel, sophisticated legal arguments. The group does not rely on templates but instead engineers sophisticated strategies that are bespoke to a client's technical realities."

Work highlights

Hunton Andrews Kurth represented Sutton Home Fashions in a TTAB cancellation proceeding brought by Kennedy International, in connection to the registered trademark, BON VOYAGE.

Notable practitioners

Jeremy Boczek regularly handles the gamut of trademark work, including strategic portfolio management and TTAB proceedings. **Strengths:** "Jeremy is responsive, smart and business-oriented." "Jeremy always offers prompt, digestible and practical advice in a short amount of time. His fluency in trademark law and its relevance to business ends makes him an ideal attorney for engaging with business teams and leadership." "Jeremy knows what he's talking about and has an incredible amount of experience. He is an incredible resource."

Jenner & Block LLP

What the team is known for

Jenner & Block LLP stands out for its track record in copyright law. The firm is also adept at handling trademark matters with commercial implica-

tions. The team possesses substantial experience working with household names in media and entertainment, particularly in the music industry, and is routinely retained to counsel on matters with industry-wide implications.

Strengths

"The Jenner & Block team has subject matter expertise and is constantly looking at the evolving law."

"The team is very responsive and good on high-stakes, complicated matters."

"The team is incredibly responsive and pragmatic."

Work highlights

Jenner & Block represented Princeton University in an action brought by the operator of a home design website alleging copyright infringement and trade secret misappropriation.

Notable practitioners

Alison Stein is noted for her significant expertise litigating complex copyright and trademark disputes.

Strengths: "Alison gives very practical and business-minded advice." "Alison is very commercially reasonable and business-minded. She truly gets our business and crafts her advice in a way that is super tailored to particular risks and needs." "Alison has an incredibly astute legal mind and balances it well with high business acumen." "Alison is tenacious and super responsive." Susan Kohlmann chairs the firm's trademark group and draws upon substantial experience in copyright and trademark disputes to represent companies and individuals in the media and entertainment industry. **Strengths:** "Susan is an incredible lawyer. As a first chair trial practitioner, she is the person you want talking to the judge and leading the trial team."

Jones Day

What the team is known for

Jones Day is a full-service practice group offering an excellent patent protection service and strength in IP issues related to corporate transactions. The firm offers notable strength in handling high-value and complex patent disputes. The team is renowned for its experience in USPTO proceedings and district court litigation, frequently acting for clients in the life sciences and electronics spaces.

Strengths

"What truly distinguishes the Jones Day IP department is its outstanding strategic approach to every case. The group is not only highly knowledgeable about the law, but also creative in developing strategies that maximize the client's position."

"Through extensive research, the team provides clear and accurate guidance on complex, sophisticated US intellectual property issues."

"The Jones Day group is very sharp. Its attorneys pay attention to detail and understand strategy both procedurally and substantively."

"Jones Day stands out due to its strong commercial awareness. The team takes the time to learn about the client's industry, goals and challenges which allows it to provide legal advice that is not only technically sound but also aligned with broader business objectives."

Work highlights

Jones Day represented Puma Biotechnology and its licensor Wyeth against a lawsuit brought by Astra-Zeneca relating to the Plaintiff's Tagrisso® product in the District of Delaware.

Notable practitioners

Warren Nachlis handles a broad range of transactional patent work, from licensing and collaboration agreements to large-scale acquisitions. His clients derive from a range of industries, including pharmaceuticals and biotechnology. **Strengths:** "Warren has a strong scientific background and is very pragmatic." "Warren is an excellent attorney and person." "Warren finds creative solutions to problems when he knows standard solutions won't work." John Normile is an experienced patent litigator with substantial expertise in complex patent proceedings, including Hatch-Waxman cases. **Strengths:** "John is an outstanding litigator. He gives practical advice and puts strategies into context."

Katten

What the team is known for

Katten is recognized for its deep patent litigation experience, with pronounced strength in the pharmaceuticals industry. The team has strong expertise in infringement and Hatch-Waxman litigation.

Strengths

"The Katten team utilizes creativity and efficient litigation strategy to deliver successful results."

"The team is distinguished by its expertise, response times and ability to be nimble."

"Katten has smart patent lawyers who are good at formulating strategies."

"Katten always give accurate advice, not just on legal elements but also in business-commercial issues."

"The team's knowledge, dedication and professionalism are clear strengths. What truly sets them apart, however, is their unmatched level of empathy and the genuine commitment shown for a company's best interests."

Work highlights

Katten represented MSN in a Hatch-Waxman lawsuit, related to the use of the ingredient vibegron.

Notable practitioners

Karen Artz Ash frequently advises clients on trademark and copyright portfolio management. She has notable experience with consumer goods and entertainment sector clients. **Strengths:** "Karen is a super smart lawyer who is extremely pragmatic and very savvy." "Karen has tremendous experience and is very responsive and available." "Karen oversees everything and misses nothing." **Deepro Mukerjee** of Katten chairs the firm's IP practice globally. He is particularly well regarded for his representation of generic pharmaceutical companies in Hatch-Waxman litigation, and also has knowledge of sectors including electrical circuits and voice recognition software. **Strengths:** "Deepro can handle any situation, no matter how complex, and always finds way to deliver value to his clients." "Deepro is a technically sound litigator." "Deepro is an excellent persuasive speaker who is great on strategy and distills cases easily." "Deepro is the full package. He is a great team leader who is very dedicated and service-oriented." "Beyond his professionalism and deep knowledge, Deepro demonstrates an exceptional strategic sense." **Lance Soderstrom** focuses his practice on patent litigation across a range of industries. He serves as cochair of the firm's patent litigation practice. **Strengths:** "Lance is an exceptional attorney and client advocate. He can quickly identify issues of importance and can efficiently craft successful strategies that align with client needs."

"Lance is a loyal, dedicated trial lawyer." "Lance is a true professional. He is knowledgeable, dependable and always looking out for his client's best interest." "Lance is incredible. He is responsive, professional and intelligent."

Kelley Drye & Warren LLP

What the team is known for

Kelley Drye & Warren LLP is a diverse practice representing a number of global brands in trademark prosecution and portfolio management. The team provides expertise through strategic counseling, domestic and international prosecution and court representation. Clients include major sport, entertainment and fashion brands.

Strengths

"The team is extremely responsive and commercial."

"The Kelley Drye & Warren group always provides timely, commercial and practical advice."

"The group knows everything there is to know about IP and is able to break down information in the clearest and most concise manner."

"Kelley Drye & Warren is expert when it comes to trademark and portfolio management. There is no issue related to registration or enforcement that the firm is unable to answer."

"Kelley Drye's trademark team is distinguished by its depth of knowledge and experience. The group is responsive, approachable and excellent in its communication."

Work highlights

Kelley Drye & Warren LLP served as primary trademark counsel to Take-Two Interactive Software, acting as primary trademark counsel and managing global trademark clearance and filings.

Notable practitioners

In her capacity as chair of the firm's trademark and copyright group, Andrea Calvaruso counsels clients on a broad range of contentious and non-contentious IP issues. **Strengths:** "Andrea is exactly the litigator you want representing your clients. She is sharp, thoughtful and efficient." "Andrea is always there when you need support. She is pragmatic and can break down complex matters into easy concepts for non-lawyers." "Andrea is practical, efficient and reasonable." **Patricia Werner** is commended for her trademark and copyright work in the fashion, beauty and entertainment spaces. She manages portfolios and provides strategic guidance to a range of significant clients. **Strengths:** "Patricia is deeply knowledgeable and skilled at giving the most practical and commercial advice." "Patricia is an approachable and pleasant lawyer to work with. She applies exceptional commercial awareness to client matters and her depth of knowledge and experience is always evident." "Patricia provides relevant, usable advice and guidance. She is both deeply experienced and current on the latest intellectual property issues." "Patricia is incredible. She is pragmatic, responsive and delightful to work with. She has deep knowledge of US trademark law and offers clients commercially sound advice."

Kilpatrick Townsend & Stockton LLP

What the team is known for

Kilpatrick Townsend & Stockton is a full-service practice group with notable experience in protecting and enforcing copyright, trademarks and

trade dress rights. Clients include global brands and technology companies. The firm has expertise acting on proceedings in a range of venues, including the TTAB and federal courts, as well as before international trademark offices.

Strengths

"Reliability and thoroughness are two of the team's strengths."

"The team is distinguished by its depth of expertise and strategic engagement."

"Kilpatrick has an incredibly deep roster of attorneys who provide extremely deep and practical advice. They are dependable and process-based in their approach, which ensures the best possible prosecution practice."

Work highlights

Kilpatrick Townsend & Stockton represented StockX in a lawsuit in which Nike alleged trademark infringement.

Notable practitioners

Robert Potter is frequently called upon to advise on cutting-edge issues in the trademark and anti-counterfeiting space. **Strengths:** "Rob's counsel is seamlessly weaved into our team's work. He has been a lifesaver on many occasions." "Rob is accessible, responsive, smart and strategic."

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis has an outstanding patent team recognized for its representation of prominent life sciences and electronics clients in high-profile patent litigation. The firm also possesses a leading IPR and PTAB practice and maintains an excellent non-patent group, with substantial expertise in areas including trade dress, trademarks and false advertising matters. The team additionally offers experience in handling copyright infringement matters in the media and entertainment sectors.

Strengths

"Kirkland & Ellis has a deep, sophisticated bench of seasoned advocates."

"The Kirkland team is savvy, highly intelligent and strategic."

"Kirkland & Ellis has a deep knowledge of copyright and trademark law, as well as excellent writing and oral advocacy skills."

"Kirkland's team is tough, thoughtful and pragmatic."

"The group is superb in terms of technical abilities, thoroughness and creativity."

Work highlights

Kirkland & Ellis continued to represent Astellas US in a long-running patent dispute against generic drug manufacturers seeking to market generic versions of Myrbetriq.

Notable practitioners

Dale Cendali is a highly distinguished trademark and copyright litigator with outstanding expertise in the media and entertainment arena. **Strengths:** "Dale is a litigator you hire for bet-the-company work." "Dale is a true powerhouse." "Dale is extremely knowledgeable and professional, and offers a senior level of aid." "Dale is smart, knowledgeable, pragmatic and extremely responsive." "Dale Cendali is the best at what she does." Gregory Arovos maintains a respected patent litigation practice acting on high-value patent disputes, particularly those involving technology. **Claudia Ray** is

called upon for her expertise in a broad range of trademark and copyright litigation matters, as well as dealing with non-contentious issues of portfolio management, transactional IP issues and licensing. She maintains expertise across a range of industries, including consumer products and media & entertainment. **Strengths:** “Claudia is smart, available and measured.” “Claudia is a pleasure to work with. She works hard, is responsive and offers good advice.” “Claudia writes a mean brief.” **Joshua Simmons** is recognized for his work litigating trademark and copyright matters. He advises across a variety of sectors, including technology, entertainment and software. **Strengths:** “Joshua is a true expert in the copyright and trade secrets space.” “Joshua is a thought leader. He knows what is going on in relevant court cases and in the industry more generally. He is a unicorn in that he has patent and copyright experience, soft and hard IP experience and a ton of experience going from beginning of a case all the way through to trial and appeals.” “Joshua has deep expertise. He is also very practical and understands client needs.” “Joshua provides exceptional service and is cognizant of business and legal risks.”

“Joshua is one of the most stellar copyright lawyers in the US. He has a great combination of subject matter expertise and practical business strategy.” Jeanna Wacker focuses her practice on patent litigation in the life sciences sphere, offering notable expertise in Hatch-Waxman disputes. **Strengths:** “Jeanna is an excellent lawyer, who is always available and provides direct, actionable advice.” “Jeanna is an outstanding lawyer and a valued advisor. She is a responsive, skilled and practical advocate.” “Jeanna is a rising leader in the field.” “Jeanna is an exceedingly experienced and talented litigator.” **Joseph Loy** is an IP litigator who focuses on patent and trade secret disputes. He represents clients in a range of technical industries. **Mary Mazzello** is increasingly recognized for her sophisticated IP disputes practice. She frequently represents clients involved in complex litigation relating to trademark and copyrights. **Shanti Sadtler Conway** is noted for her work in the copyright and trademark spaces. Her experience includes international disputes, including infringement litigation for established clients. **Strengths:** “Shanti is absolutely fantastic. She is thoughtful, tough and a pleasure to deal with.” “Shanti is prompt and knowledgeable.” “Shanti is extraordinary. She deeply understands our needs and is a great advocate.”

Latham & Watkins LLP

What the team is known for

Latham & Watkins is a well-regarded IP practice that acts for clients in a range of patent disputes at trial level and on appeal. The firm is particularly respected for representing a host of notable pharmaceutical manufacturers in Hatch-Waxman and biologics matters. Additional recent matters have seen the team acting on disputes in the telecommunications, automotive and consumer products sectors.

Strengths

“The Latham & Watkins team has deep subject matter expertise, is up to date on new developments in law and has attorneys who are very effective communicators to cross-functional groups and clients.”

“The Latham & Watkins team is incredibly communicative, responsive and thorough in its analysis.”

Work highlights

Latham & Watkins represented Intellia in a three-patent infringement dispute adverse to BlueAllele in connection with gene editing therapeutics.

Notable practitioners

Arlene Chow is an experienced litigator with a proven track record of success acting in a range of high-stakes patent infringement and invalidity disputes, particularly those involving life sciences.

Strengths: “Arlene is a very impressive attorney. She is knowledgeable, well-spoken and responsive.” “Arlene is extremely thorough and knowledgeable and a real force to be reckoned with.” “Arlene has great scientific knowledge. You know you have a great advocate on your team with her.”

Allison Stillman focuses on copyright litigation, with particular expertise in technology, media and entertainment. **Strengths:** “Allison is a very smart lawyer.” “Alli is incredible. She sees things from the legal, consumer and industry perspectives and is genuinely an expert.” Rachel Blitzer is highlighted for her patent litigation practice. She represents notable clients in the medical device, pharmaceutical and technology industries. **Strengths:** “Rachel is very thoughtful and really takes the time to understand your case inside and out.” “Rachel is creative, strategic, thoughtful and responsive.” “Rachel is a good strategic thinker.”

Mayer Brown LLP

What the team is known for

Mayer Brown LLP is a respected group with multifaceted IP expertise encompassing trademark and copyright litigation and false advertising mandates. The team also has notable experience in patent work, including strategic, transactional and contentious matters. The firm counts market-leading tech conglomerates and pharmaceutical companies among its clients.

Strengths

“The Mayer Brown team is smart and provides great client service. The attorneys listen to, understand and respond to our concerns to provide efficient and effective advocacy.”

“The team produces high-quality work product, is always well-prepared and excels in simplifying matters for internal clients, making even the most intricate issue manageable.”

“Mayer Brown provides outstanding service and responsiveness, consistently exceeding expectations. The team’s communication is clear, timely and proactive which ensures that internal stakeholders are always informed and aligned.”

Work highlights

Mayer Brown LLP successfully defended Empower Finance in a trademark infringement and false advertising lawsuit that arose out of the client’s use of the EMPOWER trademark for an online cash management and financial planning app.

Notable practitioners

Lisa Ferri co-chairs the firm’s IP group and is regularly called upon to handle complex patent disputes, particularly in the pharmaceutical and medical device sectors. **Strengths:** “Lisa is an exceptional strategist and leader. She brings clarity and direction to complex litigation matters ensuring alignment across teams and delivering results with confidence.

Her leadership sets the tone for excellence and collaboration.” John Mancini has impressive depth of experience in complex IP disputes. He is particularly noted for his expertise in copyright and trademark infringement litigation, and frequently acts for notable clients from a diverse range of industries, including tech and consumer goods. **Strengths:** “John is a strong trademark lawyer.” **Brian Nolan** focuses his practice on patent litigation, counseling and due diligence matters. His clients span a range of industries, including consumer products and life sciences. **Strengths:** “Brian consistently demonstrates mastery of the underlying technologies. His ability to translate complex technical concepts into compelling legal arguments distinguishes him and adds tremendous value in patent litigation.” “Brian is business-savvy and commercially minded.”

Mitchell Silberberg & Knupp LLP

What the team is known for

Mitchell Silberberg & Knupp LLP is known for handling complex copyright and trademark cases for major clients in the media and entertainment industries. The team represents clients on contentious and non-contentious matters, including infringement litigation, IP transactions and general portfolio management.

Strengths

“The firm demonstrates notable strength in its prompt responses, the accuracy and thoroughness of its draft reviews and its deep expertise in the relevant industry.”

“The firm has expertise in trademark prosecution.”

“The team takes the time to understand all of our needs and meet them before we even know we have them.”

Work highlights

Mitchell Silberberg & Knupp LLP represented Warner Bros Discovery in a trademark lawsuit brought by HomeVestors of America over the client’s television series ‘Ugliest House in America’.

Notable practitioners

Eleanor Lackman has substantial experience acting for media and entertainment industry clients on a varied range of trademark and copyright issues.

Strengths: “Eleanor is smart, eloquent and business savvy. The quality of her work product is extremely high, and she is a fierce advocate.” **Marissa Lewis** is noted for her work in the trademark space, prosecuting and enforcing on behalf of a range of clients. She also adeptly handles complex copyright registrations, often representing clients in the technology and media spaces. **Strengths:** “Marissa knows trademark law backwards and forwards. She is amazing to work with.” “Marissa is a very smart, very strong attorney.”

O’Melveny & Myers LLP

What the team is known for

O’Melveny & Myers LLP houses a well-regarded intellectual property practice focused on patent infringement litigation for life science- and technology-sector clients. The team also boasts notable expertise in transactional matters related to intellectual property.

Strengths

“The team brings legal acumen and deep knowledge of the science and relevant technology. It also has responsiveness and attention to detail. The

group is always extremely prepared and works easily with other teams."

"The team has exceptional strength in IP strategy and litigation. The group has the vision to see what is down the road and be several steps ahead. It further stands out for its extremely pragmatic approach."

"The O'Melveny & Myers team shows excellent commitment to service and exceptional responsiveness."

Work highlights

O'Melveny & Myers LLP represented Therabody in a patent infringement suit brought by Hyperice that asserted infringement of a patent related to a device having a variable stroke length.

Notable practitioners

Lisa Pensabene handles complex patent litigation in the pharmaceutical and chemical industries, frequently working on Hatch-Waxman cases for her clients.

Strengths: "I love Lisa. She is everywhere all at once." **Hassen Sayeed** cochairs the firm's life sciences IP litigation group and offers substantial experience in litigating complex patent disputes involving biotech and pharmaceuticals.

Strengths: "Hassen is an excellent strategic thinker who delivers practical, actionable advice." "Hassen's cross-examinations and courtroom presence are exceptional." "Hassen is an excellent courtroom attorney, who is always well-prepared. He has excellent presence in front of judges or juries." "With his combined medical and legal background, he has tools which allow him to apply the law to technical expertise quickly and at the highest level." "Hassen has good commercial thinking, he intertwines business advice with legal advice at an appropriate level"

Marc Pensabene is recognized for his patent litigation work, with notable expertise in the technology industry. **Strengths:** "Marc is always on top of everything and never gets flustered or overwhelmed. He can craft case strategy that gets good results and has fantastic strategic judgment. He is very good at keeping the other side on their toes." "Marc is phenomenal. He is a hard worker who digs in deep to get the right answer." "Marc has technical patent know-how and granular experience."

O'Reilly IP

What the team is known for

O'Reilly IP is highlighted for its expertise in life-sciences sector patent litigation, including Hatch-Waxman disputes and infringement cases.

Strengths

"The team offers proactive strategic vision, deep scientific integration and expertise in emerging areas."

"O'Reilly IP's ability to anticipate legal developments, translate complex scientific innovations into robust patent application and execute flawlessly on mission-critical matters. It consistently delivers exceptional outcomes on the most challenging matters."

"The firm maximizes the value of our assets through thoughtful and creative approaches."

"O'Reilly attorneys take a very pragmatic approach in the way that they counsel."

"O'Reilly demonstrates a holistic understanding of business matters beyond the purely legal."

Work highlights

O'Reilly IP represented Innoviva in a branded Hatch-Waxman dispute.

Notable practitioners

Brian O'Reilly is an experienced IP attorney with broad expertise covering a range of disputes.

He frequently advises clients on complex patent infringement litigation, particularly relating to high technology and life sciences.

Strengths: "Brian offers creative, out-the-box thinking." "Brian exemplifies exceptional client service through his role as both a strategic thought partner and trusted advisor."

"Brian is tenacious and a really smart lawyer." "Brian takes the time to understand the client's business and tailors his advice accordingly."

"Brian is a great lawyer with significant experience, an excellent work ethic, strong business judgement and solid strategic thinking."

Orrick, Herrington & Sutcliffe LLP

What the team is known for

Orrick, Herrington & Sutcliffe LLP is heavily involved in the life sciences and consumer electronics sectors, litigating disputes before the USPTO and district courts and at the federal level on appeal. The firm is particularly highly regarded for its experience acting against non-practicing entities.

Strengths

"The team is very proactive. The group looks for and is aware of developments in the law and thinks about how it will impact the client's business."

"Orrick provides a smart and experienced team that is always on top of its game. One does not have to worry about follow ups or the quality of the work."

"The IP team at Orrick includes experienced trial attorneys with a deep understanding of the technology."

Work highlights

Orrick, Herrington & Sutcliffe LLP represented BOE Technology Group in a patent infringement lawsuit brought by Samsung Display, related to OLED displays.

Notable practitioners

Irena Royzman enjoys a strong reputation for her patent litigation expertise in the life sciences industry. She regularly advises major pharmaceutical companies and offers notable experience in handling Hatch-Waxman disputes.

Strengths: "Irena is almost like another member of the inhouse litigation team. She is so tied into our business, what is happening in the legal world and how it will affect us." "Irena has great commercial awareness and insight. Her work product is sharp and succinct."

"Irena is thoughtful and tactical."

"Irena is a technical, strategic lawyer."

Joshua Rosenkranz heads the firm's Supreme Court and Appellate group and is highly regarded for his work in IP appeals.

Strengths: "Joshua is a very good attorney who has client empathy and understanding. He is a talented advocate in court."

"Josh is a first-class appellate lawyer."

Patterson Belknap Webb & Tyler LLP

What the team is known for

Patterson Belknap Webb & Tyler draws acclaim for its strong offering across the patent, trademark and copyright spaces. The firm possesses strength and depth in a number of areas, including pharmaceuticals and biosimilars, boasting an impressive client roster of market-leading clients.

Strengths

"The firm has talented and thoughtful folks who are

sharp when it comes to the specific technology at hand. The team is able to represent the client zealously."

"The team is sharp and practical."

"Patterson has an all-star technical and legal bench, that is able to handle large, complex cases and distill issues."

Notable practitioners

William Cavanaugh is a well-known trial lawyer distinguished by his expertise in patent disputes arising in the life sciences sector. His broad practice includes Hatch-Waxman litigation and patent assertion. Gregory Diskant is an esteemed patent litigator with substantial experience litigating high-value patent disputes. He has particular expertise in the medical device and pharmaceutical space and has a noted track record in Hatch-Waxman cases.

Geoffrey Potter is well known for his work in the anticompetitive space, frequently representing clients in industries including pharmaceuticals, food and beverages and consumer goods. **Lewis Popovski** acts for notable clients in the technology sector and draws praise for his work litigating patent infringement disputes.

Paul Hastings LLP

What the team is known for

Paul Hastings LLP comes recommended for a deep knowledge of the pharmaceutical and wider life sciences sector. The firm is particularly recognized for its Hatch-Waxman expertise and is also highly regarded for its experience in post-grant proceedings, appearing routinely in inter partes reviews and other PTAB matters for leading industry brands.

Strengths

"The Paul Hastings team has the ability to master technical issues and the law, present all potential options and rationales, and execute strategy without mistake."

"Paul Hastings has very strategic minds that think about the long-term impact of a case."

"Paul Hastings provides actionable, reliable and pragmatic IP counseling and strategy. The team comes up with creative solutions to challenging issues."

"The attorneys are very collaborative, and this collegial style makes it easy to work with them. They have excellent success rates and create a polished work product."

"The Paul Hastings team is top-notch. I would never want to be on the other side of them; They dig into the facts to come up with strategy and execute it."

Work highlights

Paul Hastings represented Allergan in a patent infringement lawsuit in the US District Court of Delaware. The group successfully argued that competitor, Revance Therapeutics, infringed on three patents related to Allergan's flagship Botox product.

Notable practitioners

Eric Dittmann enjoys a strong reputation for his patent litigation expertise, and regularly appears before the Federal Circuit, PTAB and courts of appeals on behalf of pharmaceutical and retail sector clients. **Strengths:** "Eric has a deep knowledge of the law and knows how to strategize that to highly benefit clients." "Eric has an encyclopedic knowledge of patent law, which allows him to come up with multiple creative solutions for a problem."

"Eric is an incredible attorney, who is smart and very

driven." **Bruce Wexler** co-chairs the firm's global IP practice and maintains a highly regarded patent disputes practice. He has a notable footprint in the life sciences sector and frequently acts on BPCIA and Hatch-Waxman patent litigation. **Strengths:**

"Bruce is one of the best and brightest patent litigators in the US." **Preston Ratliff** focuses his practice on litigation in complex patent matters. He has a particular focus on sectors including biotechnology, pharmaceutical and chemicals. **Strengths:**

"Preston is always focused on the big picture. He thinks about how even the smallest decision may create tension or have an adverse impact in a hypothetical future proceeding. Not only is the strategy and advice sound as to the current proceeding but consistent with long term legal positions and business objectives." *"Preston does a fantastic job of explaining complicated legal concepts to business colleagues. He makes these issues accessible, which makes his advice actionable."* **Melanie Rupert** is noted for her work litigating high-value patent mandates. She advises clients across the pharmaceutical, biotechnology and medical device sectors. **Strengths:** *"Melanie is always very responsive."* *"Melanie provides sound legal advice alongside an understanding of our business."* *"Melanie has broad depth in this space and is on top of major precedents."* Isaac Ashkenazi principally focuses on patent litigation and typically represents clients in the pharmaceutical, chemistry and biotechnology fields. **Strengths:** *"Isaac is good at getting into the weeds of a case."* *"Isaac has top level experience in litigation and defense, and is focused on strategy."*

Chad Peterman focuses his practice on patent litigation, with a strong emphasis on the life science and technology sectors. His clients include major software, telecommunications, semiconductor and medical equipment companies. **Strengths:** *"Chad is a very experienced trial lawyer who is phenomenal in front of the jury."* *"Chad is a practical-minded and knowledgeable attorney."* *"Chad is a rockstar. He is smart, practical and thoughtful. He does outstanding work for our company."*

Paul, Weiss, Rifkind, Wharton & Garrison LLP

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison LLP expertly handles complex litigation in the life sciences and biotechnology sectors. The group's expertise spans patent infringement cases, as well as providing advice on PTAB post-grant proceedings. The team is further noted for its work in the transactional space, advising clients on significant deals with trademark, copyright and patent considerations.

Strengths

"A significant strength of the Paul Weiss team is its ability to quickly understand complex issues and develop practical solutions under tight timelines."

"The Paul Weiss team has excellent insights on structuring and drafting, as well as very effective negotiation techniques."

"The group is able to handle a range of matters and has attorneys with varying levels of experience who can be staffed to support clients depending on the nature of the matter."

"Paul Weiss has strong IP knowledge and the expertise to help navigate tricky licensing situations."

"The Paul Weiss team offers technical capabilities and innovative thinking."

Work highlights

Paul, Weiss, Rifkind, Wharton & Garrison represented Altria Group in a patent infringement lawsuit, alleging R.J. Reynolds has infringed on e-vapor patents. The team affirmed an assertion of the patents at appeal, obtaining \$95.2 million in damages for the client.

Notable practitioners

Claudine Meredith-Goujon is well versed in the full gamut of copyright and trademark transactions, as well as offering significant expertise in commercial technology contracts. She serves as global cohead of Paul, Weiss' intellectual property and technology transactions practice. **Strengths:** *"Claudine is terrific. She fair and knows and cares about her clients."* *"Claudine is constructive, smart and gets the deal done."* *"Claudine is an IP specialist."* **Jonathan Ashtor** is well versed in a range of matters, including the negotiation of complex licensing and commercial agreements in relation to copyright and trademark matters, particularly for technology clients. Jonathan also adeptly handles transactional patent work, such as providing counsel on significant M&A deals. **Strengths:** *"Jonathan provides excellent support, innovative thinking and technical expertise."* **Jeffrey Osterman** adeptly advises significant clients on the IP elements of major transactions. He has notable expertise in patent matters and commonly represents clients in the technology and life sciences industries. **Strengths:** *"Jeffrey understands everything, both commercially and technically."* *"Jeffrey is very thoughtful about prioritization."* *"Jeffrey is very reasonable and knowledgeable in the biotech and pharma space."* **Elizabeth Stotland Weiswasser** is a respected litigator who offers notable expertise across a number of technical patent matters. She routinely advises clients on disputes relating to the medical device and pharmaceutical industries. **Strengths:** *"Liz is the finest client relationship partner I have ever seen. She really understands what it is to be an in-house lawyer and does everything that is needed to help."* *"Liz is always available and ready navigate difficult issues even when there is no clear answer. She rolls up her sleeves and finds a way to get it done. She has a tremendous reputation that is well deserved."* *"Liz is client focused and has excellent attention to detail and judgment. She is also creative and manages relationships very well."* *"Liz is thoughtful and insightful in her advice and feedback. She is also consistently able to speak in relatable, commercial terms."* **Catherine Nyarady** brings notable scientific expertise to her patent practice, frequently acting on patent enforcement in relation to technology and infringement pertaining to medical devices. **Strengths:** *"Catherine is fantastic in court. She is an excellent oral advocate and can explain technical jargon to judges."* *"Catherine Nyarady is an incredibly skilled strategist and has an innate ability to outduel her adversaries. She is an adept day-to-day case manager and is effective both inside and outside the courtroom. She always has the client's commercial goals in mind and leaves no stone unturned in achieving those goals."* *"Catherine is excellent on her feet and has strong credibility with judges."* *"Catherine is thoughtful and experienced on IP litigation. You can totally trust her*

capability."

Perkins Coie LLP

What the team is known for

Perkins Coie LLP houses a sophisticated IP practice, with notable experience in patent litigation, portfolio management and related transactional work. The firm regularly operates in the technology and healthcare spheres.

Strengths

"Perkins Coie really understands the business side of things." *"The Perkins Coie team demonstrates an ability to tackle novel and challenging IP issues and drive overarching strategies to achieve optimal resolution."* *"The team is very knowledgeable, and the firm has an abundance of resources and subject-matter experts to pull in for complex situations."*

Work highlights

Perkins Coie LLP defended Heartland Payment Systems in a patent infringement lawsuit involving credit and debit card payment processing.

Notable practitioners

Thomas Yee is noted for his expert advice on non-contentious patent mandates. He is particularly noted for his expertise in IP transactions and portfolio management. **Strengths:** *"Tom is an outstanding attorney who provides invaluable strategic insights and is able to distill complex legal issues into clear actionable recommendations with a business lens and focus."* *"Tom is solution-oriented, rigorous and innovative."* *"Tom is relentlessly dedicated to his clients and to finding creative solutions to their problems."* *"Tom is one if those unique lawyers who is excellent at seeing the big picture and at the same time never loses sight of all the important details."* *"Tom is insightful, diligent and creative in everything he does. He brings incredible vision, always with a recognition of both business and legal goals."* William McCabe is a respected IP litigator with substantial expertise in patent and trade secrets disputes. He has notable experience acting for tech-sector clients. **Strengths:** *"Bill had real wealth of knowledge and has great way of explaining complicated issues."* *"Bill is responsive, knowledgeable and smart."* *"Bill is a fantastic lawyer."*

Phillips Nizer LLP

What the team is known for

Phillips Nizer LLP is recognized for its breadth of complex trademark and copyright work. The firm regularly handles international trademark prosecution, the licensing and sale of IP assets and a range of contentious work including anti-counterfeiting proceedings. The group's client base spans the media & entertainment, technology and fashion industries.

Strengths

"Phillips Nizer distinguishes itself through its deep expertise in trademark strategy, particularly in navigating complex filing scenarios and examiner communications." *"The Phillips Nizer team brings strong communication, attention to detail and integrity."* *"The group is creative, practical and provides a strategic approach."* *"The firm consistently provides clear, timely guidance and adapts well to evolving challenges,"*

making the firm a reliable partner for high-stakes and nuanced legal issues."

Work highlights

Phillips Nizer LLP represented a Japan-based fashion and apparel designer, HOMMA Masaaki, in defense of two trademark opposition proceedings before the U.S. Trademark Trial and Appeal Board brought by Skullcandy.

Notable practitioners

Alan Behr is commended for his expertise in the luxury brands, art and media & entertainment spaces. He has notable experience in trademark and copyright work, including prosecution, enforcement and strategy. **Strengths:** "Alan is a senior attorney who consistently provides strategic guidance on trademark filings and office action responses." "Alan is a very knowledgeable and experienced IP lawyer." "Alan is a very intellectual person, which allows him to give advice with a broad vision." **Charles LaPolla** is head of the firm's trademark practice and has extensive experience across both contentious and non-contentious work. He regularly represents clients in the fashion, entertainment and beauty industries. His expertise spans domestic and international prosecution as well as enforcements and representation in TTAB proceedings. **Strengths:** "Charles has strong IP law knowledge, exceptional communication and pays meticulous attention to detail. He has a strategic, commercial mindset."

Proskauer Rose LLP

What the team is known for

Proskauer Rose LLP is known for handling complex trademark and false advertising cases for a broad range of high-profile clients. The group frequently represents clients in the media and entertainment and consumer goods sectors.

Strengths

"The firm handles complex issues with clarity and creativity."

"Proskauer Rose is distinguished by its legal knowledge, tenacity to win and overall team strength."

"The team is commercially oriented, outcome focused and very pragmatic."

"The firm demonstrates a keen drive for excellence in all that it does. This includes strength of legal advocacy, client communication and presence before courts."

"The Proskauer Rose team does a great job of thinking beyond the words on the page and often contemplates important business considerations."

Work highlights

Proskauer Rose LLP represented British Telecommunications in a patent infringement litigation brought against Palo Alto Networks.

Notable practitioners

Gregory Morris is a distinguished patent litigator with notable expertise handling complex disputes for clients in the life sciences sector. **Strengths:** "Gregory keeps up what is going on and turns it into actionable insight." "Gregory is very good at the strategic side of things. He looks at things from a litigation perspective and knows how to prosecute through ambiguity." "Gregory provides exceptional strength in IP strategy and litigation. He has the vision to see what is down the road and be several steps ahead." "Gregory is an outstanding advocate. He's able to dive deep into the scientific and legal

details yet able to convey that to management and opposing counsel." **Craig Whitney** is noted for his expertise in complex IP disputes, particularly in the copyright and advertising spaces. He has significant experience in infringement suits. **Strengths:** "Craig's expertise and prowess on copyright is unquestioned. He is also highly personable and understands who the client is, their risk tolerances and their vision for how to deal with disputes." "Craig is a reliable and professional colleague. He collaborates well with a team of attorneys, incorporating their input and evaluating various strategies to make informed decisions. He also prioritizes client interests, considering costs, strategy and business impacts." "Craig is great at IP litigation and commercialization. He is business minded and very strong commercially."

Pryor Cashman LLP

What the team is known for

Pryor Cashman LLP offers significant expertise in trademark and copyright registration, management, licensing and enforcement. Clients include celebrity individuals, high-profile media and entertainment companies and consumer goods giants.

Strengths

"The firm provides practical solutions that are focused on the best outcome for the company."

"The Pryor Cashman team always provides sound advice with prompt service."

"The team is exceptionally strong in its technical knowledge and commercial acumen. The attorneys consistently provide clear, practical advice on trademark matters, demonstrating a keen understanding of the issues at hand and the wider commercial context."

Work highlights

Pryor Cashman represented METAx in the filing of a lawsuit in the Southern District of New York against Meta Platforms.

Notable practitioners

Dyan Finguerra-DuCharme is recognized for her expertise across a wide range of trademark mandates, including portfolio management, enforcement, licensing and due diligence matters. **Strengths:** "Dyan is a trusted business partner with deep industry experience." "Dyan is an exceptional trademark attorney. She is smart, responsive, and deeply knowledgeable in all aspects of trademark law and practice. Her strategic thinking and persistence make her an invaluable resource." "Dyan is not only a trusted legal advisor but also a true partner in trademark strategy." "Dyan is an absolute superstar. She combines deep technical expertise with a refreshingly commercial outlook. Her advice is always clear, concise and tailored to the needs of the matter." Brad Rose maintains a respected brand management practice that frequently sees him act for clothing retailers and figures in the media and entertainment sector.

Quinn Emanuel Urquhart & Sullivan, LLP

What the team is known for

Quinn Emanuel Urquhart & Sullivan, LLP has a superb patent litigation team well versed in high-value disputes and bet-the-company cases. The firm possesses a strong bench of litigators with experience in trials across the pharmaceutical,

life sciences and consumer technology sectors, offering experience in handling Hatch-Waxman litigation and cross-licensing patent disputes.

Strengths

"The team's cultural commitment to winning for clients is unmatched."

"Quinn Emanuel is a top-notch firm that is very professional and serviceable."

Work highlights

Quinn Emanuel Urquhart & Sullivan represented Genevant in a patent infringement lawsuit against Pfizer and BioNTech S.E. alleging that their Covid-19 vaccine infringes Genevant's patents.

Notable practitioners

Raymond Nimrod is praised for his work advising pharmaceutical- and technology-sector clients in complex patent trials and related appellate proceedings.

Sidley Austin LLP

What the team is known for

Sidley Austin is fully immersed in the life sciences sector, handling litigation and providing transactional guidance on pharmaceutical, medical device and biologics patents. The firm regularly represents branded drug companies and also has a presence in the electronics and circuitry space. The team demonstrates additional strength in advising on complex cross-border disputes.

Strengths

"Sidley Austin doesn't just litigate cases but also advises clients on emerging risks and products."

"The Sidley Austin team is fast, communicative and decisive."

"The team is exceptionally good at explaining strategy in a way that business owners understand."

Work highlights

Sidley Austin represented Illumina in a patent matter involving Molecular Loop Biosciences.

Notable practitioners

Ching-Lee Fukuda is a respected patent litigator who offers notable experience representing life sciences sector clients in matters before the PTAB, Federal Circuit and other venues. **Strengths:** "Ching-Lee is amazing in court and commands the attention of the judge." "Ching-Lee is the mastermind and brains behind understanding complex issues." "Ching-Lee is an exceptional strategist who knows how to build winning strategies." **Randi Singer** is well versed in copyright, trademark and false advertising mandates and counts global tech giants among her client roster. **Strengths:** "Randi is a pragmatic adviser with deep expertise." **Sona De** is an experienced life sciences litigator with a notable track record in the representation of pharmaceutical sector clients in Hatch-Waxman litigation and patent disputes before the Federal Circuit.

Strengths: "Sona is an impressive lawyer who is very client-focused, responsive and easy to talk to." "Sona has a great courtroom presence. She is also incredibly smart and good at determining strategy."

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates is an established firm offering counsel on commercial transactions involving IP. The team also possesses substantial experience in contentious

patent matters at district court level and in post-grant proceedings. The group has additional expertise in the registration, protection and enforcement of trademarks and copyrights. Clients are drawn from a range of sectors, including financial services, pharmaceuticals and technology.

Strengths

"The Skadden team has crazy expertise and really broad capabilities. They handle complex matters and distill them into useful advice."

"Skadden has strong IP skills in complex collaborations agreements."

"Skadden attorneys are extraordinarily responsive."

"Not only does Skadden have the resources to handle complex situations, the team has the ability to simplify and to give the matter context, making it easier for the client to grasp the issues."

"Skadden can handle complex questions that entangle multiple areas of discipline."

Work highlights

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates continued to represent cybersecurity company Fortinet in a patent infringement lawsuit against competitor Forescout Technologies in the U.S. District Court for the Northern District of California.

Notable practitioners

Anthony Dreyer is a sports and entertainment specialist with an active trademark and copyright litigation practice. **Strengths:** *"He is the lawyer for sports and IP. He understands IP but he also understands the sports leagues and the colleges in the state. He sees arguments and creative avenues for resolution."* *"Anthony is a very good attorney who is big in the sports scene."* *"Anthony is smart, he has a great team and really knows the law and sport industry inside and out."* **Oren Epstein** maintains a broad transactional IP practice. He advises a broad client base on a range of IP issues in connection to significant M&A deals. His expertise spans trademark, licensing and copyright issues.

Strengths: *"Oren is proactive, responsive and can distill complicated intellectual property issues into brass tacks for decision-making."* *"Oren is a very reliable and dependable source for all IP related matters."* *"Oren is strong on licensing and advisory work. He also brings legal creativity to the table."*

Resa Schlossberg, as head of Skadden's intellectual property and technology transactions practice, is noted for her strength across transactional patent work. She expertly advises technology and life sciences clients on complex IP issues in connection to major M&A deals. **Strengths:** *"Resa is a dynamite attorney."* *"Reta is strong on patent work."* **Douglas Nemec** offers a respected practice handling a range of patent disputes, and brings the experience provided by his scientific background to bear in the frequent representation of life sciences clients. **Strengths:** *"Doug's commercial vision and overall strategic thinking are outstanding."*

Step toe LLP

What the team is known for

Step toe LLP is known for handling complex litigation, as well as counseling and prosecution matters in the life sciences space. The firm represents generic pharmaceutical companies in Hatch-Waxman litigation and offers experience handling disputes through trial and appeal.

Strengths

"Step toe has a well-rounded and effective group, with a high level of competence, in advocacy, written work product, creativity and strategy."

"Step toe attorneys are extremely well-educated on the technical side."

"The team offers sound and logical thinking that takes into consideration different risk factors and leverages."

Work highlights

Step toe LLP represented plaintiff, Orexo, as trial counsel in Hatch-Waxman litigation against Sun in the US District Court for the District of New Jersey.

Notable practitioners

Vishal Gupta is an experienced patent litigator who has handled numerous high-value trials. He is particularly noted for his expertise in the representation of pharmaceutical companies involved in Hatch-Waxman litigation. **Strengths:** *"Vishal is someone who can handle a lot of difficult and complex issues within matters, almost without breaking a sweat."* *"Vishal's advice is spot on. With the depth in which he thinks about strategy, you don't want to come against him!"* *"Vishal is an effective and skilled attorney."* *"Vishal is timely, focused and exceedingly strategic."* *"Vishal is a very sharp lawyer, who really knows how to work for a client's benefit. He is very timely in his responses and makes sure that each piece of correspondence is at its best."* John Molenda heads the firm's New York IP group. He has experience in a wide range of patent litigation, with a particular focus on small-molecule pharmaceuticals and biologics. **Strengths:** *"John's knowledge of appellate patent law and the Federal Circuit judges is second to none, but what truly sets John apart is his understanding of client businesses and the level of client service that he provides."* *"John offers good judgment and advice and is thoughtful and effective in court."*

Sullivan & Cromwell LLP

What the team is known for

Sullivan & Cromwell LLP houses a sophisticated IP transactions practice, with an impressive depth of expertise in patent matters. The group regularly works at the intersection of IP and technology, advising sophisticated clients in connection to major deals.

Strengths

"Sullivan & Cromwell is a very skilled team with a wide spectrum of service, who work on the most challenging transactional matters."

"The Sullivan & Cromwell team has a wide range of understanding of what's going on in the industry. There are very few firms so in touch with market trends or that have the depth of technology understanding as Sullivan & Cromwell."

"Sullivan really makes an effort to understand our needs and is always ready to offer assistance and guidance through different scenarios."

Notable practitioners

Mehdi Ansari is co-head of Sullivan & Cromwell's intellectual property and technology group. He offers significant expertise advising clients on complex transactions involving IP, leveraging expertise in patents, trademarks and copyrights. **Strengths:** *"Mehdi is absolutely brilliant. He has a great ability to understand client needs and offer the best possible solution, even on complex and sensitive issues."* *"Mehdi is a very bright attorney who is responsive*

and great on complex matters." *"Mehdi is a great strategist and thinker."*

Venable LLP

What the team is known for

Venable LLP is a respected IP firm boasting a fine record in patent litigation, acting for clients in the pharmaceutical, life sciences and medical device arenas. The team is also recognized for its expertise in inter partes reviews and post-grant proceedings.

Strengths

"Venable stands out for its strong strategic judgment in patent litigation. The team is effective at identifying the key issues early and aligning litigation strategy with commercial objectives."

"Venable has deep expertise and the team is responsive and knowledgeable."

"Venable shows a strong understanding of business priorities and risk tolerance. The advice consistently goes beyond purely legal analysis and reflects awareness of commercial impact."

Work highlights

Venable LLP represented Vedanta and The University of Tokyo in a lawsuit against Seres Therapeutics and multiple Nestle SA entities for patent infringement, asserting patents covering Nestle's Vowst product.

Notable practitioners

Dominick Conde is frequently called upon to handle Hatch-Waxman and ANDA litigation as well as a variety of other patent disputes, particularly those relating to pharmaceuticals. **Strengths:** *"Dominick has deep experience, a practical approach and is easy to work with."* Michael Sandonato is a notable patent attorney with experience acting before the US district courts and PTAB, and in both international and domestic arbitration. His cases often involve high-value disputes relating to technology. **Strengths:** *"Michael commands a room. There is nothing that I think he'd be out of his depth or league on. He gets both the tech and the law side of things."* *"Michael has deep experience and is a savvy strategist."* *"Michael is distinguished by his practical judgment, responsiveness and ability to communicate complex issues clearly."*

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges LLP has skilled trial lawyers specializing in copyright and trademark disputes. The firm is frequently retained by globally recognized names in publishing, music and entertainment and acts on cutting-edge digital trademark and counterfeiting cases.

Strengths

"Weil Gotshal's client service is first class. The team has deep sector knowledge and is always available and responsive."

"Weil always delivers thoughtful and precise analysis of complex issues. The team also helps simplify legal issues to enable the business team's understanding."

"The team anticipates legal trends and helps shape responses to emerging risks."

"The firm's level and service and responsiveness is exceptional. While I know the group is extremely busy, the attorneys always make us feel like a top priority."

Work highlights

Weil, Gotshal & Manges successfully represented Rimini Street in a billion-dollar copyright dispute with Oracle.

Notable practitioners

Benjamin Marks maintains a respected trademark and copyright practice and frequently acts on matters including infringement and royalty disputes.

Strengths: *"He is incredibly practical and a tremendous writer and thinker. He is great at navigating the complex world of IP and copyright."* *"Ben has great depth knowledge and is highly technical and thorough."* *"He is affable, easy to work with and he gets deals done."* *"Ben is a go-to person for advice on the highest impact IP issues."* **Todd Larson** operates a busy copyright litigation practice and is regularly called upon by media, publishing and tech clients for representation in complex infringement cases. **Strengths:** *"Todd has a pragmatic approach to complex issues, as well as broad and practical knowledge of the industry we work in."*

White & Case LLP

What the team is known for

White & Case LLP handles high-stakes patent litigation for a range of clients, particularly those in the life sciences and technology space. The firm utilizes its wider expertise in cross-border mandates, as well as in corporate and antitrust matters, to provide a holistic offering to clients.

Strengths

"The White & Case team is technically sound, strategic and responsive."

"The firm has technically skilled attorneys with experience in litigation proceedings."

"The White & Case team provides clear presentation of complex subject matter and patent findings."

Notable practitioners

Dimitrios Drivas represents high-profile clients in the pharmaceutical and technology sectors and routinely acts on patent disputes and related commercial matters. **Strengths:** *"Dimitrios is world class in IP litigation. He is pragmatic and digs deep into issues."* *"Dimitrios is very experienced and really knows complex IP litigation."* **Elizabeth Holland** is experienced in high-stakes patent litigation for pharmaceutical companies and offers particular expertise in Hatch-Waxman cases. **Strengths:** *"Elizabeth is an outstanding attorney."* *"Elizabeth is a strategic and clever litigator whose combination of legal and scientific expertise inspires great confidence from her clients."* *"Elizabeth is effective at anticipating potential arguments from the opposing side and proactively shaping strategies to address them."* *"Elizabeth is excellent in seeing all issues that might come into play. She has such a breadth of knowledge and experience, is firm and confident in her advice and is very practical."*

Willkie Farr & Gallagher LLP

What the team is known for

Willkie Farr & Gallagher has impressive capabilities in contentious patent matters, including infringement litigation, IPRs, invalidity claims and competition-related mandates. The firm brings particular expertise with cases in the biosimilars arena.

Strengths

"The team displays excellent technical prowess, strong written and oral advocacy and first-class trial skills."

Work highlights

Willkie Farr & Gallagher LLP represented La Jolla Pharmaceutical Co, as lead trial counsel, in a lawsuit brought against Gland Pharmaceuticals considering ten patents related to angiotensin II.

WilmerHale

What the team is known for

WilmerHale has an excellent trial team sought after for its substantial expertise in handling pharmaceutical and life sciences patent disputes. The firm is highly regarded for its work in USPTO proceedings, particularly post-grant proceedings, and demonstrates additional skill in advising on portfolio management and patent prosecution matters.

Strengths

"There is no firm I trust more than WilmerHale for IP litigation, strategy and counseling. The work product is always flawless."

"WilmerHale offers platinum-level service."

"The WilmerHale team takes the time to understand the client and their business needs."

"The team is super creative and thinks outside the box."

"WilmerHale attorneys are excellent. They are subject matter experts who go a layer deeper and blend being patent attorneys with having scientific background."

Work highlights

WilmerHale secured a settlement for GSK in a patent infringement lawsuit with Pfizer over competing RSV vaccines.

Notable practitioners

Robert Gunther maintains a strong reputation for his patent disputes work and has experience acting across venues including district and appeal courts.

Strengths: *"Robert is client-focused, pragmatic and practical."* **David Bassett** is an experienced patent litigator frequently called upon by pharmaceutical and biotech clients to act in high-value disputes. **Strengths:** *"David always provides excellent, pragmatic advice."* **Omar Khan** is called upon by leading clients to handle patent litigation mandates. He acts across a range of industries, including medical devices, telecommunications and biopharma. **Strengths:** *"Omar is great to work with."* **Christopher Noyes** is recognized for his adept handling of patent litigation, including Hatch-Waxman matters. He regularly represents biotechnology and pharmaceutical clients. **Strengths:** *"Christopher is a great litigation attorney who understands clients and businesses."*

Other Ranked Lawyers

Mark Abate of Pillsbury is noted for his sophisticated representation of technology sector clients in complex patent trials and related appellate matters.

Strengths: *"Mark is a stellar lawyer."* *"Mark thinks outside the box, is responsive and has good understanding of the business focus."*

Jordan Altman of Ropes & Gray LLP is noted for his impressive experience in IP transactions. He is called upon by household-name companies to advise on licensing agreements, the IP aspects of M&A and other non-contentious mandates. **Strengths:** *"Jordan is wonderful to work with. He is smart and very responsive."*

Anish Desai of Dechert LLP is recognized for his work litigating complex patent cases for life science and high-tech clients, working across the federal courts and the US International Trade Commission, as well as in arbitration proceedings. **Strengths:** *"Anish is strong on tech work."*

Tamar Duvdevani of DLA Piper LLP is highlighted for her strong trademark and copyright litigation practice, with a client base in retail and entertainment. **Strengths:** *"Tamar digs deep on every issue, and she treats every matter, big or small, with the same level of care."* *"She is an excellent oral and written advocate."* *"Tamar distinguishes herself through a rare combination of aggressive, litigation-forward trademark strategy and strong commercial judgment."* *"Tamar is a true litigation warrior. She consistently anticipates opponent tactics and procedural leverage points, allowing her to shape the trajectory of matters rather than simply respond to them."* *"Tamar operates as a strategic partner, aligning enforcement and defense decisions with broader business objectives, competitive positioning and transaction readiness."*

Michael Elkin of Alston & Bird LLP is a respected litigator who routinely acts on copyright litigation. He has particular experience in disputes connected to the music industry and with issues related to illegal downloads and online platforms. **Strengths:** *"Michael is a seasoned IP lawyer with decades of knowledge. He practices with respect and a kind demeanor, which makes him an effective advocate."*

Paul Fakler of King & Spalding LLP is well regarded for his copyright and trademark expertise, particularly in issues arising in the technology and music industries. **Strengths:** *"Paul is a nationwide expert in copyright and music licensing."*

Christopher Gaspar of Milbank LLP is an experienced patent litigator, with a breadth of expertise representing biotech, pharma and financial services clients. His broad contentious work includes infringement and ANDA litigation. **Strengths:** *"Chris is a terrific advisor. He is always thoughtful and commercial, and he provides a practical view, translating legalese into relevant insights."* *"Chris is 10/10 in every aspect. His analysis of cases and ability to explain and solve issues are above everyone we have worked with."*

Timothy Gilman of Kasowitz LLP draws praise for his contentious patent practice and is noted for his adroit handling of infringement disputes, IPR proceedings and PTAB matters. **Strengths:** *"Tim is a skilled and seasoned litigator, who is a pleasure to work with."* *"Tim is an extremely talented, smart patent litigator."* *"Tim stands out because of his level of personal attention and his investment in his clients' cases."* *"Tim is always well-prepared and has clear mastery of the relevant facts. He is also practical, no-nonsense and can boil complex situations down to actionable advice."*

Edgar Haug of Haug Partners LLP has significant experience litigating a wide range of complex patent trials and related appellate proceedings. **Strengths:** *"Edgar's strategic thinking is exceptional."* *"Edgar is very good at seeing the big picture and he gets his hands dirty on the substantive issues."*

Katherine Helm of Dechert LLP is frequently called upon by major life sciences companies for representation in high-stakes patent disputes. **Strengths:** *"Katherine is an outstanding lawyer with*

a great practice."

Anne Elise Herold Li of Brownstein Hyatt Farber Schreck, LLP is skilled at advising clients in patent infringement and trade secret litigation. She represents clients in the biotechnology and biopharmaceutical space, as well as the medical device sector.

Strengths: "Anne is a special lawyer who goes above and beyond." "Anne always thinks about the commercial angle." "Anne is a client whisperer." "Anne is an excellent litigator. She quickly moves cases forward and accomplishes client goals." "Anne understands the market and can see how to maintain a competitive advantage."

Michael Kahn of Akin has deep experience in litigating patent infringement disputes and related claims. His expertise spans cases involving medical devices, consumer products and software.

Strengths: "Michael Kahn is outstanding in every facet. He has litigation skills, client service and commercial awareness." "Michael is an excellent relationship partner."

Alexander Kaplan of Oppenheim + Zebak, LLP is highlighted for his contentious work in the music, sport and entertainment industries. He handles the gamut of trademark and copyright litigation, including infringement cases, and fields additional expertise in portfolio strategy and management.

Strengths: "Alex has deep expertise and works cases well." "Alex is a fine lawyer, who is very smart."

Jason Leonard of McDermott Will & Schulte is commended for his expertise in life sciences patent litigation. He is particularly noted for his work in the small molecule drugs and peptides areas.

Strengths: "Jason is a fantastic attorney. He is very collegial, easy to work with and knows when to push."

Kathleen McCarthy of King & Spalding LLP is regularly engaged by clients seeking representation in trademark and copyright disputes. She also has notable expertise in non-contentious strategy and advisory work. **Strengths:** "Kathleen is smart, efficient, creative and a strong advocate for her clients." "Kathleen is strategically clever, consistent and deliberate in her approach."

Rhett Millsaps of Lex Lumina LLP is commended for his broad trademark and copyright practice, covering litigation, strategy and portfolio management. He has further expertise in licensing matters and regularly represents technology sector clients.

Strengths: "Rhett is a thought leader."

Alyssa Monsen of Morrison Foerster is a life sciences patent litigator noted for her experience representing pharmaceutical companies in complex federal and appellate litigation. **Strengths:** "Alyssa is focused on strategically positioning the case through discovery and always has the trial front of mind." "Alyssa is a great lawyer with excellent strategic insight."

Clement Naples of Cleary Gottlieb Steen & Hamilton LLP is an experienced litigator who is frequently called to represent household-name clients in complex infringement and trade secrets disputes. He has notable expertise in the technology and semiconductor sectors. **Strengths:** "Clement's work is tremendous."

John Paul Oleksiuk of Cooley LLP is highlighted for his adept handling of trademark and copyright litigation. He also advises clients on strategy and portfolio management, as well as the IP elements of significant transactions. **Strengths:** "JP has a service-oriented and sophisticated approach, paired with deep commercial awareness." "JP is an exceptional lawyer. He is highly responsive, commercially savvy and sophisticated in both traditional trademark work and cutting-edge copyright issues." "JP combines deep expertise with practical business judgment, making him a trusted advisor across the full spectrum of brand and IP strategy."

Steven Rizzi of McKool Smith adeptly handles contentious patent work in the semiconductor and software spaces. **Strengths:** "Steven is exceptional at mastering complex technical subject matter and working with experts to convert it into precise, persuasive advocacy." "Steven is a seasoned and creative attorney."

Lisa Rosaya of Manatt Phelps & Phillips LLP is highly regarded for her trademark expertise and routinely advises clients on portfolio development and management, including due diligence counsel in relation to transactions. **Strengths:** "Lisa is very experienced in knowing how to work with in-house counsel." "She keeps everyone on the team on schedule and ensures we all remain proactive in our continued goal of protecting IP." "Lisa is excellent. She is smart, pragmatic and has an expansive view and ability to see beyond her own trademark remit to identify red flags." "Rosa's expertise is extensive, we have always been impressed by her legal acumen."

She is smart, extremely efficient and very responsive." "Rosa is the consummate professional."

Johanna Schmitt of Norton Rose Fulbright advises a broad range of clients from industries including consumer goods, entertainment and technology on both contentious and non-contentious trademark and copyright matters. **Strengths:** "Johanna is a smart, creative problem solver." "Johanna has a solid knowledge of trademark law, gives practical advice and works with business teams to anticipate problems before they arise." "Johanna is a powerhouse of an attorney, who is well-versed in all things related to intellectual property."

Todd Sharinn of Tannenbaum Helpen focuses his practice on trademark, trade dress and trade secrets infringement cases. He offers additional capabilities advising on the IP aspects of transactions. **Strengths:** "Todd is a fantastic guy and a very affable, loyal person. He gives clients full commitment and lives and dies by the results. He is very tenacious, has instincts and intuition, as well as a good knack for sniffing out the right answer." "In terms of management of the case and the issues therein, Todd displayed a high level of client commitment and service." "Todd is always a pleasure to work with." "Todd was great to work with and had many valuable insights. He knows his craft and I trust his estimations of the opposing attorneys. He also makes sure to delegate work to junior associates as appropriate to minimize costs but not compromise on outcomes." "Todd is a very professional and dedicated lawyer who has earned our full trust." Jason Sobel of Sills Cummis & Gross P.C. is recognized for his broad IP expertise. He regularly counsels clients on both contentious and non-contentious matters, including litigation, prosecution and counseling. **Strengths:** "Jason is a phenomenal lawyer who gives really thorough advice and looks at all the pieces on the board." "Jason is efficient, targeted and highly effective." "Jason is an excellent litigator."

James Trainor of Nutter McClennen & Fish LLP is an experienced patent litigator who focuses his practice on Hatch-Waxman litigation, inter partes review and biopharmaceutical patent disputes. **Strengths:** "Jim provides exceptional business-oriented legal advice and develops solutions that positively impact the bottom line."

NEW YORK: A Labor & Employment: Mainly Plaintiffs Overview

Beyond DEI Statements: The Disproportionate Pushout of Black Women in Today's Workplace

In recent years, corporate America has made increasingly public commitments to diversity, equity, and inclusion. Following periods of national reckoning around race and workplace inequality, organizations across industries invested heavily in DEI initiatives, public-facing equity campaigns, and internal commitments to representation. Yet for many Black women, the lived reality behind those commitments has remained far more complicated.

As the political and corporate climate continues to shift, many organizations are quietly scaling back diversity initiatives, reducing equity-focused resources, and retreating from conversations surrounding systemic discrimination altogether. At the same time, employees who once felt encouraged to speak openly about workplace inequities are increasingly reporting retaliation, isolation, and professional pushout after raising concerns.

This evolving landscape has had a disproportionate impact on Black women professionals, many of whom continue to navigate workplaces where they remain underrepresented, heavily scrutinized, and excluded from meaningful institutional support despite being among the most educated demographics in the United States.

For plaintiff-side employment attorneys, these trends are becoming increasingly visible across discrimination, retaliation, pay inequity, and wrongful termination matters. While the facts vary from case to case, many employees describe strikingly similar experiences: exclusion from leadership opportunities, unequal access to resources, heightened performance scrutiny, and ultimately being pushed out after advocating for themselves or others.

Importantly, these situations rarely emerge through one singular act of discrimination. Instead, they often develop gradually through systemic workplace dynamics that become difficult to challenge until significant professional and emotional harm has already occurred.

One of the clearest tensions emerging in today's workplace is the widening gap between public diversity messaging and internal workplace realities. Many organizations continue to market themselves as committed to equity and inclusion while simultaneously reducing the very programs, personnel, and protections designed to support those efforts internally.

For Black women, this experience is often compounded by the pressure of being the "only" in professional spaces. The only Black employee, the only woman in leadership, or the only person expected to simultaneously represent diversity while navigating environments that may not be designed to support them. As DEI initiatives face growing political scrutiny, many workplaces are becoming less willing to engage in conversations about bias, inequity, or systemic barriers altogether.

In many modern workplace discrimination matters, employees describe a gradual process of institutional undermining that ultimately results in their departure from the workplace. This "pushout" dynamic has become an increasingly common feature of employment litigation.

Employees may initially experience subtle exclusion from leadership discussions, inconsistent support, reduced access to op-

portunities, or heightened scrutiny compared to peers. Over time, these dynamics can escalate into disciplinary actions, negative evaluations, restructuring decisions, or terminations presented as business-related or performance-driven despite a history of strong qualifications and measurable contributions.

These patterns have appeared across industries including technology, sports, corporate leadership, and media. Allegations involving unequal pay, denial of institutional support, retaliatory treatment, and discriminatory workplace cultures continue to reflect broader concerns regarding whose leadership is valued, whose advocacy is protected, and whose contributions become expendable when workplace priorities shift.

For Black women in particular, these experiences are frequently shaped by longstanding racialized and gendered stereotypes that continue to influence workplace perceptions and decision-making. Employees who advocate for themselves or raise concerns regarding inequitable treatment may quickly be labeled "difficult," "aggressive," or "not collaborative." These characterizations can impact professional credibility, advancement opportunities, and workplace relationships.

The persistence of the "angry Black woman" trope remains especially harmful within professional environments because it often reframes legitimate workplace advocacy as hostility or insubordination. Concerns regarding inequity, exclusion, compensation disparities, or discriminatory treatment may be minimized once employees are perceived through that lens.

This dynamic can create particularly difficult circumstances for employees in leadership positions or highly visible roles, where expectations surrounding professionalism and likability are often applied unevenly. In some cases, Black women are expected to simultaneously demonstrate leadership, resilience, and emotional restraint while operating in environments where they receive less institutional support and greater scrutiny than similarly situated colleagues.

At the same time, broader political and cultural shifts have intensified many of these concerns. As organizations face increasing public pressure surrounding DEI initiatives, some employers have begun scaling back diversity programming, reducing equity-focused roles, and distancing themselves from conversations about systemic discrimination altogether.

For many employees, this shift has created uncertainty regarding whether workplace concerns will be taken seriously or whether protections that once appeared publicly supported are quietly disappearing internally. Employees increasingly report that changing political and corporate attitudes have emboldened discriminatory behavior while discouraging internal accountability efforts.

The impact has been particularly visible among Black women professionals. Recent labor market discussions have highlighted the growing number of Black women being displaced from workplaces across industries, raising broader questions about how organizational responses to shifting political climates may disproportionately affect already underrepresented groups. While employers frequently frame layoffs, restructuring decisions, or organizational changes as neutral business decisions, employees increasingly report concerns that these actions are being applied

unevenly or used to justify the removal of employees associated with diversity and equity efforts.

As employees become increasingly informed about their workplace rights, organizations are also facing growing public accountability regarding how they respond to concerns surrounding discrimination and retaliation. Workplace culture is no longer shaped solely by internal policies or public-facing statements. Employees, consumers, and stakeholders are increasingly evaluating whether organizations are meaningfully committed to equity in practice, particularly during moments of conflict or criticism.

Meaningful progress will require organizations to move beyond performative diversity initiatives and toward structural accountability. Employers should be evaluating whether employees have

equitable access to advancement opportunities, leadership visibility, institutional support, and psychologically safe reporting structures. Proactive internal reviews, transparent compensation practices, and consistent responses to discrimination concerns may help organizations address disparities before they escalate into legal disputes or long-term reputational harm.

For Black women in particular, the conversation surrounding workplace equity remains deeply tied to questions of visibility, credibility, advancement, and institutional protection. As workplace dynamics continue to evolve, organizations that fail to address these concerns meaningfully may face not only increased legal scrutiny, but also growing reputational and cultural consequences.

Labor & Employment

Labor & Employment		
Senior Statespeople and Eminent Practitioners		
Senior Statespeople: distinguished older partners	Green Ronald M <i>Epstein Becker & Green PC</i>	Eminent Practitioners
Bernstein Michael I <i>Bond, Schoeneck & King, PLLC</i>	Rogers Jr Theodore O <i>Sullivan & Cromwell LLP *</i>	McManus David A. <i>Morgan, Lewis & Bockius LLP</i>
Leading Individuals		
Band 1	Kirschner Kenneth <i>Hogan Lovells US LLP</i>	Taub Rosenberg Jessica <i>Akin</i>
Bloom Elise M <i>Proskauer Rose LLP *</i>	Lerner Mark <i>Mintz Levin Cohn Ferris Glovsky and Popeo</i>	Tsatalis Marina <i>Wilson Sonsini Goodrich & Rosati (ORL) ◇</i>
Delikat Michael <i>Orrick, Herrington & Sutcliffe LLP</i>	Pappas Nicholas <i>Dorsey & Whitney LLP (ORL) ◇</i>	Velazquez Liza <i>Paul, Weiss, Rifkind, Wharton (ORL) ◇</i>
DiLorenzo Louis P <i>Bond, Schoeneck & King, PLLC</i>	Pidot Emily <i>Paul Hastings LLP *</i>	Band 5
Klein Jeffrey <i>Clarik Gueron Reisbaum LLP</i>	Turnbull Kenneth J <i>Morgan, Lewis & Bockius LLP</i>	Baron David <i>Seward & Kissel LLP (ORL) ◇ *</i>
Lampe Matthew W <i>Jones Day</i>	Zuckerman Lyle S. <i>Davis Wright Tremaine LLP</i>	Berkowitz Philip M <i>Little Mendelson, PC</i>
Leblang Kevin B <i>HSF Kramer</i>	Band 4	Bisbee Lincoln <i>Morgan, Lewis & Bockius LLP</i>
Rosenberg Jill L <i>Orrick, Herrington & Sutcliffe LLP</i>	Arnold Michael <i>Mintz Levin Cohn Ferris Glovsky</i>	Block Richard H <i>Barton LLP (ORL) ◇</i>
Salvatore Paul <i>Proskauer Rose LLP *</i>	Babson Marshall B <i>Seyfarth Shaw LLP</i>	Boyersky Mitchell <i>Nelson Mullins Riley (ORL) ◇</i>
Shaulson Samuel S <i>Morgan, Lewis & Bockius LLP</i>	Bassen Ned <i>Dentons (ORL) ◇</i>	Cavaleri Damian <i>Hoguet Newman Regal (ORL) ◇ *</i>
Shea Patrick W <i>Paul Hastings LLP *</i>	Braid Frederick <i>Holland & Knight LLP</i>	Drogin Laurent S <i>Tarter Krinsky & Drogin LLP (ORL) ◇</i>
Band 2	Butler Wendy <i>Jones Day</i>	Evans Paul <i>Paul Hastings LLP *</i>
Bloom Allan S <i>Proskauer Rose LLP *</i>	Cohen Sharon <i>Davis+Gilbert LLP</i>	Feinstein Daniel <i>Davis+Gilbert LLP</i>
Curley Michael <i>Duane Morris LLP (ORL) ◇ *</i>	Franco Shira <i>Davis+Gilbert LLP</i>	Gershengorn Brian J <i>Fisher Phillips</i>
Friedman Gary <i>Seyfarth Shaw LLP *</i>	Garland David W <i>Epstein Becker & Green PC</i>	Goodman Carol M <i>Herrick, Feinstein LLP (ORL) ◇ *</i>
Gray Keisha-Ann <i>Proskauer Rose LLP *</i>	Gigante Evandro C <i>Proskauer Rose LLP *</i>	Gross Sholinsky Susan <i>Epstein Becker & Green PC</i>
Sack Laura <i>Davis Wright Tremaine LLP</i>	Goldberg Jerrold F <i>Greenberg Traurig, LLP</i>	Hathaway Gerald T <i>Pierson Ferdinand LLP (ORL) ◇</i>
Traub Amy J <i>BakerHostetler LLP *</i>	Holtzman Robert <i>HSF Kramer</i>	Klinger Alan <i>Steptoe LLP (ORL) ◇</i>
Band 3	Kaiser Eliza <i>Gibson, Dunn & Crutcher LLP *</i>	Mandelman Marc <i>Epstein Becker & Green PC</i>
Abramson Neil H. <i>Proskauer Rose LLP *</i>	Klein Eve I <i>Duane Morris LLP (ORL) ◇ *</i>	Moss Danielle J <i>Gibson, Dunn & Crutcher LLP</i>
Almon Lorie <i>Seyfarth Shaw LLP</i>	Kohn Jeffrey <i>O'Melveny & Myers LLP (ORL) ◇</i>	Parlo Christopher <i>Morgan, Lewis & Bockius LLP</i>
Barry John P <i>Weil, Gotshal & Manges LLP</i>	Konkel Mark <i>Kelley Drye & Warren LLP</i>	Parness Evan <i>Covington & Burling LLP (ORL) ◇</i>
Bernstein Marc E <i>Wollmuth Maher & Deutsch (ORL) ◇</i>	Lovinger Blythe E <i>Kelley Drye & Warren LLP</i>	Rabin Richard <i>Akin</i>
Chase Terri L <i>Jones Day *</i>	Marra Michael <i>Fisher Phillips</i>	Robinson Blair <i>Paul Hastings LLP *</i>
Collins Erika C <i>Faegre Drinker (ORL) ◇ *</i>	Milani William <i>Epstein Becker & Green PC</i>	Shapiro Jonathan <i>Little Mendelson, PC</i>
DeLarco Michael E. <i>Hogan Lovells US LLP</i>	Mufson Harris M <i>Gibson, Dunn & Crutcher LLP</i>	Sokol Howard <i>Holland & Knight LLP</i>
Gage Kenneth W <i>Paul Hastings LLP *</i>	O'Shea Gerard <i>Cooley LLP (ORL) ◇</i>	Swirsky Steven M. <i>Epstein Becker & Green PC</i>
Gilman Gregg <i>Davis+Gilbert LLP</i>	Ostrager Ann-Elizabeth <i>Sullivan & Cromwell LLP *</i>	Usenheimer Gena B <i>Seyfarth Shaw LLP *</i>
Hamid Jyotin <i>Debevoise & Plimpton LLP (ORL) ◇</i>	Perry E Danya <i>Perry Law (ORL) ◇</i>	Wexler Howard M. <i>Seyfarth Shaw LLP *</i>
Hoey Barbara <i>Kelley Drye & Warren LLP</i>	Richelle High Tracy <i>Sullivan & Cromwell LLP *</i>	Up-and-coming individuals
Kaplan Brian <i>DLA Piper LLP (US)</i>	Richmond Carolyn <i>Fox Rothschild *</i>	Anoushiravani Mitra <i>Hogan Lovells US LLP</i>
Kastin Jessica <i>Jones Day</i>	Schwartz David E <i>Skadden, Arps, Slate, Meagher</i>	Associates to watch
Kennedy Garrett <i>DLA Piper LLP (US)</i>	Sulds Jonathan L <i>Greenberg Traurig, LLP</i>	Carter Corbin <i>Mintz Levin Cohn Ferris Glovsky and Popeo</i>
* Indicates individual with profile.		
◇ (ORL) = Other Ranked Lawyer.		
Alphabetical order within each band. Band 1 is highest.		

Labor & Employment: Mainly Plaintiffs
Leading Firms
Band 1
Harris St. Laurent LLP
Outten & Golden LLP
Wigdor LLP
Band 2
Clayman Rosenberg Kirshner & Linder LLP.
Sanford Heisler Sharp McKnight, LLP
Vladeck, Raskin & Clark, P.C.
Band 3
Emery Celli Brinckerhoff Abady Ward & Maazel LLP
Hecker Fink LLP
Kaplan Martin LLP
Nesenoff & Miltenberg, LLP
Phillips & Associates
Walden Macht Haran & Williams LLP
Wang Hecker LLP
Leading Individuals
Band 1
Christensen Jeanne <i>Wigdor LLP</i>
Clark Anne <i>Vladeck, Raskin & Clark, P.C.</i>
Harris Jonathan <i>Harris St. Laurent LLP *</i>
Kaplan Roberta <i>Kaplan Martin LLP</i>
Outten Wayne <i>Outten & Golden LLP</i>
Sanford David <i>Sanford Heisler Sharp McKnight, LLP</i>
Swartz Justin M. <i>Outten & Golden LLP</i>
Wechsler David <i>Wechsler Gutfleisch Michael (ORL) ◇</i>
Wigdor Douglas <i>Wigdor LLP</i>
Williams Milton L. <i>Walden Macht Haran & Williams LLP</i>
Band 2
Fink Julie <i>Hecker Fink LLP</i>
Gottlieb David <i>Wigdor LLP</i>
Greene Cara <i>Outten & Golden LLP</i>
Gutfleisch Todd <i>Wechsler Gutfleisch Michael (ORL) ◇</i>
Klein Adam <i>Outten & Golden LLP</i>
Licul Valdi <i>Wigdor LLP</i>
Michael Kim <i>Wechsler Gutfleisch Michael (ORL) ◇</i>
Pearson Lawrence <i>Wigdor LLP</i>
Schnell Laura <i>Eisenberg & Schnell LLP (ORL) ◇</i>
Valentino James <i>Clayman Rosenberg Kirshner & Linder</i>
Wang Mariann Meier <i>Wang Hecker LLP</i>
Willemin Michael J. <i>Wigdor LLP</i>
Band 3
Firetog Meredith <i>Wigdor LLP</i>
Goddard Megan <i>Goddard Law PLLC (ORL) ◇</i>
Heller Brian <i>Schwartz Perry & Heller LLP (ORL) ◇</i>
Mesidor Marjorie <i>Mesidor PLLC (ORL) ◇</i>
Perry Davida <i>Schwartz Perry & Heller LLP (ORL) ◇</i>
Salzman Zoe <i>Emery Celli Brinckerhoff Abady Ward</i>
Singer John <i>Singer Deutsch LLP (ORL) ◇</i>
<i>* Indicates individual with profile.</i>
<i>◇ (ORL) = Other Ranked Lawyer.</i>
<i>Alphabetical order within each band. Band 1 is highest.</i>

The editorial is in alphabetical order by firm name.

Akin

What the team is known for

Akin houses a go-to labor and employment practice with notable expertise advising clients on employment issues. The team is adept at handling contentious labor and employment mandates as well as advising on transactional concerns. The group also frequently assists employers with employment training and compliance and is particularly active on behalf of clients in the financial services sector.

Labor Relations
Leading Individuals
Band 1
Babson Marshall B. <i>Seyfarth Shaw LLP</i>
Block Richard H. <i>Barton LLP (ORL) ◇</i>
Braid Frederick <i>Holland & Knight LLP</i>
Curley Michael <i>Duane Morris LLP (ORL) ◇ *</i>
DiLorenzo Louis P. <i>Bond, Schoeneck & King, PLLC</i>
Kastin Jessica <i>Jones Day</i>
Klein Eve I. <i>Duane Morris LLP (ORL) ◇ *</i>
Klinger Alan <i>Steptoe LLP (ORL) ◇</i>
Salvatore Paul <i>Proskauer Rose LLP *</i>
Swirsky Steven M. <i>Epstein Becker & Green PC</i>
Band 2
Kolker Dina <i>Steptoe LLP (ORL) ◇ *</i>
Rosenberg Paul <i>BakerHostetler LLP *</i>

Strengths

"The Akin team is smart and insightful."

"The team brings multiple areas of practice and expertise together quickly when needed."

"The Akin team is knowledgeable and commercial."

Work highlights

Akin represented Sony Interactive Entertainment and Bungie in a \$200 million lawsuit filed in the Delaware Court of Chancery by Christopher Barrett, a former Bungie executive.

Notable practitioners

Jessica Taub has notable experience representing clients in employment disputes, including harassment and discrimination claims. **Strengths:** "Jessica has a great presence in court." "Jessica is a dynamite litigator." **Richard Rabin** counsels employers on the full range of advisory matters as well as handling disputes. He is especially active in the financial services industry.

BakerHostetler LLP

What the team is known for

BakerHostetler LLP offers strong capability in labor and employment matters, including traditional labor issues such as collective bargaining negotiations and NLRB challenges. It also provides skillful defense in wage and hour class and collective actions and discrimination claims, in addition to providing compliance counsel to employers.

Strengths

"The BakerHostetler team are great to work with and very practical in their advice. They have been creative and really thoughtful in their responses to challenging matters."

"The team displays a practical and business-conscious approach to their opinions."

"The BakerHostetler team is always prompt, attentive and proactive."

"The team gives proactive updates on new legislation and translates legal requirements into actionable strategies."

Work highlights

BakerHostetler LLP represented a large publishing company in an unfair labor practice charge, alleging unlawful surveillance of a bargaining committee member.

Notable practitioners

Paul Rosenberg is noted for his adroit handling of labor relations matters. **Strengths:** "Paul is efficient, provides clear guidance and shows genuine care for our organization." Amy Traub regularly advises employers on a wide range of labor and

Labor & Employment: Highly Regarded
Leading Firms
Band 1
Davis+Gilbert LLP
Davis Wright Tremaine LLP
DLA Piper LLP (US)
Hogan Lovells US LLP
Sullivan & Cromwell LLP
Band 2
Akin
BakerHostetler LLP
Holland & Knight LLP
Kelley Drye & Warren LLP
Mintz Levin Cohn Ferris Glovsky and Popeo PC
Band 3
Bond, Schoeneck & King, PLLC
Clarick Gueron Reisbaum LLP
Fisher Phillips
Fox Rothschild
Greenberg Traurig, LLP
Jackson Lewis P.C.
Littler Mendelson, PC

employment matters, including claims involving allegations of discrimination and harassment, negotiations concerning separation packages and compliance. She is frequently called upon to represent and advise clients in the retail, healthcare and hospitality sectors. **Strengths:** "Amy is incredibly diligent, responsive and knows her craft well." "Amy is an excellent, knowledgeable, practical and user-friendly attorney." "Her level of experience is remarkable." "Amy is a fierce advocate, who you want in your corner. She is patient and supportive but also informative and knowledgeable."

Bond, Schoeneck & King, PLLC

What the team is known for

Bond, Schoeneck & King, PLLC is recognized in New York for representing management-side clients in labor and employment matters. The team's experience includes litigating in state and federal courts as well as advising on a host of employment issues. Its recent experience includes discrimination and wrongful termination claims as well as labor relations matters including NLRB proceedings.

Strengths

"Bond, Schoeneck & King has outstanding lawyers." "The firm is well-renowned in New York for its expertise."

Notable practitioners

Michael Bernstein has a wealth of experience acting for management clients in the full gamut of labor and employment matters. **Strengths:** "Michael is a fantastic lawyer. He's a subject matter expert and an all-rounder." Louis DiLorenzo's broad practice encompasses wage and hour disputes, workplace investigations and collective bargaining negotiations. **Strengths:** "He's been involved in major issues and has been around for a long time, so he's very experienced and knowledgeable." "Louis is phenomenal, he would be my first call for trials. He is a fantastic lawyer."

Clarick Gueron Reisbaum LLP

What the team is known for

Clarick Gueron Reisbaum LLP is commended for its broad work in the labor & employment space. The group adeptly represents both significant

Labor & Employment: The Elite
Leading Firms
Band 1
Morgan, Lewis & Bockius LLP
Proskauer Rose LLP
Band 2
Jones Day
Paul Hastings LLP
Seyfarth Shaw LLP
Band 3
HSF Kramer
Orrick, Herrington & Sutcliffe LLP
Band 4
Epstein Becker & Green PC
Gibson, Dunn & Crutcher LLP
Weil, Gotshal & Manges LLP
<i>Alphabetical order within each band. Band 1 is highest.</i>

companies and individual employees on a range of contentious work, including discrimination and restrictive covenants cases.

Strengths

"The team has a superior ability to strategize five steps ahead."

"Clarick Gueron Reisbaum is very practical and pragmatic."

"The Clarick Gueron Reisbaum team is smart, diligent and strategic."

Work highlights

Clarick Gueron Reisbaum LLP represented Affinity Group in a dispute with Barrelhead.

Notable practitioners

Jeffrey Klein retains his reputation as one of the leading employment lawyers in New York. His practice encompasses employment discrimination and wage and hour claims. **Strengths:** *"Jeffrey is as seasoned an employment lawyer as there is in the nation."* *"Jeffrey brings strong intellect and deep experience."*

Clayman Rosenberg Kirshner & Linder LLP

What the team is known for

Clayman Rosenberg Kirshner & Linder LLP is noted for its significant experience in contentious matters. The team advises on a broad range of matters including discrimination, harassment and retaliation claims. Its client base includes C-suite executives and directors, among other employees. The team advises employees across a wide variety of industries including healthcare, finance and sport.

Strengths

"The firm is very good at being commercial and keeping their eye on the prize"

"The team is knowledgeable, experienced and acts as effective counselors and advocates."

"They are responsive, resourceful and become appropriately invested in achieving the best client outcomes."

"The attorneys are creative, thoughtful, resourceful and detail-oriented."

"The team's prosecutorial experience coupled with expertise in employment, regulatory and commercial litigation gives them a broad scope of experience with which they analyze complex cases."

Work highlights

Clayman Rosenberg Kirshner & Linder LLP represented a former investment banker for Centerview Partners in a lawsuit alleging disability discrimina-

Labor & Employment: Transactional
Leading Firms
Band 1
Kirkland & Ellis
Skadden, Arps, Slate, Meagher & Flom LLP
Band 2
Akin
Jones Day
Morgan Lewis & Bockius LLP

tion.

Notable practitioners

James Valentino excels in his representation of C-suite executives, directors and other employees in high-stakes employment matters. He regularly handles cases concerning discrimination and retaliation, allegations of sexual harassment and non-competes. **Strengths:** *"James is a terrific guy and an amazing lawyer."* *"James is terrific, he can do it all."*

Davis Wright Tremaine LLP

What the team is known for

Davis Wright Tremaine LLP handles a broad array of labor and employment matters, including sexual harassment claims, wrongful termination disputes and traditional labor issues. Its clients include companies in the publishing, fashion and financial services sectors.

Strengths

"The firm provides strategic guidance and bring a deep understanding of business and values."

"The team gives well-rounded answers, which encompass legal and business needs."

"The team's work product is incredibly strong. The group's briefings are very well thought out, and they are commercial with their advice."

"Davis Wright Tremaine are extraordinarily talented and knowledgeable."

Work highlights

Davis Wright Tremaine represented the National Football League ("NFL") in a state court lawsuit concerning discrimination and retaliatory actions.

Notable practitioners

Laura Sack regularly represents well-known employers in the media, entertainment and publishing sectors in high-profile employment disputes, and is also skilled in the drafting of complex employment agreements. **Strengths:** *"Laura's legal expertise is impressive, not just in terms of her grasp of the facts, but also in knowing the right questions to ask and applying her insights in a relevant way."*

"Laura has a great depth of knowledge. She is always responsive and provides practical advice tailored to our organization." *"Laura is able to distill information with flexibility and ease."* Lyle Zuckerman is experienced in the handling of a wide range of labor and employment matters, and regularly represents employers in discrimination litigation, wage and hour disputes and collective bargaining negotiations, among other matters. **Strengths:** *"Lyle is excellent in complex and sophisticated matters. His knowledge of the regulatory landscape combined with many years of practice are invaluable."* *"Lyle offers something that is quite rare, an ability and willingness to think outside the box and the ability to explore unique ways to arrive at a solution."* *"Lyle is creative, aggressive and strategic."*

Davis+Gilbert LLP

What the team is known for

Davis+Gilbert LLP has a solid labor and employment team noted for its work on the full range of contentious and noncontentious matters. It offers sector-specific experience pertaining to a broad range of industries including construction, hospitality, media and technology. The team impresses in connection with both employment law and traditional labor law matters. It is experienced with navigating sensitive discrimination, harassment, wage and hour, and restrictive covenant litigation, as well as providing counsel on a wide range of day-to-day employment issues, including employee terminations.

Strengths

"The team are very good writers and negotiators. They are also good at diffusing information and getting the right results."

"The team are hands-on and pragmatic."

"They have subject matter experts across a full array of HR disciplines."

Work highlights

Davis+Gilbert LLP advised technology platform client, Alma, on employee separations and the creation of comprehensive HR policies across numerous states.

Notable practitioners

Gregg Gilman expertly advises on terminations, restrictive covenants and harassment disputes. He is also skilled in the drafting of employment agreements. **Strengths:** *"Gregg's expertise in handling sensitive issues, and the depth and breadth of his experience is impressive."* *"Gregg provides sound, strategic advice on complex, sensitive matters."*

Sharon Cohen is noted for her experience handling internal workplace investigations and also provides comprehensive employment law counseling to a diverse array of clients. **Strengths:** *"Sharon is a talented and approachable attorney, who consistently delivers."* *"Sharon has great experience and provides great service."* **Shira Franco** provides clients with labor and employment advice in relation to sensitive workplace investigations, as well as related discrimination, harassment and retaliation claims. **Strengths:** *"Shira exemplifies legal brilliance and has a keen awareness of client needs and goals."* *"She is the go-to for top management representation in labor and employment matters."* *"Shira is highly responsive and provides sound and common-sense advice. She is very easy to work with."* **Daniel Feinstein** is cochair of the firm's labor and employment practice group. He advises clients on a range of employment matters, including trade secrets and restrictive covenant litigation, as well as discrimination claims. **Strengths:** *"Daniel is very responsive, practical and experienced."*

DLA Piper LLP (US)

What the team is known for

DLA Piper LLP (US) is noted for its experience navigating high-stakes employment litigation including wage and hour class actions and restrictive covenant disputes. The team is sought out for its employment counsel in the context of corporate transactions. It advises a varied client base which includes companies in the finance, retail and education sectors.

Strengths

"What distinguishes the team is their expertise, business mindset and practical approach."

"The more complicated the issues, the more the team shine."

"The DLA Piper LLP team has extensive capability to assist across legal disciplines."

"The team has technical knowledge, good judgment and good negotiation skills."

Work highlights

DLA Piper LLP (US) defended New York University in six putative class actions brought by students and parents seeking a refund of tuition and fees for the Spring 2020 semester as a result of the transition to remote instruction due to the COVID-19 pandemic.

Notable practitioners

Brian Kaplan has a noted track record in employment litigation. His expertise includes wage and hour, discrimination and harassment mandates.

Strengths: *"Brian is an employment lawyer through and through."* **Garrett Kennedy** represents clients in an array of employment matters including sexual harassment and retaliation claims, as well as wage and hour class actions. **Strengths:** *"Garrett is an A+ employment lawyer. He has a delicate-handed approach to resolving issues and cares tremendously for his clients."* *"Garrett has a very thoughtful approach."* *"Garrett is extremely knowledgeable and responsive."*

Emery Celli Brinckerhoff Abady Ward & Maazel LLP

What the team is known for

Emery Celli Brinckerhoff Abady Ward & Maazel LLP is a litigation boutique particularly renowned for its strength in civil rights matters. It frequently acts for employees in claims of discrimination and sexual harassment in the workplace. In addition to handling litigation in state and federal courts, the team is frequently sought out to handle EEOC charges and alternative dispute resolutions.

Strengths

"The team demonstrates a deep command of employment law, strategic foresight and the capacity to manage highly sensitive and multifaceted disputes with precision."

"They combine rigorous legal analysis with practical, results-oriented strategies."

"The team demonstrates exceptional depth of talent and collaborative strength."

"The entire staff exemplifies efficiency and consistently goes above and beyond to ensure quick follow-through on all matters."

Work highlights

Emery Celli Brinckerhoff Abady Ward & Maazel LLP represented Sheri Abernathy in a lawsuit with Russell Simmons alleging personal and physical injuries and sickness.

Notable practitioners

Zoe Salzman is recognized for her expert representation of individuals and nonprofits in a wide array of contentious matters, including partnership disputes and discrimination claims. **Strengths:** *"Zoe is not only deeply knowledgeable, sophisticated and exceptionally well-versed in labor and employment law, but is also distinguished by her compassion and emotional intelligence."* *"Zoe is fantastic, kind, calm, unflappable and tough."* *"Zoe*

combines legal expertise with genuine empathy, strategic thinking with persistent advocacy and professional excellence with human compassion."

"Zoe's client service is outstanding. She is highly responsive, compassionate and highly committed to protecting her clients' best interests, even in the most difficult circumstances." *"Zoe is extraordinarily detailed and thoughtful."*

Epstein Becker & Green PC

What the team is known for

Epstein Becker Green is recognized for its strength in the labor and employment space, most notably with respect to employment disputes. It also frequently counsels employers on compliance with the ADA and FMLA. It represents a broad range of clients including Fortune 500 companies, public employers and nonprofit organizations. The team has noted experience pertaining to the telecommunications, technology, healthcare and financial services sectors, among others.

Strengths

"The responsiveness of the team and its client attention stands out. The thoroughness and the high-quality of their work are also noteworthy."

"The group offers specialized expertise and a pragmatic approach."

"The team is exceedingly helpful and available for all questions, concerns or issues."

"Epstein Becker & Green is an expert in keeping clients abreast of the local legislation and updates."

"The team distinguishes itself through its combination of technical excellence, commercial judgment and responsiveness."

Notable practitioners

Ronald Green is a highly experienced employment attorney with experience representing both corporate clients and executives in complex employment litigation. **Strengths:** *"Ronald is a dean of the Employment Bar in New York and nationally."* *"Ronald's strategy and advocacy are excellent."* David Garland assists management-side clients with employment issues including sexual harassment and discrimination claims. **Strengths:** *"David has a pragmatic approach and delivers great results."*

"David provides excellent customer service and is extremely responsive." **William Milani** regularly advises his clients on equal opportunity laws and harassment disputes, and has considerable experience acting for clients within the financial services sector. **Strengths:** *"Bill is an excellent attorney for HR-related matters."* *"Bill gives brilliant advice and counsel."* *"Bill is immensely knowledgeable, experienced, intelligent, patient and commercial."* **Susan Gross Sholinsky** is a highly sought-after counselor on employment law issues. She assists employers with corporate transactions, regulatory compliance, and HR policies and training. **Strengths:** *"Susan is smart, hard-working and conscientious."* *"Susan's ability to connect legal concepts to real-world application makes her an invaluable partner."*

Marc Mandelman has considerable experience in the space. He is adept at advising employers on reductions in force matters, as well as discrimination and retaliation claims. **Strengths:** *"Marc is super practical and incredibly responsive."* *"Marc is a great partner. He is to the point, understands risk and can speak straight to a business."* Steven Swirsky handles a wide range of traditional labor matters, and is regularly

called upon to represent his clients in collective bargaining negotiations and in proceedings before the NLRB.

Fisher Phillips

What the team is known for

Fisher Phillips is recognized labor and employment boutique with a nationwide presence. The firm assists clients with a variety of matters covering both labor and employment, from wage and hour class and collective actions, to discrimination, workplace harassment and wrongful termination suits. The lawyers also possess expertise in relation to traditional labor matters such as unfair labor practice, collective bargaining and union negotiations.

Strengths

"Fisher Phillips blends aggressive representation with strategic maneuvers."

"The team are detail oriented and have an ability to simplify the most complex matters."

"The team is highly responsive and customer-centric."

Notable practitioners

Michael Marra is based in Fisher Phillips' New York office. He offers a broad range of employment advice to clients, covering legal compliance, wage and hour disputes and discrimination claims. **Strengths:** *"Michael is highly strategic and comes at litigation from a very practical standpoint."* *"Michael is an exceptional partner. He brings wisdom, reliability and unwavering dependability to every interaction."* *"Michael offers clear, thoughtful guidance that translates into meaningful action."*

Brian Gershengorn is recognized for his strength in handling a range of contentious issues in the labor and employment space. He regularly litigates on wage and hour, retaliation and termination cases and is often involved in significant class actions.

Strengths: *"Brian is a great tactician."* *"I cannot speak highly enough of his acumen, intellect and judgment."*

Fox Rothschild

What the team is known for

Fox Rothschild houses a strong team of labor and employment lawyers adept at handling discrimination, harassment and retaliation claims. It also offers experience in wage and hour litigation. The team is regularly instructed by clients in the hospitality industry.

Strengths

"Fox Rothschild attorneys are incredibly knowledgeable."

"They are thoughtful, responsive and act as a true partner."

"The team understands the nuances of organizational culture and how to apply policy and practice to fit client needs."

Work highlights

Fox Rothschild represented Hudson Hall and Jose Andreas Group in a class action, alleging violations of the Fair Labor Standard Acts.

Notable practitioners

Carolyn Richmond is chair of the firm's hospitality practice group. She is regularly called upon by clients in the hospitality industry to advise on labor and employment matters. **Strengths:** *"Carolyn is the bible for hospitality law."* *"Carolyn is incred-*

ibly knowledgeable, responsive and has a kind demeanor with her clients. She has her finger on the pulse of restaurant business and is always looking to create the best solutions possible for her clients. She is an absolute joy to work with."

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher LLP is experienced in handling a wide array of labor and employment matters, including discrimination and retaliation claims, as well as wage and hour class actions. The team also advises employers on trade secret and noncompete disputes. Its clients include companies in financial services, media and technology, among other sectors.

Strengths

"From the most senior partners to the most junior associates, Gibson lawyers are top-notch. Every brief is expertly written and every attorney has a winning mindset."

"The Gibson Dunn team is smart and knowledgeable. The group is always well prepared and thoughtful."

"Gibson Dunn anticipates needs and proactively provides advice and counsel."

"The firm provides white-glove service at all times."

Work highlights

Gibson, Dunn & Crutcher LLP represented Warby Parker in a purported class action lawsuit filed in California Superior Court. The lawsuit, filed by a former employee, alleges that the defendants failed to provide rest breaks and overtime wages, as well as other California Labor Code law violations.

Notable practitioners

Eliza Kaiser defends employers in high stakes employment litigation matters, including breach of contract, discrimination and whistleblowing claims.

Strengths: "Eliza's insight, business sense and knowledge are top notch." "Eliza is an in-house lawyer's dream outside counsel. She brings her years of in-house experience to her private practice, which is evident in the spot-on commercial advice and consistently excellent work product she delivers." "Eliza has good emotional intelligence, agility and impeccable judgment." Harris Mufson is an in demand litigator concerning employment law issues. He represents employers across discrimination, retaliation and trade secrets matters, among others.

Strengths: "Harris gives practical risk-associated advice and really knows his stuff." "Harris is quick, responsive and practical." "Harris is a superstar in the making." "Harris has excellent presence and presentation skills." "Harris is a fantastic partner. He has wonderful litigation instincts, gives sage and thoughtful advice and is wonderfully responsive." Danielle Moss represents clients in a range of employment matters including discrimination, harassment and retaliation claims. She also advises on wage and hour class actions. **Strengths:** "No one more responsive than Danielle." "Danielle is strategic, pragmatic and easy work with."

Greenberg Traurig, LLP

What the team is known for

Greenberg Traurig offers a national labor and employment practice with a global reach with notable expertise in education and financial services. The law firm advises clients in a variety of

areas like discrimination, harassment, restrictive covenant issues, wage and hour matters, as well as traditional labor matters.

Strengths

"The team are extremely seasoned, experienced professionals in the field. What makes them stand out is their expediency, extreme responsiveness and consistent availability."

"The Greenberg Traurig team demonstrates a strong capacity to quickly analyze a matter and propose a practical path forward."

"The group is excellent in analyzing the facts, nuances and context in which to build an appropriate strategy."

"The firm handles complex matters with strong legal insight and practical solutions."

Work highlights

Greenberg Traurig, LLP represented Premier Home Healthcare Services in a breach of employment contract case alleging termination before expiration of term-triggering severance.

Notable practitioners

Jerrold Goldberg is relied upon by clients to handle a broad range of issues, including litigation, arbitrations and internal investigations. **Strengths:** "Jerrold provides sound legal advice and consistently makes himself available for questions or general guidance. He is an amazing thought partner and advocate." "Jerrold provides service with extensive knowledge of the industry and compliance and employment matters." "Jerry stands out for his deep expertise, responsiveness and ability to collaborate seamlessly." Jonathan Sulds has experience representing employers in a wide range of matters, including sexual harassment claims, wage and hour disputes and collective bargaining negotiations.

Harris St. Laurent LLP

What the team is known for

Harris St. Laurent LLP is a respected labor and employment firm focused primarily on employee representation. The team is often sought out to advise on sensitive investigations and disputes, including those involving alleged wrongful termination, breach of restrictive covenants, and wage and hour claims. It also assists clients with employment agreement and separation agreements.

Strengths

"The team is dependable, tenacious and commercial."

"Harris St. Laurent team is knowledgeable about contractual matters and the legal precedent surrounding them."

"In investigations, the team are thorough, communicative, exercise good judgement and they keep in mind business practicalities."

"The firm has real expertise in navigating complex compensation-related disputes. The team is strategic and smart."

Work highlights

Harris St. Laurent LLP represented as lead counsel in a mass action, 45 former employees of BuzzFeed who were granted stock options as part of their compensation.

Notable practitioners

Jonathan Harris predominantly acts on behalf of plaintiffs in employment litigation as well as alternative dispute resolution and internal workplace investigations. He also has experience negotiating

employment agreements. **Strengths:** "Jonathan's ability to think outside the box to accomplish client aims is out-of-this-world impressive." "Jonathan is strategic and sophisticated. He is a very holistic, cerebral type of attorney. He's a thoughtful guy, who has a carefully balanced approach to litigation." "Jon is a sophisticated, visionary attorney." "John is an incredible trial lawyer"

Hecker Fink LLP

What the team is known for

Hecker Fink LLP is considered a go-to firm to bring discrimination and sexual misconduct claims against employers, as well as advising employees and corporate clients on compliance and workplace training programs. Its clients benefit from the firm's impressive reputation in litigation matters, with a wealth of experience in trial proceedings.

Strengths

"Hecker Fink has extremely effective and leading labor and employment practitioners."

Work highlights

Hecker Fink LLP filed a lawsuit on behalf of Diane Offereins against Discover Financial Services in the Northern District of Illinois, alleging age and gender discrimination under federal and state law.

Notable practitioners

Julie Fink has a wide-ranging litigation practice which features considerable expertise in employment and public interest litigation. She currently serves as the firm's managing partner. **Strengths:** "Julie is an elite plaintiff lawyer."

Hogan Lovells US LLP

What the team is known for

Hogan Lovells expertly advises clients on complex employment litigation, including wage and hour, discrimination and whistle-blower claims. Additionally, the team is able to assist with alternative dispute resolution. It represents well-known clients from an array of industries including media and entertainment, life sciences and professional services.

Strengths

"Hogan Lovells brings true subject-matter expertise in employment law."

"Their experience shows in how they frame risk and offer practical options on complex or sensitive matters."

"They handle complex matters with confidence and clarity, drawing on deep employment law expertise and strong judgment."

"Hogan Lovells provide great practice area insight and experience."

Work highlights

Hogan Lovells US LLP advised PPG Industries on the employment law aspects of the \$550 million sale of its architectural coatings business to American Industrial Partners.

Notable practitioners

Michael DeLarco's capabilities include employment counseling and litigation. His experience includes whistleblower and wage and hour matters.

Strengths: "Michael is a fantastic resource. He is our first call for challenging or important employment matters." "Michael offers great practice area insight and experience." "Michael is practical, knowledgeable and experienced." **Kenneth Kirschner** expertly represents his clients in a wide range of labor and employment matters. He is recognized

for his handling of wage and hour class actions and discrimination claims, and regularly appears before the NLRB and the EEOC. **Strengths:** *"Kenneth has proven himself as a fine lawyer." "Kenneth provides prompt and timely advice." "Kenneth remains a true expert in labor and employment law."* **Mitra Anoushiravani** is a counsel who is recognized for her work within labor and employment issues, including wage and hour litigation and whistleblowing matters.

Holland & Knight LLP

What the team is known for

Holland & Knight LLP possesses expertise in labor relations matters, including collective bargaining and unfair labor practice charges. The team is also able to assist employers with litigation including wage and hour, discrimination and OSHA issues. Its client base includes companies in the arts, construction and retail industries.

Strengths

"The firm has superior knowledge, excellent representation and prior experience."

"Holland & Knight has outstanding team members."

"The team provides excellent responsiveness."

Work highlights

Holland & Knight LLP advised the Building Contractors Association Labor Committee on the negotiation and administration of 16 collective bargaining agreements with various construction labor unions, as well as project labor agreements with the NY Building and Construction Trades Council.

Notable practitioners

Frederick Braid is noted for his proficient handling of a range of labor relations matters, including collective bargaining negotiations. **Strengths:** *"Frederick is very experienced and smart."* **Howard Sokol** is noted for his proficient handling of contentious labor and employment matters, including OSHA and whistleblower claims.

HSF Kramer

What the team is known for

HSF Kramer is recognized for its representation of employers in a broad range of employment matters, including discrimination litigation and compensation disputes. The teams areas of additional expertise include wage and hour claims, contract negotiations and internal investigations into allegations of sexual harassment. Its enviable client list includes major financial institutions, private equity funds and leading companies in the media and technology sectors.

Herbert Smith Freehills LLP and Kramer Levin Naf-talis & Frankel LLP combined on June 1st to form HSF Kramer.

Strengths

"The HSF Kramer team has meticulous attention to detail, preparation and work product."

"The team is very commercially minded and pragmatic."

"HSF Kramer gives bespoke and creative recommendations that are immediately actionable."

"HSF Kramer goes beyond advising on the technical aspects of the law. The team interprets the full context of each situation and applies sound judgment to navigate complex matters."

"The group provides expert advice and has the ability to quickly synthesize competing perspectives

to a commercial yet responsible outcome."

Work highlights

HSF Kramer represented Meta in multiple federal proceedings defending against Department of Justice actions and against individual claimants' litigations alleging Meta engaged in discriminatory hiring actions against US workers with respect to its immigration practices.

Notable practitioners

Kevin Leblang is noted for his expert representation of employers in a wide range of employment matters. He has considerable experience handling discrimination, harassment and retaliation claims.

Strengths: *"Kevin is practical in his approach, highly responsive and thoughtful in his analysis."*

"Kevin is commercial and pragmatic." "Kevin is a great thought leader."

"His collaborative and reliable nature, along with his calm and constructive approach under pressure, make him an exceptional partner to work with."

"Kevin is one of the leading management-side employment lawyers." **Robert**

Holtzman frequently represents clients in disputes involving noncompete and trade secrets issues. He also advises on employment issues arising from corporate transactions. **Strengths:** *"Robert is calm, practical, efficient and up to date with what's going on."*

"Robert is an excellent attorney. He is very intelligent, a quick learner and someone who was very easy to work with and talk to."

"Robert is a superb partner in every way – from advice, responsiveness and patience to empathy and understanding."

"Robert is very experienced. He has great instincts and knowledge of the employment field and his advice is practical."

Jackson Lewis P.C.

What the team is known for

Jackson Lewis P.C. is a national labor and employment boutique noted for its strength across the full range of matters in the space. Areas of excellence include traditional labor work and restrictive covenant litigation. Also noted for its prowess in successfully settling class actions. Caters to an impressive client base, which includes household names in the healthcare, technology and insurance sectors.

Strengths

"Jackson Lewis partners are very insightful."

"The firm's breadth of expertise and varied skills helps guarantee all needs can be met within the firm."

"The firm makes excellent recommendations and provides expert guidance."

"We rely on Jackson Lewis P.C. to consistently provide expert legal advice and representation in all matters. The firm routinely delivers professional legal services quickly, ethically and dependably."

Work highlights

Jackson Lewis P.C. defended Watermark Services against a putative class action brought by a former employee, alleging violations of New York Labor Law and claiming she was terminated in retaliation for filing the lawsuit, asserting violations under both NYLL and the Fair Labor Standards Act.

Notable practitioners

Managing principal of the firm's New York City office Douglas Klein is a key contact.

Jones Day

What the team is known for

Jones Day has a highly rated team that offers expertise in traditional labor matters and employment litigation. It exhibits strength in a number of areas, including employment discrimination and retaliation litigation, wage and hour class actions and NLRB matters. It is also experienced in collective bargaining negotiations, as well as internal investigations involving allegations of sexual harassment. The team benefits from the impressive strength of the firm's national labor and employment practice.

Strengths

"Jones Day has subject matter mastery."

"The firm has a deep bench of tremendous labor lawyers."

"Jones Day brings the right level of seniority and focus to an important matter in an expedited and expert way."

"The Jones Day team is extremely intelligent and strategically gifted."

"Jones Day is thoughtful when it comes to strategy."

Work highlights

Jones Day represented GE Aerospace in its collective bargaining agreements with each of the IUE-CWA, the IAM and the UAW.

Notable practitioners

Matthew Lampe handles a wide array of labor and employment disputes, including age discrimination, wrongful discharge, and wage and hour claims. He also has experience defending companies in agency investigations into pay practice violations.

Strengths: *"Matt's ability to get up to speed on a long factual history is impressive."*

"Matt is a prudent, experienced, strategic and tactful lawyer."

"Matt instills great values of hard work, trustworthiness and excellence in all the lawyers in his department and he leads by example."

Terri Chase is a highly regarded employment litigator. She represents her clients in cases involving allegations of discrimination, harassment and retaliation.

Strengths: *"Terri is outstanding in every way. She is calm, thorough and diligent. She is always on top of things and the quality of her work is great."*

"Terri is excellent on non-compete matters." **Terri is a great litigator."** **Jessica Kastin** has considerable experience handling collective bargaining negotiations on behalf of employers. She also regularly advises her clients on separation agreements and reductions in force. **Strengths:** *"Jessica has over a decade of experience. Her work is seamless and she produces a very good work product."*

"Jessica is knowledgeable and a subject matter expert in negotiations. She does a good job of knowing her audience and is extremely collaborative and even keeled."

Wendy Butler is particularly held in high regard for her handling of discrimination and wage and hour disputes on behalf of employers. She also assists employers with compliance and other advisory matters.

"Wendy is a great litigator."

"Wendy is a great litigator."

"Wendy is a great litigator."

"Wendy is a great litigator."

"Wendy is a great litigator."

"Wendy is a great litigator."

Kaplan Martin LLP

What the team is known for

Kaplan Martin LLP is recognized for its adept handling of discrimination, wrongful termination, sexual assault and whistle-blower claims. The group has experience representing both plaintiffs and defendants, with notable expertise working with clients in the medical and legal industries.

Notable practitioners

Roberta Kaplan is acclaimed as one of the nation's leading experts in acting for plaintiffs in sexual misconduct and discrimination claims.

Kelley Drye & Warren LLP

What the team is known for

Kelley Drye & Warren LLP is active in the labor and employment space, with a particular emphasis on dispute resolution. It is frequently engaged in discrimination, retaliation and wrongful termination claims. The firm is a go-to for a diverse array of clients, including employers in the financial services and healthcare sectors.

Strengths

"Kelley Drye & Warren provides pragmatic, business-friendly support."

"The team's understanding of a business is a large advantage in looking at the big picture and impact of any single matter."

"Kelley Drye & Warren handles complex issues with ease and expertise."

"This firm is relentless in its advocacy."

Work highlights

Kelley Drye & Warren LLP represented Brown Gibbons Lang & Company in its labor & employment matters.

Notable practitioners

Barbara Hoey defends employers in a variety of employment disputes, including sensitive internal investigations. **Strengths:** *"Barbara is excellent to work with. She is an experienced advisor and a tough negotiator and litigator. She is also highly responsive."* *"Barbara is tough and represent her clients very well. She doesn't back down and does an excellent job."* *"Barbara is responsive, knowledgeable and strategic. She knows when to be more reserved and when to be aggressive."* *"Barbara is as razor-sharp as they come."* **Mark Konkel** is chair of the firm's labor and employment practice. He counsels a diverse client base on labor and employment disputes and administrative proceedings. **Strengths:** *"Mark is an outstanding labor and employment attorney. His work routinely merits the highest praise."* **Blythe Lovinger** regularly advises employers on internal investigations and wage and hour matters, as well as assisting with the implementation and delivery of training programs. **Strengths:** *"Blythe is knowledgeable and smart."* *"Blythe has a deep understanding of legal issues but also gives thoughtful and practical advice, beyond the legal."* *"She looks at situations with a business eye."*

Kirkland & Ellis

What the team is known for

Kirkland & Ellis has a strong track record of handling the labor and employment aspects of M&A transactions. The firm assists clients with employment contract negotiation, regulatory compliance and HR policy development. It is also experienced in navigating layoffs and reductions in force.

Strengths

"Kirkland & Ellis are extraordinarily thorough and diligent. They are available at all hours and provide extraordinarily high-quality work."

"The team is very client and solutions-oriented."

Work highlights

Kirkland & Ellis advised AmeriLife Group and a portfolio company of Thomas H. Lee Partners and

Genstar Capital, on its acquisition of Crump Life Insurance Services and Hanleigh Management from TIH Insurance.

Notable practitioners

RD Kohut is a key contact

Littler Mendelson, PC

What the team is known for

Littler Mendelson, PC is a respected national labor and employment firm, recognized in New York for its expertise in handling such matters as discrimination and wage and hour claims, as well as trade secret litigation. It also offers notable experience with litigation concerning the classification of workers. The team is active in the technology, healthcare and financial services and sectors, among others.

Strengths

"Littler provides counsel at an exceptional level, they are efficient and always willing to jump into sticky situations and help bring clarity and simplicity to a path forward."

"Littler Mendelson attorneys are communicative and competent, navigating cases with demonstrative expertise."

"Littler Mendelson has a zealous litigation team to support restrictive covenant disputes and litigation."

"The team is not only highly skilled in handling complex litigation and disputes, but are also equally adept at proactive work such as investigations, settlements and policy development."

"Their ability to combine deep subject-matter expertise with a practical, business-oriented approach is invaluable"

Work highlights

Littler Mendelson, PC represented Maiden Holdings in a high-stakes whistleblower retaliation case brought by its former General Counsel.

Notable practitioners

Philip Berkowitz regularly represents employers in complex employment litigation and arbitrations. He is noted for his expertise in international employment law matters and counts several multinational companies among his varied client list. **Jonathan Shapiro** regularly advises clients on employment law compliance. He also represents employers in wage and hour class actions and discrimination and retaliation claims. **Strengths:** *"Jonathan is super responsive and extremely knowledgeable."*

Mintz Levin Cohn Ferris Glovsky and Popeo PC

What the team is known for

Mintz advises employers on a wide range of contentious matters ranging from discrimination and harassment to FMLA claims. The team has experience conducting internal investigations as well as handling labor relations issues. It also provides counsel on regulatory compliance and operational HR issues.

Strengths

"Mintz's communication is always timely and well done. It doesn't matter if it is the smallest policy question or a complicated response to a demand letter, the response is always well-thought-out and strategic."

"Mintz partners are proactive and practical in their response."

"With Mintz, you get a thoughtful and accurate answer, regardless of complexity of the question."

"Mintz's strength is in their many years of experience. No matter is too sophisticated for this team."

Work highlights

Mintz represented John Brice, co-founder of Kennedy Lewis Investment Management, in a Delaware Chancery Court dispute over equity ownership in the firm, involving claims of breach of contract and fraud.

Notable practitioners

Mark Lerner is noted for his broad expertise encompassing noncompete, discrimination claims and executive compensation disputes. **Strengths:** *"Mark is very knowledgeable in employment and business law."* *"Mark is a formidable attorney."* *"Mark is not just a trusted attorney but a partner. He cares deeply about his clients' success and works tirelessly to achieve the best results."*

Michael Arnold handles a broad array of labor and employment disputes, including sexual harassment and discrimination claims, as well as providing high-level employment law counseling. **Strengths:** *"Michael is an quality lawyer. He's highly attuned with what's happening in this space and is highly commercial."* *"Michael is responsive, consultative and offers a number of options to resolve cases."* *"Mike has amazingly fast response times and is available at anytime. He is dedicated to his clients and has real depth of knowledge."* *"Mike shows up in urgent or high-pressure situations."* *"Michael has a real talent for breaking down complex legal concepts into clear, understandable terms."*

Corbin Carter is skilled in labor and employment compliance and litigation. His experience includes FMLA and discrimination claims. **Strengths:** *"Corbin gives practical advice."* *"Corbin is very responsive, thorough and practical."*

Morgan Lewis & Bockius LLP

What the team is known for

Morgan, Lewis & Bockius LLP has a highly praised group strongly associated with the representation of major financial institutions in employment law disputes, such as discrimination claims, wage and hour class actions and whistleblower litigation. Additional areas of strength include advising on the employment law aspects of corporate transactions and restructurings. It offers additional expertise in employee benefits and ERISA class actions. The team also represents employers in the insurance, retail and pharmaceutical sectors, among others.

Strengths

"In addition to exceptional legal advocacy skills, the team is also adept at resolving challenging legal matters in a manner that avoids unwanted risk."

"The team is highly skilled and has the depth of knowledge and ability to apply law to complex matters."

"The Morgan Lewis team provides good litigation strategy and business judgment."

"The team is technically solid and knows the market."

"The group is knowledgeable about jurisdiction-specific legal considerations that should be taken into account."

Work highlights

Morgan, Lewis & Bockius LLP represented Avenue Capital Group and its principals in a suit, that was filed in New York state court, alleging harassment, abuse, and fraud, and seeking \$100 million in dam-

ages.

Notable practitioners

David McManus splits his time between New York and Boston, and is deputy practice leader of the firm's global labor and employment practice. His practice is wide-ranging and includes assisting employers with high-stakes disputes as well as providing advice on internal investigations into sensitive matters involving executive-level management. **Strengths:** "David is an excellent attorney and a wonderful person." "David is thoughtful about his advice and is very good at handling high-stakes employment cases." "David combines deep employment law expertise with an exceptional understanding of the needs of an organization, consistently delivering practical, strategic and timely advice." Samuel Shaulson is a highly acclaimed employment practitioner. He is noted for his representation of several high-profile clients across the financial services, entertainment and pharmaceutical sectors in wage and hour class actions.

Strengths: "Samuel is one of the top labor and employment attorneys in the industry. He is phenomenally bright, client-focused and practical in his approach and he achieves incredible results in early dispute resolution." "Sam is a great lawyer, who has a very robust labor & employment practice." Kenneth Turnbull has considerable experience acting for clients in the financial services industry in complex labor and employment disputes. He is particularly well regarded for his expert handling of wrongful discharge litigation, discrimination class actions and whistle-blower claims. As co-leader of the firm's whistle-blower practice, **Lincoln Bisbee** is commended for his work defending significant clients. His experience also extends to discrimination, unlawful termination and wage and hour disputes. **Strengths:** "Lincoln is an aggressive and passionate litigator." "Lincoln delivers both as an attorney and a client relationship partner." "Lincoln is wonderful. He is responsive, has good judgment and gives strategic guidance." **Christopher Parlo** is experienced in the representation of management clients in the full gamut of labor and employment matters. He is regularly called upon to defend wage and hour class actions. **Strengths:** "Christopher is a very strong trial lawyer who provides top-notch service for his clients."

Nesenoff & Miltenberg, LLP

What the team is known for

Nesenoff & Miltenberg, LLP is noted for its plaintiff-side representation in a range of litigation matters. The team's experience spans discrimination, harassment and retaliation cases.

Strengths

"The team is smart and strategic."

"The group is very attentive and on top of things."

Work highlights

Nesenoff & Miltenberg, LLP represented a former professor at Boston University professor in a lawsuit alleging gender, race, age, national origin discrimination and Title IX gender discrimination, as well as breach of contract, brought after being wrongly accused of sexual harassment.

Notable practitioners

Andrew Miltenberg is a key contact.

Orrick, Herrington & Sutcliffe LLP

What the team is known for

Orrick, Herrington & Sutcliffe LLP is a well-regarded firm noted for its representation of a range of national and global employers from such sectors as financial services, media, education and technology. It is respected for its solid experience in all aspects of employment law, including wage and hour, discrimination and whistleblower issues. It also houses litigation experience pertaining to restrictive covenants and trade secrets.

Strengths

"The team provides practical, creative advice and solutions to accomplish business goals while ensuring compliance and mitigating risk."

"The team is responsive and thoughtful."

"The Orrick team can simplify complex issues and achieve effective outcomes."

Work highlights

Orrick, Herrington & Sutcliffe LLP represented American Express in a lawsuit in the 9th Circuit Court of Appeals, relating to an issue of first impression with respect to the appropriate statute of limitations for a whistle-blower claim brought under the Sarbanes-Oxley (SOX) Act.

Notable practitioners

Michael Delikat is widely regarded as an expert in whistleblower and sexual harassment claims, and also fields considerable experience in advising companies on post-employment matters.

Strengths: "Michael is top of his class in terms of being a subject matter expert." "Mike is a leader in this space." Jill Rosenberg is a highly regarded practitioner, noted for her expertise in whistleblower litigation, wage and hour matters and discrimination claims. **Strengths:** "Jill is very smart and capable."

Outten & Golden LLP

What the team is known for

Outten & Golden LLP is one of the most distinguished labor and employment firms representing employees in New York. The team is widely praised for the breadth of its expertise in handling all work-related issues, such as discrimination and harassment claims as well as wage and overtime litigation. It offers capabilities in single-plaintiff litigation and class actions as well as noncontentious matters including negotiating employment and compensation agreements.

Notable practitioners

Wayne Outten is well regarded for his representation of employees in a wide range of employment matters. **Strengths:** "Wayne is a path breaker in this space." Justin Swartz regularly represents employees in complex discrimination cases. He is also experienced in the handling of wage and hour class actions, and currently co-chairs the firm's class action practice group. **Cara Greene** skillfully represents employers in discrimination, sexual harassment and pay equity disputes, and is also well versed in negotiating employment contracts. **Adam Klein** is highly regarded for his representation of plaintiffs in a wide range of discrimination disputes.

Paul Hastings LLP

What the team is known for

Paul Hastings LLP has continuing strength in the labor and employment field, with a talented group regularly defending corporate employers in connec-

tion with high-stakes disputes. Its areas of particular expertise include class action litigation and internal investigations. The team is also recognized for its handling of the employment aspects of corporate transactions. It has additional strength in matters such as trade secrets and whistleblower litigation. The team offers expertise in the financial services, insurance, telecommunications and technology industries.

Strengths

"Paul Hastings provides pragmatic advice, considering the unique needs of the company."

"Paul Hastings has extraordinary depth of team, ensuring that any issues can be addressed in a timely manner and with expertise."

"Paul Hastings has deep subject matter expertise and knowledge, balanced with practical experience to advise on a broad range of employment matters."

"Paul Hastings excels at resolving and managing high-stakes litigation and providing practical compliance advice."

"Paul Hastings' expertise in the space, strong strategic thinking and powerful advocacy make them a top choice for complex matters needing top-notch support."

Work highlights

Paul Hastings LLP represented Google in a first pay equity case pending in the US District Court for the Southern District of New York.

Notable practitioners

Patrick Shea acts for major corporates on discrimination, wage and hour, and wrongful discharge claims, among other employment matters.

Strengths: "Patrick is super responsive. He gives clear and impactful advice on employee matters."

"One goes to Patrick for very high-level thinking."

"Pat is a legal ninja and a wonderful person to work with." Kenneth Gage has significant experience handling a variety of employment disputes, including discrimination and breach of restrictive covenant claims.

Strengths: "Kenneth has a strategic mind and gets the right results." "Ken is effective, efficient and strategic. He understands business priorities and risk tolerance and achieves excellent results."

"Ken is a thought-leader in employment law who shapes the practice." "Ken is approachable, direct and practical." **Emily Pidot** is regularly called upon to defend employers facing employment discrimination and retaliation claims. She is also noted for her expertise in contract and trade secret disputes.

Strengths: "Emily is effective, efficient and strategic. She understands business priorities and risk tolerance and achieves excellent results."

"Emily is smart, thorough, detailed, responsive and a pleasure to work with."

Paul Evans provides clients with expert advice and representation in contentious employment matters such as wage and hour and discrimination class actions. **Blair Robinson** represents employers in high-stakes disputes, including class-actions, executive separation and whistleblower matters. **Strengths:** "Blair is a trusted long-time partner." "Blair consistently gives practical advice. He is knowledgeable, strategic and a highly effective advocate." "Blair has an exceptional blend of direct and practical client communication skills with external advocacy."

Phillips & Associates

What the team is known for

Phillips & Associates is a reputable plaintiff-side employment firm in New York. The group is commended for its work on harassment and discrimination cases, and often handles high-profile lawsuits in these spaces.

Strengths

"The department's distinguishing strength is its ability to combine sophisticated legal analysis with real-world practicality."

"The firm handles high-stakes employment matters with precision, credibility and restraint, earning the trust of both courts and clients."

"The team has an exceptional understanding of the business context in which employment issues arise and consistently demonstrates strong commercial awareness."

"On top of the integrity the group displays and the knowledge behind what they do, they lead with compassion for their client."

Proskauer Rose LLP

What the team is known for

Proskauer Rose LLP is widely regarded as one of the leading labor and employment groups in New York, with a deep bench experienced in assisting with the full range of issues, including collective bargaining agreements, class action representation, and wage and hour matters. It acts for an impressive client roster from a wide range of industries, including Fortune 500 companies, professional sports leagues and law firms, as well as universities, nonprofits and public sector clients. It is experienced in handling sensitive investigations and lawsuits involving sexual harassment allegations.

Strengths

"Proskauer Rose attorneys are not only steeped in knowledge of labor and employment law but are able to convey their ideas clearly and simply. They are also creative and strategic where appropriate."

"They are responsive and deliver regardless of the complexity of the issue."

"Proskauer Rose has the resources and personnel to take on complex, sophisticated employment matters."

"The team has very good industry awareness."

"The group gives good, measured advice that is tailored to the situation."

Work highlights

Proskauer Rose LLP represented Major League Baseball Commissioner, Rob Manfred, and 29 clubs in a putative class and collective action brought on behalf of professional baseball scouts alleging claims of age discrimination.

Notable practitioners

Elise Bloom has experience representing employers in wage and hour disputes and complex employment class actions. She is particularly well regarded for her handling of labor matters in the sports sector. **Strengths:** *"Elise is incredibly accomplished and extremely diligent. She is always on top of issues and is able to anticipate problems further along in the pipeline."* **Paul Salvatore** has extensive experience leading clients through collective bargaining negotiations, and is regularly called upon to advise senior executives and boards of directors on a variety of labor and employment matters. He is highly sought after by clients in the real estate and construction sectors. **Strengths:**

"Paul is an industry leader and a trusted adviser."

"Paul is a lion of the labor market. He is experienced and knowledgeable." Allan Bloom regularly acts for management clients in a range of employment matters and is particularly well regarded for his expertise in wage and hour disputes including high value class actions. **Strengths:** *"Allan demonstrates a strong knowledge of the law."* *"Allan has sophisticated clients and does strong, complex work."*

"Allan is a master in his field." **Keisha-Ann Gray**

has notable experience handling discrimination claims and high profile investigations. **Strengths:**

"Keisha-Ann knows how to handle complex issues in a pragmatic way. She is super practical and has good industry knowledge." *"Keisha-Ann and her team provide clear, pragmatic guidance."* *"She is a dynamic, hard-working, smart and sophisticated lawyer."*

Neil Abramson has experience handling discrimination litigation, complex employment arbitrations and collective bargaining disputes. He acts for major employers in both the public and private sectors. **Strengths:** *"Neil is exceptional."* *"Neil's advice is second-to-none."* Evandro Gigante frequently handles sensitive, high-profile employment disputes, including discrimination and retaliation claims. **Strengths:** *"Evandro is at the forefront of many issues."* *"Evandro is a pleasure to work with. He conveys an air of authority which he backs up with knowledge"* *"Evandro is terrific. He provides top-level service and is extremely knowledgeable. He also brings a great deal of commercial awareness to his advice."*

Sanford Heisler Sharp McKnight, LLP

What the team is known for

Sanford Heisler Sharp McKnight LLP is a respected plaintiff-side firm with a strong track record of successfully litigating complex employment matters. The team is experienced in discrimination claims arising within the workplace, with other areas of strength including whistleblower actions and wage and hour disputes.

Strengths

"What sets the team apart is its ability to combine deep legal knowledge with practical, strategic counsel that is both proactive and highly responsive."

"The firm provides clear, candid guidance, communicates effectively and always acts with integrity."

"The group navigates complexities with legal skill, strategic foresight and an unwavering attention to detail."

Work highlights

Sanford Heisler Sharp McKnight, LLP served as lead class counsel in a lawsuit alleging that UnitedHealth Group violated the fiduciary duty of prudence under the Employee Retirement Income Security Act ("ERISA").

Notable practitioners

David Sanford represents employees and executives in a wide range of employment matters. He is regularly called upon to handle complex cases involving allegations of sexual harassment, discrimination and retaliation.

Seyfarth Shaw LLP

What the team is known for

Seyfarth Shaw LLP is noted for its experience representing clients in a broad range of labor and

employment matters. The team is especially distinguished for its expertise in the traditional labor law space, while also impressing in the full range of employment disputes, including those with the EEOC. It offers particular strength in the area of wage and hour class and collective actions. It also counsels companies on employment policies and the labor and employment aspects of corporate transactions.

Strengths

"Seyfarth Shaw advises on issues through a 360-lens ensuring we are protected and compliant."

"Seyfarth has broad, efficient and expert legal advice on a broad range of employment law matters throughout the US. They advise on technical legal issues but also effectively manages other business-related factors."

"Seyfarth stands out for the customer-oriented nature of its work."

"The Seyfarth team's knowledge depth and expertise leads to quick on-point answers and resolutions."

"The team gives solid, practical and reliable advice."

Work highlights

Seyfarth represented the Consolidated Edison Company of New York in defending claims of gender and age discrimination brought by a former in-house counsel.

Notable practitioners

Gary Friedman is noted for his expertise in sexual harassment, restrictive covenant, and wage and hour disputes, among other areas of employment law. **Strengths:** *"Gary is amazingly responsive, has great expertise and is commercially thoughtful with his advice."* *"Gary produced very high-quality work."* *"Gary is a commercially savvy lawyer. He understands complex issues, as well as clients and their businesses."* *"Gary is an exceptional attorney with a great demeanor. He is experienced and commercial."*

Lorie Almon the managing partner of Seyfarth Shaw has experience guiding clients through discrimination and harassment matters, and wage and hour disputes. She frequently represents clients in the energy and media industries.

Strengths: *"Lorie is fantastic; she knows this area inside and out."* *"Lorie is wonderful to work with. Her review and assessment of various situations is invaluable."* *"Lorie has real depth of experience and a client service mentality."* Marshall Babson has a wealth of experience representing companies in collective bargaining negotiations and advising on the implementation of employee relations policies.

Strengths: *"Marshall is best in class. He is highly responsive, intelligent, business-savvy, practical and offers business-minded solutions."* Gena Usenheimer handles complex employment disputes including wage and hour and discrimination claims.

Strengths: *"Gena is an excellent attorney. She provides spot-on analysis and reasoned guidance based upon years of experience."* *"Gena is incredibly knowledgeable."* *"Gena is an excellent partner."*

Howard M. Wexler co-leads Seyfarth Shaw's New York labor and employment team. He is noted for his experience representing clients before the NLRB as well as discrimination, harassment, and wage and hour matters. **Strengths:** *"Howard is an excellent labor and employment counsel. He is responsive and practical."*

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates**What the team is known for**

Skadden, Arps, Slate, Meagher & Flom LLP is a renowned corporate powerhouse with notable expertise counseling clients on labor and employment matters related to M&A transactions and bankruptcies. The team provides advice on restrictive covenants and executive employment and compensation agreements as well as departures. It also houses additional expertise representing employers in high-stakes litigation, arbitration and mediation.

Strengths

"The team is unmatched in terms of subject matter expertise, responsiveness and quality."

"The Skadden team provides strong analytical skills as well as extensive resources and support."

"Skadden is the gold standard for significant and important issues."

"The team extremely responsive and produces a board-ready work product."

Work highlights

Skadden advised Mars, Incorporated on the labor and employment aspects of its \$35.9 billion acquisition of Kellanova.

Notable practitioners

David Schwartz is noted for his representation of employers in a wide range of employment disputes, including those with significant cross-border aspects. He also advises clients on employment agreements and the employment aspects of corporate transactions. **Strengths:** *"David is a deep and clear thinker. He can grasp the legal landscape and provide insightful thoughts."* *"He is a subject matter expert."* *"David provides actionable advice."*

Sullivan & Cromwell LLP**What the team is known for**

Sullivan & Cromwell LLP defends employers in high-stakes litigation and arbitration, which includes discrimination as well as whistleblower retaliation claims. The team is also frequently called upon to conduct workplace investigations and advise on employment issues involved in corporate transactions. It is a strong choice to provide advice on high-level employment issues, including executive transitions and workforce restructuring.

Strengths

"Sullivan & Cromwell offers creative and business-minded advice and solutions with white-glove client service."

"The firm has a superior ability to strategize five steps ahead and tap into a deep bench of talent in many areas."

"Sullivan & Cromwell stands out for being responsive, fast and consistently thorough, while also being easy to work with."

"The team provides legally-sound and business-friendly solutions."

"The firm consistently demonstrates strong judgment, deep expertise and a clear understanding of both the legal and practical sides of challenging issues."

Work highlights

Sullivan & Cromwell LLP represented Lexeo Therapeutics in obtaining a favorable settlement in litigation regarding claims of trade secret misappropriation.

Notable practitioners

Theodore Rogers regularly represents employers in complex labor and employment disputes and sensitive internal investigations. **Strengths:** *"Ted is the eminent grace of the Bar."* *"Ted is an industry leader."* **Ann-Elizabeth Ostrager** is co-leader of the firm's labor and employment practice. She handles a wide array of disputes on behalf of employers in the financial services sector, among others. **Strengths:** *"Annie is a very smart, client-focused litigator."* Tracy High advises employers on high-stakes disputes and sensitive internal investigations. **Strengths:** *"Tracy is an exceptionally talented, dedicated and commercially focused lawyer."* *"Tracy is a highly skilled partner who combines strong legal expertise with practical, straight-forward advice."* *"Tracy stands out for her ability to quickly understand the nuances of a matter and provide clear, business-focused solutions."* *"She is responsive, thoughtful, easy to work with and she consistently helps us navigate complex issues with clarity and efficiency."*

Vladeck, Raskin & Clark, P.C.**What the team is known for**

Vladeck, Raskin & Clark, P.C. is a highly regarded labor and employment firm, noted for its representation of plaintiffs in significant class actions and single-plaintiff lawsuits. Its areas of expertise include whistleblowing, retaliation, employment discrimination, wage and hour matters and restrictive covenants.

Notable practitioners

Anne Clark is a highly regarded employment practitioner. She is regularly called upon to represent employees in discrimination cases.

Walden Macht Haran & Williams LLP**What the team is known for**

Walden Macht & Haran LLP is a highly sought-after plaintiff-side firm with a strong track record of handling high-profile employment litigation. The firm frequently acts for C-suite executives and other individual plaintiffs in litigation and internal investigations involving employment claims.

Strengths

"The team is compassionate, aggressive and responsive."

"The firm boasts an impressive intellectual capacity and collaborative spirit."

"The firm has extremely talented litigators with a commitment to client service."

"The firm provides comprehensive legal representation and strategic counsel."

"Walden Macht attorneys are well-regarded by courts, opposing counsel and government officials, which strengthens their ability to negotiate, advocate and achieve meaningful results."

Work highlights

Walden Macht Haran & Williams LLP represented current board member of Toyota Motor Corporation, and Chief Administrative Officer and former General Counsel of Toyota Motor North America in contract negotiations.

Notable practitioners

Former prosecutor Milton Williams has an active employment practice, with a particular focus on the representation of plaintiffs. **Strengths:** *"Milton is an extraordinary attorney with brilliant poise and*

incredible experience." *"Milton is a very experienced and intelligent lawyer."*

Wang Hecker LLP**What the team is known for**

Wang Hecker LLP has a broad civil liberties practice noted particularly for its representation of plaintiffs in labor and employment disputes. The firm's experience includes discrimination and harassment claims.

Notable practitioners

Mariann Meier Wang is an experienced trial lawyer who represents employers in a variety of disputes including harassment, retaliation and labor law claims. **Strengths:** *"Mariann is an excellent attorney with a great reputation. She gets great results for her clients."*

Weil, Gotshal & Manges LLP**What the team is known for**

Weil is recognized for its expertise in connection with internal investigations, class and collective actions and workplace statute compliance, among other matters. It litigates a wide array of matters including wage and hour, discrimination, trade secret and restrictive covenant disputes. The team offers additional strength in matters relating to employee benefits and executive compensation, and is noted for its representation of employers in administrative proceedings before the NLRB and EEOC.

Strengths

"The firm is an expert in the protective covenant and trade secret space."

"The group provides detailed, responsive and thorough advice that is best in class."

"The team are responsive and smart. They provide helpful guidance on sensitive matters with challenging dynamics."

"Weil, Gotshal & Manges has a talented bench across all levels that they strategically bring to bear when needed, but always with partner-level oversight and accountability."

Work highlights

Weil, Gotshal & Manges LLP represented Seegrid, and certain board directors in a fiduciary duty complaint considering the company's Stock Incentive Plan (SIP).

Notable practitioners

John Barry is head of the firm's employment practice. He has considerable expertise in noncompete litigation. He is regularly called upon to advise clients in the financial services industry on restrictive covenants and other employment matters.

Strengths: *"John embodies client responsiveness, service and expertise."* *"John is very responsive and has a great bedside manner."* *"John is a pleasure to work with. He is smart, strategic and calm under pressure."* *"In addition to his legal precision, John is valued for his business awareness."* *"John is a technically great lawyer."*

Wigdor LLP**What the team is known for**

Wigdor LLP is a highly reputable firm in New York, noted for its representation of plaintiffs in high-profile employment litigation. Its areas of particular strength include disputes concerning allegations of sexual harassment, retaliation and pregnancy, age,

race and gender discrimination. The team offers considerable experience acting for employees within the financial services industry.

Strengths

"Wigdor attorneys are extremely smart and strategic. They are also experts at litigation."

"Wigdor offers unparalleled expertise and authority."

"Wigdor has very talented and extremely experienced attorneys that do a phenomenal job of protecting their clients."

"The Wigdor team masterfully construct briefs. They know how to present a good narrative and negotiate an amicable resolution."

"Wigdor is able to accurately synthesize extremely complex issues and tie them to legal matters within a very tight deadline."

Work highlights

Wigdor LLP represented Brian Flores in his ongoing lawsuit against the National Football League. The lawsuit alleges systemic racial discrimination in the hiring, retention, and treatment of black coaches and executives.

Notable practitioners

Jeanne Christensen is noted for her expert handling of employment class actions on behalf of plaintiffs. Her experience encompasses gender and pregnancy discrimination lawsuits as well as sexual harassment matters. **Strengths:** *"I love working with Jeanna. She provides the best legal services I can imagine and I trust her judgment fully."* **Douglas**

Wigdor is well regarded for his representation of plaintiffs in high-profile cases involving allegations of sexual misconduct, discrimination and retaliation. **Strengths:** *"Douglas possesses an exceptional combination of emotional and analytical intelligence."* **David Gottlieb** is well versed in representing plaintiffs in sexual orientation, age and gender discrimination claims. **Valdi Licul** represents plaintiffs in an array of employment disputes, including discrimination and whistleblower retaliation claims. **Strengths:** *"Valdi fights incredibly well for his clients."* *"He has a sterling pedigree and training to match."* *"Valdi is tenacious, brilliant and gets excellent results for his clients."* **Lawrence**

Pearson is an experienced trial attorney who handles complex employment issues, including discrimination and sexual harassment. **Strengths:** *"Lawrence is one of the best lawyers I've worked with. He is charming and always willing to go the extra mile to make sure his client is well informed and protected."* Michael Willemis litigates in New York state and federal courts on behalf of plaintiffs in employment matters such as sexual harassment, wage and hour, and whistle-blower claims.

Meredith Firetog maintains a strong plaintiff-side practice, often working on high-profile cases. Her extensive experience covers a range of discrimination and harassment issues. **Strengths:** *"Meredith is a powerhouse; she is deeply empathetic and a fierce fighter. She also possesses incredible knowledge and unwavering dedication."*

Other Ranked Lawyers

David Baron is head of the Seward & Kissel LLP employment practice. He advises employers on a wide array of contentious matters, including wage and hour, executive separation and restrictive cov-

enants. **Strengths:** *"David is thorough and knowledgeable."* *"Dave is a great lawyer, he is practical and able to navigate messy situations deftly. He anticipates issues in a way that allows us to be thorough in our solutions."*

Ned Bassen of Dentons has experience representing his clients in unlawful competition, discrimination and restrictive covenant disputes, among other employment matters. **Strengths:** *"Ned's responsiveness and experience really stand out. His common sense and expertise are invaluable and his knowledge of the law is unprecedented."* *"His advocacy and negotiation skills are unparalleled."* *"Ned combines deep expertise in US employment and labour law with a calm, pragmatic style that builds confidence from the outset. He is highly responsive, clear in his guidance and excellent at translating complex legal issues into practical next steps that align with business realities."* *"Ned has very specific knowledge of the law and he knows how to protect his clients. He is always looking at scenarios that may develop and is aware of the next steps."* *"Ned is been incredibly responsive, supportive and knowledgeable."*

Marc Bernstein of Wollmuth Maher & Deutsch LLP represents his clients in a range of employment matters, including disputes involving allegations of discrimination. **Strengths:** *"Marc is detail-oriented and sees around corners."* *"Marc understands the client well and is valued for his perspective and advice."*

Richard Block of Barton LLP has experience representing management clients in collective bargaining negotiations and complex employment litigation. He is also sought after for his expertise in advisory work concerning employment and severance agreements. **Strengths:** *"Richard is an incredible adviser and partner."* *"Richard is a go-to person for anything employee-related that starts to get tricky. He is very practical and thoughtful."* *"Richard is a very skilled attorney."*

Mitchell Boyarsky of Nelson Mullins Riley & Scarborough LLP has considerable experience handling restrictive covenant disputes. He is also well regarded for his advisory work concerning employment matters in relation to corporate transactions. **Strengths:** *"Mitchell's level of sophistication and commercial vision are very strong."* *"Mitchell is a seasoned professional with a great deal of expertise to depend on. He is a fantastic lawyer with a wonderful demeanor. He is a true pleasure to work with."*

Damian Cavaleri of Hoguet Newman Regal & Kenney, LLP adept navigates cases involving discrimination, restrictive covenants and trade secrets. He a variety of employers, with notable experience in the healthcare and technology industries. His expertise also includes the negotiation of a variety of agreements, for both employers and employees. **Strengths:** *"Damian is smart, helpful and easy to work with. He gives good advice and is very responsive."* *"Damian is a thoughtful partner on a range of issues."* *"Damian is an incredibly skilled negotiator."* *"Damian is practical, solutions-oriented and easy to work with. He is a creative thinker and can find out-of-the box solutions to difficult problems. He is supported by smart, independent and talented associates."* *"Damian is excellent. He has thorough, sophisticated knowledge and is creative yet practical."*

Erika Collins of Faegre Drinker handles a wide range of employment matters and is particularly well regarded for her expertise in complex international employment issues. She regularly assists clients with investigations and audits, as well as counseling clients on misconduct and sexual harassment. **Strengths:** *"Erika creates practical solutions."* *"Erika has access to a network of lawyers that she can draw upon to assist with employment issues."* *"Erika is a knowledgeable international employment lawyer with very good instincts. Her subject matter expertise is exceptional, as is her ability to focus on issues that matter and prioritize the advice she brings. She is extremely strategic and pragmatic."* *"Erika is strategic partner of ours. She is our go-to for tricky advice matters. Her network is unparalleled and we always get to the right outcome for our business through her counsel."*

Michael Curley of Duane Morris LLP is highly regarded for his expertise in both traditional labor and employment law, and is regularly called upon to handle collective bargaining agreements, wage and hour matters and discrimination claims.

Strengths: *"Michael is very knowledgeable and a great attorney."* *"Michael provides sound guidance with a human element."*

Laurent S Drogin is the chair of Tarter Krinsky & Drogin LLP's labor and employment practice and cochair of the restrictive covenant practice. He regularly litigates wage and hour and discrimination lawsuits, and fields additional expertise in the negotiation of a range of contracts, including those related to restrictive covenants. **Strengths:** *"Laurent is a really high-quality, traditional labor-focused lawyer. He is sharp and creative in his arguments."*

Megan Goddard of Goddard Law PLLC represents plaintiffs in a multitude of employment disputes, including discrimination proceedings and whistleblower claims.

Carol Goodman is chair of Herrick, Feinstein's employment practice. She advises employers in relation to discrimination and retaliation claims, as well as advising on the design and implementation of anti-harassment and discrimination training programs. **Strengths:** *"Carol is very responsive, caring, insightful and intelligent. She gets right to the heart of the matter and advises accordingly."* *"Carol brings the highest level of understanding. Carol is much more than a lawyer, she is someone to trust."* *"Carol is one of the most knowledgeable lawyers I have met in this field. She has a great network of resources to research and advise on related employee matters. She is very personable but also firm."* *"Carol is highly intelligent, pensive and most effective. She provides unparalleled advice and care."*

Todd Gutfleisch of Wechsler Gutfleisch Michael & Grossman is a respected employment attorney specializing in the representation of plaintiffs. His experience includes wrongful termination, whistle-blowing, discrimination and retaliation claims. Todd is regularly called upon by employees in the financial services industry. **Strengths:** *"Todd is very smart and experienced. He anticipates what might come next during complex negotiations."* *"Todd is exceptionally responsive."*

Jyotin Hamid of Debevoise & Plimpton LLP is recognized for his expert representation of employers in a wide range of employment disputes. He is also

regularly called upon to advise his clients on investigations into employee misconduct. **Strengths:** "When it comes to all things arbitration, Jyotin is an expert. That's worth its weight in gold." "Jyotin is a first-rate lawyer." "Jyotin is spectacular. He is a great strategist, great lawyer and a real thought partner." "Jyotin is a high-quality lawyer with a calm manner about him."

Gerald Hathaway of Pierson Ferdinand LLP represents employers in a wide range of labor and employment matters. He is recognized for his expertise in collective bargaining negotiations and discrimination litigation, among other matters. **Strengths:** "Gerry is incredibly knowledgeable and skilled." "Gerald is extremely competent, and provides great customer service. He's responsive, thorough and has a keen understanding of the issues that can impact a transaction and how to solve for them." "Gerald is a trusted, reliable and knowledgeable partner. His approach to service is top notch. He is incredibly responsive and provides quick and thorough support."

Brian Heller of Schwartz Perry & Heller LLP has a recognized practice addressing a wide range of employment law matters including discrimination, sexual harassment and contract disputes.

Eve Klein is chair of the employment, labor, benefits and immigration practice at Duane Morris LLP. She is noted for her experience providing representation to clients in employment law disputes and on behalf of employers in labor relations matters. **Strengths:** "I heavily rely on Eve's depth of experience and expertise." "Eve is extremely knowledgeable in her field, and always someone to turn to for employment and training issues." "Eve is responsive and gives great legal and practical advice." "Eve is a great partner in tough labor negotiations. She knows the law well, is a great communicator, aggressive but polite with the opposing side and is a genuine advocate for her clients."

Eve Klein is chair of the employment, labor, benefits and immigration practice at Duane Morris LLP. She is noted for her experience providing representation to clients in employment law disputes and on behalf of employers in labor relations matters. **Strengths:** "I heavily rely on Eve's depth of experience and expertise." "Eve is extremely knowledgeable in her field, and always someone to turn to for employment and training issues." "Eve is responsive and gives great legal and practical advice." "Eve is a great partner in tough labor negotiations. She knows the law well, is a great communicator, aggressive but polite with the opposing side and is a genuine advocate for her clients."

Alan Klinger of Steptoe LLP has a strong practice counseling public sector unions on a wide range of labor law issues, including collective bargaining negotiations. **Strengths:** "There is no better attorney than Alan. His writing and oral advocacy skills are second to none." "Alan's skill, intelligence, expertise and overall ability to deliver on designed strategies

is unmatched." "Alan is an expert in his role and provides exemplary and strategic guidance."

Jeffrey Kohn of O'Melveny & Myers LLP is recognized for his expertise in employment disputes concerning trade secrets, wage and hour matters and discrimination claims. He is also experienced in the handling of a wide range of labor relations matters, such as labor arbitrations and collective bargaining negotiations.

Dina Kolker of Steptoe LLP focuses her practice on labor relations. She regularly advises public sector unions on collective bargaining. **Strengths:** "Dina is superb. She has a rare combination of skills as a compelling writer and persuasive oral advocate, while at the same time being an empathetic and eminently relatable counselor." "Dina is simply fantastic at what she does. Her advocacy skills – both written and oral – are as impressive as they come." "Dina has credibility before judges, arbitrators and mediators."

Marjorie Mesidor of Mesidor PLLC is highly regarded for her representation of employees in discrimination and harassment claims.

Kim Michael of Wechsler Gutfleisch Michael & Grossman is an experienced litigator with a strong track record of advising employees on complex disputes. **Strengths:** "Kim is bright, has strong attention to detail and a thorough understanding of the legal framework." "She delivers on time and is dogged in her pursuit of client interests."

Gerard O'Shea of Cooley LLP advises clients across the full spectrum of labor and employment matters including breach of contract, discrimination and executive separation. He is regularly called upon by clients in the healthcare and technology sectors. **Strengths:** "Gerard gives sophisticated and practical advice at all times. He is a great partner to have to navigate difficult situations." "Gerard gives prompt, relevant and right-on-point advice every time."

Nicholas Pappas of Dorsey & Whitney LLP advises clients on a wide range of employment matters, including those involving noncompetition agreements, terminations and benefits, among others. **Strengths:** "Nick is extremely knowledgeable, and he actively listens. He is dedicated, and always find the time for us." "Nick is a phenomenal lawyer. He gives honest and practical advice, I can go to him with thorny complicated questions and I know I'll get the best advice." "Nick is dedicated and extremely knowledgeable." "Nick is very experienced and easy to work with."

Evan Parness of Covington & Burling LLP is a go-to lawyer for employment disputes, including trial and appellate proceedings.

Davida Perry of Schwartz Perry & Heller LLP is a respected plaintiff-side attorney with vast experience of labor and employment matters. **Strengths:** "Davida is an amazing lawyer."

Danya Perry of Perry Law is a sought-after litigator, acting for clients in complex employment

disputes. She is particularly well regarded for her expert handling of cases concerning discrimination, harassment and wrongful termination. **Strengths:** "Danya is an excellent lawyer with superb judgment. She is dogged in trying to achieve the best results possible for her clients." "Danya handles everything with grace and emotional intelligence. She is a very talented attorney, who gives practical advice." "Danya is brilliant, strategic, incredibly connected and knowledgeable and a pleasure to work with." "Danya is an extraordinary lawyer who has really made a mark in the New York legal industry. She has developed an elite boutique and reputation. She is strategic, talented and brilliant." "Dana has an incredible calmness and confidence about her, and her bedside manner is brilliant. She checks all the boxes."

Laura Schnell of Eisenberg & Schnell LLP is highly regarded for her representation of employees in a wide range of employment disputes. She has significant experience acting for clients within the banking and security industries.

John Singer of Singer Deutsch LLP represents employees in the financial services sector and other individuals in employment litigation and arbitration. His experience includes discrimination, whistleblowing and sexual harassment claims. **Strengths:** "John is very client-focused."

Marina Tsatalis of Wilson Sonsini Goodrich & Rosati covers a range of employment matters and is particularly noted for her expertise in trade secrets and employee mobility issues. **Strengths:** "Marina is an exceptional leader and adviser. Her depth of expertise in labor and employment matters, combined with her practical business judgment and steady guidance, make her an invaluable and trusted partner." "Marina has an innate ability to see around corners, strategize opponents into a box and deliver terrific results." "Marina is remarkable in her degree of knowledge about the subject and her complete calm in the face of difficult issues. She is a marvelous strategist, negotiator and counselor."

Liza Velazquez of Paul, Weiss, Rifkind, Wharton & Garrison LLP is highly sought after by corporate clients for employment-related litigation and internal investigation matters. She also has a strong track record in wage and hour class actions. **Strengths:** "Liza is incredible. She has a cool head and a calm demeanor and so is always able to be the safe harbor in a storm." "Liza is an excellent attorney who provides reliable advice and is very accessible." "Her risk analysis and legal documents are top-notch." "Liza offers thoughtful, practical guidance that helps navigate complex issues with confidence."

David Wechsler of Wechsler Gutfleisch Michael & Grossman leads the firm's employment offering. He has a strong track record of representing employees in the financial services sector, among others. **Strengths:** "David is commercially aware and does a great job hand-holding with clients in tricky situations."

Labor & Employment

Labor & Employment	
Leading Firms	
Band 1	
Harter Secrest & Emery LLP	
Nixon Peabody LLP	
Phillips Lytle LLP	
Band 2	
Barclay Damon LLP	
Bond, Schoeneck & King, PLLC	
Goldberg Segalla LLP	
Hodgson Russ LLP	
Band 3	
Harris Beach Murtha	
Lippes Mathias LLP	
Littler Mendelson, PC	
Schröder, Joseph & Associates LLP	
Senior Statespeople	
Senior Statespeople: distinguished older partners	
Odza Randall Bond, Schoeneck & King, PLLC	
Leading Individuals	
Band 1	
Calabrese Jeffrey J. Harter Secrest & Emery LLP	
Jones Stephen J. Nixon Peabody LLP	
Prestegard Linda Phillips Lytle LLP *	
Band 2	
D'Antonio Thomas Hodgson Russ LLP	
Godfrey Peter Hodgson Russ LLP	
Grasso James R. Phillips Lytle LLP *	
Moore Daniel Harris Beach Murtha	
Rittling Amy Habib Lippes Mathias LLP	
Shinaman Todd R. Nixon Peabody LLP	
Weissflach Robert Harter Secrest & Emery LLP	
Band 3	
Enright Rosemary Barclay Damon LLP	
Greenidge Taren Constangy, Brooks, Smith (ORL) ◇	
Harding Kimberly Nixon Peabody LLP *	
Hemenway Amy L. Harter Secrest & Emery LLP	
Maugans Christopher Goldberg Segalla LLP	
Melvin Buster Barclay Damon LLP	
Mudrick Ben Harter Secrest & Emery LLP	
Mulvehill Kevin Phillips Lytle LLP *	
Phipps Polito Jacqueline Littler Mendelson, PC	
Wright Luke Harter Secrest & Emery LLP	
Up-and-coming individuals	
O'Connor James Phillips Lytle LLP *	
* Indicates individual with profile.	
◇ (ORL) = Other Ranked Lawyer.	
Alphabetical order within each band. Band 1 is highest.	

Band 1

Harter Secrest & Emery LLP

What the team is known for

Harter Secrest & Emery operates a highly regarded team, offering particular expertise in labor relations work, as well as employment and class action litigation and day-to-day employment counseling. The practice represents healthcare providers, banks and manufacturers, as well as clients in the automotive, sports, retail, and food and beverage sectors.

Strengths

"Harter Secrest & Emery have provided commercial, pragmatic advice and really taken the time to understand our business. They have also sought specifi-

cally to provide cost-effective advice."

"They are responsive, understand our organization and have the ability to provide options and scenarios based on risk level and speak to their advice on each."

"HSE provides practical, insightful guidance and partners with management and executives to achieve desired business outcomes while staying compliant."

"They offer honest, clear communication and attention to detail."

"Harter has a relatively deep bench of attorneys with labor and employment, employee benefits and ERISA experience."

Notable practitioners

Jeffrey Calabrese is a respected labor and employment attorney frequently called upon to represent employers in litigation including restrictive covenant issues. **Strengths:** "Jeff has been great to work with and always available." **Robert Weissflach** has a strong practice in the labor and employment space and routinely represents clients in ERISA lawsuits, gender discrimination cases and union negotiations. **Strengths:** "Rob has been wonderful to work with over the years. He is very knowledgeable about our needs and dynamics."

Amy Hemenway focuses her practice on advising employers on a wide array of day-to-day employment matters as well as handling disputes and administrative proceedings. **Strengths:** "Amy provides quick response, understands our business and the people we serve, and goes the extra mile." **Ben Mudrick** has a notable practice advising on a wide range of labor and employment issues, including collective bargaining agreements, hiring, and wage and hour practices. **Strengths:** "Ben is one of the best attorneys I have worked with." "Ben is excellent. He is personable, reliable and quick thinking. He is always able to come up with strategy and potential courses of action." "Ben Mudrick takes the time to understand the unique needs of the business and offer strategies that are not only legally sound but also aligned with our values and culture."

Luke Wright is a go-to litigator with expertise assisting a wide array of clients with discrimination and other employment disputes. **Strengths:** "Luke is incredibly supportive of our needs, responsive and helpful. His direction and advice are clear, and he always makes recommendations suited to our comfort with multiple approaches." "Luke is an invaluable resource in labor and employment guidance, especially in the areas of leave management, wage and hour, and non-discrimination matters. He gives great presentations and is always available to step in when needed." "He is client-focused and a problem-solver, laying out all the options. I learn a lot from him and enjoy his supportive conversational approach."

Nixon Peabody LLP

What the team is known for

Nixon Peabody is a well-regarded firm noted for its representation of a range of national and global employers in the financial services, retail, healthcare and technology sectors. The practice is highlighted for managing class and collective actions, wage

and hour litigation, nationwide discrimination and retaliatory claims, and harassment allegations.

Strengths

"The attorneys at Nixon Peabody demonstrated an exceptional level and combination of knowledge and professionalism, and were reliable, friendly and easy to work with at every step."

"They offer practical advice, responsiveness and subject matter expertise."

Notable practitioners

Stephen Jones has a varied practice that sees him handle wage and hour claims, ERISA litigation, and allegations of harassment and discrimination.

Strengths: "Steve is an excellent attorney. He has provided us with outstanding, cost-effective service for years." Todd Shinaman is frequently called upon by employers seeking defense in class actions, discrimination claims and other complex disputes.

Strengths: "Todd is an excellent lawyer and subject matter expert. He provides us with practical advice and has helped us through some challenging matters." **Kimberly Harding** is increasingly recognized for her sophisticated representation of employers in sensitive harassment claims and labor relations work.

Phillips Lytle LLP

What the team is known for

Phillips Lytle is particularly noted for its handling of a broad range of traditional labor matters. The practice manages wage and hour collective and class actions, discrimination and harassment claims and employment contract disputes. The team routinely acts for clients in investigations and actions by federal and state Departments of Labor and in defense of whistle-blower claims.

Strengths

"Phillips Lytle has a great understanding of multiple perspectives and possibilities and guides our company in a steady direction considering the big picture."

"Phillips Lytle provides pragmatic common-sense advice to our company and is always quick to respond to our requests for assistance."

"I appreciate them for their promptness in responses, pressing matters forward to resolution and persuasive legal drafting of correspondence."

"Phillips Lytle provide guidance on employment matters not in a dictatorial fashion. They collaborate with us by listening to what our goals are and then offering options."

"They have a lot of experience in labor issues and a good mix of employees with varied backgrounds and specialties who work well as a team so they can provide great answers to questions and legal advice to us."

Work highlights

Phillips Lytle provided on-going advice and guidance to PCB Piezotronics on the full spectrum of labor and employment issues affecting the workplace, such as compliance with wage and hour laws, compliance with discrimination laws, reasonable accommodations, leaves under the FMLA, employee discipline, and developing and implementing workplace policies.

Notable practitioners

Linda Prestegaard is an experienced employment litigator with a proven track record of success in the defense of a wide range of employers in state and federal courts. **Strengths:** *"Linda meshes very well with our team and is a pleasure to work with. She has my full trust and confidence when she helps us." "We trust her legal acumen and judgment completely. Linda also has excellent client service and is always prepared to help with any matters on which we need her support." "Linda is amazing. She is knowledgeable about our company and industry. She is also understanding and very thorough." "Linda is no-nonsense, very pragmatic and to the point. She is very experienced in the labor area."* James Grasso advises a varied clientele that includes local counties, not-for-profit healthcare providers and manufacturers. He works on both contentious and non-contentious labor and employment issues. **Strengths:** *"Jim is a fantastic attorney. He is extremely responsive and always reachable. He is very knowledgeable about labor and employment law and provides us with pragmatic, smart advice." "He has outstanding knowledge of labor law and is super responsive and practical."* **Kevin Mulvehill** heads the labor and employment practice at Phillips Lytle and is experienced in a wide range of traditional labor matters as well as offering strength advising on employment issues. **Strengths:** *"It was great working with him. He was very responsive, professional and had a very calming demeanor."* James O'Connor is noted for a whole range of contentious and non-contentious labor and employment matters, including matters involving discrimination, wrongful terminations, internal investigations, restrictive covenants and collective bargaining. **Strengths:** *"James is among the best labor lawyers I have worked with in my career." "James always takes the time to explain things objectively and then gives his best advice on the given matter. I'm very fortunate to have him in our corner." "James has been wonderful to work with, and we value and appreciate the knowledge, time and direction he has provided." "Jim is the partner we have been looking for. He is responsive, attentive and truly takes the time to understand our needs and relate to us." "He is an excellent attorney who maintains close relationships with clients and is very responsive to their needs."*

Band 2

Barclay Damon LLP

What the team is known for

Barclay Damon operates a highly rated team, offering notable expertise in employment litigation and advice for clients in the hospitality, tech, manufacturing and healthcare sectors. The team exhibits strength in a number of areas, including employment discrimination and retaliation litigation, as well as employee discharge cases. The department regularly represents private companies and public entities.

Strengths

"Barclay Damon's labor and employment team stands out because they give clear, practical guidance rather than theoretical answers."
"The firm consistently demonstrates sound judgment, responsiveness and a deep depth of understanding of both employment law and our business operations."

"The firm excels in proactively identifying and mitigating legal risks. Their thorough approach to compliance and strategic guidance ensures our organization remains protected and compliant with regulatory requirements."

"Their breadth and depth of legal and regulatory knowledge distinguish them from others above and beyond. They understand and balance the tension between law and business management well."

Work highlights

Barclay Damon defended Burdick BMW against a complaint filed with the New York State Division of Human Rights, alleging, in part, a termination based on sexual orientation.

Notable practitioners

Rosemary Enright is recognized for her skilled handling of both labor and employment matters. She counsels on retaliation and discrimination claims alongside possessing expertise in union relations. **Strengths:** *"Rosemary has experience with nearly every situation we have discussed and offers excellent advice. She is always available to help." "Rosemary has been an excellent partner. She understands our workplace dynamics and the union environment we operate in, which allows her to give advice that fits our real conditions, not just the legal framework." "Rosemary stands out for her responsiveness and practical approach to complex employment law issues. She consistently provides actionable guidance that balances legal compliance with business needs."* **Buster Melvin** offers expertise representing clients in a wide array of employment disputes, including before the New York State Division of Human Rights. **Strengths:** *"I appreciate Buster for his responsiveness, understanding, ability to sort through complex situations and truly understanding our needs." "Buster is highly responsive and consistently available. He understands our organization well and communicates in a clear, practical way that is easy for all audiences to understand."*

Bond, Schoeneck & King, PLLC

What the team is known for

Bond, Schoeneck & King is recognized as a strong labor and employment practice in upstate New York, with deep expertise in traditional labor matters and employment litigation. The firm advises an impressive roster of clients including Fortune 500 companies, academic institutions, municipalities and medical centers. The group also handles labor relations, including collective bargaining, contract negotiation and arbitration, as well as a broad range of discrimination claims. The team is able to call upon the wider expertise of the immigration and employee benefits practice groups.

Notable practitioners

Randall Odza provides counsel to employers in connection with antidiscrimination laws and collective bargaining agreements, among other matters.

Goldberg Segalla LLP

What the team is known for

Goldberg Segalla maintains a respected practice group known for its representation of municipalities across upstate New York, handling day-to-day employment counseling, litigation and traditional

labor services. The team exhibits strengths in a number of areas, from dismissal challenges to a diverse range of discrimination claims as well as handling labor relations, including employment contracts and collective bargaining agreements. The group offers additional expertise in the policing and healthcare sectors.

Strengths

"The team is quick to respond to inquiries and questions, and its knowledge base is excellent."

"This firm provides excellent service and practical recommendations and legal advice. I appreciate the attention the firm provides to our legal challenges."

"The team is focused, concise, professional and appropriately zealous."

"They stand out for their responsiveness and practical, business-minded advice."

"Goldberg Segalla have proven ability to manage complex employment disputes, from discrimination claims to wrongful termination claims, with strong courtroom and negotiation experience."

Notable practitioners

Christopher Maugans has a growing reputation for his adept handling of a wide array of employment litigation and labor matters. His diverse client base includes a number of municipalities. **Strengths:** *"I cannot say enough positive things about Chris. I've had the pleasure of working with him on many cases over the years and 100% trust his expertise and recommendations." "Chris is bright, energetic and tireless and has a drive to win each case for you. He is more than just a hired gun but wants to produce a result that is in the best interests of his client." "Chris sets himself apart by his responsiveness and his ability to provide sound legal direction." "Chris has incredible knowledge of New York employment law. He is responsive, an excellent communicator and an effective strategist to drive resolutions." "Chris is highly responsive, practical and easy to work with. He provides clear, actionable guidance and does a great job balancing legal risk with real-world business needs."*

Hodgson Russ LLP

What the team is known for

Hodgson Russ works on labor and employment matters for a range of unionized and non-unionized clients. The practice regularly handles wage and hour, discrimination and harassment claims, while providing training to management to minimize risk and potential litigation. The team is capable of handling labor relations matters, including collective bargaining and advising on union-organizing campaigns.

Strengths

"We have had some fairly complex and sophisticated matters, and we have been pleased with the results each time."

"Stability and depth of up-to-date legal knowledge along with customer focus and responsiveness of their partners and associates to us as a client company distinguish them."

Work highlights

Hodgson Russ acted for Prime Performance in a suit filed by Tread Athletics for alleged breach of non-competition and non-solicitation by the plaintiff's former employees and alleged tortious interference with the post-employment covenants by the client.

Notable practitioners

Thomas D'Antonio is renowned for his expertise in the higher education sector. His strengths include the defense of employers in claims of retaliation and discrimination, as well as wage and hour matters.

Peter Godfrey has significant experience in the representation of employers in an array of issues, including labor negotiations and wage and hour litigation.

Band 3

Harris Beach Murtha

What the team is known for

Harris Beach is noted for its experience representing public and private clients in a broad range of labor and employment matters. The firm possesses expertise in labor relations, including collective bargaining, as well as employment litigation, including class actions, FLSA and ADA, wage and hour cases and dismissals. The team also advises clients on employee policies and non-competition agreements.

Notable practitioners

Daniel Moore focuses his practice on the defense of wage and hour cases and discrimination claims.

Lippes Mathias LLP

What the team is known for

Lippes Mathias is recognized for its established labor and employment practice group, housing expertise in both disciplinary and courtroom proceedings. The team is particularly noted for its experience in representations involving discrimination and injury claims, including EEOC and OSHA actions. The firm acts for a range of public institutions and private companies.

Strengths

"Lippes is a very well-respected firm with expertise in a variety of legal areas."

Notable practitioners

Amy Habib Rittling is head of Lippes Mathias's employment practice. Her experience covers workplace investigations and audits, as well as non-compete issues. **Strengths:** *"Amy Habib Rittling has a very strong background in the labor and employment space. She is an excellent attorney and a difference maker."*

Littler Mendelson, PC

What the team is known for

Littler Mendelson houses a well-regarded practice and is recognized for frequently handling wage and hour claims, class and collective actions, and labor relations work. The team also possesses expertise in a broad range of employment matters, including unfair labor practices, discrimination and harassment claims, and employee benefits plans.

Strengths

"They were outstanding at managing complex cases."

"The law firm has a strong and knowledgeable team. Its lawyers are creative, experienced and always went the extra distance."

Notable practitioners

Jacqueline Phipps Polito is a widely respected practitioner with longstanding experience advising employers in both contentious and noncontentious matters. She supports clients in the healthcare, food and beverage, and manufacturing industries.

Strengths: *"She is practical, responsive and cognizant of balancing business and legal risk."*

Schröder, Joseph & Associates LLP

What the team is known for

Schröder, Joseph & Associates is a well-recognized labor and employment boutique law firm in Upstate New York operating out of Buffalo and Franklinville. The team boasts a notable clientele and is adept at dealing with union relations, strikes and litigation.

Strengths

"They're a good firm who get good results for their clients."

Other Ranked Lawyers

Taren Greenidge of Constangy, Brooks, Smith & Prophete is able to expertly assist clients with discrimination claims and termination issues as well as showing further strengths in conducting internal investigations.

Taren Greenidge has been exceptional to work with. Her strategic thinking is top tier, and she is a true thought partner who helps us see around corners, anticipate risks and shape sound approaches to complex issues.

Taren is a great partner and is easy to work with. She's knowledgeable and attentive.

Taren is amazing to work with.

NEW YORK: A Litigation: Securities Overview

2026 Securities Litigation Trends

Over the past year, the federal securities docket has mirrored an increasingly volatile global market. Although AI-related suits took center stage in 2025, new filings generally shared a common impetus: shifting disclosure practices and heightened regulatory uncertainty. Doctrinally, courts deepened long-standing schisms on some issues even as they offered much-needed clarity on others. This period of flux sets a complex stage for 2026. Below, we highlight topics that will continue to shape securities litigation strategy and jurisprudence in the year ahead.

The Importance of AI Risk Disclosures

As AI moves from buzzword to boardroom priority, securities class actions increasingly target “AI-washing” – claims that are premised on companies allegedly misrepresenting their AI capabilities. Recent cases illustrate this trend. For example, in *In re Opendoor Technologies Inc Securities Litigation*, No 22-CV-1717, 2024 WL 2153529 (D Ariz 14 May 2024), plaintiffs challenged statements about the superiority of the company’s AI-powered pricing algorithm. In *In re Upstart Holdings, Inc Securities Litigation*, No 22-CV-2935, 2025 WL 2772475 (SD Ohio 29 September 2025), plaintiffs challenged defendant’s statements about the advantages of its AI-powered underwriting model. The surge in AI-related filings has received a mixed reception from courts, many of which appear skeptical as to whether plaintiffs can adduce facts in support of their claims that AI-related statements were false or misleading.

For issuers and their counsel, the takeaway is clear: to mitigate litigation risk, AI-related disclosures must be disciplined, supportable and consistent across Securities and Exchange Commission (SEC) filings, earnings calls, investor presentations and marketing materials. The pressure to get this right is mounting. A 2025 Conference Board/ESGAUGE analysis found that 72% of S&P 500 companies disclosed material AI risks in 2025, up from 12% in 2023 – meaning that as more companies enhance AI disclosures they become susceptible to increased scrutiny. Companies that differentiate between pilot-stage and deployed tools, and disclose risks calibrated to the maturity of their technology, will be far better positioned to secure early dismissal of a securities class action than issuers who do not.

Divergence on Class Certification Post-Goldman

Another developing facet of securities litigation concerns class certification. Many securities class actions are “inflation-maintenance” cases, where plaintiffs allege that misrepresentations maintained, rather than inflated, stock prices. To invoke the presumption of class-wide reliance under *Basic Inc v Levinson*, 485 US 224 (1988), these plaintiffs point to a stock drop following a “corrective” disclosure, claim that it corrected an earlier misstatement, and argue that the drop revealed the inflation caused by that misstatement. In *Goldman Sachs Grp, Inc v Ark Tchr Ret Sys*, 594 US 113 (2021), the Supreme Court held that courts at class certification must scrutinize whether the alleged misrepresentations and corrective disclosures “match” – if they do not, the challenged disclosures did not impact the stock price and class certification is inappropriate.

Lower courts have applied *Goldman* with varying rigor. To date, the Second Circuit has articulated the most exacting interpretation, requiring that a corrective disclosure “actually correct” a generic misstatement or “directly render [it] false.” See *Ark Tchr Ret Sys v Goldman Sachs Grp, Inc*, 77 F4th 74, 98 (2d Cir 2023). The Third Circuit has been comparatively lenient, inferring price impact where there is a match “[b]etween the *subject* of the alleged misrepresentation and the *content* of the disclosures.” See *San Diego Cnty Emps Ret Assoc v Johnson & Johnson*, No 24–1409, 2025 WL 2176586, at *4 (3d Cir 30 July 2025). The Ninth Circuit followed suit, holding that the statements “matched enough” for purposes of class certification without determining whether the corrective disclosure contradicted the challenged statement. See *Jaeger v Zillow Grp, Inc*, No 24–6605, 2025 WL 2741642, at *2 (9th Cir 26 September 2025).

Class certification is poised to continue evolving, as defendants in the Third Circuit action have petitioned the Supreme Court for a writ of certiorari. If the Supreme Court grants review, its decision could clarify the scrutiny that plaintiffs must survive to obtain class certification and, in so doing, give defendants a stronger tool for defeating class certification.

Tariff Uncertainty Leads to New Securities Class Actions

Tariffs have dominated headlines since President Trump announced sweeping import duties on “Liberation Day,” 2 April 2025, targeting major trading partners including China, Mexico and the EU. The administration’s tariff policy shifted repeatedly over the course of the past year – fluctuating country-by-country as leverage for bilateral negotiations – until the Supreme Court rejected the President’s reliance on the International Emergency Economic Powers Act as statutory authority for his actions in February 2026. The President subsequently announced a global 15% tariff under different statutory authority. This volatility has strained supply chains and increased consumer prices.

This uncertainty has triggered tariff-related securities litigation. Several complaints filed in 2025 alleged Section 10(b) and 20(a) violations stemming from issuers who purportedly downplayed tariff impacts on performance and guidance. For instance, in *Sarti v Dow Inc*, No 2:25-CV-12744-BRM-KGA (ED Mich 29 August 2025), plaintiffs challenged statements expressing optimism about weathering tariff headwinds that purportedly failed to disclose the severity of a tariff’s impacts. In *Cap v Carmax Inc*, No 1:25-CV-030602 (D Md 3 November 2025), plaintiffs targeted statements attributing growth to the issuer’s business model rather than tariff-driven speculation about future price increases. In *Purrrington v Lakeland Industries, Inc*, No 1:260-CV-001501 (SDNY 23 February 2026), plaintiffs alleged that the company overstated its tariff mitigation measures. Given the ongoing policy uncertainty, issuers should continue to scrutinize communications about tariff exposure and effects.

Spoofing Litigation Continues

Spoofing continues to spawn securities litigation. Spoofing is a form of market manipulation whereby a trader places orders it never intends to execute to artificially move prices. For example, a trader might place a large sell order to drive down a security’s

price, buy at the lower price, then cancel the original order before the price rebounds. Civil spoofing complaints have increased recently, targeting market participants, including broker-dealers, under theories of common law fraud and violations of Sections 9(a)(2) and 10(b) of the 1934 Exchange Act. As is frequently the case in securities litigation, the success of spoofing claims turns on whether a plaintiff has established scienter (manipulative intent) and loss causation (adverse price effects). Securities litiga-

tors should monitor developments in spoofing litigation, focusing in particular on decisions addressing these elements.

As litigants continue to test theories grounded in emerging technology and evolving regulatory expectations, case outcomes will increasingly depend on getting ahead of the curve. Clients are best served by counsel that keeps abreast of this shifting landscape and proves adept at both implementing risk mitigation strategies and leveraging developments in the case law.

NEW YORK: A Litigation: General Commercial Overview

Access to New York's Commercial Division and Emerging Gatekeeping Trends

New York City is one of the world's leading centers for business, finance, real estate and media. Since 1995, the Commercial Division of the Supreme Court of the State of New York has offered an unrivaled forum for resolving complex commercial disputes among US and international business litigants. Business leaders and their legal advisers often choose New York law to govern their commercial arrangements and routinely select the Commercial Division as the forum for resolving their business disputes when they arise. The reasons are plenty. Commercial Division justices are sophisticated jurists with extensive experience in adjudicating complex commercial disputes. Matters assigned to the Commercial Division are subject to a specialized set of rules designed to maximize efficiency, including streamlining discovery and offering an accelerated adjudication procedure by which eligible cases may be ready for trial in as few as nine months. Furthermore, the Commercial Division is advised by a dedicated advisory council – comprised of current and former jurists, in-house counsel from some of the world's largest corporations, and respected members of the New York commercial bar – providing recommendations to further enhance the services offered by the Commercial Division.

A case must meet certain requirements to be eligible for assignment to the Commercial Division. The amount in controversy must meet a specified monetary threshold ranging from USD50,000 in Albany County to USD500,000 in New York County. The dispute must also concern specified subject matters including, among others:

- breach of contract;
- commercial torts such as breach of fiduciary, fraud and misrepresentation;
- statutory and common law disputes arising out of business dealings;
- commercial class actions;
- business transactions arising out of dealings with commercial banks and other financial institutions;
- internal affairs of business organizations;
- dissolution of business entities;
- commercial insurance disputes; and
- applications to stay or compel arbitration or to affirm or disaffirm arbitration awards involving any of the foregoing.

Although some cases fall squarely within the requirements for designation to the Commercial Division, others seem ripe for adjudication by this specialized business court but do not fit neatly within these requirements. Each year, numerous cases that, on the surface, involve complex business disputes are rejected for designation. This appears to reflect a careful gatekeeping effort by the Commercial Division to admit only those cases that unquestionably satisfy its subject matter rules.

For example, in *Board of Managers of 101 Wall Condominium v 99 Wall Development, Inc, et al* (Index No 655972/2025), the Administrative Judge of the Commercial Division – tasked with considering requested transfers of cases to the Commercial Division – took a narrow view of what falls into the category of “commercial cases” under the Commercial Division Rules, while at the same time taking a broad view of the list of presumptive “non-commercial cases” under those rules. There, the plaintiff (a condominium board) alleged that it was owed over USD1 million based on the sponsor's alleged breaches of the offering plan and purchase agreements in connection with the conversion and renovation of the building. The plaintiff also asserted claims for fraud, breach of fiduciary duty, and an accounting. The defendants sought to transfer the case to the Commercial Division because it clearly involved breach of contract and commercial torts arising out of business dealings. Nevertheless, the administrative judge rejected the transfer request, determining that:

- the case was not a “commercial case” at all; and
- it was, in fact, a “residential real estate dispute,” which is a presumptive “non-commercial case” under the Rules.

A similar result occurred in *Island Exterior Fabricators LLC v Tishman Construction Corp of New York* (Index No 654788/2023), which involved a particularly complex commercial dispute related to the construction of the Richard Gilder Center for Science, Education and Innovation at the American Museum of Natural History in Manhattan, a 230,000 square foot, USD465 million dollar real estate development project. The plaintiff's claims sought damages exceeding USD8 million resulting from significant project delays and design changes during the project's performance, which took place during the COVID-19 pandemic. Although the applicable monetary threshold was satisfied, and the dispute concerned complex contract issues, the administrative judge denied the plaintiff's request for transfer to the Commercial Division be-

cause “[t]he alleged ‘breach of contract’ did not arise out of ‘business dealings’ as that term is generally defined by” the Commercial Division Rules, and the claims concerning construction delays and related disputes “are not the type of claims consisting of a ‘complex and consequential commercial matter’ ordinarily heard in the Commercial Division.” Under this logic, commercial construction disputes – no matter how complex – are virtually barred from designation to the Commercial Division.

In some instances, different courts tasked with considering the propriety of Commercial Division assignments may reach divergent conclusions in nearly identical circumstances. In *Hussein Beydoun et al v Viral Development LLC* (Index No 605816/2025), the petitioners – arguing that they were members of a limited liability company (LLC) that had developed an AI-assisted weight loss app – commenced a special proceeding seeking an order directing the LLC to permit them to inspect the company’s books and records pursuant to New York LLC law. Following the Court’s initial rejection of assignment to the Commercial Division, the respondent (with the petitioners’ consent) requested that the administrative judge direct the transfer, noting that the case is “alleged to arise out of business dealings (eg, partnership, shareholder, joint venture, and other business agreements),” involved

“technology transactions and/or commercial disputes involving or arising out of technology,” and sought “equitable or declaratory relief” based on a purported “statutory and/or common law violation (ie, New York’s LLC and common law). The request was denied without explanation.

In contrast, in *Hazan et al v Duffy Square Associates, Inc et al* (Index No 65467/2022), the Court reached the opposite conclusion. In *Hazan*, the petitioners were shareholders/members of various entities with interests in family-owned commercial real estate, and commenced a special proceeding seeking to inspect corporate books and records. The Court granted the petitioners’ request for assignment to the Commercial Division without issue.

Summary

In sum, unless the issues in the case fall strictly within the parameters of the Commercial Division, litigants should be prepared to have their requests for assignment scrutinized and possibly rejected. Moreover, they should assume that, once their initial attempt to designate their case for assignment to the Commercial Division has been denied, the administrative judge will be unlikely to reverse that decision and transfer the case to the Commercial Division.

Litigation

Litigation: Securities
Leading Firms
Band 1
Cravath, Swaine & Moore LLP
Davis Polk & Wardwell LLP
Latham & Watkins LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Simpson Thacher & Bartlett LLP
Skadden, Arps, Slate, Meagher & Flom LLP
Sullivan & Cromwell LLP
Wachtell, Lipton, Rosen & Katz
Band 2
A&O Shearman
Cleary Gottlieb Steen & Hamilton LLP
Debevoise & Plimpton LLP
Freshfields US LLP
Kirkland & Ellis LLP
Sidley Austin LLP
Weil, Gotshal & Manges LLP
Willkie Farr & Gallagher LLP
Band 3
Cahill Gordon & Reindel LLP
Fried, Frank, Harris, Shriver & Jacobson LLP
Gibson, Dunn & Crutcher LLP
Katten
Milbank LLP
O'Melveny & Myers LLP
Quinn Emanuel Urquhart & Sullivan, LLP
Ropes & Gray LLP
WilmerHale
Winston Taylor LLP
Band 4
Dechert LLP
Goodwin
Jones Day
King & Spalding LLP
Levine Lee LLP
Mayer Brown LLP
Paul Hastings LLP
White & Case LLP
Band 5
HSF Kramer
McDermott Will & Schulte
Vinson & Elkins LLP
<i>Alphabetical order within each band. Band 1 is highest.</i>

The editorial is in alphabetical order by firm name.

A&O Shearman

What the team is known for

A&O Shearman demonstrates strength across an impressive range of civil disputes, particularly those arising from the financial services industry. It is well regarded for its expert defense of securities offerings class actions and RMBS litigation, drawing on additional strength in investigations and enforcement proceedings. The firm is also highly active in market manipulation and rate-fixing cases on behalf of financial clients. Its broader commercial litigation practice features strengths in areas including insurance disputes, bankruptcy and antitrust disputes. Its experience includes disputes involving appellate proceedings. The firm possesses excellent cross-border capabilities, with strong coverage of European and Asian jurisdictions.

Strengths

"A&O Shearman's lawyers are incredibly hard-working and strong trial lawyers. The client service is also impeccable."

"A&O Shearman's attorneys are true experts in high-risk litigation. They are innovative in their approach and understand jurisdictions. They are aggressive litigators in pursuing our positions in cases."

"A&O Shearman does a fantastic job. The firm always gets good results, it's good at negotiations and manages client expectations."

"A&O Shearman has a great litigation practice."

Work highlights

A&O Shearman represented Paramount Global in winning a complete appellate victory in a securities class action litigation arising from the historic collapse of Archegos Capital Management.

Notable practitioners

Adam Hakki has a leading practice representing top financial institutions in a whole host of complex securities and financial litigation. He is particularly prominent in representing underwriters. **Strengths:** "Adam has an encyclopedic knowledge of the current state of the law across all legal services." "I don't think there's anything he couldn't litigate, he is a very rare talent." **Daniel Lewis** achieves excellent results in his work for financial clients, and is well versed in underwriter representation as well as in MBS litigation. **Strengths:** "Daniel is an excellent attorney. He offers very sound advice and judgment." "Daniel is a strong, strategic thinker with a good command of the facts." "Daniel is wonderful, strategic and aggressive."

Akin

What the team is known for

Akin boasts a respected litigation practice with an established reputation for expertise in disputes relating to financial restructuring. It counts among its clients several prominent hedge funds and investment funds, as well as a number of commercial clients in the energy sector. The firm fields a strong bench of experienced trial lawyers and regulatory experts.

Strengths

"Akin partners are highly responsive and practical. The firm has a reputation for zealous representation of its clients, but its attorneys are much more than legal gladiators, they know when to solve problems through negotiation and compromise. They are super impressive."

"Akin is thorough, smart and agile. The team cuts through the noise and focuses on the critical issues, devising and emphasizing arguments that permit a smooth resolution. Its attorneys are effective, efficient and have very good commercial awareness too."

"Akin stands out for its ability to assess which issues are going to be important to the court and in articulating those issues and writing arguments in ways that are compelling. Akin is highly gifted in assessing matters and is successful as a result."

"Akin is knowledgeable, responsive, personable and thorough. The firm's subject matter expertise is comprehensive, spanning complex commercial, regulatory and transactional issues, while its

practical judgment ensures that advice is always grounded in real world considerations."

Work highlights

Akin continued to represent Armistice Capital in a Section 16(b) lawsuit, winning a three-day jury trial in the District of Colorado.

Notable practitioners

Uri Itkin regularly acts for major insurers and asset managers on complex cases relating to commercial mortgage-backed securities, as part of a broader practice in financial litigation. **Strengths:** "Uri is our top choice for any business litigation matter." "Uri is a strategic thinker who quickly grasps and distills the intricacies of complex issues and arguments." "Uri is a great lawyer with strong commercial litigation instincts." "Uri is a great advocate who is business-minded and takes the time to understand our objectives in any potential claim." **Douglas Rappaport** focuses his practice on investment funds, with expertise in a wide array of securities disputes and commercial litigation including breach of contract, alleged fraud and activist campaigns. **Strengths:** "Doug is extremely practical and efficient." "Doug truly cares about his clients and reaches out proactively regarding relevant updates. He is highly sophisticated and has deep subject matter expertise." "Doug brings a level-headed and thorough analysis to each issue, with an eye toward resolution not just issue spotting." "Doug is an exceptional attorney who makes an effort to understand the client's business needs, and effectively manages his team."

Alston & Bird LLP

What the team is known for

Alston & Bird is retained by notable clients in diverse industry sectors, including banking, media, life sciences and insurance, to act on an array of complex commercial disputes. It hosts expertise across contractual disputes, bankruptcy, IP and securities cases.

Strengths

"Alston & Bird excels at being mindful of our business objectives. The firm is able to zoom out to modulate its approach to fit the business' needs. It is a real partner."

"Alston & Bird demonstrates excellent knowledge of the law and expertise in developing the facts. The team also has excellent trial skills, advocacy and responsiveness. Its attorneys are strategically proactive and great from top to bottom."

"Alston & Bird is efficient, commercial and produces consistently good work product. It is always able to find the right person at the firm no matter how esoteric the issue, and its attorneys are always responsive with a well thought-out answer to any questions."

"Alston & Bird distinguishes itself through its subject matter expertise, strategic thinking, responsiveness and communication. The firm has a very good understanding of both business and industry, and takes the time to listen, learn and understand the parts that are more complex and nuanced."

Work highlights

Alston & Bird continued to represent Bureau Veritas and its subsidiary, Inspectorate America Corpora-

Litigation: Securities		
Senior Statespeople and Eminent Practitioners		
Senior Statespeople: distinguished older partners	Eminent Practitioners	
Portnoy Lawrence <i>Davis Polk & Wardwell LLP *</i>	Washer Herbert S <i>Cahill Gordon & Reindel LLP</i>	
Leading Individuals		
Star individuals	Zalka Caroline <i>Weil, Gotshal & Manges LLP</i>	Regan William <i>Hogan Lovells US LLP</i>
Giuffra Jr Robert J <i>Sullivan & Cromwell LLP *</i>	Band 3	Rein David <i>Sullivan & Cromwell LLP *</i>
Hakki Adam S <i>A&O Shearman</i>	Broughel Kevin P. <i>Katten</i>	Rotenberg Jonathan <i>Katten</i>
Karp Brad S <i>Paul, Weiss, Rifkind, Wharton & Garrison LLP</i>	Conn Jennifer <i>Paul Hastings LLP *</i>	Rudzin Abby <i>O'Melveny & Myers LLP</i>
Kasner Jay B <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>	Connelly Blair <i>Latham & Watkins LLP *</i>	Schwartz Jed M. <i>Milbank LLP</i>
Kramer Daniel J <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	Dell Michael <i>HSF Kramer</i>	Sher Barry G <i>Paul Hastings LLP *</i>
Savitt William <i>Wachtell, Lipton, Rosen & Katz</i>	DeMasi Karin A. <i>Cravath, Swaine & Moore LLP *</i>	Sidman Howard <i>Jones Day</i>
Band 1	DiRisio Matthew <i>Winston Taylor LLP *</i>	Skaistis Rachel <i>Cravath, Swaine & Moore LLP *</i>
Buergel Susanna M. <i>Paul, Weiss, Rifkind, Wharton</i>	Ditchfield Andrew <i>Davis Polk & Wardwell LLP *</i>	Vigna Jason C. <i>Mintz Levin Cohn Ferris Glovsky</i>
Clubok Andrew B <i>Latham & Watkins LLP *</i>	Drylewski Alexander <i>Skadden, Arps, Slate, Meagher</i>	Waldman Craig <i>Simpson Thacher & Bartlett LLP *</i>
Cooper Roger <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Duggan Charles <i>Davis Polk & Wardwell LLP *</i>	Yadava Nina <i>Jones Day</i>
Cosenza Todd G <i>Willkie Farr & Gallagher LLP *</i>	Ehrlich Andrew <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	Band 5
Eaton Mary <i>Freshfields US LLP</i>	Greene Douglas W <i>BakerHostetler LLP *</i>	Ascher Stephen L. <i>Jenner & Block LLP</i>
Goldstein Sandra C <i>Kirkland & Ellis LLP *</i>	Jacobsen Joni <i>Dechert LLP *</i>	Baumstein Douglas <i>Mintz Levin Cohn Ferris Glovsky</i>
Kotler Meredith <i>Freshfields US LLP</i>	Lee Kenneth E <i>Levine Lee LLP</i>	Clarke Jr. John J <i>DLA Piper LLP (US)</i>
Luftglass Scott <i>Fried, Frank, Harris, Shriver & Jacobson</i>	Levander Andrew J <i>Dechert LLP *</i>	Cohen Mark S <i>Cohen & Gresser LLP</i>
Musoff Scott <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>	Murphy Sean M <i>Milbank LLP</i>	Crisp Martin J <i>Ropes & Gray LLP</i>
Nelles Sharon L <i>Sullivan & Cromwell LLP *</i>	Polubinski Edmund <i>Davis Polk & Wardwell LLP *</i>	Eichenberger Sarah <i>Katten</i>
Neuwirth John A <i>Weil, Gotshal & Manges LLP</i>	Roeser Daniel <i>Goodwin *</i>	Gerstein Jason <i>Dechert LLP</i>
O'Connor Maeve <i>Debevoise & Plimpton LLP</i>	Ryan Antony L <i>Cravath, Swaine & Moore LLP *</i>	Gittes Susan <i>Debevoise & Plimpton LLP</i>
Polkes Jonathan <i>White & Case LLP</i>	Seshens Dana M <i>Davis Polk & Wardwell LLP *</i>	Greenfield Elliot <i>Debevoise & Plimpton LLP</i>
Rosenberg Jonathan <i>O'Melveny & Myers LLP</i>	Wine Jamie <i>Latham & Watkins LLP *</i>	Hammel Jeff G <i>Latham & Watkins LLP *</i>
Rouhandeh James <i>Davis Polk & Wardwell LLP *</i>	Band 4	Hou Victor <i>Cleary Gottlieb Steen & Hamilton LLP</i>
Saltzstein Susan L <i>Skadden, Arps, Slate, Meagher</i>	Amsel Joshua <i>Weil, Gotshal & Manges LLP</i>	Jaffe Brett <i>Alston & Bird LLP *</i>
Tambe Jayant W <i>Jones Day</i>	Atkinson Stefan <i>Kirkland & Ellis LLP *</i>	Kaplan-Marans Tamar <i>WilmerHale</i>
Youngwood Jonathan K <i>Simpson Thacher & Bartlett LLP</i>	Bernstein Jesse <i>Quinn Emanuel Urquhart & Sullivan *</i>	Keighley Jennifer <i>Orrick, Herrington & Sutcliffe LLP</i>
Band 2	Christensen Evert <i>Weil, Gotshal & Manges LLP</i>	Liu Angela <i>Dechert LLP *</i>
Bongiorno Michael <i>WilmerHale *</i>	Cording Charles Dean <i>Willkie Farr & Gallagher LLP *</i>	Maloney Mary Beth <i>Gibson, Dunn & Crutcher LLP</i>
Dunogué Agnès <i>Freshfields US LLP</i>	Crowell Nicholas <i>Sidley Austin LLP *</i>	Reddy Anitha <i>Wachtell, Lipton, Rosen & Katz</i>
Edelman Scott <i>Milbank LLP</i>	De Simone Joe <i>Mayer Brown LLP *</i>	Simmons Peter L <i>Fried, Frank, Harris, Shriver & Jacobson</i>
Halper Jason <i>Vinson & Elkins LLP</i>	Flath Lara A <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>	Thau Clifford <i>Tannenbaum Helpern (ORL) ◇</i>
Hennes David <i>Ropes & Gray LLP *</i>	Fumerton Robert <i>Skadden, Arps, Slate, Meagher</i>	Woan Tansy <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>
Januszewski David <i>Cahill Gordon & Reindel LLP</i>	Gerber Jared <i>McDermott Will & Schulte</i>	Wu Aric <i>BakerHostetler LLP *</i>
Kazanoff Peter E <i>Simpson Thacher & Bartlett LLP *</i>	Haims Joel C <i>McDermott Will & Schulte</i>	Yanez Antonio <i>Willkie Farr & Gallagher LLP *</i>
Kirsch Mark <i>King & Spalding LLP *</i>	Hall Jason <i>Cahill Gordon & Reindel LLP</i>	Up-and-coming individuals
Lewis Daniel <i>A&O Shearman</i>	Houck Robert G <i>Clifford Chance US LLP (ORL) ◇</i>	Albert Chad <i>Levine Lee LLP</i>
Lightdale Sarah <i>Latham & Watkins LLP *</i>	Hunter Jr Fraser L <i>WilmerHale *</i>	Antonelli Marisa <i>Vinson & Elkins LLP</i>
Mundiya Tariq <i>Willkie Farr & Gallagher LLP *</i>	Ingber Matthew <i>Mayer Brown LLP *</i>	Brauerman Sara <i>Vinson & Elkins LLP</i>
Neuner Lynn K <i>Simpson Thacher & Bartlett LLP *</i>	Kaplan Alex <i>Sidley Austin LLP *</i>	Brody Francesca <i>Sidley Austin LLP *</i>
Pepperman II Richard C <i>Sullivan & Cromwell LLP *</i>	Maguire William R <i>Hughes Hubbard & Reed LLP</i>	Ekono Zeh <i>Willkie Farr & Gallagher LLP *</i>
Scott Jeffrey <i>Sullivan & Cromwell LLP *</i>	Malkina Julia <i>Sullivan & Cromwell LLP *</i>	Hegt Jason <i>Latham & Watkins LLP *</i>
Slifkin Daniel <i>Cravath, Swaine & Moore LLP *</i>	McLeod Ryan <i>Wachtell, Lipton, Rosen & Katz</i>	Karp Meredith <i>Simpson Thacher & Bartlett LLP</i>
Smith James P <i>Winston Taylor LLP *</i>	Newell Charlotte <i>Sidley Austin LLP *</i>	Rodney Alexander <i>Kirkland & Ellis LLP</i>
Soloway Audra <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	Ramesh Sheila <i>Cahill Gordon & Reindel LLP</i>	Sternheim Michael P. <i>Fried, Frank, Harris, Shriver *</i>
Vanyo Bruce G <i>Katten</i>	Rappaport Douglas <i>Akin</i>	
* Indicates individual with profile.		
◇ (ORL) = Other Ranked Lawyer.		
Alphabetical order within each band. Band 1 is highest.		

tion, in a RICO action pending in the US District Court for the District of Puerto Rico brought by residents of Puerto Rico against 15 defendants for allegations that PREPA improperly overcharged consumers for fuel, violating an EPA Consent Decree.

Notable practitioners

Michael Hefter offers extensive experience in a broad range of civil disputes. His commercial litigation practice encompasses many contentious topics including RICO claims, trade secret violations and breach of fiduciary duty. **Strengths:** "Michael is an excellent litigator and advocate." "He is a warrior with a smile on his face. He is very good in court

and super smooth and quick on his feet." "Michael provides hard work and a dedication to delivering the best results possible. His knowledge in a vast array of areas is simply astounding." **Brett Jaffe** is cohead of Alston & Bird's global litigation practice. His securities practice is characterized by experience with SEC investigations, the Chancery Court of Delaware and lawsuits touching on breach of fiduciary duties, among other matters. **Strengths:** "Brett is a great litigator. He really understands and gets to the bottom of the issues quickly without any handholding. He has a great way with clients and is very good at what he does." "Brett is a very good, mature and thoughtful lawyer." "Brett has effective

and efficient strategic vision."

Arnold & Porter

What the team is known for

Arnold & Porter boasts a full-service litigation group fielding significant experience across civil disputes. The firm represents an impressive roster of financial clients, alongside considerable expertise representing clients in the pharmaceutical and wider life sciences sector. It demonstrates particular strength in commercial disputes arising from product liability and mass tort issues, with demonstrable experience in taking cases to trial. It is also adept at handling securities disputes, including class actions,

Litigation: Securities: Plaintiffs	
Leading Firms	
Band 1	
Bernstein Litowitz Berger & Grossmann LLP	
Band 2	
Cohen Milstein Sellers & Toll PLLC	
Kasowitz LLP	
Labaton Keller Sucharow LLP	
Robbins Geller Rudman & Dowd LLP	
Band 3	
Bleichmar Fonti & Auld LLP	
Grant & Eisenhofer PA	
JVK Law	
Pomerantz LLP	
Quinn Emanuel Urquhart & Sullivan, LLP	
Scott + Scott LLP	
Band 4	
Entwistle & Cappucci LLP	
Fields Kupka & Shukurov LLP	
Hach Rose Schirripa & Cheverie LLP	
Leading Individuals	
Band 1	
Berger Max W. Bernstein Litowitz Berger & Grossmann	
Graziano Salvatore J. Bernstein Litowitz Berger	
Silk Gerald Bernstein Litowitz Berger & Grossmann LLP	
Villegas Carol Labaton Keller Sucharow LLP *	
Band 2	
Bleichmar Javier Bleichmar Fonti & Auld LLP	
Canty Michael Labaton Keller Sucharow LLP *	
Eisenhofer Jay W. Grant & Eisenhofer PA	
Gardner Jonathan Labaton Keller Sucharow LLP *	
Hallowell Serena Motley Rice LLC (ORL) ◇	
Johnson Chad JVK Law	
Lieberman Jeremy Pomerantz LLP	
Posner Laura Cohen Milstein Sellers & Toll PLLC	
Rizio-Hamilton John Bernstein Litowitz Berger	
Ross Hannah Bernstein Litowitz Berger & Grossmann LLP	
Rudman Samuel Robbins Geller Rudman & Dowd LLP	
Sinderson Katherine Bernstein Litowitz Berger	
Tountas Stephen Kasowitz LLP	
van Kwawegen Jeroen JVK Law	
Band 3	
Bernstein Jesse Quinn Emanuel Urquhart & Sullivan *	
Fatale Alfred Labaton Keller Sucharow LLP *	
Fonti Joseph A. Bleichmar Fonti & Auld LLP	
Gilmore Emma Pomerantz LLP	
Hanin Michael Pallas Partners (US) LLP *	
Harrod James Bernstein Litowitz Berger & Grossmann	
Pickhardt Jonathan Quinn Emanuel Urquhart & Sullivan *	
Rolnick Lawrence M. Rolnick Kramer Securities (ORL) ◇	
* Indicates individual with profile.	
◇ (ORL) = Other Ranked Lawyer.	
Alphabetical order within each band. Band 1 is highest.	

transactional litigation and MBS-related claims.

Strengths

"Arnold & Porter's key strengths are its high caliber of talent, its responsiveness and its deep subject matter expertise, particularly on complex multinational matters. The team also takes pride in mentoring young, emerging talent."

"Arnold & Porter has a deep knowledge of the law and local precedent, with formidable attorneys assigned to handle litigation diligently and with a high level of competence."

"Arnold & Porter has deep legal and industry knowledge and takes time to understand the business needs and relevant industry challenges. The team

provides realistic, practical and risk-aware advice, along with high-quality written work product."

"The team has a clear goal with incredible leadership from the top. The partners in charge collaborate with all of the lawyers to ensure delivery of the best work product possible. They are clear about the roles of each lawyer and the timeframes for deadlines, leading to positive outcomes."

"Arnold & Porter has excellent professional depth with extensive experience and knowledge. Everyone on the team is exceptional."

Work highlights

Arnold & Porter represented Daher Aerospace in litigation against Triumph Aerospace in the Southern District of New York in an over \$130 million commercial dispute relating to the purchase and sale of an aerospace business in Stuart, Florida.

Notable practitioners

Cochair of Arnold & Porter's global litigation group James Herschlein is noted for his widespread commercial disputes experience, including contractual litigation, intellectual property suits and product liability matters. **Strengths:** "James has unique ability to break down complex problems." "James is a fabulous lawyer." **Carmela Romeo** is noted for her adept handling of pharmaceutical, private equity and insurance-related disputes. **Strengths:** "Carmela is incredibly responsive, ambitious and smart." "Carmela is a terrific litigator who understands the litigation process very well and can really dig into issues. She strikes a good balance between aggressively pursuing your interests but also being really practical." "Carmela adds her unique perspective to the matter and is a great team player."

BakerHostetler LLP

What the team is known for

BakerHostetler has an established commercial litigation practice that largely centers around real estate-related disputes for large commercial clients. The firm provides expert advice on matters concerning breach of contract, damages claims and licensing disputes. It has additional capabilities in trade secrets, consumer fraud and securities-related cases, including class actions.

Strengths

"BakerHostetler runs matters efficiently and is easy to work with. Its attorneys are very knowledgeable and great advocates, giving practical advice."

"BakerHostetler takes a practical, commercial and pragmatic approach. The team is very responsive and its advice is clear and direct."

"BakerHostetler's incredibly efficient allocation and use of resources within the firm to best achieve client service is what distinguishes it. The team is led by partners at the engagement level who not only onboard clients and cases, but are masterful tacticians in their ability to analyze and strategize how best to pursue the path most likely to achieve the objective at hand."

Work highlights

BakerHostetler continued to represent A&E Real Estate Holdings in a rent overcharge class action involving over 1,000 apartments across 22 buildings in which tenants alleged improper rent increases tied to renovations.

Notable practitioners

Douglas Greene possesses considerable expertise in securities class actions and is frequently sought

after by domestic and international corporates as well as individual executives. He heads the securities and governance litigation practice at BakerHostetler. **Strengths:** "Doug is very knowledgeable, but most importantly, sophisticated and attentive to the customer's needs." "Doug is a stellar counsel with deep experience. His calm demeanor is reassuring and he speaks from knowledge." "Doug really understands our business, situation and the law. He's also a terrific tactician." **John Siegal** practices broadly in commercial litigation, offering capabilities in matters such as breach of contract, trade secrets theft, false advertising and consumer fraud.

Strengths: "John is a zealous advocate. He doesn't sugarcoat and is direct and clear with his advice." "John is brilliant. He is business savvy and can be as friendly or as tough as you want him to be. He is a problem-solver and understands what is trying to be accomplished." **Aric Wu** regularly advises clients on complex securities class actions and other corporate disputes, with notable experience in the Delaware courts. **Strengths:** "Aric is a really talented lawyer. He is brilliant."

Baughman Kroup Bosse PLLC

What the team is known for

Baughman Kroup Bosse is a well regarded New York and Virginia-based litigation-focused firm noted for its broad base of commercial disputes experience. The team offers adept handling of insurance, antitrust and consumer-related litigation, among other areas. It possesses trial, arbitration and investigations expertise.

Bernstein Litowitz Berger & Grossmann LLP

What the team is known for

Bernstein Litowitz Berger & Grossmann is a preeminent plaintiffs' firm that provides public pension funds and institutional investors with first-class representation in high-value securities litigation. It boasts an impressive track record in securing significant corporate governance reforms and high-value recoveries, with notable strengths in disputes involving bankrupt and distressed entities. The firm brings claims against a range of defendants, including financial services entities, and pharmaceuticals and energy companies.

Strengths

"Bernstein Litowitz is very professional and well informed. The firm gives business-conscious advice."

"Bernstein Litowitz is the elite group on plaintiffs' side."

"The depth of talent, level of resources brought to the matter, years of experience and superb judgment distinguish Bernstein Litowitz. The firm is top-flight in every way."

"Bernstein Litowitz Berger & Grossmann provides phenomenal legal representation and excellent client communication. It has a team with a wide range of skill sets which is able to answer our questions with great skill."

"Bernstein Litowitz Berger & Grossmann is a leader in the securities class action space. It has an excellent overall team from top to bottom that distinguishes itself by the extremely high quality of its advocacy skills and best-in-class client service."

Work highlights

Litigation: General Commercial		
Senior Statespeople		
Senior Statespeople: distinguished older partners		
Flumenbaum Martin <i>Paul, Weiss, Rifkind *</i>		
Levine Alan <i>Cooley LLP</i>		
Leading Individuals		
Star individuals	Katsiris Kostas <i>Venable LLP</i>	Kidera Thomas <i>Orrick, Herrington & Sutcliffe LLP</i>
Carmody Bill <i>Susman Godfrey LLP</i>	Khawaja Atif <i>Kirkland & Ellis LLP *</i>	Korpus Sheron <i>Kasowitz LLP</i>
Kaplan Roberta <i>Kaplan Martin LLP</i>	Kim Michael S <i>Kobre & Kim</i>	Major Christopher <i>Meister Seelig & Schuster PLLC</i>
Karp Brad S <i>Paul, Weiss, Rifkind, Wharton & Garrison LLP</i>	Leon Eric <i>Latham & Watkins LLP *</i>	Marriott David R <i>Latham & Watkins LLP *</i>
Neuner Lynn K <i>Simpson Thacher & Bartlett LLP *</i>	Livshiz David <i>Freshfields US LLP</i>	Marshall S Starling <i>Crowell & Moring LLP</i>
Wells Jr Theodore V <i>Paul, Weiss, Rifkind, Wharton</i>	Marks Aaron H <i>Kirkland & Ellis LLP *</i>	Maruri Silpa <i>Eisberg Baker & Maruri PLLC</i>
Band 1	Marooney Richard <i>King & Spalding LLP *</i>	Moss Edward <i>Cahill Gordon & Reindel LLP</i>
Boies David <i>Boies Schiller Flexner LLP</i>	Martin Linda <i>Baker Botts L.L.P. (ORL) ◇ *</i>	Musico Mark <i>Susman Godfrey LLP</i>
Buchdahl Jacob W. <i>Susman Godfrey LLP</i>	Selden Shannon <i>Debevoise & Plimpton LLP</i>	Pierce Clay <i>Faegre Drinker (ORL) ◇ *</i>
Carlinsky Michael <i>Quinn Emanuel Urquhart & Sullivan *</i>	Weiner Daniel H <i>Hughes Hubbard & Reed LLP</i>	Popkin Lee <i>Proskauer Rose LLP *</i>
Edelman Scott <i>Milbank LLP</i>	Weiner Gregg L <i>Ropes & Gray LLP</i>	Rappaport Stacey J <i>Milbank LLP</i>
Giuffra Jr Robert J <i>Sullivan & Cromwell LLP *</i>	Wright Joanna <i>Jenner & Block LLP</i>	Ruskin Bradley I <i>Proskauer Rose LLP *</i>
Goodman Mark P <i>Debevoise & Plimpton LLP</i>	Band 4	Siegal John <i>BakerHostetler LLP *</i>
Joseph Gregory P <i>Joseph Hage Aaronson LLC (ORL) ◇</i>	Bebchick Lisa H <i>Ropes & Gray LLP *</i>	Tannenbaum Brette <i>Paul, Weiss, Rifkind, Wharton</i>
Klein Gayle <i>Freshfields US LLP</i>	Bowe Michael <i>Brithem LLP</i>	Band 6
Lender David <i>Weil, Gotshal & Manges LLP</i>	Calandra John <i>McDermott Will & Schulte</i>	Ayala Marc <i>Boies Schiller Flexner LLP</i>
Levin Hallie <i>WilmerHale *</i>	Chanoine Hannah <i>O'Melveny & Myers LLP</i>	Barrington Luna <i>Weil, Gotshal & Manges LLP</i>
Levitt Jamie A. <i>Morrison Foerster</i>	Davies Andrew Rhys <i>WilmerHale *</i>	Bergman Jed <i>Glenn Agre Bergman & Fuentes LLP *</i>
Mastro Randy <i>Dechert LLP *</i>	de Leeuw Michael <i>Cozen O'Connor</i>	Brandt Shari <i>Perkins Coie LLP *</i>
Molo Steven F <i>MoloLamken LLP</i>	Duffy Christopher E <i>King & Spalding LLP *</i>	Cameron Timothy G <i>Cravath, Swaine & Moore LLP *</i>
Monaghan Maura <i>Debevoise & Plimpton LLP</i>	Echtman Elyse <i>Steptoe LLP *</i>	Cannon Ariel <i>Dewey Pegno & Kramarsky LLP *</i>
Moses Jonathan <i>Wachtell, Lipton, Rosen & Katz</i>	Feldman Steven N <i>Latham & Watkins LLP *</i>	Colón-Bosolet Melissa <i>Sidley Austin LLP *</i>
Rabin Shawn <i>Susman Godfrey LLP</i>	Frackman Andrew <i>O'Melveny & Myers LLP</i>	Creelan Jeremy M. <i>Jenner & Block LLP</i>
Seiler Eric <i>Friedman Kaplan Seiler Adelman & Robbins LLP</i>	Friedman Edward <i>Friedman Kaplan Seiler Adelman</i>	Ellis Justin <i>MoloLamken LLP</i>
Sher Barry G <i>Paul Hastings LLP *</i>	Greenblatt Joshua <i>Kirkland & Ellis LLP *</i>	Falk Jessica Lynn <i>Weil, Gotshal & Manges LLP</i>
Shuster Michael S <i>Holwell Shuster & Goldberg LLP *</i>	Harkness Timothy <i>Freshfields US LLP</i>	Goldberg Daniel P <i>Holwell Shuster & Goldberg LLP *</i>
Snyder Orin <i>Gibson, Dunn & Crutcher LLP</i>	Herman Brian <i>Morgan, Lewis & Bockius LLP</i>	Gottridge Marc <i>HSF Kramer</i>
Band 2	Kaminsky Blair <i>Holwell Shuster & Goldberg LLP *</i>	Herschlein James D <i>Arnold & Porter</i>
Bicks Peter A <i>Orrick, Herrington & Sutcliffe LLP</i>	Kurtz Glenn <i>White & Case LLP</i>	Ingber Matthew <i>Mayer Brown LLP *</i>
Boccuzzi Carmine <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Loft Duane <i>Pallas Partners (US) LLP *</i>	Kaminetzky Benjamin <i>Davis Polk & Wardwell LLP *</i>
Cohen Jay <i>Paul, Weiss, Rifkind, Wharton & Garrison LLP</i>	Marks-Esterman Lori <i>Olshan Frome Wolosky LLP</i>	King Karen <i>Morvillo Abramowitz Grand Iason (ORL) ◇</i>
Dewey Thomas <i>Dewey Pegno & Kramarsky LLP *</i>	Mennitt Gary <i>Dechert LLP *</i>	Kratenstein Andrew <i>McDermott Will & Schulte *</i>
Eisberg David <i>Eisberg Baker & Maruri PLLC</i>	Miller Atara <i>Milbank LLP</i>	Lavelly Vanessa <i>Cravath, Swaine & Moore LLP *</i>
Feldberg Michael <i>Reichman Jorgensen Lehman (ORL) ◇</i>	Miller Michael <i>Steptoe LLP *</i>	Levy Vincent <i>Holwell Shuster & Goldberg LLP *</i>
Gay Faith Elizabeth <i>Selendy Gay PLLC</i>	Pencu Alexander <i>Meister Seelig & Schuster PLLC</i>	Marshall Damien <i>King & Spalding LLP *</i>
Goldman Lauren R <i>Gibson, Dunn & Crutcher LLP</i>	Perry E Danya <i>Perry Law (ORL) ◇</i>	McTigue Jr Michael W <i>Skadden, Arps, Slate, Meagher</i>
Gordon Andrew G. <i>Paul, Weiss, Rifkind, Wharton</i>	Rakower Michael C <i>Rakower Law PLLC (ORL) ◇</i>	Nasab Omid <i>Cravath, Swaine & Moore LLP *</i>
Hennes David <i>Ropes & Gray LLP *</i>	Selendy Jennifer <i>Selendy Gay PLLC</i>	Nathanson Leigh M <i>King & Spalding LLP *</i>
Kraut Michael <i>Morgan, Lewis & Bockius LLP</i>	Serino, Jr Joseph <i>Latham & Watkins LLP *</i>	Quinn John <i>Hecker Fink LLP</i>
Moskowitz Lauren A <i>Cravath, Swaine & Moore LLP *</i>	Shackelford Stephen <i>Susman Godfrey LLP</i>	Rubinstein Jason <i>Friedman Kaplan Seiler Adelman</i>
Nelles Sharon L <i>Sullivan & Cromwell LLP *</i>	Shapiro Ian <i>Cooley LLP</i>	Samet Buchwald Lara <i>Davis Polk & Wardwell LLP *</i>
Orsini Kevin J <i>Cravath, Swaine & Moore LLP *</i>	Swartz Michael <i>Quinn Emanuel Urquhart & Sullivan, LLP *</i>	Schwartz Kevin <i>Wachtell, Lipton, Rosen & Katz</i>
Rose Danielle <i>Kobre & Kim</i>	Tabaksblat Lauren <i>Brithem LLP *</i>	Simkin Alexander <i>Ropes & Gray LLP *</i>
Rossman Andrew <i>Quinn Emanuel Urquhart & Sullivan *</i>	Band 5	Slawe Meredith <i>Skadden, Arps, Slate, Meagher & Flom</i>
Roy Tammy <i>Cahill Gordon & Reindel LLP</i>	Baker IV Rollo <i>Eisberg Baker & Maruri PLLC</i>	Tabak Daniel <i>Cohen & Gresser LLP</i>
Selendy Philippe Z <i>Selendy Gay PLLC</i>	Bennett Joshua <i>Paul Hastings LLP *</i>	Weinstein Brian S <i>Davis Polk & Wardwell LLP *</i>
Wine Jamie <i>Latham & Watkins LLP *</i>	Best Landis C. <i>Cahill Gordon & Reindel LLP</i>	Wolosky Lee <i>Willkie Farr & Gallagher LLP *</i>
Band 3	Cleary Yehonnes <i>Paul, Weiss, Rifkind, Wharton *</i>	Up-and-coming individuals
Beaumont Anne <i>Friedman Kaplan Seiler Adelman</i>	Crichlow David <i>Katten</i>	Bensman Lina <i>Cleary Gottlieb Steen & Hamilton LLP</i>
Bodian Robert <i>Mintz Levin Cohn Ferris Glovsky</i>	Goldman Rachel <i>Bracewell LLP (ORL) ◇ *</i>	Bonelli Alison M. <i>Levine Lee LLP</i>
Boyle Edward <i>Venable LLP</i>	Golin Elaine <i>Wachtell, Lipton, Rosen & Katz</i>	Gladstein Andrew <i>Freshfields US LLP</i>
Buchweitz Yehudah <i>Weil, Gotshal & Manges LLP</i>	Gresser Lawrence T <i>Cohen & Gresser LLP</i>	Lee Alvin <i>King & Spalding LLP *</i>
Chung Nancy <i>Sidley Austin LLP *</i>	Gulliver Colleen <i>DLA Piper LLP (US)</i>	Margolis Sara <i>Latham & Watkins LLP *</i>
DeJulius Jr Leon <i>Jones Day</i>	Hansson Kurt <i>Limbo (ORL) ◇</i>	Morrison Clinton <i>Patterson Belknap Webb & Tyler LLP</i>
Edlin Richard A <i>Greenberg Traurig, LLP</i>	Havlin Kim <i>White & Case LLP</i>	Romeo Carmela <i>Arnold & Porter</i>
Gordon Keara <i>DLA Piper LLP (US)</i>	Hecker Sean <i>Hecker Fink LLP</i>	Sukiennik Brittany <i>Cravath, Swaine & Moore LLP *</i>
Jacobsen Richard <i>Orrick, Herrington & Sutcliffe LLP</i>	Hefter Michael C <i>Alston & Bird LLP *</i>	Timblo Priyanka <i>Holwell Shuster & Goldberg LLP *</i>
Janghorbani Jaren <i>Paul, Weiss, Rifkind, Wharton</i>	Hille David G <i>White & Case LLP</i>	
Kasowitz Marc E <i>Kasowitz LLP</i>	Joyce Eamon P <i>Sidley Austin LLP *</i>	
* Indicates individual with profile.		
◇ (ORL) = Other Ranked Lawyer.		
Alphabetical order within each band. Band 1 is highest.		

Litigation General Commercial: Highly Regarded
Leading Firms
Band 1
Arnold & Porter
Freshfields US LLP
HSF Kramer
Jenner & Block LLP
Mayer Brown LLP
Orrick, Herrington & Sutcliffe LLP
Proskauer Rose LLP
Ropes & Gray LLP
Band 2
Cohen & Gresser LLP
Cooley LLP
Dechert LLP
Hecker Fink LLP
Hughes Hubbard & Reed LLP
MoloLamken LLP
Selendy Gay PLLC
Willkie Farr & Gallagher LLP
Band 3
Akin
Alston & Bird LLP
A&O Shearman
Boies Schiller Flexner LLP
DLA Piper LLP (US)
Fried, Frank, Harris, Shriver & Jacobson LLP
Goodwin
McDermott Will & Schulte
Mintz Levin Cohn Ferris Glovsky and Popeo PC
Venable LLP
Winston Taylor LLP
Band 4
Cozen O'Connor
Dewey Pegno & Kramarsky LLP
Elsberg Baker & Maruri PLLC
Glenn Agre Bergman & Fuentes LLP
Greenberg Traurig, LLP
Hogan Lovells US LLP
Kaplan Martin LLP
Meister Seelig & Schuster PLLC
Morgan, Lewis & Bockius LLP
Pallas Partners (US) LLP
Patterson Belknap Webb & Tyler LLP
Perkins Coie LLP
Sher Tremonte LLP
Stephoe LLP
Wollmuth Maher & Deutsch LLP
Band 5
BakerHostetler LLP
Baughman Kroup Bosse PLLC
Binder & Schwartz LLP
BraunHagey & Borden LLP
Brithem LLP
Crowell & Moring LLP
Harris St. Laurent LLP
Oberdier Ressmeyer LLP
Olshan Frome Wolosky LLP
Pillsbury
Schindler Cohen & Hochman LLP
Seiden Law
* Indicates individual with profile.
Alphabetical order within each band. Band 1 is highest.

Litigation: General Commercial: The Elite
Leading Firms
Band 1
Cravath, Swaine & Moore LLP
Gibson, Dunn & Crutcher LLP
Kirkland & Ellis LLP
Latham & Watkins LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Quinn Emanuel Urquhart & Sullivan, LLP
Skadden, Arps, Slate, Meagher & Flom LLP
Sullivan & Cromwell LLP
Susman Godfrey LLP
Band 2
Cleary Gottlieb Steen & Hamilton LLP
Davis Polk & Wardwell LLP
Debevoise & Plimpton LLP
Simpson Thacher & Bartlett LLP
Wachtell, Lipton, Rosen & Katz
Weil, Gotshal & Manges LLP
White & Case LLP
WilmerHale
Band 3
Cahill Gordon & Reindel LLP
Friedman Kaplan Seiler Adelman & Robbins LLP
King & Spalding LLP
Milbank LLP
Paul Hastings LLP
Band 4
Holwell Shuster & Goldberg LLP
Jones Day
Kasowitz LLP
Kobre & Kim
Morrison Foerster
O'Melveny & Myers LLP
Sidley Austin LLP

Bernstein Litowitz Berger & Grossmann continued to litigate appeals related to the historic corporate governance decision on behalf of shareholders in which the Delaware Court of Chancery nullified Elon Musk's entire \$56 billion compensation package at the request of a Tesla stockholder.

Notable practitioners

Max Berger has secured some of the largest recoveries ever achieved in securities fraud lawsuits. He offers notable strength in high-stakes class action and derivative suits. **Strengths:** "There is no one more trustworthy or skilled than Max." "Max is one of the best in the business." Salvatore Graziano acts for major hedge funds and investors in large-scale securities fraud class actions across the country. He possesses expertise in cases across diverse industries, from defense to pharmaceuticals. **Strengths:** "Salvatore provides seasoned judgment." "Salvatore is a very experienced and talented lawyer." **Gerald Silk** is recognized for his expertise in a range of cases on the plaintiff side. He is highly experienced in cases involving alleged false and misleading statements, as well as M&A litigation and accountants' liability cases. **John Rizio-Hamilton** is an experienced litigator who is often sought after to represent investor plaintiffs in large cases against companies in industries such as tech, logistics and finance. **Strengths:** "John is a smart and experienced lawyer." **Hannah Ross** is an experienced litigator with a considerable trial background. She demonstrates particular expertise in securities fraud claims and stock drop class actions. **Strengths:** "Hannah is responsive, approachable

Securities Institutional Plaintiffs Mainly RMBS Litigation
Leading Firms
Band 1
Holwell Shuster & Goldberg LLP
McKool Smith
MoloLamken LLP
Patterson Belknap Webb & Tyler LLP
Wollmuth Maher & Deutsch LLP
Leading Individuals
Band 1
Ellis Justin <i>MoloLamken LLP</i>
Itkin Uri <i>Akin</i>
Johnson Christopher <i>McKool Smith</i>
Mazin Zachary <i>McKool Smith</i>
Rosenbaum Zachary D <i>Kobre & Kim</i>
Scheef Robert <i>McKool Smith</i>
Schiefelbein David I <i>McKool Smith</i>
Shuster Michael S <i>Holwell Shuster & Goldberg LLP *</i>
Statfeld Courtney B <i>McKool Smith</i>
Tomlinson Peter <i>Patterson Belknap Webb & Tyler LLP</i>
Wollmuth David <i>Wollmuth Maher & Deutsch LLP</i>

and smart." "Hannah is the consummate project manager. She is highly responsive and always available to consult." "Hannah is extremely dedicated and hardworking. She makes sure that client follow-up is best in class." **Katherine Sinderson** is an experienced securities litigator with a strong track record assisting investors with securities fraud class actions, including those arising from transactions and alleged misleading statements. **Strengths:** "Katherine is superb in every way." "Katherine is a worthy adversary and a strong, sophisticated lawyer." **James Harrod** has extensive expertise representing plaintiffs in large domestic and cross-border securities disputes. He often advises on matters involving alleged misrepresentations. **Strengths:** "James provides a high level of attention to detail and is a very capable attorney."

Binder & Schwartz LLP

What the team is known for

New York-based Binder & Schwartz has a well-regarded practice in general commercial litigation. The firm has expertise in dealing with breach of contract and fraud work. Representing major multinational companies, the firm has a roster of blue chip international corporate clients as well as private equity and hedge funds.

Bleichmar Fonti & Auld LLP

What the team is known for

Bleichmar Fonti & Auld LLP has notable strength in handling complex shareholder class actions and derivative suits. It acts on behalf of institutional investors and asset managers, including major pension funds.

Strengths

"Bleichmar Fonti & Auld has excellent, tenacious litigators and delivers real results for its clients. The firm has a deep bench and a very solid team that is always responsive and has its finger on the pulse of relevant developments."

"Bleichmar Fonti & Auld stands out in the industry for its unparalleled blend of regulatory expertise and strategic foresight in handling complex actions. What sets the firm apart is its ability not just to

defend cases, but to win them decisively.”

“The attorneys at Bleichmar Fonti & Auld care deeply about the matters they litigate. They practice with a high degree of talent and vigor, and take intelligent, strategic approaches to litigation that serve their clients and cases well. It is clear they care deeply about client service.”

“Great customer service distinguishes Bleichmar Fonti & Auld. It is an amazing firm of smart, hard-working and service-oriented attorneys who have a wide range of experience.”

Work highlights

Bleichmar Fonti & Auld continued to represent the Police and Fire Retirement System of the City of Detroit in its lawsuit alleging that certain members of Tesla's Board of Directors awarded themselves excessive compensation from 2017 to 2020, securing a settlement valued at over \$919 million.

Notable practitioners

Javier Bleichmar is a cofounder of Bleichmar Fonti & Auld and leads the firm's US securities litigation team. He often acts on behalf of retirement trusts and pension funds and is lauded for his familiarity with the Delaware Court of Chancery. **Strengths:** “Our best interests are always Javier's primary concern and, with his sophisticated awareness of our business, we know that our commercial and other interests are always the driving force of his considered advice and guidance.” “Javier is experienced and solid.” “Javier is a talented and sophisticated attorney. He operates at a high level of sophistication and provides valuable insights on litigation strategy decisions. He collaborates well with co-counsel and is appropriately responsive.” “Javier provides great leadership to his firm and is a master strategist.” Joseph Fonti has extensive expertise acting for classes of investors in litigation arising from alleged misleading statements or omissions by corporates and their executives. **Strengths:** “Joe is very commercially savvy.” “Joe is awesome to work with and demonstrates a high level of sophistication and vision.” “Joe is able to develop and execute strategic vision for sophisticated litigation matters. He offers valuable and constructive insights and input on litigation decisions. He works collaboratively with cocounsel and manages his team and resources well.”

Boies Schiller Flexner LLP

What the team is known for

Boies Schiller Flexner LLP is noted for its strong track record in a wide array of commercial disputes, with expertise representing both plaintiffs and defendants. The team has broad based experience, with particular strengths in antitrust claims on behalf of consumers as well as business to business contractual disputes. The firm is noted for its considerable trial strength.

Strengths

“Boies Schiller Flexner is thoughtful and responsive. More specifically, the firm makes a strong effort to understand a situation from both a legal and business perspective, and isn't afraid to push back on a client when it disagrees, which we find exceptionally helpful.”

“Boies Schiller Flexner focuses on developing a strong relationship with the client and its understanding of individual needs in a complex environment. The team is also always very responsive and

provides the highest service levels.”

“Boies Schiller Flexner's lawyers are dogged and creative. They see opportunities to find success in innovative ways and they turn every development in a case to their clients' advantage. The firm is incredibly well-resourced, which positions it well to handle sophisticated matters. Its lawyers are also immediately responsive and provide helpful, substantive answers.”

“Boies Schiller Flexner's lawyers are experts in their field. They get up to speed very quickly and display exceptional judgment and understanding of clients' objectives. Response time is also incredible and it provides the very highest level of service.”

Work highlights

Boies Schiller Flexner represented oil and gas clients in refiling a \$1.1 billion complaint against ExxonMobil alleging that it breached its obligations under the Contingent Resource Payment Agreement.

Notable practitioners

David Boies is recognized for his stellar career acting on both sides of precedent-setting cases in antitrust, financial products and corporate litigation. **Strengths:** “David is one of the best lawyers in the country.” “David is very strong on his feet. He is a top-notch strategist and trial lawyer for high-stakes cases.” **Marc Ayala** is commended for his acumen in commercial disputes, including contract, corporate governance and restructuring-related litigation. He is co-administrative partner for Boies Schiller Flexner's New York City and Armonk offices and co-leads the firm's creditors' rights practice. **Strengths:** “Marc is smart, attentive and thoughtful. He is a pleasure to work with and a comfort to have on your side.”

BraunHagey & Borden LLP

What the team is known for

BraunHagey & Borden is a highly regarded litigation boutique with wide-ranging capabilities, including expertise handling securities, antitrust and insolvency-related disputes. The firm adeptly represents clients in class actions, trials, arbitrations and at appellate level.

Strengths

“BraunHagey & Borden has a strong trial bench and is highly strategic.”

“BraunHagey & Borden is a boutique firm filled with big minds including former law clerks and BigLaw pedigrees. The team is able and willing to tackle difficult assignments with creative strategies. Its lawyers are incredibly responsive and relentlessly focused.”

“BraunHagey & Borden demonstrates that it has a very skilled team of litigators both in and out of the courtroom. They are great at making strategic decisions, which produce desirable outcomes during the course of legal proceedings. They are thorough with their briefs and cross-examinations, and they communicate well.”

Work highlights

BraunHagey & Borden continued to represent The Charles Condominiums in a dispute with Victor RPM First alleging breach of a Development Agreement.

Notable practitioners

Christman Rice is a key contact at the firm.

Brithem LLP

What the team is known for

Brithem LLP is a trial-focused litigation boutique offering broad-based expertise spanning commercial disputes, arbitrations and civil rights cases. The team is capable of acting for both plaintiffs and defendants in matters arising from a wide array of sectors, with considerable strength in real estate and financial services-related matters.

Strengths

“Brithem is practical, incredibly hardworking and zealously dedicated to results. The team is also very responsive and helpful.”

Notable practitioners

As founding partner of Brithem, **Michael Bowe** offers considerable strength across a broad array of commercial disputes. He complements his expertise in real estate and securities litigation with significant experience in white-collar matters. **Strengths:** “Michael is a brilliant high-stakes litigator.” “Michael is responsive, practical and extremely knowledgeable about our industry and issues.” **Lauren Tabaksblat** has widespread experience across commercial litigation, including handling large-scale real estate, securities and construction disputes. She is a founding partner of Brithem. **Strengths:** “Lauren is terrific and always provides us with excellent, timely and practical counsel.” “Lauren is a great strategist on a variety of complex litigation.”

Cahill Gordon & Reindel LLP

What the team is known for

Cahill Gordon & Reindel possesses a strong litigation practice that is well equipped to handle major commercial proceedings, offering extensive insurance, antitrust and First Amendment expertise and notable experience acting for major financial services and telecommunications companies. The firm litigates securities cases involving RMBS, CDOs and rate-fixing issues for multiple financial institutions, as well as handling related government investigations. Its lawyers have impressive strength in large-scale class actions that sees them attract a top-notch financial client base, while also demonstrating strength in areas such as life sciences.

Strengths

“Cahill Gordon & Reindel is super responsive, client service-oriented and creative in its approach. It is willing to push back on opposing counsel, willing to have tricky conversations and it doesn't shy away from issues.”

“Cahill Gordon & Reindel is helpful and efficient at answering questions. The team is detail-oriented, doesn't miss things and produces excellent work product.”

“Cahill Gordon & Reindel is reliable and gives very good advice that is practical, actionable and takes into account the business side of things. It adds in very helpful color in terms of what is practical from a business perspective.”

“Cahill Gordon & Reindel's litigation team has a broad and deep understanding of financial markets. It consistently provides prompt, thoughtful, pragmatic and actionable advice. The firm is consistently adept at handling complex and sophisticated litigations and pre-litigation advice.”

Work highlights

Cahill Gordon & Reindel continued to represent Credit Suisse in connection with a series of class

action lawsuits filed in the aftermath of the March 2023 announcement of the merger of Credit Suisse and UBS.

Notable practitioners

Herbert Washer is a go-to litigator for top financial clients and is well versed in market manipulation matters, as well as wider class actions and arbitrations. He chairs Cahill's executive committee.

Strengths: "Herbert is an exceptional lawyer. His knowledge of business and commercial awareness make him valuable beyond his excellent litigation advice." "Herbert is a brilliant litigator." "Herbert is an incredible leader, adviser and advocate. He has a deep understanding of the business side of our company." "Herbert is a strategic lawyer who does a very nice job communicating with clients and adversaries. He is always thinking a couple steps ahead." **David Januszewski** focuses his practice on the representation of financial services clients. He handles major market manipulation disputes, as well as class actions and shareholder derivative suits. **Strengths:** "David is able to provide detailed and thoughtful advice in complex matters." "David is an excellent lawyer. He is very good at coming up with creative legal arguments and creative ways to resolve cases. He's very good in court and a great advocate." "David provides a very high level of service. He is responsive and understands the client's business."

Tammy Roy is an experienced counselor to major players in the financial sector on a range of commercial litigation concerns. **Strengths:** "Tammy is very responsive and a fierce advocate." "Tammy is an exceptional lawyer. She is smart, responsive and easy to work with. She is a skilled writer and excellent with witnesses. She thinks outside the box with her approach to defense." "Tammy is an excellent litigator. She's practical and especially good at untangling very complicated matters and distilling them to the essence of what matters." Cochair of Cahill Gordon & Reindel's securities litigation practice **Jason Hall** is a go-to litigator for corporates and financial institutions in a wide array of disputes. **Strengths:** "Jason is an effective advocate who understands the litigation landscape and is practical in his approach and in commencing his advocacy." "Jason is a very skilled lawyer. He is incredibly responsive and provides excellent work product."

"Jason is a terrific, excellent lawyer. He is very smart and astute." **Sheila Ramesh** is frequently sought after by major financial institutions to handle a wide array of complex securities and commercial disputes, including allegations of market manipulation. **Strengths:** "Sheila is super responsive, client service-oriented and creative in her approach." "Sheila is sharp, responsive and client-oriented." **Landis Best** is an experienced litigator with a proven track record handling insurance disputes. She is also adept at securities litigation alongside her distinguished practice in First Amendment cases. **Strengths:** "Landis is diligent and responsive. She is everything you want in outside counsel." "Landis offers strong judgment and balanced advice." "Landis is brilliant in this space."

Edward Moss represents companies and individuals in a wide range of commercial litigation matters, with particular expertise in securities, antitrust and M&A-related lawsuits. **Strengths:** "Edward is reliable and gives advice that is practical, actionable and takes into account the business side of things."

"Edward offers great written work product and has excellent oral argument skills. He is thoughtful and innovative in his approach to defense." "Edward is really thoughtful and really wants to understand our perspective. He doesn't look at the matter as abstract litigation but really thinks about how it matters to us as a business." "Edward is a strong lawyer. He stands out because of his trial experience in court. He is smart, energetic, strategic and has excellent trial instincts."

Cleary Gottlieb Steen & Hamilton LLP

What the team is known for

Cleary Gottlieb Steen & Hamilton has an accomplished practice that combines extensive experience in securities disputes with notable commercial litigation capabilities. Its litigators have deep expertise in a broad range of civil disputes, including significant class actions and bankruptcy-related litigation. The firm is highlighted for its impressive global reach, which allows it to regularly act on cross-border investigations and civil disputes. The group counts a number of leading banks and wider financial institutions among its illustrious client base, alongside roles acting for major corporates and senior officers and directors.

Strengths

"Cleary is very strong analytically and strategically. In large cross-border cases, it has a good understanding of the legal and cultural differences between the various jurisdictions. Its work product is also of excellent quality and it responds promptly." "Cleary places a heavy focus on the excellence of its legal work product. The team's knowledge and expertise are outstanding and it is super responsive. The firm has extremely talented junior associates who are capable of carrying much of the load."

"Cleary is an excellent firm with extensive experience and expertise in securities litigation, coupled with the pragmatism necessary to litigate cases effectively. The securities team is very deep and it has many talented partners and associates." "Cleary's lawyers are extremely sharp, strategically skilled and able to advise and assist in a convincing manner, while also being exceptionally service-minded."

Work highlights

Cleary Gottlieb Steen & Hamilton represented Juul Labs and its CEO K.C. Crosthwaite in a derivative lawsuit filed by stockholders in Delaware Chancery Court challenging the board's approval of a \$2 billion capital raising transaction.

Notable practitioners

Roger Cooper is recognized for his extensive securities practice, which includes major class actions, Section 11 cases and antitrust issues. He frequently advises large international and domestic clients.

Strengths: "Roger has a rare blend of intellectual rigor and real-world pragmatism, offering advice that is both deeply reasoned and immediately actionable. He consistently delivers creative solutions to complex problems, grounded in a profound command of the law that inspires confidence and drives results." "Roger has substantive expertise in an ever-evolving area of the law, and broad experience across industries." "Roger is concise and very charismatic in court." **Carmine Boccuzzi** frequently acts on large-scale, multi-defendant disputes, including antitrust litigation and complex

international mandates. He draws particular praise for his effectiveness in the courtroom. **Strengths:** "Carmine thinks about issue from a 360-degree perspective. He is also an excellent oral advocate."

"Carmine is a brilliant litigator and a true pleasure to work with." "Carmine gives excellent advice in difficult situations." **Victor Hou** is coleader of Cleary Gottlieb's Americas litigation group. His practice is characterized by his adept handling of securities class actions, as well as shareholder derivative litigation. **Strengths:** "Victor is an outstanding advocate." "Victor understands that we are in the business of commercial relationships and is very good at helping us frame issues and come up with creative arguments. He is also very strategic." "Victor brings tremendous experience to the table and he has been instrumental in guiding the company's strategy." **Lina Bensman** often represents financial institutions and multinational corporations in complex commercial litigation, including class actions and contractual disputes. **Strengths:** "Lina brings deep commitment to every matter she takes on, pairing unwavering dedication with sharp analytical judgment and strategic focus. Her advice reflects profound legal insight and is delivered with a strong, persuasive presence." "Lina's command of the case and the facts along with her ability to present arguments are key strengths." "Lina is a tough and smart litigator. You want her on your team." "Lina has a great approach to figuring out how to meet client expectations. She can also present issues in a thoughtful, charming and disarming way."

Cohen & Gresser LLP

What the team is known for

Cohen & Gresser is recognized for its strong, talented pool of litigators with a wealth of governmental experience. It is well regarded for its regulatory and white-collar practice, but also possesses significant capabilities in civil suits. The firm is regularly sought after by individuals and corporates for representation in securities class actions and derivative matters, as well as financial clients in various shareholder and product litigation. It has experience handling a vast range of commercial cases, including IP, employment and corporate disputes. The firm's growing international presence further strengthens its handling of cross-border proceedings.

Strengths

"Cohen & Gresser can handle legally challenging matters while also understanding complex business and financial relationships. The firm has substantial depth and can handle matters nimbly yet aggressively." "Cohen & Gresser's attorneys are very sharp litigators who are very quick to grasp the ins and outs of the case and the path it is likely to take. They can identify pressure points."

"The team is knowledgeable of all technical aspects of the law and is particularly good at thinking through and strategizing about the different scenarios that can arise in litigation. Its associates are thoughtful and thorough and the firm provides an excellent service that is very responsive."

"Cohen & Gresser's lawyers are business-oriented, pragmatic and effective communicators. They are excellent advisers and negotiators, and the senior partners are outstanding."

Work highlights

Cohen & Gresser continued to represent Visa in defending a class action complaint regarding allegations that Visa and co-defendants failed to disclose that Vanilla Visa gift cards are subject to draining.

Notable practitioners

Mark Cohen draws praise for his handling of securities class actions and derivative suits, as well as SEC enforcement proceedings. **Strengths:** *"Mark is an excellent lawyer."* Lawrence Gresser is a fine choice of counsel for blue-chip clients facing matters ranging from M&A litigation and joint venture disputes to antitrust cases. **Strengths:** *"Lawrence is an outstanding strategist and negotiator."* *"Larry is an old-school attorney who knows that clients come first. He will ensure that you get what you need fast."* **Daniel Tabak's** well-regarded commercial litigation practice offers clients noted acumen on class actions, breach of contract cases and financial industry-related matters. **Strengths:** *"Daniel is a solid litigator and is really good at strategy, thinking a few steps ahead."* *"Daniel is a superb, thoughtful and careful lawyer."* *"Daniel has an incredible technical understanding of very complex issues and genuine commercial awareness at the same time."*

Cohen Milstein Sellers & Toll PLLC**What the team is known for**

Cohen Milstein Sellers & Toll PLLC is noted for its experience advising institutional investors on complex shareholder derivative suits and major class actions, with additional capabilities in antitrust litigation.

Strengths

"Cohen Milstein Sellers & Toll is a great firm that provides great communication."

"Cohen Milstein Sellers & Toll is an excellent securities litigation firm."

Notable practitioners

Laura Posner is noted for her wealth of experience handling securities fraud claims as well as notable results in derivative suits arising from allegations of discrimination. **Strengths:** *"Laura is a terrific lawyer and is very involved in the securities bar in general."* *"Laura is a very strong lawyer."*

Cooley LLP**What the team is known for**

Cooley offers significant civil litigation capabilities, including extensive experience in cross-border disputes. The firm excels in areas such as consumer class actions, intellectual property and professional malpractice matters. It maintains a broad base of industry expertise, acting for clients in sectors such as life sciences, financial services and technology. It boasts a team of capable trial lawyers with strength in both civil and criminal disputes.

Strengths

"Cooley does everything well. Its lawyers are very honest in providing their advice. They're very incisive, strategic and efficient. They're also very good at learning complicated concepts quickly and translating them into a litigation context."

"Cooley has super talented lawyers across a variety of disciplines, always helping to break down complex matters into actionable solutions. They keep us focused on core objectives and are skilled negotiators. The firm maintains a great network of experts

to help solve complex business matters."

"Cooley has an experienced team that provides impeccable preparation and can view any situation from multiple perspectives. The team is eminently commercial and well-considered in its recommendations. They are expert at breaking down a situation and providing the right framework to consider the entirety of the issues."

Work highlights

Cooley continued to defend Midea against claims of alleged trade secret misappropriation following the firm hiring six engineers from a competitor.

Notable practitioners

Alan Levine is recognized for his prowess in the courtroom, which has seen him handle numerous high-profile civil and criminal trials over his career. **Strengths:** *"Alan is truly an invaluable thought partner."* **Ian Shapiro** has established himself as a talented commercial litigator across a range of civil disputes. He particularly excels in the representation of technology sector clients, with experience handling contract and trademark disputes as well as consumer class actions. **Strengths:** *"Ian is very practical and strategic. He is quick to grasp complicated industry concepts and dynamics and translate them into the litigation context."* *"Ian brings a remarkably congenial presence that belies his fierce attention to detail and deep commitment to his craft. He is available 24/7 and always ready with thoughtful, incisive counsel."* *"Ian is incredibly bright, capable and talented. He has a congenial and friendly manner."*

Cozen O'Connor**What the team is known for**

Cozen O'Connor boasts a broad-based commercial litigation practice hosting attorneys who are well versed in antitrust matters as well as contractual disputes, IP litigation and securities cases. It also excels in defending corporate clients in litigation arising out of tort claims. It offers additional notable strengths in appellate law and criminal proceedings.

Strengths

"Cozen O'Connor is superb on all fronts. Its legal work is spotless. The team is great at writing and has a deep understanding of the law, not just in terms of chapter and verse, but also conceptually and practically. The firm has great depth and skill on a whole range of matters."

"Cozen O'Connor has a great team and great bench strength. The firm is business-minded and oriented."

"Cozen O'Connor is very knowledgeable in this legal area, offering sound advice and legal strategy."

Work highlights

Cozen O'Connor continued to represent the Council for Responsible Nutrition in its challenge to a New York law that bars the sale of dietary supplements to minors where the dietary supplement is "labeled, marketed, or otherwise represented for the purpose of achieving weight loss or muscle building."

Notable practitioners

Michael de Leeuw is a skilled trial and appellate lawyer with experience handling securities, antitrust and wider commercial matters, with several appearances before the US Supreme Court. **Strengths:** *"Michael is an amazing litigator and legal theorist. He is engaged with case law and contemporary legal issues and theory."* *"Michael is incredibly*

responsive and knowledgeable."

Cravath, Swaine & Moore LLP**What the team is known for**

Cravath, Swaine & Moore possesses an esteemed civil litigation practice, highly sought after for sophisticated business disputes and securities actions. The firm fields a strong bench of market-leading attorneys, known for their extensive courtroom experience on behalf of household-name clients in the financial services and broader corporate sector. Its litigators have a dominant presence in defending against shareholder derivative actions relating to M&A and securities fraud class actions. The firm wins plaudits for its significant commercial litigation practice, drawing on broad expertise in areas such as bankruptcy, intellectual property and mass tort cases.

Strengths

"Cravath, Swaine & Moore has excellent partner level lawyers in the area of strategy and critical thinking."

"Cravath, Swaine & Moore has knowledgeable, experienced, thoughtful and open-minded lawyers. The firm knows the business of its client and shows deep understanding of this. Major litigation is handled by teams big enough to be able to be available at all times."

"Cravath is in its own category for excellence and execution. Their strategic advice and work product are consistently flawless. The client experience of bringing in new members to the team is seamless and its attorneys are extremely responsive and available."

"The depth of understanding of our matters and the quality of the advice and advocacy that flows from it is second to none. The firm has a very sophisticated understanding of the underlying facts. The team is of the highest quality from top to bottom and can draw on additional expertise in the firm as needed." *"Cravath has a fantastic depth of knowledge and its ability to hone in on what is needed is unmatched. The way it structures, strategizes and thinks about cases is amazing."*

Work highlights

Cravath successfully represented Blackstone, a principal stockholder of Bumble, and certain of its directors in defeating stockholder derivative litigation brought on behalf of Bumble, which alleged that Blackstone had misused confidential corporate information in connection with Bumble's September 2021 Secondary Public Offering.

Notable practitioners

Lauren Moskowitz is renowned for her work in complex litigation. Her practice spans a diverse array of commercial matters, including representing household names in significant antitrust actions.

Strengths: *"Lauren is technically excellent and an incredibly in-depth, strategic thinker. She is tenacious, dedicated and result-oriented. Nothing rattles her; she remains calm and composed."* *"Lauren is a super effective trial lawyer and cross-examiner."* Kevin Orsini represents a range of corporate and financial clients in significant litigation, offering particular strength in antitrust and post-M&A litigation.

Strengths: *"Kevin is really good at client interface."* *"Kevin is superlative."* *"Kevin is a fabulous lawyer doing great work."* **Daniel Slifkin** is a go-to litigator for leading issuer clients as well as financial insti-

tutions, and is particularly noted for his handling of securities fraud class actions. He demonstrates significant capability in trial and appellate proceedings.

Strengths: *"Dan is a subject matter expert who is very well respected in the field."* Karin DeMasi has an impressively varied securities litigation practice, acting for clients in derivative suits, post-IPO and M&A litigation, and ERISA class actions. **Strengths:** *"Karin is smart, hardworking and efficient litigator who enjoys a sterling, well-deserved reputation."*

Antony Ryan regularly acts for both domestic and international clients across a range of civil disputes, including large-scale securities class and derivative actions brought against accounting firms. **Strengths:** *"Anthony is a genius. He is brilliant at unpacking things and exploring interesting and clever ways to go after really thorny legal questions."*

Rachel Skaistis is a strong choice for corporate boards, officers and directors on shareholder derivative actions, and offers additional capabilities in government investigations. **Strengths:** *"Rachel is outstanding."* Timothy Cameron is a trusted adviser and trial counsel to notable names across a range of sectors. He has a broad commercial disputes practice, with experience spanning antitrust, contractual and property damage related cases. **Strengths:** *"Timothy has deep technical knowledge. He is also great at finding cutting-edge strategies."* *"Timothy is a great first-chair litigator. He is smart and hardworking, taking a good team approach."*

Vanessa Lavelly garners praise for her handling of a wide range of commercial disputes, including those involving complex antitrust claims. She is frequently sought after to serve as trial counsel and has notable Delaware court experience. **Strengths:** *"Vanessa is an absolute force of nature on her feet."*

Omid Nasab is recognized for his adroit counsel in commercial disputes, with particular experience in mass torts and class actions. **Strengths:** *"Omid is thoughtful and thorough. He distils complicated facts into a clear narrative, which is useful for advocacy and speaking with senior people."* *"Omid is stunningly sharp, strategic, effective and a complete joy to work with. I would never want to make a significant strategic call without knowing his opinion on it."* *"Omid's judgment is incredibly trustworthy and valuable. His ability to manage really large-scale litigation is impressive."* **Brittany Sukiennik** is highlighted for her deft handling of complex matters, with a focus on mass torts and commercial disputes. **Strengths:** *"Brittany is strategic, excellent at client management, and she brings a balance to the group that works extremely well."* *"Brittany is very good at cutting right to the heart of problems. She focuses a lot of attention on this and she's not easily distracted. She's good at picking out key issues, honing in on them and building our strategy around them."*

Crowell & Moring LLP

What the team is known for

Crowell & Moring has a well-regarded litigation practice. The firm is known for its antitrust and commercial business disputes work. It often represents retail and energy clients in a range of litigation.

Strengths

"The team has strong expertise. It offers effective and efficient representation."

"The team offers thoughtful representation, client

service and is composed of knowledgeable problem-solvers."

"Crowell & Moring is very creative and commercial. The firm can take complex documents and fact patterns, analyze them quickly and come up with a detailed strategy of how to handle the other party."

Work highlights

Crowell & Moring represented Blue Cross Blue Shield member plans in antitrust litigation related to an unlawful group boycott.

Notable practitioners

Starling Marshall is noted for her particular expertise in tax disputes alongside a wide range of commercial litigation. **Strengths:** *"Starling is very easy to work with and good at managing complexity and explaining that to a business audience."* *"Starling is sharp, quick and a very good negotiator and litigator who will fight for her clients."* *"Starling is really good at managing and working with different stakeholders. She's excellent at managing needs and personalities and navigating towards the same goals."*

Davis Polk & Wardwell LLP

What the team is known for

Davis Polk & Wardwell is a first-class player across an impressive breadth of big-ticket disputes, acclaimed for its standout reputation in defending suits brought against issuers, auditors and financial institutions in securities matters. The group demonstrates excellent abilities in wider commercial litigation, frequently acting on multibillion-dollar breach of contract claims as well as matters such as malpractice suits and class actions. The firm calls upon a formidable roster of talented litigators, offering extensive expertise in trial and appellate proceedings.

Strengths

"Davis Polk & Wardwell has an impeccable knowledge of the law, identifying angles other firms might have missed, securing phenomenal results for clients. It has a top-notch team consisting of extremely experienced, brilliant lawyers who are extremely responsive."

"Davis Polk & Wardwell's ability to handle complex matters distinguishes the firm. The team knows us inside and out, and is reasonable and pragmatic. Its attorneys are very prepared and exceptionally good writers."

"Davis Polk & Wardwell is thoughtful, strategic and extremely responsive. Its lawyers understand our business very well and are invested in learning more."

"Davis Polk & Wardwell's attorneys are true experts and have the ability to shepherd me through anything. They not only know their field but they are skilled at keeping the client updated, explaining developments clearly and in layman's terms, providing great advice with solid reasoning."

Work highlights

Davis Polk & Wardwell continued to defend Morgan Stanley in the Commercial Division of the New York Supreme Court against claims brought by IKB Deutsche Industriebank AG (IKB) arising from the sale of residential mortgage-backed securities.

Notable practitioners

Lawrence Portnoy demonstrates impressive capability in M&A disputes, often for public company clients. He is highly adept at defending against

securities class actions, including ERISA cases.

Strengths: *"Lawrence is terrific."* *"Lawrence offers valuable litigation insights."*

James Rouhadeh regularly appears in the most significant securities cases for a host of major corporate issuer and banking clients. He is often involved in matters such as post-IPO disputes, RMBS-related claims and wider securities class actions. **Strengths:** *"James is a brilliant, creative strategist and a seasoned litigator. He plays the long game and cuts to the heart of our hardest litigation challenges."* *"James is highly strategic and has a great vision across legal matters. He is highly effective and has very strong client relationships."*

Andrew Ditchfield focuses on complex M&A and wider securities litigation, with notable experience in pre-transaction shareholder disputes. **Strengths:** *"Andrew is incredibly smart and hardworking."* *"Andrew is a recognized expert in chancery litigation."* *"Andrew is excellent at thinking on his feet."* *"Andrew is an incredible litigator."*

Charles Duggan regularly represents issuers, financial institutions and high-ranking individuals in securities litigation. His recent experience includes representing financial institutions as underwriters in cases relating to stock and bond offerings. **Strengths:** *"Charles is a steady hand who is really thoughtful in his advice. He takes pride in developing mastery of the company, business and the risk profile."* *"Charles is a brilliant and sophisticated adviser."* *"Charles is a subject-matter expert in the areas he covers."*

Edmund Polubinski represents clients in complex disputes involving securities fraud and M&A. He is prominent in litigation arising from a range of industries including pharmaceuticals, finance and cryptocurrency. **Strengths:** *"Ted is commercial, pragmatic and provides good and balanced insights. He sees the bigger picture."* *"Ted has exceptional strategic awareness and substantive depth of knowledge."* *"Ted is excellent. He is a true professional."* *"Ted is very talented."*

Dana Seshens possesses an impressive breadth of securities and commercial litigation expertise, with experience handling disputes involving IPOs, mergers and acquisitions and trade secrets. **Strengths:** *"Dana is a wonderful communicator and a keen strategic thinker."*

Benjamin Kaminetzky excels in complex bankruptcy related litigation as part of a broad based commercial disputes practice. He focuses his practice substantially on the representation of financial institutions. **Strengths:** *"Ben is a superb litigator."* *"Ben's wise counsel is invaluable. He is a true lawyer's lawyer."* *"Ben has the experience, expertise and advisory and advocacy skills needed to lead the team handling complex litigation matters across multiple jurisdictions."*

Lara Samet Buchwald excels in handling securities and bankruptcy litigation, alongside a wide range of other commercial disputes. **Strengths:** *"Lara is a smart, strategic thinker. She combines practical advice with sophisticated legal analysis."*

Brian Weinstein is adept in a broad array of complex commercial disputes including contract, RMBS and bankruptcy related matters, with particular expertise in representing banking and finance sector clients. **Strengths:** *"Brian can get into the weeds and help you through challenging fact patterns. He is an excellent writer and a terrific oral advocate."* *"Brian is a skilled litigator and adviser on all things related to the litigation process. You always want Brian in*

your corner as he is a smart, fierce advocate for his clients." "Brian is extremely smart, available and provides insightful and thoughtful advice."

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton has a distinguished litigation practice that offers extensive civil and criminal litigation capabilities. The firm is a go-to for major disputes in fields as diverse as education, energy and pharmaceuticals, fielding particular strength in the representation of insurance companies and private equity funds. The litigation group also demonstrates excellent capabilities in healthcare-related disputes. It offers expert handling of SEC investigations complemented by significant experience in securities class actions and M&A litigation. The firm counts a number of former governmental luminaries among its impressive stable of litigators.

Strengths

"Debevoise & Plimpton is distinguished by its outstanding breadth of experience, the exceptional complementary skill sets of its partners, and its balanced and reasoned counsel."

"Debevoise & Plimpton is able to handle the most difficult tasks. It has an excellent, sophisticated and very responsive bench, and it can scale up to handle any matter. The team is excellent."

"Debevoise & Plimpton consistently shows exceptional ability to identify and address key issues and priorities under a tight timeframe. It demonstrates strong adaptability to meet diverse client needs and working styles, and exhibits strong commitment to the client. Also impressive is its ability to communicate effectively in ways that are well-adjusted to clients with different legal expertise and backgrounds."

"Debevoise & Plimpton has strong industry knowledge and litigation expertise. The partners are extremely responsive to case developments and display an excellent level of communication with the client. The team has exceptional witness prep and trial skills."

Work highlights

Debevoise & Plimpton represented Lyft in a federal securities class action lawsuit premised on a clerical error in a press release announcing the company's earnings, with a motion to dismiss granted.

Notable practitioners

Mark Goodman represents clients in various high-stakes commercial disputes, including contract and merger challenges, bankruptcy disputes and securities litigation. **Strengths:** "Mark is truly masterful at quarterbacking complex situations. He is also highly practical." "Mark is a great trial lawyer. He is persuasive, believable and a fantastic advocate." "Strategic thinking is one of Mark's key strengths. His presence in the boardroom and courts is something to admire." "Mark stands out for his practicality and skillful advocacy, as well as his prioritization of issues and focusing on what matters when guiding clients." "Mark is savvy, strategic and strong on his feet, with good client management skills. He is top drawer in every respect." **Maura Monaghan** handles a broad range of commercial cases and has standout expertise in the field of healthcare litigation and disputes involving pharmaceuticals. **Strengths:** "Maura has extremely creative ideas and is not afraid to take risks." "Maura is super insightful. She

has a complete command of facts and law." **Maeve O'Connor** specializes in high-exposure securities class actions, including Rule 10b-5 suits, Section 11 claims and ERISA matters. She is highly adept at M&A litigation and shareholder derivative suits.

Strengths: "Maeve is fabulous. She is good on her feet in court and very practical. She really is top-notch." "Maeve is brilliant, strategic and incredibly responsive." "Maeve is very quick on her feet and very sharp. She can see around corners to spot both issues and possible paths to solution." **Shannon Selden** is a strong choice for clients in the asset management sector, and her experience covers an array of actions including contractual and M&A disputes. **Strengths:** "Shannon is excellent. She fights for her clients and maintains a strategic view throughout." **Susan Gittes** is noted for her experience handling securities actions on behalf of a range of corporates and their senior figures. **Strengths:** "Susan is an outstanding partner with great litigation skills." "Susan is very bright, industrious and kind. She's a treat to work with both because she thinks pragmatically and because she is adroit at finding points of alignment." **Elliot Greenfield** is a commercial litigator recognized for his wealth of experience handling securities suits, particularly those involving the fintech and crypto space. **Strengths:** "Elliot has a lot of intellectual firepower and he is very effective. He is outstanding." "Elliot is extremely strong, pragmatic and strategic."

Dechert LLP

What the team is known for

Dechert is recognized by the market for its range of capabilities in litigation, with strengths across the full gamut of civil disputes. The firm is frequently retained on cross-border matters, including large cross-border investigations and international insolvency work. It is also highlighted for its notable securities practice. It boasts a significant track record of success in appellate suits filed across multiple circuits.

Strengths

"Dechert attorneys are extremely pragmatic, business savvy and conscious of what drives value for our business. The firm quickly and thoughtfully distills the most important issues driving complex matters. It is an excellent team at all levels that is extremely responsive."

"Dechert's lawyers are super knowledgeable, responsive and bring a wealth of experience to the table to help get complex deals done. The firm's litigation team is highly knowledgeable, creative and responsive. It provides reliable, pragmatic counsel to help achieve desired litigation outcomes."

"Dechert's team is very expert and knowledgeable, with a deep understanding of relevant laws and regulations. It is very skilled with clear communication and the ability to explain legal issues. The firm is always responsive, reliable and proactive."

"Dechert has a deep bench of litigators with experience in all types of civil and regulatory matters that can provide various perspectives to each issue that arises. The team is incredibly responsive."

Work highlights

Dechert continued to represent Microsoft in litigation brought by Elon Musk and xAI challenging Microsoft's partnership with and investment in OpenAI.

Notable practitioners

Randy Mastro regularly acts for clients in major disputes across a broad spectrum of commercial matters, drawing praise as a leading civil trial lawyer. He serves as global cochair of Dechert's securities and complex litigation practice. **Strengths:** "I loved working with Randy. He spends time on what matters." **Joni Jacobsen** possesses a wealth of experience advising on securities class actions, derivative claims and shareholder demand letters. She is global cochair of Dechert's securities and complex litigation practice group. **Strengths:** "Joni is an incredible lawyer. She is smart, thoughtful, respectful and responsive. She is an absolute pleasure to work with." "Joni is a smart, experienced litigator." "Joni is terrific. She knows the law and her dedication to research and accuracy is excellent." **Andrew Levander** acts for top clients in big-ticket securities class actions and shareholder disputes, drawing on his notable regulatory expertise. His civil litigation practice complements his notable strength in criminal proceedings. **Strengths:** "Andrew is a trusted adviser who understands not only the business needs of his clients, but also the personalities that need to be managed and the individuals with whom he communicates." "Andrew has amazing knowledge of litigation." "Andrew is very seasoned and strategic about disputes. He also has very good judgment." **Gary Mennitt** regularly advises clients on cross-border disputes. He offers particular expertise in insolvency litigation. **Strengths:** "Gary is truly a master litigator, with tremendous depth and breadth of knowledge." "Gary is smart, practical and a pleasure to work with. He is also very efficient." "Gary is an excellent, thoughtful lawyer who he is easy to work with." "Gary is very experienced and very insightful into how the court works." **Jason Gerstein** is an experienced litigator sought after by issuers and their senior figures, as well as accounting firms and individuals. He adeptly handles securities class actions and other shareholder disputes. **Strengths:** "I am extremely satisfied with Jason and his support in my legal issues." "Jason does a fantastic job of keeping perspective on the big picture goals and strategies." "Jason is an incredibly strong writer." **Angela Liu** has experience acting on behalf of corporates and their directors and executives in a wide array of securities matters, including class actions, derivative claims and M&A litigation. **Strengths:** "Angela is excellent. She makes sure things get delivered efficiently and in a client-friendly manner."

Dewey Pegno & Kramarsky LLP

What the team is known for

Dewey Pegno & Kramarsky is a respected litigation boutique fielding expertise in a broad range of complex commercial disputes, including contractual breaches, shareholder litigation and arbitral enforcement. It is regularly retained by prominent names in the finance, real estate and insurance sectors.

Strengths

"Dewey Pegno & Kramarsky has smart, experienced litigators with good instincts and wise counsel. They are strategic and thoughtful in their approach to litigation. The team is extremely responsive and interactions are always respectful and productive."

"Dewey Pegno & Kramarsky demonstrates dedi-

cation to the client, integrity and an ability to work collaboratively. Its team is organized, thorough and comes with a gameplan to drive to an outcome. It has extremely good lawyers with great legal minds."

"They are able to assess a matter quickly, offer advice on ways to respond and are able to manage the timelines and deadlines in a way that is very reasonable. The team is smart and commercial, identifying the key issues and offering clear, proactive recommendations for the best way to handle any issue."

Work highlights

Dewey Pegno & Kramarsky continued to represent Van Eck Securities Corporation in an action filed by SolidX in the Supreme Court of the State of New York asserting breach of contract and wrongful termination claims against Van Eck in connection with its termination of two Marketing Agent Agreements.

Notable practitioners

Thomas Dewey has a diverse litigation practice which sees him handle court and arbitration proceedings such as contract disputes and shareholder actions. **Strengths:** "Tom is quick on his feet, has excellent judgment and is calm in the face of the enormous pressures of trial. He never loses sight of the big picture and ultimate objective." "Tom is incredibly bright, very reasonable and always highly attuned to the commercial realities of any matter." "Tom is a phenomenal litigator and excellent lawyer. He is sharp, strategic and persuasive." "Tom is so diligent, so smart and has good business judgment." **Ariel Cannon** is noted for her acumen regarding commercial disputes and is experienced in fraud and breach of contract-related work. **Strengths:** "Ariel provides excellent representation to our firm. She pivots where needed and provides great counsel." "Ariel is a fantastic trial lawyer and litigator who gives excellent advice and executes case strategy flawlessly." "Ariel is an excellent counselor and an effective litigator. She is extremely responsive and gives practical, business-oriented advice. She communicates well and it's very easy to work with her."

DLA Piper LLP (US)

What the team is known for

DLA Piper boasts a strong commercial disputes practice. It is frequently retained to act on product liability claims, breach of contract disputes, insolvency litigation and with impressive expertise in nationwide class actions. The firm acts for an impressive global client base and draws on an extensive worldwide network to supplement handling of cross-border disputes. It offers further capabilities in securities matters.

Strengths

"DLA Piper's key strengths are its legal skills, client responsiveness and breadth of practice areas. The team is fast, responsive and provides practical advice."

"DLA Piper is very strong in legal research and preparation of briefs and pleadings. The firm has a high quality of partners and associates and a worldwide presence, with expertise in all areas of law."

"DLA Piper has a strong, prompt and well-informed team. The firm always provides great work and promptly responds to questions and requests."

Work highlights

DLA Piper won a motion to dismiss for Danone

North America in a lawsuit alleging that evian water is misleadingly marketed as "natural spring water" despite containing measurable quantities of microplastics.

Notable practitioners

As cochair of DLA Piper's class action practice, **Keara Gordon** is a go-to choice for major corporations facing large-scale multidistrict litigation, often involving multiple allegations. She is particularly noted for her expertise in consumer class actions.

Strengths: "Keara is bright, articulate and quick to respond, with the right answer." "Keara is a fantastic lawyer." John Clarke is an experienced securities litigator and fine choice for representation in class actions. He offers notable experience in acting for insurers. **Strengths:** "John is truly an expert in this space. He's a brilliant brief writer and a great oral advocate." "John is exceedingly thorough and timely in addressing litigation updates and evolving issues." "John is professional, prompt and genuinely dedicated to securing the best result. His attention to detail and demeanor make the case much more manageable." **Colleen Gulliver** is noted for her broad-based commercial disputes expertise, with experience handling consumer class actions, privacy and securities litigation. **Strengths:** "Colleen is commercial and pragmatic." "Colleen is a great lawyer. She is responsive, knowledgeable and gives practical and timely advice." "Colleen is a trusted business partner and we feel extremely comfortable with her mastery of complex litigation."

Elsberg Baker & Maruri PLLC

What the team is known for

Elsberg Baker & Maruri is a highly regarded litigation boutique founded by a group of experienced litigators and trial lawyers. The firm handles a variety of complex cases including securities and intellectual property-related disputes, as part of a broad based corporate and commercial litigation offering. The firm advises clients from an array of industries such as tech, finance and energy.

Strengths

"Elsberg Baker & Maruri is focused on achieving the best outcomes for its clients. Its attorneys all have incredible skill sets and industry knowledge."

"Elsberg Baker & Maruri has an excellent track record of dealing with very complicated matters and topics. The firm's senior leadership is detail-oriented, smart and knowledgeable, with great experience across a variety of litigation topics."

"Elsberg Baker & Maruri has extremely smart and creative lawyers who are dynamic in the courtroom and arbitration settings. They are smart, extremely responsive and efficient."

Work highlights

Elsberg Baker & Maruri represented Fairstead Capital Management in an arbitration against a former employee related to breach of contract and fiduciary duties, with the arbitrator ruling decisively in Fairstead's favor.

Notable practitioners

Elsberg Baker & Maruri LLP co-founder **David Elsberg** litigates a variety of complex commercial cases for clients in industries such as finance, energy and pharmaceuticals. His experience covers contractual disputes, IP litigation and arbitration. **Strengths:** "David is deft, commercial and clearly knows when and how to apply pressure." "David is

extremely hardworking, smart, detail-oriented and is able to handle very complex and complicated situations." "David is super smart, works quickly, is super responsive and a great oral advocate." Rollo Baker, a cofounder of Elsberg Baker & Maruri, is experienced in a wide range of commercial litigation and corporate disputes, with notable experience in the Delaware courts. **Strengths:** "Rollo is phenomenal. He is creative, smart and knowledgeable." **Silpa Maruri** is a founding partner at the firm. She is frequently seen representing clients in large shareholder disputes and trade secrets matters, among other areas of commercial litigation. **Strengths:** "Silpa is aggressive, smart and knowledgeable." "Silpa is always extraordinarily well prepared and can quickly adapt to changes in cases. She takes understanding the business very seriously and takes the time to really get to know her client's business." "Silpa is very smart. She cuts to the issues really quickly."

Entwistle & Cappucci LLP

What the team is known for

Entwistle & Cappucci is highlighted for representing clients in matters concerning breach of fiduciary duty, corporate waste and work in the Delaware Chancery Court. The firm frequently acts on behalf of pension systems, private equity firms and charitable organizations.

Notable practitioners

Vincent Cappucci is a key contact at the firm.

Fields Kupka & Shukurov LLP

What the team is known for

Pleasantville-based Fields Kupka & Shukurov offers a noted practice advising investors and shareholders affected by securities-related misconduct. The firm is recognized for its experience with matters encompassing fraud, breach of fiduciary duty and insider trading.

Notable practitioners

William Fields is a key contact at the firm.

Freshfields US LLP

What the team is known for

Freshfields boasts a respected securities litigation practice, further strengthened by recent hires in the space. Its diverse client roster includes national and international household names and prominent financial sector clients, for which it acts on the full range of securities and shareholder litigation concerns. The firm is also noted for its broad cross-border litigation capabilities, as well as its handling of commercial disputes.

Strengths

"Freshfields is balanced, professional and an extremely strong advocate when dealing with the court and the plaintiff, while also serving as a steady guide for me and the firm as we develop our strategy. It offers great insight into strategy and potential outcomes, helping us remain patient and balanced in our approach."

"Freshfields has very good litigators who are highly intelligent, excellent writers and very knowledgeable."

"The team consistently impresses with its insight into our industry, and its advice is always accommodating of our business concerns. Its lawyers are extremely responsive and accustomed to handling a

variety of complex matters.”

“Freshfields’ commercial litigation team is at its best when the stakes are high, the matter is complex and the pressure is greatest. It is creative and aggressive, but always commercial. Its attorneys never miss the forest for the trees, but instead identify key legal points that drive the commercial outcome and focus on them.”

Work highlights

Freshfields continued to act as lead counsel for Google in litigations brought by the Department of Justice, more than 30 state attorneys general and various individual and class action plaintiffs, alleging violations of Sections 1 and 2 of the Sherman Act in connection with Google’s display advertising technology business.

Notable practitioners

Mary Eaton is a renowned securities litigator and a strong choice for the representation of issuers and corporate boards on class actions and derivative claims. **Strengths:** “Mary is an excellent, very experienced litigator. She is strategic, effective as an advocate and tireless in her representation.” “Mary handles sophisticated issues with ease, and is always prepared to tailor her representation to the client’s needs.” **Gayle Klein** is a leading commercial litigator recognized for her expertise spanning a range of complex disputes, demonstrating particular strength in bankruptcy cases, contract litigation and class actions. **Strengths:** “Gayle is top-tier.” “Gayle is a master of strategy and cross-examination.” “Gayle is the best advocate and ally we could have asked for during an extremely challenging time. She has an exceptionally great sense of where we are in the litigation process and the potential outcomes. I have the upmost confidence in her abilities. She is also a great leader of her team.” “Gayle Klein is smart, strategic and dedicated. If you have to go into battle, you want Gayle on your side.” **Meredith Kotler** remains highly rated for her work across the securities area, which sees her secure top results in class actions, M&A litigation, corporate governance disputes and antitrust suits. **Strengths:** “Meredith is smart and relentless in pursuit of the goals of her clients. She is detail-oriented and dogged about making the right moves on behalf of the client.” “Meredith has an incredibly sharp intellect. She is responsive, manages to boil issues down to their core essence and makes her clients very comfortable in complex situations.” “Meredith is a clear expert who is very knowledgeable.” “Meredith provides excellent securities litigation leadership.” “Meredith cuts right to the heart of matters, leaves the client with a keen understanding, and marshals the best arguments.”

Agnès Dunogué is a frequent choice for major financial institutions on large securities class actions, and offers particular experience in underwriter representation. **Strengths:** “Agnès is very well respected.” **David Livshiz** is a broad-based commercial litigator whose experience spans contractual disputes, IP litigation and bankruptcy proceedings. He is also frequently engaged on complex cross-border concerns. **Strengths:** “David is the definition of creative problem-solving. He is practical, fast-thinking and commercially astute.” “He has an unparalleled breadth of knowledge, with an ability to leverage his deep network no matter what the issue is. He is responsive, thoughtful and commercial.” “David is creative and makes sure to

get results. He really cares and wants the best outcome. He is also a good strategic thinker.” **Timothy Harkness** is a go-to commercial litigator with wide-ranging experience encompassing contract, securities and bankruptcy related disputes, particularly on behalf of financial services and accounting clients.

Strengths: “Tim is a worthy advocate in any complex case.” “Tim has an extraordinary ability to distill complex issues into a clear, workable strategy, while remaining calm under pressure.”

New York-based **Andrew Gladstein** dedicates his well-regarded practice to aiding clients with complex commercial and securities disputes. **Strengths:** “Andrew is a tenacious litigator who understands complicated legal doctrines and handles witnesses extremely well. He works hard to develop a winning path for each case and always understands how to help a client reach its objectives. In short, he is a wonderful partner and a terrific, professional and dedicated attorney.” “Andrew is commercial and strategic in his thinking. He is particularly good at getting practical answers to complicated issues.” “Andrew is hyper responsive and has his finger on the pulse. He empowers his team and is very smart and capable.”

Fried, Frank, Harris, Shriver & Jacobson LLP

What the team is known for

Fried, Frank, Harris, Shriver & Jacobson fields a strong track record in a range of commercial, securities and regulatory disputes. It regularly defends financial services clients in multijurisdictional actions, alongside representing high-profile individuals and public sector entities. It also acts on complex commercial litigation for an impressive range of clients, acting on matters including real estate, insurance and bankruptcy disputes. It has a significant market share in antitrust proceedings. The firm is increasingly recognized for its handling of securities disputes arising from issues such as takeover contests and mergers.

Strengths

“Fried, Frank, Harris, Shriver & Jacobson’s lawyers are creative in advocating for us and their advice is consistently on point. They exceed expectations in their extreme attention to detail and their ability to produce strong, effective work product. The firm makes the job of being in-house counsel easy.”

“Fried, Frank, Harris, Shriver & Jacobson has outstanding talent and is extremely knowledgeable on the issues we face. Its attorneys are very communicative and do an excellent job of explaining the situation with all the alternatives possible, all of the risks, pros and cons and potential outcomes.”

“The team has a strong command of the law but also has a pragmatic and keen sense of how to deliver exceptional results.”

“The firm zealously and skillfully advocates for its clients, and its brief writing is excellent. Its attorneys defend and take depositions well and they are skilled at oral argument, while being pragmatic and logical when it comes to disputes.”

Work highlights

Fried, Frank, Harris, Shriver & Jacobson continued to represent Apollo Global Management and several members of Apollo’s Board of Directors in a \$600 million shareholder derivative action in the Delaware Court of Chancery filed by an Apollo stockholder.

Notable practitioners

Scott Luftglass is a renowned securities litigator recognized for his expertise acting on a range of securities and M&A litigation, including class actions and corporate governance disputes.

Strengths: “Scott is outstanding. He commands a room and knows how to engage effectively with all parties involved. He has tremendous credibility and depth.” “Scott is one of the best. He’s so thoughtful, understands our business and is extremely commercial. He is solution-oriented, thinks at a very high level and is extraordinarily articulate about matters, always displaying outstanding judgment.” “Scott is among the best.” “Scott has a great command of the facts and the law itself and he can distill complex matters into plain, simple and actionable terms.”

“Scott is one of the smartest M&A litigators on the planet. He really knows the field and is brilliant inside and outside of the courtroom.” Peter Simmons acts for private equity firms, investment banks and corporate issuers in diverse securities litigation concerns, including stock-drop litigation and securities fraud class actions. **Strengths:** “Peter is a very strong courtroom advocate and is very strong in his knowledge of the facts and the law to gain the confidence and trust of the judge.” “Peter is seasoned, effective and practical. He is a great problem-solver who delivers business-oriented solutions.” “Peter is an excellent litigator.” Michael Sternheim draws praise for his adept representation of well-known corporations and their directors on shareholder derivative actions, class actions and breach of fiduciary duty work. **Strengths:** “Michael is a brilliant litigator, an excellent brief writer and he defends depositions masterfully. He is extremely collegial and professional, but never forgets that he is an advocate for his client’s interests.” “Michael is an excellent lawyer.” “Michael consistently delivers clear, strong and easily digestible work product. Our team always appreciates that he lays out the key takeaways and action points, as well as outlining the key risks and benefits of various options. He is always forward thinking and proactive about legal issues, which has been instrumental in how we think about and consider various legal risks.”

Friedman Kaplan Seiler Adelman & Robbins LLP

What the team is known for

Friedman Kaplan Seiler & Adelman is a boutique litigation practice respected for its deep bench of experienced trial lawyers who frequently act across an impressive range of complex commercial disputes. The firm provides expert representation of financial services clients, as well as offering broad coverage in litigation arising from the entertainment, real estate and insurance industries. It also offers significant strength on both the plaintiff and defense sides.

Strengths

“Friedman Kaplan has exceptional depth and talent across its team. Every lawyer we have worked with, from partner to associate, has been sharp, strategic and highly responsive. They bring a level of sophistication and judgment that is rare, and they scale seamlessly to meet the demands of complex litigation.”

“Friedman Kaplan has all-round strong commercial litigators who are smart and creative. They are great writers and real trial lawyers. They do it all and do

it well."

"Friedman Kaplan's lawyers are exceedingly smart, have good judgment and are appropriately aggressive. The team is lean, hardworking and you get senior-level attention. It also litigates very efficiently."

"Friedman Kaplan is sharp, decisive, efficient and effective. It can quickly and efficiently zero in on where its help is needed and stay laser-focused. The firm provides excellent service levels and responsiveness, and has very high commercial and business awareness. It is a business partner."

Work highlights

Friedman Kaplan Seiler Adelman & Robbins continued to represent the NWHI Litigation Trust and Wilmington Savings Fund Society, as successor indenture trustee for three series of notes issued by apparel company Nine West Holdings in multidistrict litigation, against approximately 350 defendants, arising out of the 2014 leveraged buyout in which Nine West's predecessor, The Jones Group, was purchased, certain of its businesses were sold off, and its shareholders received more than \$1 billion for their shares.

Notable practitioners

Eric Seiler demonstrates impressive strength representing clients in a broad spectrum of high-value civil disputes, offering particular strength in matters involving financial clients, such as hedge funds and banks. **Strengths:** "Eric understands both the legal and business dimensions of every issue and brings clarity and confidence to the most complex matters. Working with Eric is like having a heavyweight in your corner." "Eric is an incredible, seasoned trial lawyer. He is fantastic in court, he's creative and great with experts." "He is a good, strategic thinker and super talented." "Eric is a highly skilled tactician with excellent judgment and a strong ability to communicate effectively with opposing counsel." "He commands a room, is keenly and sharply intelligent and protects his clients without needing to shout." **Anne Beaumont** possesses an impressive depth of expertise in disputes involving investment funds and financial products as part of a robust commercial litigation practice. **Strengths:** "Anne is always available, extremely commercial and has an extremely well-versed ability to distill complex positions." "Anne is incredibly responsive." "Anne is really smart, a beautiful writer and a smart advocate." "Anne is super creative and a very good writer." **Edward Friedman** offers strength across a range of civil litigation, including cases involving bankruptcy, M&A disputes and securities class actions. **Strengths:** "Edward has a great touch with clients. He is also collaborative, strategic and commercially-minded." "Edward is a highly sophisticated thinker." **Jason Rubinstein** has experience across the array of complex commercial disputes and is equally comfortable representing corporate and individual clients. **Strengths:** "Jason is always sharp, incisive and practical." "Jason is extremely knowledgeable and responsive to our needs." "Jason is super smart and produces very good, high-end work. He's great to work with."

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher boasts a preeminent litigation practice that offers top-quality work on an impressive range of bet-the-company civil and

securities disputes. The firm is much admired for its experienced bench of litigators, fielding extensive trial and appellate expertise. Its lawyers act in major commercial litigation, including consumer class actions, large contract disputes and cross-border cases. The group regularly handles high-stakes securities disputes such as M&A and takeover litigation, as well as advising public companies on derivative suits and class actions. The firm acts for an impressive roster of clients, including industry-leading technology companies and financial institutions.

Strengths

"The attorneys at Gibson, Dunn & Crutcher are all very skilled, knowledgeable and experienced. They give succinct and relevant advice in complex situations, and are very knowledgeable from a business point of view."

"Gibson, Dunn & Crutcher always has extraordinarily high-quality lawyers who are pragmatic. The firm's bench strength is best in class."

"Gibson, Dunn & Crutcher is extremely responsive and really smart. The team writes briefs incredibly well and it is very experienced in its various areas of expertise."

"Gibson, Dunn & Crutcher's experienced team sets the direction and strategy in a way that isn't obvious to those less experienced in the courts. It is aggressive when it needs to be. You also wouldn't know it is busy in other cases because of how accessible the team is."

"Gibson, Dunn & Crutcher is a very strong litigation powerhouse."

Work highlights

Gibson, Dunn & Crutcher successfully defended OpenAI in a first-of-its-kind defamation case arising from generative AI output.

Notable practitioners

Orin Snyder specializes in high-stakes commercial disputes and frequently appears in trials. He acts for leading corporations and individuals in the media, technology and life sciences spaces facing significant class action suits and contract disputes, among other matters. **Strengths:** "Orin is a total legend. He knows how to handle situations and is willing to push the boat out for his clients to get the result." "Orin is unparalleled as a clear-thinking, tough-minded litigator." "Orin is a visionary legal mind who helps shape strategy and outcomes at the highest level." "Orin is a tremendous talent and a really good trial lawyer." **Lauren Goldman** focuses on appellate litigation, and offers extensive experience in state and federal courts across the USA, including several appearances in the Ninth Circuit. She handles a range of concerns spanning contractual disputes, fraud and consumer class actions. **Strengths:** "Lauren is a great writer and strategist, and an amazing orator. She is a terrific advocate." "Lauren is just amazing on legal research, brief writing and advocacy at hearings." "Lauren is outstanding and a great collaborator." **Mary Beth Maloney** is recognized for her experience assisting a wide range of clients with securities fraud actions brought by both shareholders and government agencies. **Strengths:** "Mary Beth is a highly experienced lawyer who gives us really good advice and thinks of the long-term effects. She thinks in a very holistic way." "Mary Beth is an energetic, relentless litigator and advocate to have in your corner." "Mary

Beth brings a level of clarity and decision-making that is needed to rise above the fray, particularly in thorny adversarial engagements. She's aggressive and very smart. I can't say enough good things about her and her work."

Glenn Agre Bergman & Fuentes LLP

What the team is known for

Glenn Agre Bergman & Fuentes is an established litigation firm that represents both domestic and international clients in large disputes. The team handles a wide range of commercial matters including those alleging RICO violations, breach of fiduciary duty and violations of the False Claims Act.

Strengths

"Glenn Agre Bergman & Fuentes is forward-thinking in terms of anticipating issues and demands relating to disputes and litigation. The team is strategic in how it approaches a dispute. Its attorneys are balanced and exercise really good judgment. They are able to easily communicate and synthesize complex matters in a way that is digestible to management."

"Glenn Agre has a strong grasp and command of legal arguments and excellent negotiation strategy. The firm is attentive to client needs and all team members are very responsive."

"The Glenn Agre Bergman & Fuentes team is a very good and engaged adviser on long-term strategy. It is good at identifying interesting and creative approaches to resolving disputes and its work product is good."

Work highlights

Glenn Agre Bergman & Fuentes served as defense counsel for FieldTurf in a multi-district class action alleging deception and deceit concerning an artificial turf product.

Notable practitioners

Jed Bergman chairs Glenn Agre Bergman & Fuentes' litigation department, serving clients with experienced counsel on commercial disputes including RICO actions, breach of contract and partnership disputes. **Strengths:** "Jed is a strategic, sharp-minded and forward-thinking litigator. He consistently exercises good judgment and can present multiple options for resolution in a creative way." "Jed is incredibly honest and transparent. He's commercial, thoughtful and considerate of the situation." "Jed is very smart, helpful and responsive. He is a great lawyer."

Goodwin

What the team is known for

Goodwin possesses a well-regarded litigation group offering expertise across the gamut of civil litigation, as well as in regulatory and criminal proceedings. It offers considerable abilities in securities cases, acting for clients such as technology companies, banks, underwriters and REITs in M&A litigation and RMBS disputes, as well as wider class and derivative actions. The firm is also active in commercial disputes, including contract and ownership disputes.

Strengths

"Goodwin's legal positions are sound and well supported. Goodwin is well positioned to handle complex matters. It is a large firm with abundant resources and a well-structured team."

"Goodwin's attorneys are uniquely communicative and responsive, which is an asset for in-house attor-

neys. The team takes a pragmatic view of cases with an eye toward business needs, and it is clearly experienced in efficiently handling large matters. When a Goodwin attorney tells you they're an expert in a given area of law, they mean it."

"Goodwin is smart, quick and produces thoughtful work product. The team provides good, proactive partnership and is careful, honest and determined, understanding the client's perspective perfectly." "Goodwin consistently delivers a rare combination of legal precision, commercial pragmatism and responsiveness. Rather than relying on risk-averse boilerplate, it engages deeply with our business operations, crafting tailored solutions. The team's service levels and responsiveness in litigation are also excellent, it communicates with clarity and is quick to engage when urgent matters arise to help us stay ahead and make informed decisions with confidence."

Work highlights

Goodwin continued to represent CrowdStreet in connection with claims asserted in a putative class action alleging that it violated the Texas Securities Act by operating as an unregistered broker-dealer offering securities to investors across the United States and seeking rescission of more than \$1 billion of investments made through CrowdStreet.

Notable practitioners

Daniel Roeser is expert at handling complex securities class and derivative actions arising from a wide array of contexts, acting on behalf of corporates and underwriter syndicates. **Strengths:** "Daniel is great. He is a very knowledgeable, extremely skilled litigator." "Daniel's blend of legal expertise, strategic insight and human empathy is truly rare. He is highly responsive and maintains clear and consistent communication. His tactical acumen and negotiation skills stand out, and his approachable style makes collaboration seamless." "Daniel is a smart and savvy securities lawyer."

Grant & Eisenhofer PA

What the team is known for

Grant & Eisenhofer PA boasts a dedicated team of plaintiff-side attorneys and is considered a go-to for international and domestic clients bringing securities claims in the USA and other jurisdictions. It is noted in particular for substantial expertise in shareholder litigation resulting from M&A, and remains a prominent outfit in Delaware-based proceedings. The firm continues to be prominent in class action, opt-out and institutional investor litigation, and has an impressive track record of negotiating record-breaking settlement deals.

Work highlights

Grant & Eisenhofer continued to represent Amalgamated Bank as co-lead counsel in a securities class action against ExxonMobil and certain of its senior executives alleging that it made false and/or misleading statements during the class period concerning the valuation and output potential of its Permian Basin oilfield assets.

Notable practitioners

Jay Eisenhofer is co-founder and managing director of Grant & Eisenhofer and an established player on the plaintiffs' side of securities disputes. He brings big-ticket cases against banks and corporate issuers, including class actions and opt-outs, IPO litigation and M&A cases.

Greenberg Traurig, LLP

What the team is known for

Greenberg Traurig possesses a broad commercial litigation practice that fields an extensive bench of experienced trial and appellate lawyers. The firm is frequently retained to act on complex product liability and mass tort cases, as well as shareholder and trade secrets litigation. The firm houses expertise in commercial disputes across a wide range of sectors, notably pharmaceuticals and financial services. It is recognized for its experience handling cross-border disputes.

Strengths

"Greenberg Traurig has a lot of experience and expertise in its areas of practice. The team is able to provide strategic advice with business needs in mind as well. Its attorneys are clear and concise when they provide advice."

"The team's expertise is what distinguishes Greenberg Traurig, as you'd expect from big firm. The way its attorneys work together across the firm nationally to address our needs and navigate the interplay of litigation enables them to really give us legal assistance from A to Z. There's almost nothing we feel we can't go to the firm for."

Notable practitioners

Richard Edlin handles corporate governance and contract disputes, as well as IP and product liability class actions.

Hach Rose Schirripa & Cheverie LLP

What the team is known for

Hach Rose Schirripa & Cheverie ably acts on behalf of clients in litigation related to securities. The firm boasts particular expertise spanning corporate, individual and microcap fraud, along with investment schemes.

Strengths

"Hach Rose Schirripa & Cheverie's attorneys are real litigators. Working with them is a pleasure and they add value."

Notable practitioners

Gregory Hach is a key contact at the firm.

Harris St. Laurent LLP

What the team is known for

Trial-focused Harris St. Laurent is highlighted for its acumen in commercial litigation. The boutique offers experience on matters ranging from copyright and trademark infringement and theft of trade secrets to employment-related disputes and breach of contract work.

Strengths

"Harris St. Laurent's ability to focus intensely on what is important to the client's business interests helps the client reach excellent outcomes in an efficient and timely manner. The firm understands the importance of getting things done not only effectively, but quickly."

"Harris St. Laurent is particularly adept at keeping clients' economic interests at the forefront and working on innovative resolutions to complex problems, rather than simply rushing to trial in every case. The team is highly responsive, helpful and provides nuanced advice."

"Harris St. Laurent has high-caliber lawyers who are pragmatic, highly responsive and have a client-first attitude. They take the time to understand the issues and ask the right questions, and they are commercially-minded."

cially-minded."

Work highlights

Harris St. Laurent continued to represent Post University in a dispute with Learneo for violations of the Digital Millennium Copyright Act, copyright and trademark infringement, and other claims, alleging Learneo's publication and distribution of thousands of Post's copyrighted course materials without its consent, claiming over \$1 billion in damages.

Notable practitioners

Jonathan Harris is a key contact at the firm.

Hecker Fink LLP

What the team is known for

Hecker Fink is a boutique litigation practice with a respected bench of esteemed civil litigators. It takes on an array of sophisticated mandates ranging from contractual disputes to bankruptcy litigation to consumer protection cases. The firm attracts a varied client base, including major corporates, universities, ratings agencies and financial institutions.

Strengths

"Hecker Fink has exceptional litigators and strategic advisers. They think creatively and are incredibly versatile to consistently provide sound and thoughtful guidance and advice."

"Hecker Fink is terrific. The team is very sharp on litigation strategy and produce excellent work product. It is also thorough, responsive and diligent."

"Hecker Fink is highly competent and can handle any matter as effectively as a large firm. The quality of lawyers it has matches up to any firm. They are incredibly qualified and competent attorneys from top to bottom."

"Hecker Fink is smart, dedicated and strategic with a wealth of experience. The firm has a number of lawyers with significant experience in multiple aspects of the legal and government universe, and they are always responsive."

"Hecker Fink is extremely thorough, creative and able to keep up with fast-paced deadlines and deliver work that is critical to the company. Its attorneys are adept at answering very tough questions and coming up with creative arguments and solutions to complex problems."

Work highlights

Hecker Fink represented Uber in a challenge to a New York City ordinance requiring food delivery platforms like Uber Eats to make sensitive, personally-identifying customer information available to restaurants and other merchants without data security or privacy protection.

Notable practitioners

Sean Hecker is an experienced trial lawyer who offers clients wide-ranging expertise, including complex commercial and white-collar litigation.

Strengths: "Sean is imaginative, hardworking and has great judgment." "Sean is an incredible trial lawyer. He has this ability to unify the most disparate voices because he has such a strong capability to listen and advocate." "Sean is incredibly effective in both understanding the issues and advocating for clients." **John Quinn** leads a varied commercial litigation practice, acting on behalf of large clients in the technology space, as well as on finance and funds-related work. He also boasts experience representing other law firms in disputes. **Strengths:** "John is responsive, thorough and precise. He is also a diligent and excellent strategist." "John

is so talented. He is strategic, aggressive and he fights in the most creative way imaginable. He will tell you what you need to hear, he's commercially-focused and makes you feel like you're his only client." **Gabrielle Tenzer** is noted for her ability to handle a wide array of commercial litigation matters and acts for a diverse client base, including those from the healthcare, finance and telecoms sectors. **Strengths:** "Gaby is smart, hard nosed and very responsive, plus she has great instincts."

Hogan Lovells US LLP

What the team is known for

Hogan Lovells boasts a strong commercial litigation group with significant expertise in cross-border disputes. The firm offers notable capabilities in representing financial institutions in civil litigation matters and fields significant strengths in defending high-stakes and high-value class action claims. It also demonstrates excellent credentials handling disputes arising in the technology, life sciences and automotive sectors.

Strengths

"The Hogan Lovells team is deeply thoughtful, extremely comprehensive and nuanced. Its attorneys are considerate and always very responsive. They are also very pleasant to work with and turn around work product quickly."

"Hogan Lovells has a fantastic team with real subject matter experts who are terrific to work with. Its attorneys are very smart and are also lovely people to work with. They always have your back and make sure that you are prepared, ensuring that client leadership is well informed and decisions can be quickly and appropriately made."

"Hogan Lovells provides responsiveness, a deep knowledge of the process and strong business acumen. The firm's partners and talented junior staff are cohesive and communicate well. The team also anticipates issues and is prepared at every step."

Work highlights

Hogan Lovells successfully represented Gryphon Digital Mining in a high-stakes commercial contract dispute with Sphere 3D.

Notable practitioners

William Regan is a go-to litigator for financial institutions facing securities class and derivative suits involving a range of issues. **Strengths:** "William is fantastic. He is extremely knowledgeable in the securities area and a subject matter expert. He is excellent with board members and is lovely to work with." "William is excellent in terms of his knowledge, work ethic, preparation and communication skills. He has an ability to look ahead and plan accordingly, along with business sense." "William is great on nuanced litigation issues."

Holwell Shuster & Goldberg LLP

What the team is known for

Holwell Shuster & Goldberg is an elite litigation boutique that is particularly highlighted for its representation of institutional plaintiffs in major securities litigation, with in-depth experience in bringing claims against leading financial institutions, investors and government entities. The firm acts for an impressive client base which includes high net worth individuals, investors, major corporates and sovereign states. It is also noted for its strong offering in general commercial litigation, with a

strong track record of success in defending against antitrust, mass tort and insurance disputes.

Strengths

"Holwell Shuster & Goldberg's true strength lies in its unwavering tenacity and strategic brilliance."

"Holwell Shuster & Goldberg combines the institutional depth and pedigree of a top litigation boutique with the kind of individual excellence that truly defines a team. It is timely, thoughtful and consistent."

"Holwell Shuster & Goldberg is one of the premier commercial litigation boutiques in New York. You get the highest quality of attorneys there who do a great job. They are terrific."

"Holwell Shuster & Goldberg's performance showcases a rare mastery of the entire litigation lifecycle, distinguishing it as a premier trial and appellate firm. Its attorneys demonstrate exceptional skill and provide unwavering tenacity and strategic brilliance. The firm has a strategic depth that is truly exceptional. The way the team combines high-touch, collaborative client service with the strategic flexibility to adapt to dramatic, high-stakes changes in legal posture is the hallmark of a truly outstanding firm."

"Holwell Shuster & Goldberg has an incredibly deep and talented team at every level, and a great firm culture that combines the very highest standards with collaboration and teamwork. The attorneys are masters of grand strategy in large, messy cases."

Work highlights

Holwell Shuster & Goldberg represented Chubb as nationwide lead trial and appellate counsel in over 20 insurance coverage cases related to the opioid crisis.

Notable practitioners

Michael Shuster handles disputes on both the plaintiff and defense sides, and impresses with his expert handling of commercial disputes as well as securities litigation such as RMBS-related claims against financial institutions. **Strengths:** "Michael has even keeled and has great judgment. He is strategically-oriented." "Mike is first rate. He is an incredible lawyer and is amazing in the courtroom." "Michael shows up in front of the judge and is just an outstanding, very experienced lawyer." **Blair Kaminsky** represents both individuals and corporates in a whole host of complex commercial disputes and offers expertise in bankruptcy and securities-related litigation. **Strengths:** "Blair is an exceptionally talented lawyer and leader of lawyers. She's a first-rate legal writer." "Blair combines extraordinary legal skill with practical, business-oriented judgment. She is strategic, unflappable and always two steps ahead, making even the most complex matters feel manageable." Daniel Goldberg regularly represents financial and retail clients and is highly regarded for his courtroom prowess. He is particularly experienced in handling securities and bankruptcy-related litigation. **Strengths:** "Daniel is super creative and very commercial." **Vincent Levy's** practice spans both trial and appellate courts, in which he ably acts on behalf of clients in commercial disputes concerning theft of trade secrets, fraud and other issues. He also boasts experience presenting oral argument in the US Supreme Court. **Strengths:** "Vincent Levy is an amazing, multifaceted attorney. At trial, he has a commanding presence with the jury and is extremely effective. He then seamlessly transitions to run a masterful appeal." "Vincent

distinguishes himself through both his writing and his oral advocacy. His briefs are crafted with precision and elegance, commanding the reader's attention without wasted words. In oral argument, he combines calm authority with disarming clarity, answering even the hardest questions in a way that makes his position feel inevitably correct." "Vincent is thoughtful, precise and a very good writer." "Vincent is an excellent attorney who is thoughtful, strategic and creative. He understands client needs and goes beyond expectations in meeting them." **Priyanka Timblo** is commended for her antitrust and contract disputes acumen on both the plaintiff and defense side, as well as on a range of other commercial matters. **Strengths:** "Priyanka is an amazing trial lawyer. She is tough as nails and extremely effective in the courtroom." "Priyanka is just an absolute dynamo and gives top-notch service."

HSF Kramer

What the team is known for

HSF Kramer possesses a strong reputation for handling a range of high-value commercial disputes. It houses a strong bench of expert litigators with excellent pedigree in acting for both individuals and corporations in civil and criminal proceedings. The firm boasts a formidable track record in a range of matters, including product liability cases, breach of contract actions and accounting malpractice claims. It demonstrates further expertise in the defense of securities class and shareholder derivative actions.

Strengths

"HSF Kramer is an absolutely first-class firm."

"HSF Kramer's attorneys are experts in the field. They are really user-friendly, responsive and provide clear, practical advice."

"HSF Kramer has an incredibly experienced practice with a vast array of partners and a well-deserved reputation."

"HSF Kramer provides good strategic judgment and is attentive to its clients. It has a strong team from top to bottom."

"HSF Kramer is excellent. The team has been doing this work for many years and really understands the industry and its quirks."

Work highlights

HSF Kramer represented EIG Energy Funds XIV and XV in a lawsuit against Petrobras arising from the "Car Wash" corruption scandal, alleging that Petrobras's involvement in bribery led to the collapse of a drilling venture and the total loss of the Funds' investment. The plaintiffs claim fraud and seek over \$221 million in damages.

Notable practitioners

Michael Dell is often involved in major regulatory matters as well as securities litigation, and represents leading clients in the accounting and financial services sectors. **Strengths:** "Michael is tireless and a very strong advocate." "Michael is incredibly responsive and commercial. He has a terrific command of the subject matter and the relevant facts. He makes it his business to understand the client's circumstances, and he is highly pragmatic and solution-oriented." **Marc Gottridge** specializes in the defense of clients in the financial services sector facing benchmark rate-fixing and market manipulation cases, as part of a robust commercial litigation practice.

Hughes Hubbard & Reed LLP

What the team is known for

Hughes Hubbard & Reed boasts a broad commercial litigation practice which represents a diverse client base, including significant players in the pharmaceutical, healthcare and professional services sectors. The firm hosts a bench of experienced litigators with capabilities spanning contractual disputes, securities litigation and bankruptcy proceedings. It is regularly engaged by global clients on sophisticated cross-border disputes.

Strengths

"Throughout the firm, every lawyer is exceptional. They provide excellent client service and attention."

"They are pragmatic, commercial and have an excellent eye for the political climate that the client operates in. On top of that, they have great people skills and know how to interact with all types of stakeholders, which ultimately gets the best results. All team members are also very knowledgeable and together they have a solid and robust approach to all relevant areas of the law."

"Hughes Hubbard & Reed is known for its practical approach to matters and strong client relationships, trying to anticipate clients' needs. Its attorneys have excellent abilities."

"Hughes Hubbard & Reed is extremely good at delivering results and keeping to the agreed scope of the tasks. The team is also very responsive and very qualified."

Work highlights

Hughes Hubbard & Reed continued to represent Sompo International Holdings in winning dismissal of a federal court action to recover Vincent van Gogh's iconic Sunflowers painting (now valued at \$250 million) plus \$1.5 billion in damages brought by descendants of prominent German-Jewish art collector Paul von Mendelssohn-Bartholdy, who sold the painting through a Parisian art dealer in 1934 after the Nazi regime came to power.

Notable practitioners

Daniel Weiner is an experienced litigator and trial lawyer whose clients include major pharmaceutical companies. He also offers notable strengths in art litigation and international arbitration. Daniel is super knowledgeable, really smart and a creative, solution-oriented lawyer who knows how to craft a great legal argument. Daniel is extremely proactive and keeps in touch with me to suggest litigation strategy. William Maguire comes recommended for his representation of auditors in large securities matters, and also has an active regulatory and commercial litigation practice. **Strengths:** *"Bill is a very impressive litigator. He is effective and sharp in court." "He is always accessible, responsive and keeps our emotions in check." "Bill has a natural, disarming way about him and talks to the regulators in a very persuasive but not abrasive way. He can also speak on any issue in the area and is a very strategic thinker."*

Jenner & Block LLP

What the team is known for

Jenner & Block operates a broad commercial practice that fields experience in high-value breach of contract claims, product liability disputes and false advertising matters. It also has a highly rated practice in litigation involving music and the arts, representing artists and labels in IP and contractual

disputes. The firm acts for a wide-ranging client base, which includes energy companies, manufacturing businesses and technology corporates. It is further noted for its handling of securities litigation and consumer class actions.

Strengths

"Jenner & Block's lawyers are creative, smart and savvy advocates. They are always responsive, agile and strategic in handling complex matters. Their commercial insight is also excellent."

"The depth of Jenner & Block's litigation and strategic experience is a key strength. The firm is an incredible partner with expertise across the spectrum to ensure complex litigation is entirely covered. The service is exceptional and the legal work is top notch."

"Jenner & Block has super smart and sophisticated lawyers. It has exceptional depth down to its junior associates and the attorneys are highly responsive and focused."

"Jenner & Block provides personalized attention and a practical approach to achieving a resolution, rather than just litigating. Its bench is strong and it is also very responsive."

"The litigation team from Jenner & Block is very capable and effective. It is creative, responsive and well organized. The attorneys are strong on the law, both on paper and in court. It is a top-tier firm."

Work highlights

Jenner & Block continued to defend Microsoft in a class action lawsuit related to its \$70 billion acquisition of Activision. The claims focus on technical aspects of the merger and allege that the transaction involved a breach of fiduciary duty connected to a sexual harassment scandal at Activision, with the plaintiffs seeking over \$1 billion in damages.

Notable practitioners

Joanna Wright is highly regarded for her experience handling a range of commercial disputes, including bankruptcy, securities and product liability. She cochairs the firm's business litigation and its mass torts and product liability practice.

Strengths: *"Joanna brought an incredible business and strategic sense to the team and her strategic vision in complex litigation is astounding." "Joanna is a great strategist. She is thoughtful, hardworking, a great collaborator and can see the forest for the trees." "Joanna is a true problem-solver on top of being an outstanding litigator. She has an uncanny ability to see around corners and prepare for the unknown, preparing clients for all potential outcomes and how best to position for the desired outcome." Stephen Ascher handles a diverse range of securities and broader financial litigation. His client base includes hedge funds, CMBS trusts and real estate companies. **Strengths:** *"Stephen is a very good writer and a creative thinker." "Stephen is very knowledgeable about our business and its various nuances, and is very efficient." "Stephen's responsiveness and depth of experience is absolutely paramount. His counsel is spot-on and he can take a complex issue and break it down into its simplest form." "Stephen is a go-to outside adviser who doesn't hesitate to provide support through strategic thinking and making his network available to the client. His litigation experience is broad, which gives him commercial insight into how things work on the client side. He is a great quarterback for complicated matters."* Jeremy Creelan is cochair of*

Jenner & Block's consumer brands and fintech and crypto assets practices. He is highlighted for his expertise in matters related to consumer fraud class actions, financial services litigation and insurance disputes, among others. **Strengths:** *"Jeremy is very responsive and very quick." "Jeremy is super smart, super creative and super responsive. He is easy to get along and work with and I feel really taken care of by him." "Jeremy is an excellent litigator who has particularly deep knowledge of the New York political and regulatory environment. He has a great appreciation for the nuance in the matters we are dealing with. He can see the bigger picture and give us advice in those contexts." "Jeremy is responsive and immediately on top of the matter. He really does stand out as super responsive. He reaches out the appropriate amount in a way that is truly helpful. He just truly wants to know how he can help." "Jeremy is client oriented, always responsive and respectful."*

Jones Day

What the team is known for

Jones Day offers a broad commercial litigation practice, bolstered by significant arbitration, mediation and appellate capabilities. It is well versed in claims involving product liability issues, breach of contract disputes and securities litigation. The firm draws on significant cross-border expertise as well as strong nationwide capabilities. It represents a broad array of clients including financial institutions, pharmaceutical companies and automotive manufacturers.

Strengths

"Jones Day brings a whole-firm mentality in bringing in appropriate expertise and bringing the right specialists to the table."

"The team is thinking about all the moving parts at the same time and isn't just crafting arguments, it is crafting solutions."

"Jones Day is the top firm for client management. The team does an excellent job of putting on its best face for the client."

"The team at Jones Day is incredibly thorough. It comes to the table very well prepared. It has very strong experts and solid litigators all round."

"The firm has a high degree of knowledge and expertise."

Work highlights

Jones Day represented Sirius XM Holdings in consumer claim arbitrations, cases and purported class actions related to its music royalty fee.

Notable practitioners

Jayant Tambe represents a range of clients from the financial sector, often handling high-stakes litigation relating to securities, derivatives and other structured products. **Strengths:** *"Jayant has creativity and a willingness to think outside the box and strategize." "Jayant is brilliant and is a singularly gifted communicator. He has a unique ability to explain the unexplainable in layman's terms. He seems to do it so effortlessly, and you find yourself nodding along and unable to imagine any more rational outcome other than the one he is advocating." "Jayant leads from the front with ideas and work ethic. He is able to solve the most complex problems with ease and expediency."* Leon DeJulius offers a broad-based commercial litigation practice, representing a mix of public institutions and private companies in diverse litigation concerns.

Strengths: "Leon is a really great lawyer and has the combination of being an excellent advocate in the courtroom and also being great with clients."

"Leon is an intelligent, efficient, strategic thinker and has depth of experience." "Leon is a highly respected and effective commercial litigator." "Leon is an engaged leader with an amazing ability to dive deep quickly on market-driven, complex problems."

Howard Sidman has experience in a range of disputes within the securities realm. He has notable expertise in defending financial institutions in RMBS and CDO-related litigation. **Strengths:** "Howard is a brilliant tactician, trusted adviser and pragmatist." "Howard is smart, driven and responsible, and he knows how to bring the right resources and people to the table for any given matter." "Howard is a terrific attorney. He is dedicated to delivering excellent client service. He is practical, goal-oriented and tough, without being unnecessarily antagonistic."

Nina Yadava has a growing reputation for her expert representation of public companies and their officers and directors in a wide array of securities disputes, such as those concerning public statements, deal activity and rate benchmarks. **Strengths:** "Nina is super proactive and her legal strategy is excellent." "Nina provides candid, practical advice." "Nina goes above and beyond to make sure the client's needs are addressed."

JVK Law

What the team is known for

JVK Law specializes in the representation of shareholders in securities litigation, acting for individuals, class actions and institutional investors. The firm offers expertise in matters related to fraud and breach of fiduciary duties, among other claims.

Notable practitioners

Chad Johnson is a co-founding partner of JVK Law and has a wealth of experience bringing securities suits and fiduciary duty cases on behalf of investors. **Strengths:** "Chad is an excellent lawyer; he is terrific." **Jeroen van Kwawegen** represents individual and institutional shareholders as plaintiffs in securities litigation, including as part of large class actions. He is a co-founder of JVK Law. **Strengths:** "Jeroen grasps different cultural approaches to matters very well. He's very sensitive to those and is able to give us the information to make decisions and on how to approach securities actions. He also has a very good character and has the ability to see things from the other side of the table." "Jeroen is a smart, talented attorney." "Jeroen is an extremely talented trial attorney providing excellent client service and litigation skills."

Kaplan Martin LLP

What the team is known for

Kaplan Martin skillfully litigates a range of commercial disputes spanning contract, consumer protection and employment-related cases, among other matters. It counts very high-profile individuals, corporations and organizations among its client base and also has experience acting on behalf of higher education institutions. The firm is further distinguished by its attorneys' advocacy in the Supreme Court.

Work highlights

Kaplan Martin continued to represent Metropolitan Transportation Authority and Triborough Bridge and

Tunnel Authority as lead counsel in 12 litigations defending against constitutional and statutory challenges to New York's congestion pricing program.

Notable practitioners

Roberta Kaplan has a strong track record in landmark constitutional and human rights cases. She also has an impressive commercial practice, acting on corporate governance, data privacy and financial product litigation. **Strengths:** "Roberta understands the rhythm of the courts incredibly well and shapes the circumstances and the narratives to maximize the chances of legal success in a really effective way. She is incredibly goal-oriented and very focused on winning, with an encyclopedic knowledge of the judges, the courts and the arguments that are most likely to win with them." "Roberta is a terrific lawyer." "Roberta is one of the premier litigators in both New York and the USA."

Kasowitz LLP

What the team is known for

Kasowitz is a specialized litigation firm, well regarded for its expert handling of sophisticated commercial claims. It acts on disputes such as market manipulation suits, antitrust conspiracy claims and creditors' actions brought against private equity firms. The firm has a respected practice acting for plaintiffs in complex securities cases, including matters arising from the 2008 financial crisis and the COVID-19 pandemic. It also represents hedge fund clients in significant opt-out disputes against issuers. Its diverse client base comprises senior professionals, private equity investors, governmental entities and multinational corporations.

Strengths

"Kasowitz quickly understands the issue and evaluates and designs a strategy to come out on top. Its team is very strong from the top to the bottom, and is extremely responsive. The firm provides aggressive litigation tactics and significant strategy planning."

"Kasowitz has attracted excellent attorneys to its partnership who are not only strong lawyers, but are deeply experienced specialists able to access the firm's accrued experience and knowledge. They also enjoy litigation, which makes a difference."

"The team consistently demonstrates exceptional analytical ability and mastery of intricate legal and factual issues, often under intense time pressure, and consistently delivers results in matters by leveraging deep courtroom experience and innovative strategies."

"Kasowitz thrives on the complexity and intensity of cases and brings a fearless, strategic and aggressive approach that is absolutely essential for success at this level. The team is proactive in identifying potential legal risks that could impact our strategic plans and offers practical, business-focused solutions."

Work highlights

Kasowitz continued to represent the Public Employees' Retirement System of the State of Mississippi alongside four co-plaintiffs in securities fraud litigation against Valeant.

Notable practitioners

Stephen Tountas is a go-to litigator and experienced trial lawyer sought after by a wide array of funds to handle complex actions involving securi-

ties fraud and creditor's rights. **Strengths:** "Stephen is aggressive and effective." "Stephen is an excellent lawyer." Marc Kasowitz is held in high regard for his broad civil litigation capabilities, which span from high-stakes commercial litigation to major securities cases. He advises clients on both the defense and plaintiffs' sides. **Strengths:** "Marc is a very aggressive, excellent lawyer." "Marc is a very senior litigator who is well known in the industry as hard charging and creative." **Sheron Korpus** is experienced handling commercial and securities litigation and focuses his practice on the representation of institutional investors and hedge funds in structured finance-related disputes. **Strengths:** "Sheron is super strong in court. He is savvy and street smart, but with great legal scholarship. He is also great at dealing with judges." "Sheron is a really strong lawyer."

Katten

What the team is known for

Katten has an established practice servicing a diverse client base, including major financial institutions, asset managers, public companies and their executives. It is particularly sought out by prominent names in the life sciences sector. The firm hosts a respectable bench of experienced securities litigators whose expertise runs the gamut of securities fraud, shareholder and M&A litigation.

Strengths

"Katten's litigation department is result-oriented, pragmatic and efficient. Its lawyers are excellent strategists and practitioners who are well equipped to handle large and complex litigation matters."

"Katten's senior partners are extremely engaged, talented and pragmatic. Their quality of work is exceptional and they are very experienced trial lawyers. The team's level of experience in securities class action cases is very strong and it is extremely responsive."

"Katten shows a deep understanding through a longstanding experience in securities defense litigation. The firm is highly skilled in complex defense work and is highly responsive."

"The securities group at Katten is experienced, well versed in the law and understands how to best remove the client from harm's way. The firm understands the nuances of the complexities of US securities litigation and how to navigate the landscape to achieve excellent results. The team is a good mix of individuals with wide experience and those that are eagerly learning this area of law."

Work highlights

Katten continued to represent Natera and certain current and former officers and directors in a securities class action lawsuit asserting claims based on allegedly misleading statements made by Natera in its public disclosures.

Notable practitioners

Bruce Vanyo co-chairs Katten's securities litigation department and offers extensive experience in Section 10(b) class actions, complex international disputes and shareholder derivative suits. He is a strong choice for public companies and their officers. **Strengths:** "Bruce is very knowledgeable on this subject matter and consistently provides great service." "Bruce has a level of sophistication and commercial awareness borne of years of experience, having seen almost every issue at

some point in his career.” “Bruce is a brilliant tactician.” “Bruce is a remarkable oral advocate.” Kevin Broughel regularly handles securities class actions and Delaware litigation as part of his wider commercial practice. He is a particularly strong choice for international clients or matters with a cross-border component. **Strengths:** “Kevin is a very talented litigator. He is excellent at managing clients, updating and involving us in all aspects of decision-making.” “Kevin is excellent on Delaware law and has a good handle on that specialized area, as well as on federal and state securities law. He is also engaging, thoughtful and dedicated.” “Kevin is very solid, knows his stuff and is good with clients. His contributions are incredibly valuable. He’s great to work with, personable and dedicated to his clients. He really is an expert in securities.” **Jonathan Rotenberg** is a strong choice for corporates and their senior executives when faced with complex securities and derivative actions, with particular experience in the life sciences sector. **Strengths:** “Jonathan is deeply engaged and intelligent. He has an excellent perspective on litigation strategy and delivers high quality work product.” “Jonathan is efficient, practical in his guidance and very responsive.” **David Crichlow** has broad based commercial litigation experience, including handling complex contractual disputes. He is national chair of the commercial litigation group at Katten. **Strengths:** “David is an exceptional lawyer. He has a great judgment and is very skilled.” “David is smart, pragmatic and skilled as a trial lawyer and negotiator.” “David is able to understand our business and give us pragmatic, practical business-oriented advice.” **Sarah Eichenberger** has a wealth of experience advising public companies and financial institutions on securities class actions and derivative suits. **Strengths:** “Sarah takes a thoughtful and pragmatic approach, providing a high-quality work product.” “Sarah is extremely methodical and even-handed, which means that she provides very valuable advice.” “Sarah consistently provides great service and responsiveness.” “Sarah is very strong in terms of client service and business acumen, and she has a deep understanding of all the different facets of the complex litigation matters her clients must face.”

King & Spalding LLP

What the team is known for

King & Spalding boasts a robust commercial litigation practice offering expertise in a whole host of disputes, with experience handling financial services, real estate and auditor defense work. It possesses additional strength in consumer class actions, as well as toxic torts. The firm has growing prowess in securities litigation and is frequently sought after by notable corporates and their directors and officers when faced with claims of fraud, misleading statements and market manipulation.

Strengths

“King & Spalding is strong on verbal and written communication, demonstrates excellent responsiveness and has a great understanding of the law.” “King & Spalding has very strong litigators who are technically sound and able to digest complex matters and explain them in a readily absorbable way for business people. The team provides commercial and pragmatic advice for each dispute, and its perseverance is high when dealing with different

adversaries.”

“King & Spalding is in constant communication and is easily accessible at all times. The team understands how to speak to clients and convey information, providing trustworthy advice based on an intimate understanding of cases. The firm produces excellent work product and is prepared for all aspects of a case. Its lawyers are consistently forward-thinking, anticipating the next chapter.”

“King & Spalding has a deep bench of experienced trial lawyers and is well equipped to handle highly complex and sensitive cases. The team has a strategic and creative problem-solving ability, and is strongly client-focused, demonstrating excellent communication and responsiveness. Its attorneys also demonstrate deep legal knowledge and excellent advocacy skills.”

Work highlights

King & Spalding continued to represent JPMorgan Chase Bank, winning a trial victory in a \$79 million breach of contract dispute relating to Winter Storm Uri and the Texas power crisis in February 2021.

Notable practitioners

Mark Kirsch demonstrates repeated success in SEC-related disputes, as well as in securities class actions and breach of fiduciary duty cases. His clients include a number of major corporate issuers. **Strengths:** “Mark is commercial and highly responsive to client objectives, with a wealth of experience and knowledge.” “Mark is an excellent, well-rounded lawyer.” “Mark is great to deal with and so knowledgeable. He thinks outside the box and provides solutions that you had never thought about. His advice is very valuable.” **Richard Marooney** demonstrates particular strength in M&A litigation, often acting for individuals and corporates in major cases. He also handles various contract disputes and securities class actions. **Strengths:** “Richard is a consummate trial lawyer.” “Richard is superb. He is practical and highly effective.” “Richard is smart and practical. He really understands how to strategize and has huge experience in civil litigation.” Christopher Duffy frequently acts on behalf of major banking and finance sector clients and possesses expertise in a wide range of commercial disputes involving contracts and financial products. **Strengths:** “Chris is an outstanding civil litigator. He is able to master voluminous records quickly and come up with just the right arguments to win in a case, no matter the subject.” “Chris is a very strong litigator who does a great job of navigating the different interests of various parties involved in a matter. He is also very thoughtful about how to achieve the best outcome.” “Chris is an excellent litigator.” **Damien Marshall** focuses on the resolution of commercial disputes in a wide range of areas, including antitrust and securities. He cochairs the firm’s business litigation practice. **Strengths:** “Damien is a trusted adviser with sound and timely advice. He delivers quality and thoughtful work product.” “Damien is extremely pragmatic and tactical.” Leigh Nathanson is recognized for her broad-based experience in commercial litigation. She often handles litigation for financial institutions and corporate clients. **Strengths:** “Leigh is an outstanding leader with the ability to navigate difficult and complex legal matters.” “Leigh offers strategic insights, work ethic, attention to detail and excellent client service. She is a strong advocate.” “Leigh

is a very talented attorney.” “Leigh has presence, poise and such clear arguments.” Clients value **Alvin Lee**’s assistance with commercial disputes touching on breach of contract, fraud and mass torts. **Strengths:** “Alvin is an excellent attorney providing very strong representation.” “Alvin’s ability to absorb reams of information and detail is incredible.” “Alvin’s legal acumen, strategic thinking and unwavering commitment to client advocacy are consistently impressive. He possesses a deep understanding of complex commercial disputes and approaches each case with meticulous attention to detail and a clear assessment of risk. He is also a pleasure to work with, always responsive and helpful.”

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis possesses an eminent team offering expertise across an impressive range of civil disputes, including major M&A and shareholder litigation. The firm fields significant experience representing both companies and individual directors in class actions and wider securities disputes. Its lawyers regularly act for private equity firms and pharmaceutical, education and technology corporates, fielding deep industry expertise and notable trial and appellate experience.

Strengths

“Every lawyer, especially at partner level is excellent and at the top of their field. Kirkland & Ellis strikes an appropriate balance between being commercial and not taking unnecessary risks, but also being able to be aggressive when you want it to be.”

“Kirkland & Ellis is extremely well regarded, thoughtful and understanding of its clients’ businesses. The firm has a deep bench with plenty of expertise and superior client service. The team is extremely responsive and delivers advice that is commercial and on point.”

“Kirkland & Ellis brings really insightful views and top-notch litigation strategy. The firm always has lots of great people it can throw at matters and its commercial awareness is some of the best in the industry.”

“Kirkland & Ellis does a great job at strategizing. Its attorneys are detail-oriented, doing a great job at seeing both the big picture and the details necessary to get to the strategic goal.”

“Kirkland & Ellis has an extraordinarily high caliber of legal talent at all levels and a stellar reputation. The firm is always thinking several steps ahead to deal with unique challenges.”

Work highlights

Kirkland & Ellis continued to represent the Association for Accessible Medicines, a nonprofit, voluntary association representing manufacturers and distributors of generic and biosimilar medicines, achieving a landmark victory in a multiyear litigation brought against the Attorney General of the State of California challenging the constitutionality of AB 824.

Notable practitioners

Sandra Goldstein has a formidable reputation for her successful handling of M&A litigation, while also gaining praise for her handling of high-value securities class actions. **Strengths:** “Sandra is top notch in terms of legal strategy and thinking through these tricky issues.” “Sandra has very strong client-relation skills. She is able to boil complex issues down

to simple concepts, both for clients and in trials and oral arguments. She is a top-notch oral advocate." "She is knowledgeable in how she delivers advice, communicates and her strategic advice." **Atif Khawaja** is noted for his work on a broad range of commercial litigation concerns. His recent work includes disputes over licensing and financing, as well as contractual litigation. **Strengths:** "Atif was excellent. He navigated all the issues and provided clear and actionable advice." "Atif is an extraordinary counselor and commercial litigator. He is practical and gets up to speed very quickly. He has a keen ability to assess and propose a path forward." "He is a strategic, masterful litigator and a business-minded counselor." Aaron Marks offers excellent experience in trial proceedings arising from a range of civil disputes, including major consumer class actions, trade secrets and breach of contract cases. **Strengths:** "Aaron is super smart and very experienced." "Aaron is brilliant at thinking through complex problems and has a penetrating intellect." "Aaron provides superior client service and is extremely familiar with our business." **Stefan Atkinson** excels in defending against shareholder class actions, alongside significant experience in M&A-related disputes. His securities expertise complements his broader capabilities in commercial litigation. **Strengths:** "Stefan always dives right in and gets a good understanding of the matter at hand. He is also strategic and has great commercial awareness." "Stefan is great on his feet. He is extremely knowledgeable about complex corporate and commercial litigation. He is a strategic thinker and has command of all the details, but never loses the forest for the trees." **Joshua Greenblatt** represents a strong choice for private equity sponsors, corporates and individuals seeking expertise in complex business disputes, restructurings and securities litigation. **Strengths:** "Josh has excellent judgment and knows the right answer." "Josh has great technical ability as a litigator." "He is deeply smart and knowledgeable. He is a lawyer's lawyer." **Alexander Rodney** exhibits notable skill in his counsel regarding securities, class actions and other commercial litigation. **Strengths:** "Alexander is really collegial and very capable. He is a pleasure to work with." "Alexander is outstanding in all areas." "Alexander is a great resource and thought partner. He is extremely bright, can speak across topics comprehensively and is business-minded. He is a brilliant, well-trained and ferocious litigator." "Alexander is very intelligent and responsive. He dives deeply into every matter and cares about learning about the business to provide the best client service."

Kobre & Kim

What the team is known for

Kobre & Kim is a prominent litigation boutique that provides individual and institutional clients with top-flight representation in high-profile commercial disputes as well as criminal and regulatory investigations. It is widely commended for its handling of complex multijurisdictional and international disputes on behalf of a broad client base. The firm offers particular strength in asset recovery and arbitral enforcement matters, as well as representation of trustees in financial products litigation.

Strengths

"Kobre & Kim's lawyers are experts who are actively

looking for results. They have a really pragmatic approach to getting results."

"Kobre & Kim excels at applying its subject matter expertise to develop creative, persuasive arguments. The team has strong breadth and depth and is able to leverage subject matter experts from a variety of areas with familiarity in both our industry and the applicable law. Its lawyers are very responsive and quick."

"Kobre & Kim is recognized for its excellence in handling complex, cross-border disputes and investigations, particularly those involving fraud and misconduct. Its distinct strengths include its independent representation and advocacy and its focus on deploying assertive, outcome-driven strategies with confident communication."

Work highlights

Kobre & Kim continued to represent 46 former US-based employees of AIG Financial Products (AIGFP) in seeking \$500 million in compensatory damages, interest and statutory damages after AIGFP drained funds from its employees' deferred compensation accounts to aid in its own recovery following the 2008 financial crisis.

Notable practitioners

Zachary Rosenbaum handles a number of high-value securities matters for institutional investors, banks and broker-dealers. He is particularly adept at handling putback litigation and others relating to the sale of RMBS and CDOs. **Strengths:** "Zachary is knowledgeable and offers practical advice. He looks for solutions." "Zachary thinks outside the box and is solution-oriented." "You will not find a better or more creative litigator than Zachary. If you're looking for someone to pull off a miracle, he would be a good bet to do it." "Zachary is a phenomenal litigator. He is very effective and a pleasure to work with." "Zachary is an exceptional partner. His ability to navigate complex, cross-border disputes with clarity and precision is truly distinguished. He consistently demonstrates strategic foresight in coordinating oral hearing preparations and guiding litigation strategy across jurisdictions." **Danielle Rose** serves as counsel to leading financial institutions and corporates on a range of high-stakes commercial disputes. She offers particular strength in cases relating to complex financial products. **Strengths:** "Danielle has a thorough understanding of not only legal issues, but also of litigation strategy." "Danielle's strategic judgment and impressive grasp of the facts are her not-so-secret weapons." "Danielle is accessible and has great strategic judgment."

Michael Kim is well regarded for his work in financial litigation, as well in cross-border investigations and enforcement matters. He also has significant expertise in bankruptcy-related cases. **Strengths:** "Michael Kim is a master strategist." "Michael is an excellent lawyer. He understands everything and his ability to see past and around corners is uncanny."

Labaton Keller Sucharow LLP

What the team is known for

Labaton Keller Sucharow is a distinguished plaintiff-side securities litigation practice fielding notable experience in bringing high-value actions on behalf of institutional investors. The firm regularly appears before the Delaware Court of Chancery, securing high-value recoveries and major corporate governance reforms on behalf of plaintiffs. It is also noted

for its strength in cross-border proceedings.

Strengths

"Labaton Keller Sucharow has deep knowledge of federal securities law, class action procedure and trial practice. The firm has an increasingly deep trial bench with unmatched matter expertise, and its lawyers are commercial, pragmatic and nuanced in their approach."

"Labaton Keller Sucharow provides excellent client communication. The team is always responsive and able to answer our questions with great skill."

"Labaton Keller Sucharow exercises great diligence in investigating and pursuing cases. Its attorneys excel at establishing and maintaining congenial and trusting relationships. They are always responsive and informative and the team is very diversified in its abilities and strengths, which contributes to the overall quality of its representation."

"Labaton is very professional and personable. The team provides very impressive client service."

Work highlights

Labaton Keller Sucharow represented Boston Retirement System in a securities class action against Uber related to its May 2019 IPO, securing a \$200 million settlement.

Notable practitioners

Carol Villegas represents a strong choice for institutional investors bringing complex securities fraud claims and is capable of managing cases from discovery through to acting in trial. **Strengths:** "Carol is candid, persuasive and a highly effective advocate." **Michael Canty** adeptly represents investors in securities litigation. He brings experience on cases alleging misleading claims in the context of M&A, among others. **Strengths:** "Michael is a highly aggressive, creative and effective litigator." "Michael is a great resource and a great litigator. He is very thorough and accomplished at what he does."

Jonathan Gardner is well versed in the prosecution of sophisticated securities cases on behalf of major institutional investors. **Strengths:** "Jonathan has a seasoned, nuanced sense of strategy. He is also measured, level and candid." "Jonathan is very seasoned and dedicated. He knows the law and has been in the business for 30 years and it shows." "Jonathan is a great lawyer who is very agreeable to work with." **Alfred Fatale** has experience representing individual and institutional investors in a wide range of securities claims, including those arising from IPOs, secondary offerings and mergers. **Strengths:** "Alfred is a very smart and effective lawyer."

Latham & Watkins LLP

What the team is known for

Latham & Watkins consistently demonstrates strength in high-stakes civil litigation, including disputes arising out of M&A, major bankruptcy disputes and class actions. The firm attracts a strong roster of multinational corporates across a range of industries, as well as leading financial institutions. Its expert securities practice draws on extensive trial experience and regulatory capabilities, fielding particular strength in the representation of accounting and audit firms. Its lawyers also achieve excellent results on behalf of corporate issuers and financial institutions in a range of securities class actions and derivative claims. The New York practice group draws on an extensive nationwide

footprint and broad subject matter expertise to offer adept handling of a range of disputes.

Strengths

"Latham & Watkins is not only fluent in the law, but is able to provide pragmatic solution-oriented advice to clients' fact patterns. The firm has a very impressive and experienced litigation track record. Responses are immediate and substantive, and its attorneys seek to gain an in-depth understanding of a client's business."

"Latham & Watkins is outstanding. The team is very thoughtful, understands our business and its bench strength is very good. The firm provides solid, top-drawer representation."

"Latham & Watkins has great judgment and the ability to quickly identify the relevant issues. Its lawyers have the ability to focus on the best argument and are very effective in both writing and oral advocacy. The firm is exceptional across the board, it is the best."

"Latham & Watkins can provide both the breadth and depth of legal expertise we need to handle big-dollar, complex civil litigation matters with multi-jurisdictional components. The lawyers have deep expertise and the breadth of trial experience necessary to formulate and execute winning strategies with trial in mind. Its attention to detail is top notch and provides a lot of confidence that the matter is being properly handled both big picture and day to day."

"Latham & Watkins has the smartest, most creative and hardworking attorneys. It has incredible depth from partners down to associates, it has an expert in nearly every area. The firm always seems to be two steps ahead."

Work highlights

Latham & Watkins represented Oracle America in successfully defending its executives in a stockholder derivative suit challenging Oracle's \$9.4 billion acquisition of NetSuite.

Notable practitioners

Andrew Clubok frequently tackles complex securities litigation and acts for leading issuers, underwriting groups and individuals in large class actions, derivative suits and IPO-related litigation.

Strengths: *"Andrew is a highly effective and very experienced securities lawyer."* *"Andrew is very effective in both writing and oral advocacy; he is exceptional across the board."* *"Andrew is very experienced and practical."* **Sarah Lightdale** frequently acts for corporate issuers in securities litigation, focusing particularly on M&A disputes, class actions and derivative litigation. **Strengths:** *"Sarah is phenomenal. She is commercial and a great communicator who can distill complex issues so business leaders can make decisions."* *"Sarah provides great counsel and is very responsive to questions or requests for additional information. She provides good analysis."* *"Sarah has excellent expertise."* *"Sarah is smart, tough and has excellent judgment. She is really a terrific lawyer and has an amazing ability."* *"Sarah is practical, efficient and thoughtful. She has tremendous judgment and is a joy to work with."* **Blair Connelly** has considerable experience handling shareholder suits arising from M&A and governance issues, with notable strength in Delaware litigation. He is global vice chair of Latham & Watkins's securities litigation and professional liability practice. **Strengths:** *"Blair*

has a really outstanding command of Delaware law. He is an incredibly gifted advocate and a strategic thinker." *"He is very smart, a good writer and very quick on his feet."* *"Blair blends a comprehensive knowledge of the law with an engaging and personable personality. In cross-examination, he has razor sharp intelligence mounted on flawless preparation. Blair can weave a legal strategy that maximizes the chances of winning both the legal matter and the commercial outcome."* *"Blair is so good at parsing through the issues, effectively reading the situation and advising accordingly. He is so seasoned in his space."*

Eric Leon has a strong track record in commercial and M&A litigation and is frequently called upon to handle trials and arbitrations involving contracts, trademarks and bankruptcies, among other issues. **Strengths:** *"Eric is a great strategic partner."*

"Eric is a savvy and fierce trial lawyer." **Jamie Wine** is very highly regarded for her adept handling of commercial litigation and arbitration, which sees her act for a range of notable corporates and major accounting firms. She has additional capabilities in securities litigation. **Strengths:** *"Jamie is masterful at oral argument."* *"Jamie is a fantastic trial lawyer."*

"Jamie is an outstanding litigator. She is intelligent, creative and focused." Steven Feldman is the global chair of Latham & Watkins' complex commercial litigation practice and represents clients in complex contractual disputes and class actions. **Strengths:**

"Steve is a strategic partner and a formidable opponent." *"Steven is very even-keeled. He wins cases and his style with clients helps comfort them."* Joseph Serino is recognized for his representation of major financial institutions in commercial matters, particularly in market manipulation cases. **Strengths:**

"Joseph is quietly brilliant. He makes you comfortable and he has a lot of experience."

"Joseph provides extremely sophisticated representation in complex commercial litigation." Jeff Hammel is cochair of Latham & Watkins' New York litigation and trial department. He is recommended for his expertise in matters related to shareholder class actions and derivative litigation. **Strengths:** *"Jeff has exceptional business acumen and is easy to work with."* David Marriott is noted for his diverse litigation practice, with expertise in antitrust and intellectual property, among other areas. **Strengths:** *"David is an excellent trial lawyer, taking on some of the biggest and most important antitrust matters."*

Jason Hegt draws praise for his securities class action knowledge. **Strengths:** *"Jason is easy to work with and has excellent business judgment."*

"Jason is a trusted adviser. He knows the law and can give practical advice." **Sara Margolis** has an impressive breadth of litigation experience and has handled cases spanning a host of contract disputes, securities fraud claims and intellectual property suits. **Strengths:** *"Sara is strategic, hardworking, in the weeds and provides great advocacy."*

Levine Lee LLP

What the team is known for

Levine Lee is a boutique litigation firm with particular strengths in securities litigation. It has experience in defending a range of corporate clients in class and derivative actions as well as considerable expertise in representing individuals. The firm's work covers an impressive span of industries including banking, finance and media.

Strengths

"Levine Lee is incredibly thorough and thoughtful. It is fluent in securities law and is an excellent firm to partner with. The team is very responsive and commercial."

"Levine Lee is nimble, practical and thoughtful, bringing good experience to the process. Its lawyers are super responsive and helpful. Commercially, they are very thoughtful and appreciate the issues." *"Levine Lee is very thoughtful about all aspects of the circumstances surrounding the cases. It considers all nuances, is extremely responsive and pays close attention to every detail. The team is extremely experienced and thinks through all possible scenarios, presenting its thoughts to clients in the clearest and most complete way possible."*

Work highlights

Levine Lee represented a director of Bumble in a major shareholder derivative action in the Delaware Court of Chancery alleging breach of fiduciary duties, winning a complete victory.

Notable practitioners

Kenneth Lee is regularly retained by public company clients on significant securities class actions. He offers broader capabilities in commercial litigation as well as internal investigations. **Strengths:** *"Ken is practical and even-keeled, no matter how high-stakes or difficult the situation. He is just laser-focused. He comes up with strategies and can execute them as well."* *"Ken is a terrific lawyer. He is always calm and pragmatic."* *"Ken is smart, creative and efficient. He keeps his eye on the ball and consistently delivers fantastic results for his clients."*

Chad Albert has a depth of expertise representing clients on a wide variety of securities matters, with particular experience on shareholder derivative actions and class actions. **Strengths:** *"Chad is an excellent litigator. He is a terrific writer and a wonderful client adviser."* *"Chad stands out for his understanding of securities matters, combined with his reputation for being hands-on and pragmatic. He asks great questions and is a great listener. He is able to cut through complex issues and frame things in practical terms. Chad has a solution-first approach under pressure."* *"Chad is a fantastic lawyer to partner with. I expect him to be a player in the space for decades to come."* Alison Bonelli continues to build a well-respected commercial litigation practice, offering adept assistance in securities class actions and other disputes. **Strengths:** *"Alison is a superb litigator. She dives in, has full command of not just the matter, but the client and the industry. She is aggressive in an understated way that is extremely effective with adversaries."* *"Alison is very responsive and knowledgeable. She helps deliver the results that we need."*

Mayer Brown LLP

What the team is known for

Mayer Brown possesses a dynamic New York practice, operating from a strong global platform that sees it regularly handle cross-border commercial disputes. It demonstrates notable expertise in IP, antitrust and M&A litigation, as well as handling product liability cases. The firm acts for an impressive client base that includes leading financial institutions and manufacturing businesses. It offers deep trial and appellate experience to complement its significant regulatory capabilities. The firm pos-

sesses additional strength in securities class and derivative actions, particularly on behalf of financial sector clients.

Strengths

"Mayer Brown's pragmatism and knowledge of both European and US law are two of its key strengths. The firm provides top-tier commercial awareness and complete staffing."

"Mayer Brown offers top-notch strategic advice."

"Mayer Brown's litigation acumen is fantastic and the firm thinks proactively about how to help us. It knows how we operate and cares about our success."

"Mayer Brown is successful and efficient. The firm understands our organization and our needs, and provides extraordinary service."

"The firm has strong depth and resources and provides full-service support. We feel like a VIP client and we receive top treatment."

Work highlights

Mayer Brown successfully defended Spotify USA in its multiyear defense against music publishers Eight Mile Style and Martin Affiliated's copyright infringement claims against Spotify.

Notable practitioners

Joe De Simone has wide-ranging experience in the securities litigation space spanning class actions and derivative suits concerning a variety of claims. He is co-leader of Mayer Brown's global securities litigation and enforcement action practice. **Matthew Ingber** has a wealth of experience acting for financial institutions, corporates and individuals in a wide range of securities actions in both state and federal courts. He has additional capabilities in commercial disputes, including intellectual property litigation. **Strengths:** *"Matthew is exceptionally skillful on his feet in the courtroom. He is a great writer and team leader." "Matthew is an excellent litigator with a practical vision to accomplishing goals."*

McDermott Will & Schulte

What the team is known for

McDermott Will & Schulte is noted for its expert representation of accounting firms and their partners in a wide range of disputes. It possesses further strengths in business torts, insurance and bankruptcy-related litigation. The firm is widely renowned for its work on behalf of the healthcare sector. It has additional capabilities representing corporate issuers across a range of sectors in securities fraud class actions and derivative suits.

Strengths

"McDermott Will & Schulte is highly diligent, client-oriented and responsive. The breadth of the firm and coordination internally across partners and functions provides an invaluable one-stop shop. The intelligence level and thoughtfulness across the full suite of services McDermott delivers is seamless." "McDermott Will & Schulte is strategic and decisive. It gives clear recommendations, looking five steps ahead instead of being reactive. The firm's work product is stellar, it is well thought out, researched and supported."

"McDermott Will & Schulte has a deep bench of smart, proactive and talented advocates. They have a strong understanding of the law and practice, are extremely responsive and provide extremely good service."

"McDermott Will & Schulte distinguishes itself with

its initiative for developing and implementing practical and effective litigation strategy which is consistent with business objectives. It is a very effective and excellent team."

Work highlights

McDermott Will & Schulte continued to represent Apple in a consumer class action in California state court related to the alleged defects in Apple's MacBook Air Pro laptop.

Notable practitioners

John Calandra is an accomplished litigator with a practice spanning a vast array of industries. He possesses experience handling contractual disputes, antitrust litigation and bankruptcy issues.

Strengths: *"John is creative, flexible and thoughtful. He knows when to fight and when to get a deal done." "I look to John for creative, outside the box thinking." "John is a brilliant litigator, he just gets it. He is a really good negotiator and is absolutely paralyzing in court."*

Jared Gerber routinely acts for major corporate issuers on securities fraud class actions and derivative suits, including Section 10(b) claims. **Strengths:** *"Jared gives great business advice and manages complex business litigation strategy."*

Joel Haims typically represents corporate issuers in a range of Rule 10b-5 class actions and major M&A litigation. He advises clients from all industries, ranging from life sciences and technology companies to investment funds. **Strengths:** *"Joel is an organized and capable attorney. He has good subject area knowledge." "Joel provides wise counsel and has got the perspective and experience you can rely on and feel comfortable with."*

Andrew Kratenstein coleads McDermott Will & Schulte's New York litigation practice group. He draws praise for acting on behalf of clients on disputes related to private equity, breach of contract and other commercial matters. **Strengths:** *"Andrew is a true partner. His thoughtfulness, technical intelligence, emotional intelligence and strategic thinking are invaluable. He holds himself to the highest possible standards and he quickly earns the trust and respect of his clients."*

"Andrew is brilliant, reliable and a safe pair of hands." "Andrew is hardworking, responsive and highly effective. He is also a very talented advocate." "Andrew delivers frank and honest assessments really well and he thinks strategically about the case."

McKool Smith

What the team is known for

McKool Smith boasts a strong litigation group noted for its representation of institutional investors acting as plaintiffs in securities litigation. The firm provides counsel to a number of financial institutions serving as administrators and trustees of RMBS trusts. It draws on broad experience handling complex financial litigation, as well as advising on matters such as antitrust disputes. The firm has a strong track record in bankruptcy-related disputes.

Strengths

"What distinguishes McKool Smith is the day-to-day effort and attention to detail. Whether it be in preparing for a deposition or fighting over discovery issues, it is always more prepared and outworks and outthinks the adversary."

"McKool Smith has deep expertise in the RMBS litigation space, a deep understanding of legal issues and it comes up with very strong arguments."

"McKool Smith's expertise and knowledge in the RMBS space is invaluable."

"McKool Smith's knowledge of the industry is second to none and it is able to cover every angle and issue. The firm's attorneys are experts in the industry. Its strategy on all issues is always two steps ahead. The team is also extremely responsive and keeps us up to date on the status of the case."

"McKool Smith provides timely and responsive communications. The team's advocacy is talented and tireless."

Work highlights

McKool Smith represented HSBC as trustee of five RMBS trusts in consolidated actions against Nomura regarding contractual representations and warranties concerning the loans in these trusts, with damages exceeding \$2.78 billion.

Notable practitioners

Christopher Johnson has experience in a wide variety of complex civil litigation, with particular expertise representing institutional trustees in matters related to structured financial products, including in RMBS and CMBS disputes. **Strengths:** *"Christopher is a terrific commercial litigator and lawyer." "Christopher is a skilled litigator who is very responsive to clients." "Christopher is an extremely talented and sophisticated commercial litigator."*

Zachary Mazin's practice is characterized by his adept handling of matters related to structured financial products and RMBS, among other issues. **Strengths:** *"Zachary has a lot of experience coming out of the credit crunch and has an active practice on financial products. He is a go-to person in that sphere." "Zachary is very good at establishing relationships with adversaries and fostering an environment that helps lead to reasonable outcomes. He's great at managing teams and keeping the client involved."*

Zachary is the commercial litigation star of McKool Smith. He is a go-to trial lawyer who provides excellent advice and litigation skills."

Robert Scheef has a long track record of success in RMBS putback litigation. He often acts for major financial institutions in their role as trustees in such matters, and also handles cases involving other complex financial products. **Strengths:** *"Robert is a great lawyer. He is very thoughtful and creative, traits which he brings into his trial advocacy. He also thinks of things that others don't." "Robert has very good knowledge of the court system, judges and procedures in New York, along with a great knowledge of the law. He comes up with good strategies, thinking outside the box and coming up with creative ideas for both defense and counter-assertions." "Robert is a calm, effective negotiator who doesn't get flustered. He is well prepared and has a deep knowledge of the RMBS space." "Robert stands out in this area. He is very skilled and experienced." "Robert is a very strong oral advocate."*

David Schiefelbein focuses his practice on the representation of investors and trustees in complex litigation involving mortgage-backed securities, collateralized debt obligations and other financial products. He has a wealth of experience advising on Article 77 proceedings. Strengths: "David is a very strong lawyer." Courtney Staffeld focuses on pursuing recoveries on MBS portfolios and regularly represents major institutional investors, including global banks. Strengths: "Courtney is remarkably skilled in her interactions with judges. She has great

judgment in how to frame her arguments and questions and has a lot of emotional intelligence as well as intellectual chops." "Courtney always has a great grasp of the subject matter and really takes the time to understand the issue. She is very responsive and works well across the aisle, which can help lead to reasonable settlements and outcomes. She is also very effective in the courtroom, due to both her legal skills and her personality." "Courtney is a superstar and a fantastic litigator at trial." "Courtney responds quickly and is honest, direct and thoughtful. She is a pleasure to work with and brings a unique perspective that sets her apart." "Courtney is a star and an excellent trial lawyer. She is particularly sharp and savvy in litigating complex mortgage-backed securities disputes."

Meister Seelig & Schuster PLLC

What the team is known for

Meister Seelig & Schuster is a litigation boutique sought after for its effective representation to individuals, corporate clients and sovereigns. The firm has capabilities spanning a wide array of commercial litigation and arbitration matters, with experience in the energy and construction sectors, among others. It boasts an impressive depth of expertise in multijurisdictional litigation and often handles US actions in support of foreign proceedings.

Strengths

"Meister Seelig has diverse experience and strengths, and an uncommonly strong ability to work with other firms and parties with common interests to achieve the best result in an efficient manner. The team always responds promptly to any and all questions."

"Meister Seelig has excellent partners with wonderful teams of associates and paralegals that understand the complexities of multijurisdictional litigation. The team maintains a practical approach to any problem and is timely and extremely responsive to any request thrown at it."

"Meister Seelig is sophisticated, approachable and technically excellent. The team provides excellent services."

Work highlights

Meister Seelig continued to represent the Royal Mint of the United Kingdom and two former top-level officials in a lawsuit alleging that the Royal Mint and the United States mint conspired to block the plaintiffs from redeeming more than \$14 million worth of currency obtained from tourism and other channels by the plaintiffs.

Notable practitioners

Alexander Pencu has notable experience in a variety of commercial disputes. His recent experience includes cross-border matters from a range of industries including healthcare, pharmaceuticals and cryptocurrency. **Strengths:** "Alex pays attention to detail and has a strong command of commercial litigation." "Alex is reliable, serious and hardworking." "Alex is a true leader and a brilliant litigator." **Christopher Major** has extensive experience in international commercial disputes and litigation arising out of fraud and other malpractice. He represents law firms and a wide array of corporate clients. **Strengths:** "Christopher's ability to quickly synthesize complex issues and articulate legal positions is uncanny. His preparation is impeccable and his quick wit and unassuming yet

tenacious approach resonates with judges, juries and opposing counsel." "Christopher is hands-on, knowledgeable and an expert when it comes to strategizing litigation." "Christopher is an excellent lawyer. He is aggressive in court but still sufficiently commercial so as to reach satisfactory solutions."

Milbank LLP

What the team is known for

Milbank has a high-level corporate litigation practice that offers deep understanding of complex financial markets and instruments. The firm acts for clients such as private equity funds, global investment banks and individual investors on a range of securities and commercial disputes, including cases involving asset-backed securities and CDOs. Its lawyers have notable strength in acting for groups of underwriters in complex claims. The group draws on excellent firmwide capability in creditor-side restructuring to handle sophisticated and often cross-border litigation in that area. It also offers notable capability handling complex multi-jurisdictional disputes.

Strengths

"The Milbank team is extremely responsive, produces very high quality work and instills confidence in a client. The firm is involved in the market and is very tied in to what's going on in the plaintiffs bar. The firm is fantastic."

"Milbank is well staffed and has a deep and well-rounded bench of personable lawyers who are efficient and produce quality work on large tasks."

"Milbank knows this area of the law extremely well. The firm has excellent judgment around litigation strategy and a deep and extremely capable bench. Its attorneys are very knowledgeable, responsive and commercially aware."

"Milbank distinguishes itself by its exceptional legal expertise and comprehensive knowledge of the law and procedure, enabling it to craft and implement tailored and innovative legal strategies. Its quick grasp of complex fact patterns and thoughtful advice inspire confidence, while the team's proactive approach effectively anticipates challenges."

Work highlights

Milbank continued to represent Michael Sievert, President and CEO of T-Mobile US in connection with breach of fiduciary duty claims concerning the 2020 merger between T-Mobile and Sprint Corporation and surrounding financial transactions.

Notable practitioners

Scott Edelman comes highly recommended for his impressive practice, which covers high-stakes commercial disputes and securities class and derivative actions, as well as criminal mandates. **Strengths:** "Scott is efficient and gives thoughtful and sound advice." "Scott is an outstanding attorney who understands both the business and legal environment extremely well. He is an extremely quick study and is able to apply his very strong legal acumen in creative ways to achieve optimal results." "Scott is a brilliant strategist with razor sharp instincts. He is fearless and incredibly likeable." "Scott brings strong commercial sensibility, creativity and pragmatic solutions and strategies to business disputes. He has as sharp a business mind as any counterparties we have encountered. He also has a remarkably persuasive style with judges, arbitrators and opposing parties, rooted in calmness, facts and seriousness."

Sean Murphy excels at the representation of banks and investment funds in securities litigation. He has a strong track record in excessive fee cases as well as financial crisis litigation. **Strengths:** "Sean has incredible command of the courtroom and the law." "Sean has an incredible ability to process information and quickly arrive at the center of gravity of a case." "Sean is smart, has great instincts and is a pleasure to work with." **Atara Miller** is a go-to litigator for financial institutions, corporates and individuals seeking expert representation in commercial litigation and class actions, as well as bankruptcy and securities-related disputes. **Strengths:** "Atara digs in and brings a deep level of thinking, strategy and execution. She has excellent instincts." "Atara is thoughtful, manages the team very well and her advice is reliable." "Atara is an invaluable partner." **Jed Schwartz** has experience assisting issuers, underwriters and auditors in a wide array of shareholder actions. **Strengths:** "Jed applies his deep knowledge impressively. He is bold but measured, and he thinks two steps ahead in planning litigation strategy." "Jed is super responsive, smart and has a really good temperament. He is also very persuasive." "Jed is extremely effective on his feet." **Stacey Rappaport** is regularly retained by corporations and financial institutions on diverse commercial disputes, often concerning complex financial transactions. Her recent experience includes representation of major insurers. **Strengths:** "Stacey keeps a great focus on the important issues in a case and really understands the technical side." "Stacey is a very good legal thought partner." "Stacey can really tackle any issue."

Mintz Levin Cohn Ferris Glovsky and Popeo PC

What the team is known for

Mintz is recognized for its strong civil litigation capabilities, attracting an impressive roster of private equity, banking, biotech and retail clients. The firm fields an experienced team of litigators whose expertise includes breach of contract claims, employment matters and M&A disputes. It regularly handles high-level shareholder disputes and securities class actions as part of its wide-ranging civil litigation capabilities.

Strengths

"Mintz's organization really stands out, which is a lot of the battle in fast-paced, high-stakes litigation. The team is thoughtful and has an ability to think creatively and solve complex problems in a way that the court appreciates."

"Mintz's attorneys are sophisticated, responsive and capable, while taking pragmatic approaches to problem-solving."

"Mintz's key strengths are its deep experience, focus and attention to detail. The team can distinguish what is important and relevant to winning the litigation and cut through the noise. It takes the time to analyze and understand all of the relevant nuances, while its attorneys demonstrate dedication to the client and attention to their concerns."

"Mintz attorneys are smart, commercial and practical. They are able to break down the issue and their advice in a very digestible way, and are also very efficient."

Work highlights

Mintz represented Citizens Bank N.A. in a breach

of contract action filed against Valley National Bank arising from Valley's alleged breaches of a mortgage participation agreement.

Notable practitioners

Robert Bodian maintains a strong reputation for his handling of high-stakes employment disputes, commercial claims and securities litigation.

Strengths: *"Robert's skillset goes beyond just litigating the case, he has the ability to think broader and drive the right results for the business. He is very good at anticipating issues that arise in the litigation and communicating with executives all the way up the chain."* *"Robert has vision and oversight which is particularly helpful."* Jason Vigna counsels a diverse client base of asset managers, banks, public companies and their executives on complex securities matters including class actions and merger litigation. **Strengths:** *"Jason is a very good advocate. He will definitely go to bat for his client."* *"Jason is extremely sharp and talented. He is also very well poised under high pressure situations and tactically savvy."* *"Jason provides highly commercial, insightful and knowledgeable advice across a range of complex issues."* **Douglas Baumstein** is cochair of the firm's New York securities litigation practice. He frequently advises a wide array of financial clients and notable individuals on class actions, fraud claims and fiduciary duty litigation. **Strengths:** *"Douglas is an amazing litigator. He knows his stuff and presents well. He is very dedicated to the client, responsive and he cares. He listens, gives you the time you need to explain the issues, details and concerns, and he acts on it."* *"Douglas is very talented and experienced."* *"Douglas has the experience and business sense to drill down quickly and to creatively come up with potential strategies for early case resolution."* *"Douglas is incredibly responsive, commercial and comes up with practical and creative advice in a very digestible format."* *"Douglas is fantastic. He is a clear, creative and strategic thinker and a strong, persuasive writer."*

MoloLamken LLP

What the team is known for

MoloLamken is a boutique dispute resolution practice with a strong reputation for its experienced and accomplished stable of trial and appellate lawyers. It offers excellent capacity to handle commercial claims, with expertise in areas including intellectual property, trade secrets and insolvency litigation. The firm is highly regarded for its strength in pursuing high-value RMBS and wider securities claims, securing significant successes for institutional investors and major shareholders.

Strengths

"MoloLamken does exceptional work and is able to handle complex and sophisticated matters very well. The firm has top-notch people who respond very quickly."

"MoloLamken is very prepared and strategic. It is truly an impressive group, the team is a well-oiled machine."

"MoloLamken has a culture of excellence. The team cares deeply about the law and gets the right answers and best arguments for its clients, who are always guaranteed to have a high-quality lawyer." *"MoloLamken is nimble, practical and aggressive where it's required. The firm has excellent lawyers who provide great service and responsiveness."*

"MoloLamken has a focus on excellence in handling disputed financial matters. The firm only hires strong talent. The team works hard and is responsive, professional and friendly in all dealings. This inspires confidence and makes the lawyers there easy to work with. It is a true power litigation boutique."

Work highlights

MoloLamken served as lead trial counsel for Elon Musk and X.AI Corp. in their suit against Sam Altman, OpenAI, Microsoft and other defendants over OpenAI's planned conversion from a public benefit company into a for-profit entity.

Notable practitioners

Steven Molo achieves excellent results for company and individual clients across a broad range of disputes. He excels on the plaintiffs' side of securities cases, as well as in defense of corporate clients in complex commercial matters. **Strengths:** *"Steven is a top-notch, sophisticated and insightful lawyer."* *"Steven has excellent leadership and tactical instincts. He is a great negotiator and a fierce defender of client interests."* *"Steven is a fabulous trial attorney."* *"Steven is an extraordinary trial lawyer."* **Justin Ellis** is noted for his work for major financial institutions on high-stakes contested proceedings, as well as a range of complex matters in securities and structured finance. **Strengths:** *"Justin is an excellent litigator, he is hard-nosed and knows how to get stuff done."* *"Justin is tenacious and creative."* *"Justin is incredibly detail-oriented."*

Morgan, Lewis & Bockius LLP

What the team is known for

Morgan, Lewis & Bockius operates an established commercial practice with a focus on the financial sector. It houses a strong bench of attorneys well versed in diverse business torts and contract litigation. The firm is recognized for its additional offering in securities litigation, including complex M&A and RMBS disputes.

Strengths

"Morgan, Lewis & Bockius has very high quality lawyers who are committed to good outcomes. Its litigation group is very strong and dives deep into our issues to provide valuable guidance. The team excels at strategizing around the best approach to challenging litigation."

"Morgan, Lewis & Bockius is very intelligent and experienced counsel, giving the client confidence in the advice they are receiving. The firm has a deep bench of excellent litigation partners and high-quality associates who are always available and responsive."

"Morgan, Lewis & Bockius' business acumen is amazing and its commercial awareness is unbelievably good. Its attorneys are true professionals in what they do and provide tremendous value."

Work highlights

Morgan, Lewis & Bockius continued to represent multiple global aircraft lessors and investment firms to recover insurance proceeds for aircraft detained in Russia after the commencement of the Ukraine War.

Notable practitioners

Michael Kraut comes recommended for his defense of major financial institutions. He is particularly experienced in the role of trustee in litigation relating to the improper sales of mortgage-backed securities. **Strengths:** *"Michael is solution-oriented,*

practical and commercial. He is really attuned to client requirements and he is a great legal mind. He navigates complex issues well." *"Michael is brilliant and has deep, layered and sophisticated judgment. His ability to think ahead in a litigation is extraordinary, particularly where savvy knowledge is required."* **Brian Herman** possesses a broad base of expertise spanning commercial litigation and class actions before state and federal courts, with particular strengths acting for banks, private equity funds and hedge funds, among others. Brian is very smart and super easy to work with. When he says something, he has something of value to contribute. He is a seasoned veteran of this space. Brian is a highly competent litigator and advisor who clearly outlines the potential consequences of various scenarios. He is commercially savvy and legally sophisticated. His support and insight are invaluable. Brian is a very smart litigator who knows when to punch and when to wait.

Morrison Foerster

What the team is known for

Morrison Foerster houses an accomplished group of trial lawyers with broad civil litigation expertise, which includes handling high-value privacy, IP and product liability disputes. It regularly defends against class actions, including antitrust, securities and consumer cases. It acts for an impressive roster of technology giants, alongside roles for major retail companies, manufacturers and financial institutions.

Strengths

"Morrison Foerster has a deep, holistic understanding of our business and the macro-litigation climate. Its team has extensive subject matter expertise across every category of litigation matter in every US jurisdiction. It is a fantastic partner."

"Morrison Foerster stands out for its strategic depth, courtroom excellence and nuanced understanding of regulatory frameworks. The firm delivers a level of service that is proactive, sophisticated and deeply trusted."

"Morrison Foerster is very careful and measured. Whenever I get work product from the firm, it's perfect. As legal minds, its attorneys are always thinking ahead and solve the problem you don't know you have. They come to you with a plan and a rationale for why it is solid. The team is also very collaborative and does the hard work for you, which makes managing external litigation smooth and easy."

Work highlights

Morrison Foerster represented Bumble in securing a favorable settlement in five separate privacy class actions filed in Illinois under the Biometric Information Privacy Act (BIPA) and another in California under state privacy laws.

Notable practitioners

Jamie Levitt has a broad civil disputes practice that includes representing clients in traditional securities class actions and post-merger litigation, as well as shareholder disputes arising out of bankruptcy proceedings. **Strengths:** *"Jamie is an excellent lawyer."*

O'Melveny & Myers LLP

What the team is known for

O'Melveny & Myers operates a highly active commercial litigation practice, which draws on additional expertise in regulatory investigations. The firm

has broad civil disputes capabilities which include handling cases involving alleged false advertising and antitrust claims. It offers expert representation of a strong roster of financial institutions and underwriting syndicates in securities class actions and derivative suits, with significant experience in M&A litigation. It fields a strong group of trial lawyers who frequently appear in federal and state courts across the USA. Its broad commercial client base includes companies from the real estate, financial services and healthcare sectors.

Strengths

"O'Melveny & Myers provides strong strategic insights, a deep understanding of our business and objectives and a plan to achieve them."

"O'Melveny & Myers' litigation department stands out for its strategic insight, deep industry knowledge and exceptional client focus. Its ability to navigate complex, high-stakes cases sets it apart. The firm's bench exhibits exceptional depth and breadth, with a robust roster of skilled litigators who consistently provide timely, clear and actionable communication throughout their engagement."

"O'Melveny & Myers has an extraordinary litigation team. The quality at all levels of the team is consistently high-quality. The firm is client-focused, good at problem-solving and doesn't overcomplicate the issues. It is an excellent and responsive group."

"O'Melveny & Myers is extremely responsive and functions as partners rather than just outside counsel. It understands our company, the industry and is well connected. Its attorneys do everything well and are a good resource for us to bounce ideas off. They are very bright and practical."

Work highlights

O'Melveny & Myers represented Evolus in winning a dismissal of a putative securities class action alleging that the company and several officers and directors made false or misleading statements.

Notable practitioners

Jonathan Rosenberg is well versed in securities class actions, derivative suits and regulatory matters, and also regularly acts for underwriting syndicates in IPO litigation. **Strengths:** *"Jonathan is a trusted lawyer and a great leader. He has exhaustive knowledge of federal and state court systems."* *"Jonathan is one of the most talented legal thinkers and legal writers I have met. I am consistently amazed by his work product and the way he delivers effective advocacy."* *"Jonathan is an industry leader. When it comes to the nuances of defending securities class action matters, he is excellent."* *"Jonathan has years of experience, knows the space intimately and digs into the details to provide top-notch advocacy and insight."* **Hannah Chanoine** cochairs the consumer class actions practice at O'Melveny & Myers. She has substantial expertise representing a broad base of product manufacturers in complex litigation alleging false or misleading claims.

Strengths: *"Hannah is excellent. Her work product is always top-notch, as is the thinking behind it."* *"Hannah has exceptional strategic thinking, deep expertise in consumer class actions and a client-focused approach."* *"Hannah is extremely smart, savvy and a strategic thinker."* *"Hannah is an incredibly gifted attorney who has a deep understanding of the law and how to get the best outcome for her client."* *"Hannah is really abreast of legal trends and the law. It seems like she always has the answers."*

Andrew Frackman takes on a range of civil litigation and trial work. He covers the gamut of commercial disputes, including contract cases and antitrust suits. **Strengths:** *"Andrew is a talented and experienced trial lawyer. He thinks about particular client needs and how to lead the broader group to the best solution."* *"Andrew is a very solid attorney."* *"Andrew Frackman is a pleasure to work with."*

Abby Rudzin is an experienced litigator with particular strength defending securities actions. She has further experience representing underwriting syndicates as well as capabilities in broader commercial litigation. **Strengths:** *"Abby is extremely intelligent and has great experience as a trial lawyer. She has great poise and is a great advocate. She also demonstrates great wisdom and discernment about when to push hard and pull back on issues."* *"Abby has deep experience and provides excellent legal advice."* *"Abby is a very trusted partner. She does a very good job of representing us."*

Oberdier Ressmeyer LLP

What the team is known for

Well-regarded boutique Oberdier Ressmeyer acts on behalf of a client base featuring private equity and venture capital firms, state-owned enterprises and real estate companies. The team is skilled in cross-border matters and boasts experience on disputes including breach of agreement lawsuits, RICO actions and bankruptcy-related work.

Strengths

"Oberdier Ressmeyer is reliable, innovative and wickedly smart. The firm has all the hallmarks you would want from a top-tier large law firm, but in a much smaller, personable package. The team is always business-focused and aware of underlying issues and sensitivities."

"Oberdier Ressmeyer is very capable of handling complex and sophisticated matters. It can provide comprehensive legal analysis and appropriate advice for clients, taking into account the feasibility and effect of each possible legal solution. The firm is well aware of the commercial needs of clients and its legal advice often reflects the nuance in business implications of different legal solutions."

"Oberdier Ressmeyer has a strong commercial presence, handling a variety of commercial matters across a spectrum of industries. The team's responsiveness and turnaround time on assignments is impressive. It is very nimble and always focused on client goals to see the larger picture of how a dispute fits in with clients' overall goals."

Work highlights

Oberdier Ressmeyer represented affiliates of the HNA Group in a lawsuit against a Tishman Speyer affiliate related to a \$560 million development of an office tower in Brooklyn, alleging that Tishman fundamentally altered the project without HNA's consent by changing the building's use and increasing its development costs, in breach of the parties' limited partnership agreement.

Notable practitioners

Carl Oberdier is a key contact at the firm.

Olshan Frome Wolosky LLP

What the team is known for

Olshan Frome Wolosky is a broad-based litigation practice that combines recognized strengths in

shareholder activism with capabilities in diverse commercial disputes, including contractual matters, real estate litigation and securities fraud. Its clients include public companies and several prominent hedge fund management firms.

Strengths

"Olshan Frome Wolosky is particularly strong at actual trial and arbitration work. Its attorneys are very effective at oral argument, at taking and defending depositions and at live testimony in these proceedings. The team has a lot of experience."

"The Olshan Frome Wolosky team stands out for its combination of legal acumen, strategic thinking and professionalism. It brings sound judgment, thoughtful execution and clear, effective communication to every step of the process. The team is responsive, detail-oriented and always a step ahead."

"Olshan Frome Wolosky is an excellent litigation practice."

Work highlights

Olshan Frome Wolosky acted on behalf of all stockholders of The AES Corporation in filing a putative class action suit in the Delaware Court of Chancery against the company's current and former board members alleging that the board amended its bylaws to institute advance notice requirements that make it difficult for AES stockholders to nominate candidates for the company's board.

Notable practitioners

Lori Marks-Esterman is a strong choice for hedge funds, public companies and shareholders in contentious matters arising from merger transactions.

Strengths: *"Lori is smart and hyper responsive, with her finger on the pulse. She is aggressive when she needs to be and focused on getting the deal done and understanding the options."* *"Lori is a good litigator who will take her clients points and push their case. She is also commercial."* *"Lori knows the legal landscape, case law and ongoing cases like the back of her hand. She is able to couple concise summaries of the above together with practical advice, almost on the fly."* *"Lori produces sophisticated and high-quality work."*

Orrick, Herrington & Sutcliffe LLP

What the team is known for

Orrick, Herrington & Sutcliffe boasts a well-regarded civil litigation team with broad trial and appellate experience, offering expertise in areas including intellectual property matters, product liability cases and bankruptcy disputes. The firm is also noted for its handling of RMBS litigation. Its wide-ranging client base incorporates a range of major financial institutions, technology giants and telecommunications businesses. Its commercial disputes practice is complemented by additional securities litigation expertise, and a highly rated appellate practice.

Strengths

"Orrick is excellent at strategy, recognizing different stakeholders, communicating effectively and weaving these considerations into its legal and overall strategy. Clients rely on the firm and how much it takes into account their reputational, political and stakeholder needs. It provides incredibly well-rounded counsel."

"Orrick is a subject-matter expert with very experienced litigators. It communicates well with business teams and speaks the same language. The firm is

highly plugged in to the industry, so it never has issues with those we work with."

"The Orrick attorneys are a pleasure to work with. They are personable, smart and responsive, capably handling complex and sophisticated matters. The firm has a deep team of stellar lawyers who are very responsive and provide excellent service."

"Orrick consistently demonstrates an ability to become very knowledgeable very quickly on any particular matter. The team is the gold standard of client service and responsiveness. It makes me feel like the firm's most important client."

"The Orrick team is consistently impressive. It is personable, responsive, practical, business-savvy and not afraid to offer clear advice and recommendations. Its lawyers respect their clients' time and input."

Work highlights

Orrick, Herrington & Sutcliffe continued to defend Goldman Sachs against claims concerning RMBS brought by US Bank alleging that Goldman Sachs breached representations and warranties made in the securitization documents for the deals concerning the characteristics of the loans.

Notable practitioners

Peter Bicks maintains an impressive civil litigation practice, representing major corporates in diverse concerns including product liability cases and major IP disputes. **Strengths:** "Peter is an outstanding trial lawyer." "Peter is very tenacious and committed to understanding the case and how to win." **Richard Jacobsen** frequently acts for major financial institutions in RMBS matters, as well as ERISA and RICO class actions. **Strengths:** "Richard is very strong in his litigation abilities and ability to analyze and understand the needs of a case." "Richard is highly responsive, a clear communicator and provides great commercial advice." "Richard is an excellent advocate. He has a very good legal mind, is extremely business friendly, extremely commercial and above all, gets great results." **Jennifer Keighley** draws praise for her securities litigation practice and is experienced on a range of matters related to the financial services industry. **Strengths:** "Jennifer is hardworking, has excellent judgment and provides zealous advocacy." "Jennifer is very detail-oriented and is an engine of the team." "Jennifer is great. She is an excellent writer and lawyer generally." **Thomas Kidera** is highly sought after by auditors and accountants facing a broad array of civil disputes as part of a broad based commercial litigation practice. **Strengths:** "Thomas is an analytical thinker. He is a very effective lawyer on legal arguments." "He is responsive and has a clear communication style."

Pallas Partners (US) LLP

What the team is known for

Pallas Partners (US) has a strong boutique litigation practice representing clients in various considerable litigation. The firm has notable strengths in disputes arising from bankruptcies and restructurings. Additionally, the firm brings expertise advising domestic and international shareholders in securities litigation, as well as Section 1782 proceedings. The team has notable cross-border litigation experience, with particular strengths in matters involving offshore jurisdictions.

Strengths

"Pallas Partners has very high-quality practitioners who are highly experienced and take a commercial approach."

"Pallas Partners approaches litigation as a strategic business issue rather than a purely legal exercise, which is particularly valuable in high-value and reputationally sensitive disputes. Its strength lies in handling complex commercial matters efficiently while maintaining very high analytical standards. Partners are closely involved in shaping strategy and execution and clients receive clear, direct advice that reflects both legal risk and commercial realities."

"Pallas has excellent mastery of the facts of the case with a keen eye for the best strategic approaches. The firm is very proficient with synthesizing various aspects of complex cases into one central strategy."

Work highlights

Pallas Partners continued to represent a group of holders of floating rate subordinated notes due 2015 issued by Hellas II in connection with the enforcement of an approximately \$1.5 billion judgment obtained against Hellas Telecommunications.

Notable practitioners

Michael Hanin regularly acts for investment funds in major litigation related to credit assets and mortgage-backed securities. He also draws on significant trial experience in a range of commercial matters. **Strengths:** "Michael is down-to-earth, incredibly creative and an excellent writer." "Michael produces great, practical work. He is strategic and has a good and kind demeanor." **Duane Loft** heads the New York practice at Pallas Partners LLP and possesses a wealth of experience in commercial disputes, often arising from bankruptcies and restructurings. He has particular expertise handling Section 1782 proceedings in support of appraisal litigation in a wide range of jurisdictions. **Strengths:** "Duane is aggressive and smart, with a great ability to synthesize complex matters into relevant strategic points. The advice he provides makes it evident he cares about clients' success." "Duane is keenly aware of the client's objective and crafting the best path forward to achieve their goal."

Patterson Belknap Webb & Tyler LLP

What the team is known for

Patterson Belknap Webb & Tyler is a go-to RMBS litigation practice that remains a top choice for institutional plaintiffs. The firm regularly acts for clients in high-value actions brought against financial institutions, with a strong track record of securing multimillion-dollar settlements. It leverages notable expertise in corporate and real estate matters when advising on securities disputes. In addition the firm frequently handled intellectual property matters, contract disputes and other commercial litigation.

Strengths

"Patterson Belknap Webb & Tyler is a fantastic firm with great capabilities."

"Patterson Belknap Webb & Tyler has excellent trial lawyers who are thoughtful strategists."

"Patterson Belknap Webb & Tyler provides excellent briefing, a very thorough knowledge of the law and creativity in its arguments. Its responsiveness is also excellent, especially in time-sensitive, critical instances."

"Patterson Belknap Webb & Tyler's knowledge of RMBS litigation is unsurpassed, having been at the forefront of this litigation for well over a decade.

Its sophistication in general is top-notch, as is the emphasis the firm puts on client service. As a client I continue to be impressed with the responsiveness of the team."

"Patterson Belknap Webb & Tyler has extremely deep knowledge and expertise, and the creativity required to deliver strong results. The firm has a very strong partnership group with excellent breadth and a deep associate group. The team provides an excellent level of service and an extremely strong responsiveness rate."

Work highlights

Patterson Belknap continued to represent Wells Fargo in connection with a group of cases where Wells Fargo is alleged to have conspired with Visa, Mastercard and other banks to keep payment card swipe fees artificially high.

Notable practitioners

Peter Tomlinson handles a range of RMBS and complex financial product litigation, acting for a number of major bond insurers as well as institutional investors. He cochairs the firm and the structured finance litigation practice. **Strengths:** "Peter is great to work with. He has an incredible grasp of the law and is great about understanding the needs of the client and attempting to get the best result for them." "Peter is an excellent lawyer. He is extremely sophisticated and commercial." **Clinton Morrison** is recognized for his robust practice, aiding clients with matters touching on defamation, patent infringement and other commercial disputes. **Strengths:** "Clinton is an excellent writer who is highly versed in the law and he takes his preparation incredibly seriously. He is also very good on his feet and on his way to becoming a highly regarded lead trial lawyer."

Paul Hastings LLP

What the team is known for

Paul Hastings retains a reputation for expert representation in commercial disputes on a global scale, offering expertise in areas such as real estate and major financial disputes as well as additional capabilities in securities litigation. It acts for an enviable list of domestic and international clients, including major financial institutions and real estate companies. The firm is widely respected for its trial experience and oral advocacy capabilities.

Strengths

"Paul Hastings' team is incredibly knowledgeable, very thorough and brings a ton of expertise and finesse to matters. Its lawyers have a good grasp of the market dynamics and developing trends, and the ability to handle very sophisticated and complex questions."

"Paul Hastings is deeply committed to the client and demonstrates tenacious expertise in subject matters. The team is collaborative, knowledgeable and very responsive."

"Paul Hastings has an incredible, skilled team from the lead partner level to the junior associate level. The firm has a depth of industry knowledge and experience, offers prompt and effective responsiveness, and has a deep understanding of the possible ramifications of taking any legal position."

"Paul Hastings has a deep bench of seasoned litigators that provides an excellent white glove service."

Work highlights

Paul Hastings continued to represent Inpria Corpo-

ration and its parent company, JSR Corporation, in commercial contract and intellectual property dispute with The Research Foundation of the State University of New York with over \$4 billion allegedly in controversy.

Notable practitioners

Cochair of Paul Hastings' global securities litigation practice **Jennifer Conn** has considerable experience assisting major corporates, financial institutions and directors and officers facing complex securities suits concerning a variety of issues.

Strengths: "Jennifer is a superb litigator." "Jennifer is technically exceptional and an excellent trial lawyer." "Jennifer is a true expert in her field. She clearly has her client's best interests in mind at all times." "She is strategic and aware of clients' commercial goals." "Jennifer always knows the case issues inside and out. She is very skilled at handling complex legal and strategic issues and shows deep commitment to high quality delivery for clients." Barry Sher represents clients facing a range of commercial disputes. His experience spans antitrust cases, as well as shareholder disputes. **Strengths:** "Barry is very responsive, super thoughtful and very dedicated." "Barry is smart, tough and has excellent trial skills." "Barry is truly one of the best litigators out there. He is commercial and practical." "Barry is a valued and trusted advocate. His insight and experience are invaluable in significant litigation matters." **Joshua Bennett** garners increasing recognition for his work on complex contractual disputes. He is particularly active in the healthcare sector. **Strengths:** "Joshua provides excellent legal advice and analysis." "Joshua is incredibly responsive and has excellent common sense." "Joshua's trial skills and performance in the courtroom are very impressive."

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison is universally recognized as a preeminent litigation firm with first-class expertise across civil and criminal disputes. The firm houses an enviable bench of outstanding courtroom advocates who act on market-leading litigation, drawing on strength in areas such as product liability, IP, antitrust and wider commercial claims. It also boasts a dominant securities litigation practice that attracts leading financial institutions, alongside multinational corporates from a breadth of industries.

Strengths

"Paul, Weiss is among the best litigation firms in the country. It is very good from the outset, plotting out strategically how it wants to handle the matter and where the critical moments are. The team has a good strategic overview of the entire lifecycle of litigation."

"Because of the department's depth and breadth of expertise, and its ability to pull in equally astute practitioners from the firm's other departments, issues are addressed quickly by subject matter experts in all relevant domains."

"The firm is phenomenal in all areas. It is efficient, pragmatic and practical."

"The team is extremely responsive and a pleasure to work with."

"The firm is extremely organized and has extremely

skilled lawyers and litigators. It has a large team that can support extremely complicated litigation. When there is a high-stakes case, it is a perfect firm to handle that."

Work highlights

Paul, Weiss, Rifkind, Wharton & Garrison represented Amazon and several executives, including executive chairman Jeff Bezos and CEO Andrew Jassy, in successfully achieving a dismissal with prejudice of a securities class action over Amazon's relationship with third-party sellers and the pace of growth in its fulfillment distribution network.

Notable practitioners

Martin Flumenbaum is commended for his distinguished career representing top clients in M&A litigation, commercial disputes and antitrust mandates. **Strengths:** "Martin is very responsive and I really trust his advice. He comes up with creative solutions and advice on difficult matters." "Martin is an absolute bulldog lawyer; he is amazing." Brad Karp is a highly esteemed litigator whose practice covers the breadth of commercial, securities and regulatory disputes. He is a first port of call for market-leading clients from the financial sector, as well as major corporations. **Strengths:** "Brad Karp is an all-star lawyer." Daniel Kramer excels in securities litigation, handling major class actions and opt-outs as well as wider ERISA cases and regulatory matters. **Strengths:** "Daniel works tirelessly to drive the best outcomes for his clients. He is also incredibly versatile. He applies his experiences across multiple industries, drawing parallels and connecting dots." "Daniel's well-established and well-earned reputation for both intellectual and ethical integrity translates into a deep and instant credibility. His unflappable demeanor undergirds the strength of his advocacy skills. He is the one counsel I'd want at my side in any courtroom, conference room or boardroom battle." "Daniel is an incredible attorney." Theodore Wells enjoys an enviable reputation as one of the foremost litigators of his generation, and maintains a leading practice representing clients in a host of major commercial and criminal matters. **Strengths:** "Theodore is phenomenal and a star trial attorney." "Theodore is one of best civil trial lawyers in America." "Theodore is an unbelievable lawyer and has been for a long time." Susanna Buergerl has developed a tremendous reputation for her work handling major financial sector litigation. Her caseload includes acting for clients as underwriters in major derivative suits and in class actions. **Strengths:** "Susanna is phenomenal. She is an impressive oral advocate, she is impressive with clients and is great at boiling things down to their simplest form. On the business side, she makes things digestible and gets to the core of what's important. She never loses the forest for the trees and is super result-oriented." "Susanna is a great all-round litigator." "Susanna is practical, smart and hardworking. She is always available and is constantly client-first in her approach." **Jay Cohen** is regarded as one of the leaders in media and entertainment litigation, while also advising clients facing a wide range of commercial disputes. **Strengths:** "Jay is very experienced and a good captain of the ship." Andrew Gordon represents clients in major M&A litigation, achieving significant victories in Delaware and New York courts. He is also highly adept at intellectual property cases. **Strengths:** "Andrew

is a good litigator who understands the business and is very practical." "Andrew is terrific, insightful and has a great temperament. He's a good leader, thoughtful and steady at the tiller." **Audra Soloway** acts for clients in various high-stakes securities matters, ranging from large class actions and derivative suits to regulatory proceedings. **Strengths:** "Audra is smart and strategic." "Audra is an excellent litigator with good business sense." **Andrew Ehrlich** acts for leading corporate issuers and financial services clients in the full range of securities litigation. He has significant trial experience in big-ticket cases filed across the USA. **Strengths:** "Andrew is very thoughtful and thinks from a 360-degree perspective." "Andrew is a very effective oral advocate." "Andrew is a very well-rounded litigator." **Jaren Janghorbani** is highly regarded for her handling of significant commercial disputes on behalf of a wide range of clients, including major technology and energy sector players. She has a particular reputation for her significant advocacy abilities. **Strengths:** "Jaren is detail-oriented, knows what she's doing and is super experienced. She is amazing." "Jaren is an amazing lawyer." **Yahonnes Cleary** is well regarded for his experience handling complex commercial disputes. He has a particularly strong focus on high-profile product liability and tort litigation. **Strengths:** "Yahonnes has a keen ability to predict a client's needs before they even know them themselves. He is a clear communicator, an effective litigator and a smart and diligent counselor." **Brette Tannenbaum** enjoys a reputation for quality work in complex commercial disputes on behalf of leading clients. Her caseload includes antitrust actions, shareholder litigation and employment matters. **Strengths:** "Brette is smart, experienced and does really well at trial. She has a real presence in the courtroom." "Brette is extremely client-focused. She takes the time to understand the client's desires and expectations and meets them to a T." "Brette is a very good litigator."

Perkins Coie LLP

What the team is known for

Perkins Coie has a burgeoning commercial litigation practice and offers comprehensive capabilities in contentious matters spanning contractual disputes, securities litigation, bankruptcy and legal malpractice. This expertise is supplemented by notable strength in white-collar criminal proceedings. The firm acts for a varied client base comprising prominent names in the finance, media and legal sectors.

Strengths

"Perkins Coie is extremely smart and hardworking. Its lawyers come to the table with fresh ideas and sharp perspectives. They are also collegial and cooperative."

"Perkins Coie's depth of knowledge and ability to access the right experts when needed is exceptional. The firm provides clear, human-centered communication. What truly sets it apart is its ability to translate complex legal matters into clear, simple terms. Its attorneys don't just give legal advice, they make sure it aligns with my business priorities."

"Perkins Coie distinguishes itself through its strategic approach, client-focused mindset and ability to balance strong litigation with pragmatic settlement negotiation. Its combination of legal skill, commercial awareness and genuine client partnership is

very strong.”

Work highlights

Perkins Coie continued to represent Uber in a civil Racketeer Influenced and Corrupt Organizations Act (RICO) lawsuit against a group of law firms and medical providers who are engaged in a bribery scheme based around creating fraudulent personal injury lawsuits against Uber.

Notable practitioners

Shari Brandt is firmwide cochair of Perkins Coie's commercial litigation practice group. She draws praise for her commercial disputes practice, with noted experience in breach of contract matters and class actions. **Strengths:** “Shari is sharp, practical and gives creative and sensible advice. She is a terrific lawyer.” “Shari is very smart and very efficient.”

Pillsbury

What the team is known for

Pillsbury focuses its general commercial proficiency on a variety of work including breach of contract and breach of fiduciary duty disputes, along with other business torts. It counts firms ranging from startups to Fortune 500 companies among its client base and has noted familiarity with cross-border matters.

Strengths

“The Pillsbury team is smart, thoughtful, easily accessible and emotionally supportive. The firm has a vast collection of experts willing to chime in and help, and it's easy to get someone on the phone to dive in as deep as is necessary at every turn.”

“Pillsbury has a very strong bench with a lot of litigators. Its lawyers are strategic and shine commercially.”

“Pillsbury has the ability to understand the key items in a dispute and to separate signal from noise in the process. The team has a great ability to sort through very complicated documents and issues and present them in a simple, straightforward way to fact finders and decision-makers.”

Work highlights

Pillsbury continued to represent Freepoint Commodities in a breach of contract lawsuit against Monroe Energy alleging Monroe's failure to deliver certain refined petroleum products in compliance with the specifications detailed in the parties' Product Purchase and Sale Agreement and its refusal to pay the price adjustments required for delivering such off-spec products.

Notable practitioners

Edward Flanders is a key contact at the firm.

Pomerantz LLP

What the team is known for

Pomerantz is a prominent player on the plaintiffs' side of securities litigation. It specializes in bringing class actions and shareholder derivative cases, as well as direct action litigations, against corporate issuers. The firm has achieved some of the largest settlements of the past few years on a nationwide level.

Strengths

“Pomerantz has excellent market knowledge.”

“Pomerantz does a great job. The team has great communication skills and keeps clients abreast of the case and its progress, adding a personal touch.”

“Pomerantz distinguishes itself through its professionalism, thoroughness and knowledge of the legal

field. The team is available, professional and provides a high level of service.”

“Pomerantz has smart attorneys who stay abreast of meaningful developments. The firm has an international team with a proven track record on complicated cases, providing excellent client service.”

Work highlights

Pomerantz represented investors in Wynn Resorts in a securities class action against the company, its former CEO and certain executives, securing a \$70 million settlement. The case arose in the wake of allegations against its founder and former CEO, Stephen Wynn, which led to a drop in Wynn Resort's share price.

Notable practitioners

Jeremy Lieberman has had notable successes in significant class actions on behalf of institutional investors. He is also a strong choice for the representation of individual lead plaintiffs. **Strengths:** “Jeremy is a very good lawyer and negotiator.”

“Jeremy has an excellent understanding of the client's needs and concerns.” **Emma Gilmore** has an impressive track record of success on the plaintiff side of major securities class actions, leading claims against large corporate issuers. **Strengths:** “Emma is a great, hardworking lawyer.”

Proskauer Rose LLP

What the team is known for

Proskauer Rose brings extensive skill and industry expertise to commercial litigation, regularly acting for market-leading corporates and financial institutions. The firm offers niche skills in sports law matters, representing a range of sporting associations in disputes work. It is also strong in large-scale product liability cases and bankruptcy litigation. Proskauer draws from a strong bench of seasoned trial attorneys and former prosecutors who represent individuals and companies involved in criminal and administrative proceedings. It offers further expertise in arbitration and broader alternative dispute resolution proceedings.

Strengths

“Proskauer Rose has broad levels of expertise and prepares for trial in an exemplary fashion.”

“The Proskauer Rose team is really strong at trial work. Its attorneys bring a breadth of experience and look at issues in new, creative ways.”

“Proskauer Rose provides great strategy in litigation planning and execution, as well as strong motion writing. The firm is responsive to client needs and able to provide a deep bench of litigation and appellate expertise. It has a well-seasoned litigation team supported by knowledgeable junior resources.”

“Proskauer Rose's attorneys are terrific problem solvers in the context of major and contentious litigation. They focus on effective and practical solutions to problems and avoid generating litigation when other approaches achieve the client's goals and are more cost-effective.”

“Proskauer Rose has significant and deep trial experience. It has a very strong bench of incredibly experienced and sophisticated trial lawyers, who demonstrate excellent substantive legal skills and have proven to be very adept at handling complex and sophisticated issues and challenges.”

Work highlights

Proskauer Rose continued to act as trial counsel for Wells Fargo in a putative class action alleging race

discrimination in the bank's mortgage underwriting practices, with plaintiffs seeking to certify a class of 119,000 and their experts claiming damages of more than \$4.8 billion.

Notable practitioners

Lee Popkin is a strong performer in a wide range of complex commercial disputes, with recent experience handling product liability and trademark infringement litigation. **Strengths:** “Lee is an extremely smart and skillful lawyer who is sharp on her feet.” “Lee has excellent strategic judgment.” “Lee is a really strong leader and a great trial lawyer. She is unflappable, great with clients and great at adjusting on the fly.” **Bradley Ruskin** comes recommended for his extensive civil disputes practice, which draws on notable strength in the sports law and media and entertainment fields. He acts for many major American sporting leagues in commercial disputes. **Strengths:** “Bradley offers practical, sound advice.” “Bradley is a very good advocate.”

Quinn Emanuel Urquhart & Sullivan, LLP

What the team is known for

Quinn Emanuel Urquhart & Sullivan possesses a dominant commercial litigation team that consistently demonstrates leading courtroom expertise for both plaintiffs and defendants. The firm's broad civil capabilities include notable strength in product liability, intellectual property and antitrust disputes. The team is also highlighted for its strong securities practice, fielding experience in bringing high-value claims against financial institutions on behalf of institutional plaintiffs. The firm draws from its expert appellate practice to handle state and federal appeals, including extensive experience appearing before the US Supreme Court.

Strengths

“Quinn Emanuel Urquhart & Sullivan has really aggressive and really talented lawyers. When you hire the firm, you get best-of-the-best litigators.”

“Quinn Emanuel Urquhart & Sullivan is clearly one of the top litigation groups in the country. It knows the judges and how they think. Its lawyers are able to have strategic conversations and are really thoughtful.”

“Quinn Emanuel provides exceptional technical lawyering coupled with sound practical advice. The firm has deep relationships and its attorneys are exceptional. It displays real excellence.”

“Quinn Emanuel distinguishes itself through its knowledge, appropriate aggression, grasp of the key issues and its very deep bench. The firm's lawyers understand every issue without exception and can handle every matter.”

“Quinn Emanuel's attorneys are exceptional advocates for us. They're aggressive in their thinking but super even-keeled and measured, coolly and calmly explaining our position to the other side.”

Work highlights

Quinn Emanuel Urquhart & Sullivan continued to defend Google against a nationwide class action seeking to recover billions of dollars on behalf of all US-resident Chrome users on the basis of Google's alleged misappropriation of Chrome users' personal data through its third-party web services such as Ad Manager, Analytics, Embedded Maps, Fonts and other services.

Notable practitioners

Michael Carlinsky offers impressive trial capabilities and acts for a global client base in matters ranging from business torts to IP. **Strengths:** "Michael is smart, quick on his feet and really good in court. He knows how to argue cases and ingratiate himself with the judges." "Michael's focus is on obtaining the best outcome for his client." "Michael is an excellent trial lawyer." "Michael is very strong on his feet." **Andrew Rossman** is frequently called upon by clients in the financial sphere, including global investment companies and private equity firms, to handle diverse contractual, M&A and shareholder disputes. **Strengths:** "Andrew is a fantastic litigator who is incredibly knowledgeable and has a strong grasp of legal strategy." "Andrew is extremely knowledgeable at all levels of the court." "Andrew is just exceptional. He is a consummate problem-solver and will handle the most complex and contentious matters with grace and professionalism." **Jonathan Pickhardt** offers extensive experience in litigation relating to a range of complex financial products, including CMBS. **Strengths:** "Jonathan is an excellent writer and strategist. He has an excellent demeanor and is a skilled and aggressive litigator. He is also extraordinarily pleasant and collegial to work with." "Jonathan is brilliant. He is commercial and has a real breadth of expertise. He is as smart as they come, he's practical and he reads the room well." "Jonathan is a very effective lawyer." **Jesse Bernstein** cochairs the securities litigation practice at Quinn Emanuel. He has a broad based litigation practice, which sees him act for defendants and plaintiffs in complex securities cases and fiduciary duty-related actions. **Strengths:** "Jesse is super practical, super easy to communicate with and good on strategy." "He is a terrific securities lawyer. He offers sound technical advice as well as sound practical advice, and he is focused on ultimate business outcomes, not just litigation tactics." **Michael Swartz** has a broad based commercial litigation practice, with notable strength in corporate control disputes and actions brought in Delaware. **Strengths:** "Michael is strategic and gives good advice." "Michael is simply superb in every regard. He is collaborative, efficient, committed and delivers results." "Michael is a terrific litigator."

Robbins Geller Rudman & Dowd LLP

What the team is known for

Robbins Geller Rudman & Dowd is highly regarded for its representation of plaintiffs in high-value class actions, fielding particular expertise in securities litigation. The firm fields a formidable bench of advocates with an impressive record in securing market-leading recoveries in class and opt-out actions.

Strengths

"Robbins Geller is great. The firm is always attentive and lets me know what's going on."

"Robbins Geller has strong lawyers who know how to try cases. They are such strong litigators and formidable adversaries."

"Robbins Geller is very creative and persistent. Its bench is very deep and specialized in the securities class action field."

Work highlights

Robbins Geller Rudman & Dowd represented several pension funds in securing a \$35 million investor

recovery in a securities fraud case against computer software company Pegasystems.

Notable practitioners

Samuel Rudman regularly achieves significant settlements for investor clients against financial institutions and corporate issuers in securities and shareholder class actions. **Strengths:** "Samuel is a smart, professional and solid lawyer." "Samuel knows securities litigation as well as any plaintiffs' lawyer and runs a very capable team."

Ropes & Gray LLP

What the team is known for

Ropes & Gray fields a strong team of expert litigators and former prosecutors with significant trial experience. The firm handles a range of commercial and securities disputes, including M&A issues, employment matters and wider class action claims. It is dominant in disputes involving private equity and mutual funds, as well as offering notable expertise in the life sciences area. It also houses a strong securities litigation practice, acting on M&A litigation, class actions and derivative suits.

Strengths

"Ropes & Gray is organized, brilliant and thoughtful. The associates' work as well as that of the partners, is first rate, timely and professional. Questions, comments and emails are also answered promptly and the team meets all deadlines."

"Ropes & Gray's attorneys are experienced and knowledgeable litigators who understand the area, provide strong representation and are quick to respond."

"Ropes & Gray's advice is always practical, with clear rationale for its recommendations. The attorneys have strong opinions on how to best protect my company, providing excellent advocacy and problem-solving skills."

"Ropes & Gray's lawyers are smart, understand our business and have excellent commercial judgment. The firm has a strong team-oriented culture and provides exceptional client service."

"Ropes & Gray is smart and practical. It raises key issues without bogging us down with superfluous details. Its lawyers can get on the phone quickly and are ready to help. They're with us every step of the way."

Work highlights

Ropes & Gray continued to represent Nippon Steel in securing the approval and closing of the historic \$14.9 billion merger between Nippon Steel and US Steel, navigating five active litigation cases in a 12-month period including the initiation of the first ever original action in the DC Circuit challenging a President's decision to block a merger.

Notable practitioners

David Hennes regularly acts for financial clients and corporate issuers in contract disputes, M&A litigation and securities matters. **Strengths:** "David is an excellent litigator. He is highly knowledgeable, commercial and flexible." "David understands legal nuances very well and knows how to draft responses well." "He is phenomenal across the board. He's very efficient, good at pushing back to plaintiff's counsel and keeps the scope of what we are doing reasonable." Gregg Weiner acts for investment funds, financial institutions and other clients in a range of disputes such as real estate finance cases, corporate disputes and securities

class actions. **Strengths:** "Gregg is practical and thoughtful." "Gregg is an incredible, consummate, well-rounded and gifted lawyer." "Gregg is a highly gifted civil litigator. He is very plugged in, sees the bigger picture and is very capable." "Gregg is sharp and brings the right amount of aggressiveness." Lisa Bebochick covers a broad spectrum of disputes, offering experience in breach of contract claims, real estate litigation and M&A-related disputes, among others. Her clients include prominent private equity firms and investment managers. **Strengths:** "Lisa is a special attorney with tremendous skill and attention to detail." "Lisa is a critical part of the team, she does an amazing job. She is responsive and strategic." "Lisa immediately grasps the issues and takes command. She is an excellent strategist and tactical adviser." Martin Crisp frequently represents international banks and large corporations in securities litigation. His expertise covers disputes arising from M&A, shareholder claims and breach of fiduciary duty allegations. **Strengths:** "Martin is very helpful with litigation matters." **Alexander Simkin** acts for both plaintiffs and defendants on commercial disputes, boasting experience on matters related to contracts, as well as allegations of fraud and other business torts. **Strengths:** "Alexander is a 360-degree thinker. He is thoughtful, deliberate and a really great project manager." "Alexander has the keen ability to hone in on the issue presented and develop a strategy to address it." "Alexander is an incredible strategic thinker who sees things several moves ahead; he is always planning for that. He is ready with the response no matter what the action is and has always thought things through."

Schindler Cohen & Hochman LLP

What the team is known for

Schindler Cohen & Hochman is a boutique litigation firm that brings to bear expertise on a variety of commercial disputes, with particular capabilities in disputes arising within the art world. The firm has additional capabilities in financial disputes. Its client base spans art institutions of various kinds, individuals as well as banks and other financial services clients.

Strengths

"Schindler Cohen & Hochman demonstrates the ability to litigate strategically. It litigates hard but doesn't waste time and money with a scorched earth approach. The team is very good at identifying the key weaknesses and issues of the opposing side and focusing on them."

"Schindler Cohen & Hochman is nimble and creative. The firm has the experience and expertise to handle complex litigation. The firm's partners are very experienced and can leverage a lean but effective supporting team in order to provide excellent advocacy. Its lawyers are invested in their clients, learn their clients' businesses and focus on helping them."

"Schindler Cohen & Hochman provides very high-quality legal work in a highly efficient and collaborative manner. Both partners and associates are highly responsive, effective and excellent at what they do. The team is also sensitive to the business goals of its clients, as much as the ins and outs of litigation."

Work highlights

Schindler Cohen & Hochman continued to represent Lehigh University in litigation against Allianz

Global Investors US, seeking more than \$62 million in damages for, among other things, securities fraud, breach of fiduciary duty and breach of contract in connection with Allianz's management of Lehigh's endowment funds.

Notable practitioners

Lisa Cohen is a key contact at the firm.

Scott + Scott LLP

What the team is known for

Scott + Scott LLP specializes in advocating for institutional and individual investors in securities class actions and corporate governance litigation. The firm frequently acts on behalf of a client base that includes pension funds and retirement systems, with particular expertise in cases involving plaintiffs impacted by corporate securities fraud.

Strengths

"Scott + Scott provides information that is easy to understand and does an excellent job following up on communication. It is an excellent law firm with skilled attorneys."

"The team's lawyers have a good sense of when a case is strong. This quality to distinguish between strong and weak cases means it gets good recoveries for public shareholders."

Work highlights

Scott + Scott continued to represent The City of Birmingham Retirement and Relief System in a securities class action against Innovative Industrial Properties following a drop in its share price related to allegedly misleading statements about the company's financial health and growth prospects.

Notable practitioners

David Scott is a key contact at the firm.

Seiden Law

What the team is known for

Seiden Law expertly handles a wide array of commercial disputes, with experience spanning securities, insurance and intellectual property-related litigation, among other areas. The firm represents a wide array of clientele including company shareholders, ad hoc groups of investors and court-appointed trustees. It has notable capabilities in international litigation.

Strengths

"Seiden Law is very fast and efficient in its response to clients' needs. The team provides a brilliant level of support and is well tailored for a range of tasks."

"Seiden Law is pragmatic and results-oriented."

"Personal client service is the hallmark of Seiden Law. It has a smart and dedicated team that is quick and accurate in its work."

Work highlights

Seiden Law continued to represent YouGe Venture Capital Limited Liability Company in its lawsuit against Xueyuan Han in New York, alleging that he looted over \$1 billion in investor funds in China and diverted them to accounts that he exclusively controls, including in New York.

Notable practitioners

Managing partner Robert Seiden is a key contact at the firm.

Selendy Gay PLLC

What the team is known for

Selendy Gay is an impressive boutique making significant tracks in securities and commercial litigation.

It regularly acts for institutional investors and banks on the plaintiff side, securing a series of huge settlements. The firm also has a strong offering in commercial disputes, achieving strong results in M&A litigation as well as in class actions and contract claims.

Strengths

"Selendy Gay distinguishes itself through the level of resources it can bring to a matter, along with its years of experience and its superb judgment. The team's depth is superb and it provides excellent service levels."

"Selendy Gay is a very high-end litigation boutique for sophisticated, big-ticket litigation. The firm consists of practical, smart litigators and the strength of the team is great."

"Selendy Gay's team is extremely well-coordinated, disciplined and bright. Its attorneys work incredibly well with one another and complement each other's skill sets. The ability of the team members to keep track of myriad details and complicated legal arguments is top rate."

"Selendy Gay's expertise, diligence and professionalism lead it to consistently deliver high-quality work. The team works cohesively and comprehensively, and its ability to address multiple issues at the same time is impressive. Moreover, the firm is very responsive to issues that arise and addresses challenges with a thoughtful approach."

"Selendy Gay's lawyers are truly experts at their craft. They have a deep knowledge of the law and of litigation. The team's ability to understand complex topics quickly and explain them in a way that decision makers understand is a true strength. The team is accessible and knowledgeable at all levels, offering consistently proactive client service."

Work highlights

Selendy Gay continued to represent Albertsons Companies as co-lead counsel in a \$6 billion lawsuit against Kroger arising out of Kroger's failure to exercise required efforts to secure regulatory approval for the \$24.6 billion merger between the two companies.

Notable practitioners

Faith Elizabeth Gay garners significant praise from sources for her work in high-stakes litigation covering commercial claims, white-collar issues and matters of constitutional law. **Strengths:** *"Faith is able to quickly understand complex matters and formulate creative solutions."* Philippe Selendy is recognized for his work representing institutional investors and financial institutions as plaintiffs. He also retains an active practice defending companies in M&A-related and shareholder disputes.

Strengths: *"Philippe is an accomplished trial lawyer."* *"Philippe sees the whole picture and is a gifted leader."* *"Philippe is uniquely talented and highly effective. He is a great strategist who has a subtle approach and a calm demeanor."* **Jennifer Selendy** is highly prized for her courtroom experience, having acted for a number of investment firms and corporates in significant plaintiff and defense-side bankruptcy, securities and wider financial disputes. **Strengths:** *"Jennifer is sharp, composed and an influential leader. She is incredibly smart and knows how to fight for the client."*

Sher Tremonte LLP

What the team is known for

Sher Tremonte LLP is a litigation boutique with an impressive breadth of commercial disputes experience arising from a range of sectors, including finance and real estate. The firm is sought after by individuals and corporates and is capable of acting on both the plaintiff and defendant side of litigation. It has considerable strength in complex breach of contract and fraud suits, both domestic and cross-border.

Strengths

"Sher Tremonte's attorneys are skilled litigators and advocates in all areas, from brief writing to negotiating. The entire team is excellent."

"The Sher Tremonte lawyers are absolutely excellent. They are smart, thorough and always accessible. They have very bright and creative ideas and are extremely responsive, with valuable business insights."

"Sher Tremonte is responsive, practical, smart and personal. The team is uniformly excellent from top to bottom and provides great client service. It is nimble and very attuned to commercial realities."

Work highlights

Sher Tremonte represented Trinity Place Holdings, along with two of its subsidiaries, in a dispute with a developer and general contractor who built and then sold to Trinity's subsidiary a residential property in Brooklyn for \$81 million.

Notable practitioners

Justin Sher is a key contact at the firm.

Sidley Austin LLP

What the team is known for

Sidley Austin fields extensive securities litigation capabilities, drawing upon a deep bench of experienced trial lawyers and SEC alumni. It has notable expertise in representing international issuers in class actions and acting for public companies in shareholder actions resulting from M&A. The firm also has a strong practice acting for accounting firms in various auditor liability matters. It also possesses a notable depth and breadth of commercial litigation skills in areas including antitrust, insurance and bankruptcy litigation, acting for its broad client base in cases at both trial and appellate levels.

Strengths

"Sidley Austin is creative, determined and knowledgeable. The firm can handle the most difficult matters comfortably, and its attorneys are very responsive and consummate professionals."

"Sidley Austin has an experienced litigation bench that differentiates itself through its strategic judgment. The team provides well-resourced and thoughtful responses."

"Sidley Austin has a deep bench of very experienced counsel who are great at providing sound commercial advice. The firm's lawyers listen carefully and respond proactively to client feedback. It adds measurable value across business and legal outcomes and helps shape policies and practices that help us reduce future risks."

"Sidley Austin has deep experience, subject matter expertise and superior judgment. The team is also accessible and produces excellent work product."

"Sidley Austin is extremely pragmatic and business-oriented, and also provides great communication and transparency. It is full service and offers excellent customer service. The team is able to advise on the full spectrum of company needs and

is pragmatic and sensitive to real world business issues."

Work highlights

Sidley Austin represented the Royce Funds, a family of major American mutual funds, in a US Supreme Court appeal in securities litigation concerning whether the Investment Company Act provides a private right of action.

Notable practitioners

Nancy Chung is a strong performer in a wide range of commercial and securities disputes, with considerable expertise in the financial services space, where she is a go-to for investment funds.

Strengths: "Nancy hard worker and a gifted lawyer. She's smart and a real leader who is really protective of her clients." "Nothing phases her or her team. If you have to go to litigation, I cannot think of a better person to call." "I trust her judgment."

Drawing on a vast amount of litigation experience enables her to process questions so quickly. She goes above and beyond."

Nicholas Crowell is an experienced litigator with expertise advising on a wide variety of securities-related matters, including fraud and breach of contract claims. His experience also includes matters before the Delaware courts. **Strengths:** "Nicholas is a fabulous and highly practical lawyer. He is tough, highly responsive and smart."

Alex Kaplan excels in the representation of public and private companies as well as host of funds facing complex securities and corporate governance related disputes. **Strengths:** "Alex is a terrific, client-minded advocate." "Alex is thoughtful, strategic and always client-focused. He is excellent." "Alex is a good client communicator, and is good at crafting a great strategy for the case as a whole. He is also super responsive." "Alex takes the time to understand the client's objectives and adeptly works that into the strategy he recommends. He is always an advocate and puts his client first." "Alex has great commercial sense and understands the commercial dynamics."

Charlotte Newell is a strong performer in a host of securities class actions, M&A litigation and corporate governance disputes, with considerable experience in Delaware. **Strengths:** "Charlotte is smart and extremely knowledgeable regarding corporate law." "Charlotte is a very practical adviser who has a really good understanding. She is able to navigate great complexities. She is really easy to work with, cooperative and a great listener." "Charlotte's work is high quality, timely and highly valued. She provides high-quality representation." "Charlotte is tremendous and a great trial lawyer."

Eamon Joyce has a robust appellate practice and has considerable expertise in a wide of commercial and class action disputes, including those concerning finance and product liability issues. **Strengths:** "Eamon has a high level of subject matter expertise and his work product is excellent. He is also extremely responsive." "Eamon is whip smart and a great writer. He is open to dialogue and ideas and is intellectually adroit. He treats us as partners and is very open to feedback and discussions on strategy." "Eamon is a fantastically energetic and enthusiastic advocate. He will run arguments to the ground so fully and is ready for any question."

Melissa Colón-Bosolet has widespread commercial disputes experience, including complex breach of contract and business torts claims. **Strengths:** "Melissa has excellent client service ori-

entation." "Melissa is an excellent lawyer who is very detail-oriented. She is a great business partner."

"Melissa is able to simplify the issues and applicable laws to ensure that we are able to understand the case properly." **Francesca Brody** is an experienced commercial litigator highly sought after by a broad base of clients spanning the financial services, life sciences and insurance sectors. **Strengths:** "Francesca has impeccable judgment. She takes charge, she's an incredible advocate and is super client-focused." "Francesca is a talented writer and is very much on top of things."

Simpson Thacher & Bartlett LLP

What the team is known for

Simpson Thacher & Bartlett boasts a dominant securities litigation group that is recognized for its representation of leading financial institutions and blue-chip corporations in big-ticket dispute work. The firm calls upon a deep bench of trial and appellate lawyers who are regularly retained to act on multibillion-dollar securities class actions and derivative suits. Its wider commercial litigation capabilities include strengths in bankruptcy disputes, insurance coverage matters and consumer class actions.

Strengths

"Simpson Thacher & Bartlett is one of the top firms in this space. The team is outstanding, easy to work with and has likable people who are very professional and collaborative."

"Simpson Thacher & Bartlett provides deep technical expertise, a collaborative approach to working together and very good communication."

"Simpson Thacher & Bartlett enjoys a perch at the top of the litigation pyramid. It has been and remains a litigation firm for all seasons. The team is practical, resourceful and result-oriented. This is a department that can take a case to trial if necessary and that translates into an ability to resolve matters early and effectively because the other side understands that they are not dealing with paper tigers."

"Simpson Thacher & Bartlett's lawyers are sharp, thorough, detailed and some of the hardest workers around. Moreover at the more senior levels, the background and experience is as deep as it comes and top-notch. The firm has an incredible team that provides great service and responsiveness."

"Simpson Thacher & Bartlett is fantastic. Its attorneys are extremely savvy and experienced on issues as well as anything adjacent to them. They're among the best in terms of securities litigation and represent clients ably and strongly."

Work highlights

Simpson Thacher & Bartlett won a dismissal on behalf of the defendant underwriters, J.P. Morgan Securities, BofA Securities, Wells Fargo Securities and William Blair & Company, of a putative securities class action alleging false and misleading statements brought against Eargo and the underwriters following its IPO.

Notable practitioners

Jonathan Youngwood is a much-esteemed civil litigator. He regularly represents financial clients and corporate issuers in class actions and Section 11 cases. **Strengths:** "John is hugely experienced and a very cool, calm and collected character. His instincts are fantastic and he is a wonderful person to have on your side." "He is sharp, diligent and has

an extraordinary strategic sense." "John is a zealous advocate." "John is sophisticated, understands client needs and knows how to get it done. He has business acumen but remains very much in the game with respect to the substance and the legal issues."

Peter Kazanoff comes recommended for his expertise as a securities litigator. He demonstrates particular strength in M&A litigation, as well as financial fraud cases, class actions and shareholder disputes. **Strengths:** "Peter is excellent and a strategic thinker. He is a pleasure to work with." "He is high energy, very hands-on, likable and a great expert. He is a real asset to the Simpson Thacher team."

"Peter is very smart and good to work with. He is experienced with sophisticated Delaware cases." **Lynn Neuner** maintains a versatile and sophisticated practice, which sees her act for corporate and financial clients in shareholder disputes and securities matters, as well as insurance litigation and complex commercial disputes. **Strengths:** "Lynn is a great partner and an incredible trial lawyer."

"Lynn is incredible. Her attention to detail and ability to quickly see the whole picture, her temperament and client relation skills, as well as her skills in a courtroom, are just phenomenal." "Lynn is a really savvy, smart and strategic litigator. She commands respect in the courtroom." "She is incredibly talented and is a strategic thinker who looks at all angles of the matter."

"Lynn is a tenacious litigator and an excellent strategist." **Craig Waldman** offers extensive experience in securities litigation, regularly handling shareholder class actions, derivative suits and M&A disputes for major issuers and underwriters.

Meredith Karp has a growing reputation representing financial institutions, media companies and digital services clients. She frequently defends clients against putative class actions and other litigation, often regarding IPOs, M&A and fraud claims.

Strengths: "Meredith is a very strong writer and is very responsive on time-sensitive matters." "Meredith is talented and gives practical advice quickly. She also understands the client." "Meredith is super smart and super responsive. She distills things very clearly and summarizes things for us so we don't have to sift through the weeds. She is also on top of everything and makes things flow smoothly."

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden fields a bench of expert litigators who are frequently retained to handle major commercial disputes at trial and appellate level. The firm acts for an impressive list of major global corporations, financial institutions and underwriters on securities litigation, including shareholder derivative suits and M&A disputes. Recent caseload includes excellent results in major antitrust cases, as well as significant fintech and cryptocurrency disputes.

Strengths

"Skadden is top-notch in every aspect. It is the go-to firm for complex, bet the company litigation. You're hiring the best, the team is second to none."

"Skadden distinguishes itself through its superior, thoughtful and strategic thinking which leads to the best outcome for the client. Its writing is also great and the firm has very talented and smart associates."

"Skadden's practice is extremely impressive. It is

very well organized, strategic and thoughtful.”

“Skadden has an incredible breadth and depth of expertise in substantive legal issues and a deep knowledge of our company and our industry. Its perspective is always additive and focused on achieving our business objectives. No matter the question, Skadden has a true expert on its bench who can quickly provide advice.”

“Skadden is very thorough in terms of its work. Its lawyers leave no stone unturned. They are smart, bring sharp legal analysis and they know what the strong arguments are.”

Work highlights

Skadden, Arps, Slate, Meagher & Flom represented certain current and former officers and directors of Barclays Plc and its subsidiary in securing a precedent-setting victory at the New York Court of Appeals in a shareholder derivative action alleging breach of fiduciary duties.

Notable practitioners

Jay Kasner boasts a formidable practice covering the breadth of securities litigation. He often acts for top-level corporate issuers as well as major financial institutions. **Strengths:** “Jay is a seasoned, talented and straight-forward communicator who puts the client first.” “Jay is a dean of the Bar and clearly a star in this space.” “Jay is an excellent attorney.”

Scott Musoff is a highly revered litigator with a huge practice incorporating both major securities disputes and commercial cases. He comes particularly recommended for his skills as a trial lawyer.

Strengths: “Scott’s experience and strategic insight are exceptional. He is extremely responsive to client requests and input. He can operate at a high strategic level and engage meaningfully with the facts. Clients can rest assured that nothing will slip through the cracks. He is a true pleasure to work with.” “Scott is an exceptional legal mind with exceptional judgment. He is very experienced, smart and gets good results.” “Scott delivers truly exceptional work. He leads with calm authority, precision and deep expertise, consistently providing clear, practical guidance at every step.” “Scott is a terrific all-around litigator with a securities law specialty. He’s a fantastic choice because he is hard-working and wonderful with clients. He has been around the block and knows the subject matter inside and out.” Susan Saltzstein is a go-to counselor for issuer and underwriter clients on a range of securities cases, including big-ticket class actions and shareholder derivative cases. **Strengths:** “Susan is a standout attorney. She is extremely competent, approachable, practical and effective.”

“Susan’s knowledge in the securities litigation space is exceptional.” “Susan has been an incredible resource. She is great to work with, thorough and business-savvy.” **Alexander Drylewski** is a fine choice for clients operating in the Web3 space, with experience in litigation arising out of blockchain disputes. His strength in defending securities class actions and shareholder derivative suits is complemented by a wider practice in complex commercial litigation. **Strengths:** “Alex is excellent. He’s a great advocate, a great communicator and he knows the law really well. He is also responsive and extremely efficient.” Lara Flath has established a strong litigation practice representing corporates, underwriters and directors. She brings notable expertise advising on securities class actions. **Strengths:**

“Lara is a truly incredible attorney. She offers exceptional client services and sophisticated strategic thinking.” “Lara is outstanding and does an excellent job representing us.” **Robert Fumerton** acts for corporate issuers and financial institutions on diverse securities actions including securities fraud, breach of fiduciary duty and misleading statements.

Tansy Woan has widespread experience handling securities class and derivative actions concerning alleged false and misleading statements and fiduciary duty breaches. **Strengths:** “Tansy is a great lawyer who does her homework and represents me well.” “Tansy is terrific on litigation work.” One of the leaders of Skadden’s mass arbitration practice, Michael McTigue draws praise for his adept representation of clients in industries including media and entertainment, technology and financial services. **Strengths:** “Michael is creative, tenacious and he’s good at seeing around corners.” “Michael is whip-smart and knows the subject matter backwards and forwards.” “Michael is great. He really thinks things through in a strategic fashion and provides excellent client service.” **Meredith Slawe** is a leader of Skadden’s mass arbitration practice and is highlighted for her acumen on privacy and consumer protection issues as well as on other commercial disputes. **Strengths:** “Meredith is tenacious, creative and fearless.” “Meredith understands what’s going on in the space, taking a data-backed approach.” “Meredith’s attention to detail is meticulous. She is an expert and so proactive. She is a great litigator.” “Meredith is amazing. You could not ask for a better outside counsel. She intuitively understands the issues that are faced by in-house counsel and always offers strategic solutions.”

Step toe LLP

What the team is known for

Step toe LLP offers capabilities in a wide range of commercial disputes, with substantial experience handling cases alleging fraud and breach of contract. The team has expertise across a range of practice areas, including insurance, product liability and intellectual property. It has additional capabilities in professional liability suits.

Strengths

“Not only does Step toe provide technically sound advice, but it also ensures it is practical, actionable and aligned with our long-term objectives. Its responsiveness, attention to detail and ability to handle highly complex matters with clarity and confidence sets it apart. The depth and breadth of its team are excellent.”

“Step toe’s litigation department stands out due to its exceptional professionalism and deep expertise in handling complex legal matters. The team’s dedication and devotion to its clients are evident in its proactive approach, exhibiting strategic foresight and offering a range of well-reasoned alternatives at each critical juncture, which allows collaborative selection of the most effective strategy.”

“Step toe distinguishes itself through its extraordinary responsiveness, ability to bring in expertise rapidly and its holistic assessment of issues. Both the depth and breadth of the firm’s bench are truly impressive, evidenced by the clarity of its advice. Its lawyers understand the business nuances and ensure their advice preserves that nuance.”

Work highlights

Step toe represented Inmarsat Global in a \$1.7 billion adversary proceeding brought by Ligado Networks as part of Ligado’s bankruptcy.

Notable practitioners

Elyse Echtman maintains a broad-based commercial litigation practice, regularly taking the lead on sophisticated matters including consumer class actions, trade secrets and product liability cases.

Strengths: “Elyse is fantastic. She is a tenacious litigator who dives deeply into matters and finds what really makes a difference.” “Elyse is an incredibly efficient lawyer. She also has a great strategic mind.” **Michael Miller** covers both civil and criminal litigation. He is highly rated for his handling of contract disputes and securities cases. **Strengths:** “Michael provides exceptional legal representation, demonstrating deep expertise and strategic acumen. His proactive communication and dedication to tailoring strategies to our needs are outstanding.” “Michael is very responsive and creative.” “Michael has a unique ability to combine deep legal expertise with clear strategic thinking. He is highly responsive and consistently provides practical advice that addresses both the legal and commercial aspects of our matters.”

Sullivan & Cromwell LLP

What the team is known for

Sullivan & Cromwell consistently demonstrates its first-class command of complex financial services litigation, acting for leading market players on precedent-setting securities disputes and regulatory concerns. The firm is also noted for its broad commercial litigation practice, which draws on extensive industry expertise in areas such as manufacturing, energy and wider technology sectors. Its litigation team offers considerable strength at trial and in appellate matters, often handling cases covering the breadth of the country.

Strengths

“Sullivan & Cromwell is extremely competent and educated in its space. The team is direct, experienced and straight to the point on the legal issues. It doesn’t waste time, it knows what it is doing and is excellent at conveying its legal arguments.”

“Sullivan & Cromwell distinguishes itself through its quality, reliability, depth of analysis and problem-solving ability. Its attorneys have technical skills, a good understanding of business and great negotiation capabilities. They quickly grasp multi-jurisdictional issues and the complexities of organizations and businesses.”

“Sullivan & Cromwell delivers wins and results. The quality of its legal work is second to none and it provides the highest level of service.”

“Sullivan & Cromwell’s lawyers are thoughtful subject matter experts who care about their clients and cases. They are exceptional, responsive and excellent to work with. The bench is overflowing with talent.”

“Sullivan & Cromwell does everything well. It is a really great team that is extremely complex in thinking about strategy and looking into the future. It is as good as it gets, always keeping us in the loop and explaining things.”

Work highlights

Sullivan & Cromwell successfully represented Rocket Companies’ majority shareholder, Rock Holdings (RHL); RCI and RHI’s former CEO Jay

Farner; and RCI and RHI's Founder and Chairman Dan Gilbert in obtaining a victory on price impact in the Sixth Circuit after the Court denied class certification in a securities fraud and insider trading action.

Notable practitioners

Robert Giuffra demonstrates enormous capability across the entire spectrum of civil litigation, and is a fine choice of counsel for both major financial institutions and corporate issuers facing securities actions and commercial disputes. **Strengths:** "Bob is a very open, creative thinker and a really strong advocate. He is really pragmatic and practical." "He is very accessible and when you need answers, you get them fast." "Bob is a legend and he has earned that reputation." "He is relentless and brilliant." "Bob is extremely creative and understands the strategic objective." Sharon Nelles excels in bet-the-company litigation, and often acts for leading corporate clients in securities class actions, as well as defending financial institutions in various high-profile civil disputes. **Strengths:** "Sharon is a very strategic thinker, she thinks about all of the issues and is in tune with what her clients care about." "Sharon has deep experience and is highly responsive to client concerns." "Sharon is phenomenal in the courtroom and has phenomenal judgment." Richard Pepperman offers particular strength in securities class actions and other matters alleging securities fraud. His clients include major financial institutions and corporate issuers. **Strengths:** "He is extremely responsive, has deep experience and is highly responsive to client concerns." "Richard is an extraordinary litigator. He is extremely smart and creative, provides top-flight work product and is extremely responsive." "Richard is outstanding."

Jeffrey Scott is well versed in a range of commercial litigation concerns, and regularly acts for financial institutions and corporate issuers in complex securities class actions. **Strengths:** "Jeff is an extremely qualified and experienced securities litigator. His sophisticated understanding of the legal and business issues is of tremendous value to us. His service level is also outstanding." "Jeff has subject matter expertise and he's a strategic thinker." "He is smart, client-friendly and always available." Cochair of Sullivan & Cromwell's securities litigation practice **Julia Malkina** has a wealth of experience assisting a wide array of corporates with securities class actions and M&A related litigation. **Strengths:** "Julia is a very talented and smart advocate who has a deep understanding of securities laws and thinks practically about how to apply those laws."

David Rein is deputy managing partner of the firm's litigation group. He brings extensive expertise, frequently advising large corporations and financial institutions in securities class actions and other disputes. **Strengths:** "David is responsive, he grasps things immediately and raises things in a distilled way." "His analytical skills are amazing. He is very reliable and has the ability to explain advanced legal concepts easily. He is very high level." "David is excellent and a very good advocate."

Susman Godfrey LLP

What the team is known for

Susman Godfrey is an expert commercial litigation boutique offering deep expertise in representing plaintiffs and defendants in high-stakes disputes

across a range of industries, including the financial services, energy and technology sectors. The firm fields a leading group of trial lawyers who regularly appear in bench and jury trials, as well as alternative dispute resolution and appellate proceedings. Its lawyers possess extensive experience advising on financial fraud disputes, antitrust matters and wider high-value class action claims.

Strengths

"Trial expertise is what distinguishes Susman Godfrey. The fact that it prepares every case with the intent to try it means they focus on what actually matters along the way. Its team is sophisticated and second to none in responsiveness. Its attorneys quickly become experts in the part of the business involved in the matters they handle."

"Susman Godfrey is so well versed and really knows its cases inside and out. The team is extremely experienced."

"Susman Godfrey's lawyers are very smart and aggressive. They are excellent, very professional and very experienced trial counsel."

"Susman Godfrey's key strength is its creative, outside-the-box thinking. The team provides incredible preparation and courtroom excellence. It is an A+ team."

"Susman Godfrey possesses a unique combination of rarified advocacy coupled with an entrepreneurial spirit. The credentials of its lawyers put it in the highest bracket in terms of skills and pedigree and its entrepreneurial focus orients it toward an aggressive approach that yields great success. It is a team of highly motivated, highly capable lawyers."

Work highlights

Susman Godfrey secured a \$266 million verdict on behalf of the City of Baltimore against McKesson and AmerisourceBergen in the City's nearly seven-year lawsuit in connection with the opioid epidemic.

Notable practitioners

Bill Carmody receives excellent reviews for his courtroom work, and frequently acts in high-stakes trials, representing defendants, single plaintiffs and class plaintiffs in their most complex and sophisticated disputes. **Strengths:** "Bill has an ability to digest the case, narrow down the issues and come up with our positions and counter positions. He is highly impressive and has a reputation in the courtroom that precedes him." "Bill is a top trial lawyer in America and one of the deans of the litigation bar." "Bill is super smart, charismatic and almost clairvoyant in jury trials. Watching him in action is like watching an artist at work." "Bill is the best trial lawyer on the planet." "I have never heard Bill be tongue-tied or stumble over his words. Every single time he speaks to me about a commercial matter, he is spot on with respect to his analysis. He litigates the biggest cases and he wins." Jacob Buchdahl maintains a broad and renowned commercial disputes practice which encompasses IP litigation, class actions and shareholder activism. He is noted in particular for his trial expertise. **Strengths:** "Jacob is top-tier. He is an incredible trial lawyer with great commercial awareness." "Jacob is an excellent team leader. He is a very strategic thinker and is phenomenal at trial." "Jacob is brilliant as a legal mind and strategist, as a courtroom litigator and as a trusted adviser to his clients." **Shawn Rabin** garners excellent reviews for his work at trial.

His impressive experience includes major class actions and contract disputes, as well as antitrust litigation. **Strengths:** "Shawn is a master strategist. He is supremely responsive and an excellent partner in the trenches." "Shawn is an outstanding, outside-the-box thinker. You want him on your side and never against you." "Shawn leads huge cases with expertise. He is a force." **Stephen Shackelford** is an accomplished litigator highly sought after to handle a raft of high-stakes commercial disputes and who is highly praised for his trial skill. **Strengths:** "Stephen is very smart; he is amazing." "Stephen is an excellent lawyer." **Mark Musico** is recognized for his trial and appellate capabilities representing both corporate and individual clients in a variety of industries, including finance and technology. **Strengths:** "Mark presents well in court and has good judgment. He is also good at being a team player."

Venable LLP

What the team is known for

Venable is recognized for its strong civil litigation capabilities, which include a notable strength in the consumer protection and finance fields. Its broad client base includes worldwide names from a range of sectors, while the team offers particular expertise in acting for nonprofits such as local government entities. The firm acts on contentious mandates such as fraud claims, M&A litigation and corporate governance disputes.

Strengths

"Venable's team is appropriately sized and nimble, managing issues that come up and providing exceptional value, with the right amount of attention from its attorneys. The team demonstrates great skill in helping us navigate litigation and is very responsive."

"Venable is strategic, practical and smart. The firm is excellent tactically."

"Our relationships with key partners lead to continuity, consistency and trust along with a level of support and excellence we can rely on. Venable is experienced, skillful and knowledgeable. It has a strong bench of support at all levels providing outstanding service and responsiveness."

Work highlights

Venable continued to represent Morgan Stanley and its affiliates and employees in a New York litigation concerning the validity of a strict foreclosure pursuant to Article 9 of New York's Uniform Commercial Code.

Notable practitioners

Edward Boyle is a fine choice of litigator for clients in the media and entertainment space, as well as financial services entities. His experience includes consumer class actions, M&A disputes and corporate governance litigation. **Strengths:** "Edward is very personable and has extensive experience." "Edward is an excellent litigator with a deep awareness of our business needs." "Edward is very good on client relationships. He is very responsive and available." **Kostas Katsiris** handles a broad range of commercial litigation, including shareholder disputes and corporate governance matters, and offers additional experience in criminal and regulatory proceedings. **Strengths:** "Kostas is detail-oriented and practical. He always does excellent work on challenging matters." "Kostas is an excellent lawyer. He

is client-focused, responsive and extremely hard-working." *"Kostas is very responsive and capable. He will develop arguments and positions that may not be prominent and he will staff the case appropriately to achieve our objectives."*

Vinson & Elkins LLP

What the team is known for

Vinson & Elkins regularly represents large domestic and international financial clients in various securities-related disputes. The team has expertise spanning corporate governance and M&A-related matters, among other areas of litigation.

Strengths

"Vinson & Elkins is excellent at building relationships, which is very important in litigation and mediation. The firm has a strong roster of lawyers that can provide assistance on any given matter. They are all incredibly smart, thoughtful and responsive."

"Vinson & Elkins is extremely thorough and strategic. The team's expertise is a key strength and it has excellent knowledge. Partners in the firm are well seasoned with extensive experience in commercial litigation and all areas of the law, with great support staff."

"Vinson & Elkins provides very strong client support. The team is always available and deeply analyzes issues to identify both risks and opportunities. It always searches for the most efficient way to resolve the specific issue or concern and leverages a good blend of senior talent with more cost-efficient junior resources. The firm does a great job on complex issues."

Work highlights

Vinson & Elkins defended Nano Dimension Ltd at trial in a "busted deal" case filed in the Delaware Court of Chancery related to a merger between Nano and Desktop Metal.

Notable practitioners

Jason Halper wins plaudits for his work in securities litigation, including class actions, M&A litigation and corporate governance disputes. **Strengths:** *"Jason is a great strategist and advocate." "Jason is a trusted advisor who incorporates commercial advice without prompting, and provides undeniably top-of-the-line client service." "Jason gives extremely pragmatic advice and is very knowledgeable." "Jason has incredible client service and is incredibly responsive. His style is calm and effective." Marisa Antonelli is commended for her practice advising on securities class actions and shareholder activism-related lawsuits. She also has noteworthy experience with matters in the Delaware Court of Chancery. **Strengths:** *"Marisa is incredibly detailed, smart and organized. She understands the law and does a good job at helping us execute our strategies." "Marisa is very responsive and provides excellent advice." "Marisa is a terrific lawyer who will only get better in the future." "Marisa is very keen on the facts, a quick study and an exceptional talent." "Marisa combines deep knowledge with exceptional organizational skills and a proactive approach, ensuring that matters run smoothly and efficiently. Beyond her technical abilities, she is a pleasure to work with – responsive, thoughtful and always focused on delivering practical solutions that meet our needs." Sara Brauerman is recognized for her adept handling of securities class and derivative actions on behalf of corporates, underwriters**

and professional services firms. **Strengths:** *"Sara is an excellent lawyer." "Sara is an amazing, sharp litigator. She has a calm but pointed style and is able to get up to speed very quickly."*

Wachtell, Lipton, Rosen & Katz

What the team is known for

Wachtell, Lipton, Rosen & Katz has a strong presence in business-critical civil and criminal litigation and is highly regarded for its deep bench and expert representation of financial institutions and global corporations. The firm's preeminent M&A litigation capabilities are demonstrated by its frequent handling of high-stakes takeover and corporate governance disputes, with extensive experience appearing before the Delaware Court of Chancery. Its lawyers are also noted for their handling of cross-border mandates involving issues such as antitrust and securities fraud.

Strengths

"Wachtell, Lipton, Rosen & Katz excels at the most complex matters. Nearly every lawyer is exceptional and extremely responsive. They are extremely interested and curious about the business of their clients."

"Wachtell, Lipton, Rosen & Katz's attorneys are incredible brief writers and advocates. They are brilliant strategists and the best in the business at what they do."

"Wachtell, Lipton, Rosen & Katz's team is among the best in the market. Its lawyers are smart, work on a large segment of deals and litigations and are well known in the securities and Delaware bar. The firm is commercial, savvy and very thoughtful in its strategy on legal issues."

"Wachtell, Lipton, Rosen & Katz is a top firm for Delaware or M&A-related work."

"Wachtell, Lipton, Rosen & Katz's attorneys are unbelievably smart and they thrive in complex litigation."

Work highlights

Wachtell, Lipton, Rosen & Katz continued to represent Amazon in derivative litigation asserting breach of fiduciary duty in connection with Zoox's \$1.3 billion acquisition by Amazon.

Notable practitioners

William Savitt offers notable strength in M&A litigation, and also achieves impressive results in securities class actions and derivative suits. **Strengths:** *"Bill's briefs are concise and persuasive. Not every lawyer has the ability to advocate so persuasively on paper and in court." "Nobody could replace Bill." "Bill is a standout trial lawyer on big cases." Jonathan Moses has an impressively diverse litigation practice that includes M&A and securities litigation, as well as antitrust and breach of contract cases. **Strengths:** *"Jonathan is calm, focused and smart." "Jonathan is very talented." "Jonathan has seen it all and provides exceptional legal advice to get to the best result, often in highly emotional situations."**

Ryan McLeod is a go-to litigator for notable corporates and their directors facing a variety of disputes arising from M&A activity, as well as corporate governance and fiduciary duty issues. **Strengths:** *"Ryan is a strong litigator with a good commercial perspective." "Ryan is extremely hardworking. He digs in to the facts and knows the law inside and out." Elaine Golin is a broad-based commercial litigator, proficient in an array of complex con-*

cerns. Her experience includes securities and insurance litigation. **Anitha Reddy** is commended for her corporate and securities litigation practice, offering particular experience in class and derivative actions, along with expertise in the Delaware Court of Chancery. **Strengths:** *"Anitha is strategic, calm and thoughtful under pressure. She is very talented." "Anitha has an incredible legal mind." Kevin Schwartz's broad practice across securities, M&A and corporate disputes makes him a strong choice for an array of clients facing complex commercial issues. He leads the firm's crypto team.*

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges possesses a longstanding commercial litigation practice that is held in high regard for the breadth of its industry expertise. Its lawyers act for clients such as insurers, media and entertainment companies and financial institutions on trade secrets disputes, IP litigation, antitrust proceedings and wider class actions. The firm offers a dedicated securities group whose expertise includes class actions, as well as M&A litigation and corporate governance disputes. Its litigators draw on a wealth of experience practicing before the Delaware Court of Chancery.

Strengths

"Weil, Gotshal & Manges is confident with high-stakes issues and the strategic resolution of bet-the-company matters. The team is very responsive, and provides expert advice and quality work product."

"Weil, Gotshal & Manges offers complete dedication to and immersion with its clients. The team has great attention to detail and all work and responses are handled in a timely manner, with urgency when necessary. Overall, the firm distinguishes itself through its advocacy and ensuring the best outcome for the client. Its services are outstanding."

"Weil, Gotshal & Manges has talented teams that are driven to support good results. You can trust its lawyers to be running down all angles and taking care of things behind the scenes. They are very impressive and have everything covered at all times."

"Weil, Gotshal & Manges' strategic thinking and ability to partner effectively are key strengths. The firm has a lot of lawyers who know the law and it has an army of associates to perform the necessary work. What sets the team apart is its ability to craft strategies that fit the needs of a business, while furthering the legal objectives."

Work highlights

Weil, Gotshal & Manges represented Warner Bros. Discovery and its executives in a putative securities class action arising from the \$43 billion WarnerMedia-Discovery merger, securing a complete motion-to-dismiss victory in the S.D.N.Y., including dismissal of Section 11 claims, on the basis that plaintiffs failed to allege any false or misleading statements. The firm also successfully defended the win on appeal, obtaining a unanimous affirmance from the Second Circuit shortly after argument.

Notable practitioners

David Lender has extensive experience litigating a wide variety of commercial disputes, regularly taking on bet-the-company cases for major corporate clients. His expertise spans the gamut of civil litigation, with recent work in IP, antitrust and contractual disputes. **Strengths:** *"David is very*

experienced and an incredible litigator." "David gets what the business needs are. He has the unique and great ability to keep calm in the face of pressure and stress." "David is truly passionate about the case and helping the client." "David is very smart strategically and thorough in terms of his research and analysis." "David is exceptional in the courtroom."

John Neuwirth acts for major domestic and international corporate clients in complex securities class actions, M&A litigation and cases alleging breaches of fiduciary duty. **Strengths:** "John has tremendous judgment and is super smart. He is not afraid to roll his sleeves up and do the work, and the results speak for themselves. He is one of the best lawyers out there." "John is fantastic. He really understands his client's needs and knows how to achieve the best results." "John is an all-round excellent lawyer." "John is an expert and professional attorney."

Co-head of securities litigation, **Caroline Zalka** litigates diverse securities cases, encompassing class actions, derivative suits and shareholder disputes. Her clients include major financial institutions and corporate issuers. **Strengths:** "Caroline is forward-thinking, digs in and understands the underlying thinking. She looks for an opportunity to bring a strategic perspective." "Caroline is a really talented litigator. She is unique and stands out for how she understands the business objectives and how to get there in the least painful way. She provides actionable and logical recommendations." "Her attention to detail, client service, level of expertise and overall sophistication are super impressive."

Yehudah Buchweitz earns impressive reviews from clients for his work in major antitrust class actions, shareholder disputes and various other civil claims.

Strengths: "Yehudah is exceptional. He is a mastermind and has extremely strong commercial acumen." "Yehudah demonstrates high sophistication and knowledge in every area and detail of a case he takes on." "Yehudah is very knowledgeable and incredibly constructive." "Yehudah is smart, practical and helpful." **Joshua Amsel** is noted for his experience across shareholder class and derivative actions, in which he has represented clients from the finance and life sciences sectors, among others. **Strengths:** "Joshua is a gifted partner and a really smart litigator." "Joshua is very knowledgeable and responsive. He is a true expert in securities law and provides practical and common sense advice." "Joshua has an outstanding perspective, balancing the law and practical realities."

Evert Christensen is recognized for his securities litigation expertise, with particular strength in M&A disputes. **Strengths:** "Evert is incredibly smart and well-respected. He is exceedingly sharp and reliable." "Evert is a terrific Delaware litigator and adviser."

Luna Barrington has wide-ranging civil litigation experience, including handling antitrust and product liability cases alongside an array of commercial disputes. **Strengths:** "Luna provides client-focused service." "Luna is an amazing lawyer and enjoyable to work with." **Jessica Lynn Falk** is recognized for her skill in both commercial litigation and intellectual property disputes. **Strengths:** "Jessica is responsive, attentive to detail and excellent in court." "Jessica is a talented, hardworking and skilled lawyer." "Jessica is highly responsive and a great communicator." "Jessica is a trusted advisor. She provides a well-rounded, high level of service

that takes into account our commercial situation."

White & Case LLP

What the team is known for

White & Case houses an established group of experienced litigators who regularly act on significant commercial disputes at trial and appellate level. Its broad civil litigation capabilities include a focus on bankruptcy disputes, consumer class actions and IP matters. The firm also handles major M&A litigation and securities class actions. It attracts an extensive roster of financial institutions and technology businesses, offering cross-border experience bolstered by a strong global network.

Strengths

"The firm communicates very well and keeps clients updated and aware of developments and details, which is very helpful in understanding how issues should be communicated. It is also very good at thinking outside the box, knows things before issues happen and allows us to make decisions fully prepared."

"Its ability to see around corners is particularly valuable where strategic positioning and tone are often critical. The team brings together technical precision and sound judgment, providing advice that is both legally rigorous and commercially grounded."

"The attorneys have a strategic mindset and communicate early to avoid surprises. The firm also has a deep bench to assist with complex cases that present multiple legal issues and require a high level of sophistication."

"White & Case's commercial understanding and its ability to understand and balance the business needs with the legal options are key strengths. The team is highly capable of distilling the complexities down to core issues and maintaining a clear line of sight to the greater business goals."

Work highlights

White & Case represented Regeneron Pharmaceuticals in a pharmaceutical antitrust trial, securing a \$406.8 million jury verdict.

Notable practitioners

Jonathan Polkes represents leading corporate issuers, banks and other investment funds in high-level securities litigation, as well as in regulatory and commercial disputes. **Strengths:** "Jonathan is a brilliant lawyer. He is strategic and thoughtful, with incredible judgment and enormous intellectual power. He is business savvy and extremely dedicated to his clients." "Jonathan is super smart and highly focused, with a commanding knowledge of the subject matter. He is a terrific tactician and strategist." "Jonathan is able to think and advocate on his feet and hold a jury's attention even with mundane subject matters." "Jonathan is a gifted civil litigator. He is an exceptional writer and oral advocate."

Glenn Kurtz is the global chair of the commercial litigation group at White & Case. He possesses a wealth of expertise spanning a wide range of commercial litigation, with experience handling business torts and trademark disputes, among others. **Strengths:** "Glenn is a seasoned, smart lawyer who really digs in to his cases." "Glenn is a keen strategist." **Kim Havlin** is a go-to litigator with an impressive depth of expertise in major commercial disputes, with experience representing clients at trial and appellate levels. **Strengths:** "Kim is always present when needed and always ready

to go the extra mile in defense of the client." "Kim is incredible. She is whip smart and an excellent communicator. She is responsive and supportive."

"Kim is extremely knowledgeable, savvy and personable, while also being fierce when necessary." David Hille is routinely engaged by an international client roster on diverse and complex commercial litigation concerns, including breaches of contract and IP disputes. **Strengths:** "David is outstanding in his field, with deep commercial understanding to drive results for clients." "David is a strong attorney with deep knowledge of the industry and a strategic mindset. He approaches the matter as a partnership with outside counsel and takes ownership over every aspect of the litigation." "David is a great strategic adviser and is really enjoyable to work with." "David is an exceptional cross-examiner. He quickly identifies key case schemes and does not get distracted by the unimportant issues."

Willkie Farr & Gallagher LLP

What the team is known for

Willkie Farr & Gallagher boasts a highly regarded business litigation group with a strong track record of trial success. It is regularly retained to act on civil disputes in the finance, insurance and bankruptcy fields as part of its broad industry coverage. The firm also offers a notable securities practice, recognized for its expert class action, financial reporting and M&A litigation capabilities. Its wide-ranging client base includes auditors, financial institutions and major corporates from a range of industries.

Strengths

"Willkie Farr & Gallagher is pragmatic, knowledgeable and up to date. The team gets work done on a timely basis and are excellent partners."

"Willkie Farr & Gallagher places particular emphasis on understanding the intricacies of clients' individual businesses and on maintaining longstanding relationships. Its litigators can handle the most complex matters and have broad expertise across a range of disciplines."

"The Willkie Farr & Gallagher team is highly supportive and extremely intelligent in dissecting complex litigation issues, providing clear guidance, practical strategies and steady partnership throughout challenging matters. It is extremely responsive, supportive and easy to work with."

"Willkie Farr & Gallagher is highly engaged and responsive. Its attorneys are really strong advocates and good at seeing things from a client perspective. The firm has a deep bench and is very commercial, balancing risk with the bigger picture."

Work highlights

Willkie Farr & Gallagher represented a group of current and former Wells Fargo directors in a shareholder derivative suit in the Delaware Court of Chancery alleging that the directors were liable for Wells Fargo's alleged misconduct in connection with following its DEI initiatives.

Notable practitioners

Todd Cosenza is a highly esteemed litigator with particular expertise in securities litigation. He is experienced acting for major issuers and underwriters across the full suite of securities disputes, including defending against large class actions.

Strengths: "Todd is very tactical. He understands the law and comes up with a good strategy. He is responsive, gives practical advice and gets good

results." "Todd is a devoted, energetic and brilliant advocate with unparalleled knowledge of the securities laws. He is sharp and laser-focused on achieving his clients' objectives and doing so with tremendous integrity." "He is efficient, knowledgeable and super smart." "Todd is extremely knowledgeable and is always thinking ahead. He is proactive in calling out potential issues and strategies." "Todd is very experienced and knowledgeable in the field. He offers excellent client service and responsiveness. He is also very aware of issues facing the industry, providing wise advice and counsel." **Tariq Mundiya** garners excellent reviews for his work handling securities litigation, including high-profile derivative suits and M&A litigation. **Strengths:** "Tariq is a great strategist and corporate counsellor." "Tariq is an outstanding lawyer." "Tariq is an exceptional litigator and is very knowledgeable about Delaware law." **Charles Dean Cording** is a commercial litigator noted for his expertise in securities class and derivative actions, among other business disputes. **Strengths:** "Charles is very knowledgeable, approachable and pragmatic. He is a fantastic partner." **Antonio Yanez** comes recommended for his expertise in securities litigation, which includes acting for major accounting firms, asset management firms and corporate issuers. **Strengths:** "Antonio is a highly experienced commercial and securities litigator who is able to put the lawsuit in a broader commercial context. He helps us to find a way to resolve the dispute, potentially amicably, as well as fight in court if we have to." "Antonio is incredibly smart, calm and knows our space inside and out." **Lee Wolosky** is an experienced litigator sought after by corporates and senior individuals facing a wide array of complex commercial disputes, both domestic and cross-border. **Strengths:** "Lee does excellent work and has great vision to see things in advance, which is invaluable." "Lee distinguishes himself through his quality, judgment and expertise." **Zeh Ekono** adeptly assists clients with a range of securities class and derivative actions. **Strengths:** "Zeh is a very knowledgeable partner who is savvy with respect to litigation risks and thinking ahead." "Zeh is enjoyable to work with. She manages the process calmly, effectively and with a lot of patience. She shows the ability to understand complex cases and flaws in the allegations quickly, to define an effective defense strategy and to explain the process, particularities and the strategy effectively."

WilmerHale

What the team is known for

WilmerHale maintains an esteemed practice that regularly acts on big-ticket civil disputes, drawing on a strong global platform and notable trial skills. It has expert commercial litigation capabilities, offering experience in areas such as insurance matters and credit reporting disputes. The firm is also noted for its highly sophisticated practice in disputes arising out of bankruptcy proceedings. It boasts a strong bench of securities litigators who frequently defend against class actions and derivative suits arising in a wide range of industries.

Strengths

"WilmerHale has strong commercial litigators who are good on their feet, can write well and are very responsive."

"The WilmerHale team is exceptional. It is efficient, straightforward and pragmatic, providing clear guidance to clients. Its depth of experience is a key strength, enabling it to provide concrete instructions on how to work through the matter and practical solutions. The firm's client service is also excellent, it is very attentive and efficient."

"WilmerHale is very knowledgeable and experienced. The team is calming, reasonable, practical and business-oriented. The firm provides excellent client service and is prepared to assist us in making decisions, going beyond just outlining our options. Every member of the team is excellent and very responsive from senior partner to more junior partners and associates."

"WilmerHale's lawyers are experts and incredibly responsive. I have a lot of trust in the firm for our most complicated matters as well as trust in its advocacy."

Work highlights

WilmerHale continued to represent PayPal in a suit filed by the Hawaii Office of Consumer Protection under Hawaii's Unfair and Deceptive Acts & Practices and Deceptive Trade Practices laws.

Notable practitioners

Hallie Levin is cochair of WilmerHale's global trial practice. She is an experienced commercial litigator with a strong track record in trials before state and federal courts. Her expertise spans business torts, antitrust and trade secrets-related cases.

Strengths: "Hallie is a fantastic litigator and a sophisticated adviser. She has an ability to quickly absorb, retain and analyze complex and voluminous information." "Hallie is a good advocate who is extraordinarily good at examining witnesses. She is also a very strong writer." "Hallie is a phenomenal lawyer." **Michael Bongiorno** is held in high regard for his handling of complex securities class actions and derivative suits, and often acts for corporate issuers in the life sciences field. **Strengths:** "Michael provides excellent, practical advice that takes into account all of the facts and issues. He is also incredibly knowledgeable about the market and able to expertly guide us." "Michael has a deep understanding of federal securities laws and is very pragmatic and strategic." "Michael is a phenomenal resource and adviser. He gets a 10/10 in all categories. He has a unique combination of decades of experience, being both smart and street smart, and having a lot of presence."

Andrew Rhys Davies routinely acts for international clients, including prominent names in global finance, on a variety of contentious commercial matters ranging from licensing disputes to antitrust litigation. **Strengths:** "Andrew is easy to work with and a very careful litigator." "Andrew is a wonderful securities litigator and is exquisite in terms of detail." Fraser Hunter offers experience in a range of securities concerns, including civil class action litigation and regulatory matters. **Strengths:** "Fraser is super experienced and he brings that experience to bear in every matter." "Fraser is technically strong. He is an expert, great at coordinating complex topics and a strategic thinker. He is also extremely committed and has good insight and intuition." **Tamar Kaplan-Marans** is highlighted for her securities-focused practice, with notable expertise in class actions. **Strengths:** "Tamar is a seasoned securities litigation partner. She provides sound, reliable guidance in a reas-

suring manner. She is always quick to respond and provides helpful updates throughout the process." "Tamar is an excellent lawyer. She is whip-smart, a great writer and has a very deep knowledge of federal securities laws." "Tamar is an excellent lawyer."

Winston Taylor LLP

What the team is known for

Winston Taylor boasts a strong New York securities litigation practice with an enviable client base of public and private companies as well as several major investment banks. It is able to draw on a nationwide network to provide full coverage of complex securities concerns, including shareholder class and derivative actions and M&A litigation. The group possesses wider commercial litigation capacity, with experience handling claims in the antitrust, product liability and employment fields.

Strengths

"Winston Taylor does excellent work. The team is rigorous, responsive and demonstrates a high quality of collaboration. It is highly committed to going into detail and preparing all aspects of the case in an extremely professional manner. The firm is able to mobilize a multidisciplinary and international team."

"Winston has an excellent grasp of the law and does an excellent job of formulating a strategy that will best serve the client's interests. Attorneys at all levels of the firm are exceedingly competent, hard-working and always responsive to client needs."

"Winston is collaborative and provides excellent work. The firm has a very active, responsive and high-performing team with close understanding of our business."

"Winston applies both sound legal and business judgment in handling legal matters."

Work highlights

Winston Taylor secured a unanimous Supreme Court decision for Macquarie Infrastructure Corporation and its former officers and directors in a federal securities class action stemming from a nearly \$2 billion stock drop.

Notable practitioners

James Smith is recognized for his broad-ranging securities litigation practice, regularly handling securities fraud class actions, derivative suits and M&A-related disputes. **Strengths:** "James is practical and responsive. He is a real expert in securities litigation." "James is clear, accessible and high level. He is highly professional, attentive to every detail and both technical and human." "James is very effective in court and a very good litigator." **Matthew DiRisio** is a strong performer in the full gamut of securities-related litigation, with experience handling M&A, SPAC and corporate governance disputes as well as shareholder class and derivative actions. **Strengths:** "Matthew is very thoughtful and provides excellent advice. He is also very available." "Matthew is a level-headed litigator and is able to maintain a viewpoint and an unemotional approach to litigation, even in contested situations." "Matthew does an excellent job of assessing a matter and advising on risks and outcomes."

Wollmuth Maher & Deutsch LLP

What the team is known for

Wollmuth Maher & Deutsch is an impressive performer in a broad array of disputes arising from the

financial crisis, offering deep expertise in matters involving RMBS and other structured products. It regularly acts for investors, guaranty insurers and government agencies, and boasts a strong track record achieving significant recoveries in claims against issuers, trustees, mortgage servicers and rating agencies. Additionally, the firm provides expertise advising clients on wider general commercial disputes such as trade secrets, consumer fraud and breach of fiduciary duty-related cases.

Strengths

"Wollmuth Maher & Deutsch is brilliant. The team's knowledge is incredible and it offers phenomenal responsiveness and collaboration."

"Wollmuth Maher & Deutsch is one of the best firms out there. The team has very good, persistent and seasoned attorneys."

"Wollmuth Maher & Deutsch is able to understand and explain both the legal and business aspects of the case. Its business acumen allows it to quickly get up to speed on the issues and how these issues conflict with the law."

"Wollmuth Maher & Deutsch is a best-in-class litigation firm for its class action and financial markets expertise. The combination of the team's experience and intellect make it highly efficient and effective."

"Wollmuth Maher & Deutsch offers high-level experience and expertise in its specific field. It has high-quality personnel across the entire team, who provide excellent service and very prompt response levels even at partner level."

Work highlights

Wollmuth Maher & Deutsch represented TransUnion and Argus Information & Advisory Services in a lawsuit filed by JPMorgan alleging that Argus, acting in its role on behalf of government regulators as an aggregator of anonymized consumer credit card data, misappropriated JPMorgan's alleged trade secrets by using the data that it submitted to Argus to create synthetic (proxy) data for commercial purposes.

Notable practitioners

David Wollmuth acts in various suits against major financial institutions, including suing banks in relation to RMBS and CDO offerings. He is also well versed in handling complex antitrust and bankruptcy claims. **Strengths:** *"David knows how to run a business. He's a good, rational decision-maker, thinker and strategist, and he understands how to manage situations."* *"David is a great lawyer and advocate for his clients."* *"David is an outstanding advocate and trusted counselor."* *"David is always able to provide clear, decisive advice and a high level of service."*

Other Ranked Lawyers

Michael Feldberg is a name partner at Reichman Jorgensen Lehman & Feldberg and heads the firm's white collar defense practice. He is also held in high regard by clients for his handling of high-value civil disputes, including those with cross-border elements. **Strengths:** *"Michael is extremely skilled, gives clear advice and is always approachable."* *"Michael is a very responsive lawyer who thinks of the client's needs as a priority."*

Rachel Goldman is a commercial litigator at Bracewell highly sought after to handle cases involving breach of contract, fraud and construction delays. She has considerable expertise acting on behalf of clients across the energy and finance sectors. **Strengths:** *"Rachel is an excellent litigator. She is clever, analytical and impactful while remaining calm and in control throughout."* *"Rachel can get up to speed quickly, guide your commercial strategy if needed and will fight for you when the time comes."*

Motley Rice partner **Serena Hallowell** represents a range of institutional investors in securities class actions, securing a number of large settlements. She also has a significant practice representing clients in direct actions and opt-outs.

Kurt Hansson is frequently sought after to handle domestic and cross-border commercial disputes involving contract, trade secret and securities-related claims, among others. **Strengths:** *"Kurt's vast experience makes him a master of risk analysis and risk management."*

Robert Houck is a partner at Clifford Chance and frequently works with major financial institutions, hedge funds and investment managers. He is held in high regard for his expert handling of securities litigation and regulatory matters. **Strengths:** *"Rob is commercially-minded and sticks to his guns."* *"Rob has a really nice approach that blends very strong advocacy with credibility."* *"Rob is very smart and sophisticated commercially. He is also an extremely thoughtful and fair lawyer."*

Gregory Joseph is a partner at Joseph Hage Aaronson and is known for his expert handling of commercial litigation, including high-stakes trials. **Strengths:** *"Gregory is brilliant and at the top of his game."*

Karen King is recognized for her broad base of commercial disputes expertise, with notable expertise in financial industry matters. **Strengths:** *"Karen King has proven to be an invaluable support. She navigated the complexities of my case with great skill and professionalism, ensuring I fully understood all my options throughout the process. I am particularly impressed by her timely communications, detailed explanations and strategic approach."* *"Karen is an amazing person, both professionally and personally."* *"Karen does truly outstanding work at every level, from drafting documents to developing plans*

and legal strategies." *"Karen is a real pro in the courtroom. She is so clinical, elicits the information she needs to elicit and does the job extremely well. She goes in and she does the job, doesn't belabor things and is cool, calm and collected."*

Linda Martin of Baker Botts is a go-to litigator in a broad range of domestic and cross-border commercial matters, including contract, fraud and investment-related litigation. **Strengths:** *"Linda Martin is a fantastic litigator, providing high-quality legal and strategic advice."* *"She is keen to win, aware of the commercial realities and she never misses a trick."* *"Linda inspires confidence in all she does, from the depth and breadth of her legal qualifications and experience to her ability to quickly pick up and correctly absorb the nuances of a business."* *"Linda is creative and has boundless energy and determination."*

Danya Perry is the founder of Perry Law and offers expertise spanning high-stakes civil and criminal litigation involving a wide range of issues. She has experience representing both individuals and corporates. **Strengths:** *"Danya has fantastic legal acumen, she is an excellent communicator and tough when necessary, but always the consummate professional."* *"Danya is just brilliant and relentless, she is always prepared and her instincts are good too."* *"Danya is brilliant, strategic, incredibly connected and knowledgeable."* *"Danya is a tenacious advocate who is widely respected and extremely clever."* *"Danya has a brilliant legal mind and capacity to hone in on the most significant issues. She is also strategic."*

Clay Pierce of Faegre Drinker is well regarded for his experience in commercial disputes. He is often engaged on contract disputes and litigation arising out of transactions. **Strengths:** *"Clay always makes himself available. He really cares about his clients, their success and outcome."* *"He is an exceptional litigator. He provides realistic advice from a business perspective."* *"Clay has a keen ability to read the court and react accordingly."* *"Clay delivers prudent, timely and relevant advice."*

Michael Rakower is a founding member of Rakower Law and specializes in individual representation in diverse commercial disputes. He is a particularly strong choice for the litigation of executive compensation claims. **Strengths:** *"Michael provides excellent service and is extremely knowledgeable and sophisticated with respect to the law."* *"He is just a smart and practical individual."*

Lawrence Rolnick of Rolnick Kramer Securities Litigation is regularly sought by investment funds in securities fraud and M&A-related litigation.

Clifford Thau is a partner with Tannenbaum Helpen who comes recommended for his handling of large-scale class actions and derivative suits, as well as regulatory investigations.

Litigation White-Collar Crime & Government Investigations

Litigation: White-Collar Crime & Government Investigations		
Senior Statespeople and Eminent Practitioners		
Senior Statespeople: distinguished older partners	Owens Richard D <i>Latham & Watkins LLP *</i>	Wohl Frank <i>Lankler Siffert & Wohl LLP</i>
Abramowitz Elkan <i>Morvillo Abramowitz Grand Iason</i>	Savarese John F <i>Wachtell, Lipton, Rosen & Katz</i>	Yannett Bruce E <i>Debevoise & Plimpton LLP</i>
Clayman Charles <i>Clayman Rosenberg Kirshner & Linder</i>	Siffert John S <i>Lankler Siffert & Wohl LLP</i>	Eminent Practitioners
Jones Barbara <i>Bracewell LLP *</i>	Strauss Audrey <i>Fried, Frank, Harris, Shriver & Jacobson</i>	White Mary Jo <i>Debevoise & Plimpton LLP</i>
Marcu Aaron R <i>Freshfields US LLP</i>	Vinegrad Alan <i>Covington & Burling LLP</i>	
Leading Individuals		
Star individuals	Schachter Michael <i>Willkie Farr & Gallagher LLP *</i>	Pileggi Patricia A <i>ArentFox Schiff LLP (ORL) ◇</i>
Berke Barry H <i>Gibson, Dunn & Crutcher LLP *</i>	Schoeman Paul <i>HSF Kramer</i>	Polkes Jonathan <i>White & Case LLP</i>
Brune Susan <i>Brune Law P.C.</i>	Shapiro Alexandra <i>Shapiro Arato Bach LLP</i>	Ruzumna Daniel <i>Patterson Belknap Webb & Tyler LLP</i>
Hecker Sean <i>Hecker Fink LLP</i>	Strassberg Richard M <i>Goodwin *</i>	Siegel Adam <i>Weddle Law PLLC</i>
Levander Andrew J <i>Dechert LLP *</i>	Walsh Amy <i>Orrick, Herrington & Sutcliffe LLP</i>	Smith Patrick J <i>Clark Smith Villazor LLP</i>
Peikin Steven R <i>Sullivan & Cromwell LLP *</i>	Zornow David M <i>Skadden, Arps, Slate, Meagher & Flom</i>	Stein Daniel <i>Weil, Gotshal & Manges LLP</i>
Wells Jr Theodore V <i>Paul, Weiss, Rifkind, Wharton</i>	Band 2	Streeter Jonathan <i>Dechert LLP *</i>
Band 1	Apps Antonia <i>Paul, Weiss, Rifkind, Wharton & Garrison *</i>	Tarlowe Richard C. <i>Paul, Weiss, Rifkind, Wharton</i>
Albert Richard F <i>Morvillo Abramowitz Grand Iason</i>	Bach Jonathan <i>Shapiro Arato Bach LLP</i>	Temkin Jeremy H <i>Morvillo Abramowitz Grand Iason</i>
Anders David B <i>Wachtell, Lipton, Rosen & Katz</i>	Barr Evan <i>Reed Smith LLP</i>	Trzaskoma Theresa <i>Harris Trzaskoma LLP</i>
Andres Greg <i>Davis Polk & Wardwell LLP *</i>	Berger Marc <i>Latham & Watkins LLP *</i>	Walden Jim <i>Walden Macht Haran & Williams LLP</i>
Anello Robert J <i>Morvillo Abramowitz Grand Iason & Anello</i>	Berman Geoffrey S <i>Fried, Frank, Harris, Shriver</i>	Weinstein Marc A. <i>Hughes Hubbard & Reed LLP</i>
Bansal Anirudh <i>White & Case LLP</i>	Brodsky Reed <i>Gibson, Dunn & Crutcher LLP</i>	Willscher Alexander <i>Sullivan & Cromwell LLP *</i>
Barkow Anthony <i>Jenner & Block LLP</i>	Buretta John <i>Paul Hastings LLP *</i>	Zelenko Daniel <i>Crowell & Moring LLP</i>
Beamon Martine <i>Davis Polk & Wardwell LLP *</i>	Clark Christopher J <i>Clark Smith Villazor LLP</i>	Zornberg Lisa <i>Morvillo Abramowitz Grand Iason & Anello</i>
Benjamin, Jr James J <i>Akin</i>	Cohen Carrie <i>Morrison Foerster</i>	Band 3
Berman Jillian <i>Lankler Siffert & Wohl LLP</i>	Conniff Christopher <i>Ropes & Gray LLP</i>	Abernethy Jonathan S <i>Cohen & Gresser LLP</i>
Bourtin Nicolas <i>Sullivan & Cromwell LLP *</i>	Corngold Eric <i>Friedman Kaplan Seiler Adelman & Robbins</i>	Asaro Michael <i>Akin</i>
Canellos George <i>Milbank LLP</i>	Coyne Sarah <i>Ropes & Gray LLP</i>	Asner Marcus <i>Arnold & Porter</i>
Cantwell Helen <i>Debevoise & Plimpton LLP</i>	Currie Kelly T <i>Crowell & Moring LLP</i>	Boxer Nelson <i>Petrillo Klein & Boxer LLP</i>
Ceresney Andrew J <i>Debevoise & Plimpton LLP</i>	Devlin-Brown Arlo <i>Treanor Devlin Brown PLLC</i>	Breen Kenneth <i>Foley & Lardner LLP (ORL) ◇ *</i>
Chavkin Peter <i>Mintz Levin Cohn Ferris Glovsky</i>	Fetterman Daniel J <i>Kasowitz LLP</i>	Brown Jeffrey <i>Dechert LLP *</i>
Cleary Robert J <i>Patterson Belknap Webb & Tyler LLP</i>	Fodeman Morris <i>Wilson Sonsini Goodrich (ORL) ◇</i>	Carney John J <i>BakerHostetler LLP *</i>
Cohen Joel M <i>White & Case LLP</i>	Friedlander Nicole <i>Sullivan & Cromwell LLP *</i>	Carpenito Craig <i>King & Spalding LLP *</i>
Cohen Mark S <i>Cohen & Gresser LLP</i>	Garcia Christopher L <i>Latham & Watkins LLP *</i>	Chaudhry Priya <i>ChaudhryLaw PLLC (ORL) ◇</i>
Cohen-Levin Sharon <i>Sullivan & Cromwell LLP *</i>	Gerschwer Lawrence <i>Barnes & Thornburg LLP (ORL) ◇</i>	Cohen Derek <i>Rottenstreich Farley Bronstein Fisher (ORL) ◇</i>
Dabbs Jenna <i>Hecker Fink LLP</i>	Goldberg Joshua <i>Patterson Belknap Webb & Tyler LLP</i>	Denerstein Mylan <i>Gibson, Dunn & Crutcher LLP</i>
Dassin Lev <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Goldin Nicholas <i>Simpson Thacher & Bartlett LLP</i>	DuCharme Seth <i>Bracewell LLP *</i>
Esseks David <i>Esseks Ingoglia</i>	Goldstein Andrew D <i>Cooley LLP</i>	Eddy Sarah <i>Wachtell, Lipton, Rosen & Katz</i>
Finzi Roberto <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	Gruenstein Benjamin <i>Gruenstein Law PLLC (ORL) ◇ *</i>	Ferrara Michael <i>Hecker Fink LLP</i>
Gitner Daniel <i>Debevoise & Plimpton LLP</i>	Haran Sean <i>Walden Macht Haran & Williams LLP</i>	Fishbein Stephen <i>A&O Shearman</i>
Glavin Rita <i>Glavin PLLC</i>	Harrington William <i>Goodwin *</i>	Friedman Gabrielle <i>Lankler Siffert & Wohl LLP</i>
Gleeson John <i>Debevoise & Plimpton LLP</i>	Harris Justine <i>Harris Trzaskoma LLP</i>	Galeno Maria T <i>Pillsbury</i>
Goldstein Katherine R <i>Akin</i>	Heller Nola <i>Milbank LLP</i>	Gatta James D <i>Goodwin *</i>
Gredd Helen <i>Lankler Siffert & Wohl LLP</i>	Hillebrecht John <i>DLA Piper LLP (US)</i>	Glaser Steven <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>
Hendon Joanna C. <i>Alston & Bird LLP *</i>	Jaffe Bloom Suzanne <i>Winston Taylor LLP *</i>	Ingoglia Eugene <i>Esseks Ingoglia</i>
Hou Victor <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Johnson William <i>King & Spalding LLP *</i>	Jacobs Brian <i>Morvillo Abramowitz Grand Iason & Anello</i>
Imes Linda <i>Blank Rome LLP</i>	Kasulis Jacquelyn <i>Kirkland & Ellis LLP *</i>	Jaroslav Ilene <i>ELLIOTT LEVINE JAROSLAW NEILS LLP</i>
Jackson Randall <i>Wachtell, Lipton, Rosen & Katz</i>	Kasulis Telemachus P. <i>Morvillo Abramowitz Grand Iason</i>	Kolodner Jonathan <i>Cleary Gottlieb Steen & Hamilton LLP</i>
James Dani <i>Gibson, Dunn & Crutcher LLP</i>	Kelley David N <i>O'Melveny & Myers LLP</i>	Kramer Jenny <i>Alston & Bird LLP *</i>
Jestin Katya <i>Jenner & Block LLP</i>	Kim Michael S <i>Kobre & Kim</i>	Krantz Larry <i>Krantz & Berman LLP</i>
Johnson III Boyd M <i>WilmerHale *</i>	Kobre Steven G <i>Kobre & Kim</i>	Levin Michelle <i>Stephoe LLP *</i>
Kestenbaum Nancy <i>Covington & Burling LLP</i>	Koeleveld Celeste <i>Clifford Chance US LLP</i>	Levy Daniel <i>McKool Smith (ORL) ◇</i>
Kim Joon H <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Krieger Paul <i>KKL LLP</i>	Levy Michael A <i>Sidley Austin LLP *</i>
Kirshner Isabelle <i>Clayman Rosenberg Kirshner & Linder</i>	Levine Seth <i>Levine Lee LLP</i>	Linder Brian D <i>Clayman Rosenberg Kirshner & Linder LLP</i>
Lynch Loretta E <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	Lewin Nick <i>KKL LLP</i>	Loonam James <i>Jones Day</i>
McCarthy Sharon L. <i>Kostelanez LLP</i>	Loughnane Joan <i>Sidley Austin LLP *</i>	Martinez Michael <i>Gibson, Dunn & Crutcher LLP</i>
Meister David <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>	Massey David <i>Perkins Coie LLP *</i>	Martins Tatiana R. <i>Davis Polk & Wardwell LLP *</i>
Mukasey Marc L <i>Seyfarth Shaw LLP</i>	McGorty Glen <i>Crowell & Moring LLP</i>	Mazurek Henry <i>Meister Seelig & Schuster PLLC</i>
Mulligan Mary <i>Friedman Kaplan Seiler Adelman & Robbins</i>	McGovern James <i>Vinson & Elkins LLP (ORL) ◇</i>	Miller Michael <i>Stephoe LLP *</i>
Necheles Susan <i>NechelesLaw LLP</i>	Moyné Parvin <i>Akin</i>	Mitchell James <i>Ballard Spahr LLP</i>
Petrillo Guy <i>Petrillo Klein & Boxer LLP</i>	Naftalis Benjamin <i>Latham & Watkins LLP *</i>	Molo Steven F <i>MoloLamken LLP</i>
Reisner Lorin L <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	Neils Lynn <i>ELLIOTT LEVINE JAROSLAW NEILS LLP</i>	Moore Kelly <i>Morgan, Lewis & Bockius LLP (ORL) ◇</i>
Richards III Lee S <i>Perkins Coie LLP *</i>	Park Tai H <i>Tai Park PLLC (ORL) ◇</i>	Paes Winston <i>Debevoise & Plimpton LLP</i>
Sahni Anjan <i>WilmerHale *</i>	Peerce Marjorie <i>Ballard Spahr LLP</i>	Patton David <i>Hecker Fink LLP</i>

Litigation: White-Collar Crime & Government Investigations**Leading Individuals Continued**

Racanelli Mark A. <i>O'Melveny & Myers LLP</i>	Nowak John P. <i>McDermott Will & Schulte</i>	Mann Michael D. <i>Sidley Austin LLP *</i>
Ramachandran Seetha <i>Proskauer Rose LLP *</i>	Osnato Michael <i>Simpson Thacher & Bartlett LLP *</i>	McKay Thomas <i>Morvillo Abramowitz Grand Iason & Anello</i>
Resnick Lauren J. <i>BakerHostetler LLP *</i>	Peace Breon <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Mermelstein Rebecca <i>O'Melveny & Myers LLP</i>
Resnik Scott <i>Katten</i>	Perry E Danya <i>Perry Law</i>	Michaelson Andrew Z. <i>King & Spalding LLP *</i>
Rogoff Michael A. <i>Arnold & Porter</i>	Quigley Brendan <i>Baker Botts L.L.P. *</i>	Moore Julian <i>A&O Shearman</i>
Sack Jonathan S. <i>Morvillo Abramowitz Grand Iason</i>	Radick Robert M. <i>Morvillo Abramowitz Grand Iason</i>	Moustakis Philip <i>Seward & Kissel LLP *</i>
Siegal David <i>Mintz Levin Cohn Ferris Glovsky and Popeo</i>	Railton Anne E. <i>Goodwin *</i>	Mukhi Rahul <i>Cleary Gottlieb Steen & Hamilton LLP</i>
Silver Daniel <i>Clifford Chance US LLP</i>	Sandick Harry <i>Patterson Belknap Webb & Tyler LLP</i>	Naftalis Joshua <i>Pallas Partners (US) LLP (ORL) ◇ *</i>
Southwell Alexander <i>McDermott Will & Schulte</i>	Schwartz Matthew <i>Boies Schiller Flexner LLP</i>	Nawaday Jaimie <i>Taft (ORL) ◇ *</i>
Spears David <i>Blank Rome LLP</i>	Shvets Jane <i>Debevoise & Plimpton LLP</i>	New Jonathan <i>BakerHostetler LLP *</i>
Spiro Alex <i>Quinn Emanuel Urquhart (ORL) ◇ *</i>	Skinner Peter <i>Boies Schiller Flexner LLP</i>	Nicholas Max <i>Max Nicholas LLC (ORL) ◇ *</i>
Stamboulidis George A. <i>BakerHostetler LLP *</i>	Spada Charles T. <i>Lankler Siffert & Wohl LLP</i>	Noble Daniel <i>KKL LLP</i>
Treanor Timothy <i>Treanor Devlin Brown PLLC</i>	Spiegel Lawrence S. <i>Skadden, Arps, Slate, Meagher</i>	Norris Evan <i>Cravath, Swaine & Moore LLP</i>
Tremonte Michael <i>Sher Tremonte LLP</i>	Villazor Rodney <i>Clark Smith Villazor LLP</i>	Ortiz Carlos F. <i>BakerHostetler LLP *</i>
Vicens Lisa <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Yatter Douglas K. <i>Latham & Watkins LLP *</i>	Parlovecchio Gina <i>Mayer Brown LLP (ORL) ◇ *</i>
Weinberg Richard D. <i>Morvillo Abramowitz Grand Iason</i>	Band 5	Perry Joseph <i>Rottenstreich Farley Bronstein (ORL) ◇</i>
Weitzman Avi <i>Paul Hastings LLP *</i>	Ahmad Zainab N. <i>Gibson, Dunn & Crutcher LLP</i>	Poscablo Ryan <i>Stephoe LLP *</i>
White Ronald G. <i>Walden Macht Haran & Williams LLP</i>	B. Diskant Edward <i>McDermott Will & Schulte</i>	Radin Olivia <i>King & Spalding LLP *</i>
Band 4	Baldwin Peter W. <i>Faegre Drinker (ORL) ◇ *</i>	Rangwala Tawfiq <i>Milbank LLP</i>
Abell Kenneth M. <i>Abell Eskew Landau</i>	Bell Martin <i>Simpson Thacher & Bartlett LLP</i>	Robotti Michael <i>Eversheds Sutherland (US) LLP (ORL) ◇ *</i>
Achilles Jennifer <i>Blank Rome LLP</i>	Bernstein Jerry <i>Blank Rome LLP</i>	Schilling Andrew <i>Schilling Law LLC</i>
Agnifilo Marc <i>Agnifilo Intrater LLP</i>	Bharara Preet <i>WilmerHale *</i>	Serpe Silvia <i>Serpe LLC</i>
Allen Bob <i>Kirkland & Ellis *</i>	Biale Noam <i>Sher Tremonte LLP</i>	Singer Guy <i>Winston Taylor LLP *</i>
Boeckmann Nicole <i>Bracewell LLP *</i>	Bini Mark <i>Reed Smith LLP</i>	Skarlatos Bryan C. <i>Kostelanetz LLP</i>
Brandt Shari <i>Perkins Cole LLP *</i>	Blassberger Effie <i>Clayman Rosenberg Kirshner & Linder</i>	Smithline Ruti <i>Morrison Foerster</i>
Brez Zachary <i>Kirkland & Ellis LLP *</i>	Boone Robert <i>WilmerHale *</i>	St. Laurent Andrew <i>Harris St. Laurent LLP *</i>
Brudner Alan J. <i>Katten</i>	Brown Jason <i>Cohen & Gresser LLP</i>	Stark Tami <i>Sher Tremonte LLP</i>
Capone Russell <i>Cooley LLP</i>	Buchanan Michael <i>Patterson Belknap Webb & Tyler LLP</i>	Stoller Katherine <i>A&O Shearman</i>
Cassidy Kate <i>Morvillo Abramowitz Grand Iason & Anello</i>	Cahill Lisa <i>Lisa Cahill Law (ORL) ◇</i>	Toossi Sam Amir <i>Akrivis Law Group PLLC (ORL) ◇</i>
Crowley Shawn <i>Hecker Fink LLP</i>	Chung Christine <i>Christine H. Chung PLLC (ORL) ◇</i>	Udell Jeffrey A. <i>Walden Macht Haran & Williams LLP</i>
Devaney William <i>Baker McKenzie (ORL) ◇</i>	Cogan Jonathan <i>Kobre & Kim</i>	Warkol Craig <i>Seward & Kissel LLP *</i>
Enzer Samson <i>Cahill Gordon & Reindel LLP</i>	Cohen Celia <i>Ballard Spahr LLP *</i>	Weddle Justin <i>Weddle Law PLLC</i>
Eskew David <i>Abell Eskew Landau</i>	Cortina Perry Anne <i>Jenner & Block LLP</i>	Wilson Alexander <i>Jones Day</i>
Everdell Christian <i>Cohen & Gresser LLP</i>	Creizman Eric <i>Morrison Cohen LLP</i>	Wolff Jacqueline <i>Manatt Phelps & Phillips LLP (ORL) ◇</i>
Feldman Brian <i>Aurelian Law PLLC</i>	Donaleski Rebekah <i>Cooley LLP</i>	Young Torrey <i>Seyfarth Shaw LLP</i>
Fischer Benjamin S. <i>Morvillo Abramowitz Grand Iason</i>	Donnelly Casey <i>Willkie Farr & Gallagher LLP *</i>	Zelnick Kimberly <i>Freshfields US LLP</i>
Fischman Harris <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	Donoghue Richard <i>Pillsbury</i>	Zinman Daniel C. <i>Perkins Cole LLP *</i>
Gay Faith Elizabeth <i>Selendy Gay PLLC</i>	Edelman Scott <i>Milbank LLP</i>	Up-and-coming individuals
Graff Ilan <i>Fried, Frank, Harris, Shriver & Jacobson LLP</i>	Estes Jordan <i>Gibson, Dunn & Crutcher LLP</i>	Aganga-Williams Temidayo <i>Selendy Gay PLLC</i>
Griswold Andrea <i>Skadden, Arps, Slate, Meagher & Flom</i>	Feldberg Michael <i>Reichman Jorgensen Lehman (ORL) ◇</i>	Castellano Gina <i>Cadwalader, Wickersham (ORL) ◇</i>
Gunther Christopher J. <i>Skadden, Arps, Slate, Meagher</i>	Ferguson Christopher M. <i>Kostelanetz LLP</i>	Choi Eun Young <i>Arnold & Porter</i>
Halperin Jason P.W. <i>Mintz Levin Cohn Ferris Glovsky</i>	Filor Daniel P. <i>Greenberg Traung, LLP</i>	Dankworth Courtney <i>Debevoise & Plimpton LLP</i>
Harker Mala Ahuja <i>Friedman Kaplan Seiler Adelman</i>	Fornos Carolina <i>Pillsbury</i>	Estevalo Anna <i>Harris Trzaskoma LLP</i>
Heiss Howard E. <i>O'Melveny & Myers LLP</i>	Foti Catherine <i>Morvillo Abramowitz Grand Iason & Anello</i>	Evans Anne M. <i>Akin</i>
Hill Joshua <i>Paul, Weiss, Rifkind, Wharton & Garrison LLP</i>	Frenchman Robert <i>Dynamis LLP (ORL) ◇</i>	Fletcher Kiersten <i>Cahill Gordon & Reindel LLP</i>
Holtmeier Jay <i>WilmerHale *</i>	Gatto Julia <i>Stephoe LLP *</i>	Gopstein David <i>Hecker Fink LLP</i>
Hotz, Jr Robert H. <i>Latham & Watkins LLP *</i>	Geddes Elizabeth <i>Corva Law LLP</i>	Haggerty Tim <i>Friedman Kaplan Seiler Adelman & Robbins</i>
Hruska Andrew <i>King & Spalding LLP *</i>	Geist Andrew <i>O'Melveny & Myers LLP</i>	Haramati Ilana <i>Meister Seelig & Schuster PLLC</i>
Jensen Douglas <i>Sher Tremonte LLP</i>	Grewal Gurbir <i>Milbank LLP</i>	Heeren Craig <i>Faegre Drinker (ORL) ◇ *</i>
Juris Stephen <i>Fried, Frank, Harris, Shriver & Jacobson LLP</i>	Gugel Helen <i>Ropes & Gray LLP *</i>	Hinkle Ramsey <i>Clayman Rosenberg Kirshner & Linder</i>
Kamaraju Sid <i>Pryor Cashman LLP</i>	Guha Samidh <i>Venable LLP (ORL) ◇</i>	Moe Alison <i>Sher Tremonte LLP</i>
Kim Edward <i>KKL LLP</i>	Harris Jonathan <i>Harris St. Laurent LLP *</i>	Reilly Katherine <i>Pryor Cashman LLP</i>
Klein Joshua <i>Petrillo Klein & Boxer LLP</i>	Henry Bradley <i>Blank Rome LLP</i>	Schorr Potter Lauren <i>Patterson Belknap Webb & Tyler</i>
Kramer Amanda <i>Covington & Burling LLP</i>	Imperatore Edward <i>Morrison Foerster</i>	Sithian Anand <i>Crowell & Moring LLP</i>
Levine Josh <i>Simpson Thacher & Bartlett LLP</i>	Intrater Zach <i>Agnifilo Intrater LLP</i>	Spiro Emma <i>Petrillo Klein & Boxer LLP</i>
Masella Jessica A. <i>DLA Piper LLP (US)</i>	Klugman Scott <i>Levine Lee LLP</i>	Stern Gedalia M. <i>NechesLaw LLP</i>
Maynard Douglass <i>Lankler Siffert & Wohl LLP</i>	Krouse Michael <i>Arnold & Porter</i>	Umans Lisa Nicole <i>Crowell & Moring LLP</i>
McDonald James <i>Sullivan & Cromwell LLP *</i>	Lankler Andrew <i>Baker Botts L.L.P. *</i>	
McGuire Brendan <i>WilmerHale *</i>	Laroche Matthew <i>Milbank LLP</i>	
Miller Marshall <i>Hecker Fink LLP</i>	Levine Matthew <i>ELLIOTT LEVINE JAROSLAW NEILS LLP</i>	
Morvillo Gregory <i>Morvillo PLLC (ORL) ◇</i>	Mace Kristin <i>Covington & Burling LLP</i>	
Nathanson John <i>A&O Shearman</i>	Maimin Rachel <i>Lowenstein Sandler LLP (ORL) ◇</i>	

Litigation Specialist Firms in White-Collar Crime & Government Investigations
Leading Firms
Band 1
Hecker Fink LLP
KKL LLP
Lankler Siffert & Wohl LLP
Morvillo Abramowitz Grand Iason & Anello P.C.
Petrillo Klein & Boxer LLP
Shapiro Arato Bach LLP
Sher Tremonte LLP
Band 2
Clark Smith Villazor LLP
Clayman Rosenberg Kirshner & Linder LLP.
Kostelanetz LLP
Levine Lee LLP
Walden Macht Haran & Williams LLP
Band 3
Abell Eskew Landau
Brune Law P.C.
ELLIOTT LEVINE JAROSLAW NEILS LLP
Esseks Ingoglia
Harris St. Laurent LLP
Harris Trzaskoma LLP
Perry Law
Selendy Gay PLLC
Band 4
Agnifilo Intrater LLP
Aurelian Law PLLC
Corva Law LLP
Ford O'Brien Landy, LLP
Glavin PLLC
Krantz & Berman LLP
Meister Seelig & Schuster PLLC
MoloLamken LLP
NechelesLaw LLP
Schilling Law LLC
Serpe LLC
Treanor Devlin Brown PLLC
Weddle Law PLLC
Alphabetical order within each band. Band 1 is highest.

Band 1 Litigation: Specialist Firms in White-Collar Crime & Government Investigations

Hecker Fink LLP

What the team is known for

Hecker Fink LLP is recognized for its excellence across an array of litigation-related matters. Counts a number of nationally prominent trial attorneys among its ranks who offer experience acting for clients under investigation by the DOJ and SEC. Clients include a number of high-profile individuals from the political world and financial service industry.

Strengths

"I have total confidence in this group. They have great expertise and rock solid judgment."

"They are a go-to firm with a deep bench of partners."

"Hecker Fink has a remarkable team of seasoned and commercially-sensitive lawyers drawn from elite corners of the Bar."

"They have excellent judgment and credibility."

Work highlights

Hecker Fink LLP represented Do Kwon, the founder

Litigation White-Collar Crime & Government Investigations The Elite
Leading Firms
Band 1
Akin
Cleary Gottlieb Steen & Hamilton LLP
Davis Polk & Wardwell LLP
Debevoise & Plimpton LLP
Gibson, Dunn & Crutcher LLP
Latham & Watkins LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Skadden, Arps, Slate, Meagher & Flom LLP
Sullivan & Cromwell LLP
WilmerHale
Band 2
Cahill Gordon & Reindel LLP
Covington & Burling LLP
Dechert LLP
Goodwin
Jenner & Block LLP
Kobre & Kim
Milbank LLP
Ropes & Gray LLP
Simpson Thacher & Bartlett LLP
Band 3
A&O Shearman
Clifford Chance US LLP
Cohen & Gresser LLP
Crowell & Moring LLP
Freshfields US LLP
Fried, Frank, Harris, Shriver & Jacobson LLP
Friedman Kaplan Seiler Adelman & Robbins LLP
King & Spalding LLP
Morrison Foerster
Patterson Belknap Webb & Tyler LLP
Sidley Austin LLP
Wachtell, Lipton, Rosen & Katz
Band 4
Arnold & Porter
BakerHostetler LLP
Cooley LLP
Kirkland & Ellis LLP
Paul Hastings LLP
Perkins Coie LLP
Proskauer Rose LLP
Weil, Gotshal & Manges LLP
Willkie Farr & Gallagher LLP
Band 5
Ballard Spahr LLP
HSF Kramer
Hughes Hubbard & Reed LLP
O'Melveny & Myers LLP
Steptoe LLP

of Terra, in connection with an indictment by the US Attorneys Office of the Southern District of New York.

Notable practitioners

Sean Hecker wins universal acclaim for his sophisticated practice, which regularly sees him called on to defend complex, high-stakes criminal trials.

Strengths: "Sean is a top-flight, excellent advocate." "Sean has always been at the very top of his profession." "Sean Hecker is one the leading lawyers in his generation." "Sean is extremely smart, resourceful and connects really well with clients."

Jenna Dabbs' prominent practice sees her repre-

Litigation White-Collar Crime & Government Investigations Highly Regarded
Leading Firms
Band 1
Alston & Bird LLP
Baker Botts L.L.P.
Blank Rome LLP
Cravath, Swaine & Moore LLP
Katten
Mintz Levin Cohn Ferris Glovsky and Popeo PC
Pillsbury
White & Case LLP
Band 2
Bracewell LLP
DLA Piper LLP (US)
McDermott Will & Schulte
Orrick, Herrington & Sutcliffe LLP
Seward & Kissel LLP
Band 3
Boies Schiller Flexner LLP
Greenberg Traurig, LLP
Jones Day
Kasowitz LLP
Morrison Cohen LLP
Pryor Cashman LLP
Reed Smith LLP
Seyfarth Shaw LLP
Winston Taylor LLP

sent both individual and corporate clients facing allegations such as fraud, corruption and FCA violations. **Strengths:** "Jenna has great attention to detail and is very easy to work with. She is a brilliant advocate." "She is incredibly diligent, very talented and cuts to the chase." "She is incredibly hard-working, and has a great handle of the details and an ability to see the big picture and make effective arguments for her clients." "Jenna has tremendous judgment, experience and a real depth to her." "Jenna is among the finest lawyers I have worked with." **Michael Ferrara's** practice benefits from his experience as a former federal prosecutor. He expertly represents clients in matters relating to crypto, insider trading and swap-market manipulation. **Strengths:** "Mike is incredibly dynamic, charismatic and good on his feet." "Mike is an excellent advocate, strategic lawyer and thinker." "Mike is a passionate and brilliant advocate." **David Patton** draws on his experience as a federal defender to advise clients in government and internal investigations, as well as litigation. David is noted for his expertise in a range of issues, including fraud and insider trading. **Strengths:** "David is a true defense lawyer who gets extraordinary results for his clients." "David is a terrific trial lawyer. He has a way of explaining complicated concepts in an accessible way." "David has credibility with judges." **Shawn Crowley** leverages her experience as formal federal prosecutor to represent clients in a range of criminal investigations and litigation. **Strengths:** "Shawn is a really great trial lawyer and clients really like her." "Shawn is extremely well respected, thoughtful and hard-working. You want her in your corner." "Shawn is a super zealous advocate." **Marshall Miller** guides his clients through internal investigations, civil litigation and government enforcements. He is experienced in handling anti-corruption, anti-

money laundering, civil rights and international enforcement actions. **Strengths:** "Marshall combines an incredible ability to understand every detail with a broad holistic sense of strategy and excellent judgment." "Marshall is someone with impeccable government experience and strong white-collar skills." "He is a brilliant strategist and a smart and fair negotiator. You do not find his level of experience every day." **David Gopstein** is noted for his skill in regulatory enforcement, investigations and litigation brought by the DOJ and SEC. **Strengths:** "David is a fantastic advocate and is great at oral arguments." "He is responsible, great to work with and tenacious."

KKL LLP

What the team is known for

KKL LLP is an impressive New York boutique with a strong reputation for its effective representation of individuals and entities involved in complex criminal proceedings. Houses a number of well-regarded former prosecutors and DOJ officials with significant investigative experience. Expertise includes the defense of allegations of money laundering, sanctions violations and securities fraud.

Strengths

"KKL has excellent trial lawyers. They are detail-oriented and very hard-working."

"KKL attorneys are effective and strategic advocates who are highly collaborative."

"KKL has highly experienced former federal prosecutors who are excellent at navigating a complex, non-cookie-cutter government investigation."

"KKL provides cutting-edge and insightful advice to individuals facing criminal and regulatory investigations. They are efficient and practical, with a great personal touch."

Work highlights

KKL LLP represented Dr. Sue Mi Terry, former senior intelligence officer and think tank leader, in SDNY criminal prosecution for alleged violations of FARA.

Notable practitioners

Paul Krieger focuses his practice on the representation of individual clients, corporations and non-profits facing criminal investigations and prosecution by bodies such as the DOJ. He is a trial lawyer with extensive experience in fraud and public corruption cases. **Strengths:** "Paul is a thoughtful strategist in the defense of his client's interests." "Paul does not miss a single detail." "Paul is smart, pleasant and trustworthy." "Paul is a savvy negotiator." **Nick Lewin's** broad practice sees him defend both individual and corporate clients against criminal proceedings and investigations. He is capable of taking on complex cross-border work. **Strengths:** "Nick does a great job of steering clients in difficult and often unprecedented matters. He is wonderful in coming up with the strategy." "Nick is one of the most strategic attorneys I have worked with." "Nick is unflappable, tenacious as an advocate and consistently achieves brilliant results for his clients." **Edward Kim** defends individuals under investigation and prosecution for a range of financial crimes, with notable expertise in handling cross-border disputes. **Strengths:** "Ed has a great legal mind and is a joy to work with." "Ed is calm, very methodical and deeply intelligent." "Ed is an amazing advocate who time and again secures extraordinary results for his clients." "He is someone

who provides effective and sophisticated legal advice to his clients." **Daniel Noble** is a regarded white-collar trial lawyer and appellate advocate for clients facing DOJ, SEC and cross-border investigations involving fraud, embezzlement, bribery and money laundering. **Strengths:** "Dan is a terrific lawyer who is highly trusted and respected." "Dan has good instincts and judgments." "Dan is a spectacular appellate lawyer who writes beautifully." "Dan is a great oral advocate, writer and is reliable for complex legal issues."

Lankler Siffert & Wohl LLP

What the team is known for

Lankler Siffert & Wohl LLP is an esteemed boutique that focuses on sophisticated white-collar criminal defense and related civil litigation. Demonstrates notable strengths in cross-border matters that involve multiple regulatory bodies. Regularly advises on investigations and litigation involving financial markets and related antitrust claims. Fields significant trial experience among its strong bench of advocates.

Strengths

"The team can get up to speed on a very complex matter very quickly and do very good job developing trust and bonds with their client."

"Lankler handles incredibly high-stakes matters with extraordinary care and precision."

Notable practitioners

John Siffert is an experienced counselor and trial lawyer to individuals and corporations facing significant criminal proceedings, with expertise covering all areas of white-collar crime. **Frank Wohl's** clients benefit from his extensive experience representing both individuals and companies facing complex criminal proceedings. **Jillian Berman** draws praise for her representation of individuals facing criminal and regulatory proceedings. She regularly handles cases involving allegations including fraud, corruption and criminal antitrust. **Strengths:** "Jillian is dedicated and does not let things slip through the cracks." "Her pragmatism is one of her best traits." "She is a great advocate who shows strategic judgment from the beginning of the case to the end."

Helen Gredd's well-regarded practice regularly sees her representing individuals and companies from an array of industry sectors in high-stakes criminal proceedings. **Strengths:** "I will always want Helen in my corner in the fight." "Helen is a truly exceptional lawyer who has a wonderful combination of analytical skills and judgment." **Gabrielle Friedman** is particularly noted for her cross-border criminal defense expertise, which includes handling FCPA and tax mandates. **Strengths:** "Gabi is phenomenal." **Douglass Maynard** draws on his experience in-house to defend organizations and individuals in internal investigations, government regulatory investigations, and white-collar criminal litigation. He has expertise in matters ranging from insider trading to public corruption. **Strengths:** "Doug is an incredibly seasoned lawyer." "Doug has a truly outstanding, enormous breath of experience and is a brilliant lawyer. He has excellent credibility with prosecutors." Charles Spada navigates government investigations into a range of alleged white-collar crimes on behalf of both individual and corporate clients. **Strengths:** "Charlie is a super smart, great collaborator. He is a great issue-spotter

and a superb defender of his clients." "His work is always thorough and he is very thoughtful."

Morvillo Abramowitz Grand Iason & Anello P.C.

What the team is known for

Morvillo Abramowitz Grand Iason & Anello PC is an esteemed litigation boutique, widely acclaimed for its market-leading white-collar defense practice. Offers an impressive breadth of expertise in regulatory investigations and enforcement proceedings, particularly those arising from the financial services industry. Fields a deep bench of formidable litigators with experience with acting on some of the most high-profile criminal trials of recent times, as well as advising on internal investigations. Broad criminal defense expertise includes matters involving allegations of financial fraud, FCPA violations and money laundering.

Strengths

"Morvillo lawyers are highly professional and very thorough in working through the issues from all the angles."

"Morvillo lawyers are tremendous issue-spotters. They see things that others don't and come up with creative solutions."

"Morvillo has creative, skilled litigators with impeccable judgment."

"They have the deepest and most experienced bench of white-collar lawyers who practice at a high level."

Work highlights

Morvillo Abramowitz Grand Iason & Anello PC represented Dale Chappell, who was criminally charged with insider trading.

Notable practitioners

Elkan Abramowitz draws on decades of experience to represent individual and corporate clients in high-stakes criminal matters involving all forms of white-collar allegations. **Strengths:** "Elkan is the dean of white-collar crime Bar." "He's a legend in the field for a reason. He is the best of the best." Richard Albert's broad practice sees him represent clients under regulatory investigation, as well as defending against criminal allegations including securities fraud, money laundering and FCPA violations. **Strengths:** "Richard's advocacy was first-rate. He is highly experienced in federal criminal law and really struck me as someone who thinks through the issues carefully." "Richard is a real talent and has a great bedside manner." "He is equally effective in the courtroom and at the negotiating table. He is an amazing strategist and he concisely knows the facts way better than anyone else in the room." Robert Anello's sophisticated white-collar practice sees him regularly act for companies and individual clients facing significant criminal proceedings and investigations. **Strengths:** "I was greatly impressed with Bob's judgment and thoughtfulness." "Bob is one of the best lawyers in the field. He is devoted to his clients and will do everything he possibly can to advance their interests and fight for them." Telemachus Kasulis' practice sees him handle internal and external investigations, regulatory proceedings and enforcement actions for a range of clients. **Strengths:** "Tim is incredibly compelling and persuasive. He has a brain for strategy like no one I've ever seen." Jeremy Temkin is noted for his expertise in matters involving criminal tax allegations, and

regularly acts for both companies and individuals in high-stakes criminal investigations. **Strengths:** “Jeremy is a very experienced and great communicator who works well with clients and co-counsel.”

Lisa draws on her experience as former Chief of the Criminal Division of the SDNY to expertly advise on a range of white-collar criminal matters. She expertly guides clients through complex regulatory enforcement actions and internal investigations.

Strengths: “Lisa’s ability to see the big picture is one of her strengths.” “Lisa is tenacious and is a very effective advocate for her clients.” **Brian Jacobs** is noted for his sophisticated representation of individuals facing white-collar criminal indictments and government investigations. **Strengths:** “Brian is highly sophisticated, knowledgeable, professional and responsive.” “Brian is a super writer and oral advocate.”

Jonathan Sack is a respected criminal litigator who draws on extensive experience to represent companies and individuals facing a wide variety of criminal allegations. **Strengths:** “He is a lawyer who can consider problems with a fresh mind and have enough experience and intellectual capacity to evaluate every scenario and know that every possibility is considered.” “He is a very smart, careful and sophisticated lawyer.” Richard Weinberg offers significant experience defending clients facing sensitive and complex investigations by a number of organizations and regulatory bodies, including both the DOJ and SEC. He is a go-to attorney for both companies and individuals. **Strengths:** “Richard is equally effective in the courtroom and at the negotiating table. He is an amazing strategist.” “Richard is a top-notch lawyer.”

Kate Cassidy defends individual and corporate clients against a variety of state and federal investigations and proceedings, involving fraud, bribery and RICO charges. **Strengths:** “Kate is an incredible advocate.” “Kate is a true defense lawyer. She has a super high IQ and is able to navigate difficult situations well.” “She really understands defense strategy and is an incredibly effective lawyer.” Benjamin Fischer is relied on by high-level employees and companies facing complex criminal proceedings arising out of allegations of financial misconduct. **Strengths:** “Ben’s knowledge base is great and his written product is outstanding.” “He is an outstanding attorney and fights vigorously for his clients.” “He is a very smart and thoughtful advocate.”

Robert Radick frequently defends companies in white-collar criminal proceedings and investigations. He has particular expertise working with healthcare sector clients. **Strengths:** “Rob is very hard-working, great at issue-spotting and at working collaboratively with his team and opposing counsel.” “Rob is very conscientious, detail-oriented and capable of handling a lot of data.” “Rob radiates integrity.” **Catherine Foti** is noted for her expert defence of clients facing criminal and civil investigations, particularly those involving accusations relating to sexual assault. **Strengths:** “Catherine’s judgment is impeccable.” **Thomas McKay** is noted particularly for his representation of individuals in a range of white-collar investigations, trials, and appeals, including relating to financial fraud. He also has experience representing organizations across a diverse variety of industries, including healthcare and biotech. **Strengths:** “Thomas is quick, bright, detailed and very thoughtful.” “He

is really calm under pressure and shows excellent judgment.” “Tom is an incredible litigator who knows how to be diplomatic with prosecutors while also seeking his clients’ best interests.” “He is smart, strategic and has so much credibility with the government.”

Petrillo Klein & Boxer LLP

What the team is known for

Petrillo Klein & Boxer LLP has an excellent reputation for its dedicated litigation practice. Extensive experience in white-collar investigations and enforcement actions, as well as related civil litigation. Acts for high-profile individuals and corporate entities, particularly those in the financial services industry.

Strengths

“Petrillo Klein & Boxer has highly experienced practitioners who are practical and reasonable to deal with.”

“They have an excellent ability to handle sophisticated matters.”

Work highlights

Petrillo Klein & Boxer LLP represented Glenn Oztemel in an FCPA prosecution concerning allegations of bribes paid to Brazilian officials of Petrobras.

Notable practitioners

Guy Petrillo fields impressive experience handling complex, high-profile criminal trials and regulatory investigations, particularly for individual clients.

Strengths: “Guy is uniformly respected by his colleagues, the judges and the prosecutors.” “Guy is a brilliant and strategic lawyer who is attentive to his clients.” “Guy is one of the most experienced white-collar lawyers in the New York area. He is an excellent advisor and strategic-thinker.” “Guy is deeply experienced and talented.” **Nelson Boxer**’s well-regarded practice sees him advise both individuals and companies facing a host of criminal allegations. He has experience handling disputes involving fraud, bribery and criminal antitrust. **Strengths:** “Nelson is excellent. He is savvy, experienced and has great judgment.” “He is talented and very affable.” “Nelson is a terrific strategist.”

Joshua Klein defends individuals and companies in connection with a range of white-collar proceedings, including internal investigations, government investigations and at trial. **Strengths:** “Josh is a tireless, bright and strong advocate. He finds solutions to very challenging problems.” “He is a very smart, savvy attorney, and is really great on his feet.”

Emma Spiro defends both individuals and companies in a range of white-collar criminal prosecutions and investigations, including relating to fraud and bribery, amongst others. **Strengths:** “Emma is very strategic and enthusiastic.” “She is a meticulous and passionate lawyer for clients. She is smart, tireless and dedicated.” “She is an incredibly hard-working and thoughtful lawyer, who really cares about both the clients and the craft.”

Shapiro Arato Bach LLP

What the team is known for

Shapiro Arato Bach LLP is widely considered the leading firm in the city for criminal appellate work. Called on by individuals from financial services firms, corporations and political organizations to defend complex criminal allegations, trials and reg-

ulatory investigations.

Strengths

“Shapiro Arato Bach has highly experienced and successful trial attorneys.”

“In terms of intellectual fire power, they are top-notch.”

“Everyone at the firm was incredibly thorough and the level of diligence was incredibly consistent.”

Work highlights

Shapiro Arato Bach LLP represented Samuel Bankman-Fried, the former founder and CEO of FTX, in connection with the Second Circuit appeal of his conviction for various fraud-related offenses.

Notable practitioners

Alexandra Shapiro is considered a preeminent figure in the criminal appellate space, and offers impressive experience acting in state and federal appellate courts. **Strengths:** “Alexandra wins appeal after appeal. She is terrific.” “She is a great thinker and strategist.” “She is incredibly smart and a fierce advocate.” “Alexandra is in a class of her own.” **Jonathan Bach** offers a wealth of criminal trial experience and notable expertise acting in matters involving allegations including fraud, FCPA violations and public corruption. **Strengths:** “Jonathan is a terrific trial lawyer who is very collaborative and thoughtful.” “Jonathan has consistently provided a safety net of confidence and competence.” “John is an incredibly creative and fierce advocate for his clients.”

Sher Tremonte LLP

What the team is known for

Sher Tremonte LLP is a prominent litigation boutique with broad experience across an array of criminal matters. Former prosecutors among the firm’s ranks bring notable expertise handling investigations involving allegations such as criminal tax violations, insider trading and accounting fraud. Frequently called on by boards and executives from across the market.

Strengths

“Sher Tremonte has a great reputation for being excellent lawyers and great problem-solvers.”

“They’re warm, down-to-earth and trustworthy people.”

“They have a deep and talented bench. They remain a really spectacularly solid boutique firm.”

Work highlights

Sher Tremonte LLP represented Andrew MacRitchie, former chief compliance officer of the Aequitas group of companies, who was charged with conspiracy to commit wire fraud, multiple counts of wire fraud and conspiracy to commit money laundering.

Notable practitioners

Michael Tremonte provides white-collar criminal defense to both individual and corporate clients as part of his wider litigation practice. **Strengths:** “Michael is a thoughtful and committed lawyer.” “Michael’s judgment is impeccable and his problem-solving skills are outstanding.” “Michael is a highly sophisticated trial strategist and has a deep understanding of the constitutional questions at the heart of the case.” “He is straightforward, honest and has a great bedside manner with clients.”

Douglas Jensen provides representation to individual and corporate clients under investigations. He demonstrates the ability to take on complex

cross-border cases. **Strengths:** "Doug's clients always appreciate his dedication to the case. He is a great, seasoned advocate." "He is really smart, thoughtful and has a very good demeanor." "Doug is a sharp advisor." "He works miracles for his clients." "Doug can handle difficult, complex white-collar matters with excellent judgment." **Noam Biale** is a talented defence lawyer who is adept at representing individuals and corporates facing a wide array of white-collar allegations including wire fraud, healthcare fraud and money laundering. **Strengths:** "Noam is somebody who is very passionate and fights hard for his clients." "Noam is a truly brilliant trial litigator with an almost superhuman ability to stay calm and collected even under tremendous pressure." "He is a fantastic lawyer and tenacious defense attorney." "Noam is a smart, savvy trial lawyer. He has a great way with clients and is adept in navigating through complicated situations." **Tami Stark** is noted for her expertise in a variety of white-collar criminal and regulatory investigations by government bodies, as well as internal investigations, and serving as a monitor. She leverages her experience in the Enforcement Division of the SEC to provide expert advice to clients. **Strengths:** "Tami is an exceptional partner with deep commercial and regulatory expertise as well as a can-do and proactive attitude." "Tami is highly sophisticated and provides an exceptional service to her clients." "She is measured and thoughtful." **Alison Moe** advises individuals that face domestic and cross-border investigations, enforcement actions and litigation regarding alleged bank and securities fraud, money laundering and embezzlement. **Strengths:** "Alison is deliberate, thoughtful and has good judgment." "Her intellectual smarts and writing skills are top-notch."

Band 2 Litigation: Specialist Firms in White-Collar Crime & Government Investigations

Clark Smith Villazor LLP

What the team is known for

Clark Smith Villazor LLP is a respected boutique established by a strong group of former SDNY officials. Notable track record representing individuals in high-profile criminal trials, as well as domestic and international DOJ and SEC investigations involving a wide array of criminal allegations.

Strengths

"Clark Smith Villazor brings a very personal touch to her representation."

"They are organised, proactive and communicate well. They make complex scenarios easy to understand."

"They were all very adept and extremely knowledgeable."

Work highlights

Clark Smith Villazor LLP represented Amit Dagar, a former Pfizer employee accused of insider trading.

Notable practitioners

Christopher Clark regularly handles complex high-stakes criminal defense matters arising from the financial services sector, drawing on impressive government and private practice experience.

Strengths: "Chris cuts right through the issues. He is very savvy and incredibly astute in identifying how

the legal issues impact commercial issues." "Chris is incredibly smart, has great judgment and writes beautifully. He has all the qualities you want." Patrick Smith is particularly noted for his trial work, offering significant experience handling proceedings for individuals facing all manner of criminal allegations. **Strengths:** "Pat is very sharp and shrewd. He thinks in advance and anticipates strengths and weaknesses well." **Rodney Villazor** provides individuals and companies with representation in a range of criminal and civil proceedings. His experience includes cases involving allegations of financial fraud. **Strengths:** "Rodney provides excellent responsiveness, attention and judgment." "He is a calm, measured and personable individual." "Rodney is excellent. He is able to handle very complex matters and is very client-friendly."

Clayman Rosenberg Kirshner & Linder LLP

What the team is known for

Clayman Rosenberg Kirshner & Linder LLP is a notable boutique with expertise across the spectrum of white-collar criminal matters. The team regularly represents corporates and individuals in complex securities fraud, mail and wire fraud, tax evasion, insider trading and FCPA violation cases. The group is also noted for their extensive trial capabilities.

Strengths

"Clayman Rosenberg is an outstanding white-collar boutique."

"They are great lawyers and strategic thinkers."

Work highlights

Clayman Rosenberg Kirshner & Linder LLP represented Elizabeth Lee in an SEC Enforcement Division investigation and settlement of insider trading allegations in the SDNY.

Notable practitioners

As former Assistant United States Attorney in the EDNY, now chairman of the firm **Charles Clayman** brings vast experience representing individuals in state and federal investigations and prosecutions. His experience includes internal investigations, money laundering, RICO, fraud and cyber currency crimes. **Strengths:** "Charles is one of the dean's of white-collar crime who always gives sage advice." "Charles is a legend in business. He is a pioneer."

Isabelle Kirshner has three decades' worth of experience to offer her clients, with expertise covering the full range of white-collar proceedings from investigation through to trial. **Strengths:** "Isabelle is a fearless and fearsome advocate for her clients. One of the special things about her is that she is equally effective in federal and state court."

"Isabelle plays three dimensional chess. She always has a unique and helpful perspective. She is a tremendous litigator." "She is smart and strategic. I trust her implicitly." Brian Linder represents both individuals and corporations in a range of criminal and civil proceedings. His experience includes fraud, money laundering and internal investigations. **Strengths:** "Brian is a great negotiator."

Effie Blassberger has built a reputable white-collar defense practice across a wide variety of matters and is particularly noted for her sophistication in matters involving #MeToo. **Strengths:** "I was impressed by her poise and zealous advocacy." "Effie is super energetic and gets job done." **Ramsey Hinkle** is

adept at defending financial institutions and executives in major investigations, disputes and enforcement actions. **Strengths:** "Ramsey has a wonderful demeanor. He has the ability to deal with clients in very tough times."

Kostelanetz LLP

What the team is known for

Kostelanetz LLP is a white-collar crime and criminal tax boutique that focuses on the defense of individual clients. Routinely handles complex government investigations and offers extensive experience navigating criminal trials and appeals. Has further expertise in the handling of cross-border disputes, including in Europe, Africa and Asia.

Strengths

"Kostelanetz has the ability to handle complex issues."

"Kostelanetz is a group of incredibly intelligent attorneys. They work efficiently and productively across all sectors."

"They are responsive without exception and highly-tuned to their clients' needs, goals and challenges."

Notable practitioners

Sharon McCarthy is widely acknowledged as a leading criminal tax lawyer. She regularly advises individuals and institutional clients on all manner of criminal proceedings. **Strengths:** "Sharon has a great, calm bedside manner which is very reassuring for her clients." "She is terrific in trial and investigations." "I know that she will give the client the absolute best representation they will get." "Sharon has really impeccable judgment. She is really outstanding." "She acts as a strategic counselor outside the courtroom and is a talented and zealous advocate in the courtroom." Christopher Ferguson is particularly noted for handling civil and criminal tax controversies and white-collar defense. He routinely represents clients in investigations and enforcement actions brought by the DOJ, IRS, SEC, FINRA and the NYAG. **Strengths:** "Chris is a creative and intelligent attorney who is able to strategically approach matters that result in positive outcomes for clients." "He is very knowledgeable, responsive and attentive." "I'd trust his integrity and competence with any matter." Bryan Skarlatos is recognized for his extensive experience representing both individuals and corporations in a wide array of white-collar matters including kickbacks, money laundering and tax fraud. **Strengths:** "His judgment is impeccable. He is easy to work with and is a tremendous collaborator."

Levine Lee LLP

What the team is known for

Levine Lee LLP is a boutique litigation firm recognized for its handling of white-collar criminal and regulatory enforcement matters. Particularly specialized in acting for senior employees of financial institutions in high-stakes litigation, drawing from its strong track record in cases arising from the financial crisis and from allegations of benchmark rate manipulation.

Strengths

"Levine Lee takes the time to assess the specifics of each situation, crafting customized defense strategies that align with the clients' goals."

"They have a great blend of legal acumen and busi-

ness knowledge."

"Levine Lee has high intellectual horsepower."

"What distinguishes the firm is its ability to stake out aggressive positions when necessary, while maintaining excellent relationships with regulators, prosecutors and judges."

Work highlights

Levine Lee LLP represented Gavin Black, a former Deutsche Bank derivatives trader, in a \$30 million action for malicious prosecution against various Deutsche Bank entities and former Deutsche Bank executives and traders.

Notable practitioners

Seth Levine is particularly noted for his criminal trial work, often handling cases for individual clients facing allegations such as securities and accounting fraud, insider trading, and antitrust violations. **Strengths:** "Seth is one of the most creative lawyers I know. He is very invested in the success of his client in any matter." "There's no one as creative and skilled as Seth." "Seth is a ferocious adversary in court and a relentless advocate. There's no one you'd rather have in your corner than Seth." "He is a true zealous advocate for his clients and he will think five moves ahead." "Seth is a true advocate who cares for his clients." **Scott Klugman** regularly represents clients in complex enforcement proceedings, investigations and litigation brought by the DOJ, SEC, FINRA and OCC. **Strengths:** "Scott gets into the weeds of all issues and provides excellent advice and stewardship." "Scott is a very proficient legal technician and writes extraordinary legal briefs."

Walden Macht Haran & Williams LLP

What the team is known for

Walden Macht & Haran LLP has a reputation for its sophisticated representation of clients facing criminal enforcement actions. Able to draw on a bench of impressive multiple former prosecutors to act for both companies and individuals in SEC and DOJ investigations, as well as criminal trials. Boasts further expertise handling sensitive internal investigations and acting in corporate monitorship positions.

Notable practitioners

Sean Haran's practice includes the defense of both individual and corporate clients facing potential regulatory investigation and related criminal proceedings, regularly acting before a range of governmental entities. **Strengths:** "Sean is an outstanding lawyer and a totally trusted adviser." "Sean is focused on the details and also has a great ability to see the bigger picture." **Jim Walden** has experience handling internal investigations and regulatory proceedings for clients in a range of industry sectors, with cases frequently involving major cross-border elements. **Strengths:** "Jim is a thoughtful strategist." Ronald White is a seasoned white-collar litigator with experience acting for both individual and corporate clients before a range of government and regulatory bodies, including the DOJ and SEC. Jeffrey Udell represents individuals in parallel criminal and regulatory proceedings in a range of cases, including those involving allegations of insider trading and cyber crimes. **Strengths:** "Jeff is smart, sharp and a real pleasure to work with."

Band 3 Litigation: Specialist Firms in White-Collar Crime & Government Investigations

Abell Eskew Landau

What the team is known for

Abell Eskew Landau has an impressive team with a niche in healthcare-related white-collar criminal proceedings. Experienced in representing individual clients in connection with a range of criminal indictments, qui tam complaints, subpoenas and investigations.

Strengths

"Abell Eskew Landau lawyers stood out for their excellent communication, top-notch professionalism and empathy. They have all the characteristics that make dealing with difficult situations much easier."

"Abell Eskew Landau provides exceptional attention to detail and impeccable legal briefs."

"What sets them apart is both their subject-matter expertise and their capable trial lawyers."

Work highlights

Abell Eskew Landau represented Susan Carrano in a criminal case in the District of Maryland concerning allegations of participation in a fraudulent commercial kickback scheme.

Notable practitioners

Kenneth Abell leverages his extensive experience to defend corporations and individuals in a range of complex criminal and civil investigations and litigation. **Strengths:** "Kenneth is a very empathetic and highly competent lawyer. His representation made a complex and difficult case as easy as possible." **David Eskew** frequently defends individuals in healthcare fraud-related white-collar proceedings. He offers further experience handling investigations relating to allegations including fraud and bribery. **Strengths:** "David is very dedicated, smart, insightful and knows how to get to the crux of the issues." "David is a really effective advocate. He is down to earth and relates well to people."

Brune Law P.C.

What the team is known for

Brune Law P.C. is a specialist white-collar defense boutique that concentrates on the representation of individuals accused of complex financial crimes. Also acts on behalf of companies who have been subpoenaed by the government, as well as in internal and public investigations. Offers further valuable expertise in the navigation of cross-border proceedings.

Notable practitioners

Susan Brune is recognized as a market-leading attorney for the representation of individuals involved in complex, high-stakes criminal trials. She is also a strong choice for corporations facing white-collar proceedings. **Strengths:** "Susan is in a category of her own with being able to access the risk landscape and then act effectively to protect her clients' interests." "Susan is one of the giants of the white-collar Bar in New York." "Susan really understands the legal and factual issues. She gets great results for her clients and is very creative in her thinking." "She is an effective and tenacious criminal defense lawyer."

ELLIOTT LEVINE JAROSLAW NEILS LLP

What the team is known for

Elliott Levine Jaroslaw Neils LLP fields a strong white-collar team respected for its representation of individuals and corporates in high-stakes internal and external investigations. The firm advises clients facing a wide range of criminal allegations, including securities and healthcare fraud.

Strengths

"The firm delivers excellent commercial wisdom and legal guidance."

"The quality of the briefing and responsiveness of the team has exceeded expectations. They respond to inquiries quickly and in a fulsome manner."

Work highlights

Elliott Levine Jaroslaw Neils LLP represented Ilya Kahn who was charged with Conspiracy to Violate the Export Control Reform Act in connection with alleged violations of sanctions put in place by the US Government in response to Russia's invasion of Ukraine.

Notable practitioners

Lynn Neils is noted for her handling of major investigations for a range of corporate clients and senior employees, often undertaking work involving significant multi-jurisdictional elements. **Strengths:** "Lynn is a deeply experienced white-collar lawyer with strong judgment and excellent litigation skills." "Lynn is an extraordinary lawyer with a keen understanding of her client's goals and how to fight for them." "Lynn provides outstanding client responsiveness. She is very thorough, friendly and really great to work with." **Ilene Jaroslaw** is recommended for her work defending clients against a range of criminal allegations including money laundering, fraud and tax evasion. **Strengths:** "Ilene is a tough, smart and thoughtful lawyer. She is very committed to her clients." "Ilene has an amazing legal and business mind." "Ilene is a tremendous litigator in the white-collar Bar." **Matthew Levine** draws on his experience as a former Assistant US Attorney, and as Acting Chief of the Business & Securities Fraud Section in the EDNY in order to successfully represent clients in white-collar criminal investigations and litigation, as well as compliance issues, particularly involving the financial markets, anti-bribery and cybercrime. **Strengths:** "Matt is an extremely bright and strategic lawyer. He has a fantastic manner with his clients." "He has a tremendous amount of patience and focus." "Matt has a great personality and is extremely practical."

Esseks Ingoglia

What the team is known for

Esseks Ingoglia PLLC is noted for its wealth of expertise in white-collar criminal defense and investigations. Its lawyers have experience representing individuals and corporate clients, with particular strengths in the financial services industry.

Strengths

"The team is capable of handling and executing on multi-strategy matters very swiftly and effectively."

Notable practitioners

David Esseks offers a sophisticated white-collar practice with a particular focus on the representation of banks and other financial institutions facing significant criminal allegations and investigations. **Strengths:** "David is an excellent trial attorney, a

brilliant thinker and an outstanding writer." "David is very hard-working and trustworthy." "David possess an analytical and systematic approach, ensuring nothing is overlooked and maintaining a high standard of perfection in the work and observations." "David is one of the dean's of white-collar securities fraud. He is at the top of his game."

Eugene Ingoglia is recognized for his sophisticated criminal defense practice, which sees him defend clients facing allegations such as fraud, FCPA violations and criminal tax matters. **Strengths:** "Eugene is a great and tactical advocate. He knows where to focus attention." "Eugene is very smart, even-keeled and intellectually gifted." "He is a level-headed counsellor who not only understands complex issues, but also how to guide his clients through very emotional and trying situations."

Harris St. Laurent LLP

What the team is known for

Harris St. Laurent LLP is an accomplished white-collar boutique concentrating on individual client representation. Extensive portfolio of criminal cases that includes wire and securities fraud indictments, federal trials and allegations of insider trading. Regularly handles cross-border disputes. Notable strength in matters involving parallel SEC proceedings.

Strengths

"Harris St. Laurent is an energetic and dynamic firm."

"Harris St. Laurent is smart, practical and gets to the heart of the matter."

"They are focused and provide clear and concise advice."

Work highlights

Harris St. Laurent LLP represented Matthew Connolly, a former Deutsche Bank trader, in a civil malicious prosecution action in the SDNY against Deutsch Bank, alleging the bank scapegoated Mr. Connolly and provided false, or failed to provide truthful, information to the government.

Notable practitioners

Jonathan Harris is an SEC expert who offers individuals further representation in criminal proceedings and trials. He frequently defends against allegations of financial fraud. **Strengths:** "John is a terrific organizer and a great strategist. He really sees the matter from 10,000 feet." "John is a really savvy business lawyer and someone who has really good judgment in how to manage the case to get to the result." **Andrew St. Laurent** operates a broad regulatory and white-collar litigation practice. He fields particular expertise in the defense of individuals facing high-stakes proceedings. **Strengths:** "Andrew has the super power of being totally unflappable." "He is an excellent writer and oral advocate. He is very skilled as a practitioner." "He is smart, measured and pierces through key issues."

Harris Trzaskoma LLP

What the team is known for

Harris Trzaskoma LLP is commended for its deep expertise in white-collar criminal investigations and litigation. The team advises a client base of public companies, financial institutions and senior executives, among others.

Strengths

"All attorneys at Harris Trzaskoma are responsive.

They provide the highest quality service a client could hope for."

"They demonstrate deep knowledge of white-collar criminal defense and government investigations, providing clear, strategic guidance throughout the process."

"Their work product is exceptional."

Work highlights

Harris Trzaskoma LLP represented Andrew MacRitchie, a private equity fund's chief compliance officer, who was convicted wire fraud relating to a \$500 million Ponzi scheme.

Notable practitioners

Justine Harris draws on her experience as a federal defender to counsel individuals and corporations facing complex criminal allegations. **Strengths:** "Justine is one of the most intelligent and compassionate attorneys I have ever worked with. She cares for each client and works tirelessly to get them the best possible result." "Justine is a really powerful and relentless advocate for her clients. She is always pursuing creative arguments." "Justine is an intelligent, dignified and strategic trial lawyer." "She is incredibly dedicated to her clients."

Theresa Trzaskoma maintains a wide-ranging criminal trial practice, regularly defending individual clients facing all manner of white-collar allegations. Her practice extends to the representation of corporations facing investigation. **Strengths:** "Theresa is an excellent courtroom advocate." "Theresa is extremely intelligent and a fierce advocate. Her written advocacy is second to none." **Anna Esteveao** is a highly regarded lawyer who represents individuals and organizations in white-collar criminal matters. **Strengths:** "Anna is a really strong and dedicated trial lawyer."

Perry Law

What the team is known for

Perry Law is a notable boutique with expertise in white-collar criminal defense. Its attorneys are well equipped to assist clients in government and internal investigations, regulatory inquiries, and appeals.

Strengths

"Perry Law's quality of brief writing and legal analysis is first-rate. They are totally committed to their clients' interest and getting the best results."

"Perry Law has a deep knowledge of the legal landscape. Their team handles whatever is required."

"They move comfortably between criminal, civil and regulatory touchpoints, which lets them see around corners and sequence strategy well."

"The group combines seasoned former prosecutors, experienced defense lawyers and crisis-management professionals who operate seamlessly as one unit."

Notable practitioners

Danya Perry is particularly noted for her trial work, drawing upon extensive experience as a former prosecutor. Offers expertise to corporations and individuals in a wide range of criminal allegations. **Strengths:** "Danya is totally committed to her clients and leverages her decades long experience to get the best results for them." "Danya is incredibly creative and a tremendous trial attorney." "She combines extraordinary intellect, composure and courtroom skill with genuine humanity and fairness." "Danya is strategic, incredibly connected

and knowledgeable. She is a pleasure to work with." "Danya has an extraordinary ability to diffuse crises before they escalate, balancing firmness with diplomacy."

Selendy Gay PLLC

What the team is known for

Selendy Gay PLLC is a litigation boutique with expertise in a range of white-collar criminal matters. The firm regularly represents institutional and individual clients in investigations and litigation relating to fraud, FCPA, FCA, involving a range of regulatory bodies. The team is also adept at handling internal investigations.

Strengths

"Selendy Gay is tenacious in pursuing their client's rights. They're very smart and strategic with respect to litigation strategy."

"Selendy Gay has a depth of talent. They're quick to understand the issues."

Work highlights

Selendy Gay PLLC represented Sue Mi Terry, a former CIA intelligence analyst, who was charged with conspiring to violate FARA and failing to register under the FARA.

Notable practitioners

Faith Elizabeth Gay conducts sensitive internal investigations on behalf of corporate clients, as well as representing individuals facing criminal prosecution. **Strengths:** "Faith brings a ton of experience and wisdom to being a trial lawyer, which translates into great representation." "Faith is very attentive."

Temidayo Aganga-Williams represents clients in government regulatory investigations and enforcement actions, as well as internal investigations. He has experience in a range of matters, including bank fraud, wire fraud, and Bank Secrecy Act violations, among others. **Strengths:** "Temidayo is very sophisticated and quick to understand strategic and factual issues." "He is smart, thoughtful and a pleasure to deal with."

Band 4 Litigation: Specialist Firms in White-Collar Crime & Government Investigations

Agnifilo Intrater LLP

What the team is known for

Agnifilo Intrater is well-known for its representation of corporates and individuals in a wide variety of white-collar litigation matters, investigations and enforcement actions.

Notable practitioners

Marc Agnifilo is distinguished in his representation of clients in criminal cases involving securities, wire and bankruptcy fraud. **Strengths:** "Marc is a tremendous trial lawyer." **Zach Intrater** is highly skilled at representing individuals in investigations and litigation concerning a number of issues. **Strengths:** "Zach brings tremendous thoughtfulness and strategic acumen in representing his clients." "Zach is super sharp."

Aurelian Law PLLC

What the team is known for

Aurelian Law is a Rochester-based litigation boutique, with expertise in a broad variety of white-collar defense matters. The firm regularly represents

clients, across a range of industries and sectors, against both federal and state government enforcement actions.

Strengths

"Aurelian Law is exceptional in its professionalism and performance."

"Aurelian provides solutions-based legal strategy and strong customer service."

"The firm is willing to think through creative and strategic litigation strategies."

"They think very strategically for their clients and assist in finding the best outcomes."

Notable practitioners

Brian Feldman is particularly recognized for his representation of corporate clients within the healthcare and pharmaceutical space during criminal proceedings. **Strengths:** *"Brian is incredibly competent, talented and strategic." "Brian stays abreast of the latest developments in the law. He is a highly sophisticated thought-leader." "His attention to detail and understanding of the law make him a perfect resource for clients." "Brian is a terrific advocate and masterful strategist."*

Corva Law LLP

What the team is known for

Women-owned Corva Law LLP houses a well-regarded group of former federal prosecutors with expertise in regulatory and criminal defense. The firm is regularly called upon to handle high-stakes external investigations and related enforcement proceedings. The firm is frequently engaged by clients seeking representation in DOJ and SEC matters.

Strengths

"Corva Law is highly experienced with deep insights into how the DOJ works and what steps to take to prepare for your role in a case."

"They provide very well thought-through advice and strategy."

"They are extremely smart, capable, strategic and thoughtful."

Notable practitioners

Elizabeth Geddes leverages her extensive experience as a former federal prosecutor in handling internal and government investigations on behalf of organizations and individuals. **Strengths:** *"Liz is a tremendous asset for clients."*

Ford O'Brien Landy, LLP

What the team is known for

Ford O'Brien Landy is a litigation boutique known for its representation of individuals and businesses in connection with white-collar criminal investigations and litigation. The firm regularly represents a range of clients, but is particularly noted for its defense of financial professionals charged with white-collar crimes, including wire fraud, to insider trading and data breaches.

Strengths

"As a team they are extremely professional, collaborative and responsive."

Work highlights

Ford O'Brien Landy, LLP represented Raheel Nawala in a federal criminal case in which he was charged with conspiracy to violate the Federal Anti-Kickback Statute in connection with an alleged healthcare fraud scheme.

Notable practitioners

Adam Ford and Kevin O'Brien are key contacts.

Glavin PLLC

What the team is known for

Glavin PLLC is well-versed in handling external and internal investigations, as well as government enforcement proceedings. The team expertly represents individuals in high-stakes white-collar cases.

Strengths

"Glavin showed an excellent understanding of the sanctions environment."

Work highlights

Glavin PLLC represented Sergey Shestakov, who was charged with violating and conspiring to violate the International Emergency Economic Powers Act by allegedly providing services to a sanctioned Russian oligarch.

Notable practitioners

Rita Glavin of Glavin PLLC represents clients facing investigations and enforcement proceedings relating to a variety of allegations, including fraud, money laundering and insider trading. **Strengths:** *"Rita is an all-around amazing lawyer and trusted adviser." "Rita is amazing to work with. She is a fierce advocate." "There is no other defense attorney like her. She is impressive, smart and capable in court the way she speaks. She is spectacular." "Rita is someone with great judgment. She knows the courts, the law and can manoeuvre between competing interests."*

Krantz & Berman LLP

What the team is known for

Krantz & Berman LLP has a wealth of experience in federal and state white-collar criminal investigations and litigation arising out of range of matters, including insider trading and bank fraud. The team also expertly handles FCPA violations and securities fraud matters.

Notable practitioners

Larry Krantz brings to bear three decades of litigation experience in both criminal and civil proceedings. He frequently represents individual clients in connection with serious government investigations. **Strengths:** *"Larry shines in his intellectual rigor and is an incredibly sincere presenter." "He has an extremely deft touch when it comes to dealing with judges and prosecutors, and he has extraordinary courtroom instincts." "He is a very thoughtful advocate on paper and in-person."*

Meister Seelig & Schuster PLLC

What the team is known for

Meister Seelig & Schuster display strength in cross-border investigations, criminal litigation and defending actions brought by the IRS, DOJ, SEC and CFTC. They represent clients in matters involving healthcare fraud, securities and tax violations, insider trading and money laundering.

Strengths

"Meister Seelig is a very talented group with tremendous depth and breadth of experience."

Work highlights

Meister Seelig represented Tim Leissner, former partner of Goldman Sachs, in connection with charges of violations of the Federal Corrupt Practices Act and federal money laundering laws.

Notable practitioners

Henry Mazurek of Meister Seelig & Fein is noted for

his representation of individuals against state and federal prosecutors in a range of different matters, including money forfeiture and crypto. He also has experience at trial. **Strengths:** *"His professionalism and dedication made a complex situation much easier to navigate." "Henry is a very hard-working, committed lawyer with extensive experience." "He is tenacious and thinks about every aspect of the case." "Ilana Haramati has a burgeoning practice in the representation of companies and individuals in criminal and regulatory proceedings concerning securities matters, wire fraud and insider trading, among other issues."*

MoloLamken LLP

What the team is known for

MoloLamken is renowned for representing clients in white-collar criminal enforcement proceedings and regulatory investigations, advocating for both companies and individuals in federal and state trial and appellate courts. The firm's expertise spans a broad spectrum of criminal issues, including fraud, money laundering, political corruption and antitrust violations, among other matters.

Notable practitioners

Steven Molo undertakes a wide variety of mandates on behalf of corporates and individual clients, whom he represents in regulatory investigations and criminal proceedings, as well as complex commercial litigation. **Strengths:** *"Steve is one of the most gifted litigators of his generation."*

NechesLaw LLP

What the team is known for

NechesLaw defends individuals and companies in high-stakes white-collar criminal litigation and regulatory investigations. The firm covers a wide range of matters, including fraud, money laundering and securities violations. The team expertly defends cases brought by federal agencies and state attorneys general.

Strengths

"NechesLaw has helpfully and accurately addressed complicated issues in an exceptional manner."

"NechesLaw has incredible experience and is extremely practical."

Notable practitioners

Susan Necheles of NechesLaw LLP focuses on the defense of individuals facing regulatory investigations and complex criminal proceedings, often acting in cases involving allegations of fraud and corruption. **Strengths:** *"Susan's reputation as a skilled trial lawyer places her in the first tier of criminal lawyers." "Susan is someone who consistently thinks outside of the box and delivers results no one expects." "She is a fearless and fantastic defense lawyer. There's very few defense lawyers like her in the city." "Susan is a very seasoned trial lawyer and a trusted advisor for people who are in high-profile, challenging legal situations." Gedalia Stern is an up-and-coming talent who represents clients in sophisticated white-collar matters and in investigations. **Strengths:** *"Gedalia keeps up with all the legal issues. She is an intellectual but also practical." "Gedalia very detail-oriented."**

Schilling Law LLC

What the team is known for

Schilling Law is highly regarded for its handling of government investigations, including civil fraud and civil-rights enforcement actions brought by the DOJ, SEC, CFPB, and OIG. They are also recognized for representing higher education institutions.

Strengths

"Schilling Law is very client-focused, efficient and effective."

Work highlights

Schilling Law represented New York University in connection with a SDNY investigation into whether their residential student housing program complies with the Americans with Disabilities Act.

Notable practitioners

Andrew Schilling is a skilled lawyer who represents companies and individual clients in civil litigation, and internal and government investigations.

Strengths: *"Andrew is an incredible and astute litigator. He is really great at strategy." "He is very connected and engaged with his clients." "He is very detail-oriented, thorough and sharp." "He is an incredibly smart and hard-working lawyer who is tenacious on behalf of his clients."*

Serpe LLC

What the team is known for

Serpe LLC is recognized for its white-collar defense practice. The group is well versed in advising both institutions and clients on internal investigations, and advocating on behalf of anyone who is the target, subject or witness of a government investigation or prosecution. The group expertly advises before the DOJ, SEC, FTC and CFTC, as well as other government agencies.

Notable practitioners

Silvia Serpe of Serpe LLC has a well-respected litigation practice that spans insider trading, securities fraud, and antitrust violations. **Strengths:** *"Silvia is a terrific lawyer. She is passionate and cares about her clients." "She is efficient at getting at the heart of the client's matter immediately."*

Treanor Devlin Brown PLLC

What the team is known for

Treanor Devlin Brown PLLC is well-versed in representing clients in criminal prosecutions and investigations brought by the DOJ and SEC. They possess extensive experience in securities fraud, insider trading and anti-corruption matters, among others.

Strengths

"Treanor Devlin Brown are strong advocates and are very trusted and credible."

Notable practitioners

Arlo Devlin-Brown regularly assists clients facing investigations conducted by the Department of Justice in the financial services space, as part of his broad regulatory and white-collar defense capabilities. **Strengths:** *"Arlo has a strong mind and is creative in the courtroom." "Arlo is as smart as they come." "Timothy Treanor is regularly called on by companies and individuals facing investigations conducted by bodies such as the DOJ into a range of criminal allegations, including spoofing and corruption." "Strengths: "Tim is excellent in the courtroom." "Tim is very experienced, well-respected and well-spoken. He gives excellent strategic advice for government and federal regulatory matters." "He is a phenomenal advocate and is very commercially-savvy."*

Weddle Law PLLC

What the team is known for

Weddle Law is well-thought of for its handling of white-collar criminal matters and government enforcement litigation. The team is experienced in matters concerning the SEC and OCC.

Strengths

"Weddle Law provides a depth of experience, practical guidance and an understanding of the industry."

"Weddle Law is very agile and can move very fast while delivering an outstanding service."

"They are perfect for very nuanced issues and individuals."

Work highlights

Weddle Law PLLC served as defense and appellate counsel to Karl Sebastian Greenwood, who was prosecuted in the SDNY for wire fraud and money laundering relating to the OneCoin cryptocurrency network.

Notable practitioners

Adam Siegel's broad criminal and regulatory practice often sees him counseling clients facing significant regulatory investigations, both domestic and multijurisdictional. **Strengths:** *"Adam is an absolute joy to work with and has unparalleled expertise and experience. He always provides thoughtful, risk-based and practical advice." "Justin Weddle is a skilled litigator who represents clients in sophisticated domestic and cross-border criminal, civil and regulatory matters." "Strengths: "I find Justin to be a true intellectual. He really knows the law and digs deep. He is a wonderful appellate attorney." "Justin has a breadth of skills that is really unique in the market." "His client service and availability is excellent." "He has a very valuable perspective on any type of investigation and litigation matter."*

Band 1 Litigation: White-Collar Crime & Government Investigations: The Elite

Akin

What the team is known for

Akin offers expert handling of complex criminal and civil investigations, including cross-border proceedings before the DOJ, the SEC, the CFTC and wider regulators. Demonstrates notable expertise in defending individuals and companies against enforcement actions, fielding particular experience in representing financial services clients. Clients benefit from its strong bench of lawyers offering notable government-side experience. Regularly called on by corporate clients to conduct sensitive internal investigations into compliance and workplace conduct.

Strengths

"Akin is superior. They can handle any subject matter and are incredibly thoughtful in their approach."

"Akin is a full-service firm with a deep bench and a responsive team."

"Akin is an excellent firm. The team is highly responsive and offers impressive depth."

"Akin is trial-ready and extremely competent."

"Akin knows our business as well as we do and takes the time to understand what we are trying to achieve."

Work highlights

Akin represented Two Sigma Investments in con-

nection with investigations by the SEC, and other agencies, into a scheme by a rogue employee that resulted in substantial investor losses.

Notable practitioners

James Benjamin draws widespread acclaim for his impressive track record of defending financial institutions and their senior employees in high-stakes investigations and criminal proceedings.

Strengths: *"Jim is unflappable. He is always cool and calm under pressure." "Jim is well-rounded and sharp. He's one of the lawyers who can do it all; a court advocate as well as an outstanding strategist."*

"Jim is one of the leading lights. He is a really fierce advocate and has a great way with people." "Jim is as good as it gets. He's practical and client-friendly."

Katherine Goldstein has a strong reputation among her peers for her broad criminal defense practice, which sees her frequently advising clients facing all manner of white-collar proceedings, including regulatory and internal investigations. She is co-head of the firm's white-collar defense and global investigations practice.

Strengths: *"Katie is one of the best in the business." "Katie is a really savvy strategist and she is very reputable when advocating in front of judges." "Katie is an excellent lawyer with great judgment and demeanour. She is a dedicated advocate for her clients."*

Parvin Moyne attracts praise for the strength of her criminal practice, which sees her frequently defend clients from the financial services sector facing allegations of insider trading, fraud and market manipulation.

Strengths: *"Parvin is a real force to be reckoned with." "Parvin is exceptional with clients." "Parvin has really good judgment and is a calming influence in tense matters."*

Michael Asaro draws on extensive governmental experience to counsel clients facing regulatory investigations and allegations such as criminal FCPA violations, fraud and market manipulation. He is leader of the firm's white-collar defense and global investigations practice. **Strengths:** *"Michael is exceptionally smart, practical and solutions-oriented. He is always focused on helping us navigate complex issues in a way that supports our business objectives." "Mike is a solid litigator and can manage matters well." "Mike is very pragmatic and exceptionally good in advising on internal policies and procedures." "Anne Evans defends investment funds, financial institutions, companies and their key individuals in white-collar investigations and enforcement actions brought by a wide variety of regulatory bodies. She is also adept at handling internal investigations." "Strengths: "Anne is a very smart and well-rounded lawyer."*

Cleary Gottlieb Steen & Hamilton LLP

What the team is known for

Cleary Gottlieb Steen & Hamilton LLP lays claim to an accomplished practice that combines extensive experience in white-collar defense and securities disputes with notable commercial litigation capabilities. Highlighted for its impressive global reach, which allows it to regularly act on cross-border investigations involving multiple governmental bodies. Leverages its high-level partner experience at both the DOJ and SEC to offer a wealth of expertise in regulatory proceedings, internal investigations and breach of fiduciary duty claims. Counts a number of leading banks and wider financial institutions among its illustrious client base, alongside

roles acting for major corporates and senior officers and directors.

Strengths

"Cleary has a sophisticated understanding of the commercial realities that clients face."

"They are as good as it gets."

"They are the best I've seen in terms of navigating dynamics and coming up with creative solutions."

Work highlights

Cleary Gottlieb Steen & Hamilton LLP represented Kraken in connection with a lawsuit filed by the SEC. The SEC asserted that Kraken operated as an unregistered exchange, broker-dealer and clearing agent because it allowed the trading of digital asset securities on its platform.

Notable practitioners

Lev Dassin brings notable expertise in representing companies and their high-level employees to his handling of a broad range of often multi-jurisdictional matters, including complex investigations and enforcement proceedings. **Strengths:** *"Lev is a very strong lawyer with excellent judgment."* *"Lev is a savvy and outstanding lawyer."* **Victor Hou** handles a range of sophisticated white-collar defense mandates, regularly assisting large clients facing DOJ and SEC investigations and allegations of misconduct. He is coleader of the firm's Americas litigation group. **Strengths:** *"Victor is just uniquely talented in his ability to come up with creative solutions and to communicate those effectively."* *"Victor is a spectacular lawyer and a remarkable strategist."* *"He is one of the finest white-collar lawyers that there is."* **Joon Kim** is the former acting US Attorney for the Southern District of New York and is considered a go-to for corporations facing criminal and regulatory investigations, often with cross-border elements. **Strengths:** *"Joon Kim is an outstanding lawyer. He is very skilled and thoughtful."* *"Joon is a very talented lawyer and is a steady hand in the most difficult situations."* **Jonathan Kolodner** has a strong cross-border investigations practice with expertise in areas such as FCPA violations. He frequently represents financial institutions and insurance providers, among others. **Strengths:** *"Jonathan is a brilliant lawyer."* *"Jonathan is incredibly practical and thoughtful."* *"He is someone of impeccable judgment."* **Lisa Vicens** is noted for her expertise in representing public companies and their boards in internal and governmental investigations. She is adept at handling FCPA matters. **Strengths:** *"Lisa has deep knowledge and gets into the details in a way that few people do."* **Breon Peace** concentrates his practice on sophisticated enforcement matters, white-collar defense and government investigations. He formerly served as US Attorney for the Eastern District of New York. **Strengths:** *"He is a sterling defense lawyer who really thinks through complex criminal matters."* **Rahul Mukhi** advises individuals and corporates in government and internal investigations. He is particularly noted for his expertise in cryptocurrency-related matters, as well as insider trading and FCPA violations, among others. **Strengths:** *"Rahul is a very sophisticated manager and problem-solver."* *"Rahul is client-driven, pragmatic and provides an efficient service."* *"Rahul is one of the most diligent, detail-oriented lawyers I've known. He is very compassionate for his clients and is hard-working."*

Davis Polk & Wardwell LLP

What the team is known for

Davis Polk & Wardwell LLP is highly esteemed for its strengths in defending government enforcement and investigations involving multiple jurisdictions and agencies. Able to call on a formidable roster of talented litigators, offering extensive expertise in trial and appellate proceedings, as well as notable former government experience. Impressive client roster includes market-leading financial services firms, manufacturers and pharmaceutical companies.

Strengths

"Davis Polk is extremely creative in their approach. They do not give cookie-cutter advice."

"Davis Polk provides top-notch analysis and legal advice coupled with a deep understanding of the facts and ability to present them with strong sense of advocacy."

"They represent their clients with integrity, professionalism and successful strategy."

"Their attention to detail and expertise in handling bet-the-company matters is superb."

"They have very experienced attorneys who have experience at all levels of government, and bring their understanding to bear."

Work highlights

Davis Polk & Wardwell served as counsel to JPMorgan as a victim in a criminal trial concerning a fraudulent scheme by Charlie Javice and Olivier Amar, two executives of the education startup Frank.

Notable practitioners

Greg Andres offers impressive government experience. He handles complex criminal proceedings and trials for corporations and individuals.

Strengths: *"Greg is a top trial lawyer I want on my side."* *"Greg is a true champion for his clients. Going beyond representation, he is a trusted adviser."*

"Greg is extremely intelligent, and very strong tactically and in understanding the strategic direction and in manoeuvring through challenges." **Martine Beamon** wins widespread acclaim for her work handling significant external and internal investigations connected to allegations of fraud, sexual misconduct and FCPA violations, among other things.

Tatiana Martins has valuable experience defending clients caught up in complex cross-border investigations, as well as conducting internal investigations on behalf of large corporations. **Strengths:** *"Tatiana is very hard-working and smart. She has as a really good demeanour when dealing with clients."*

"Tatiana is an exceptional attorney and a trusted advisor. Her judgment and discretion are only surpassed by her loyalty and deep commitment to her clients." *"She leaves no detail uncovered and is very strategic in her approach to representation."*

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton LLP's distinguished litigation practice offers extensive civil and criminal litigation capabilities. Go-to firm for major disputes in fields as diverse as education, energy and pharmaceuticals, fielding particular strength in the representation of financial services institutions. Expert handling of criminal and civil investigations conducted by agencies such as the DOJ, attorneys general and the SEC, drawing upon extensive cross-border capabilities.

Counts a number of former governmental luminaries among its impressive stable of litigators.

Strengths

"Debevoise is extremely practical, sharp and has seen everything."

"They're straight shooters and very effective advocates."

"They are extremely diligent and dedicated to our matters. They are available whenever I need them."

"What I feel distinguishes the firm as a whole is their rare combination of talent and humility."

Work highlights

Debevoise & Plimpton LLP advised American Express Company in a five-year investigation into several of the bank's sales practices by the Department of Justice.

Notable practitioners

Chair of the white collar and regulatory defense group, **Bruce Yannett** is regularly called upon by a host of market-leading companies facing high-stakes criminal investigations. His sophisticated practice covers the defense of allegations such as fraud, money laundering and FCPA violations.

Mary Jo White offers unparalleled experience dealing with business-critical investigations and regulatory enforcement proceedings, having previously served as chair of the SEC. **Strengths:** *"She is the preeminent practitioner in the space."*

Helen Cantwell is widely recognized for her expertise in handling internal investigations relating to allegations of sexual harassment and misconduct, as well as her representation of clients facing external regulatory investigations and complex criminal proceedings. She is also co-chair of the white-collar and regulatory defense group. **Strengths:** *"Helen is laser-sharp and has an adept manner working with clients and organisations. She provides practical and sound advice."*

Andrew Ceresney co-chairs the firm's prestigious litigation department and defends major institutions in regulatory investigations, as well as criminal and civil litigation. He is cochair of the firm's litigation department. **Strengths:** *"Andrew has the ability to quickly connect with the client and understand their goals, which leads to effective and sound recommendations."*

"Andrew is one the best litigators I've worked with." *"Andrew is incredibly responsive and a true expert."* *"Andrew is one of the most elite and effective defense lawyers in the country."*

Daniel Gitner is a highly seasoned defense lawyer. Leveraging his prior position as chief of the criminal division in the US attorney's office for the SDNY, Daniel advises on a broad range of white-collar investigations, including fraud, bribery, and embezzlement allegations. **Strengths:** *"Daniel is one of the best trial lawyers I know."*

"His reputation, integrity and work ethic is unparalleled." *"Everybody trusts Daniel's judgment and skills. He is really thoughtful and talented."* *"He is one of the premier white-collar attorneys of his generation. He is savvy and bold."*

Former federal judge and prosecutor **John Gleeson** operates a wide-ranging litigation practice, with expertise in both civil and white-collar proceedings. **Strengths:** *"John has the exact balance of legal acumen and compassion."*

"John is a consummate professional. His insights are invaluable." **Winston Paes** applies his strong prosecutorial background in securities and business fraud to his representation of companies in white-collar proceedings and internal investigations.

Strengths: "Winston provides excellent counsel to clients when navigating challenging issues." "Winston is someone who the courts respect. He is a tremendous trial lawyer and court advocate." "He is smart, knowledgeable and reasonable." "Winston has a rare combination of competency with humility." "He has genuine enthusiasm and passion for the work he does." **Jane Shvets** demonstrates a strong track record of defending large institutions in complex criminal investigations. **Strengths:** "Jane is excellent. She provides a great client service and has a really good demeanor." **Courtney Dankworth** focuses on representing clients in regulator defense and internal investigations, including those in connection with financial services clients. **Strengths:** "Courtney is super accessible, totally reliable, calm and gives thoughtful advice."

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher LLP fields a preeminent litigation practice that offers top-quality work on an impressive range of bet-the-company civil and criminal disputes. Much admired for its experienced bench of litigators, fielding extensive trial and appellate expertise. Expertly handles cross-border investigations and defends high-profile enforcement actions involving multiple regulators. Acts for an impressive roster of clients, including industry-leading technology companies and financial institutions, as well as prominent political figures. Regularly called on by clients facing high-stakes cases and complex allegations, including FCPA violations, financial fraud and money laundering.

Strengths

"Gibson Dunn provides thoughtful strategy balancing known and unknown risks."

"They have great bench strength and depth of experience across different areas."

"They are excellent litigators and trial lawyers."

Work highlights

Gibson, Dunn & Crutcher LLP represented Bill Hwang, founder of Archegos Capital Management, in a criminal market manipulation case involving allegations of open-market manipulation and over \$100 billion in market positions.

Notable practitioners

Barry Berke is widely acknowledged as one of the finest criminal trial attorneys in the city, winning universal praise for his sophisticated representation of prominent individual and corporate clients facing high-stakes proceedings. **Strengths:** "Barry is one of the most foremost trial attorneys. He is relentless, has tremendous charisma and is wonderful with the clients." "Barry is very strategic and very good in front of the judge and jury." "Barry stands out to me as a long time leader in the field. He is a real star and is widely regarded as such." **Dani James** is regularly called on by individuals facing criminal proceedings and companies involved in federal investigations. **Strengths:** "Dani has mastery of the facts, high integrity and is a great partner to work with and to have on your side." "Dani is a very skilful trial lawyer. She does incredible cross-examinations with such finesse." "Dani is a fantastic advocate. She is a poised and compelling lawyer in the courtroom." **Reed Brodsky** is distinguished by his extensive experience litigating major criminal trials in the financial crime space, having acted in

a number of high-profile cases involving allegations such as fraud and market manipulation. **Strengths:** "Reed is a fantastic white-collar litigator." **Mylan Denerstein** offers a broad white-collar practice, which includes representing significant corporate and individual clients in criminal proceedings. She has further expertise handling CFTC enforcement actions. **Strengths:** "Clients really trust Mylan. She has a strong legal mind and excellent skills." **Michael Martinez** is noted for his representation of individuals and high-profile corporates in major government investigations. Demonstrates particular expertise before the SEC. **Strengths:** "Mike is an incredible writer and a tremendous trial and appellate attorney." "Mike is an outstanding trial lawyer. He is very good on his feet." **Zainab Ahmad** is noted for her expertise in white-collar defense and investigations in matters involving corruption, anti-money laundering, sanctions and FCPA issues. **Strengths:** "Zainab is someone we go to for trusted advice given her wealth of knowledge."

Jordan Estes defends companies and individuals in white-collar criminal and regulatory trials, investigations and enforcement proceedings conducted by federal and state agencies. She also has expertise in internal investigations. **Strengths:** "She is really smart, tough and tenacious." "Jordan is very compassionate for her clients. She cares so much." "Jordan is tremendous in a courtroom." "Jordan is detail-oriented and always one step ahead."

Latham & Watkins LLP

What the team is known for

The esteemed international firm Latham & Watkins LLP demonstrates expertise in handling complex enforcement proceedings for household-name clients. Strong bench of former government attorneys and broad global network allows it to act on high-profile investigations and enforcement proceedings. Draws on an extensive nationwide footprint and broad subject matter expertise to offer adept handling of a range of civil and criminal disputes. Enviably client base includes leading pharmaceutical companies and manufacturing firms, as well as high-profile individuals.

Strengths

"Latham provides really high quality work and they are extremely prompt and thorough. I have no reservations about the advice they give."

"Latham is a very versatile firm, willing to take on matters that are atypical for clients. They come up with great creative solutions."

"They are thorough in explaining the legal process and have continually expressed care and diligence."

"Latham provides excellent risk-based advice and clear strategic vision when it comes to complex problems."

"They have a deep bench of advisors and litigators who are able to handle the most complex and nuanced matters."

Notable practitioners

Richard Owens serves as a trusted adviser to major corporations and individual clients. He handles a broad array of criminal allegations and regulatory proceedings. **Marc Berger** is global cochair of the firm's white collar defense and investigations practice. Companies, boards and executives accused of a range of issues including market manipulation, insider trading and crypto-related fraud ben-

efit from his extensive prior experience in the SEC. **Strengths:** "Marc is well-respected by regulators and clients and has a thoughtful approach to difficult problems." "Marc is absolutely top-notch. He has excellent judgment, he can cut through the noise and identify the issues and navigate relationships with regulators with finesse." "Marc has a real ability to put the client at ease and explain the situation and contextualise it." "Marc knows the ins and outs of how investigations work and how to communicate that to business clients." "He is a highly strategic thinker." **Christopher Garcia** regularly called on by global companies to conduct internal investigations and defend regulatory proceedings. **Strengths:** "Christopher knows how to handle complex matters with multi-dimensional players that bring complexity." "He shows genuine compassion and delivers a service with a refreshing level of candor." "Christopher has a great way of getting to the facts, finding the outcomes and guiding clients." **Benjamin Naftalis** has a well-regarded criminal defense practice, which includes internal and external investigations and complex defense proceedings. **Strengths:** "Ben is very pragmatic and he gets good results." "Ben manages to see bright spots and opportunities even in some of the darkest matters clients face." **Robert Hotz** is frequently called on by companies and individual clients to handle regulatory enforcement matters and complex criminal investigations. **Strengths:** "Robert's personal skills and dedication to his clients are unparalleled." "Rob continues to deliver an excellent mix of market-informed and pragmatic advice." "Robert provided an excellent client service. I felt entirely confident with his guidance and support." **Douglas** represents clients in complex investigations, litigation and regulatory matters, drawing on his experience as a former Chief Trial Attorney at the US Commodity Futures Trading Commission. He is particularly noted for his expertise across the financial services, fintech and crypto sectors. **Strengths:** "Doug is very responsive, provides great service and is always thoughtful and knowledgeable." "He's easy to work with and he understands our business and objectives."

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison LLP is universally recognized as a preeminent litigation firm with first-class expertise across civil and criminal disputes. Houses an enviable bench of outstanding courtroom advocates and regulatory experts who act on market-leading litigation, drawing on strength in industries such as financial services, oil and gas and technology. Frequently retained to handle investigations conducted by bodies such as the DOJ, SEC and CFTC. Dominant regulatory enforcement practice that attracts multinational corporates from a breadth of industries.

Strengths

"Paul Weiss is diligent and detail-oriented."

"Paul Weiss has an incredibly deep bench."

"They have very smart and perceptive strategic-thinkers."

"Paul Weiss has the ability to see through gaps and identify creative strategies to achieve desired results."

"They are very practical in understanding and dealing with the commercial realities and implications."

Work highlights

Paul, Weiss, Rifkind, Wharton & Garrison LLP defended DailyPay against claims asserting that DailyPay's on-demand pay product constitutes a loan in violation of state and federal usury and consumer deception laws.

Notable practitioners

Theodore Wells is widely recognized as one of the country's most prominent criminal trial attorneys. He boasts an enviable record of success in high-stakes criminal proceedings for market-leading clients. **Strengths:** *"Ted is a legend of the Bar."*

Roberto Finzi handles an impressive range of mandates, including major domestic and international investigations by the DOJ and regulatory bodies.

Strengths: *"Roberto is a very good trial lawyer and advocate for his clients." "Roberto is who I want by my side in times of crisis and in calm. He is a masterful lawyer and a strategic thinker."* Former Attorney General of the United States Loretta Lynch is commended for her expert crisis management skills. Her experience includes criminal proceedings, investigations and regulatory concerns. Lorin Reisner offers impressive experience in leading government positions. He handles a wide range of criminal proceedings for major corporate clients.

Strengths: *"Lorin has an excellent client-facing manner and is a good strategist."* **Antonia Apps** is a considered an excellent choice for major corporates and senior executives facing regulatory investigations and enforcement actions. She offers immense skills in trial. Richard Tarlowe is recommended for his work defending companies and high-level employees facing a broad array of criminal and regulatory issues, regularly handling matters involving allegations of financial fraud, corruption and tax violation. **Strengths:** *"Richard takes a very smart and creative approach..." "Richard is an utter delight to work with. He is exceptionally kind and a great strategist."* **Harris Fischman** expertly defends clients in white-collar investigations concerning a wide range of issues such as financial reporting and short selling. **Strengths:** *"Harris is very thoughtful and forward-thinking." "Harris is a seasoned white-collar lawyer who has the ability to cut through the noise and get to the heart of the matter." "He is very steady, calm and reasonable in his approach."*

Joshua Hill is highly adept at representing clients facing significant government and internal investigations, among a number of other matters.

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates fields a bench of expert litigators who are frequently retained to handle major commercial and criminal disputes at trial and appellate level. Maintains a broad client base of market-leading banks and blue-chip corporations. Noted for its strong enforcement and investigations practice that frequently handles cross-border proceedings on behalf of individuals and institutions. Offers enviable bench strength across the civil and criminal spheres, with multiple former prosecutors counted among its ranks.

Strengths

"Skadden has a first-class, incredibly strong white-collar team."

"The breadth and depth of Skadden's practice and global reach is unmatched. You always have the top experts at the table."

"They are totally dedicated to success."

"They approach matters with an understanding of all perspectives. They know the players and have instant credibility."

Work highlights

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates represented KuCoin's co-founder, Ke Tang, who faced allegations that he had owned part of an unlicensed money transmitting business in the United States.

Notable practitioners

David Meister brings his impressive government experience to bear in his handling of complex criminal and regulatory investigations, with matters often involving significant cross-border elements.

Strengths: *"David is one of the very strongest white-collar defense lawyers. He is creative and smart." "David is seen as a dean of the white-collar crime Bar. He is called for the bet-the-company matters." "He is a pragmatic adviser and a great team-leader."*

"David is an excellent lawyer who is very experienced and has great judgment." *"David is a very strategic thinker."* David Zornow frequently takes on the DOJ and regulatory bodies in major investigations and criminal trials. He is also a leading choice for internal investigations. **Strengths:** *"David is excellence in person. He is sharp, witty and always on the ball. You would not want anybody else in a court room defending your case."* **Steven Glaser** is noted for his work defending clients facing complex criminal proceedings and investigations involving allegations including FCPA violations, securities fraud and money laundering. **Strengths:** *"Steven is exceptionally smart and talented." "Steve is very effective at advocating for his clients." "Steven is a remarkable lawyer. He has excellent credibility." "He matches together intelligence, strategic-thinking and a human touch."* **Andrea Griswold** advises her clients, including companies, boards, financial institutions, asset managers and individuals, in white-collar criminal investigations, litigation and trials.

Strengths: *"Andrea is a formidable presence." "She is an incredibly effective litigator who has incredible composure and strength."* Christopher Gunther has a robust criminal and regulatory practice, which regularly sees him handling external and internal investigations and associated criminal proceedings for individual and corporate clients from a range of industry sectors. Lawrence Spiegel is an experienced defense attorney who offers a proven track record handling internal and external investigations and related proceedings. **Strengths:** *"Lawrence is a great strategist and gives tremendous advice." "He is a quick-thinker who is always two steps ahead of the game. He's an excellent writer and, above all, very creative."*

Sullivan & Cromwell LLP

What the team is known for

Sullivan & Cromwell LLP consistently demonstrates its first-class command of complex financial services litigation, acting for leading market players on precedent-setting securities disputes and regula-

tory concerns. Fields a standout criminal defense team with strong cross-border capabilities, which is frequently retained in internal and external investigations, as well as high-stakes litigation. Acts for both individual and institutional clients from industries such as manufacturing, technology and energy, and frequently advises on emerging areas of criminal law, including spoofing and AML.

Strengths

"Sullivan & Cromwell has very deep experience and the bench strength to tackle any task."

"They are experts in what they do."

"They are organised, practical and strategic."

"Sullivan & Cromwell is unbelievably thoughtful in leading strategy and making strategic decisions."

Notable practitioners

Former co-director of the SEC Steven Peikin frequently handles major internal and government investigations on behalf of large corporations.

Strengths: *"Steven is an excellent speaker and advocate." "Steven is a very strong and connected securities lawyer."* **Nicolas Bourtin** routinely represents major financial institutions and large corporations in complex external and internal investigations.

He demonstrates further expertise in criminal trial and appellate matters. **Strengths:** *"Nic has excellent judgment and is a strong collaborative partner to work with." "Nic is very bright and a great leader."* Sharon Cohen Levin's impressive experience includes the representation of financial institutions in criminal investigations with far-reaching, international significance. **Strengths:** *"Sharon is capable of giving empathetic, practical and effective advice, even under the most difficult of circumstances."*

"Sharon is a walking encyclopaedia. She's incredibly knowledgeable and an amazing advocate." **Nicole Friedlander** regularly represents financial institutions under criminal investigation as part of her white-collar defense capabilities. She is also noted for her cross-border experience. **Strengths:** *"Nicole is a pleasure to work with. She is tactful, candid and thorough."* **Alexander Willscher** is regularly called on by significant banking sector clients to advise on high-stakes governmental and regulatory investigations. **Strengths:** *"Alex walks into the room and has instant credibility and command of the facts." "Alex is a subject matter expert in what he does. He has unbelievable judgment and an incredible approach to strategic thinking."* **James McDonald** is noted for his expertise in representing clients in a variety of white-collar criminal investigations and enforcement, with particular emphasis in the commodities and derivatives space, and cryptocurrency sector. **Strengths:** *"Jamie is incredibly affable and gets to the problem really quickly and solves it." "Jamie's strategic insights and ability to see around corners and provide elegant solutions are really impressive."*

WilmerHale

What the team is known for

WilmerHale has an esteemed practice that regularly acts on big-ticket civil and criminal disputes, drawing on a strong global platform and notable trial skills. Acts on cross-border regulatory investigations and enforcement proceedings for financial institutions and international companies, involving bodies such as the DOJ, CFTC and SEC. Advises clients facing a wide range of criminal allegations, with notable experience acting on mandates

involving charges of securities fraud, criminal anti-trust violations and FCPA infractions.

Strengths

"WilmerHale has amazing global coverage and expertise."

"Their industry knowledge is second-to-none."

"WilmerHale provides superb judgement, skill and responsiveness."

Work highlights

WilmerHale represented Gilead Sciences in a quiet tam lawsuit concerning allegations of a violation of the Anti-Kickback provisions of the False Claims Act.

Notable practitioners

Boyd Johnson is a trial lawyer with nearly three decades of experience in the public and private sectors. He assists both companies and individuals facing sensitive government investigations and criminal proceedings. **Strengths:** *"Boyd is a very strategic partner with strong technical expertise and legal understanding." "Boyd is a spectacular lawyer who clients can count on for direct and spot-on counsel."* **Anjan Sahni** draws extensive praise for his sophisticated criminal practice encompassing regulatory investigations and allegations of fraud and insider trading. **Strengths:** *"Anjan has brilliant strategy and is an effective communicator." "Anjan cares about the matter and is highly capable." "Anjan is the gold standard as a defense lawyer."*

Jay Holtmeier co-leads WilmerHale's Foreign Corrupt Practices Act and Anti-Corruption Group. He represents organizations and individuals in government and internal investigations. He is particularly noted for his FCPA and ESG compliance expertise.

Strengths: *"Jay is an excellent communicator. He can take complex information and make it simple."*

Brendan McGuire focuses on defending clients in high-stakes government investigations, regulatory enforcement actions, internal investigations and complex litigation. Drawing on his experience as a former federal prosecutor, he advises corporations and individuals on matters ranging from fraud, bribery and embezzlement, to cybersecurity or economic sanctions. **Strengths:** *"Brendan is excellent and very thorough." "Brendan is a tenacious litigator. He leads the team in a way that gives you total confidence." "He is a highly skilled advocate with deep ties to the New York courts."* **Preet Bharrara**, former US Attorney for the SDNY, is a commended practitioner in investigations and criminal litigation matters. **Strengths:** *"Preet is very skilled in strategy." "Preet has got a sophisticated understanding of legal issues and is a skilled legal mind."*

Robert Boone advises clients in a range of white-collar investigations, litigation and trials, including relating to wire fraud and bribery, among many others. **Strengths:** *"Robert has all the skillsets and the trial presence." "He is an expert from a strategic leadership standpoint."*

Band 2 Litigation: White-Collar Crime & Government Investigations: The Elite

Cahill Gordon & Reindel LLP

What the team is known for

Cahill Gordon & Reindel LLP is a full-service firm with proven strength handling domestic and international regulatory investigations and related

enforcement proceedings. Regularly defends both individuals and corporations from a diverse range of industries, with noted experience acting across the financial services, retail and technology sectors. Matters handled include financial fraud, money laundering and FCPA violations, as well as complex commercial litigation.

Strengths

"Their attention to client service is unmatched."

"They really understand how best to advocate for us as a client."

"They give very good advice that is practical, actionable and takes into account the business side of things."

"They invest in your firm and care about the outcome."

Work highlights

Cahill Gordon & Reindel LLP represented Microsoft in civil litigation asserting racketeering, trademark infringement and common law causes of action to obtain an emergency injunctive relief to disrupt the Storm-1152 cybercrime service.

Notable practitioners

Samson Enzer is noted for his expert representation of both individual and corporate clients facing allegations including FCPA violations, insider trading and public corruption. **Strengths:** *"The level of care and effort is amazing. He's very receptive to feedback and takes on the client's mindset and makes it his own."* **Kiersten Fletcher** is adept at advising multinational financial institutions and individuals in investigations, enforcement actions and litigation involving money laundering, fraud and insider trading. **Strengths:** *"Kiersten is very smart, talented and tenacious." "Her speed and ability to analyze quickly is really valuable."*

Covington & Burling LLP

What the team is known for

Covington & Burling LLP is a go-to practice for life science companies under investigation by domestic and international regulatory bodies, routinely advising clients on areas including financial crime, international trade issues, sexual misconduct and tax fraud matters. Its client base also includes high-profile political figures, technology companies and financial institutions. Highlighted for its extensive courtroom experience, as well as its strong bench of former government attorneys with notable experience handling complex cross-border mandates.

Strengths

"Covington has a deep bench to pull from and is always able to bring the right specialists to the table."

"They are very client-focused, smart and strategic thinkers."

"There is a broad range of expertise within the firm."

Work highlights

Covington & Burling LLP conducted an investigation on behalf of a special committee of the board of trustees of the World Economic Forum into allegations of racial and gender harassment and discrimination, bullying and other alleged workplace misconduct.

Notable practitioners

Alan Vinegrad undertakes a broad caseload of white-collar defense work. He regularly acts for both individuals and institutions in connection with

regulatory investigations and allegations including fraud and insider trading. **Strengths:** *"Alan is a very diligent advocate for his clients."* **Nancy Kestenbaum** is widely acknowledged as a market-leading lawyer in white-collar cases involving allegations of sexual misconduct. Her broader practice also includes regulatory investigations and matters relating to potential FCPA violations. **Strengths:** *"Working with Nancy was fantastic. She made herself available any time we needed and was very practical in her advice."* **Amanda Kramer** handles government investigations, enforcement actions, white-collar criminal defense and internal investigations. Particularly noted for her expertise in workplace culture reviews in gender and racial equality and sexual misconduct cases. **Strengths:** *"She is a thoughtful and strategic lawyer." "Amanda is instinctively a great defense attorney." "She is a fearless and terrific trial lawyer."* **Kristin Mace** is a skilled advocate for individuals and corporations in government enforcement, investigations and litigation. **Strengths:** *"Kristin is an effective cross-examiner and a tenacious lawyer." "She is incredibly steady and smart." "She is a creative lawyer with a full set of skills."*

Dechert LLP

What the team is known for

Dechert LLP is renowned for the depth of its white-collar defense practice and notable bench of experienced civil and criminal litigators. Recognized as a go-to practice for individuals facing external investigations and enforcement proceedings, as well as acting for major banks and global corporations. Frequently retained on cross-border matters, including investigations conducted by foreign regulators. Counts a number of highly regarded former government prosecutors and high-ranking DOJ officials among its ranks.

Strengths

"Dechert has a world class team of nationally and internationally respected senior lawyers with deep experience and credibility."

"Dechert displays an extreme amount of care."

"The team operates with an exceptional level of cohesion and collaboration. Each member brings a unique set of skills and experiences, and together they work seamlessly to tackle complex issues."

Work highlights

Dechert LLP served as co-counsel to TikTok in response to a subpoena issued by the SDNY that addressed concerns of consumer data and security, content moderation practices, communications with individuals and entities in China and in-app purchasing protocols.

Notable practitioners

Andrew Levander is widely acknowledged as one of the country's preeminent white-collar defense attorneys. He frequently litigates major criminal trials and remains a go-to for major corporations in need of representation in investigations. **Strengths:** *"Andrew is calm, deliberate and engenders respect." "Andrew is seasoned and strategic, and has very good judgment." "Andrew has that rare set of skills that allow him to keep people calm in situations that might otherwise trouble them."* **Jonathan Streeter** is respected for his criminal trial work, regularly assisting clients facing substantial allegations of financial misconduct. He has additional strength

in representing institutions facing criminal and regulatory investigations. **Strengths:** *"Jonathan is the type of lawyer that you want on your side." "Jonathan is very good in court and has a great manner with clients."* **Jeffrey Brown** leverages his extensive experience as formal prosecutor to expertly represent companies and individuals in criminal and civil investigations. He is also highlighted for his strong trial capability. **Strengths:** *"He is really good in managing matters for commercial clients and brings real-world, savvy business understanding."*

Goodwin

What the team is known for

Goodwin draws on the significant expertise in regulatory investigations and enforcement proceedings of its notable bench of former federal prosecutors and trial lawyers. Also noted for its expert corporate governance practice and strength in handling internal investigations. Experience representing clients under investigation by bodies such as the DOJ and SEC, as well as foreign regulators. Counts major financial services firms, nonprofit organizations and logistics companies among its clients.

Strengths

"Goodwin has a deep bench of talent."

"Goodwin provides a robust and extremely high-quality service to its clients."

"Goodwin is incredibly responsive, business-focused and client friendly."

"They are very responsive and willing to collaborate."

Work highlights

Goodwin represented Medical Properties Trust in various investigations, including by the United States Congress, the USAO and the SEC, focused on private equity's involvement in the US healthcare system.

Notable practitioners

Richard Strassberg heads the firm's white-collar group and is widely esteemed for his work defending clients in high-stakes criminal trials. His practice extends to external and internal investigations and regulatory proceedings. **Strengths:** *"Richard has always been incredibly measured and a very thoughtful lawyer." "Richard is really good with clients and very well-respected by judges."*

William Harrington is particularly noted for his representation of clients in the healthcare and financial services sectors, regularly acting on their behalf in the defense against allegations including fraud, FCA violations and insider trading. **Strengths:** *"Bill is an excellent lawyer who is smart and dedicated to his clients. He shows great judgment and is an effective advocate." "Bill is very smart, knowledgeable and experienced." "He is very good at analyzing all aspects of a situation, as well as planning and strategizing several moves ahead of time."* As former chief of the criminal division of the Eastern District of New York, James Gatta draws on impressive government experience to represent corporate and individual clients facing a broad array of potential criminal and regulatory issues. **Strengths:** *"Jim is what I'd consider a velvet hammer. He is a strong and true litigator, but he does it in a way that is diplomatic and thoughtful." "Jim is a calming force and is so strategic. He is really incredible in a time of crisis." "He is a phenomenal lawyer who is able to navigate difficult situations to find the best resolution for his*

clients." "He is fantastic and detail-oriented, and has a great command of the law and facts." "Jim is practical and his judgment is impeccable." Anne Railton comes recommended for her impressive experience representing significant corporate clients under criminal investigation for alleged tax fraud, as well as other financial crimes. **Strengths:** *"She is very smart and practical in terms of strategizing how the case will play before the court." "Anne is particularly fantastic and incredibly easy to work with. She's the full package." "Anne has excellent client service and is a very competent and sophisticated lawyer."*

Jenner & Block LLP

What the team is known for

Jenner & Block LLP is commended for its strong white-collar criminal defense capabilities, where it acts on behalf of institutions and senior executives in major investigations and criminal proceedings brought by bodies such as the DOJ. Demonstrates experience handling matters involving alleged public corruption, securities fraud and insider trading for a broad client base that includes manufacturers and financial services firms.

Strengths

"Jenner & Block leverages its deep experience to come up with a strong strategy to approach a situation."

"They are very collaborative, thoughtful and terrific to work with."

"They are efficient, articulate, responsive and savvy."

Work highlights

Jenner & Block LLP represented Christiaan Trunz, a precious metals futures trader, in a DOJ international market manipulation investigation.

Notable practitioners

Anthony Barkow co-heads the firm's white-collar practice and is a respected defense attorney with notable experience guiding clients through sensitive criminal investigations. **Strengths:** *"Tony is both humble and exceptionally bright." "Tony is a brilliant lawyer who is incredibly diligent and hard-working. He is always thinking about the client's interest and how to best position them for good results." "Tony is extremely professional, responsive and provides practical advice geared towards problem-solving." "Tony is beloved by clients and is able to steer them through the deepest of crises. He quickly gains their trust and comes up with wonderful plans of action."*

Katya Jestin is co-managing partner of the firm and draws on her impressive experience to act for wide-ranging clients facing DOJ and SEC investigations, as well as conducting internal investigations. **Strengths:** *"Katya is smart and savvy." "Katya consistently provides outstanding, practical legal counsel and is highly responsive."* **Anne Cortina Perry** handles governmental, internal and regulatory investigations in a variety of areas, including financial crime, antitrust and corruption. She is also adept in matters involving #MeToo and other allegations of criminal, sexual or racial harassment or discrimination.

Kobre & Kim

What the team is known for

Kobre & Kim is a prominent litigation boutique that provides individual and institutional clients with top-flight representation in high-profile white-collar investigations and litigation. Criminal defense

offering complemented by extensive cross-border expertise and courtroom experience, as part of a broader commercial practice. Regularly defends clients from proceedings conducted by bodies such as the SEC and CFTC. Noted for its handling of complex multi-jurisdictional disputes on behalf of a broad client base.

Strengths

"Kobre & Kim is very strategic, intelligent, fast-moving and insightful."

"They are extremely hard-working and clearly care about their client."

"They provide top-of-the-line service. You feel well-represented with Kobre & Kim."

"They have a knack for understanding all the issues and outcomes."

Work highlights

Kobre & Kim defended Cumberland DRW against a regulatory investigation and enforcement action brought by the SEC regarding its purchases and sales of crypto assets.

Notable practitioners

Michael Kim offers impressive experience handling major cross-border investigations involving fraud and asset forfeiture. He frequently advises in relation to a range of complex criminal disputes. **Strengths:** *"Michael is an excellent lawyer and his ability to see around corners is uncanny." "Michael is the person who board of directors want in the room. He has a very innovative way of thinking about cases." "Michael is a master strategist."* Steven Kobre is regularly called on by a range of clients, including financial institutions and Fortune 500 companies. He counsels on complex criminal and regulatory investigations, as well as high-stakes commercial litigation. **Strengths:** *"Steven sees the bigger picture and is very effective in representing his clients." "Steven is an amazingly savvy, sophisticated and commercial white-collar lawyer with impeccable judgment and poise."* **Jonathan Cogan** is a skilled lawyer who represents his clients in litigation and enforcement defense matters against the DOJ, CFTC and SEC. **Strengths:** *"Jonathan's ability to get into the weeds, understand the issues and get to the conclusion is excellent." "He thinks on his feet and is a very skilled oral presenter in the courtroom." "He has really great instincts for defense strategy, and is good at cutting through large amounts of issues to get to the right outcome."*

Milbank LLP

What the team is known for

Milbank LLP is a respected litigation practice that offers notable strength in white-collar matters, often advising on investigations and enforcement actions in disputes concerning FCPA violations, criminal antitrust, securities fraud and wider financial fraud claims. Houses a respected bench of talented litigators, and offers notable capability handling complex multi-jurisdictional disputes for financial sector clients, as well as a strong track record in defending individuals facing high-stakes criminal and regulatory matters.

Strengths

"Milbank is very knowledgeable of the applicable regulation but also of the institutional agendas of the regulators."

"Milbank provides amazing guidance."

"It is the dream team."

"Each member brings different strengths to the team."

Work highlights

Milbank LLP represented CQC Impact Investors in an investigation that resulted in a federal prosecution and enforcement action connected to the carbon markets, and the indictment of CQC's former CEO on commodities, securities and wire fraud charges.

Notable practitioners

George Canellos enjoys a reputation as one of the city's most sought-after criminal defense attorneys, winning widespread acclaim for a sophisticated practice that includes high-stakes criminal trials and regulatory investigations. **Strengths:** *"He is an incredible strategist and an amazing lawyer." "George is a great oral advocate and brief-writer." "He is incredibly sharp." "I continue to be impressed by his strategic insight into how to manage complex investigations."* **Nola Heller** offers valuable trial experience and defends both individuals and companies against the full range of white-collar criminal allegations. **Strengths:** *"Nola is very thoughtful, client-friendly and able to navigate complex discussions." "It is a pleasure to work with Nola and to be guided by her calm expertise." "Nola is unbelievably bright and exceptionally detail-oriented." "Nola is personable, approachable and a perennial problem-solver."* Chairman of the firm **Scott Edelman** is recognized for the deft guidance he provides to companies facing criminal investigations and trials. **Strengths:** *"Scott is a true genius."* As former SEC director of enforcement, **Gurbir Grewal** is well-versed in handling regulatory enforcement, white-collar criminal matters and investigations. **Strengths:** *"He is certainly a thought-leader and a go-to lawyer in the space." "Gurbir has unparalleled SEC experience."* **Matthew Laroche** advises clients, including financial institutions, corporates, asset managers, boards, and individuals in a variety of white-collar matters, including cross-border investigations. **Strengths:** *"Matthew is a brilliant attorney who cares about his clients." "Matthew is patient and very thoughtful about the legal advice he gives." "He is a very hard-working and well-rounded lawyer."* Tawfiq is noted for his expertise in white-collar matters including regulatory and enforcement proceedings. He routinely handles internal investigations on behalf of financial institutions and multinational companies. **Strengths:** *"Tawfiq is a very smart, hard-working, pleasant lawyer and he is a very effective advocate."*

Ropes & Gray LLP

What the team is known for

Ropes & Gray LLP has extensive experience in regulatory investigations and enforcement proceedings, fielding a strong team of expert litigators and former prosecutors with significant trial experience. Acts on cross-border investigations arising from industries such as healthcare and manufacturing, drawing on resources in Asia and London. Regularly defends clients facing allegations such as money laundering, corruption and fraud.

Strengths

"Ropes & Gray provides a breadth of experience, trustworthiness, diligence and thoroughness." "Ropes & Gray has deep expertise."

Notable practitioners

Christopher Conniff offers extensive experience handling matters including allegations of corruption, fraud and money laundering for individual and corporate clients from a range of industry sectors.

Strengths: *"Chris has an excellent, even-keeled demeanor." "Chris has gravitas and experience, and is a very thoughtful, impressive lawyer." "Chris is very smart, hard-working and has great judgment." "Chris is totally unflappable."* **Sarah Coyne** takes on a wide variety of criminal defense work, but is particularly noted for her experience conducting regulatory proceedings and sensitive internal investigations for financial services firms. **Strengths:** *"Sarah communicates complicated legal topics in a friendly and approachable way. She is always available and knowledgeable about new nuances in the law." "Sarah leads matters with deep expertise." "Sarah is incredibly confident, experienced and balanced."* **Helen Gugel** represents individuals and corporations in internal and government investigations. She handles matters concerning securities, unlawful or unethical business practices and misconduct. **Strengths:** *"Helen is a terrific white-collar lawyer. She has an ability to be detail-oriented and can understand the objectives well."*

Simpson Thacher & Bartlett LLP

What the team is known for

Simpson Thacher & Bartlett LLP has a prominent white-collar group whose regulatory expertise includes major FCPA, antitrust and insider trading investigations and enforcement proceedings. Houses a number of former prosecutors and DOJ officials. Envious client roster includes major financial services firms, technology companies and manufacturers. Impressive capabilities in cross-border mandates.

Strengths

"Simpson Thacher displays thoroughness, pragmatism and a depth of knowledge." "Simpson Thacher handles high exposure and highly sensitive matters, with effective resolution strategy and excellent trial counsel."

Work highlights

Simpson Thacher & Bartlett LLP represented American Electric Power in connection with a \$19 million settlement with the SEC over allegations relating to disclosures and internal controls concerning charitable donations.

Notable practitioners

Nicholas Goldin is highlighted for his work advising corporations and individuals under investigation by various regulatory and governmental bodies for complex criminal allegations. **Strengths:** *"Nick has seen and done it all." "He's super thoughtful and gives commercial advice."* **Josh Levine** is called on by individual and corporate clients from industries such as financial services and pharmaceuticals to guide them through complex regulatory proceedings and investigations. **Michael Osnato** leverages his experience as a former senior official in the SEC's Enforcement Division to represent his clients in a variety of regulatory and government investigations. His clients include financial institutions, public companies, investment managers, cryptocurrency entities and individuals. **Strengths:** *"Michael really knows the securities practice inside-out. He has superb analytical skills and brings a wealth of experience to the table." "Michael is someone who has*

real expertise in the asset management space."

Martin Bell is a former prosecutor noted for his expert representation of companies, boards and executives in investigations, enforcement matters and litigation. **Strengths:** *"Martin is excellent in preparing the case and great at cross-examination." "Martin is always responsive and communicated effectively and promptly."*

Band 3 Litigation: White-Collar Crime & Government Investigations: The Elite

A&O Shearman

What the team is known for

A&O Shearman has a respected team that offers an impressive breadth of expertise in civil and criminal litigation and complex internal and cross-border investigations for a range of corporations, financial institutions and senior executives. Strong multi-jurisdictional capabilities complement its extensive regulatory practice, which includes a significant focus on financial services disputes. Broad disputes practice includes the representation of clients in the real estate, financial services and technology sectors, among others.

Strengths

"A&O Sherman provides exceptional advice." "A&O Shearman has a very efficient team of terrific lawyers." "A&O Shearman gets to the heart of the matter quickly and efficiently. They are very responsive and their subject-matter expertise is top tier." "A&O Shearman did a spectacular job. Because of their global reach, they are very good in cross-border, multidisciplinary matters." "A&O Shearman has an incredibly deep bench and can handle contentious situations with poise."

Work highlights

A&O Shearman represented KuCoin in investigations concerning alleged Bank Secrecy Act violations.

Notable practitioners

Stephen Fishbein acts for individual clients at trial and for corporations in complex investigations, with notable experience representing financial institutions and manufacturers. **Strengths:** *"Stephen is a sage presence at the New York white-collar Bar. He is laser-focused on doing what matters at all times." "Stephen understands our needs and does not waste time and resources on immaterial points."* **John Nathanson** is recommended for his expert defence of clients in DOJ, SEC and CFTC inquiries, especially those in the financial industry. **Strengths:** *"John masterfully builds rapport, lowering the temperature before tough questions are asked." "John is a fantastic lawyer." "John is a very thorough attorney. He is just fantastic." "John is a smart and talented lawyer."* **Julian Moore** represents companies and individuals in a wide range of white-collar investigations and enforcement actions by regulatory agencies, including the DOJ and SEC, among others. He is particularly noted for his experience in internal investigations regarding workplace culture and conduct issues. **Strengths:** *"Julian has very good judgment and is extremely charismatic." "Julian sees the full picture. He really gets to know the client and helps them figure out their goals." "Julian is a very seasoned lawyer." "Julian delved*

into the complex subject matter and provided us with a thoughtful and forward-looking approach."

Katherine Stoller is noted for her expertise in representing companies and individuals in criminal proceedings, investigations and regulatory issues. **Strengths:** "Katherine is a master at handling contentious situations with poise and sharp intellect." "Katherine is an extremely able and strategic lawyer."

Clifford Chance US LLP

What the team is known for

Clifford Chance LLP acts for multinational corporations, financial institutions and senior company executives in litigation and investigations alleging violations of the FCPA, securities regulations and other statutes. Strong enforcement practice, bolstered by a notable group of former federal prosecutors. Extensive global platform sees the firm frequently retained in cross-border proceedings.

Strengths

"The team's ability to handle complex matters makes them stand out."

"Clifford Chance has a breadth of expertise globally. They have highly experienced and agile lawyers who are the top of the market in many jurisdictions and work seamlessly."

"The team is responsive, collaborative and consistently focused on delivering clear, actionable advice that aligns with client objectives."

"They are incredibly collaborative."

Work highlights

Clifford Chance US LLP represented Barry Silbert, the founder and CEO of Digital Currency Group, in civil litigation concerning an allegation of fraud relating to the insolvency of Genesis Capital, one of DCG's subsidiaries.

Notable practitioners

Appellate specialist **Celeste Koeleveld** routinely defends individual and corporate clients accused of financial crimes, with significant experience handling high-profile international cases. **Strengths:** "Celeste has tremendous public service experience which she brings to bear." "She is a terrific legal mind." "She is very capable of discerning facts quickly." **Daniel Silver** is recognized for his work defending individuals and corporations facing criminal prosecution and investigation, offering expertise in areas such as AML and cybersecurity concerns. **Strengths:** "Dan has a steady and calming presence." "Dan is consistently responsive, reliable and attentive, with a strong focus on timely communication and follow-through." "Dan Silver can immediately identify the key risks and see the strategic path before anyone else." "He is really very insightful, thoughtful, strategic and understands all the moving pieces." "He is a smooth and steady hand in court. His demeanor is unflappable."

Cohen & Gresser LLP

What the team is known for

Cohen & Gresser LLP is recognized for its strong regulatory investigations and enforcement practice, calling upon a talented pool of litigators with a wealth of governmental experience. Regularly advises individuals and corporations on fraud, money laundering and insider trading allegations, calling upon an expert financial services practice to offer particular strengths in FINRA and

SEC proceedings. International presence further strengthens its handling of cross-border proceedings. Acts for clients from a broad range of industry sectors, with experience representing energy companies, financial services firms and technology corporations.

Strengths

"Cohen & Gresser has excellent depth of knowledge and experience."

"They are really adaptable to the situation they face and try to get the best resolution for the client."

Work highlights

Cohen & Gresser LLP represented Paul McCabe, and his firm PMAC Consulting, in connection with an investigation by the SEC in relation to them acting as unregistered brokers while facilitating transactions in pre-IPO stocks.

Notable practitioners

Mark Cohen manages the firm's New York office and has an excellent reputation for his sophisticated practice, which entails criminal defense and complex internal investigations. **Strengths:** "He is strong both in advocating for his clients out-of-court and at trial." "Marc is astute and a practitioner. He knows when to put on the breaks and when to accelerate." Jonathan Abernethy is a fine choice of counsel for corporations and individual clients involved in FCPA-related issues and broader white-collar matters. **Strengths:** "Jon is a high-quality, experienced and effective defense attorney." "Jon is a smart, dedicated and strong advocate for clients." "He is diligent and able to navigate very difficult situations." **Christian Everdell** attracts market attention for his representation of high-profile individuals. His expertise includes cross-border disputes and allegations of tax fraud. **Strengths:** "He's a tremendous strategist when it comes to high-stakes white-collar crime." "Chris is a quality criminal defense attorney." "Chris is very level-headed and brings a lot of calm to stressful situations." "Chris is a fabulous lawyer who is detail-oriented, thorough and a tough courtroom lawyer." **Jason Brown** is recommended for his extensive experience representing clients in complex white-collar matters. He regularly handles high-stakes securities fraud and antitrust cases. **Strengths:** "Jason has a wealth of experience and an unflappable demeanor. He is great at cutting to the heart of an issue and has great instincts about what options to pursue." "He is shrewd and has excellent judgment and strategy."

Crowell & Moring LLP

What the team is known for

Crowell & Moring LLP has a well-regarded litigation group with an increasingly prominent regulatory and criminal defense practice. Called on by multinational corporations and their executives to handle high-stakes external investigations and related enforcement proceedings, aided by a strong bench of former government litigators. Further expertise includes the conducting of sensitive internal investigations and advising companies on regulatory compliance.

Strengths

"They are incredibly collaborative, clever and sharp."

"Crowell & Moring has the ability to quickly assess clients' situations, risks and opportunities, and to bring to bear the right mix of expertise and practicality to help solve clients' real world problems."

Work highlights

Crowell & Moring LLP represented Sargeant Marine, Inc. and Daniel Sargeant, a former senior executive, in a DOJ investigation of potential Foreign Corrupt Practices Act and local law violations in connection with contracts in multiple jurisdictions.

Notable practitioners

Kelly Currie served as the Acting US Attorney for the Eastern District of New York. He brings a wealth of expertise handling all manner of domestic and cross-border criminal proceedings, as well as government and internal investigations. **Strengths:** "Kelly is a smart, experienced and practical defense attorney who puts his clients at ease." "Kelly is an outstanding partner to his clients. He understands their challenges and priorities and he never fails to deliver." "Kelly's knowledge of federal criminal practice is valuable and his responsiveness to client concerns and questions sets him apart."

Glen McGorty's broad practice sees him handle both internal and external investigations involving allegations such as FCA violations, fraud and corruption. **Strengths:** "Glen is absolutely brilliant and incredibly empathetic." "Glen is a superlative lawyer and counsellor, and someone you can depend on in the most difficult circumstances for the most excellent advice." "Glen works super hard and is really thoughtful. He can manage a complicated matter well when it comes to structural and factual complexity." "Glen is particularly good in assessing how to approach the situation." **Daniel Zelenko** is frequently called on by major corporations to defend high-stakes criminal proceedings and regulatory investigations, often involving allegations of fraud, money laundering and corruption. **Strengths:** "Dan is very experienced with SEC-facing matters. He has good judgment and is a strong advocate." **Anand Sithian** represents a broad client base of public companies, executives and boards in complex regulatory and enforcement proceedings. Lisa Umans represents major corporations, and their executives, in significant internal investigations and government inquiries. **Strengths:** "Lisa is sophisticated and detailed." "She is an incredibly hard-working and stellar lawyer."

Freshfields US LLP

What the team is known for

Freshfields Bruckhaus Deringer is highly skilled in multijurisdictional commercial and white-collar criminal litigation. Frequently sought after by financial institutions for its expertise in insider trading and accounting fraud investigations, with considerable further expertise representing manufacturers, insurers and corporate executives from a variety of industries. Strong New York bench complemented by an impressive global platform that sees the firm regularly act on large-scale investigations into issues such as market manipulation, as well as holding corporate monitorship positions in prominent international companies.

Strengths

"Freshfields is expert at complex, cross-border matters involving multiple legal systems."

"They are extremely creative in their approach and do not give cookie-cutter advice."

"They are smart, pragmatic and unafraid to roll up their sleeves."

"Freshfields has the ability to grasp issues quickly."

Work highlights

Freshfields US LLP successfully represented Google in a case against two members of a criminal scheme for engaging in an online consumer investment fraud scheme known as pig butchering.

Notable practitioners

Aaron Marcu is a go-to for corporations and boards facing high-stakes criminal allegations and internal investigations. He utilizes his significant white-collar experience to advise on matters such as fraud allegations, criminal tax and money laundering, among other charges. **Kimberly Zelnick** is a go-to attorney for clients such as domestic and international financial institutions facing a wide range of regulatory and criminal investigations. **Strengths:** *"Kimberly's attention to detail is amazing." "She is very proactive and measured. She understands the commercial side of issues and guides us accordingly."*

Fried, Frank, Harris, Shriver & Jacobson LLP**What the team is known for**

Fried, Frank, Harris, Shriver & Jacobson LLP boasts notable strength in criminal and civil investigations and enforcement proceedings, drawing on its strong bench of former prosecutors and experienced litigators. Regularly defends financial services clients in multijurisdictional actions, alongside roles for high-profile individuals and public sector entities. Undertakes an impressive range of work, including the defense of allegations of public corruption, insider trading and FCPA violations.

Strengths

"Fried Frank shows excellent judgment, mastery of complicated facts and is client-focused."
"They are incredibly responsive."

Work highlights

Fried, Frank, Harris, Shriver & Jacobson LLP successfully represented Centers Health Care in settlement of a New York Attorney General enforcement action and a civil DOJ investigation.

Notable practitioners

As former US Attorney for the Southern District of New York, **Audrey Strauss** brings with her a wealth of experience developed from overseeing some of the jurisdiction's most high-profile prosecutions. Her defense practice benefits from particular expertise in SEC-related matters. **Strengths:** *"Audrey is an established figure in the business."* Former US Attorney for the SDNY Geoffrey Berman heads the firm's New York white-collar defense practice. He offers representation in high-stakes Department of Justice investigations and also conducts internal investigations. **Strengths:** *"Geoff is brilliant with strategy."* **Ilan Graff** leverages his experience as former federal prosecutor to expertly assist clients on regulatory, international investigations and litigation. **Strengths:** *"Ilan is a master of analysing and developing practical solutions to mitigate risk."* *"Ilan is smart as a whip and cares about his clients."* *"He delivers excellent, pragmatic advice and works efficiently."* **Stephen Juris** offers experience across a range of criminal and regulatory defense work, as well as complex civil disputes, often advising on matters involving alleged market manipulation, FCPA violations and fraud. **Strengths:** *"Stephen is both a great oral advocate and great with clients."* *"He is an excellent strategic mind."* *"Stephen is a really solid and thorough lawyer."*

Friedman Kaplan Seiler Adelman & Robbins LLP**What the team is known for**

Friedman Kaplan Seiler Adelman & Robbins LLP is a respected East Coast firm that counts educational institutions, media organizations and financial services firms among its broad client base. Sought out by individual clients facing allegations of money laundering, healthcare fraud and insider trading, among other things. Notable experience conducting sensitive internal investigations.

Strengths

"Friedman Kaplan lawyers are relationship-driven, responsive and persuasive advocates for their clients."

"The Friedman Kaplan team showed amazing creativity and strategic vision."

"They are incredibly sophisticated."

Work highlights

Friedman Kaplan Seiler Adelman & Robbins LLP represented the former CFO of Archegos through a sentencing and restitution process, following its representation of him in a market manipulation and fraud prosecution by

the US Attorney's Office for the SDNY.

Notable practitioners

Mary Mulligan handles the full range of white-collar defense work, having represented clients accused of a broad array of criminal allegations, including various types of fraud, criminal tax and FCA violations. She is co-head of the firm's white-collar practice. **Strengths:** *"Mary has decades of experience and this shows in the courtroom."* *"Mary is really smart, thoughtful and thinks about long-term consequences."* *"Mary is very creative and strategic."*

Eric Corngold is co-head of the firm's white-collar practice, and is a seasoned litigator who brings his extensive experience to bear in the defense of companies and their senior employees in criminal investigations and related proceedings. **Strengths:** *"Eric is a very sophisticated, well-respected lawyer with strong credibility with the government."* *"Eric brings a level of intelligence and creativity that others don't."* *"He has terrific insight into problems and thinks of solutions that most other lawyers would not."* **Mala Ahuja Harker** is a distinguished lawyer who acts for clients across a range of industries in white collar litigation. She is strong in regulatory enforcement and civil litigation matters. **Strengths:** *"Mala is savvy litigator."* *"Mala is a great lawyer and strategic thinker."* *"It was a pleasure to observe her level of service, sophistication and strategic thinking."* *"Her individual advocacy has been outstanding. She knows exactly the right tone and arguments to make to the government, and she is easy to work with."* **Tim Haggerty** is noted for his expert representation of both individuals and corporates in a range of white-collar matters, including FCPA violations and insider trading. **Strengths:** *"Tim is a good strategist and a fantastic team player."* *"Tim has great experience and judgment in strategizing a defense for his client."*

King & Spalding LLP**What the team is known for**

King & Spalding LLP fields a strong team retained by large corporate clients under investigation by the government and other regulatory bodies. Also represents individuals in complex criminal proceed-

ings. Expertise includes areas such as sanctions concerns, data breaches and spoofing.

Strengths

"King & Spalding has a broad range of expertise."

"They are excellent advisors who very knowledgeable and connected with the local Bar."

"King & Spalding knows our company very well and consistently considers the impact of legal decisions on business."

Work highlights

King & Spalding LLP represented Traders Global Group, and its founder Murtuza Kazmi, in an enforcement action brought by the CFTC alleging that they fraudulently solicited customers to engage in leveraged retail foreign exchange and commodity transactions.

Notable practitioners

William Johnson is noted for his work representing a broad client base in investigations and criminal proceedings conducted by a range of regulatory bodies, with additional expertise in cybersecurity and privacy matters. **Strengths:** *"Bill is very sharp, practical and has given us excellent guidance."* *"I'm always been impressed by his strategic thinking."*

Craig Carpenito is a notable white-collar attorney who expertly represents individual and corporate clients in a wide range of industries such as healthcare, finance and crypto. **Strengths:** *"Craig is a strong advocate who thinks creatively about how to approach certain problems and issues."*

"Craig is a very good big picture strategist." *"Craig is someone who goes above and beyond."* *"Craig is a very solid and impressive lawyer with great judgment."* **Andrew Hruska** is recognized for his broad white-collar practice, which sees him frequently represent clients from the financial services industry in complex disputes. **Strengths:** *"Andrew is quick and tenacious. He is an ideal litigator you want on your side."* *"He is strategic, creative and pragmatic."* Andrew Michaelson offers notable expertise in defending clients from a range of industries in complex criminal proceedings, with particular experience in matters relating to alleged securities violations. **Strengths:** *"Andrew is strategic, creative and pragmatic."* *"He knows how to protect his clients and is a very effective advocate for them."* *"Andrew digs deep. His investigative process is thorough and robust to make sure we are uncovering key facts."*

Olivia Radin has extensive expertise in advising clients on significant litigation and regulatory investigations. She is experienced in cross-border matters. **Strengths:** *"Olivia inspires trust and confidence, and exudes reassurance for her clients while being very personable."* *"Her instincts are excellent and she is able to cut through the noise to give us effective advice."* *"She is very smart, has very good attention to detail and has a nice style in putting executives at ease."* *"I trust her judgment and commercial sense."*

Morrison Foerster**What the team is known for**

Morrison Foerster is a popular choice of counsel for US-based and international corporations under investigation by multiple regulators, drawing on strength in areas such as FCPA, insider trading and sanctions violations. Acts for an impressive roster of technology giants, alongside roles for major retail companies, manufacturers and financial

institutions, drawing on a well-regarded bench that includes former prosecutors and DOJ officials.

Strengths

"The team has rich backgrounds coming from former prosecutorial and regulatory offices."

"Morrison Foerster has demonstrated a consistent ability to handle complex, multijurisdictional legal matters."

"The team consistently provides timely, thoughtful guidance, even on short notice, and communicates with the urgency and clarity our matters require."

"Morrison Foerster distinguishes itself through deep bench strength, sound judgment and a highly strategic approach to complex investigations."

Work highlights

Morrison Foerster represented McKinsey & Company in a multi-year investigation into their work for opioid manufacturers.

Notable practitioners

Carrie Cohen has a well-regarded practice handling complex internal and external investigations and criminal trials for clients from a range of industry sectors. **Strengths:** *"Carrie is a forceful advocate for her clients."* **Edward Imperatore** is recommended for his broad practice, representing clients in a range of white-collar matters, including accounting fraud, market manipulation and insider trading. **Strengths:** *"Edward is thorough, competent and experienced."* **Ruti Smithline** is routinely retained as counsel on both internal and external investigations. She offers particular expertise in handling proceedings involving South America.

Patterson Belknap Webb & Tyler LLP

What the team is known for

Patterson Belknap Webb & Tyler LLP is a long-standing New York-based firm with a solid presence in the white-collar defense sphere. Sports former high-ranking DOJ officials and distinguished former prosecutors in its ranks. Called on by both individuals and corporate clients to guide them through complex regulatory investigations and enforcement proceedings by bodies such as the DOJ, SEC and CFTC.

Strengths

"Patterson Belknap is very thorough and client-focused."

"Patterson Belknap displays judgment, experience and credibility."

"They reliably handle complex matters."

Work highlights

Patterson Belknap Webb & Tyler LLP represented SBB Research Group, as well as its CEO and COO, in a lawsuit brought by the SEC for securities fraud.

Notable practitioners

Robert Cleary is a go-to attorney for individuals and corporate clients facing high-stakes criminal proceedings and complex regulatory investigations. **Strengths:** *"Bob is a very experienced white-collar defense lawyer who is highly respected in the white-collar Bar."* *"Bob has great judgment based on a career with incredible experience. He has instant credibility and is a highly effective advocate."* *"He is trial-savvy and responsive."* **Joshua Goldberg** is cochair of the firm's white-collar group, and is widely praised for his work representing clients in litigation involving allegations such as fraud, insider trading and RICO violations. **Strengths:** *"Joshua is an innovative and creative lawyer. When he gets into*

the case he throws himself 100% into it." *"Joshua is a terrific communicator. He has a lot of credibility when dealing with government agencies."* *"He is smart, strategic, thoughtful and efficient."*

Cochair of the firm's white-collar department, **Daniel Ruzumna**, acts for an array of individual and corporate clients seeking representation in complex criminal proceedings and investigations involving fraud, asset forfeiture and antitrust issues, among others.

Strengths: *"I cannot praise Dan's professionalism, legal acuity, knowledge or advocacy skills enough."*

Harry Sandick has a wealth of experience handling criminal investigations on behalf of both individual and corporate clients, including matters with cross-border complexities. **Strengths:** *"Harry is a very good writer and strategic thinker."* *"Harry breaks things down in a clear and practical way that makes complicated matters quite simple."*

Michael Buchanan handles a range of white-collar matters involving securities, insider trading, tax, accounting and healthcare fraud. Also noted for his expert handling of patent litigation and cybersecurity matters. **Strengths:** *"Michael is an excellent trial lawyer and a very strategic defense lawyer."* *"He gives sound practical advice and provides solutions in a great manner."* **Lauren Schorr Potter** is applauded for the quality of her representation of corporations and individuals in criminal investigations and litigation. **Strengths:** *"Lauren is excellent in her judgment and in her command of the facts."* *"She is a very sharp lawyer."*

Sidley Austin LLP

What the team is known for

Sidley Austin LLP is well regarded for its rigorous representation of corporate entities and individual clients. Offers particular expertise in the handling of investigations conducted by the DOJ, as well as criminal trials and appeals. Has a wealth of experience handling the full gamut of white-collar work, including representing clients accused of conspiring to steal trade secrets, manipulating undergraduate university admissions and money laundering.

Strengths

"Sidley Austin lawyers are zealous and action-oriented advocates."

"They are always able to provide concise and accurate advice."

"The partners have an incredible ability to collaborate with other service providers to deliver results that significantly exceed expectations."

"Sidley has a real understanding of client needs and how best to meet them."

Work highlights

Sidley Austin LLP represented Huawei Technologies in a criminal case concerning charges of racketeering, trade secret theft, bank fraud and other offenses.

Notable practitioners

Joan Loughnane frequently defends corporations and individuals in high-profile white-collar proceedings and internal investigations. **Strengths:** *"Joan is a consummate professional. She is extremely reliable, trustworthy and a great advocate."* *"Joan is someone who instills confidence. She is really smart, calm and collected."* *"Joan has terrific judgment and a style that is effective with clients."* **Michael Levy** offers representation to high-profile individuals and corporate entities facing criminal investigations and

other proceedings. **Strengths:** *"Mike handles very complicated and high-profile matters with extraordinary legal skill and wonderful client management."*

"Mike builds a terrific rapport with clients." *"Mike is a very measured and excellent appellate lawyer."* **Michael Mann** is frequently called on to guide clients facing investigations and litigation. Clients range from banks, financial services companies, private equity funds to pharmaceutical and medical device companies. **Strengths:** *"Michael is a highly skilled attorney known for his pragmatic approach to investigations. He diligently works to secure the best possible outcomes for his clients."* *"He is an awesome attorney with global perspectives. He is an A++ leader and attorney."* *"Michael is well-qualified, easy to work with, extraordinarily smart, knowledgeable and always available."*

Wachtell, Lipton, Rosen & Katz

What the team is known for

Wachtell, Lipton, Rosen & Katz has a strong presence in business-critical civil and criminal litigation, highly regarded for its deep bench and expert representation of financial institutions and global corporations. Offers an expert cross-border regulatory investigations and enforcement practice, with strength in antitrust, FCPA, securities fraud and criminal tax issues. Frequently sought out by boards and executives of market-leading clients to conduct sensitive internal investigations.

Notable practitioners

John Savarese is widely admired for his impressive track record in high-stakes criminal litigation. His broad practice includes a range of criminal regulatory matters and sensitive internal investigations, among other complex mandates. David Anders is regularly called on by major corporations facing regulatory investigations and complex criminal allegations. **Strengths:** *"David is the real deal. He can do it all."* *"David is very good at handling matters that have a lot of complex moving parts."* **Randall Jackson** offers valuable trial and cross-border experience, regularly representing companies in white-collar criminal proceedings and government investigations. **Strengths:** *"Randall is a great trial partner. He is one of the most sought-after courtroom lawyers you can find."* *"Randall is a really skilful and excellent attorney who is really good with clients."* Former Chief of Appeals at the US Attorney's Office, **Sarah Eddy**'s private practice regularly sees her conduct internal investigations on behalf of special committees and defending corporations against the DOJ. **Strengths:** *"Sarah is super smart and experienced."* *"She is extremely bright and thoughtful."* *"Her advocacy is very effective."*

Band 4 Litigation: White-Collar Crime & Government Investigations: The Elite

Arnold & Porter

What the team is known for

Arnold & Porter LLP has a full-service litigation group offering expertise in white-collar criminal investigations and enforcement proceedings, complemented by significant cross-border capabilities arising from a significant global platform. Acts for an impressive roster of financial clients, alongside considerable expertise representing clients in the

pharmaceutical and wider life sciences sector. Broad practice encompasses the full range of criminal allegations, as well as internal investigations.

Strengths

"The team is very hard-working, professional and understanding."

"Arnold & Porter lawyers are trained to be business partners, and work exceptionally well with in-house counsel."

"They have an incredibly deep understanding of the law and are able to leverage that into their litigation approach."

"They are creative in their arguments and work to find ways to solve problems and develop new positions."

Work highlights

Arnold & Porter represented Keonne Rodriguez, founder and the former CEO of Samurai Wallet, on charges that he conspired to commit money laundering and operate an unlicensed money transmitting business.

Notable practitioners

Marcus Asner has notable experience litigating a broad array of criminal and civil matters, with particular expertise in corruption, criminal tax and FCA matters. **Strengths:** *"Marcus is an honest, responsive and hard-working lawyer."* *"He is astute, experienced and always has good insights."* *"He is very knowledgeable and provides sage and strategic legal advice."* Michael Rogoff frequently advises organizations and high-level employees facing complex criminal allegations and civil suits. He is particularly noted for his work representing major pharmaceutical and healthcare companies in regulatory investigations and FCA litigation. **Strengths:** *"Michael is highly experienced, meticulous and methodical."* *"Michael is very creative and incredibly hard-working."* **Michael Krouse** is recognised for representing individuals and corporations in a range of civil and criminal matters, including those concerning the DOJ, CFTC and SEC. **Strengths:** *"Michael is a great sounding board. He is extremely thoughtful and knows how to look at the case from all the different angles."* *"He is a pleasure to work with. He is strategic and devoted to the client."*

Eun Young Choi, a former federal prosecutor, has extensive experience in white-collar criminal matters. She represents clients in matters concerning AI, cybersecurity and cryptocurrency. **Strengths:** *"She is very knowledgeable on all issues regarding crypto and has great creativity."* *"She is smart, thoughtful and very talented."*

BakerHostetler LLP

What the team is known for

BakerHostetler LLP is a respected national firm with experience acting in investigations and enforcement matters for corporate and individual clients from a broad range of industries. Extensive experience acting in corporate monitorship positions to ensure regulatory compliance. Regularly called on by clients facing a broad range of allegations, including financial and healthcare fraud, criminal antitrust and FCPA matters.

Strengths

"The firm is staffed with highly professional attorneys who have broad expertise across various areas of legal practice."

"BakerHostetler has a high level of awareness and

brings that to bear."

"BakerHostetler provides practical advice combined with a responsive service and deep technical know-how."

"The firm displays wonderful judgment and bedside manner with clients in difficult circumstances."

Work highlights

BakerHostetler LLP represented numerous foreign claimants in a civil asset forfeiture against more than \$458 million in offshore funds that the DOJ alleges are proceeds of illegal activity in Nigeria.

Notable practitioners

In his capacity as co-head of the firm's white-collar practice, John Carney frequently advises clients facing significant regulatory and criminal investigations. **Strengths:** *"John Carney is a fantastic advocate and adviser for clients. He is really good at grasping complicated matters quickly and understanding how to counsel clients through challenging matters."* *"John has the experience necessary to walk his clients through the issues that they are facing."* *"His advice goes a really long way."* *"John has a wealth of knowledge and is very pragmatic."* Lauren Resnick is regularly called on by clients seeking counsel on sensitive internal and external investigations. She also advises on a broad spread of complex regulatory enforcement matters. **Strengths:** *"I have always found Lauren to be a fantastic litigator and one of the most professional and trusted attorneys I have ever worked with."* *"Lauren is an excellent attorney and is definitely a trusted adviser."* George Stamboulidis takes on a wide variety of criminal defense work, regularly representing corporations and senior employees in regulatory proceedings and investigations. He also serves as a federal corporate monitor. **Strengths:** *"George provides an exceptional client service and demonstrates unparalleled skill in managing complex matters."* *"He is an excellent attorney who can really look at the investigation from different angles."*

"George possesses the ability to help strategize an issue on a business-level well beyond the legal issues." **Jonathan New** represents individuals and corporations in a range of white-collar cases, with experience handling allegations of financial fraud, embezzlement and environmental crimes. **Strengths:** *"Jonathan is an excellent attorney who is well-respected by his clients."* Carlos Ortiz regularly acts in white-collar investigations and criminal proceedings, offering particular expertise in cases involving FCPA violations. **Strengths:** *"Carlos is an excellent trial lawyer who will go to the ends of the Earth for his clients."*

Cooley LLP

What the team is known for

Cooley LLP's team is noted for its handling of high-profile white-collar proceedings on behalf of large corporates, as well as its individual representations. Offers further expertise assisting companies under parallel investigation by bodies such as the SEC.

Strengths

"Cooley is incredibly responsive, professional, balanced and measured."

"Cooley is highly sophisticated and deeply effective."

"They are very attuned to the client's situation."

Work highlights

Cooley LLP represented FTX's former director of engineering, Nishad Singh, in investigations by the SDNY, SEC, CFTC, and the New York Attorney General's Office concerning allegations of fraud.

Notable practitioners

Andrew Goldstein regularly represents individuals and companies facing government investigations involving a broad range of allegations. He has notable expertise in cross-border matters and heads the firm's white-collar group. **Strengths:** *"Andrew is a tremendously talented attorney who dives deep into the facts and knows how to construct the most compelling narrative."* *"Andrew is an extraordinary advocate and can manage the most complex and wide-ranging investigations that the DOJ brings."* *"Andrew is one of the smartest, thoughtful and most well-prepared lawyers."* **Russell Capone** draws on his experience as a former federal prosecutor to advise his clients in a variety of white-collar matters. In particular, he represents clients accused of corruption and financial fraud, among many other matters. **Strengths:** *"Russell has an uncanny ability to pinpoint the legal issue or issues that may pose a problem for his client."* *"Russell is smart, hard-working, understands issues well and provides sophisticated advice for his clients."* *"Russell is an excellent lawyer who brings his trademark blend of compassion, insight and analytical savvy to every representation."* **Rebekah Donaleski** defends clients in white-collar criminal investigations and enforcement proceedings, and is particularly noted for her expertise in corruption offenses, financial fraud and sexual misconduct cases, among others. **Strengths:** *"Rebekah is a powerhouse who is always available to her clients. She combines savvy judgment, credibility with regulators and deeply skilled advocacy."* *"She is an extremely hard-working, zealous advocate for both individuals and companies."* *"She is strategic and knows how to get things done."*

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis is a global power-house recommended for its broad white-collar offering. The team is regularly called upon by large corporations and high-profile individuals facing a range of allegations including, political corruption, market manipulation and FCPA violations. The firm is also home to an elite group of trial attorneys.

Strengths

"Kirkland provides consistently strong, solutions-oriented counsel."

"Kirkland has very talented, skilled, strategic thinkers who present very well to the government."

"They are consistently able to bring the law, the facts and the experience."

Work highlights

Kirkland & Ellis LLP represented Acadia Healthcare in a multi-agency government investigation regarding the company's admissions, length of stay and billing practices at certain inpatient psychiatric facilities and billing practices at comprehensive treatment centers.

Notable practitioners

Jacquelyn Kasulis leverages her extensive experience as a former federal prosecutor to provide deft representation to companies, executives and boards of directors in complex white-collar inves-

tigations and litigation. **Strengths:** “Jacquelyn has unparalleled knowledge of how to navigate government investigations.” “Jacquelyn is the complete package. She is gets to issues quickly, receives incredible respect and is a great trial lawyer.” “Jackie is a very skilled and savvy practitioner who is respected by opposing counsel, judges and executives for her insights and experience.” Robert Allen is noted for his representation of corporations and individuals in criminal and regulatory investigations. **Strengths:** “Bob is extremely knowledgeable, insightful and a very good advocate.” “He is a brilliant lawyer and tactician.” “Bob is one of the most thoughtful lawyer in the field.” “He is very smart in complicated and fast moving investigations.” **Zachary Brez** is recommended for his expert knowledge of the financial industry, regularly counseling clients in antibribery, corruption, sanctions and money laundering cases. **Strengths:** “Zach has a very client-centric core to him and a tremendous set of skills in the practice of the law.” “Zach has great instincts and a great demeanor.”

Paul Hastings LLP

What the team is known for

Paul Hastings LLP fields a significant white-collar team respected for its representation of high-profile individuals in criminal proceedings. Further capable of handling complex cross-border matters, including corporate mandates.

Strengths

“Paul Hastings provides practical advice and has great lawyers who are very easy to work with.” “The firm brings a deep bench of individuals with decades of experience.”

“Paul Hastings consistently adds value through thoughtful strategic guidance, practical risk assessment and efficient execution.”

Work highlights

Paul Hastings LLP represented Rouzbeh Haghighat in a criminal insider trading prosecution in the District of New Jersey.

Notable practitioners

John Buretta undertakes a broad range of criminal defense work for clients from an array of industries, often representing major companies from the financial services, technology and healthcare fields. **Strengths:** “John provides continued excellence in terms of his expertise and commercial insight.” “John is a true expert. He is calm, unflappable and resourceful.” “John understands the environment he’s operating in and has your best interests at heart.” **Avi Weitzman** supports clients in both internal investigations and criminal proceedings, related to a range of issues, including fraud and insider trading. Also adept at handling cross-border matters. **Strengths:** “Avi is a very savvy lawyer to have on your side.” “Avi brings tenacity to his representations of clients.” “He’s a highly skilled and personable criminal defense attorney.”

Perkins Coie LLP

What the team is known for

Perkins Coie LLP brings impressive experience in representing institutional and individual clients across a range of commercial and criminal defense matters, with particular expertise in cross-border cases involving both criminal and civil agencies. Considered a destination practice for financial

services entities facing major regulatory investigations and enforcement proceedings. Calls on a strong group of courtroom advocates with extensive trial and appellate experience and expertise in defending allegations of benchmark manipulation, money laundering and other complex financial fraud.

Strengths

“Perkins Coie has tremendous expertise from a seasoned bench.”

“The team at Perkins Coie has always rose to the occasion when needed.”

Work highlights

Perkins Coie LLP represented Oregon Tool in connection with a grand jury subpoena issued by the US Attorney’s Office regarding allegations involving multiple Nigerian distributors.

Notable practitioners

Lee Richards draws on decades of experience representing senior employees and institutions in external and internal investigations and related criminal proceedings. **Strengths:** “Lee really knows the profession. His work has been diligent and he is relied upon by a lot of different institutions.”

“He’s one of the most highly regarded white-collar crime practitioners in New York.” **David Massey**

is frequently called on to guide clients facing regulatory investigation and government enforcement proceedings, with noted experience defending allegations of money laundering, financial fraud and FCPA violations. **Strengths:** “David is very good at absorbing the situation and giving you exactly what you need to know.” “David understands our needs and is able to explain complex issues in a calm way.” “He is effective in finding the path forward in challenging situations.” **Shari Brandt** demonstrates expertise in a variety of white-collar proceedings, having acted in significant internal investigations, regulatory enforcement matters and complex criminal and civil litigation, particularly for clients from the financial services sector. **Strengths:** “Shari is very conscientious, diligent, extremely hard-working and strategic.” “She is a great writer and is invested in her clients’ interests.” **Daniel Zinman** is adept at representing individuals and organisations in investigations brought by state and federal regulatory bodies. **Strengths:** “He is an excellent and skilled lawyer.”

Proskauer Rose LLP

What the team is known for

Proskauer Rose LLP draws on a strong bench of seasoned trial attorneys and former prosecutors who represent individuals and companies involved in criminal and administrative proceedings and enforcement actions. Particularly noted for its handling of cross-border investigations involving multiple regulatory regimes, and offers further expertise in arbitration and broader alternative dispute resolution proceedings.

Strengths

“The firm provides excellent advice and guidance.”

Notable practitioners

Seetha Ramachandran enjoys a burgeoning reputation for her white-collar criminal defense practice, with notable expertise in financial fraud and AML matters. She is held in particularly high regard for her expertise in asset forfeiture work. **Strengths:** “Seetha is not only brilliant in her field but is also

deeply compassionate and client-focused. That combination makes her an invaluable advocate.” “Her expertise and knowledge of not only the subject matter, but also the various parties involved, was invaluable to me.” “Seetha is a very good strategic counsel.”

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges LLP has a respected litigation practice with a track record of handling criminal defense proceedings and investigations involving multiple regulatory bodies, drawing on extensive in-house prosecutorial experience. Called on by clients from a broad range of industries, including pharmaceuticals, financial services and technology. Adept at handling cross-border and multijurisdictional proceedings by the DOJ, SEC and international regulatory bodies, aided by a notable global platform.

Strengths

“The talent, attention to detail and client attention and support differentiates Weil Gotshal.”

Work highlights

Weil, Gotshal & Manges LLP represented TerraForm Labs in an SEC enforcement proceeding.

Notable practitioners

Former Chief of the Criminal Division for the Southern District of New York, **Daniel Stein**, defends both individuals and companies in a range of white-collar proceedings. **Strengths:** “You want Dan for strategy, relationships and to provide great overall direction.” “Dan is incredibly knowledgeable and accessible.”

Willkie Farr & Gallagher LLP

What the team is known for

Willkie Farr & Gallagher LLP has a well-respected team of attorneys experienced in defending clients against a range of financial crimes, including allegations of insider trading, antitrust violations and wire fraud. Expertise also extends to the handling of large-scale domestic and cross-border investigations involving parallel authorities.

Strengths

“Willkie is excellent in dealing with regulatory compliance matters and investigations.”

Work highlights

Willkie Farr & Gallagher LLP represented Ruthia He, co-founder and former CEO of Done, in a federal criminal prosecution alleging controlled-substances conspiracy and healthcare fraud violations.

Notable practitioners

Michael Schachter is particularly noted for his sophisticated defense of individual clients in high-stakes criminal proceedings. He offers further expertise in the representation of corporations and financial services companies. **Strengths:** “Michael is a very practical and effective trial lawyer.” “Michael is the leading practitioner at the Bar. He is super smart and has really good judgment.” **Casey Donnelly** is noted for her representation of both individuals and corporations in white-collar investigations. She regularly handles cases involving political corruption, record-keeping and tax fraud. **Strengths:** “Casey is very smart, hard-working and an all-around excellent lawyer.” “She is very detail-oriented and has great judgment.” “Casey is able to synthesize large amounts of information and

understand the details.” “She is an absolute master of the facts and a joy to work with.”

Band 5 Litigation: White-Collar Crime & Government Investigations: The Elite

Ballard Spahr LLP

What the team is known for

Ballard Spahr LLP has a well-regarded practice with an increasing reputation for strength across a breadth of complex criminal proceedings. Called on by individual clients and corporations from a range of industry sectors to defend DOJ and SEC investigations and allegations including criminal antitrust, financial fraud and criminal tax matters.

Strengths

“Ballard Spahr is extremely thorough, easy to work with and can devise strategies for the client.”

“The Ballard team is remarkably agile.”

“The attorneys are extremely talented, sophisticated, collaborative and creative.”

Work highlights

Ballard Spahr LLP represented Martin Elling, who was a partner at McKinsey, in connection with criminal proceedings concerning the deletion of documents related to McKinsey's work for Purdue Pharma.

Notable practitioners

Marjorie Peerce is managing partner of the firm's New York office and a seasoned criminal litigator with experience handling complex criminal investigations involving a broad array of significant allegations. **Strengths:** *“Marjorie has incredible experience and insight to effectively represent clients in white-collar matters.”* *“Margie is hard-working, knowledgeable and a pleasure to deal with.”* *“Margie is tenacious on behalf of her clients but also brings an important realism to the table as to what is possible.”* *“She is outstandingly talented and brilliant.”* **James Mitchell** counts multiple criminal trials within his impressive experience, and is frequently called on to defend allegations such as securities and bank fraud, money laundering and criminal antitrust. **Celia Cohen** is recognised for her representation of individuals and corporations in white-collar criminal defense and investigations. She is experienced in matters concerning bribery, wire fraud and securities fraud. **Strengths:** *“Celia is tremendously talented and a relentless advocate for her clients.”* *“She is very outgoing and calm under pressure.”* *“She is extremely knowledgeable with excellent experience.”* *“She fully immerses herself in client matters and is able to refine strategic decisions.”*

HSF Kramer

What the team is known for

HSF Kramer enjoys a leading reputation for white-collar criminal litigation and sophisticated regulatory matters, boasting an impressive success rate in defending criminal cases at trial. Houses a strong bench of expert litigators with an excellent pedigree in acting for individuals in high-stakes external investigations and defending regulatory enforcement actions. Impressive client base includes a number of prominent individuals from a diverse array of fields, including high-ranking financial services employees, corporate executives and political

figures.

Herbert Smith Freehills LLP and Kramer Levin Nattalis & Frankel LLP combined on June 1st to form HSF Kramer.

Strengths

“They are terrific lawyers who really know the space and have very sound judgment.”

Work highlights

HSF Kramer represented Ramnik Soni, the COO and CFO of Alaris Aerospace Systems, in connection with changes of honest services fraud and money laundering.

Notable practitioners

Paul Schoeman offers substantial expertise across the spectrum of white-collar crime, regularly defending clients in matters involving alleged fraud, money laundering and FCPA violations. **Strengths:** *“He is one of the smartest, most thoughtful and strategic lawyers I know.”* *“Paul is one of the finest lawyers. He has a terrific mind, and is a brilliant strategist and an extremely skilful technician.”* *“Paul is a super smart and thoughtful lawyer who I would turn to for advice on difficult issues.”* *“Paul is fantastic white-collar lawyer. He is an incredibly experienced trial lawyer and is great at investigations.”* *“He has incredible judgment and a really calm demeanor which is incredibly effective.”*

Hughes Hubbard & Reed LLP

What the team is known for

Hughes Hubbard & Reed LLP has an esteemed white-collar defense practice with particular experience in financial fraud matters, regularly seen defending clients in investigations and enforcement actions launched by the SEC, FINRA, the CFTC and wider financial market regulators. Demonstrates additional strength in international corruption claims, including FCPA violations, export control issues and breaches of international sanctions.

Strengths

“Hughes Hubbard provides responsiveness and a practical approach.”

Work highlights

Hughes Hubbard & Reed LLP represented former Nikola CEO, Trevor Milton, in a case brought by federal authorities which asserted criminal and civil securities fraud charges.

Notable practitioners

Marc Weinstein heads the firm's white-collar group and handles the full range of criminal matters for both individual and corporate clients. **Strengths:** *“Marc is a great trial lawyer. He has the combination of being smart and strategic.”* *“Marc is highly charismatic, laser-focused on the facts and just clever in terms of his strategic decisions.”* *“He is a star in the courtroom.”*

O'Melveny & Myers LLP

What the team is known for

O'Melveny & Myers LLP fields a well-respected litigation team regularly retained by giant pharmaceutical corporates and other companies. Draws on impressive experience in handling large-scale opioid litigation, as well as handling independent and government investigations.

Strengths

“O'Melveny & Myers is highly responsive and attentive.”

“They are smart, thorough, experienced and enjoy-

able to interact with.”

“The firm is extremely prompt and thorough.”

Work highlights

O'Melveny & Myers LLP represented Gunvor SA in connection with an investigation involving the DOJ, the US Attorney's Office for the EDNY and Swiss authorities concerning alleged bribes paid to secure commodities contracts in Ecuador.

Notable practitioners

David Kelley is frequently called on to handle high-stakes criminal and regulatory investigations and offers additional expertise conducting sensitive internal investigations. **Strengths:** *“David is a dominating presence in the room.”* Mark Racanelli undertakes an array of criminal defense work, frequently advising on regulatory investigations and representing individuals at criminal trial. **Strengths:** *“Mark is very insightful and is a strong advocate.”* *“Mark is very detail-oriented.”* Howard Heiss is a seasoned white-collar practitioner with expertise handling a broad range of criminal proceedings and investigations, including criminal trials. **Andrew Geist** has experience representing public companies, firms and individuals in the financial services sector. He advises his clients in investigations and litigation relating to a wide variety of matters, including financial reporting and insider trading. He is also adept at handling internal investigations. **Strengths:** *“Andrew is a critical-thinker.”* **Rebecca Mermelstein** draws on her experience as a former Assistant US Attorney in the US Attorney's Office for the SDNY to represent her clients in investigations, including grand jury investigations and cross-border matters involving domestic and worldwide regulatory bodies. **Strengths:** *“Rebecca is just outstanding in her area of expertise.”*

Step toe LLP

What the team is known for

Step toe LLP has a solid litigation team that regularly defends individuals facing serious criminal proceedings. Further extends its representation to corporate clients undergoing significant investigation. Also recognized for its strong cross-border expertise.

Strengths

“Step toe has a mastery of the subject matter, a depth of knowledge in the area and a practical philosophy to solving issues for clients.”

“They have a deep bench of subject matter and industry experts.”

“They are very knowledgeable and practical in their approach.”

“The group gains and maintains a deep knowledge of its clients' business and commercial interests to be in sync with their clients and drive better case outcomes.”

Work highlights

Step toe LLP represented Huawei in criminal cases concerning charges of a RICO conspiracy, conspiracies related to Iran-sanctions violations, bank fraud conspiracy, theft of trade secrets conspiracy, wire fraud, and obstruction of justice.

Notable practitioners

Michelle Levin has experience of defending individuals and companies in a range of white-collar proceedings, including investigations and prosecutions. **Strengths:** *“Michelle is very detail-oriented, organized and great at handling clients.”* *“She has a*

great sense of overall strategy." "Michelle has a top-notch mind and is a great trial attorney." **Michael Miller** concentrates his practice on the representation of individual clients facing criminal proceedings, including extradition cases. **Strengths:** "Michael is the consummate counsellor, strategist and courtroom attorney. He is extremely effective in the courtroom." "Michael is a pleasure to work with and is responsive and balanced in his approach." "Mike is a deft courtroom litigator and a problem-solver." "He has always demonstrated an incredible dedication to client service and needs, and a sophisticated and practical approach to solving client problems." **Julia Gatto** is draws on her experience as a former federal defender. She regularly represents individuals and public and private companies in criminal matters and government investigations before regulatory bodies, and is particularly noted for her trial expertise in state and federal courts. **Strengths:** "Julia is really great on strategy and at assessing what the strength of the case is." **Ryan Poscablo** is chair of Steptoe's Investigations and White-Collar Defense group. He represents clients in wide-ranging white-collar criminal matters before federal and state regulatory bodies, as well as advising clients on white-collar antitrust matters before numerous regulatory agencies worldwide. **Strengths:** "Ryan can provide advice in a streamlined way." "Ryan is an amazing creative thinker. He is likeable, persuasive and a dynamic trial lawyer."

Band 1 Litigation: White-Collar Crime & Government Investigations: Highly Regarded

Alston & Bird LLP

What the team is known for

Alston & Bird LLP fields a talented team sought after by prominent individuals and companies facing serious criminal investigations and proceedings. The attorneys are experienced in defending their clients against a range of allegations, including fraud and insider trading.

Strengths

"Alston & Bird has a large bench of attorneys with subject matter expertise in a wide range of areas that can support any project or engagement." "Alston provides personal attention, availability, responsiveness and expertise."

Work highlights

Alston & Bird LLP represented Cognizant in connection with the ongoing criminal prosecution of two former executives for violations of the Foreign Corrupt Practices Act.

Notable practitioners

Joanna Hendon offers impressive expertise handling significant criminal proceedings on behalf of accused individuals, frequently handling a broad array of high-stakes and sensitive allegations. She is also co-leader of the firm's white-collar, government and internal investigations team. **Strengths:** "Joanna is smart, highly organised and dedicated." "She is terrific on her feet and as a counsellor and writer." "She is simply the best." **Jenny Kramer** has sought-after experience representing large corporations and individuals under sensitive criminal investigation by the DOJ. **Strengths:** "Jenny is a tenacious, strong and powerful advocate who cares

about the clients."

Baker Botts L.L.P.

What the team is known for

Baker Botts LLP has a group of accomplished attorneys who provide individual clients with expert representation in white-collar criminal proceedings. Also sought after by companies facing government investigation and prosecution arising from a range of charges.

Strengths

"Baker Botts give practical advice and can anticipate our needs."

"Baker Botts is very gracious and generous with their time and advice."

"Their deep bench of former prosecutors provides an invaluable benefit."

Work highlights

Baker Botts LLP defended Black & Veatch Corporation in a multi-defendant lawsuit brought under the Anti-Terrorism Act.

Notable practitioners

As a former prosecutor, **Brendan Quigley** brings with him experience across a range of issues, including fraud and FCA allegations, as well as complex, multi-jurisdictional investigations.

Strengths: "Brendan is an excellent lawyer. He is highly skilled and has a methodical and analytical approach." "He is a really good client manager and has a calm approach to advising clients." "Not only is Brendan well-versed in the law but he is very practical and comes up with real and practical solutions." "Brendan is simply outstanding across the board." **Andrew Lankler** is chair of the firm's New York litigation group and represents individuals and companies in both government and internal investigations. He has notable experience handling bribery and corruption-related matters. **Strengths:** "Andy is highly personable. He does a great job of managing complex issues in ways that it can be simplified." "Andy has an excellent understanding of what needs to be done to get the desired result."

Blank Rome LLP

What the team is known for

Blank Rome LLP is recognized for its strong litigation offering, demonstrating both criminal and civil capabilities. The firm houses a strong team recommended for their expertise in handling a broad range of complex investigations and proceedings from market manipulation to insider trading suits.

Strengths

"They are analytical, strategic and true litigators."

Work highlights

Blank Rome LLP represented Olam Agri Americas in connection with an internal investigation and a confidential inquiry being conducted by the Commodity Futures Trading Commission.

Notable practitioners

Linda Imes, who cochairs the firm's white-collar crime and investigations group, has decades of experience as a white-collar attorney representing individuals (including senior executives) in high-stakes, high-profile criminal, civil enforcement, and regulatory proceedings through trial and appeal. She has substantial experience defending clients in parallel investigations, including representing clients in connection with Congressional testimony and civil

litigation while criminal and regulatory investigations or proceedings are pending. **Strengths:** "Linda is a very hard-working, meticulous lawyer who is known for her attention to detail." "One of the strengths Linda has is that she can adapt to situations expertly. She has a good bedside manner with clients and she is extremely effective and persuasive in court."

David Spears offers a wealth of experience acting for financial services sector clients in criminal trials and civil enforcement and regulatory proceedings.

Strengths: "David is a great team member and a wonderful person to work with." "He always knows what to do."

Jennifer Achilles has a strong track record defending both individuals and institutions in criminal investigations. She is also recommended for her expertise in securities litigation. **Strengths:** "Jennifer is extraordinarily competent and very strategic." "I have always found Jennifer to be highly sophisticated and a pleasure to deal with."

"She is fair and she does what she needs to do to protect her client."

Jerry Bernstein is highlighted for his expert representation of clients in a range of criminal investigations and proceedings. **Strengths:** "Jerry is great on strategy and getting immersed in the matter." **Bradley Henry** is a talented lawyer who advises clients on matters concerning economic sanctions, anti-money laundering regulations, anti-bribery and anti-corruption. **Strengths:** "Bradley is very hard-working and creative." "Bradley has real composure and poise."

Cravath, Swaine & Moore LLP

What the team is known for

Cravath, Swaine & Moore LLP is an esteemed New York institution with growing white-collar defense capabilities. Clients include an impressive roster of market-leading blue-chip companies and prominent financial sector firms. Frequently engaged by clients seeking representation in DOJ and SEC investigations, as well as proceedings conducted by international bodies. Expertise includes defense of allegations of complex financial fraud, FCPA violations and criminal antitrust.

Strengths

"Their lawyers have tremendous breadth. They hire the crème de la crème."

"You get pure excellence from Cravath."

"Cravath has excellent subject matter expertise, commercial insight and understanding of our business."

Work highlights

Cravath, Swaine & Moore LLP represented Ormat Technologies in connection with an internal investigation as well as SEC and DOJ investigations related to corruption-related allegations in a public short seller report.

Notable practitioners

Evan Norris applies the wealth of experience gained from his former high-profile prosecutorial career to his private white-collar practice. He is particularly noted for his multi-jurisdictional regulatory expertise. **Strengths:** "Evan keeps everyone calm and composed."

Katten

What the team is known for

Katten fields a well-respected team with a wealth of expertise representing clients facing investigations conducted by the DOJ, among other entities. Also

fields valuable experience in taking criminal cases to trial. Notable expertise in False Claims Act mandates.

Strengths

"They are well-rounded and forthcoming with opinions and solutions."

"Katten is consistent throughout."

Work highlights

Katten represented Russell Zack, the head of revenue at Second Nature AI, in a criminal importation investigation based in New Jersey in 2012.

Notable practitioners

Scott Resnik is a go-to litigator for both individuals and corporations seeking representation in criminal investigations and trials, drawing on former experience as a prosecutor. **Strengths:** *"Scott is very energetic and has got a good touch with clients." "He is incredibly brilliant. His knowledge is vast and his approach is crafted." "Scott is unbelievably compelling and his intelligence is off the charts." "He is completely straightforward and trustworthy." "Scott is very creative, collaborative and always willing to talk, brainstorm and share information." Alan Brudner is frequently called upon to handle complex domestic and cross-border criminal investigations for financial institutions, as well as parallel civil proceedings. **Strengths:** *"Alan is absolutely wonderful to work with. He has great judgment and is a seasoned and experienced lawyer." "Alan has the ability to understand what angles will be approached in the case."**

Mintz Levin Cohn Ferris Glovsky and Popeo PC

What the team is known for

Mintz's dedicated white-collar group is sought out by high-profile individual clients for representation against serious criminal allegations. Also acts for corporate entities facing external proceedings. Has a wealth of cross-border expertise and trial experience.

Strengths

"The white-collar department is best-in-class in providing clear-eyed guidance and drawing on the unique expertise of its partners."

"The team's communication is clear, concise and appropriate for both legal and business teams."

"They have outstanding client service and knowledge of client needs."

"The lawyers I work with care deeply about their clients and are fully committed to getting the best results possible."

Work highlights

Mintz Levin Cohn Ferris Glovsky and Popeo PC represented former CFO of FAT Brands, Rebecca Hershinger, in a federal indictment and a companion SEC civil complaint concerning allegations of securities fraud.

Notable practitioners

Peter Chavkin is distinguished by his representation of individuals in complex regulatory investigations and criminal proceedings, often advising in relation to allegations of fraud, corruption and other healthcare-related charges. **Strengths:** *"Peter goes above and beyond in ensuring that his clients feel supported throughout a proceeding." "Peter is an extremely thoughtful attorney who can really provide objective and applicable game plans, which lead to efficient and fair solutions to legal disputes." "He is*

*incredibly sharp, has great strategy and is very hard-working. Anyone who works with Peter is lucky." "Peter is decisive, respectful, thoughtful and one-of-a-kind." "Peter is a truly gifted advocate with a broad depth of knowledge and experience." David Siegal frequently represents high-profile individuals, such as politicians, financiers and media giants, in complex white-collar criminal proceedings. **Strengths:** *"David is an incredibly committed lawyer." "David is a wonderful and creative lawyer who takes his client's faith to heart." "David is tenacious and highly strategic, with an ability to distill complex issues down to their core very quickly." "He is a true hard worker who will put in the work that is needed to protect his clients." "He is a very strategic and strong litigator." Jason Halperin represents both individuals and organizations under government investigation. He frequently handles matters involving a wide range of allegations, including corruption and fraud. **Strengths:** *"Jason always goes above and beyond my expectations. His professionalism is only matched by his compassion and understanding." "Jason is the kind of attorney who brings sound judgment, is calm under pressure and has a collaborative approach which makes him truly invaluable." "He has excellent courtroom presence." "He has strategic insight and is able to think when to press an issue in front of the court and when not to."***

Pillsbury

What the team is known for

Pillsbury has a strong team regularly retained for its handling of complex cross-border investigations. Offers further strength in the cryptocurrency space, drawing on significant financial sector expertise. Also noted for its cybersecurity capabilities.

Strengths

"The team is always available to us and handles matters with professionalism."

"Even during the most stressful moments I felt supported and informed."

"Pillsbury offers deep expertise and well-credentialed experts in the field."

"Pillsbury stands out for its approach to client service and to putting the client's interests and concerns first."

"Pillsbury provides solid judgement regarding the importance of proactive cooperation."

Notable practitioners

Maria Galeno represents clients from a broad range of industries in investigations and trials involving fraud allegations. **Strengths:** *"Maria is always available to help and offers relevant advice and practical solutions." "Maria brings deep knowledge and personal dedication to representing clients." Richard Donoghue is co-leader of the firm's corporate investigations and white-collar defense practice group. He leverages his extensive experience as US attorney and senior DOJ official in guiding corporations and senior executives facing government and internal investigations. **Strengths:** *"Rich has tremendous experience and excellent judgment. He is highly responsive and attentive." "He is ethical, smart and disciplined." "He has extraordinary judgment, a tireless work ethic and is an excellent trial lawyer." "He is fearless and steady as a rock." Carolina Fornos is head of the firm's New York litigation group and the leader of its Latin America practice. She represents individuals and corporations in**

domestic and cross-border enforcement, investigation and litigation matters. **Strengths:** *"Carolina is strategic, detail-oriented, intelligent and calm." "She is very business-oriented." "Carolina brings unusual depth of experience to her creative and strategic white-collar practice. She is an outstanding lawyer and a pleasure to work with." "She is collaborative and is not afraid to roll up her sleeves and dive into the problem while being strategic and practical."*

White & Case LLP

What the team is known for

White & Case LLP has an expert team frequently retained for its expertise in handling both internal and external investigations. Recommended for its strong cross-border capabilities. Serves a broad client base, while also offering particular experience in the energy industry.

Strengths

"This is a highly sophisticated team with exceptional experience and capabilities."

"They are very responsive and proactive in their coverage."

"White & Case provides constant availability and support."

Work highlights

White & Case LLP represented Steven Bineter in a multijurisdictional tax fraud matter led by the Australian Tax Office.

Notable practitioners

Anirudh Bansal advises major organizations and their high-level employees on the full range of criminal investigations and regulatory matters.

Strengths: *"His ability to defend the company and push back is unparalleled." "Anirudh has very good judgment." "Anirudh is terrific. He is a fierce, talented advocate for his clients and very easy to work with." "Anirudh is a pragmatic, pleasant lawyer who is easily approachable and readily available." Joel Cohen remains a fine choice of lawyer for clients facing a broad range of allegations. His expertise extends to matters including allegations of money laundering, securities fraud and criminal tax issues. **Strengths:** *"Joel is very client-friendly, responsive and a trusted adviser." "Joel is at the very top of the scale. He is simply outstanding in every regard." Jonathan Polkes is a seasoned criminal trial attorney with enviable experience defending clients embroiled in regulatory proceedings and civil securities litigation. **Strengths:** *"He is an incredible presence in the courtroom." "Jonathan has an outstanding great bedside manner and is even better as an advocate." "He is an extremely creative lawyer."***

Band 2 Litigation: White-Collar Crime & Government Investigations: Highly Regarded

Bracewell LLP

What the team is known for

The respected team at Bracewell LLP is capable of handling a wide range of government investigations and white-collar proceedings. Frequently engaged to conduct internal investigations and lead privilege reviews. Experienced in defending both individuals and corporations against criminal allegations.

Strengths

"They are very well-trained and committed to the

client."

"Bracewell has a deep bench of lawyers with extraordinary government and judicial experience. They bring that to bear when representing their clients."

Work highlights

Bracewell LLP represented Chris Hu in a federal fraud and money laundering criminal case.

Notable practitioners

Former district court judge **Barbara Jones** brings a wealth of experience handling white-collar matters. She devotes her private practice to conducting internal investigations and providing clients with regulatory compliance advice. **Seth Ducharme** is known for his expert representation of clients facing allegations including wire fraud, market manipulation and fraudulent misrepresentations. **Strengths:** "Seth has a really calm and reassuring manner and is very hands-on." "Seth has a tremendous wealth of experience to provide top-level representation." "He is hard-working, sharp and has real credibility with the DOJ." "Seth has impeccable judgment and is able to keep an ariel view to be strategic and forward-thinking." "Seth is a very strong practitioner. He is unflappable." **Nicole Boeckmann** represents individuals and corporations in connection with investigations by federal and state regulators, as well as local investigative agencies. She is also noted for her expertise in crypto and healthcare-related investigations and enforcement actions, among others. **Strengths:** "Nicole is a really good lawyer and a very experienced courtroom advocate." "She is tremendous, super sharp and has excellent trial skills." "She is a very direct, clear, incisive and assertive defense lawyer." "Nicole is really strategic."

DLA Piper LLP (US)

What the team is known for

DLA Piper LLP (US) is an international firm with a solid white-collar presence in New York. Offers a wealth of experience handling major internal investigations, as well as cross-border mandates such as FCPA work. Noted for its experience in the pharmaceutical industry.

Strengths

"DLA Piper provides practical, level-headed and business-oriented legal advice."

Work highlights

DLA Piper LLP (US) represented Biz2Credit, and its subsidiary Itria Ventures, in connection with civil and criminal investigations concerning potential violations of the False Claims Act, FTC Act, and COVID-19 Consumer Protection Act in connection with Paycheck Protection Program loans.

Notable practitioners

John Hillebrecht is frequently called on by corporations and their executives to handle investigations and regulatory enforcement proceedings, often with cross-border elements. **Strengths:** "John consistently demonstrates excellent instincts and judgment in counselling clients through sensitive investigations and matters." Jessica Masella undertakes government and internal investigations on behalf of her individual and corporate clients, regularly handling matters with complex cross-border aspects. **Strengths:** "Jessica is excellent. She is very practical and hard-working."

McDermott Will & Schulte

What the team is known for

McDermott Will & Schulte is noted for its representation of clients on a range of white-collar criminal matters, including healthcare, securities, antitrust, public corruption and FCPA investigations. McDermott represents a variety of clients, including Fortune 500 and Fortune 50 companies. The firm is also noted for its expertise in sexual assault and abuse investigations.

Strengths

"At McDermott, there is no lack of exceptional seasoned lawyers."

"McDermott handles issues in a timely manner while providing clear, pragmatic advice that enables us to mitigate risk and address complex regulatory matters."

"The partners in this team have the real-world experience to guide their clients with advice that goes beyond legal interpretations."

Work highlights

McDermott Will & Schulte represented CVS Health, and four subsidiaries, in connection with claims brought on behalf of the United States by Relator Elsworth Associates and alleging myriad violations of the False Claims Act.

Notable practitioners

Alexander Southwell practices at the intersection of white-collar criminal, cybersecurity and privacy law, handling notable criminal trials while offering further expertise in internal and external investigations. **Strengths:** "Alex is a very experienced and excellent lawyer when it comes to government investigations." John Nowak is noted for his experience in handling both internal and government investigations. His practice is complemented by his ability to take on complex cross-border work. **Strengths:** "John is an outstanding lawyer. He is the utmost professional and a personable leader." "John is very effective with the government and has a lot of credibility." "He is a thoughtful and diligent lawyer." "John gives us practical guidance so we can go into things eyes wide open." Edward Diskant co-heads McDermott's global white-collar and investigations practice. He leverages his former experience as a federal prosecutor to expertly advise clients on a range of white-collar issues. **Strengths:** "Ted brings the appropriate demeanor and a high level of attentiveness to every stage and situation." "Ted's strategy and thought-partnership has been invaluable."

Orrick, Herrington & Sutcliffe LLP

What the team is known for

Orrick, Herrington & Sutcliffe LLP is a major international firm with growing prominence in the New York white-collar defense arena. Able to draw on global platform for significant expertise outside of the field to provide a holistic service to major multinational corporations facing complex investigations and parallel civil proceedings. Impressive regulatory and enforcement strength.

Strengths

"Orrick is responsive, efficient and effective."

Notable practitioners

Amy Walsh offers a broad white-collar practice, taking on a variety of criminal defense work for both companies and individuals facing investigations and criminal enforcement. **Strengths:** "Amy

is somebody who is able to adapt to the circumstances." "Her talent is fighting for her clients without alienating anyone." "Amy is very skilled and professional." "Amy is very client-oriented, diligent and insightful."

Seward & Kissel LLP

What the team is known for

Seward & Kissel LLP's litigation team is recognized for its representation of individuals and corporations in criminal proceedings, with notable experience defending clients such as hedge funds. Handles a broad range of white-collar matters, including government and regulatory investigations, as well as criminal trials and monitorships.

Strengths

"Seward & Kissel provides strong representation and unique perspectives to their clients."

"Seward & Kissel's securities partners have a great deal of experience and expertise."

"They have a good handle on technical issues and investigative strategy."

Notable practitioners

Philip Moustakis is recognised for his representation of asset manager in SEC enforcement and related regulatory issues. He is especially knowledgeable of matters concerning digital assets.

Strengths: "Philip has an acute and comprehensive grasp of securities law." "Philip is very smart and strategic." **Craig Warkol** is chair of Seward & Kissel's litigation and investigations group. He leverages his prior experience at the SEC in handling examinations, enforcements and investigations brought by federal and state regulatory bodies.

Strengths: "Craig is very responsive and practical." "His enforcement background has been helpful in navigating changes in the regulatory landscape." "He has great insight into SEC issues and a great advocacy style."

Band 3 Litigation: White-Collar Crime & Government Investigations: Highly Regarded

Boies Schiller Flexner LLP

What the team is known for

Boies Schiller Flexner LLP has a strong litigation team involved in significantly high-profile white-collar proceedings. Regularly represents both individual and corporate clients in investigations and trials, drawing on notable cross-border and domestic regulatory expertise.

Strengths

"They are fast acting and able to adjust to any situation."

"Boies Schiller lawyers have an incredible ability to understand the issues and apply both logic and law in thinking through them."

"They understand business objectives and tailor their advice."

"Boies Schiller lawyers are creative and innovative in their approach."

Work highlights

Boies Schiller Flexner LLP represented Smartmatic-Total Information Management 2016 Inc. in a DOJ FCPA investigation.

Notable practitioners

Matthew Schwartz's representation is regu-

larly sought by individual clients facing significant white-collar trials and appeals. He is also noted for his expert handling of corporate investigations and proceedings. **Strengths:** *"Matthew is smart, tenacious and he achieves good results for his clients." "He has an extraordinary ability to understand issues, get up to speed quickly and provide measured responses." "He is measured, has an in-depth understanding of our needs and provides excellent representation."* **Peter Skinner** focuses on regulatory compliance, white-collar defense, corporate internal investigations, and complex civil litigation on behalf of companies, financial institutions, boards, and individuals. He is particularly noted for his adept handling of RICO violations. **Strengths:** *"Peter has a combination of a calm and analytical approach with pragmatism and strategy."*

Greenberg Traurig, LLP

What the team is known for

Greenberg Traurig LLP leverages the expertise in regulatory investigations and enforcement proceedings of its bench of former federal prosecutors. The firm is noted for its expertise in crypto-related investigations and litigation, as well as insider trading, spoofing, and financial fraud, amongst others. The team has experience representing clients under investigation by, and at trial with, bodies including as the DOJ, SEC, CFTC, and FINRA.

Strengths

"Greenberg Traurig are very skilled at positioning their clients in a favourable way."

"They are extremely cooperative and responsive."

"Greenberg Traurig has a deep bench of specific subject matter experts that they can draw upon when needed."

Work highlights

Greenberg Traurig, LLP defended Binance Holding Limited in a case brought by plaintiffs who were victims of alleged pig butchering fraud schemes, and who also contended that Binance engaged in a RICO conspiracy with the perpetrators of the fraud schemes.

Notable practitioners

Daniel Filor brings extensive experience in advising individuals and corporations in government investigations and white-collar criminal defense.

Strengths: *"Daniel is very diligent and strategic, and sees the big picture." "Daniel is a team player. He is very bright and is good in the courtroom."*

Jones Day

What the team is known for

Jones Day offers expertise in significant domestic and cross-border investigations, drawing on a deep bench of former government officials to expertly advise clients. The firm has experience in a range of criminal investigations and litigation, and dealing with the DOJ, SEC, CFTC, and other bodies. Jones Day's team regularly represents large corporations, financial institutions and individual clients, amongst others.

Strengths

"Jones Day has the ability to handle the most complicated matters."

"They are extremely client-focused."

Work highlights

Jones Day represented Thomas Albanese, the former CEO of Rio Tinto, in a 10b-5 securities fraud

case brought by the SEC.

Notable practitioners

James Loonam is an experienced criminal defense lawyer, often representing both corporates and individuals in investigations by the DOJ, SEC, CFTC, amongst others. He has expertise in a range of issues, including insider trading, FCPA and fraud.

Strengths: *"James is really hard-working, detail-oriented and very strategic." "James is hands-on, involved and has excellent courtroom skills." "James is super smart and sharp." "James is a powerful and thoughtful voice for his clients." "James is extremely methodical and confident."* **Alexander Wilson**, former federal prosecutor, advises clients facing criminal and regulatory investigations. He is active in FCPA, AML and US economic sanctions-related matters. **Strengths:** *"Alex is very skilled." "Alex brings practical ideas, deep insights and effective solutions to very complex and pressure-packed investigations."*

Kasowitz LLP

What the team is known for

Kasowitz is recognized for handling high-stakes criminal and regulatory investigations for both corporations and individuals. The group expertly handles cases across multiple industries, including in the pharmaceutical, automotive and retail sectors.

Strengths

"Kasowitz brings a breadth of expertise to manage complex matters."

"They are very diligent and like to get into weeds of issues so they can really be an advocate for their clients."

Work highlights

Kasowitz LLP represented JBS Foods in a wage fixing class action case alleging conspiracy to fix and depress the compensation paid to employees at red meat processing plants in violation of the Sherman Antitrust Act.

Notable practitioners

Daniel Fetterman is an experienced litigator with notable expertise handling significant criminal trials involving allegations such as corruption and fraud.

Strengths: *"Dan is a strong advocate for his clients. He masters the legal issues at hand to best position clients to achieve favorable outcomes." "Dan is a very shrewd adviser to his clients and has good credibility with the judges and courts." "Dan is a thoughtful, skilled lawyer and is good in a crisis."*

Morrison Cohen LLP

What the team is known for

Morrison Cohen offers excellent representation to companies and individuals in a range of civil and criminal enforcement actions. They routinely advise on matters involving the DOJ, SEC and CFTC, amongst others.

Strengths

"The firm has substantial expertise in criminal and complex civil matters."

"Morrison Cohen is very commercial and savvy."

Work highlights

Morrison Cohen LLP represented Joseph Eugene Lemay, former CEO of Moishe's Moving, at trial in the SDNY in connection with the orchestration of a multimillion-dollar payroll tax fraud scheme.

Notable practitioners

Eric Creizman is recommended for his adroit

handling of white-collar and securities enforcement defense. **Strengths:** *"Eric has always been a hard-working, highly-motivated and exceptionally dedicated individual." "He is a really smart, creative lawyer who always gives his maximum effort even in the most difficult situations." "He is a zealous advocate for his clients."*

Pryor Cashman LLP

What the team is known for

Pryor Cashman is acknowledged for its capabilities in domestic and cross-border government investigations and litigation. They represent individuals and corporations in matters involving securities fraud, the FCPA and sanctions evasion, among others.

Strengths

"Pryor Cashman has quick, practical and solution-oriented lawyers and strong litigators."

"They are very effective trial lawyers."

"Pryor Cashman is very aware of the client's business needs."

Work highlights

Pryor Cashman LLP advised Miles Guo in connection with numerous criminal charges filed by the US Attorney's Office for the SDNY, including racketeering, securities fraud, wire fraud, and money laundering.

Notable practitioners

Sid Kamaraju is chair of Pryor Cashman's White Collar and Regulatory Enforcement Practice. Sid has experience representing clients in government and internal investigations and criminal prosecutions, relating to wire fraud, money laundering and Ponzi schemes, among others. **Strengths:** *"Sid is very experienced and knowledgeable, and is a skilled courtroom and written advocate." "Sid is an extremely smart, well-respected lawyer." "Sid is strong in the white-collar space and has a sophisticated view." "Sid is an incredibly strategic and thoughtful lawyer who can see the big picture really well."* **Katherine Reilly** draws on her prior experience as federal prosecutor in handling complex regulatory investigations and white-collar criminal defense matters. **Strengths:** *"Kate is super organised, thoughtful and disciplined." "Kate is incredibly hard-working and is someone I can trust to understand the facts and think through strategy." "She is practical yet effective."*

Reed Smith LLP

What the team is known for

Reed Smith is experienced in representing clients in a range of white-collar criminal matters, including anti-corruption, financial fraud and money laundering, amongst others. The team is particularly noted for its expertise in the cryptocurrency sector.

Strengths

"Reed Smith is very responsive and produces a high-level work product."

"They can be trusted to give the most robust and tailored defense for their clients."

"Reed Smith's attention to detail is their core strength."

Notable practitioners

Evan Barr of Reed Smith LLP takes on an impressive spread of criminal defense work, acting for both individuals and corporations facing allegations of FCPA violations, corruption and securities fraud.

Strengths: “Evan is the consummate legal professional.” “Evan is extremely good in managing, and representing, his client’s interests.” “Evan is very smart, thoughtful and has a good command of the facts. He has a wonderful demeanor in handling very difficult situations.” “Evan is a real intellectual. He is an incredibly diligent and pragmatic lawyer.” **Mark Bini** regularly represents both individual and corporate clients in cross-border internal and government investigations. He is noted for his expertise in crypto fraud, FCPA violations and healthcare fraud, amongst others. **Strengths:** “Mark’s tenacity and depth of knowledge of how to navigate complex matters is unmatched.” “Mark demonstrates agility and persistent advocacy for his client’s defense.” “Mark exemplifies professionalism, character and a true concern for his clients.” “He is highly serious, qualified and committed to the work and results.”

Seyfarth Shaw LLP

What the team is known for

Seyfarth Shaw is well-regarded for representing individuals, public and private companies and asset managers, among other clients, in internal, government and regulatory investigations.

Notable practitioners

Marc Mukasey comes recommended for his expert representation of individuals involved in high-profile criminal trials. He attracts clients from a broad range of sectors, including financial services and healthcare. **Strengths:** “Marc is an innovative and compassionate lawyer with unique insight and experience with the justice system. He is committed to going the distance for his clients.” “Marc is a terrific, tenacious trial lawyer and has an excellent presence in the courtroom.” “Marc is a machine. He is a top-notch litigator.” **Torrey Young** defends clients in a range of white-collar criminal government enforcement actions. She has experience at trial and relating to the cryptocurrency sector. **Strengths:** “Torrey is highly sophisticated and a great trial attorney. Her attention to detail, and service to the needs of the client, is unmatched.” “She is an all-around excellent attorney with deep knowledge of her subject area and strong communication skills to articulate issues.” “Torrey is a very strong strategist and is great on her feet in the courtroom.”

Winston Taylor LLP

What the team is known for

Winston Taylor regularly advises individuals and corporations across a wide variety of industries in white-collar criminal investigations and grand jury proceedings. The firm has expertise in dealing with the DOJ, SEC, CFTC and other government authorities, with its team containing former prosecutors from the SEC, DOJ and other US Attorney’s Offices.

Strengths

“Winston has vast knowledge of the subject matter and a creative approach to solving problems.”

“They are detailed and responsive.”

Work highlights

Winston Taylor represented Silver Star Properties REIT in connection with an SEC enforcement investigation regarding disclosures to investors relating to a number of topics, including allegations of breaches of fiduciary duty by Silver Star’s former CEO.

Notable practitioners

Suzanne Jaffe Bloom co-heads Winston & Strawn

LP’s white-collar practice and draws praise for her representation of corporations in the healthcare space and individual clients involved in complex criminal proceedings and regulatory investigations. **Strengths:** “Suzanne is top-notch, smart and accomplished in the space.” **Guy Singer** is noted for his expertise in complex white-collar criminal defense, regulatory enforcement, compliance matters, and internal investigations across various industries, including healthcare, life sciences, oil and gas and technology. He is able to draw on his experience as a former federal prosecutor with the US Department of Justice’s Fraud Section. **Strengths:** “Guy is outstanding and a true class act in all he does.”

Other Ranked Lawyers

Peter Baldwin of Faegre Drinker counsels clients facing domestic and cross-border government and internal investigations, securities enforcement actions and other civil and criminal litigation matters. **Strengths:** “Peter is an excellent lawyer with great commercial awareness.” “Peter is an excellent lawyer. He provides a very high-quality service to his clients.”

Kenneth Breen of Foley & Lardner LLP New York white-collar group, a position which sees him regularly called on to handle cross-border regulatory investigations involving allegations of fraud, corruption and SEC violations. **Strengths:** “Ken is a very sophisticated and knowledgeable litigator who is unafraid to tackle the tough matters.” “He is a fierce defender of individuals and companies. His ability to strategize is unparalleled.”

Lisa Cahill of **Lisa Cahill Law** defends clients in federal and state courts in white-collar criminal matters, including insider trading and Foreign Corrupt Practices Act violations. **Strengths:** “Clients have the utmost trust in her.” “Lisa is a relentless advocate for her clients. She can handle any matter with grace, speed and a precise, thoughtful analysis.”

Former federal prosecutor **Gina Castellano** represents corporations, and their executives, in internal and government investigations. She is experienced in matters involving anti-corruption issues and financial fraud. **Strengths:** “Gina is so smart and strategic.” “Gina has great judgment, keen insights and is well-respected by the judges.”

Priya Chaudhry of ChaudhryLaw PLLC is frequently called on by individuals facing high-stakes criminal trials. Her expertise extends to enforcement proceedings by regulatory bodies such as the SEC. **Strengths:** “Priya is smart, experienced and very tenacious for her clients. She is a very dedicated white-collar defense lawyer.”

Christine Chung of Christine H. Chung PLLC is noted for her expert defence of clients facing complex white-collar and government investigations and litigation. **Strengths:** “Christine is an outstanding writer and is tamely smart.”

Derek Cohen’s clients benefit from his extensive experience handling a vast array of criminal defense matters, including significant internal and external investigations, fraud allegations and potential FCPA violations. **Strengths:** “He is a really sound advisor.”

William Devaney of Baker McKenzie frequently defends companies and individuals against a wide range of criminal allegations, including those of

corruption, financial fraud and antitrust violations.

Strengths: “He is a smart and compelling advocate.” “William has a scholarly and intellectual approach to cases while having practical skills and oral advocacy with the judges to put up an effective court presentation.” “William is a very excellent strategic thinker and is a tenacious litigator who fights hard for his clients.”

Michael Feldberg of Reichman Jorgensen Lehman & Feldberg LLP brings extensive experience to his practice defending corporations and individual clients facing regulatory investigations and criminal trial proceedings, acting for clients from a diverse array of industries. **Strengths:** “Michael Feldberg is an excellent trial lawyer.” “He brings a lot of experience to the table and is a pleasure to work with.”

Morris Fodeman of Wilson Sonsini Goodrich & Rosati has a well-regarded litigation practice that spans complex criminal work, SEC enforcement matters and internal investigations, while also bringing notable prosecutorial experience.

Strengths: “Moe has a wonderful combination of being incredibly smart and a savvy strategist.” “Moe is hard-working, reliable and an excellent criminal defense lawyer.” “Moe knows his way around the courtroom.”

Robert Frenchman of Dynamis LLP often represents financial services clients in investigations before various government enforcement bodies, including the SEC and CFTC. He has particular expertise in insider trading, fraud, spoofing and cryptocurrency, among others. **Strengths:** “Robert is very knowledgeable about securities laws.”

Lawrence Gerschwer of Barnes & Thornburg LLP offers clients a wealth of expertise handling a broad array of criminal defense matters, regularly counseling on significant regulatory investigations and notably acting for a number of parties facing allegations of market benchmark manipulation.

Strengths: “Larry has an amazing ability to connect on a personal level and to present the issues, options and strategies to both represented individuals and organizations.” “Larry has got incredible judgment and an outstanding reputation with judges and regulators. He is truly a special lawyer.” “Larry is an enormously talented advocate and a great trial lawyer.”

Benjamin Gruenstein represents clients in connection with domestic and cross-border criminal, regulatory and internal investigations, offering experience in acting for a number of notable corporations. **Strengths:** “Ben is really a master of the process and knows exactly how to handle it.”

Samidh Guha of Venable, is a highly experienced former prosecutor who brings a wealth of expertise to bear in regulatory investigations and enforcement matters, particularly in the financial services sector.

Strengths: “Samidh is incredible to work with. He is collaborative, strategic and cares deeply about his clients.”

Craig Heeren of Faegre Drinker is a former federal prosecutor who advises and represents clients in government inquiries and investigations. **Strengths:** “Craig is sharp, smart and well-respected.” “Craig is very effective as an advocate for his client.” “He has the ability to quickly grasp new areas and is an absolute pleasure to work with.” “Craig is an outstanding well-rounded attorney.”

Daniel Levy of McKool Smith frequently navigates criminal cases involving fraud and securities-re-

lated issues. He is particularly experienced in representing international banks. **Strengths:** "Daniel is a very calm and credible expert." "Daniel has an excellent assessment of the situation in a given case, and the ability to choose the appropriate measures." "Daniel deals with complicated issues in a succinct way." "Daniel is an extremely thoughtful, thorough and fearless advocate." "Daniel is incredibly creative as an attorney. He is always thinking of solutions."

Rachel Maimin of Lowenstein Sandler is highly respected for her work on behalf of corporates and individuals in matters concerning the DOJ, the SEC and other regulators. She has experience in securities fraud, wire fraud and insider trading matters. **Strengths:** "Rachel is very thoughtful, strategic and is someone who thinks about both sides of the issue." "She has a great personal touch with clients and is a very skillful advocate." "Rachel is detail-oriented and marshals her expert knowledge of the facts in service of her representation of clients." "Rachel is highly skilled, collaborative and excellent in navigating her clients through tricky situations." "Rachel is diligent, proactive and on top of every detail."

James McGovern of Vinson & Elkins LLP brings his impressive experience to bear on behalf of individual and corporate clients facing internal and external investigations and criminal enforcement proceedings. **Strengths:** "Jim can handle all types of litigation and is the best cross-examiner I have ever seen."

Kelly Moore of Morgan, Lewis & Bockius LLP routinely represents clients in connection with a host of criminal and regulatory proceedings, including investigations by the DOJ and SEC. **Strengths:** "Kelly is an excellent strategic thinker." "She has a very deep understanding of how to deal with very high pressure, high exposure matters."

Gregory Morvillo of Morvillo PLLC is considered a go-to on cases relating to allegations of insider trading, but demonstrates further expertise representing individuals and institutions in a host of criminal proceedings. **Strengths:** "Gregory is a really strong and strategic lawyer."

Joshua Naftalis of Pallas Partners leverages his extensive experience as a former federal prosecutor in white-collar criminal defense, internal

investigations and regulatory enforcement matters.

Strengths: "Josh provides calm, direct and sophisticated advice." "He is a very talented litigator. He is very practical and doesn't lose sight of the details." "Josh always makes me feel at ease in a time of uncertainty." "He is never flustered and is always proactive." "His ability to navigate complex, ambiguous circumstances gave me confidence that the matter was in capable hands."

Jaimie Nawaday of Taft defends individuals and corporations, both public and private, in white-collar matters involving allegations of fraud, regulatory violations, and other financial crimes. **Strengths:** "I find Jaimie to be a compelling oral advocate." "I admire her skill in presenting." "She is intelligent and diligent."

Max Nicholas, of **Max Nicholas LLC**, is adept at representing individuals in enforcement proceedings brought by the SEC and criminal investigations brought by the DOJ. **Strengths:** "Max is a tremendous lawyer and is extremely effective on behalf of his clients." "He is an incredibly talented defense lawyer."

Tai Park of Tai Park PLLC brings decades of experience acting in criminal defense and regulatory enforcement matters for individual and corporate clients.

Gina Parlovecchio serves as cochair of the global investigations & white-collar defense practice. Her practice focuses on advising clients in complex cross-border investigations, anti-money laundering compliance and regulatory enforcement matters. **Strengths:** "Gina is someone who is really able to connect with the clients on a personal level. She is easy to get along with and can spot the issues very early on." "Gina brings a very credible and understated style and has a very good way with clients and the government." "She is a strong advocate."

Joseph Perry is noted for his sophisticated handling of DOJ, CFTC and SEC investigations on behalf of companies and individuals. **Strengths:** "Joseph is always confident and knowledgeable about what needs to be done and when."

Former Assistant US Attorney Patricia Pileggi of ArentFox Schiff LLP offers individual and corporate clients representation in the full range of white-collar proceedings and government investigations.

Strengths: "Patricia is one of the top lawyers in representing individuals in tax investigations." "Patricia is a trusted voice." "She is tenacious and diligent." "Patricia is a great litigator and collaborator." "Patricia is extremely user-friendly and represents her clients well."

Michael Robotti is recommended for his broad white-collar practice, where he often represents clients in money laundering, anti-corruption and cryptocurrency cases. **Strengths:** "Michael's experience as a former US Attorney makes him a superb attorney for handling the most sophisticated and challenging white-collar matters." "Mike is incredibly zealous." "Mike is a very thoughtful and strategic lawyer."

Alex Spiro serves as cochair of the firm's investigations, government enforcement and white collar defense practice. He is regularly called to handle high-stakes white-collar cases, with clients benefiting from his impressive trial skills. He is also noted for his representation of high-profile clients in regulatory investigations. **Strengths:** "Alex is at the very high end when it comes to client service."

Sam Amir Toossi heads Akrivis Law Group's white-collar defense and commercial litigation practice. He is noted for his representation of individuals and corporations in multi-jurisdictional litigation and investigations concerning money laundering, securities and wire fraud. **Strengths:** "Sam provides a level of attention that gives the client a sense of comfort and confidence. He is very knowledgeable and comes up with positive solutions." "Sam's written work is particularly thorough and impressive." "Sam is a highly analytical attorney who has a unique ability to develop and consider creative solutions." "Sam is an attentive listener, is rigorously analytic and thoughtful, and he brings wisdom and experience to bear on his decision-making." "He is deliberate and thoughtful in his approach to litigation and is solution-focused."

Jacqueline Wolff of Manatt Phelps & Philips LLP is recommended for her expert representation of large corporations in complex DOJ and FCA suits. **Strengths:** "Jacqueline was an outstanding representative."

Litigation General Commercial

Litigation: General Commercial	
Leading Firms	
Band 1	
Harter Secrest & Emery LLP	
Phillips Lytle LLP	
Band 2	
Barclay Damon LLP	
Bond, Schoeneck & King, PLLC	
Hodgson Russ LLP	
Nixon Peabody LLP	
Yankwitz LLP	
Band 3	
Adams Leclair LLP	
Connors LLP	
Goldberg Segalla LLP	
Harris Beach Murtha	
Lippes Mathias LLP	
Webster Szanyi LLP	
Woods Oviatt Gilman LLP	
Senior Statespeople	
Senior Statespeople: distinguished older partners	
Bloomberg Edward S. Phillips Lytle LLP *	
English Kevin J. Phillips Lytle LLP *	
Leading Individuals	
Band 1	
Connors Terrence Connors LLP	
Horn John G. Harter Secrest & Emery LLP	
Manning Kenneth A. JAMS (ORL) ♦ *	
Nussbaum Carolyn Nixon Peabody LLP	
Savino William F. Woods Oviatt Gilman LLP	
Band 2	
Abdella Peter H. Harter Secrest & Emery LLP	
Szanyi Kevin A. Webster Szanyi LLP	
Yankwitz Russell Yankwitz LLP	
Zarlock Preston Phillips Lytle LLP *	
Band 3	
Belter Christopher Goldberg Segalla LLP	
Brady Michael Hagerty & Brady (ORL) ♦	
D'Antonio Thomas Hodgson Russ LLP	
Devendorf Jon Barclay Damon LLP	
Flynn Terrance Harris Beach Murtha	
Leclair Paul L. Adams Leclair LLP	
Leslie Craig A. Phillips Lytle LLP *	
McGuirk Richard A. Nixon Peabody LLP	
Rose Andrew Nixon Peabody LLP	
Scherer Richard Lippes Mathias LLP	
Schmidt Jr John G. Phillips Lytle LLP *	
Sharkey Stephen Bond, Schoeneck & King, PLLC	
Smith Sheldon K. Harter Secrest & Emery LLP	
Stanat Erika Harter Secrest & Emery LLP	
Band 4	
Clark Anna Mercado Phillips Lytle LLP *	
Cole Steven E. Adams Leclair LLP	
Dorritie Megan Harter Secrest & Emery LLP	
Fellows Jonathan Bond, Schoeneck & King, PLLC	
Greene F. Paul Harter Secrest & Emery LLP	
Hourihan, Jr Edward Bond Schoeneck & King	
Hujer Tristan Phillips Lytle LLP *	
Persico Jennifer Lippes Mathias LLP	
Rothenberg David Rothenberg Law Trial Lawyers (ORL) ♦	
Wadsworth Jeffrey Harter Secrest & Emery LLP	
* Indicates individual with profile.	
♦ (ORL) = Other Ranked Lawyer.	
Alphabetical order within each band. Band 1 is highest.	

Band 1

Harter Secrest & Emery LLP

What the team is known for

Harter Secrest & Emery LLP houses a market-leading litigation practice with capabilities across a broad range of commercial disputes, backed by a team of experienced trial lawyers from its offices in Rochester, Buffalo, Corning and Albany. The practice demonstrates particular expertise in construction, employment and intellectual property law, acting for a variety of blue-chip clients including national and regional healthcare providers, public organizations and large corporations in the finance, manufacturing and technology sectors.

Strengths

"The litigation department is exceptionally strong, staffed by smart, sharp and savvy attorneys who consistently ask the right questions and never miss a critical issue. They demonstrate outstanding judgment, strategic clarity and deep subject matter expertise. The team approaches complex disputes with calm precision and creativity, anticipating challenges before they arise and executing with discipline and focus. Their ability to distill complicated facts and law into clear, persuasive arguments sets them apart."

"Harter Secrest & Emery spent the time to learn our business and argue on our behalf. The lawyers are smart with a great bedside manner."

"The lawyers at Harter Secrest & Emery are always available for any problems we have, no matter how big or small. They are fast and efficient."

"Harter Secrest & Emery is very responsive and has a good work product. The lawyers don't give overly complex answers to questions and provide clear answers."

"The lawyers know our business and have handled litigation for us very well. They are responsive and timely."

Work highlights

Harter Secrest & Emery defended Mercury Aircraft in a class action claiming negligence after a data breach.

Notable practitioners

John Horn excels in a broad range of commercial litigation and alternative dispute resolution matters. He offers notable expertise in a number of areas, including environmental contamination and employment topics. Peter Abdella is highly regarded for his commercial litigation practice. His clients benefit from his well-honed skills in complex contentious matters, and he offers particular expertise in the construction space. Sheldon Smith is a well-regarded dispute resolution lawyer who is notably skilled in litigation work and investigations. He advises on breach of contract claims, restrictive covenant issues and real estate disputes.

Strengths: *"Sheldon Smith is super responsive. He understands the commercial tensions within a project and knows how to package that up and outline it within a business approach."* *"Sheldon is a commercial litigator who treats every matter as if it is the most important matter on his desk. He displays excellent judgment around litigation and*

settlement discussions, the ability to predict moves by opposing counsel and a painstaking attention to details. He is a well respected litigator." **Erika Stanat** enjoys a robust reputation for her litigation practice. She is particularly well versed in intellectual property disputes and ERISA matters.

Strengths: *"Erika's strategic insight, judgment and command of the facts and law are exceptional. She is calm under pressure, relentlessly prepared and deeply committed to achieving the best possible outcome for her clients. She is an invaluable legal partner."* *"Erika Stanat is superb."* *"Erika Stanat is a very good attorney. She is really well respected in her area of speciality."* **Megan Dorritie** is increasingly visible for her commercial litigation practice. Her expertise covers breach of contract disputes and employment matters, as well as municipal and tax work. **Strengths:** *"I am very happy to work with Megan. She understands our situation and gives reliable advice."* *"Megan Dorritie is very good."*

"Megan Dorritie is a capable attorney." Paul Greene maintains his reputation for his commercial litigation expertise, and is held in particularly high esteem for his strengths in privacy and data security work. He also offers considerable expertise in healthcare disputes. Paul is an exceptional attorney with deep expertise in privacy and data protection. He consistently provides clear, practical and commercially grounded guidance in an evolving and highly complex regulatory landscape. His judgment is excellent, his advice is reliable and he is a trusted partner. Paul is an excellent resource. He is extremely knowledgeable and able to take action quickly and effectively when needed. **Jeffrey Wadsworth** enjoys a growing reputation for his commercial disputes practice including real estate disputes, breaches of contract and workplace claims. He offers considerable expertise in federal appellate matters.

Phillips Lytle LLP

What the team is known for

Phillips Lytle LLP has a standout litigation practice with capabilities across a broad range of commercial disputes. The firm fields an excellent bench of litigators with extensive experience at trial and appellate levels. The team's expertise includes insurance coverage, construction, employment and contractual disputes. It is also noted for its strength in white-collar criminal litigation and government investigations.

Strengths

"Phillips Lytle has a deep experience in complex financial-services and technology disputes. It really understood our business and did a good job of distilling complex issues into actionable tasks. The team is very personable and responsive."

"The department has many years of experience and knowledge to lead it through the many decisions and strategy aspects for the matters under management. It holds regular meetings to share the knowledge gained and to develop standards along with quality checklists for other team members to use in their practices."

"They are incredibly attentive to the details of the documents, the behaviors of those involved and their approach. They not only demonstrate an

understanding of the law, but an understanding of people. We have been very impressed at their ability to be composed under pressure and prepared for every next step. We feel incredibly supported."

"This team has shown exceptional responsiveness, business-focused advice and strong communication. It made a complex, multi-jurisdictional process manageable and consistently demonstrated reliability and professionalism."

"Their team consistently demonstrates a high degree of professionalism and efficiency. Whenever we have questions or require guidance, they respond promptly and with clear, actionable advice. What stands out most is their ability to anticipate potential issues and provide proactive solutions, which saves time and minimizes risk. Communication is always thorough yet concise, and they make complex legal matters easy to understand. Overall, their responsiveness and commitment to client service have exceeded expectations."

Work highlights

Phillips Lytle represented Ford Motor Credit Company in commercial litigations brought for breach of contract, fraudulent conveyance matters and bankruptcy.

Notable practitioners

Edward Bloomberg draws on four decades of experience to advise clients facing complex commercial disputes. He offers expertise in litigation involving healthcare, insurance and intellectual property, among other areas. Kevin English is Of Counsel and draws on his significant strengths in commercial disputes. Clients regularly turn to him to advise on breach of contract claims and wider corporate litigation. Kevin English is outstanding. He is an excellent, responsive attorney. Kevin is incredibly knowledgeable and practical in his handling of matters. He is dependable, honest and hard-working. Kevin English is a well-respected lawyer. **Preston Zarlock** maintains a solid reputation for his abilities as a tenacious litigator. He frequently acts for clients in commercial disputes and class actions, with experience handling product liability, construction litigation and insurance coverage matters.

Strengths: "Preston Zarlock is a top-notch litigator." "Preston is a trusted expert in his field." "Preston is an outstanding attorney. He is razor sharp." "I look to Preston for not only substantive advice, but also practical, commercial advice." Craig Leslie has a broad base of commercial litigation expertise, including cases involving product liability, bankruptcy and real estate issues. He leads the litigation group and co-leads the appellate practice at Phillips Lytle LLP. **Strengths:** "Craig Leslie is excellent. He does a great job helping and supporting me through matters." "Craig is highly organized and reliably gives quick results." "I cannot thank Craig enough for the excellent job and total professionalism." "Craig Leslie has been very helpful." John Schmidt continues to assist with a broad range of contentious matters. Clients call upon his abilities across the gamut of commercial litigation and white-collar criminal cases. **Strengths:** "John delivers impressive versatility in state and federal courts, spanning trial and appellate matters." "John continues to be a stalwart litigator for the company. There is no matter that we cannot entrust to this highly capable, hard-charging litigator. You want this lawyer in your corner and on your team." "John Schmidt assesses

and evaluates each matter and aggressively defends the client's interests." "John is a great litigator and a trusted adviser." "John is excellent to work with and has been instrumental in helping us navigate legal issues." **Anna Mercado Clark** leads the firm's data privacy and cybersecurity and e-discovery practice teams and is well equipped to represent clients hailing from the technology and healthcare sectors in commercial disputes. She is seasoned in handling litigations and class actions stemming from breach of contract, data protection and anti-trust matters. She is also an expert in e-Discovery topics. **Strengths:** "Anna instills quality checkpoints and frequent reporting on progress to make sure timelines and budgets will be met. She is a subject matter expert on e-Discovery and data breach incidents." "Anna is an expert in cyber matters and has provided excellent guidance in matters of privacy." "Anna is spectacular. When she thinks something is important for her client, she will go to the mat, fighting for it." "Anna Mercado Clark is very good with detailed data." **Tristan Hujer** is regularly called on to defend clients in commercial litigations and arbitrations concerning trade secrets, insurance matters and breaches of contract. Technology companies, consumer goods groups and insurance outfits rely on his expertise in this arena. **Strengths:** "Tristan is a standout litigation partner because he combines first-rate advocacy with business-oriented judgment. He is highly effective at coordinating among client, co-counsel and insurers, and is unusually disciplined on case strategy and communication cadence." "Tristan Hujer is thoughtful in terms of case development and case presentation. He is very professional in all regards." "Tristan has been extremely professional and knowledgeable guiding us through this litigation." "I have had very good experiences with Tristan working on sophisticated matters. He is able to understand a client's needs very quickly and develop practical strategies to achieve results." "Tristan has assisted the company in complex litigation and provided excellent outcomes in commercial matters. He learned the nuances of highly complex commercial matters, appropriately pulling in firm expertise where needed, and did so efficiently and effectively. He is often the lead producer of work product on these matters and is highly skilled."

Band 2

Barclay Damon LLP

What the team is known for

Barclay Damon LLP has a strong civil litigation practice with an impressive presence in the Buffalo market, advising on a range of commercial disputes for public and private companies. The firm covers a range of cases encompassing payment issues, contracts, construction and energy. It is also regularly called upon for its strengths in representing corporations of all sizes, as well as individuals, before the courts and in alternative dispute resolution.

Notable practitioners

Jon Devendorf advises both corporate clients and individuals on disputes concerning issues such as commercial contracts, real estate and financial matters.

Bond, Schoeneck & King, PLLC

What the team is known for

Bond, Schoeneck & King, PLLC has a well-regarded practice with a strong reputation in the litigation space. The firm excels in securities and IP disputes, and is also noted for its expertise in False Claims Act and breach of contract matters. It represents a strong choice of firm for complex class action defense. The team's diverse client portfolio ranges from individuals to international corporations, including a mixture of public and private sector clients.

Strengths

"Bond, Schoeneck & King is sharp with a lot of strong, capable lawyers."

"We deal with Bond, Schoeneck & King on a whole host of general legal issues. It is very responsive."

Work highlights

Bond, Schoeneck & King represented Big League Chew in filing an action against Ford Gum with claims of violating its licensing agreement and of stealing intellectual property, seeking damages of more than \$100 million.

Notable practitioners

Stephen Sharkey maintains a robust reputation for his capabilities in complex contentious work. He is recognized as an expert trial lawyer with considerable experience litigating a broad array of commercial disputes including breach of contract and financial proceedings. **Strengths:** "I was impressed with Stephen Sharkey." "Stephen Sharkey." "Stephen Sharkey is a talented and highly experienced litigator." **Jonathan Fellows** acts for clients in both civil and criminal litigation. He possesses notable experience in state and federal appellate work. **Strengths:** "Jonathan Fellows is very smart." Edward Hourihan advises both public and private sector organizations on a broad range of commercial litigation. He has extensive experience handling disputes in areas such as false advertising, construction and real estate.

Hodgson Russ LLP

What the team is known for

Hodgson Russ LLP has an acclaimed litigation practice well equipped to handle a diverse range of civil disputes for an impressive client base. It has a proven track record in successfully defending the interests of its commercial clients in the context of major business, IP, employment and securities disputes. The firm is also noted for its corporate crime investigations work, including healthcare fraud and price-fixing matters. The team offers expert representation to a variety of corporations as well as corporate officers, directors and employees.

Strengths

"I have been incredibly impressed by their expertise and their ability to dig."

"We are able to deal with them from pre-suit investigation all the way to verdict and deals. They have a very deep bench."

"We appreciate the team's efficiency, responsiveness and knowledge of our business."

"Hodgson Russ offers accessibility, value, knowledge, attention to detail and a national network."

"The law firms impresses with its business and practical sense, commitment to getting the right answers and its responsiveness."

Work highlights

Hodgson Russ defended three Sheriffs in a lawsuit that alleged constitutional violations, namely claiming unlawful taking and denial of due process after the adoption of a statute reducing consumer judgment prospectively and retroactively.

Notable practitioners

Thomas D'Antonio counts a number of healthcare and educational institutions among his impressive client base. He offers expertise across a range of commercial and employment disputes at trial and in federal and state appellate courts. **Strengths:** "Thomas D'Antonio is our go-to litigator. He is responsive, efficient and gets great outcomes." "Tom is terrific. He is an excellent and thoughtful attorney with a deep knowledge of the appellate process. We were very impressed by Tom in how efficiently and effectively he handled the appeal on a very complex matter."

Nixon Peabody LLP

What the team is known for

Nixon Peabody LLP has a robust and broad business litigation practice supported by a large team of experienced attorneys. Its lawyers assist clients with a wide variety of commercial cases, particularly in the areas of real estate, financial services and healthcare. The team is also noted for its work in shareholder and personal injury class actions. The firm's upstate offices are in Rochester and Albany. The firm has a particular talent for mass tort litigation.

Strengths

"Nixon Peabody stands out for its strategy, boldness and delivery."

"The lawyers at Nixon Peabody are responsive, clear and direct."

Work highlights

Nixon Peabody defended CSX Transportation in numerous cases of personal injury, toxic exposure, negligence and property damage claims.

Notable practitioners

Carolyn Nussbaum maintains a formidable reputation as one of the leading litigators in the market. She is sought out by clients for her expertise in highly complex disputes work, particularly securities and broader financial services litigation. **Strengths:** "She's a great practitioner." Richard McGuirk enjoys a robust reputation for his broad commercial disputes practice. He is held in particularly high esteem for his abilities in securities litigation and intellectual property matters. **Strengths:** "Richard McGuirk is very good." Andrew Rose adeptly handles a wide array of commercial disputes, including breach of contract claims and intellectual property litigation. He has experience advising clients in the technology, telecom and healthcare sectors.

Yankwitz LLP

What the team is known for

Yankwitz LLP is a White Plains-based firm with notable capabilities to take on significant litigation on behalf of businesses and individuals. The team offers expertise in breach of contract cases and shareholder disputes, in addition to personal injury cases. The law firm also regularly advises on a broad spectrum of criminal matters.

Strengths

"While always maintaining efficiency, Yankwitz approaches each matter with creativity and dives in

to understand every detail and nuance."

"Yankwitz comprises tremendous advocates with excellent judgment. It provides professional and clear guidance."

"Yankwitz has elite competence and the ability to predict how the litigation will unfold. It is extremely responsive."

"The team is incredibly smart, responsive and practical. The lawyers are both zealous advocates and counselors."

"The lawyers are available morning, noon and night, are always focused on the needs of the matter and are at least one step ahead of the opposition! They are always appreciative and understanding of the particular needs of a matter."

Work highlights

Yankwitz represented Million Air as a plaintiff in suing Westchester County for breaching its lease agreement and violating its covenant to perform in good faith. This lawsuit worth \$30 million was recently settled and all counterclaims were dismissed.

Notable practitioners

Russell Yankwitz heads the commercial disputes practice at Yankwitz LLP, representing clients in disputes with other businesses as well as the authorities. He regularly handles disputes arising from breach of contract and partnership issues. He has further expertise with complex criminal cases.

Strengths: "It is a privilege to have Russell in my corner!" "I can't recommend Russell enough. He really listens to your concerns and provides top-notch counsel. He is tremendous." "Russell Yankwitz has a terrific level of experience and sophistication, and knows how to provide service to commercial clients." "Russell Yankwitz has great skill in general commercial litigations. He is formidable in the courtroom." "Russell Yankwitz is an incredibly effective litigator and strategic partner. We adore Russell."

Band 3

Adams Leclair LLP

What the team is known for

Adams Leclair LLP is a well-regarded Rochester commercial litigation boutique with an experienced bench of attorneys. The team advises clients on a variety of contentious commercial matters including insurance, tax, bankruptcy and fraud, as well as construction claims and shareholder disputes.

Notable practitioners

Paul Leclair is a well-regarded litigator with a wealth of experience in the litigation field. He assists clients with a diverse range of complex commercial matters, including partnership disputes, breach of contract, insurance and construction matters. **Strengths:** "Paul Leclair is excellent." Steven Cole handles a broad scope of litigation. He advises both individual and corporate clients on issues such as trade secrets disputes, intellectual property matters and securities litigation.

Connors LLP

What the team is known for

Connors LLP is a Buffalo-based litigation boutique known for its skilled team. It represents businesses of all sizes in a variety of disputes. The team's expertise covers product liability, personal injury and white-collar crime cases.

Strengths

"Connors is a well-respected law firm."

Notable practitioners

Terrence Connors is firmly positioned at the forefront of the region's litigators, enjoying a formidable reputation for his excellent capabilities as a trial lawyer and involvement in high profile cases. Clients regularly turn to him for their most challenging commercial disputes, personal injury matters or white-collar criminal defense. **Strengths:** "Terrence Connors is excellent."

Goldberg Segalla LLP

What the team is known for

Goldberg Segalla LLP has a large commercial litigation team with experience across a breadth of contentious business matters. Its advice includes day-to-day and regulatory guidance with further notable expertise in shareholder litigation, consumer protection issues and real estate disputes. The firm is well placed to represent clients from a broad range of industries and sectors, including financial services, construction, retail and energy. This practice is also noted for its work in the sports and entertainment sphere.

Strengths

"The Goldberg attorneys have considerable knowledge."

"The firm has expertise in the area of general litigation and land title disputes in particular. The lawyers I work with are detail-oriented and responsive."

"The team is very practical and good at getting back to us quickly. We are very happy with them."

Notable practitioners

Christopher Belter serves as chair of the corporate services and commercial litigation practice at Goldberg Segalla. He offers in-depth expertise in contentious construction matters, alongside wider strengths in securities litigation, breaches of contract and energy disputes. Christopher Belter provides sound legal advice. He is firm, reasonable and does a good job sending the right message for us. We are impressed with the surgical effectiveness of Chris Belter.

Harris Beach Murtha

What the team is known for

Harris Beach Murtha has a diverse business litigation practice with recognized strength in a range of disputes including breach of contract, antitrust matters and defamation claims. It is also noted for its adroit handling of product liability and professional malpractice suits. The team acts for an enviable client base across a diverse array of industries and sectors, including many towns and municipalities in addition to financial institutions and healthcare groups. The firm has offices in Buffalo, Rochester, Syracuse, Ithaca, Saragota Springs and Albany.

Strengths

"The attorneys combine deep subject-matter expertise with practical judgment, delivering solutions that are not only legally sound but operationally effective. Their responsiveness, clarity of communication and ability to manage complex matters set them apart."

"Harris Beach Murtha is a first-class practice."

"The team understands the complex rules and nuances of the local appellate courts. They understand the mind-numbingly complicated procedures of perfecting an appeal in the court system. They are

excellent brief writers. They are quintessential team players who work collaboratively and welcome input and feedback."

Work highlights

Harris Beach Murtha defended Westlake Corporation in individual and class actions claiming violations of federal antitrust laws, specifically restraint of trade and conspiracy.

Notable practitioners

Terrance Flynn maintains a notable reputation for his expertise in both criminal and civil litigation. He is skilled at handling litigations and class actions concerning antitrust topics, breaches of fiduciary duty and other regulatory matters.

Lippes Mathias LLP

What the team is known for

Lippes Mathias LLP has a dynamic team noted for its expertise across a broad range of contentious matters, acting for a diverse roster of clients ranging from individuals and closely held businesses to multinational corporations. The practice maintains particular strengths in environment and real estate-related disputes, and is particularly sought after for its expertise in False Claims Act, class actions and civil rights violation cases. It also offers extensive appellate and alternative dispute resolution capabilities.

Strengths

"Lippes Mathias has the ability to handle complex cases with a simple practicality."

"The law firm demonstrates a perfect combination of independent decision-making but deference to the client on the most significant decisions."

"The entire team is responsive and knows our needs well."

Work highlights

Lippes Mathias defended Better Mortgage Corpo-

ration in a lawsuit concerning claims of an improper lien on the plaintiff's property, which is preventing redevelopment.

Notable practitioners

Richard Scherer leads the business and commercial litigation team at Lippes Mathias. He has a broad base of commercial disputes experience, including handling shareholder actions, contract litigation and arbitral proceedings. **Strengths:** "Richard Scherer is a great litigator and an even better relationship attorney." **Jennifer Persico** leads the litigation department at Lippes Mathias. She handles a range of commercial disputes.

Webster Szanyi LLP

What the team is known for

Webster Szanyi LLP is a well-regarded Buffalo-based firm with a strong pedigree in representing clients at trial. It offers solid expertise in insurance coverage litigation, alongside wider strengths in labor and employment, environmental, commercial contracts and broader corporate disputes. The team draws from additional strengths in its appellate practice to offer expertise in state and federal appeals.

Notable practitioners

Kevin Szanyi is a highly rated litigator who offers particular expertise in areas such as personal injury and securities litigation and arbitration. **Strengths:** "Kevin Szanyi is a fantastic lawyer."

Woods Oviatt Gilman LLP

What the team is known for

Woods Oviatt Gilman LLP has a strong litigation practice which is well equipped to handle a range of contractual and regulatory disputes. The practice has substantial experience across a breadth of contentious matters at trial and appellate levels in

federal and state courts. The law firm has offices in Rochester, Buffalo and Albany.

Notable practitioners

William Savino earns widespread praise for his skillful representation of clients in insolvency litigation, where he acts for both debtors and creditors. His broader practice includes strengths in professional negligence, partnership and construction disputes.

Other Ranked Lawyers

Michael Brady of Hagerty & Brady counsels clients on disputes arising in the insurance, environmental, construction and employment fields, calling upon a wealth of experience in handling complex commercial litigation matters. He is also highly reputed for his skills as a mediator. **Strengths:** "Michael Brady is a very good attorney."

Kenneth Manning maintains a distinguished reputation for his wealth of experience in handling high stakes litigation. He now focuses his practice on acting as advocate and mediator at JAMS.

Strengths: "There is no lawyer I know that has the knowledge, experience and insight in tactical handling of commercial litigation like Kenneth. He is an elite tactician and has provided decades of sound legal advice." "Ken has an excellent demeanor and has been instrumental over the years in helping us navigate legal issues with the municipalities in which we operate."

David Rothenberg of Rothenberg Law Trial Lawyers is well regarded in the litigation market for his courtroom prowess. He is held in particularly high esteem for his abilities in criminal litigation.

Strengths: "David Rothenberg is well regarded in Rochester."

Media & Entertainment Corporate

Media & Entertainment: Corporate
Leading Firms
Band 1
Cravath, Swaine & Moore LLP
Debevoise & Plimpton LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Band 2
Gibson, Dunn & Crutcher LLP
Latham & Watkins LLP
O'Melveny & Myers LLP
Proskauer Rose LLP
Skadden, Arps, Slate, Meagher & Flom LLP
Weil, Gotshal & Manges LLP
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

Media & Entertainment: Corporate
Senior Statespeople
Senior Statespeople: distinguished older partners
Schumer Robert B. Paul, Weiss, Rifkind, Wharton
Leading Individuals
Band 1
Saeed Faiza J. Cravath, Swaine & Moore LLP
Band 2
Ellin Howard L. Skadden, Arps, Slate, Meagher & Flom LLP
Levitsky Jonathan Debevoise & Plimpton LLP
Syrkin Matthew J. O'Melveny & Myers LLP
Band 3
Freeman Robert Proskauer Rose LLP *
Meili Barbara Greenberg Traurig, LLP (ORL) ◇
Up-and-coming individuals
Mirsaidi Ali Perkins Coie LLP (ORL) ◇ *
Vogel Michael Paul, Weiss, Rifkind, Wharton *

Band 1

Cravath, Swaine & Moore LLP

What the team is known for

Cravath, Swaine & Moore LLP is a premier M&A firm which is frequently involved in industry-defining transactional work in the media and entertainment sector, regularly advising on high-end mergers and disposals. The group often negotiates sizable financings on behalf of lenders and borrowers, alongside wider strengths in tax matters and general corporate advisory work.

Strengths

"I rate the team highly."

Work highlights

Cravath, Swaine & Moore LLP represented Wiz as regulatory counsel in connection with its \$32 billion acquisition by Google.

Notable practitioners

Faiza Saeed is a renowned corporate attorney with an exceptional track record of handling sophisticated mergers and acquisitions in the media and entertainment industry. **Strengths:** *"Faiza is the best. She has unmatched experience and is able to convey complex advice in plain English that non-lawyers understand. She has the gravitas and manner to handle difficult issues with all parties."*

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton LLP offers a highly sophisticated corporate practice which advises a range of heavyweight media, entertainment and technology companies in transactional and governance work. The team is well-versed in all aspects of corporate acquisitions, dispositions and financing matters, alongside complementary strengths in taxation and intellectual property issues.

Work highlights

Debevoise & Plimpton LLP advised Ariel Emanuel, CEO of Endeavor Group Holdings, in Endeavor's \$13 billion take-private sale to Silver Lake.

Notable practitioners

Jonathan Levitsky has extensive experience advising on public and private mergers and acquisitions in the media and entertainment industry. **Strengths:** *"Jonathan is a great lawyer with a cool head. He is technically proficient and solution-oriented." "Jonathan provides elegant, nuanced perspectives on the key issues at hand. He sets out potential alternatives for us to navigate through with a clear explanation of the trade-offs at hand."*

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison LLP maintains its commanding position at the forefront of the market through its adroit handling of complex corporate transactional work, as part of its broad media and entertainment offering. It is adept at negotiating financing for media companies, as well as advising on M&A deals.

Strengths

"Paul Weiss gives me everything I ask for. Its team is strong in media and entertainment and understands the industry well."

"The team's attorneys are experts in the areas they advise us on, giving well thought-out advice that is clearly borne of deep experience."

"I know for a fact that any hour of the day, the firm's team will be there to answer any questions."

Work highlights

Paul, Weiss, Rifkind, Wharton & Garrison LLP represented Advance Publications, a major shareholder in Charter Communications, in Charter's \$34.5 billion combination with Cox Communications.

Notable practitioners

Robert Schumer maintains a strong M&A practice, which sees him frequently representing an impressive roster of media and entertainment companies. **Strengths:** *"Robert is an excellent lawyer."* **Michael Vogel** has a burgeoning practice in the corporate, media and entertainment practice area. He regularly advises clients on M&A, joint ventures and

substantial transactions. **Strengths:** *"Michael is a strong, practical deal-maker." "Michael is prompt, smart and fights hard for us." "Michael is all-round excellent."*

Band 2

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher LLP is recognized for its wealth of expertise in M&A and joint ventures transactions, with particular capability in the media and entertainment sector. The firm is especially active in private equity transactions.

Latham & Watkins LLP

What the team is known for

Latham & Watkins LLP has a team of skilled lawyers with a wealth of experience handling M&A, financing and capital markets transactions involving media and entertainment companies. It is particularly well-versed in representing financial institutions.

O'Melveny & Myers LLP

What the team is known for

O'Melveny & Myers LLP has a strong track record of representing clients in media-related transactions across a wide range of industries, including sports, technology, and mass media. The firm's expertise spans the full transaction lifecycle, from company formation to acquisitions and joint ventures.

Work highlights

O'Melveny & Myers LLP represented Liberty Media in its \$4.3 billion acquisition of Dorna Sports.

Notable practitioners

Matthew Syrkin is co-chair of O'Melveny & Myers LLP's mediatech group. He frequently handles corporate transactions as part of his broad media and entertainment practice. **Strengths:** *"Matthew provides great service and understands our business."*

Proskauer Rose LLP

What the team is known for

Proskauer Rose LLP handles significant M&A transactions and deal financing as part of its broader media, entertainment and sports offering. Its complementary strengths include negotiating content distribution, carriage agreements and dispute resolution. The team represents a broad spectrum of investors, sports organizations, publishers and digital media platforms.

Strengths

"The Proskauer Rose team has deep knowledge across many areas of our industry."

"The firm is made up of top practitioners with deep industry knowledge and experience."

Notable practitioners

Robert Freeman serves as co-head of the firm's technology, media and technology group. He is regularly involved in large-scale transactions such as content distribution deals, joint ventures and M&A, acting for major entities in the media space. **Strengths:** *"Robert is a great adviser with deep knowledge." "Robert works in the best interest of his client. He is a staunch advocate who is not afraid*

to take a strong position and is fervent in his representation, regardless of who is across from him."

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates has a distinguished reputation for handling substantial M&A deals across the media and entertainment industries, leveraging its impressive national and international network to handle cross-border transactions. It offers further support to clients in transaction-adjacent matters, including restructurings, financing, taxation and corporate governance.

Strengths

"Skadden's team has quick turnaround times for drafting and review and the ability to join the dots across various commercial and transaction documents to ensure that client interests are protected."

"The team is made up of strong partners and associates who are knowledgeable and commercially minded."

Notable practitioners

Howard Ellin acts on behalf of major media and entertainment clients in complex mergers and acquisitions. His experience with cross-border transactions is of particular note.

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges LLP continues to be engaged in significant corporate deals, acting on behalf of both businesses and investors in the media, entertainment and technology sectors. The team is experienced across a broad range of transactional work, including M&A, IPOs, financings, spinoffs and restructurings.

Strengths

"Weil's team is adept, has good knowledge and provides quick responses."

Work highlights

Weil, Gotshal & Manges LLP advised United Talent Agency in its approximately \$1.2 billion senior secured term loan and revolving facility.

Notable practitioners

Michael Lubowitz is a key contact at the firm.

Other Ranked Lawyers

Barbara Meili is vice chair of Greenberg Traurig LLP's Global Entertainment and Media Practice and Chair of its New York Entertainment and Media Practice. She is recognized for her strength in advising clients on corporate matters and, as Cochair of the firm's Sports Business Industry Group, has particular expertise in the intersection of sports and media.

Ali Mirsaidi is a partner in Perkins Coie LLP's Media and Entertainment practice, with particular specialization in the technology and media sector. **Strengths:** *"Ali is very practical and a great business partner to our team."*

Media & Entertainment Advisory

Media & Entertainment: Advisory
Leading Firms
Band 1
Frankfurt Kurmit Klein & Selz
Loeb & Loeb LLP
Band 2
Alter, Kendrick & Baron LLP
Davis Wright Tremaine LLP
Grubman Shire Meiselas & Sacks
Levine Plotkin & Menin LLP
Schreck Rose Dapello Adams Berlin & Dunham LLP
Band 3
ArentFox Schiff LLP
Carroll Guido Groffman Cohen Bar & Karalian, LLP
Cowan DeBaets Abrahams & Sheppard LLP
Eisner, LLP
Foster Garvey PC
Fox Rothschild
Franklin, Weinrib, Rudell & Vassallo, PC
Klaris Law PLLC
Ritholz Levy Fields
Sendroff & Baruch, LLP
Sheppard, Mullin, Richter & Hampton LLP
Band 4
Lazarus & Harris LLP
Peikoff Mahan
Pryor Cashman LLP
Romano Law PLLC
Leading Individuals
Band 1
Chamlin Marc <i>Loeb & Loeb LLP</i>
Sheanshang George L. <i>Law Offices of (ORL) ♦</i>
Band 2
Arar Roger M. <i>Loeb & Loeb LLP</i>
Cleary Marcie <i>Frankfurt Kurmit Klein & Selz</i>
Cook Victoria <i>Frankfurt Kurmit Klein & Selz</i>
Hughes Hillary <i>Foster Garvey PC *</i>
Jacobson Marc <i>Law Offices of Marc Jacobson (ORL) ♦ *</i>
Schreck Ira <i>Schreck Rose Dapello Adams Berlin</i>
Shire Lawrence <i>Grubman Shire Meiselas & Sacks</i>
Weinrib Kenneth <i>Franklin, Weinrib, Rudell & Vassallo, PC</i>
Band 3
Bloomgarden Josh <i>Foster Garvey PC *</i>
Coleman Graham <i>Davis Wright Tremaine LLP</i>
Delaney John <i>Perkins Coie LLP (ORL) ♦ *</i>
Driscoll Robert <i>Davis Wright Tremaine LLP</i>
Googe Jr Charles H. <i>Paul, Weiss, Rifkind (ORL) ♦</i>
Heller Richard B. <i>Frankfurt Kurmit Klein & Selz</i>
Hill Michael <i>Covington & Burling LLP (ORL) ♦</i>
Perry Adrian J. <i>Covington & Burling LLP (ORL) ♦</i>
Shulman Daniel M. <i>Eisner, LLP</i>
Simon Marc <i>Fox Rothschild *</i>
Simonds Christian <i>Eisner, LLP</i>
Band 4
Davis Lisa <i>Frankfurt Kurmit Klein & Selz</i>
Levites Sasha <i>Frankfurt Kurmit Klein & Selz</i>
Pulman Simon <i>Pryor Cashman LLP</i>
Up-and-coming individuals
Bedat Alexia <i>Klaris Law PLLC</i>
<i>* Indicates individual with profile.</i>
<i>♦ (ORL) = Other Ranked Lawyer.</i>
<i>Alphabetical order within each band. Band 1 is highest.</i>

Media & Entertainment: Theater
Senior Statespeople
Senior Statespeople: distinguished older partners
Brown Elliot H. <i>Franklin, Weinrib, Rudell & Vassallo, PC</i>
Plotkin Loren <i>Levine Plotkin & Menin LLP</i>
Leading Individuals
Band 1
Lazarus Scott R. <i>Lazarus & Harris LLP</i>
Merriman Mark <i>Frankfurt Kurmit Klein & Selz</i>
Rose Nancy <i>Schreck Rose Dapello Adams Berlin</i>
Band 2
Baruch Jason <i>Sendroff & Baruch, LLP</i>
Berlin David <i>Schreck Rose Dapello Adams Berlin</i>
Kaplan Carol M. <i>Loeb & Loeb LLP</i>
Schick Stefan <i>Loeb & Loeb LLP</i>
Band 3
Bimble Frederick <i>Moses & Singer LLP (ORL) ♦ *</i>
Coleman Graham <i>Davis Wright Tremaine LLP</i>
Davis Lisa <i>Frankfurt Kurmit Klein & Selz</i>
McGowan Carter Anne <i>Lazarus & Harris LLP</i>
Sendroff Mark <i>Sendroff & Baruch, LLP</i>
Up-and-coming individuals
Manella David <i>Loeb & Loeb LLP</i>

The editorial is in alphabetical order by firm name.

Alter, Kendrick & Baron LLP

What the team is known for

Alter, Kendrick & Baron LLP is an established entertainment group with particular expertise advising clients in the music industry. It frequently provides counsel on copyright agreements and the sale of music catalogues. The team represents independent and major music publishers as well as a variety of talent such as composers, recording artists and songwriters.

Strengths

"We have been impressed by the team's ability to take things on in a great and timely manner."

"The team at Alter Kendrick is made up of subject matter experts."

"The team has excellent experience and perspectives."

"Alter Kendrick has deep sector knowledge and experience as well as broad relationships throughout the music industry."

"The team is brilliant and never fails to respond. The attorneys provide clarity of advice and the ability to progress cases to where they need to be."

Work highlights

Alter, Kendrick & Baron LLP advised songwriter and performing artist Steve Miller on an extensive range of music industry matters, including publishing, sound recordings, touring, branding, copyright protection and the negotiation of sub-publishing, recording and merchandising agreements.

Notable practitioners

Lisa Alter handles sophisticated transactions on behalf of notable clients in the music industry.

Strengths: *"Lisa is top-class and her industry reputation is phenomenal. She's extremely thorough, organised and attentive, and the best music lawyer out there."* *"Lisa is in a class of her own."* *"Lisa sets the tone."* *"Lisa has excellent experience and perspectives."* **Katie Baron's** practice focuses on

Media & Entertainment: Music
Leading Firms
Band 1
Alter, Kendrick & Baron LLP
Carroll Guido Groffman Cohen Bar & Karalian, LLP
Grubman Shire Meiselas & Sacks
Band 2
Fox Rothschild
Pryor Cashman LLP
Senior Statespeople
Senior Statespeople: distinguished older partners
Sukin Michael <i>Sukin Law Group (ORL) ♦</i>
Leading Individuals
Star individuals
Alter Lisa A. <i>Alter, Kendrick & Baron LLP</i>
Band 1
Baron Katie <i>Alter, Kendrick & Baron LLP</i>
Charap Ross <i>Barton LLP (ORL) ♦</i>
Finkelstein Matthew <i>ArentFox Schiff LLP</i>
Groffman Elliot <i>Carroll Guido Groffman Cohen Bar</i>
Grubman Allen <i>Grubman Shire Meiselas & Sacks</i>
Katz Cynthia <i>Fox Rothschild *</i>
Mandelbaum Tim <i>Fox Rothschild *</i>
Ritholz Adam <i>Ritholz Levy Fields</i>
Scibilia Frank <i>Pryor Cashman LLP</i>

copyright law within the entertainment industry, as well as advising on music catalogue transactions.

Strengths: *"Katie is more knowledgeable and experienced than almost all others we have worked with. She is also a pleasure to work with."* *"Katie is a brilliant, smart and practical attorney."* *"Katie is a clever and knowledgeable lawyer."* *"Katie has excellent experience."*

ArentFox Schiff LLP

What the team is known for

ArentFox Schiff LLP fields a strong team with a particular focus on music transactions. The team advises recording artists and music publishers, among others. Drawing upon its strengths in intellectual property, the firm frequently handles copyright transactions, as well as advising on talent agreements, royalty rate-setting and catalog acquisitions.

Notable practitioners

Matthew Finkelstein centers his practice on intellectual property, including copyright, within the entertainment sector. He is particularly active representing clients in the music industry on transactional matters relating to music catalogs and royalty streams. **Strengths:** *"Matthew is a phenomenal attorney."*

Carroll Guido Groffman Cohen Bar & Karalian, LLP

What the team is known for

Carroll Guido Groffman Cohen Bar & Karalian, LLP is a distinguished entertainment boutique focused on talent-side representation of clients in the music industry.

Strengths

"The firm is a legendary music figure."

Notable practitioners

Elliot Groffman maintains an impressive reputation

for his work in the music industry. He represents established and up-and-coming artists in a range of transactional matters. **Strengths:** *"Elliot Groffman is a terrific attorney."*

Cowan DeBaets Abrahams & Sheppard LLP

What the team is known for

Cowan DeBaets Abrahams & Sheppard LLP is a highly sought-after media and entertainment boutique with offices in New York and Beverly Hills. Catering to corporate clients and talent, the firm's capabilities encompass film, television, publishing, theater, video games and podcasts. It is often engaged to advise on the financing, production, distribution, and licensing of content, in addition to handling sponsorship and endorsement deals.

Strengths

"Cowan DeBaets Abrahams & Sheppard is great to work with."

Davis Wright Tremaine LLP

What the team is known for

Davis Wright Tremaine LLP has a wide-ranging entertainment practice which encompasses theater, film, television and music. The firm frequently provides counsel on the development and distribution of content. The team provides expert advice to an array of clients across the media and entertainment sector, including theater producers, film and TV production companies, television networks and streaming services.

Strengths

"The firm has really strong entertainment lawyers."

Notable practitioners

Graham Coleman handles sophisticated transactions in the theater, music, film and television industries. **Robert Driscoll** has a broad entertainment and advertising practice. He regularly advises content companies on financing, production and distribution matters.

Eisner, LLP

What the team is known for

Eisner, LLP has a premier music practice with a wealth of experience representing emerging and established recording artists. The group skillfully negotiates recording, distribution, merchandising and licensing agreements.

Strengths

"I believe that the team possesses a strong business understanding, particularly in the entertainment field."

Work highlights

Eisner, LLP represented Chord Music Partners on its acquisition of a stake in Morgan Wallen's master recording catalog from record label Big Loud.

Notable practitioners

Daniel Shulman has an impressive practice which includes particular expertise in the music sector. His clients include recording artists and music producers. **Strengths:** *"Daniel possesses a high level of expertise and experience in the music field."*

Christian Simonds is noted for his experience negotiating film financing and production agreements.

Foster Garvey PC

What the team is known for

Foster Garvey PC is a respected entertainment boutique with an enviable roster of clients, which includes high-profile individuals in the sports and music industries. The firm handles the full range of entertainment transactions, including talent, sponsorship and licensing agreements.

Notable practitioners

Hillary Hughes acts for individual and corporate clients in the film, television and music industries. **Strengths:** *"Hillary is a very good lawyer."* **Josh Bloomgarden** frequently counsels clients in the entertainment and sports sectors on intellectual property and commercial transactions.

Fox Rothschild

What the team is known for

Fox Rothschild is a full-service national firm with significant capability in entertainment transactions. The team regularly advises filmmakers and production companies across a wide range of industries, with particular expertise in the music industry.

Strengths

"Fox Rothschild has great insights into the music space."

"Fox Rothschild's media and entertainment advisory team distinguishes itself through a rare blend of deep industry understanding and clear, practical guidance."

Work highlights

Fox Rothschild advised Erik Nelson and his production company Creative Differences in multiple media and entertainment matters, including his deal with IFC Films to release a remastered IMAX version of the 3D Werner Herzog documentary 'Cave of Broken Dreams'.

Notable practitioners

Cynthia Katz is well known in the music industry for her deft representation of clients, with a particular focus on financing matters and catalogue acquisitions. **Strengths:** *"Cynthia is an easy-to-work-with, efficient attorney."* *"Cynthia is the heartbeat of the music team."* **Tim Mandelbaum** is sought out by clients for his expert media and entertainment law guidance. He is recognized for his extensive experience advising clients in the music industry. **Strengths:** *"Tim is a long-time legend in the space. He knows everyone who is anyone."* **Marc Simon** is the chair of the firm's entertainment and sports law practice. He has a broad-ranging practice advising clients in the film, television and new media industries.

Frankfurt Kurnit Klein & Selz

What the team is known for

Frankfurt Kurnit Klein & Selz houses a top-notch entertainment practice catering to individual talent, entertainment companies and investors. The firm offers deep expertise in content licensing, distribution, financing and talent agreements. It demonstrates skills in transactional work involving film, theater and television content, as well as publishing, video games and fashion.

Strengths

"What distinguishes this department is its ability to combine deep entertainment law expertise with a highly pragmatic, production-savvy approach."

"The team is the best in the business and I feel like a priority to them."

"Frankfurt Kurnit Klein & Selz takes a comprehen-

sive approach to ensure I am completely satisfied."

Work highlights

Frankfurt Kurnit Klein & Selz advised Alternate Side Productions, negotiating the terms of its joint venture agreement with United Entertainment Group.

Notable practitioners

Mark Merriman is a respected theater attorney, with significant experience representing directors and producers in the industry. **Marcie Cleary** has a broad practice representing clients from the film, television and publishing industries. **Strengths:** *"Marcie is a brilliant attorney."* **Victoria Cook** is highly sought-after by clients in the film and television industry, ranging from major studios to independent film-makers. **Strengths:** *"Victoria Cook is a legal genius."* Richard Heller has a strong track record representing talent in television, theater and publishing deals. **Lisa Davis** is especially strong in the theater space as part of her broader entertainment practice. **Strengths:** *"Lisa handles matters expertly from start to finish."* **Sasha Levites** is a distinguished attorney in the media and entertainment field, recognized for her work in negotiating distribution and financing agreements as well as work in the documentary sector.

Franklin, Weinrib, Rudell & Vassallo, PC

What the team is known for

Franklin, Weinrib, Rudell & Vassallo, PC is a renowned entertainment boutique capable of handling a wide array of transactions across the film, television, music, theater and publishing fields. It frequently negotiates talent and employment agreements for prominent executives in the entertainment sector. The team also represents film and television studios, record labels, advertisers and financiers involved in the entertainment industry.

Notable practitioners

Elliot Brown is a seasoned theater attorney with tremendous experience representing producers, directors and playwrights involved in major Broadway shows. **Kenneth Weinrib** has extensive experience acting for clients in the television and film industries. His clients include talent, media agencies and production companies.

Grubman Shire Meiselas & Sacks

What the team is known for

Grubman Shire Meiselas & Sacks houses a renowned music practice which caters to a superb group of artists as well as record companies and executives. It handles the full range of transactions in the music space, including recording, publishing, distribution, performance and touring agreements. The law firm is also notable for its increasing strengths in transactions involving film, television and digital media content.

Strengths

"Grubman Shire is able to hand corporate complexity. The firm is really phenomenal."

Notable practitioners

Allen Grubman expertly advises clients in the music sector, with particular experience representing globally renowned talent. **Strengths:** *"Allen Grubman is the real deal."* **Lawrence Shire** is an accomplished media and entertainment attorney, noted for his expert representation of talent in music, film and TV.

Klaris Law PLLC

What the team is known for

Klaris Law PLLC is a highly sought-after entertainment practice for traditional and emerging media. The team's experience advising on podcast production and distribution is of particular note. Its expertise runs the full gamut, from content creation to exploitation, and the team further draws on its strength in First Amendment matters to handle pre-publication review for clients in the entertainment and publishing sectors.

Strengths

"The team is made up of thoughtful, nimble attorneys who are able to work well with agents and other attorneys to solve problems and get deals across the finish line."

"Partners and associates at Klaris Law are excellent and adept at handling complex matters."

"Klaris Law has a deep understanding of the entire entertainment ecosystem."

"Everything in the theater industry is complex and sophisticated. The team is uniquely prepared to take on all potential issues."

Work highlights

Klaris Law PLLC served as production counsel to the Broadway revival *GYPSY* on Broadway, negotiating all rights agreements, production financing, producing agreements, enhancement agreements and cast album agreements.

Notable practitioners

Alexia Bedat is an up-and-coming media and entertainment attorney with particular strength and experience across the audio industry.

Lazarus & Harris LLP

What the team is known for

Lazarus & Harris LLP's practice focuses on representing clients in the media and entertainment sector. The team acts for a range of clients, particularly within the theatre, television and music industries. The firm advises on both advisory and transactional matters and has experience handling cross-border work.

Notable practitioners

Scott Lazarus is managing partner of Lazarus & Harris LLP. He has tremendous knowledge of the theater industry, and continues to be sought out to provide production counsel for Broadway and West End productions. **Carter Anne McGowan** is widely recognized for her expertise in media and entertainment law within the theater sector, advising production companies and artists on a broad range of matters. **Strengths:** *"Carter is a great attorney."*

Levine Plotkin & Menin LLP

What the team is known for

Levine Plotkin & Menin LLP fields a strong theater practice with a long history of involvement in the most notable productions on and beyond Broadway. Its clients include performers, producers, playwrights, composers and underlying rights owners. It is also notable for its literary publishing, film and television capabilities.

Notable practitioners

Loren Plotkin is an esteemed theater attorney with a strong track record of advising on major Broadway shows.

Loeb & Loeb LLP

What the team is known for

Loeb & Loeb LLP has a full-service entertainment offering, fielding strong capabilities in film, television, music, theater and publishing. The law firm represents individual and institutional clients in the full complement of transactions, including talent, recording and endorsement agreements, as well as content licensing, distribution and production deals. It offers expertise in the development, licensing and merchandising of non-scripted television.

Strengths

"The firm has significant institutional knowledge across all relevant fields of my business. I have never wanted for better service or responsiveness."

"The team is pleasant to work with and has good technical skills."

"The team knows my goals and provides far more than just legal services. Its attorneys are extremely dedicated to their clients."

"Every attorney that I've met at Loeb is a quality person who appears to be an expert in his or her field."

"The team is distinguished by empathy, experience and expertise, which is a rare combination."

Work highlights

Loeb & Loeb LLP represented Lemonada Media in its acquisition by PodX Group for a majority stake in the company.

Notable practitioners

Marc Chamlin acts on behalf of production companies as well as talent in complex film and television deals. **Strengths:** *"Marc is an extension of our team. We wouldn't be as successful without his experience and counsel."* *"Just mentioning his name has helped me resolve many business matters."* Roger Arar remains a popular choice to act for media companies, particularly those in the film and television industry. His experience includes significant financing and production deals. Carol Kaplan acts as production counsel on major theater productions in New York and nationally. Her clients include producers, investors, rights holders and directors.

Strengths: *"Carol has a terrific, deep awareness of the industry."* **Stefan Schick's** specialty lies in live theater. He acts on behalf of writers, producers and directors in the development of Broadway shows.

Strengths: *"Stefan cuts through negotiation fuzz. He has an excellent temperament and is talented at being direct and firm without being confrontational."*

David Manella is increasingly recognized for his representation of clients in the theater sector, with particular experience in production counselling and term loan facilities. **Strengths:** *"David is smart, has an incredible work ethic and has first-class commercial knowledge."* *"David has the ability to problem-solve and create new legal frameworks amid a shifting industry."*

Peikoff Mahan

What the team is known for

Peikoff Mahan maintains a widely respected media and entertainment practice and is frequently sought out by talent across a range of industries, including film, television, theatre and audio. The firm has substantial experience handling advisory and transactional matters.

Pryor Cashman LLP

What the team is known for

Pryor Cashman LLP's media and entertainment group is sought out by clients in various industries, including film, TV, music, talent and art. The firm has notable strengths across the intersection of intellectual property and artificial intelligence.

Strengths

"Pryor Cashman has the unique cross-section of experience, flexibility and bedside manner to handle nearly all aspects of our business."

"The firm was everything we needed from a legal perspective."

"The team has keen instincts."

"The firm's communication is perfect. It provides same day, same hour, thoughtful and complete responses."

"It is clear to me that there is a ton of depth and breadth at the firm to cover a wide range of topics and matters."

Work highlights

Pryor Cashman LLP provided Story Kitchen with corporate and entertainment legal advice on a range of matters including corporate formation, operating agreements, exclusivity issues, as well as negotiations in connection with its entertainment projects.

Notable practitioners

Frank Scibilia, co-chair of the music group at Pryor Cashman LLP, is highly regarded for his adept representation of music industry clients, with a strong focus on copyright law. **Simon Pulman** of Pryor Cashman LLP impresses with his experience in the media and entertainment space. He is recognized for his expertise in finance-related matters, as well as IP and the video gaming industry. **Strengths:** *"Simon is an outstanding lawyer with an exceptional level of proficiency. His response time is always very quick and his advice and service impress."* *"Simon provides excellent service and advice."*

Ritholz Levy Fields

What the team is known for

Ritholz Levy Fields is a national entertainment boutique with offices in New York, Los Angeles and Nashville. The firm represents talent as well as corporate clients in the film, television and music industries.

Strengths

"Ritholz Levy Fields has a standout practice."

Notable practitioners

Adam Ritholz handles commercial, intellectual property and employment matters on behalf of clients in the entertainment and music industries.

Romano Law PLLC

What the team is known for

Romano Law PLLC is recognized for its ability to support clients in the media and entertainment space. Its bench has the ability to counsel across music, sports social media and literary fields and it boasts particular strengths in its handling of film and television matters.

Strengths

"Romano Law shines in negotiation."

"I have been impressed by the firm's communication. Its availability is great and it does good work."

"The Romano Law team is communicative, has a can-do attitude and looks for creative solutions."

Its attorneys provide sound legal advice and do everything efficiently. They are real specialists.
"The team always leads me in the right direction."

Work highlights

Romano Law PLLC represented Escape Route Films and assisted with various financing and production negotiations.

Notable practitioners

Domenic Romano is a key contact at the firm.

Schreck Rose Dapello Adams Berlin & Dunham LLP

What the team is known for

Schreck Rose Dapello Adams Berlin & Dunham LLP is a well-known entertainment boutique that predominantly represents talent, including actors, writers, producers and other performers. Its capabilities encompass theater, film and television transactions.

Strengths

"Schreck Rose is especially great for Broadway work."

Notable practitioners

Nancy Rose is a stalwart in the industry, with an enviable client base consisting of high-profile talent involved in Broadway and other theater productions. **David Berlin** is noted for his representation of talent in the theater industry. **Ira Schreck** continues to represent high-profile individuals in the television and film industries. **Strengths:** *"Ira Schreck is a legend in the media and entertainment world."*

Sendroff & Baruch, LLP

What the team is known for

Sendroff & Baruch, LLP has an established theater practice catering to an impressive roster of clients, which consists of directors, performers and others involved in the production of Broadway shows. The law firm fields additional expertise in music, television and film transactions.

Notable practitioners

Jason Baruch is recognized for his handling of issues relating to the production of live theater. His clients include theaters, production companies and individual talent. **Mark Sendroff** has a noteworthy

theater practice, which sees him representing writers and directors, among others. He also acts as production counsel for various Broadway shows.

Sheppard, Mullin, Richter & Hampton LLP

What the team is known for

Sheppard, Mullin, Richter & Hampton LLP is a full-service law firm with an established entertainment, technology and advertising practice. The team advises clients from the film and TV industries, with expertise in finance, production and distribution as well IP and M&A.

Strengths

"It is difficult to think of a way in which the team could have added more value."

"The team has deep experience and insight into our industry, and understands the complexities and challenges we face."

Work highlights

Sheppard, Mullin, Richter & Hampton LLP advised Steinway Musical Instruments on its music rights licensing strategy relating to the sale and distribution of The Steinway Spirio and the launch of SpirioCast, including the negotiation of multiple licensing and consulting services agreements with Warner Chappell, BMI, GEMA and SEASC.

Notable practitioners

Alexis Robinson is a key contact at the firm.

Other Ranked Lawyers

Frederick Bimble of Moses & Singer excels in the media and entertainment space, having built a strong reputation across multiple industries including film, TV, live stage theater and videogames.

Ross Charap of Barton LLP is a seasoned entertainment attorney, advising on copyright and infringement matters, with a particular focus on representing high-profile clients in the music industry.

Strengths: *"Ross is outstanding. He is clearly the best in the business."*

John Delaney of Perkins Coie LLP is known for

his representation of clients in the music industry and for his expertise in AI and social media-related matters.

Charles Google is chair of the entertainment practice at Paul, Weiss, Rifkind, Wharton & Garrison. He frequently advises film, television, music and theater companies as well as talent in a range of matters.

Michael Hill of Covington & Burling LLP provides a range of advisory and transactional support to large, corporate entities in media and sports industries.

Strengths: *"Michael is excellent. He is calm and a delight to work with."* *"Michael Hill is an exceptional attorney who understands complex situations, protects our company and closes deals. You want him on your team through negotiations and drafting. He is invaluable."* *"Michael has a great depth of knowledge and always provides helpful, practical advice."*

Sole practitioner **Marc Jacobson** has significant experience working in the music, television and film industries. He handles the full range of transactions stemming from the production and distribution of content. **Strengths:** *"Marc always provides clear and concise advice."* *"Marc is a great thought partner. He helps and guides us, and understands our unique needs."*

Adrian Perry of Covington & Burling LLP is held in high regard for his expertise in the use of emerging technologies in the media and entertainment sector.

Strengths: *"Adrian is a brilliant attorney. He also has great business acumen."* *"Adrian is lovely to work with, responsive and gives thoughtful answers that are tailored to your situation."* *"Adrian is business-minded, friendly and proactive."* *"Adrian is a great attorney and a trusted adviser. He has a high level of expertise and provides excellent client service."* *"Adrian is astoundingly smart. He takes complex topics and explains the nuances to us."*

Sole practitioner George Sheanshang continues to provide top-flight representation to clients in the television and film industry.

Michael Sukin, founding partner of Sukin Law Group, is noted for his expert knowledge of the music publishing and recording industries.

Media & Entertainment Litigation

Media & Entertainment: Litigation
Leading Firms
Band 1
Davis Wright Tremaine LLP
Loeb & Loeb LLP
Pryor Cashman LLP
Band 2
Gibson, Dunn & Crutcher LLP
Jenner & Block LLP
Kirkland & Ellis LLP
Weil, Gotshal & Manges LLP
Band 3
Mitchell Silberberg & Knupp LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Band 4
Ballard Spahr LLP
Cravath, Swaine & Moore LLP
Oppenheim + Zebek, LLP
Proskauer Rose LLP
Quinn Emanuel Urquhart & Sullivan, LLP
Winston Taylor LLP
Senior Statespeople
Senior Statespeople: distinguished older partners
Dannay Richard Cowan, Liebowitz & Latman (ORL) ♦
Zakarin Donald Pryor Cashman LLP
Leading Individuals
Band 1
Cendali Dale Kirkland & Ellis LLP
Cohen Jay Paul, Weiss, Rifkind, Wharton & Garrison LLP
McNamara Elizabeth A Davis Wright Tremaine LLP
Snyder Orin Gibson, Dunn & Crutcher LLP
Band 2
Arato Cynthia Shapiro Arato Bach LLP (ORL) ♦
Lepera Christine Mitchell Silberberg & Knupp LLP
Marks Benjamin E Weil, Gotshal & Manges LLP
Band 3
Ascher Brian Gibson, Dunn & Crutcher LLP *
Dickstein Tal Loeb & Loeb LLP
Earnhardt Wes Cravath, Swaine & Moore LLP *
Elkin Michael Alston & Bird LLP (ORL) ♦ *
Farkas Ilene Pryor Cashman LLP
Hwang Wook Sheppard, Mullin, Richter (ORL) ♦
Lackman Eleanor M. Mitchell Silberberg & Knupp LLP
Larson Todd Weil, Gotshal & Manges LLP
Rosenfeld James Davis Wright Tremaine LLP
Simmons Joshua Kirkland & Ellis LLP *
Singer Randi Sidley Austin LLP (ORL) ♦ *
Stein Alison Jenner & Block LLP
Sullivan Thomas B. Ballard Spahr LLP
Band 4
Fakler Paul King & Spalding LLP (ORL) ♦ *
Kohlmann Susan J Jenner & Block LLP
Ray Claudia Kirkland & Ellis LLP
Rose Brad D. Pryor Cashman LLP
Semel Ben Pryor Cashman LLP
Shapiro Saul B Patterson Belknap Webb & Tyler (ORL) ♦
Steinman Linda Davis Wright Tremaine LLP
Wogan Maura Frankfurt Kurnit Klein & Selz (ORL) ♦
Wolff Nancy Cowan DeBaets Abrahams (ORL) ♦
Yohai David L Weil, Gotshal & Manges LLP
Up-and-coming individuals
D'Angelo Frank Loeb & Loeb LLP
* Indicates individual with profile.
♦ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

Media & Entertainment First Amendment Litigation
Leading Firms
Band 1
Davis Wright Tremaine LLP
Band 2
Ballard Spahr LLP
Cahill Gordon & Reindel LLP
Senior Statespeople
Senior Statespeople: distinguished older partners
Abrams Floyd Cahill Gordon & Reindel LLP
Leading Individuals
Star individuals
McNamara Elizabeth A Davis Wright Tremaine LLP
Band 1
Bolger Katherine M Davis Wright Tremaine LLP
Kurtzberg Joel Cahill Gordon & Reindel LLP
Sullivan Thomas B. Ballard Spahr LLP
Band 2
Balin Robert Davis Wright Tremaine LLP
Best Landis C. Cahill Gordon & Reindel LLP
Grygiel Michael Foley Hoag LLP (ORL) ♦ *
Hanswirth Dori Ann Arnold & Porter (ORL) ♦
Oberlander Lynn Ballard Spahr LLP
Rosenfeld James Davis Wright Tremaine LLP
Schell Jacquelyn Ballard Spahr LLP
Strom Rachel Davis Wright Tremaine LLP
Up-and-coming individuals
Browning Jack Davis Wright Tremaine LLP

The editorial is in alphabetical order by firm name.

Ballard Spahr LLP

What the team is known for

Ballard Spahr LLP houses renowned litigators frequently sought out by major entertainment, media and technology companies as well as well-known individuals. The firm provides impressive counsel in high-profile First Amendment disputes, and is also adept at handling intellectual property disputes. It is notable for its superb trial capabilities, calling upon a strong roster of litigators and appellate specialists in New York and nationally.

Strengths

"The team at Ballard provides top notch First Amendment counsel with significant subject matter expertise."

Work highlights

Ballard Spahr LLP acted as lead counsel for Penguin Random House and PEN America Center in a constitutional challenge to the removals and restrictions of books by the Escambia County School Board in Florida.

Notable practitioners

Lynn Oberlander is renowned for her extensive experience in the media law sphere. She is an especially strong choice to provide prepublication review as well as counsel on contractual, copyright and licensing. **Strengths:** "Lynn gives great, practical, concise advice that is easy to share with the business directly." "Lynn's thoroughness and written communication is very clear and thoughtful." **Jacquelyn Schell** has a burgeoning practice in media and First Amendment law. She frequently defends

media companies in defamation claims and is also adept at intellectual property and privacy claims.

Strengths: "She is a fantastic, reliable partner that I trust deeply to provide legal counsel and guidance."

Thomas Sullivan is renowned for his expert representation of media companies in defamation and intellectual property disputes. **Strengths:** "Thomas is an excellent attorney."

Cahill Gordon & Reindel LLP

What the team is known for

Cahill Gordon & Reindel LLP enjoys an outstanding reputation in the First Amendment space, with a long history of appearances in era-defining free speech battles. It offers excellent strengths in libel and defamation cases, and has been notably active in First Amendment challenges to regulations limiting commercial speech. Its clients include major news organizations, media companies and publishers. The firm leverages the strengths of its appellate law practice to offer experience before a range of state and federal courts of appeal.

Notable practitioners

Floyd Abrams continues to be regarded as a leader in the space. He has a wealth of experience handling free speech issues on behalf of news organizations and other businesses. **Joel Kurtzberg's** practice covers a broad spectrum of First Amendment matters, with notable expertise in defamation and reporters' privilege cases. He also frequently handles disputes involving commercial speech. Landis Best's First Amendment practice revolves around litigation for major media companies.

Strengths: "Landis is an exceptional thinker and communicator."

Cravath, Swaine & Moore LLP

What the team is known for

Cravath, Swaine & Moore LLP is home to a distinguished team of attorneys with a well-established practice representing clients in the media and entertainment industries across both contentious and transactional matters. It serves a diverse client base spanning broadcasting, streaming and sports amongst others.

Strengths

"Cravath is a fine firm with good litigators."

Work highlights

Cravath, Swaine & Moore LLP represented The Walt Disney Company and its subsidiary ESPN in resolving an antitrust litigation brought by FuboTV.

Notable practitioners

Wesley Earnhardt is a first-chair trial lawyer with deep experience across the media and entertainment industry. **Strengths:** "Wesley is a brilliant writer and communicator."

Davis Wright Tremaine LLP

What the team is known for

Davis Wright Tremaine LLP has superb litigators capable of representing news organizations, publishing houses and entertainment companies in a wide array of disputes. The firm has a strong track record of defending high-profile First Amendment cases and offers additional expertise in cases involving right of publicity, copyright, access to

information and reporters' privilege.

Strengths

"The team at Davis Wright is extraordinarily talented and knowledgeable."

"The Davis Wright team is absolutely phenomenal."

Notable practitioners

Katherine Bolger has earned a stellar reputation for her representation of prominent media and entertainment clients in high-stakes libel disputes.

Strengths: *"Katherine is an excellent litigator."*

Elizabeth McNamara is held in high esteem for her expert handling of First Amendment and intellectual property litigation. Her client list includes television networks, news media and publishing companies.

Strengths: *"Elizabeth is a great First Amendment litigator. She is a real standout."*

Robert Balin is regularly engaged by major news organizations to handle pre-publication review and First Amendment litigation. **Rachel Strom** frequently acts for news organizations and journalists in First Amendment challenges. **Strengths:** *"Rachel has strong litigation instincts and understands our business."*

James Rosenfeld has a strong client base which includes traditional news outlets and digital media companies. His wide-ranging experience includes defamation and copyright disputes. **Strengths:** *"James is an experienced practitioner and a good thinker."*

Linda Steinman represents a wide range of clients from publishers, to media organizations and universities. Linda also has expertise in copyright law, First Amendment litigation and intellectual property.

Strengths: *"Linda sees around corners in a way no one anticipates."* *"Linda is an extraordinarily good attorney."*

Jack Browning is increasingly recognized for his skill in representing media and entertainment professionals in First Amendment litigation. He has particular expertise in matters relating to television and broadcasting. **Strengths:** *"Jack is a clear and professional attorney."*

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher LLP has a renowned group of litigators who are frequently sought out by major entertainment, media and technology companies, as well as well-known individuals. The law firm is notable for its superb capabilities in high-profile disputes, calling upon its fantastic roster of formidable trial lawyers. It has a particularly strong track record for handling high-stakes breach of contract lawsuits. It leverages its extensive network of offices to offer strengths in major national and cross-border disputes.

Strengths

"Gibson's team is made up of seasoned professionals."

Work highlights

Gibson, Dunn & Crutcher LLP secured a preliminary injunction for DraftKings in a trade secret and non-compete suit against the former head of DraftKings' VIP business, Michael Hermaly.

Notable practitioners

Orin Snyder has a strong track record of representing prominent media and entertainment companies and high-profile individuals. His wide-ranging expertise includes intellectual property, profit participation and contractual disputes. **Strengths:** *"Orin is an exceptionally skilled advocate with unmatched presence and gravitas."* **Brian**

Ascher, cochair of the firm's Media, Entertainment and Technology practice, is a litigator with deep experience relating to matters involving civil litigation and trademark disputes. **Strengths:** *"Brian Ascher has industry-leading legal skills with excellent communication."* *"Brian is a first rate attorney."*

Jenner & Block LLP

What the team is known for

Jenner & Block LLP is commended for its expert handling of litigation involving the interplay between copyright enforcement and digital music distribution. It acts for a diverse group of content owners in the music, film and television industries, handling sizable disputes involving the ownership and enforcement of intellectual property rights.

Strengths

"The responsiveness of all the attorneys I encounter at Jenner are second to none."

"Jenner has substantial depth and a good bench of younger lawyers. It is responsive and provides good service."

"The firm has strong lawyers up and down its roster and is always responsive, including when on tight deadlines."

Work highlights

Jenner & Block LLP represented Live Nation and Ticketmaster in a series of class action lawsuits in federal and state courts alleging "drip pricing" and violations of state pricing laws.

Notable practitioners

Content, media and entertainment practice group cochair **Alison Stein** undertakes high-stakes litigation for companies in the media, entertainment and technology sectors. She is particularly adept in intellectual property claims. **Strengths:** *"Alison gives practical and business-minded advice."* **Susan Kohlmann** is recognized for her extensive work in the media and entertainment sector, litigating copyright infringement cases and challenging anti-SLAPP protections.

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis houses highly regarded litigators who are frequently called upon to handle disputes on behalf of individual and corporate clients in the media, entertainment and technology sectors. The law firm has particular expertise in complex copyright and trademark infringement litigation.

Strengths

"The Kirkland team is fantastic and super responsive. It is made up of subject matter experts who produce a really great product."

"The team is extremely knowledgeable and always pragmatic in its approach to issues."

Work highlights

Kirkland & Ellis LLP represented Genius Sports and its subsidiaries in a patent infringement and antitrust matter related to live video streaming and sports data rights in the Eastern District of Texas and in validity challenges before the Patent Trial and Appeal Board.

Notable practitioners

Dale Cendali is a highly reputed litigator who is vastly experienced with representing leading clients in the television, publishing and video game industries, among others, in complex intellectual property disputes. **Joshua Simmons** is a well-established

litigator with experience handling copyright, right of publicity and breach of contract disputes involving media and technology properties. **Strengths:** *"Joshua is very practical and understands his clients' needs."* **Claudia Ray** frequently advises clients across the media and entertainment sector, with a particular focus on intellectual property issues. **Strengths:** *"Claudia is a really smart lawyer."* *"Claudia is smart and attuned to the issues of a matter."*

Loeb & Loeb LLP

What the team is known for

Loeb & Loeb LLP is a highly respected entertainment law firm, fielding a deep bench of specialist attorneys and offering nationwide capabilities. It is particularly strong in intellectual property and contractual disputes concerning the ownership and distribution of music, film and television content. The firm acts for a distinguished client base composed of film studios, record labels and television networks.

Strengths

"Loeb's team has deep knowledge of copyright law."

"The team has high caliber copyright litigators."

Work highlights

Loeb & Loeb LLP represented Atticus, the production company behind the Aaron Sorkin stage adaptation of the Harper Lee novel *To Kill a Mockingbird*, in a copyright case brought against the Dramatic Publishing Company to determine the effect of Harper Lee's copyright termination of a prior exclusive license she granted to Dramatic in 1969.

Notable practitioners

Tal Dickstein has an impressive media and entertainment practice which includes advising corporate clients as well as talent in the music, film and TV, and digital media sectors on contentious intellectual property matters. **Strengths:** *"Tal knows every crevasse of the statutes but also comes at things from a practical business perspective."* **Frank D'Angelo** is recognized for his deft representation of media and entertainment clients in commercial litigation. His practice spans a broad range of matters, from contract disputes to business acquisitions. **Strengths:** *"Frank is a smart attorney and a great writer."* *"Frank is a great litigator."*

Mitchell Silberberg & Knupp LLP

What the team is known for

Mitchell Silberberg & Knupp LLP litigates complex copyright infringement and content licensing disputes on behalf of media and entertainment clients, including the motion picture industry and interactive software developers. The law firm is particularly noted for its IP practice.

Strengths

"The team always has great communication and is very responsive to my needs."

"Mitchell Silberberg has good expertise in copyright law."

"The firm has an excellent range of people at different levels of expertise."

Work highlights

Mitchell Silberberg & Knupp LLP represented Marvel Entertainment in connection with *Lively v. Wayfarer Studios*, a subpoena dispute arising out of Justin Baldoni's defamation and invasion of privacy

lawsuit against Blake Lively and Ryan Reynolds.

Notable practitioners

Christine Lepera chairs the Music Litigation Practice Group at the firm. She has a wealth of experience litigating on behalf of clients in the music industry. **Strengths:** *"Christine is a phenomenal attorney."* Eleanor Lackman has vast experience handling intellectual property litigation, with particular prowess in the representation of media and entertainment companies. **Strengths:** *"I trust Eleanor implicitly."* *"I hold Eleanor in high regard."*

Oppenheim + Zembrak, LLP

What the team is known for

Oppenheim + Zembrak LLP is a well-regarded boutique practice providing specialised counsel to clients across the media and entertainment sector. The firm has particular strength in intellectual property matters, representing a diverse client base that includes music record labels and publishing houses. Its team is experienced in handling a broad range of disputes, including copyright infringement, licensing and royalty disagreements, as well as breach of contract claims.

Strengths

"The team has carved out a good footprint in the media and entertainment industry."

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison LLP has extensive experience handling a wide array of disputes arising in the media, entertainment and sports industries, including representation of clients at trials and in class actions. The firm caters to a diverse group of clients including telecommunications companies, publishers, film and television studios and television networks as well as high-profile individuals. Its areas of expertise include contractual, intellectual property and employment disputes.

Strengths

"The Paul Weiss team is detail oriented, strategic and thinks proactively."

"Paul Weiss is thorough and has a deep bench of capable lawyers."

Work highlights

Paul, Weiss, Rifkind, Wharton & Garrison LLP represented Bridgeway Foundation and Rockefeller Philanthropy Advisers in a dispute with a film production company over alleged breaches of contract of the grant agreement funding a documentary about the war in Ukraine.

Notable practitioners

Jay Cohen retains a dominant position in the media and entertainment market, frequently handling high-stakes disputes on behalf of clients in this sector.

Strengths: *"Jay Cohen is a super experienced, thoughtful and collaborative attorney."*

Proskauer Rose LLP

What the team is known for

Proskauer Rose LLP is well-versed in handling litigation on behalf of very prominent recording artists, music publishers and record labels. The firm is capable of handling disputes in areas including intellectual property, defamation and privacy, with particular strengths in complex breach of contract lawsuits. It is recognized for its niche strengths

in sporting litigation, drawing from its top-tier strengths in sports law.

Strengths

"The team is collegial, hardworking and dependable and its attorneys are confident and provide excellent client service."

Work highlights

Proskauer Rose LLP served as trial counsel for Live Nation, Madonna and most of the US venues for Madonna's Celebration Tour in connection with three high-profile class actions.

Notable practitioners

David Munkittrick is a key contact at the firm.

Pryor Cashman LLP

What the team is known for

Pryor Cashman LLP is renowned for its strength in the music litigation space, handling a wide range of disputes on behalf of artists, songwriters, music publishers and record labels. Its areas of expertise include royalty rate-setting, contractual and intellectual property litigation. The law firm is also adept in counseling clients involved in theater, film, TV and literary publishing.

Strengths

"Pryor Cashman is excellent across the board with superior business and industry knowledge. Its team is flexible and collaborative."

"The team is well practised and thorough."

Work highlights

Pryor Cashman LLP successfully represented international singer-songwriter superstar Ed Sheeran, Warner Music Group, Sony Music Publishing and others in a music copyright jury trial in the US District Court for the Southern District of New York. It also secured summary judgment in a second case brought by Structured Asset Sales on the same song.

Notable practitioners

Donald Zakarin is best known for his representation of clients in the music industry, including music publishers, record companies and recording artists. He frequently handles high-stakes copyright disputes. **Strengths:** *"Donald Zakarin is literally the don. He is experienced and reliable."*

Cochair of the firm's Litigation group and Music group, **Ilene Farkas** handles intellectual property and contractual disputes on behalf of clients in the media and entertainment sector. **Strengths:** *"Ilene is a powerhouse music litigator. She works skillfully to achieve the best possible results in litigation."*

Brad Rose acts on behalf of well-known artists, music publishers and other prominent clients in the media and entertainment industry. He comes especially recommended for his expertise in trademark and copyright matters. **Strengths:** *"Brad is a very good lawyer."* **Ben Semel** regularly advises media and entertainment entities on licensing, regulatory, and litigation matters. He serves as the cochair of the firm's Music Group and Media and Entertainment Practice, as well as chair of the AI Interdisciplinary Group. **Strengths:** *"Ben is incredibly smart, practical and business minded. He is a trusted advisor in every respect."*

Quinn Emanuel Urquhart & Sullivan, LLP
What the team is known for
Quinn Emanuel Urquhart & Sullivan, LLP fields an

impressive litigation practice with vast experience representing clients in the media, entertainment, technology and sports sectors. The team is especially well-versed in copyright and trademark disputes.

Strengths

"The team is in tune with current affairs and how that may impact our company or industry. Its judgment is so good."

Work highlights

Quinn Emanuel represented Megan Thee Stallion in a defamation lawsuit in the Southern District of Florida against Milagro Gramz.

Notable practitioners

Todd Anten is a key contact at the firm.

Notable practitioners

Carey R Ramos cochairs the firm's media and entertainment litigation practice in New York and is recognized for his expertise in complex copyright and trademark matters. He represents clients from the music and technology industries.

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges LLP frequently handles complex, business-critical disputes on behalf of prominent entertainment and publishing companies. It is a particularly strong choice for intellectual property disputes, including music royalty rate-setting proceedings, alongside strengths in disputes concerning the ownership, distribution and licensing of content.

Strengths

"The team at Weil anticipates legal trends and helps to shape responses to emerging risks."

Work highlights

Weil, Gotshal & Manges LLP represented several affiliated entities of Warner Brothers Discovery in a breach of contract litigation against DISH Network, filed in the Southern District of New York.

Notable practitioners

Benjamin Marks has notable experience representing well-known media and entertainment companies in intellectual property disputes. He is especially active in litigation involving music licensing and copyright royalties. **Strengths:** *"Benjamin is an incredible force. He is extraordinarily intelligent."*

Todd Larson is regularly called upon by media and technology companies to handle complex intellectual property cases. **Strengths:** *"Todd Larson takes a pragmatic approach to complex issues."*

David Yohai has deep expertise in the media and entertainment sector, representing clients in a variety of issues spanning from class actions to copyright and trademark matters. **Strengths:** *"David is a phenomenal attorney."*

Winston Taylor LLP

What the team is known for

Winston Taylor is recognized for its highly sought-out media and entertainment practice. The law firm is particularly skilled in intellectual property litigation.

Other Ranked Lawyers

Cynthia Arato of Shapiro Arato Bach LLP has a wealth of experience acting on behalf of clients in

the media and entertainment industry. Her expertise includes handling intellectual property, right of publicity and contractual disputes. **Strengths:** “*Cynthia brings a level-headed approach to matters and provides deep analysis of the facts and application of the law.*” “*Cynthia is sharp as can be, knowledgeable and incisive.*”

Richard Dannay of Cowan, Liebowitz & Latman is a vastly experienced litigator, with a strong track record of handling intellectual property and breach of contract disputes on behalf of clients in the publishing industry.

Michael Elkin of Alston & Bird LLP has a robust litigation practice, which sees him frequently handling copyright infringement claims. His clients include leading media and entertainment companies. **Strengths:** “*Michael Elkin has a deep understanding of our business.*”

Paul Fakler of King & Spalding LLP impresses with his expertise in the media and entertainment in New York. He regularly represents clients in litigation relating to copyright, music and technology. **Strengths:** “*Paul is a very good lawyer.*”

New York-based **Michael Grygiel** chairs Foley Hoag’s First Amendment and Media practice. He specializes in media defense, frequently undertaking defamation and other First Amendment claims for news organizations. **Strengths:** “*Michael is academic and produces polished brief writing.*” “*Michael has deep subject matter expertise and is very analytical.*” “*Michael has the most powerful intellect I’ve come across in law. He is a great tactician and, I believe, a genuine genius.*”

Dori Ann Hanswirth co-leads Arnold & Porter’s technology, media and entertainment industry group. She undertakes the full range of disputes on behalf of clients in the media and entertainment sector, including intellectual property, rights of publicity and defamation claims. **Strengths:** “*Dori is a brilliant attorney. I felt as relaxed as I could be with her representation.*”

Wook Hwang of Sheppard, Mullin, Richter & Hampton LLP is an esteemed litigator with strength representing media and entertainment companies in a wide array of disputes, including complex IP and copyright-related matters.

Saul Shapiro is chair of Patterson Belknap Webb & Tyler LLP’s media and entertainment team. He handles a broad range of disputes at the trial and appellate levels.

Randi Singer of Sidley Austin LLP has a broad practice which encompasses intellectual property, advertising and commercial disputes. She often acts on behalf of clients in the media and entertainment sector. **Strengths:** “*Randi is a forward thinker and a pleasure to work with.*”

Maura Wogan is co-chair of the litigation group at Frankfurt Kurnit Klein & Selz. She is well versed in intellectual property matters and frequently litigates copyright infringement claims on behalf of clients in the entertainment sector.

Nancy Wolff of Cowan DeBaets Abrahams & Shepard LLP is sought out by clients for her expertise in media and entertainment law, with experience spanning a wide range of matters from intellectual property claims to defamation disputes. She advises on both contentious and non-contentious matters. **Strengths:** “*Nancy is a great attorney who is very smart.*”

Private Equity Buyouts

Private Equity: Buyouts
Leading Firms
Band 1
Kirkland & Ellis LLP
Simpson Thacher & Bartlett LLP
Band 2
Debevoise & Plimpton LLP
Latham & Watkins LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Ropes & Gray LLP
Weil, Gotshal & Manges LLP
Willkie Farr & Gallagher LLP
Band 3
Cleary Gottlieb Steen & Hamilton LLP
Davis Polk & Wardwell LLP
Fried, Frank, Harris, Shriver & Jacobson LLP
Sidley Austin LLP
Band 4
Dechert LLP
Gibson, Dunn & Crutcher LLP
Vinson & Elkins LLP
Band 5
Clifford Chance US LLP
White & Case LLP
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

Band 1

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis has an industry-leading private equity practice with a sterling reputation for advising well-known investment firms on the full scope of transactional needs. Clients benefit from

Private Equity: Buyouts
Eminent Practitioners
Eminent Practitioners
Blittner David Ropes & Gray LLP
Leading Individuals
Band 1
Cooper Elizabeth A Simpson Thacher & Bartlett LLP *
Lerner Marni J Simpson Thacher & Bartlett LLP *
Schneirov Allison R Skadden, Arps, Slate (ORL) ◇
Warner Douglas P Weil, Gotshal & Manges LLP
Weisser Michael E Kirkland & Ellis LLP *
Band 2
Abbott Matthew W Paul, Weiss, Rifkind, Wharton
Bonvino Angelo Paul, Weiss, Rifkind, Wharton & Garrison
Greenberg Leo M Kirkland & Ellis LLP
Machera Christopher Weil, Gotshal & Manges LLP
Martelli Peter Kirkland & Ellis LLP *
Perkins Jennifer S Kirkland & Ellis LLP *
Rinker Kevin Debevoise & Plimpton LLP
Schmidt Kevin M Debevoise & Plimpton LLP
Stadler Brian M Simpson Thacher & Bartlett LLP *
Thierfelder Mark E Dechert LLP *
Band 3
Allinson David S Latham & Watkins LLP *
Bird Paul S Debevoise & Plimpton LLP
Ewan Christopher Fried, Frank, Harris, Shriver & Jacobson
Kelly Alex Latham & Watkins LLP *
Leinwand David Cleary Gottlieb Steen & Hamilton LLP *
Poss Jeffrey Willkie Farr & Gallagher LLP *
Townsend Neil Willkie Farr & Gallagher LLP *
Band 4
Vernace Anthony Simpson Thacher & Bartlett LLP *
Band 4
Amorosi John Davis Polk & Wardwell LLP *
Anthony Christopher Debevoise & Plimpton LLP
Barlow Neil Clifford Chance US LLP
Brahmst Oliver White & Case LLP
Chudd William Davis Polk & Wardwell LLP *
Davis Michael Davis Polk & Wardwell LLP *
Griffiths Sean P Gibson, Dunn & Crutcher LLP
Komarek Daniel Vinson & Elkins LLP
Reenan Neal J Freshfields US LLP (ORL) ◇
Salerno Matthew P Cleary Gottlieb Steen & Hamilton *
Shim Paul J Cleary Gottlieb Steen & Hamilton LLP
Spilko Howard T HSF Kramer (ORL) ◇
Stasny Sarah E Proskauer Rose LLP (ORL) ◇ *
Steinman Steven J Fried, Frank, Harris, Shriver
Wassner Brian M Sidley Austin LLP *
Up-and-coming individuals
Arons Andrew Kirkland & Ellis LLP *
Burns Timothy Weil, Gotshal & Manges LLP
Bushner Ian Freshfields US LLP (ORL) ◇
Flores Maggie Kirkland & Ellis LLP *
Gilbert Spencer Debevoise & Plimpton LLP
Imperatore Paul Cleary Gottlieb Steen & Hamilton LLP *
Parness Brian Weil, Gotshal & Manges LLP

a well-stocked bench of prolific deal-makers in New York, as well as outstanding resources across the US, Europe and East Asia.

Strengths

“Kirkland provide legal mastery, issue-spotting and

foresight. They have the ability to balance legal risk, commercial reality and reputational impact.”

“Kirkland provides an incredible client service, legal precision, commercial instinct and cross-functional capabilities.”

Work highlights

Kirkland & Ellis LLP advised Blackstone and TPG on the acquisition of Hologic for \$18.3 billion.

Notable practitioners

Michael Weisser enjoys a sterling reputation for his role acting for private equity sponsors and their portfolio companies on high-value transactional matters. **Strengths:** "Michael is an incredible, business-minded lawyer." Leo Greenberg advises high-end and mid-market investors across the full range of transactional work, including deals in the financial services, technology, industrials and media sectors. **Peter Martelli** is well-respected for his deep experience advising a range of major investment firms on acquisitions and dispositions. **Strengths:** "Peter is one of the best lawyers I have come across in my career. He has outstanding business and commercial judgment and is an animal when it comes to dedication and work ethic." Jennifer Perkins acts for an impressive client base of international private equity firms on their transactional matters, offering strong capabilities in sophisticated deals work. **Strengths:** "Jennifer is an incredibly thoughtful, detail-oriented and tactical lawyer." "Jennifer is highly innovative, exceptionally responsive and consistently commercial in her advice." **Andrew Arons** advises a range of private equity clients on complex M&A, take-privates and leveraged buyouts, among other matters. **Strengths:** "I trust Andrew more than anybody else in my professional world." **Maggie Flores** is a talented up-and-comer who boasts a diverse practice. She represents clients in sophisticated buyouts in a variety of industries. **Strengths:** "Maggie is an outstanding lawyer. She is pragmatic and understands business implications. She is our team's go-to person for important transactions and does a phenomenal job overall."

Simpson Thacher & Bartlett LLP**What the team is known for**

Simpson Thacher & Bartlett offers an outstanding private equity practice with an international reputation for excellence, making regular appearances in some of the most complex and high-value transactions in the market. Acts for an enviable array of household name investor clients and portfolio companies, who turn to the firm for its traditional strengths in transactional matters, exit strategies, financings and fund formation work.

Strengths

"They are our most trusted advisers on the most complicated deals. They have a great understanding of what is important to us."

"Simpson operates smart and always offers sound advice. They are experienced and disciplined in practicing the best in client service."

Work highlights

Simpson Thacher & Bartlett LLP advised Blackstone on its \$8.4 billion take-private acquisition of Smartsheet.

Notable practitioners

Elizabeth Cooper is esteemed for her deep understanding of a broad range of complex deals, offering recognized skills in both private equity transactions and strategic M&A matters. **Strengths:** "Elizabeth is exceptionally smart and always offers sound advice." "Elizabeth is terrific. She has a great commercial sense and in-depth knowledge of the private equity space." Marni Lerner is highly regarded for

her ability across the private equity space, with clients turning to her for some of their most complex transactional needs. **Strengths:** "Marni has deep expertise and excellent commercial judgment." "Marni is strategic, thoughtful and business-minded. She is the best lawyer I have ever worked with and cares deeply about client success." Brian Stadler is sought after for his particular expertise in real estate transactions, including acquisitions involving REITs. **Anthony Vernace** enjoys an excellent profile in the private equity space for his track record in advising on high-end transactional matters on behalf of a range of major sponsors. **Strengths:** "Anthony is a really good and effective lawyer." "Anthony is a truly exceptional legal adviser."

Band 2**Debevoise & Plimpton LLP****What the team is known for**

Debevoise & Plimpton fields a highly experienced private equity practice with institutional expertise in complex transactional mandates, while also leveraging the firm's highly rated funds, tax and capital markets groups to offer complementary strengths to clients. The firm is considered a particularly strong choice for transactions in the healthcare space, alongside broader skills in the technology, financial services, industrials and consumer sectors.

Strengths

"Debevoise's team goes above and beyond to mitigate and protect client risk and reputation."

"Debevoise has a broad and deep team of seasoned M&A professionals and functional experts who work seamlessly across multiple time zones to accomplish highly complex international deals."

"Debevoise lawyers are creative, thoughtful and steeped in technical expertise."

Work highlights

Debevoise & Plimpton advised BradyPLUS, a Kelso & Company portfolio company, on its strategic merger with Imperial Dade.

Notable practitioners

Kevin Rinker routinely handles large acquisitions and divestitures, with notable expertise concerning transactions in the healthcare sector. **Strengths:** "Kevin is thoughtful and incredibly commercial in his approach. He has an exceptional and comprehensive understanding of deals and precedents."

Kevin Schmidt offers expert counsel on complex acquisitions, divestitures and strategic investments.

Strengths: "Kevin is absolutely fantastic. He is really good at what he does and has helped us navigate complex work." Paul Bird is considered a transactional expert, with sources applauding his excellent track record in advising on both private equity work and strategic M&A for household name clients.

Strengths: "Paul is the best. He is experienced, calm and persuasive." **Christopher Anthony** is a skilled transactional attorney with a reputation for his abilities in advising private equity clients on buyouts, exits, joint ventures and wider deals work.

Strengths: "Christopher is really pleasant to work with. He is smart, practical and commercial." "Christopher has a strong command of deal knowledge and the flexibility to adapt to any given situation. He is a good communicator and able to navigate complex dynamics to find paths to a resolution."

"Christopher is experienced and very calm under pressure." **Spencer Gilbert** is an up-and-coming talent who advises notable private equity clients on complex transactions. **Strengths:** "Spencer is a solid thought partner." "Spencer is a straightforward, no-nonsense attorney who is commercial in his approach."

Latham & Watkins LLP**What the team is known for**

Latham & Watkins boasts a highly rated transactional practice which enjoys a standout reputation for its global reach, acting on high-end and cross-border deals for an international clientele of major sponsors. Its superb bench is able to provide a wealth of knowledge and experience across multiple markets, including deep resources nationally, as well as internationally.

Strengths

"The Latham team are strategic partners with us. They have business rationale and are hyper-responsive."

"Latham is a heavyweight in the private equity space. They have a great grasp of the current market and offer cutting-edge, creative advice with respect to complex transactions."

Work highlights

Latham & Watkins advised Silver Lake Partners on the \$55 billion acquisition of Electronic Arts.

Notable practitioners

David Allinson is commended for his strong experience across a host of transactional matters, which includes significant strength in energy, healthcare and infrastructure-focused deals. **Strengths:** "David has an encyclopaedic knowledge of M&A and private equity law. He has a good insight into the business side and provides practical solutions to very complex issues." "David has a very strong commercial lens and is highly effective in getting transactions done." **Alex Kelly** is distinguished by her strong command of private equity transactions, both domestically and internationally. She serves as global co-chair of the firm's M&A and private equity practice group. **Strengths:** "Alex is outstanding. She is incredibly commercial, and our go-to person."

Paul, Weiss, Rifkind, Wharton & Garrison LLP**What the team is known for**

Paul, Weiss, Rifkind, Wharton & Garrison has an expert transactional practice with recognized strengths in sophisticated buyouts, exits and portfolio company transactions. Its impressive client base includes large-cap and mid-market-focused private equity firms, institutional investors and alternative asset managers.

Strengths

"Paul Weiss provides invaluable advice and an incredible work product."

"The team at Paul Weiss is commercial, detail-oriented and creative."

"The lawyers at Paul Weiss are incredible. They are responsive, commercial and provide great advice."

Work highlights

Paul, Weiss, Rifkind, Wharton & Garrison advised Roark Capital Management on its acquisition of Dave's Hot Chicken.

Notable practitioners

Matthew Abbott is held in high regard for his effective advice on major private equity transactions. **Angelo Bonvino** specializes in representing leading private equity firms and their portfolio companies in high-value transactions. **Strengths:** "Angelo is simply the best. He has incredible knowledge and instincts, and is commercial in his approach."

Ropes & Gray LLP

What the team is known for

Ropes & Gray offers a distinguished and highly respected practice group with a long-standing pedigree in both large-cap and mid-market transactional work. It offers traditional strengths in technology, life sciences and industrial sector investments, alongside related strengths in fund formation, real estate and executive benefits.

Strengths

"Ropes provides pragmatic, solution-oriented advice that balances legal risk with commercial realities."

"The team is insanely responsive. It is the most commercial law firm that we have worked with."

"Ropes are phenomenal on our most complex deals. They have very strong commercial awareness and are extremely responsive."

Work highlights

Ropes & Gray represented Dragoneer Investment Group and SkyKnight Capital in their joint acquisition of a majority stake in Simplicity from Lee Equity Partners.

Notable practitioners

David Blittner is often called upon to handle high-profile buyout work and exits, alongside additional mandates for portfolio companies.

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges offers a distinguished practice with a formidable track record in advising an array of leading sponsors on some of the most significant transactions in the market. It advises buyers and sellers across the full gamut of private equity matters, including buyouts, growth investments, minority investments, exits and private capital work.

Strengths

"The Weil team is super helpful and commercial. They know what is market down to the minute."

"They have superior business judgment and are incredibly responsive."

Work highlights

Weil, Gotshal & Manges advised American Securities and its portfolio company Foundation Building Materials, as well as Clayton Dubilier & Rice, in the \$8.8 billion sale of FBM to Lowe's Companies.

Notable practitioners

Douglas Warner is a veteran deal-maker with a long-standing reputation for excellence when advising private equity clients on major acquisitions, dispositions and wider investments. **Christopher Machera** is recognized as a talented lawyer who is able to handle a broad spectrum of complicated acquisitions and dispositions for private equity investors. **Strengths:** "Christopher is an extremely good client-facing lawyer." "Christopher has a great command of the industry." **Timothy Burns** is a rising talent in the private equity space. He advises notable clients on a range of sophisticated transactions. **Strengths:** "Tim is a great and sophisticated

lawyer. He provides great commitment and service."

Brian Parness is a talented attorney who advises a range of notable clients in complex private equity transactions. **Strengths:** "Brian is excellent. He strikes the right balance between technical and commercial." "Brian is an outstanding attorney."

Willkie Farr & Gallagher LLP

What the team is known for

Willkie Farr & Gallagher fields an expert private equity practice with a wide-ranging skill set in transactional work, advising both high-end and mid-market investors on buyouts, joint ventures, financings, SPAC transactions and exit strategies. The team is active in sectors including financial services, insurance, life sciences, technology and consumer products.

Strengths

"They are our go-to for highly sophisticated matters."

"Willkie Farr has the technical capabilities to handle complex and sophisticated matters and can provide sound commercial guidance."

Work highlights

Willkie is representing LS Power Equity Advisors in its \$12 billion sale of a portfolio of natural gas generation facilities and a commercial and industrial virtual power plant platform to NRG Energy.

Notable practitioners

Jeffrey Poss is highlighted for his deep experience in significant private equity transactions, with expertise advising clients across mid-market and high-end deals. **Neil Townsend** has a robust private equity practice which sees him advise investors and portfolio companies on transactional matters, with particular expertise in mid-market deals. **Strengths:** "Neil is an excellent attorney and a trusted business adviser."

Band 3

Cleary Gottlieb Steen & Hamilton LLP

What the team is known for

Cleary Gottlieb Steen & Hamilton LLP has a highly esteemed private capital practice group with notable experience in highly complex and often cross-border transactional matters. It offers strength across the fund life-cycle, as well as drawing on additional strengths in fund formation, regulatory work and deal-adjacent practice areas.

Strengths

"Cleary stands out for its excellent client service. It goes above and beyond."

"They are thoughtful, thorough and hard-working."

Work highlights

Cleary Gottlieb Steen & Hamilton represented Warburg Pincus in its \$2.1 billion sale of Sundyne to Honeywell International.

Notable practitioners

David Leinwand advises private equity firms and their portfolio companies on a range of acquisitions and divestitures. **Strengths:** "David is a superb attorney. He is client-focused, practical and effective at achieving strong outcomes." Matthew Salerno is a talented lawyer who is recognized for his strong pedigree in transactional matters for private equity clients. **Strengths:** "Matthew is a truly exceptional thought partner to our team." "Matthew

is great to work with. He is thoughtful on complex topics and good at prioritizing what we care about."

Paul Shim is valued as an experienced deal-maker in both private equity buyouts and strategic M&A matters, with clients benefiting from his wealth of knowledge in transactional mandates. **Strengths:** "Paul is a pleasure to work with. He is hard-working, commercially aware and good at negotiating."

Paul Imperatore is a talented up-and-comer who advises notable private equity clients on complex transactions. **Strengths:** "Paul provides sound commercial advice and delivers excellent service on tight timelines."

Davis Polk & Wardwell LLP

What the team is known for

Davis Polk & Wardwell fields an accomplished deals team with expert skills in guiding investor clients through sophisticated transactional matters, portfolio company work and exit strategies. It is frequently engaged by a range of private equity, private capital and institutional investors to advise on investment work, exits, financings and workouts.

Strengths

"The Davis Polk lawyers are very commercial, always available and are very efficient with everything that they do."

"We choose Davis Polk for our largest and most complex transactions."

"What sets Davis Polk apart is their rare combination of legal excellence and genuine commercial acumen that transforms them from service providers into indispensable strategic partners."

Work highlights

Davis Polk & Wardell LLP advised Sycamore Partners on its \$23.7 billion take-private acquisition of Walgreens Boots Alliance.

Notable practitioners

John Amorosi is adept at handling strategic M&A and private equity deals, demonstrating significant pedigree in sophisticated transactional matters for major companies and investment firms. **Strengths:** "John has a very commercial approach and is engaged in the details." **William Chudd** leads the firm's private equity group. He stands out for the high-quality advice he offers to foremost firms on their mid-market deal work. **Strengths:** "William is very sophisticated and smart. He is able to provide real advice on complex matters." **Michael Davis** is a well regarded transactional lawyer who is noted for his skilled handling of domestic and cross-border private equity deals. **Strengths:** "Michael is a fantastic thought-partner who really knows the details. He has serious intellectual firepower."

Fried, Frank, Harris, Shriver & Jacobson LLP

What the team is known for

Fried Frank offers a highly capable team noted for its full-service offering to private equity firms. The firm provides recognized expertise across investment and exit work as well as fund formation, financing and regulatory matters.

Strengths

"The Fried Frank team provides truly excellent coverage on complex matters."

Work highlights

Fried Frank advised Excelitas Technologies, a portfolio company of AEA

Investors, in the sale of select aerospace and defense electronics businesses to Teledyne Technologies Incorporated.

Notable practitioners

Christopher Ewan regularly represents private equity sponsors in notable acquisitions and dispositions, as well as taking on roles acting for portfolio companies. **Strengths:** *"Christopher is a true leader who can be counted on to deliver commercial advice in an efficient manner."* Steven Steinman is noted for his expertise in significant private equity transactions, including a wealth of experience in mid-market buyouts and exit deals. **Strengths:** *"Steven has unmatched client service and excellent commercial judgment."* *"Steven is great. He has incredible, nuanced knowledge and his presence helps us in the art of the deal."*

Sidley Austin LLP

What the team is known for

Sidley Austin enjoys a strong reputation for its transactional practice, which earns plaudits for its representation of mid-market sponsors on a broad array of investment, exit and portfolio company work. Clients benefit from an international network of resources, alongside additional strength in fund formation, tax and regulatory matters.

Strengths

"What truly distinguishes Sidley Austin is its ability to seamlessly integrate elite legal expertise with a deep understanding of how sophisticated advisory businesses operate."

"Sidley are my go-to for complicated deals."

Work highlights

Sidley Austin LLP represented GIC in connection with the consortium take-private acquisition of Hologic.

Notable practitioners

Brien Wassner is an accomplished lawyer who represents private equity clients in a broad range of their transactional work. He serves as co-leader of the firm's private equity practice. **Strengths:** *"Brien is sharp, deeply knowledgeable and highly approachable, which makes even the most complex matters easier to navigate."*

Band 4

Dechert LLP

What the team is known for

Dechert offers robust strength in advising on private equity investment matters, with considerable skill in mid-market and upper mid-market transactional work for local and international private equity firms. It is frequently engaged on international-facing matters, drawing upon the firm's considerable global footprint in the US, Europe, the Middle East and Asia.

Strengths

"They shine the brightest on very complex transactions. They have the expertise, experience and specialists to deal with any challenges that may arise."

"The Dechert team act as true solution-orientated partners."

Work highlights

Dechert LLP advised Cerberus Capital Management on its acquisition of Landmark Structures.

Notable practitioners

Mark Thierfelder is highly sought after for his long-standing expertise in private equity matters, having advised on an array of major deals across his distinguished career. **Strengths:** *"Mark has unparalleled depth and breadth of experience."*

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher LLP is recognized for their representation of notable private equity clients in their transactional work. The team has a proven track record across a number of industries, including infrastructure, technology and healthcare.

Strengths

"They are commercially-minded and excellent at client service."

"They are our go-to firm for sophisticated and complex matters."

Work highlights

Gibson, Dunn & Crutcher LLP advised Veritas Capital on its \$2.4 billion acquisition of the digital banking business of NCR Voyix.

Notable practitioners

Sean Griffiths is esteemed for his advice to private equity sponsors and their portfolio companies on M&A.

Vinson & Elkins LLP

What the team is known for

Vinson & Elkins offers a sophisticated private equity practice with a niche in energy and renewable transactional work. The team is also adept at handling private equity matters across the chemicals, digital commerce, durable goods and telecommunications industries.

Strengths

"They handle extremely complex transactions with ease and they are very responsive to client needs."

"They have deep industry knowledge and are thoughtful and intuitive. They are always thinking of new solutions."

Work highlights

Vinson & Elkins represented funds managed by affiliates of Apollo Global Management in the acquisition of a majority stake in OEG Energy Group.

Notable practitioners

Daniel Komarek is a highly regarded transactional lawyer whose practice concentrates on the representation of private equity firms investing in the renewables, infrastructure and technology spaces. **Strengths:** *"Daniel is an excellent attorney."* *"Daniel is the best. From start to finish I have full trust that he will get the right result for us, balancing both the commercial and legal considerations."* *"Daniel is an excellent attorney and provides consistent, superior legal advice."*

Band 5

Clifford Chance US LLP

What the team is known for

Clifford Chance US LLP offers a sophisticated private equity practice. It represents significant clients across multiple jurisdictions and is active across a range of industries, with strength in sports deals.

Strengths

"The Clifford Chance team is very capable and

highly experienced."

Work highlights

Clifford Chance US LLP advised EQT Private Equity on the acquisition of a majority stake in AMCS.

Notable practitioners

Neil Barlow of Clifford Chance enjoys a growing reputation for his private equity practice, with notable expertise in cross-border transactions involving European and US sponsors and assets.

Strengths: *"Neil has a unique commercial awareness and is always practical when looking for solutions. With Neil on your side, one has a competitive advantage."*

White & Case LLP

What the team is known for

White & Case offers a well-regarded private equity group with excellent capabilities in transactional matters, including demonstrable strength in complex cross-border matters. It draws from considerable resources in related teams, including its employment, tax, intellectual property and capital markets practices, to offer a full suite of services to investor clients.

Strengths

"White & Case offers exceptional depth and breadth across its team. The quality is consistently high."

Work highlights

White & Case LLP represented CVC Capital Partners in its acquisition of a significant ownership position in Epicor.

Notable practitioners

Oliver Brahmst is adept at advising private equity firms on acquisitions of infrastructure and technology companies, as part of a broad transactional practice.

Other Ranked Lawyers

Ian Bushner is head of US private capital at Freshfields. He advises sponsors and their portfolio companies on a range of domestic and cross-border transactions. **Strengths:** *"Ian is truly exceptional. He is very knowledgeable and responsive."* *"Ian is proactive, accessible and responsive."* *"Ian has really good commercial judgement and is a very hard worker."*

Neal Reenan of Freshfields is highly thought of for the quality of the advice he gives private equity firms and their portfolio companies in domestic and cross-border transactions. **Strengths:** *"Neal routinely navigates the most challenging legal issues with creativity."*

Allison Schneirov of Skadden is acclaimed for her standout work on behalf of a range of top private equity firms and offers significant experience in guiding clients through high-end transactions. **Strengths:** *"Allison is an excellent leader and a true partner. She thinks like a business-person, is an effective negotiator and is excellent at seeing the bigger picture. She is one of the most impressive lawyers I have ever worked with."*

Howard Spilko of Kramer Levin Naftalis & Frankel LLP is known for his work representing clients in a range of private equity transactions. He is co-managing partner of the firm. **Strengths:** *"Howard is solution-minded and creative."* *"Howard has great commercial sense and is constructive in getting*

deals done.”

Sarah Stasny focuses her practice on acting for major investment firms, including private equity sponsors, hedge funds and institutional investors, on transactional matters, as well as advising on portfolio company issues. **Strengths:** “Sarah is technically experienced, but also brings a business acumen, strategic mindset and commercial-orientation that is the best in the industry.” “Sarah’s deal expertise is top-notch and she makes herself available for all of the important conversations. She is an essential part of our success.”

Public Finance

Public Finance	Public Finance
Leading Firms	Leading Individuals
Band 1	Band 1
Barclay Damon LLP	Bennett Melissa <i>Barclay Damon LLP</i>
Hawkins Delafield & Wood LLP	Brown Sharon <i>Barclay Damon LLP</i>
Katten	Cohen Arthur <i>Hawkins Delafield & Wood LLP</i>
Nixon Peabody LLP	Dudine William <i>Katten</i>
Orrick, Herrington & Sutcliffe LLP	Heitzler Eileen <i>Orrick, Herrington & Sutcliffe LLP</i>
Band 2	Marlin James P. <i>Norton Rose Fulbright</i>
Bryant Rabbino LLP	Poh Uyen <i>Norton Rose Fulbright</i>
D. Seaton and Associates	Reitzel Christopher J. <i>Nixon Peabody LLP</i>
Harris Beach Murtha	Roche Kevin <i>Orrick, Herrington & Sutcliffe LLP</i>
Norton Rose Fulbright	Scully Craig <i>Katten</i>
Band 3	Semeniak John <i>McGuireWoods LLP</i>
Chapman and Cutler LLP	Smith Robert <i>Hawkins Delafield & Wood LLP</i>
Holland & Knight LLP	Wong Virginia <i>Nixon Peabody LLP</i>
McGuireWoods LLP	Zucker Howard <i>Hawkins Delafield & Wood LLP</i>
Pearlman & Miranda, LLC.	Band 2
◊ (ORL) = Other Ranked Lawyer.	Bryant B. Seth <i>Bryant Rabbino LLP</i>
Alphabetical order within each band. Band 1 is highest.	Cahill Connie <i>Barclay Damon LLP</i>
Band 1	Chirls Richard <i>Orrick, Herrington & Sutcliffe LLP</i>
Barclay Damon LLP	Colombo Elizabeth <i>Nixon Peabody LLP</i>
What the team is known for	Dubrow David L. <i>ArentFox Schiff LLP (ORL) ◊</i>
Barclay Damon LLP is highly capable across a wide range of public finance transactions. The team is regularly engaged to act as bond and underwriter’s counsel including in education, healthcare and housing sector financings. The firm has additional expertise advising on the tax issues arising from tax-exempt bond financings.	Fernandez David <i>Barnes & Thornburg LLP (ORL) ◊</i>
Strengths	Hutchinson John <i>Nixon Peabody LLP</i>
“Barclay Damon are a wealth of knowledge and the combined years of experience of the team make them ready to handle any complex matter comfortably.”	Kaplan Neil <i>Hawkins Delafield & Wood LLP</i>
“The lawyers at Barclay Damon have always provided stellar service and responsiveness.”	Lee Anna <i>Norton Rose Fulbright</i>
“Barclay Damon’s lawyers are prompt, reliable and experts in their field.”	Mollica Patricia A. <i>Katten</i>
“Barclay Damon approach challenges with creativity, while balancing technical legal knowledge with client-focused solutions.”	Normile James <i>Katten</i>
Work highlights	Perlman Jeffrey <i>D. Seaton and Associates</i>
Barclay Damon LLP acted as bond counsel to the Dormitory Authority of the State of New York in the issuance of their School Districts Revenue Bond	Philp Jeffrey <i>Jones Day (ORL) ◊</i>
	Seaton Douglas <i>D. Seaton and Associates</i>
	Smith Kimberly <i>Holland & Knight LLP</i>
	Williams Sani <i>Bryant Rabbino LLP</i>
	Band 3
	Adnopo Stephen <i>Pearlman & Miranda, LLC.</i>
	Up-and-coming individuals
	Gordon Adam <i>Nixon Peabody LLP</i>
	Pennock Helen <i>Chapman and Cutler LLP</i>
	Youkel Natalie <i>Katten</i>

is a valuable member of any deal team she’s working with.” “Melissa is an extremely dedicated and experienced professional who consistently provides top-tier client service.” “Melissa Bennett stands out for her sharp legal insight and diligence handling complex issues. She brings clarity and confidence to every matter.” “Melissa is focused, thorough and has navigated challenges with my team with a level of calm and leadership that I admire greatly. It’s always a pleasure to work with her.” **Sharon Brown** co-chairs Barclay Damon’s public finance and is noted for her strength in the tax structuring aspects of municipal financings. She is experienced across developments in a range of sectors primarily acting for issuers. **Strengths:** “Sharon is very proactive in making clients feel protected.” “Sharon is very thoughtful and tries to make things work, going above and beyond for the client.” “Sharon is knowledgeable, very responsive and detail-oriented. Her forward-looking approach ensures that nothing is overlooked.” “Sharon is an exceptionally dedicated professional who consistently delivers top-tier client service. Her expertise, reliability and responsiveness make her an invaluable resource.” **Connie Cahill** is the managing partner of Barclay Damon and has over three decades’ experience in public finance matters. Her practice frequently sees her assist municipal entities in bond issuance. **Strengths:** “Connie brings unparalleled knowledge and expertise when serving as bond counsel.” “She has a wealth of knowledge she is always willing to share.” “Connie Cahill stands out for her commercial awareness and practical advice. She consistently balances legal precision with business realities.” “Connie provides excellent service and fantastic communication skills. She is a top-notch lawyer.”

Hawkins Delafield & Wood LLP

What the team is known for

Hawkins Delafield & Wood LLP has a well-established offering in public finance regularly serving as bond, borrowers’ and underwriters’ counsel. It has expertise in industries including education, healthcare and housing. The team are experienced across a variety of transactions with particular strength in tax-exempt bonds.

Strengths

“The team at Hawkins Delafield & Wood are top-

Financing Program Revenue Bonds, Series 2025.

Notable practitioners

Melissa Bennett co-chairs Barclay Damon’s public finance practice from the firm’s New York office. She is regularly sought out by municipal authorities to act as bond counsel on issuances to help finance projects in a variety of sectors. **Strengths:** “Melissa

notch."

"Hawkins Delafield & Wood provides excellent service and is very responsive."

"The team at Hawkins Delafield & Wood give great client service."

Work highlights

Hawkins Delafield & Wood LLP acted in the role of bond counsel for the County of Westchester, New York in the sale and issuance of \$175 million of bonds providing financing for several infrastructure projects.

Notable practitioners

Arthur Cohen has a significant depth of experience in public finance transactions. His New York-based practice sees him represent both issuers and purchasers in a range of municipal financings. **Robert Smith** has a thriving financing practice, which sees him frequently acting for governmental entities and municipalities on infrastructure and public improvement projects. **Strengths:** "Robert provides an excellent level of service and knowledge of tax exempt bond issuance." "The advice Robert provides is always on point." **Howard Zucker** draws on more than 45 years experience to expertly represent his clients in public finance transactions. He focuses his practice on handling financings in the housing sector, including affordable housing projects. **Strengths:** "Mr. Zucker is a nationally-renowned bond counsel who has been an invaluable resource." **Neil Kaplan** centers his practice on handling tax aspects of public finance transactions. He has particular strength in education and healthcare financings, often representing municipal entities and sector organizations.

Katten

What the team is known for

Katten has an impressive New York public finance offering and is well-equipped to advise on financings across the full spectrum of sectors. The firm's issuer-side practice includes advising government entities and financial institutions on bond financings. The team demonstrates strength in the transportation sector, having experience of rail, road and airport projects.

Strengths

"The legal team at Katten stands out for its trustworthiness, balanced judgment and unwavering commitment to client interests."

"The advice that Katten provide is invaluable."

"The team at Katten has exceptional commitment to serving their clients along with best-in-class knowledge in their space."

"Katten's ability to stay organized and methodical ensures that every aspect of the process is executed efficiently and accurately. This level of precision and commitment to excellence truly sets Katten apart and contributes to its success in delivering high-quality outcomes."

"Katten's team are exceptional; they are consistently responsive and always go beyond expectations."

Work highlights

Katten acted in the role of underwriter's counsel to Morgan Stanley & Co. LLC concerning the \$2.2 billion Dormitory Authority of the State of New York New York State Sales Tax Revenue Bonds, Series 2024B and 2024C.

Notable practitioners

William Dudine frequently acts as bond counsel

in public finance transactions. He is experienced across a range of financings with a particular strength in transport infrastructure projects.

Strengths: "William is a great resource, his knowledge of the law and his willingness to dig deeper to find the answer stands out." "William Dudine as an extraordinary ability to thoroughly analyze and address every aspect of a matter, ensuring that no detail is overlooked. His precision and care consistently result in high-quality work." **Craig Scully** has considerable experience in tax-exempt public finance transactions. He has strength in handling financings in a range of sectors, acting as underwriter's and borrower's counsel. **Strengths:** "Craig Scully is a best-in-class attorney." "Craig is excellent in all respects." **Patricia Mollica** is skilled at handling municipal bond financings including those connected to large commercial developments. She is experienced across a range of sectors and types of financings. **Strengths:** "Patricia Mollica is great counsel and always available to support the client's needs." **James Normile** has wide-ranging experience in public finance transactions and frequently counsels government authorities, banks and developers. He has experience acting as underwriters' and bond counsel including in financings in the healthcare and education sectors.

Strengths: "James Normile is a deeply experienced and well-connected partner." **Natalie Youkel** has a growing public finance practice, which sees her frequently acting on general obligation and revenue bond work. **Strengths:** "Natalie is distinguished by their responsiveness and client-first mindset. Her ability to think outside the box while maintaining legal rigor has been invaluable." "Natalie provides exceptional attention to detail." "Natalie will go above and beyond to assist, demonstrating a genuine commitment to the success of her clients and team." "Natalie is an outstanding attorney." "Natalie stands out with her professionalism, ability to understand complex issues and her strong work ethic."

Nixon Peabody LLP

What the team is known for

Nixon Peabody LLP has a strong public finance practice in New York. The team is experienced across infrastructure in a range of industries including healthcare, higher education and transportation. The firm advises both financial institutions and public entities on tax-exempt financings.

Strengths

"Partners at Nixon Peabody are extremely knowledgeable and are always willing to go the extra mile to assist and find solutions or explanations for complex matters."

"Nixon Peabody's attorneys are knowledgeable, responsive and competent."

Work highlights

Nixon Peabody LLP served as underwriter's counsel to Bank of America concerning the New York Transportation Development Corporation's \$4.55 billion green bond issuance for JFK International Airport's Terminal One redevelopment.

Notable practitioners

Christopher Reitzel routinely acts as bond counsel in public financings across a range of sectors, often on behalf of government entities. He has additional strength acting as underwriters' counsel. **Strengths:** "Christopher has a high degree of com-

petency, reliability and delivers excellent service."

Virginia Wong is well-versed across the full range of public financing structures, regularly acting as bond counsel to government authorities on transactions. She has additional strength acting for other sector participants across a variety of industries.

Strengths: "Virginia is a pleasure to work with, she shows depth in subject matters and always looks for ways to assist and solve complex problems."

Elizabeth Columbo has a strong public finance practice advising both public and private clients. She is experienced across the utility, transportation and housing industries. **Strengths:** "Elizabeth is wonderful, one of the smartest people I know."

John Hutchinson centers his practice in the public finance space with a particular focus on tax issues and financings. He offers strength to clients working on airport, public utility and healthcare infrastructure. **Adam Gordon** has a wide-ranging practice that sees him acting in the capacity of bond counsel, disclosure counsel and underwriter's counsel on a variety of bond issuances, including both tax-exempt and taxable. **Strengths:** "Adam has provided thoughtful, reliable advice and executed his role very effectively."

Orrick, Herrington & Sutcliffe LLP

What the team is known for

Orrick, Herrington & Sutcliffe LLP's New York team provides expert counsel to its clients when acting as either bond, disclosure or underwriter's counsel in public finance transactions. It is a strong choice for financings in the housing sector, having experience in a range of developments including affordable housing. The firm has particular strength acting for municipal entities and is equally strong at representing other industry participants. The team are sought after to handle financings in a range of sectors, including education.

Strengths

"Orrick, Herrington & Sutcliffe is one of the top public finance departments for complex and sophisticated matters."

"Orrick, Herrington & Sutcliffe have great relevant experience and tenure in the industry."

"The team at Orrick are very experienced and knowledgeable in public finance."

Notable practitioners

Eileen Heitzler is highly experienced across a range of public financings. She is sought after for her expertise across education, housing and cultural infrastructure, regularly acting as bond or underwriters' counsel. **Strengths:** "Eileen has great judgment and is very responsive." **Kevin Roche** is frequently called upon to represent municipal entities including cities and government authorities in public finance transactions. He handles financings across a range of sectors, including transportation.

Strengths: "Kevin is very responsive." **Richard Chirls** leverages his tax expertise to assist his clients with complex public finance transactions.

Strengths: "Richard is smart and effective."

Band 2

Bryant Rabbino LLP

What the team is known for

Bryant Rabbino is recognized for its strength in

public finance transactions. The team is experienced in financings across a range of sectors and developments.

Strengths

"The Bryant Rabbino team is very accomplished, experienced and provides great depth."

"Bryant Rabbino are vigilant, responsive and timely in their delivery of product."

"The team at Bryant Rabbino are very experienced and thoughtful attorneys, willing to listen and think through problems."

Work highlights

Bryant Rabbino LLP acted for the City of New York as co-bond counsel over the issuance of \$1,800,000,000 of its General Obligation Bonds, Fiscal 2025, Series C consisting of \$1,500,000,000 Tax-Exempt Bonds, Subseries C-1 and \$300,000,000 Taxable Bonds, Subseries C-2.

Notable practitioners

Managing partner Seth Bryant is a recognized figure in the public finance space, bringing over thirty years of experience when acting for his financial institutions and governmental entities clients.

Strengths: *"Seth Bryant is a superb attorney. He understands his client's needs and is able to marshal the resources necessary to deliver good service."*

"Seth is excellent, substantive and hard-working."

Sani Williams is an established player with considerable expertise representing issuers, underwriters and lenders on large public infrastructure projects.

Strengths: *"Sani is among the best bond lawyers I've encountered. He is knowledgeable, sound, hard-working and kind." "Sani is a great person and a great lawyer." "I have found Sani Williams knowledgeable, responsive, diligent and a pleasure to work with." "Sani Williams knowledgeable, responsive, diligent and a pleasure to work with."*

D. Seaton and Associates

What the team is known for

D. Seaton and Associates is a strong boutique firm focusing on public finance matters. It has experience across an array of financings including those in the education, housing and utility industries. The team regularly acts as bond counsel and has additional capabilities as disclosure and underwriter's counsel.

Strengths

"D. Seaton and Associates have a very strong bench."

Notable practitioners

Jeffrey Perlman has experience acting for a range of participants in taxable and tax-exempt public financings. **Douglas Seaton** has a broad public finance practice which includes acting as bond counsel to government authority issuers.

Harris Beach Murtha

What the team is known for

Harris Beach Murtha represents an array of clients in public finance transactions. The team has strength acting as bond and underwriters' counsel and is capable across a variety of financing structures.

Norton Rose Fulbright

What the team is known for

Norton Rose Fulbright boasts a notable public

finance practice, primarily advising issuers. The firm frequently acts on behalf of financial institutions and public bodies offering particular strength in the energy and utility industries.

Strengths

"Norton Rose Fulbright is a ten for client service."

Work highlights

Norton Rose Fulbright acted for the City of New York as co-bond counsel on a series of issuances of the city's General Obligation Bonds including an \$1,081,930,000 issuance of Fiscal 2025 Series A bonds.

Notable practitioners

James Marlin has extensive experience in public finance, often advising on deals in the utility sector.

Uyen Poh's practice sees her handle public finance transactions across an array of sectors. She routinely acts for government entities including on their issuances of general obligation bonds.

Strengths: *"Uyen Poh is excellent to work with, she's very responsive and also has great advice."*

Anna Lee regularly acts as bond counsel to state and local governments in New York. She has strength in the energy sector, handling public financings in the space.

Band 3

Chapman and Cutler LLP

What the team is known for

Chapman and Cutler LLP has wide-ranging expertise in public finance. The team has experience of the full spectrum of public financing structures including general obligation bonds and revenue refunding bonds. It has experience in the health-care, transport and utility industries.

Notable practitioners

Helen Pennock has a wide-ranging public finance practice covering transactions in a variety of sectors.

Holland & Knight LLP

What the team is known for

Holland & Knight LLP commands strong recognition for their work acting as both bond and underwriters' counsel for municipalities and financial institutions, with expertise in the education and aviation project space.

Strengths

"Holland & Knight has deep technical knowledge and highly qualified practitioners at every level."

"The team at Holland & Knight is very responsive."

Work highlights

Holland & Knight acted as bond counsel to Hillsborough County Aviation Authority over their issuance of \$462,975,000 in Tampa International Airport Revenue Bonds, 2024 Series B (AMT), which financed airport facilities at Tampa International Airport.

Notable practitioners

Kimberly Smith of Holland & Knight LLP has particular expertise acting as borrower counsel to her non-profit client-base in new market tax credit financings. **Strengths:** *"Kimberly Smith is an excellent practitioner with deep technical expertise."*

McGuireWoods LLP

What the team is known for

With a thriving public finance practice, the team at McGuireWoods LLP is recognized for their capabilities in acting as both bond and underwriter's counsel for local authorities and financial institutions.

Strengths

"McGuireWoods are just extremely knowledgeable and they are very responsive."

"The team at McGuireWoods operate with the highest levels of professionalism and integrity."

"McGuireWoods provides expertise, efficiency, responsiveness and willingness to always find a solution."

Work highlights

McGuireWoods LLP acted as underwriters' counsel to Jefferies Group LLC on a \$307 million refinancing of tax-exempt bonds for Core Natural Resources, a producer and exporter of coal.

Notable practitioners

John Semeniak leverages his expertise to provide strong representation to his clients in a range of public finance transactions. He has significant experience handling financings in the energy utility sectors. **Strengths:** *"John is thorough and responsive." "I would recommend John 10/10 times to anyone looking for help on taxable bonds." "John Semeniak is excellent and an invaluable partner."*

Pearlman & Miranda, LLC.

What the team is known for

Pearlman & Miranda, LLC's public finance group has considerable expertise acting as bond counsel and underwriters' counsel, frequently seen acting at the state and regional government level on public, private placement and direct purchase tax-exempt and taxable transactions.

Notable practitioners

Stephen Adnopoz has extensive experience acting as bond counsel on financings for clients in the public finance space. **Strengths:** *"Stephen is a tremendous lawyer."*

Other Ranked Lawyers

David Dubrow of ArentFox Schiff LLP is noted for his strength acting as trustee and bond counsel in public financings, including those pertaining to social, healthcare and housing infrastructure. He has particular strength working with distressed assets.

David Fernandez of Barnes & Thornburg LLP expertly represents his clients in public finance transactions. He is routinely called upon by financial institutions to handle financings, including those in the housing and utility sectors. **Strengths:** *"David is a pleasure to work with, he's very knowledgeable and quick to respond." "David Fernandez is a tremendous, experienced professional."*

Jeffrey Philp of Jones Day focuses his public finance practice on handling transactions in the housing sector, including those in connection with multi-family and affordable housing projects. He primarily represents the municipal issuer in financings but is equally capable acting as underwriter's counsel. **Strengths:** *"Jeffrey Philp is smart, responsive and efficient in his work." "Jeffrey is a very strong lawyer."*

NEW YORK: A Real Estate Overview: Mainly Dirt

Background

The New York real estate market has enjoyed a healthy rebound over the past few years following the systemic shock of COVID-19-era shutdowns, despite the Federal Reserve battling inflation with high federal funds rates constricting capital markets beginning in 2023. At long last, there was a modest reprieve from the Fed, with three consecutive quarter-point rate cuts to close out 2025. The breadth of the rally has been uneven, however, with premier assets flourishing and others continuing to lag. Geopolitical events in the first quarter of 2026 have caused a sharp increase in oil and natural gas prices which, if sustained, may cause this primary trend to continue throughout the year.

Key Developments and Trends

A historically healthy and resilient labor market has shown signs of softening, with the national unemployment rate steadily creeping up from a modest 3.4% in the spring of 2023 to 4.4% in early 2026. Speculation abounds among pundits about artificial intelligence (AI) automating entire sectors of the economy, including the office market. Like all early-stage emerging technologies, the impacts of AI are difficult to anticipate and have traditionally led to an evolution, but not a permanent deterioration, of the labor market. While New York may get its share of the data center development that is buttressing the economy nationally, New York's finance, legal and technology professionals driving these projects remain overrepresented and serve as a reminder of New York's key strategic place in the finance, legal and technology industries nationally and globally.

Full- or majority-in-office employee attendance is now firmly entrenched as the new normal in the City. Office leasing continues to thrive for best-in-class assets and demand continues to be strong enough to broaden strong rent growth for next-in-class (by geography and by quality) office assets. Office-to-residential conversions, a slow pipeline of development projects and flagging office demand outside the most desirable assets (again by geography and quality), will each continue to constrain supply and contribute to growth in rents even if demand slows.

Locally, there has been much ado about the anticipated tightening of the regulatory environment in New York City, particularly in the multifamily rental market, following the mayoral election. New Mayor Mamdani's oft-repeated campaign promise of freezing rents for the City's one million rent stabilized apartments (amounting to over almost half of the rental units in the City) faced serious short-term headwinds following late term pro-housing appointments to the Rent Guidelines Board by the outgoing Mayor Adams. Two of those appointees quickly resigned, allowing Mayor Mamdani to immediately reshape the composition of the Rent Guidelines Board by making six appointments to the nine-member board in February. While it is widely expected that this iteration of the Rent Guidelines Board will not be generous with annual rent increases, it will be difficult for it to justify a total freeze on rents with inflation still running materially above the Fed's 2% target, and with rent stabilized multifamily assets still enduring the

fallout of the 2019 rent stabilization law reform that severely restricted landlords' ability to remove apartments from the rent stabilization law regime. Residential landlords, meanwhile, continue their wait for the current US Supreme Court to use its evolving takings jurisprudence to limit or terminate New York's rent control and stabilization laws.

While this asset class has seen a material decline in valuations since 2019, there are opportunities for buyers and investors with experience in the operation of rent stabilized multifamily properties to find assets with attractive pricing to acquire and ride out the regulatory storm. This author represented the buyer of one such distressed asset in the fourth quarter of 2025 in a consensual short sale with pricing that allowed the property's underwriting to pencil out going forward, and spared the lender a time consuming, expensive and uncertain foreclosure process.

Free market residential rents, particularly in Manhattan, continue to surge on the back of limited supply, with 13% growth in both median and average rents over the last year. Following the mad dash to finish projects with legacy benefits under the now long-lapsed 421-a tax abatement program, the State's replacement 485-x program has not yet proven to be an equally compelling tax incentive program. Finding the right mix of tax incentives and affordable housing programs will be critical to building a new pipeline of significant multifamily rental development projects in the State. In the meantime, Mayor Mamdani's first official housing initiative is "ADU for You", aimed at streamlining the process for small property owners to construct accessory dwelling units in their backyards.

Mayor Mamdani and Governor Hochul are publicly squaring off in how to address the City's budget deficit. Governor Hochul is resisting an income tax hike, so Mayor Mamdani is applying pressure by proposing an across-the-board 9.5% increase in City property taxes. Neither is interested in solving the deficit on the other side of the ledger with reduced spending. Market participants should be wary of any new material tax burdens continuing to spurn high net worth individuals and families to more friendly tax climates such as Florida and Texas.

Nationally, tariffs were a shock to the macroeconomic system in 2025. Experts tirelessly warned of a resulting return to a high inflationary environment that never materialized. With the constitutionality of tariffs unilaterally imposed by the President in question following *Learning Resources, Inc v Trump*, the inflation panic du jour is the impact of deepening US military engagement in Iran, and the Middle East generally, on energy markets. It is possible or even likely that oil and natural gas prices will continue to increase if the conflict intensifies, broadens or drags on, which would be a driver of a return to a higher inflationary environment. In such event, there could be a Fed pivot to a hawkish position on interest rates again burdening capital markets that had finally breathed a sigh of relief in late 2025.

NEW YORK: A Real Estate: Litigation Overview

Real estate litigation in New York has now settled comfortably into a post COVID-19 pandemic reality that allows litigants and the courts to take advantage of time-saving technologies (including videoconferencing) for many tasks that formerly required hours in the courthouse. However, we are now confronted with a new set of artificial intelligence (AI)-powered technologies that promise to disrupt the business of litigating in unpredictable ways which seem to change by the day. The sections that follow include observations about how these developments have impacted real estate litigation in New York's courts, and also discuss some recent and ongoing developments in the law.

Litigating in New York's Commercial Division

Because of the nature of the parties and disputes, much of New York's real estate litigation is conducted in state court – and, in particular, in the commercial division of the Supreme Court of New York. This specialized segment of the court, established to adjudicate complex business disputes, has its own set of judges who adjudicate only commercial cases and its own set of rules designed specifically to address the needs of such cases. A permanent Commercial Division Advisory Council comprised of litigators, current and former members of the judiciary, and in-house counsel studies the changing needs of the practice and regularly proposes and secures changes to those rules to meet those needs. The result is a modern, practical and efficient system well suited to business litigation in general, and to real estate litigation in particular.

The judges of New York's Commercial Division are well-versed in the principles and mechanisms of New York law that frequently arise in real estate litigation. However, the ubiquitous use of Delaware limited liability companies for real estate transactions also often means that Delaware law applies to various aspects of disputes among members or investors in New York real estate developments. What results can be a complex combination of Delaware substantive law and New York procedural law – which the Commercial Division judges are also highly experienced in handling.

One other noteworthy aspect of litigation in the New York state courts is that many non-final orders are immediately appealable to the Appellate Division, New York's intermediate appellate court. Absent a specific order to the contrary, such an appeal does not result in a stay of proceedings in the lower court and therefore does not delay the litigation. It can, however, enhance efficiency: for example, if an order denying dismissal or summary judgment is ultimately going to be reversed on appeal, it is better to know that right away than to have to wait until the case is litigated to conclusion.

Use of AI in legal briefing has received substantial attention of late, and reports of attorneys being sanctioned for citing “hallucinated” cases continue to abound. In response, some individual judges have adopted rules requiring papers submitted to them to disclose whether AI tools were used in their preparation. Effective 1 June 2026, however, New York has adopted a statewide rule that:

- such disclosures “should not be required”; but
- individual judges may adopt rules “governing the use” of AI.

The statewide rule includes a “model” rule for individual judges that requires attorneys who use AI to “independently ensure” that

their papers contain no “fabricated or fictitious” material, and provides that failure to do so may result in sanctions.

Although this troubling (and embarrassing) pitfall of AI research and writing tools grabs headlines, the use of AI in discovery, factual investigations, and all manner of document preparation outside of briefing is radically transforming the ways in which real estate litigators (and their clients) approach large, complex cases. Savvy practitioners are looking for ways to harness these tools to provide more efficient, cost effective, and hopefully better service to their clients. We are in the early stages of an operational sea change in business, and the practice of law is not exempt.

Recent and Ongoing Developments

Continued impact of COVID-19

Although we are now several years on from the COVID-19 pandemic, legal measures taken to alleviate its effects continue to be reverberate, especially in real estate litigation.

Executive Orders issued during the pandemic suspended the running of all statutes of limitations for a total of 228 days from 20 March 2020. Because in real estate litigation many claims are subject to a six-year limitations period (applicable to breach of contract, fraud, and certain claims for breach of fiduciary duty), this may mean that claims arising as long ago as late 2019 may not yet be time-barred. It therefore continues to be important to bear these Executive Orders in mind.

Moreover, a New York City ordinance enacted during the pandemic makes certain kinds of guaranties permanently unenforceable with respect to obligations that arose between 7 March 2020 and 30 June 2021. Litigation over the constitutionality of that ordinance continues to percolate in the lower courts and will likely find its way to the Court of Appeals (New York's highest court) in due course.

“Good Guy” Guaranties

In previous versions of this Overview, we reported on a conflict among New York's lower courts concerning the proper interpretation of a “good guy” guaranty. Such a guaranty is often used in connection with commercial leases: the guarantor agrees to answer for the tenant's financial obligations for as long as the tenant remains in possession. If the tenant vacates the premises before the lease expires, the tenant may continue to be financially liable; however, as long as the tenant is otherwise in full compliance with the terms of the lease when it vacates (ie, a “good guy”), the guarantor's liability ceases.

Many in the industry had long understood this to mean that, if the tenant is current on its rent and leaves the premises in appropriate condition, the guarantor's liability automatically cuts off as soon as the tenant vacates. However, in recent years some lower court cases have held that, if the guaranty specifies that it terminates upon the tenant's “surrender” of the premises (without separately defining that term), the guarantor is then not relieved from liability unless the tenant complies with whatever the lease itself requires for a valid surrender – which often includes acceptance by the landlord. In practice, this can mean that the landlord can keep the guarantor on the hook simply by refusing to formally accept the tenant's surrender.

The Court of Appeals recently issued a decision that may give some comfort to those with existing guaranties that do not separately define “surrender”: applying general principles of contract law, the court found that the guaranty terminated when the tenant vacated, because to hold otherwise would render certain other provisions of the guaranty superfluous. However, in a portion

of the holding clearly aimed at future drafters of guaranties, the Court also observed that the parties “could have expressed their intent in a much simpler and clearer way and avoided this litigation entirely.” Parties drafting guaranties should take heed of this admonition going forward.

Real Estate

Real Estate: Zoning/Land Use	Real Estate: Finance	
Leading Firms	Senior Statespeople	
Band 1	Senior Statespeople: distinguished older partners	O'Shea Kevin <i>Milbank LLP</i>
Fried, Frank, Harris, Shriver & Jacobson LLP	Adler Arthur S. <i>Sullivan & Cromwell LLP</i>	
HSF Kramer	Leading Individuals	
Band 2	Band 1	Caffuzzi Marco P. <i>Latham & Watkins LLP *</i>
Bryan Cave Leighton Paisner LLP	Beim Aaron <i>Gibson, Dunn & Crutcher LLP</i>	Chaney Lisa <i>Paul Hastings LLP *</i>
GoldmanHarris LLC	Haberman Noam I. <i>Gibson, Dunn & Crutcher LLP</i>	Ciabarra Laura G. <i>Dechert LLP *</i>
Herrick, Feinstein LLP	Neuman Bonnie <i>Sidley Austin LLP *</i>	Cohen Ness <i>Cilfford Chance US LLP (ORL) ◇</i>
Hogan Lovells US LLP	Shusterman Victoria <i>Kirkland & Ellis LLP *</i>	Diamond Brian <i>Hogan Lovells US LLP</i>
Band 3	Weinberger Michael <i>Gibson, Dunn & Crutcher LLP *</i>	Gliatta Stephen <i>Arnold & Porter</i>
Akerman LLP	Band 2	Hait Louis J. <i>Arnold & Porter</i>
Holland & Knight LLP	Allendorf Eric <i>Paul Hastings LLP *</i>	Landau Rebecca <i>Latham & Watkins LLP *</i>
Senior Statespeople	Barker Michael <i>Fried, Frank, Harris, Shriver & Jacobson</i>	Nagler David <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>
Senior Statespeople: distinguished older partners	Blakeslee Krystyna <i>Gibson, Dunn & Crutcher LLP</i>	O'Connell Christine <i>King & Spalding LLP *</i>
Meyers Melanie <i>Fried, Frank, Harris, Shriver & Jacobson</i>	Dweck Erwin <i>Milbank LLP</i>	Print Keith <i>Morrison Foerster</i>
Leading Individuals	Edelstein Mark S. <i>Morrison Foerster</i>	Schwitzer Eric <i>Paul Hastings LLP *</i>
Band 1	Fries Richard S. <i>Sheppard, Mullin, Richter (ORL) ◇</i>	Band 4
Gallent Judith M. <i>Bryan Cave Leighton Paisner LLP</i>	Goodwin Ellen M. <i>Alston & Bird LLP *</i>	Ahmed Farah <i>Greenberg Traurig, LLP</i>
Karnovsky David <i>Fried, Frank, Harris, Shriver & Jacobson</i>	Koch Steven <i>Haynes and Boone, LLP *</i>	Donnelly Brian <i>King & Spalding LLP *</i>
Korbey Mitchell <i>Herrick, Feinstein LLP *</i>	Montgomery Malcolm <i>O'Melveny & Myers LLP (ORL) ◇</i>	Freedman David <i>Latham & Watkins LLP *</i>
Moskowitz Ross <i>Hogan Lovells US LLP</i>	Sheinfeld Yaakov <i>Milbank LLP</i>	Henslovitz Seth <i>Kirkland & Ellis LLP *</i>
Selver Paul D. <i>HSF Kramer</i>	Stanco Daniel <i>Ropes & Gray LLP</i>	Kapner Jeffrey <i>Arnold & Porter</i>
Wagner Elise <i>HSF Kramer</i>	Swihart Laura <i>Dechert LLP *</i>	Kidd Matthew <i>Gibson, Dunn & Crutcher LLP *</i>
Band 2	Vines Michael <i>Fried, Frank, Harris, Shriver & Jacobson LLP</i>	Lanzkron Joe <i>Cleary Gottlieb Steen & Hamilton LLP *</i>
Bernstein Zachary <i>Fried, Frank, Harris, Shriver</i>	Weinberg Scott A. <i>McDermott Will & Schulte</i>	Reynolds Daniel <i>Cleary Gottlieb Steen & Hamilton LLP *</i>
Campbell Valerie <i>HSF Kramer</i>	Wise Julian M. <i>McDermott Will & Schulte</i>	Up-and-coming individuals
Harris Caroline <i>GoldmanHarris LLC</i>	Zuckerman Aron <i>Simpson Thacher & Bartlett LLP *</i>	Gibbons Matthew <i>Gibson, Dunn & Crutcher LLP</i>
Lowenstein Kenneth K. <i>Holland & Knight LLP</i>	Band 3	Karl Jonathan <i>Milbank LLP</i>
Segal Jay A. <i>Greenberg Traurig, LLP</i>	Brummer Diana <i>Goodwin *</i>	Mangiartordi Frank <i>Gibson, Dunn & Crutcher LLP</i>
Band 3	Busillo John <i>Eversheds Sutherland (US) LLP (ORL) ◇ *</i>	Stratmoen Jason <i>Paul Hastings LLP *</i>
Colgate James <i>Bryan Cave Leighton Paisner LLP</i>	The editorial is in alphabetical order by firm name.	
Egnatios-Beene John <i>Hogan Lovells US LLP</i>	A&O Shearman	
Goldman Howard <i>GoldmanHarris LLC</i>	What the team is known for	
Krieger Vivien <i>Akerman LLP</i>	A&O Shearman has strong capabilities across all aspects of real estate, including financings, leases, acquisitions and sales. Clients include premier national and international real estate investors, as well as developers and financial institutions.	
Mandel Ron <i>Belkin Burden Goldman, LLP *</i>	Strengths	
Masyr Jesse <i>Fox Rothschild (ORL) ◇ *</i>	“We have always found the team able to navigate complex matters efficiently and provide a clear overview of issues as well as a decision tree with anticipated outcomes and risks.”	
Power James <i>HSF Kramer</i>	“It does not matter whether they are working out of the office, the garage or the library.”	
Rosenthal Carol <i>Fried, Frank, Harris, Shriver & Jacobson</i>	Work highlights	
Stein Jodi <i>Sheppard, Mullin, Richter & Hampton (ORL) ◇</i>	A&O Shearman represented Tannenbaum Capital	
Up-and-coming individuals	Group with a mortgage loan in connection with the refinance, predevelopment and construction of a residential development and golf course in Florida.	
Kozin Jeremy <i>Fried, Frank, Harris, Shriver & Jacobson LLP</i>	Notable practitioners	
Taubman Adam <i>HSF Kramer</i>	Lisa Brill handles financing transactions as both borrower's and lender's counsel, and offers particular expertise in the hospitality and leisure sector.	
Associates to watch	Strengths: “Lisa is very thoughtful and thinks of things from the real estate side and the business side.” “Lisa is a go-to adviser and counsel for complex real estate transactions. She really gets it from the client standpoint.” “Lisa is incredibly responsive, attentive and a thoughtful solution-provider.”	
Schneider Eva <i>Sheppard, Mullin, Richter (ORL) ◇</i>	Adler & Stachenfeld LLP	
* Indicates individual with profile.	What the team is known for	
◇ (ORL) = Other Ranked Lawyer.	Adler & Stachenfeld LLP is a respected boutique regularly engaged by investors, asset managers and commercial clients on significant transactions	
Alphabetical order within each band. Band 1 is highest.		

Real Estate: Corporate
Senior Statespeople & Eminent Practitioners
Senior Statespeople: distinguished older partners
Wilner Steven L. <i>Cleary Gottlieb Steen & Hamilton LLP *</i>
Eminent Practitioners
Shenker Joseph C. <i>Sullivan & Cromwell LLP *</i>
Leading Individuals
Band 1
Mehrara Sasan <i>Simpson Thacher & Bartlett LLP *</i>
Band 2
Haas Michael J. <i>Latham & Watkins LLP *</i>
Kelban Michelle <i>Kirkland & Ellis LLP *</i>
Kobak Scott M. <i>Simpson Thacher & Bartlett LLP *</i>
Levin Mesard Nicole <i>Debevoise & Plimpton LLP</i>
Morgan Jennifer M. <i>King & Spalding LLP *</i>
Rabia Vered <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>
Rishty Edward M. <i>Debevoise & Plimpton LLP</i>
Schechter Jonathan A. <i>Kirkland & Ellis LLP *</i>
Band 3
Adler Terri <i>Adler & Stachenfeld LLP</i>
Brill Lisa <i>A&O Shearman</i>
Hartmann Christopher <i>Kirkland & Ellis LLP *</i>
Herman David <i>Cleary Gottlieb Steen & Hamilton LLP *</i>
Hirsch Brian <i>Davis Polk & Wardwell LLP *</i>
Kelly Fiona <i>Fried, Frank, Harris, Shriver & Jacobson LLP</i>
Lichtenfeld Steven L. <i>Proskauer Rose LLP *</i>
Moskowitz Steven <i>Hogan Lovells US LLP</i>
Panovka Robin <i>Wachtell, Lipton, Rosen & Katz (ORL) ♦</i>
Rudgayzer Steven <i>Fried, Frank, Harris, Shriver *</i>
Sokoloff Audrey L. <i>Skadden, Arps, Slate, Meagher</i>
Wallack Samantha <i>Blank Rome LLP (ORL) ♦</i>
Up-and-coming individuals
Salinas Whitney W. <i>Simpson Thacher & Bartlett LLP *</i>
* Indicates individual with profile.
♦ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

including acquisitions, joint ventures and leasing. The firm possesses additional capabilities in financing, and has particular knowledge of opportunity zone investment.

Strengths

"Adler & Stachenfeld has an exceptional breadth of knowledge and experience in the real estate industry, and bring creativity and flexibility to all situations."

"Time and time again, they have been able to understand complex and nuanced issues/structures/sensitivities and have been able to offer solutions that accommodate all parties."

"The more complex the better for them. They are great at thinking outside the box."

"Adler & Stachenfeld has a strong bench of good lawyers with solid junior support."

"Adler & Stachenfeld are extremely detail-oriented and affordable given the quality of work."

Work highlights

Adler & Stachenfeld represented Albanese Organization in the restructuring and recapitalization of a 670-unit luxury residential development project in Jersey City.

Notable practitioners

Terri Adler is managing partner of Adler & Stachenfeld. She is recognized for her expertise in complex real estate transactions and joint ventures.

Strengths: *"Terri is exceptional, very experienced and a pleasure to work with, which shows in all aspects of our engagement."* *"Terri is extremely*

Real Estate: Mainly Dirt
Leading Firms
Band 1
Fried, Frank, Harris, Shriver & Jacobson LLP
Gibson, Dunn & Crutcher LLP
Greenberg Traurig, LLP
HSF Kramer
Paul Hastings LLP
Band 2
Skadden, Arps, Slate, Meagher & Flom LLP
Band 3
DLA Piper LLP (US)
Hogan Lovells US LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Band 4
Davis+Gilbert LLP
Davis Polk & Wardwell LLP
Haynes and Boone, LLP
Holland & Knight LLP
Hunton Andrews Kurth LLP
Loeb & Loeb LLP
Proskauer Rose LLP
Willkie Farr & Gallagher LLP
Band 5
Cole Schotz P.C.
Debevoise & Plimpton LLP
Herrick, Feinstein LLP
Kasowitz LLP
McDermott Will & Schulte
Mintz Levin Cohn Ferris Glovsky and Popeo PC
Olshan Frome Wolosky LLP
Patterson Belknap Webb & Tyler LLP
Seyfarth Shaw LLP

smart, really hard working and she is practical as well, which is a very important combination. She clearly has the capability to handle the most complicated of transactions." *"Terri is exceptionally thorough and responsive."*

Akerman LLP

What the team is known for

Akerman LLP advises clients from across the real estate sector in all aspects of zoning and land use regulations. The firm's areas of focus include approvals, due diligence, rezonings and zoning text amendments. It also has litigation experience at both the trial court and appellate level in matters arising from the granting or denial of applications.

Strengths

"The Akerman team is experienced and well-organized."

"Akerman provides a wide range of expertise in specific topics related to land use, all under one roof."

"Akerman has a deep bench of seasoned real estate professionals and provides us great advice."

"Akerman's real estate team will meet our client's deadlines no matter the situation."

"Akerman provides practical and creative solutions for its clients always focusing on the needs of their clients in every transaction."

Work highlights

Akerman represented Madison Realty Capital as zoning counsel in securing \$129 million of financing for a new 24-story tower in Manhattan's East Village neighborhood.

Notable practitioners

Vivien Krieger of Akerman has particular experience representing developers in zoning and land

use matters. **Strengths:** *"Vivien not only is an excellent land use and zoning attorney from a technical standpoint, she is very strategic on matters."* *"Vivien is an excellent communicator and knows the NYC entitlement landscape very well."*

Alston & Bird LLP

What the team is known for

Alston & Bird LLP has noted expertise advising leading banks and other lenders on complex real estate financings. It offers capabilities in high value loan originations, debt workouts and restructurings.

Strengths

"Alston & Bird are very responsive and detail-oriented."

Notable practitioners

Ellen Goodwin is a respected practitioner with notable experience advising investor clients on complex financings. She frequently acts in mandates including mezzanine loans and loan originations, and has particular expertise in CMBS matters.

Arnold & Porter

What the team is known for

Arnold & Porter is highly praised for its representation of institutional lenders in a range of real estate financings, with significant experience in mortgage, mezzanine and equity originations. It has additional capabilities in a broad spectrum of high value real estate transactions.

Strengths

"Arnold & Porter finds an amicable solution to issues so all parties can move forward."

"Arnold & Porter are very thoughtful and creative."

Work highlights

Arnold & Porter advised Affinius Capital in a \$215 million construction financing loan for the development of Milano Residences, a 311-unit luxury residential project in Manhattan's Midtown South neighborhood.

Notable practitioners

Stephen Gliatta is regularly engaged by investors in an array of sophisticated financing matters, including mezzanine and mortgage loan transactions. **Strengths:** *"Steve's ability to merge legal counsel with a business mindset is invaluable. He's a tremendous resource."* Louis Hait offers great experience across a range of financing concerns, including high value acquisitions and construction financings. **Strengths:** *"Lou's ability to simplify complex transactions in an equitable manner to get them across the finish line is second to none."* *"He is a very knowledgeable and practical lawyer. He has been doing this a long time and sees the big picture."* **Jeffrey Kapner** co-chairs Arnold & Porter's real estate practice, and assists both domestic and international clients with all manner of real estate finance transactions, including acquisitions, mortgage loans and joint ventures. **Strengths:** *"Jeff is always available and thoughtful in responses."* *"Jeff is extremely knowledgeable and experienced in CRE finance and workouts."* *"Jeffrey is smart, responsive and able to deliver the law firm and its full expertise to us in a quick and effective manner."*

Belkin Burden Goldman, LLP

What the team is known for

Belkin Burden Goldman, LLP is a specialist New York real estate firm particularly well regarded for

Real Estate: Mainly Dirt		Real Estate: Mainly Corporate & Finance	
Senior Statespeople		Leading Firms	
Senior Statespeople: distinguished older partners	Ivanhoe Robert J Greenberg Traurig, LLP	Band 1	
Edelman Martin L Paul Hastings LLP *		Fried, Frank, Harris, Shriver & Jacobson LLP	
Leading Individuals		Gibson, Dunn & Crutcher LLP	
Star individuals	Werner Michael Fried, Frank, Harris, Shriver & Jacobson	Kirkland & Ellis LLP	
Mechanic Jonathan L Fried, Frank, Harris, Shriver		Simpson Thacher & Bartlett LLP	
Band 1	Band 4	Skadden, Arps, Slate, Meagher & Flom LLP	
Feuerstein Eric M Gibson, Dunn & Crutcher LLP	Henry Thomas Weil, Gotshal & Manges LLP	Band 2	
Klein Steven D Gibson, Dunn & Crutcher LLP	Kearns Thomas D. Olshan Frome Wolosky LLP	Cleary Gottlieb Steen & Hamilton LLP	
Landau Eric R Paul Hastings LLP *	Lichter Brian S Davis Polk & Wardwell LLP *	Dechert LLP	
Neveloff Jay A HSF Kramer	Maltz Mark Davis+Gilbert LLP	Latham & Watkins LLP	
Sernau Ronald D Proskauer Rose LLP	Mazzola Christy Fried, Frank, Harris, Shriver & Jacobson	Milbank LLP	
Smith Chris M DLA Piper LLP (US)	Moerdler Jeffrey Haynes and Boone, LLP	Paul Hastings LLP	
Sorin Robert J Fried, Frank, Harris, Shriver & Jacobson	Plasha Hope K Patterson Belknap Webb & Tyler LLP	Paul, Weiss, Rifkind, Wharton & Garrison LLP	
Band 2	Roket Nina M. Olshan Frome Wolosky LLP	Sidley Austin LLP	
Endick Adam Fried, Frank, Harris, Shriver & Jacobson LLP	Sanabria Julia Lowenstein Sandler LLP (ORL) ◇	Sullivan & Cromwell LLP	
Fisch Peter E Paul, Weiss, Rifkind, Wharton & Garrison	Scoville Matthew Hunton Andrews Kurth LLP *	Band 3	
Freidus Harris B Paul, Weiss, Rifkind, Wharton & Garrison	Uram Gerald R Davis+Gilbert LLP	Cadwalader, Wickersham & Taft LLP	
Grasso Laurie Hunton Andrews Kurth LLP *	Band 5	Debevoise & Plimpton LLP	
Irwin Peter J Debevoise & Plimpton LLP	Adler Trevor Hogan Lovells US LLP	Goodwin	
Lance Andrew A Gibson, Dunn & Crutcher LLP	Amamoo Nesa Skadden, Arps, Slate, Meagher & Flom	King & Spalding LLP	
Moskowitz Steven Hogan Lovells US LLP	Baldasare Sharon Haynes and Boone, LLP	Morrison Foerster	
Olsen Peter C Paul Hastings LLP *	Berman Daniel HSF Kramer	Band 4	
Rishty Michael J Davis Polk & Wardwell LLP *	Cohen Brian Goulston & Storrs (ORL) ◇	Adler & Stachenfeld LLP	
Saft Stuart M Holland & Knight LLP	Dady Andrew Gibson, Dunn & Crutcher LLP	Arnold & Porter	
Schwartz Wallace L Fried, Frank, Harris, Shriver	Eliopoulos Elias McDermott Will & Schulte	Davis Polk & Wardwell LLP	
Silvera Harry R Gibson, Dunn & Crutcher LLP	Godman James HSF Kramer	Dentons	
Band 3	Gogliomella Salvatore Paul, Weiss, Rifkind, Wharton	DLA Piper LLP (US)	
Alexander Gerd Paul Hastings LLP *	Goldberg Eric Olshan Frome Wolosky LLP	Greenberg Traurig, LLP	
Canter Jonathan H HSF Kramer	Herz Andrew L Patterson Belknap Webb & Tyler LLP	Haynes and Boone, LLP	
DePaola Bruce S Paul Hastings LLP *	Huang Darwin Kasowitz LLP	Hogan Lovells US LLP	
Drewes David Willkie Farr & Gallagher LLP	Lavender Bradford Haynes and Boone, LLP	McDermott Will & Schulte	
Golomb Tal Fried, Frank, Harris, Shriver & Jacobson LLP	Meer Eric S Gibson, Dunn & Crutcher LLP	Proskauer Rose LLP	
Rabinowitz Stephen L Greenberg Traurig, LLP	Newmark Scott A. Meister Seelig & Schuster (ORL) ◇	Ropes & Gray LLP	
Rock Neil L Skadden, Arps, Slate, Meagher & Flom LLP	Pattiz Keith McDermott Will & Schulte	Weil, Gotshal & Manges LLP	
Sanseverino Raymond A Loeb & Loeb LLP	St. Pierre Suzanne Venable LLP (ORL) ◇	Willkie Farr & Gallagher LLP	
Saviano Carly Glover Willkie Farr & Gallagher LLP	Stein Joshua Joshua Stein PLLC (ORL) ◇	Band 5	
Scanna Karen Hogan Lovells US LLP	Winefsky Josh HSF Kramer	Alston & Bird LLP	
Schwartz Belinda Herrick, Feinstein LLP *	Up-and-coming individuals	A&O Shearman	
Szeker David Kasowitz LLP	Covitt Renee Holland & Knight LLP	Bryan Cave Leighton Paisner LLP	
Weiner Andrew J Pillsbury (ORL) ◇	Grunwald Danielle Hogan Lovells US LLP	Hunton Andrews Kurth LLP	
* Indicates individual with profile.		Polsinelli PC	
◇ (ORL) = Other Ranked Lawyer.			
Alphabetical order within each band. Band 1 is highest.			

landlord-tenant litigation in the residential and commercial markets. The law firm is also skilled in disputes concerning property rights and tax incentives. The team also boasts considerable expertise in assisting clients with securing construction acquisitions and financings, as well as obtaining zoning and rezoning approvals across the city.

Strengths

"Belkin Burden Goldman treats every matter with the same level of urgency and care, regardless of size."

"Belkin Burden Goldman has tremendous experience in the area. It is extremely effective in dealing with both our internal business team and opposing counsel."

"Belkin Burden Goldman has a strong firm with many attorneys that specialize in numerous areas and disciplines across the real estate market and complimentary areas as well."

Notable practitioners

Sherwin Belkin is a well-respected litigator focused on residential landlord and tenant matters. He has

vast experience in multifamily property disputes.

Strengths: *"Sherwin is extremely knowledgeable and attentive to clients."* **Ron Mandel** is regularly sought out by developer clients for his expertise in zoning and land use matters, as well as his experience with large, complex projects across New York City. **Strengths:** *"Ron's level of care, detail and knowledge truly surprises everyday. He is truly an expert at his craft."* *"Ron is invaluable to have on the team, he can easily explain things to experts or laymen."*

Bryan Cave Leighton Paisner LLP

What the team is known for

BCLP has a robust land use practice that regularly represents clients seeking to obtain a variety of municipal and state approvals relating to zoning and other issues, as well as assisting lenders and investors with finance-related zoning due diligence. The team also advises investors, developers and other clients on a range of other corporate and financing transactions related to real estate.

Strengths

"BCLP's team comprises top-tier talent across every facet of New York City land use and zoning."

"BCLP has highly sophisticated knowledge and expertise in NYC land use matters."

"The BCLP team is a delight to work with and extraordinarily expert in the complexities of the Land Use discipline in New York City."

"In addition to the actual legal services provided, BCLP's lawyers give consistently reliable advice and work hard to maintain the best cost/value of any of their competitors in New York."

Work highlights

BCLP represented the New York State Metropolitan Transportation Authority in land use matters, including the reconstruction of Penn Station and the development of a new bus depot in Queens.

Notable practitioners

Judith Gallent leads the firm's US planning and zoning practice. Her diverse client base includes major developers, and she offers experience handling the land use aspects of development and redevelopment projects. **Strengths:** *"Judy was extremely on the ball in terms of responsiveness and always made herself available."* *"Judy is a per-*

Real Estate: Litigation	
Leading Firms	
Band 1	
Fried, Frank, Harris, Shriver & Jacobson LLP	
Band 2	
Herrick, Feinstein LLP	
Kasowitz LLP	
Katsky Korins LLP	
Band 3	
Belkin Burden Goldman, LLP	
Goodwin	
HSF Kramer	
Loeb & Loeb LLP	
Rosenberg & Estis, P.C.	
Leading Individuals	
Band 1	
Mac Avoy Janice <i>Fried, Frank, Harris, Shriver & Jacobson</i>	
Mollen Scott <i>Herrick, Feinstein LLP *</i>	
O'Connor III Paul M <i>Loeb & Loeb LLP</i>	
Parrott Matthew <i>Fried, Frank, Harris, Shriver & Jacobson</i>	
Recine Jennifer <i>King & Spalding LLP *</i>	
Band 2	
Braun Jeffrey L. <i>Abell Eskew Landau (ORL) ♦</i>	
Greenberg Ronald S. <i>HSF Kramer</i>	
Koch Adrienne B. <i>Katsky Korins LLP</i>	
Walfish Mark <i>Katsky Korins LLP</i>	
Band 3	
Belkin Sherwin <i>Belkin Burden Goldman, LLP</i>	
Cooper Emilie <i>Fried, Frank, Harris, Shriver & Jacobson</i>	
D'Angelo Massimo <i>Blank Rome LLP (ORL) ♦</i>	
Feder Gil <i>Loeb & Loeb LLP</i>	
Ferrara Lucas A. <i>Newman Ferrara LLP (ORL) ♦</i>	
Fried William R. <i>Herrick, Feinstein LLP *</i>	
Kopelowitz Joshua <i>Fox Rothschild (ORL) ♦ *</i>	
Perry Daniel <i>Milbank LLP</i>	
Sherwin Peter J W <i>Proskauer Rose LLP *</i>	
Soloway Todd <i>Pryor Cashman LLP (ORL) ♦</i>	
Up-and-coming individuals	
McDougall Jennifer <i>Kasowitz LLP</i>	
* Indicates individual with profile.	
♦ (ORL) = Other Ranked Lawyer.	
Alphabetical order within each band. Band 1 is highest.	

sonable, intelligent and responsive attorney who is confidence-inspiring, practical and a pleasure to work with." "Judy is always responsive and quick to grasp our legal requirements while simultaneously considering the related business impacts." "Judy is currently the most intelligent, skilled, careful, knowledgeable and simply the best land use lawyer in the business." **James Colgate** is well known for his expertise in the New York City building codes which, combined with training as an architect, allows him to advise clients on a broad range of land use matters, including zoning variances and special permits. **Strengths:** "James has an unmatched knowledge of NYC zoning and the NYC building code." "James is an expert on all forms of building, zoning and related construction codes." "James is widely acknowledged as the single most knowledgeable NYC Building Code expert in New York." "He is incredibly thorough, incredibly detail-oriented and incredibly responsive."

Cadwalader, Wickersham & Taft LLP

What the team is known for

Cadwalader, Wickersham & Taft LLP earns strong commendations for its deep expertise in real estate

finance matters. It handles a diverse array of transactions for institutional investors, including a variety of loans, acquisitions and joint ventures. The team is particularly noted for its experience in securitizations and other capital markets matters, including a range of finance origination issues.

Strengths

"The Cadwalader team consists of experienced and smart attorneys who have done a great job of handling complex and sophisticated matters for us." "Cadwalader have been experts in the field for decades."

Work highlights

Cadwalader, Wickersham & Taft represented UBS AG in the origination and securitization of \$135 million to refinance the loft building housing Soho House in New York's Meatpacking District

Notable practitioners

Sulie Arias is a key contact at the firm.

Cleary Gottlieb Steen & Hamilton LLP

What the team is known for

Cleary Gottlieb Steen & Hamilton LLP acts for major lenders and borrowers in sophisticated real estate financings and joint ventures. It has extensive experience in mortgage and mezzanine loan originations, as well as handling a range of acquisitions and dispositions. Additionally, Cleary Gottlieb demonstrates significant knowledge of development and public-private partnership matters.

Strengths

"Cleary is very in touch with the market, highly engaged with clients and highly commercial."

"Cleary's team members have been extremely helpful in developing negotiating strategies for even the most complex transactions."

"Cleary is particularly strong in combining legal excellence with commercial pragmatism, ensuring that advice is not only technically sound but also strategically aligned with business objectives."

"The real estate group at Cleary has exceptional people. The partners are thought leaders of the industry and are dedicated to client service."

Work highlights

Cleary Gottlieb Steen & Hamilton represented Monday Properties Investments with the restructuring of a joint venture which wholly owns an office property in Virginia with an equity recapitalization value of \$200 million.

Notable practitioners

Steven Wilner frequently represents investors in significant portfolio transactions and offers notable experience acting on cases involving major international elements. **Strengths:** "Steve is best in class on client service, sophistication and commercial awareness as well as being a pleasure to work with."

David Herman is regularly engaged by clients on a range of corporate transactions. He offers substantial expertise in matters including financings, joint ventures and acquisitions and sales. **Strengths:** "David is wickedly smart. He's great with client service." "David Herman is one of the most energetic real estate transactional lawyers I know." "He helps us really unpack some of the very complicated work that goes into real estate and knows the market extremely well." "He is one of my most trusted people in the legal field when it comes to resolving our tough deals and negotiations." **Joe Lanzkron** regularly represents a range of clients in real estate

matters including joint ventures, acquisitions and restructurings. **Strengths:** "He is extremely responsive, professional, knowledgeable and commercial and we can really trust him to be our representative." "Joe Lanzkron stands out from his peers at other firms for his rare combination of deep legal expertise, strategic insight and exceptional client focus." "Joe approaches matters with a thorough understanding of both the legal and commercial dimensions, anticipating business implications and providing practical, actionable guidance." "He will find the fastest and easiest point between A and B through the most complicated of webs." **Daniel Reynolds** is adept at handling real estate finance transactions on behalf of both lenders and borrowers. He regularly assists domestic and international clients with joint ventures and various types of loan financing structures. **Strengths:** "Dan is very business-oriented and he can explain legal concepts in very business-friendly terms." "Dan Reynolds is extremely responsive and communicative, making him our go-to person for all our legal needs." "Dan truly cares about his clients, proactively identifying and mitigating risks, while making sure issues are resolved." "Dan Reynolds' steady hand in complex negotiations is unrivalled; he is an intellectual powerhouse in real estate transactional law."

Cole Schotz P.C.

What the team is known for

Cole Schotz handles all aspects of real estate transactions, including portfolio acquisitions and sales. The team is experienced across the real estate space, including on matters concerning office, hospitality and residential assets. Clients include landlords, REITs and developers.

Strengths

"The firm distinguishes itself through its responsiveness, commercial judgment and deal execution efficiency."

"Cole Schotz demonstrates a deep understanding of real-world lending dynamics."

"Cole Schotz has a deep bench of partners and high-level associates that can work on various aspects of large and complex transactions."

"Cole Schotz takes a practical approach towards getting a deal done."

Work highlights

Cole Schotz assisted Winner Communications with a loan modification and extension to allow the sale of the concerned property.

Notable practitioners

Jordan Metzger is a key contact.

Davis Polk & Wardwell LLP

What the team is known for

Davis Polk & Wardwell LLP is a respected practice offering expertise in a variety of matters, ranging from acquisitions and divestitures to substantial development and redevelopment projects. It demonstrates particular experience in joint venture transactions. The firm's clients include major real estate investors and developers.

Strengths

"Davis Polk does a phenomenal job on large, complex, transaction-based projects."

"Davis Polk is incredibly sharp and creative in approach to structuring and thinking through complicated deals."

"Davis Polk's bench strength, knowledge and common-sense approach to complex matters sets them apart."

"Davis Polk are extremely high quality and they offer a very bespoke, top-notch service."

Work highlights

Davis Polk & Wardwell represented Sycamore Partners on its \$23.7 billion acquisition of Walgreens Boots Alliance. This deal included approximately \$610 million in CMBS financing.

Notable practitioners

Michael Rishty is a well-regarded practitioner with a noted real estate practice. His experience covers a broad range of matters, including acquisitions and sales, development and financing. **Strengths:** *"Michael is reasonable, commercially-minded and capable of holding his own against difficult counterparties."* *"Michael is extremely smart and practical. He has a very well balanced knowledge of real estate transactions as well."* *"Michael is smart, personable and flexible when he needed to be."*

Brian Hirsch represents REITs, developers and investors in an array of complex real estate transactions. **Strengths:** *"Brian is a terrific thought partner with excellent experience."* *"Brian is highly commercial and sophisticated. He mixes that with an ability to work on deals with all types of people."* *"He works collaboratively with colleagues and truly understands our business."* *"Brian's control and command of the deal is outstanding."* Brian Lichter counsels major real estate firms on a range of commercial transactions, including joint ventures, development and financing. **Strengths:** *"Brian Lichter is extremely smart and also a practical lawyer, he is someone who is a deal facilitator and he is very adept at finding a creative solution that works for both sides."* *"Brian is not fazed by complexity and he is able to be quite creative and think outside the box in how he addresses issues."* *"He is super commercial and resolves issues quickly, clearly and without taking on additional or unnecessary risk."* *"Brian has the experience and knowledge to guide clients through business issues and keep clients from getting involved in the legal minutiae of the documents."*

Davis+Gilbert LLP

What the team is known for

Davis+Gilbert LLP has extensive experience negotiating and renegotiating leases for retail and office space. It is also adept at real estate transactional matters, including acquisitions, dispositions and financings.

Strengths

"Davis+Gilbert provides excellent service and prompt responsiveness."

"Davis+Gilbert has great listeners and is willing to exchange ideas on various strategies and approaches."

"Davis+Gilbert is always available when needed and highly responsive."

Notable practitioners

Mark Maltz is co-chair of Davis+Gilbert's real estate practice and regularly advises clients on commercial leasing arrangements, acquisitions and financings. **Strengths:** *"Mark is fantastic to reach out to and connect at any time over any matter."* *"Mark is extremely knowledgeable and thoughtful about how to approach situations needing his help."* *"Mark is*

tied into what's happening in the market and the best practices to handle matters." Gerald Uram is recognized for his strength in leasing matters, and has particular experience representing landlords in large scale office leases.

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton LLP demonstrates notable expertise in arranging financings for sophisticated real estate transactions. The team has particular experience negotiating complex leases, acquisitions and dispositions. It provides experienced counsel on matters involving industrial, office building and multifamily residential assets.

Strengths

"Debevoise are incredibly strategic, timely, and attentive to all matters. I view them as an internal partner that I can lean on for strategic advice."

"I have not encountered a complex or sophisticated matter that the Debevoise team was unable to provide appropriate counsel for."

"The Debevoise group combines business acumen, legal cunning and personality into a complete package that makes them my counsel of choice."

"Debevoise are on top of every task and do a good job of keeping everyone in line."

Work highlights

Debevoise & Plimpton represented Tishman Speyer with the \$385 million refinancing and reorganization of the ownership of an office building on Park Avenue in New York City.

Notable practitioners

Peter Irwin chairs the firm's real estate group and regularly assists clients with high value acquisitions and sales. **Strengths:** *"Peter Irwin facilitates deals rather than getting caught up on individual points."*

"Peter really understands all the issues we come across." *"Peter is a star negotiator and is really commercial. He helps us get to a solution if there are issues."* **Nicole Levin Mesard** advises real estate firms and commercial clients on sophisticated corporate transactions. Her expertise includes joint ventures, restructuring and acquisitions. **Strengths:** *"Nicole always makes herself available and is able to meet tight deadlines. She is pragmatic and helps find commercial solutions."* *"Nicole is a very strong advocate and negotiator who gets to commercial solutions and works well with opposing counsel."* *"Nicole recognizes important issues and gets straight to it."* Edward Rishty is noted for his sophisticated representation of clients in a range of complex commercial real estate matters, including developments, joint ventures and sales and acquisitions. **Strengths:** *"Eddy is a very good communicator. He calls with updates at appropriate intervals to keep me up to date with what's happening and what's surfacing."* *"I consider Eddy a trusted advisor and confidant, and know that he has his clients' best interest in mind at all times."* *"Eddy's ability to succinctly break down complicated legal matters and explain them in practical and digestible terms is par excellence."*

Dechert LLP

Dechert LLP

What the team is known for

Dechert LLP has a notable reputation for advising private and public investors on the origination, purchase and sale of significant real estate loan port-

folios. It possesses renowned strength in complex mortgage loan securitizations and restructurings. The team also offers expertise advising clients on complex regulatory concerns in the market.

Strengths

"I would call Dechert's deal execution, client communication and availability all outstanding. When you need them, they're there."

"The Dechert team is purpose-built to handle large, complex transactions."

"Dechert have decades of experience and are good at giving advice on commercial points that will be mutually acceptable to lenders and borrowers and that the market will generally accept."

"Dechert are very knowledgeable about the subject matter we work with them on. They're very responsive, always there to answer questions and work within your deadlines, which is very important."

Work highlights

Dechert represented Argentic Real Estate Finance 2 as mortgage loan seller in multiple securitizations, including loans secured by commercial properties valued at over \$800 million.

Notable practitioners

Laura Swihart is co-chair of the firm's global finance and real estate practice groups. She has vast expertise in commercial real estate collateralized loan obligation matters. Laura Ciabarra is sought out by investors for her expertise in a range of finance transactions, including debt, mezzanine and mortgage loans. **Strengths:** *"Laura is a very thorough lawyer who knows how to close a deal."* *"If we were to reach out to pick the brains of a lenders' lawyer, I would reach out to Laura."*

Dentons

What the team is known for

Dentons has valuable expertise on real estate corporate and finance matters, including on mezzanine and construction loans. The firm is particularly adept at advising non-US financial institutions as well as asset management firms.

Strengths

"Dentons distinguishes itself through a rare combination of intellectual rigor, client focus and creativity."

"Dentons take the time to understand the situation and provide constructive feedback and solutions."

"Dentons is able to effectively handle complex situations and evaluate nuanced transactions."

Work highlights

Dentons advised ACRE on a broad range of real estate finance transactions, including over \$1.7 billion in loan originations across more than 40 transactions nationwide.

Notable practitioners

Richard Stempler is a key contact.

DLA Piper LLP (US)

What the team is known for

DLA Piper LLP is a strong choice for real estate transactions involving national and cross-border assets. The firm has extensive experience advising real estate clients on a variety of matters, including joint venture negotiations, financings and investment opportunities.

Strengths

"DLA Piper has great communication skills, both with clients and with opposing counsel."

"DLA Piper has the ability to make everyone feel comfortable and to focus on the big picture."

"DLA Piper get deals done and drive things to conclusion. They don't get caught up in the minutiae."

Work highlights

DLA Piper advised New York Life Insurance Company in a \$400 million mortgage loan secured by a mixed-use development in Los Angeles.

Notable practitioners

Chris Smith acts for major real estate firms on a diverse range of sophisticated matters, including acquisitions, development and leaseings across a range of asset classes.

Fried, Frank, Harris, Shriver & Jacobson LLP

What the team is known for

Fried, Frank, Harris, Shriver & Jacobson LLP is frequently sought for guidance on some of New York City's largest and highest value developments. The firm provides stellar service in a wide variety of real estate transactions, from joint venture formations to acquisitions and dispositions. The team is noted for its quality land use and zoning practice and offers additional expertise in assisting clients on a spectrum of real estate project issues, including related litigation.

Strengths

"Fried, Frank has a unique combination of preeminent practitioners in all areas of real estate law, from land use to dirt to financing, combined with qualified and deep benches for support."

"Fried, Frank's land use team is the strongest in NYC right now."

"Fried, Frank is incredibly sophisticated. The breadth of their knowledge and experience in litigation is unmatched."

Work highlights

Fried, Frank, Harris, Shriver & Jacobson currently represent RXR on a multi-billion dollar joint venture to develop a brand-new international terminal at JFK Airport in Queens, New York.

Notable practitioners

Melanie Meyers has significant experience counseling major developers and commercial clients on zoning and land use matters. Jonathan Mechanic is regularly sought out by clients for his depth of experience across a wide variety of real estate matters, offering particular strength in high value acquisitions and development concerns. **Strengths:** *"He is truly the best in the business. No one compares."* *"Jon is the top real estate lawyer in New York."* *"Jon Mechanic is the dean of real estate. His practice has been highly successful for at least thirty years."* *"Jon Mechanic is omnipresent in the market."* *"Jon Mechanic, in particular, is an exceptional lawyer and a true leader. His ability to structure complicated deals is unmatched in my experience working with major firms across the country."* **David Karnovsky** is frequently engaged to advise on land use and zoning concerns relating to high profile development matters. **Strengths:** *"David is one of the best in the business for land use work."* *"David's expertise and experience in the New York City land use process is second to none and he has been a stellar resource."* *"David is knowledgeable, empathetic and a trusted colleague."* *"David is a legend in his field. His knowledge coupled with his thoughtful delivery sets him apart!"* **Janice Mac Avoy**

co-heads the firm's real estate litigation group and is recognized for her extensive experience in the full range of real estate-related litigation matters.

Strengths: *"Janice is a terrific litigator, she is very experienced and knowledgeable in this field."*

"Janice has decades of experience and is well-versed and highly regarded in this area." *"Janice is always my first call for real estate litigation issues in New York."* **Matthew Parrott** is a respected practitioner who co-heads the firm's real estate litigation practice and routinely advises on high stakes finance-related disputes. **Strengths:** *"Matthew did a perfect job from my standpoint."* *"Matt is my go-to litigator for complex cases."* *"Matthew is top-tier in high value litigation."* *"Matthew has strong client relationships and market influence."* *"Because of Matthew's work in the courtroom, we were able to successfully execute on everything much quicker than we thought."* Robert Sorin is noted for his experience acting for real estate investment trusts on acquisitions, dispositions and leasing. He offers expertise in handling projects including retail, hospitality and office developments. **Strengths:** *"Rob has a sterling reputation."* *"Rob is best in class."* *"He makes the process non-stressful."* **Michael Barker** regularly acts as lender's counsel to investors on a range of complex transactional matters. He offers substantial expertise in acquisitions and dispositions and complex financings, among other things. **Strengths:** *"Michael has great market knowledge."*

"Michael is a pleasure to work with and talk to." *"Michael is a smart guy who is very deal-oriented and he is a good problem-solver."* **Zachary Bernstein** is well-regarded in the field of zoning and land use for his work advising clients on a range of complex mandates. He regularly assists real estate firms on the zoning aspects of their development projects. **Strengths:** *"Zach is really creative."* *"Zach's name is synonymous with real estate deals in the city."* **Adam Endick** represents a varied client base in an array of property concerns, including acquisition, development and leasing transactions. **Strengths:** *"Adam is a superb attorney and a kind smart man. He always engages with clear thought and organized ideas. We know we are well taken care of with him and his team."* *"Adam is super-smart and easy to work with."* Wallace Schwartz counsels developers and investors on a variety of sophisticated real estate transactions. He has substantial experience acting in matters including acquisitions and sales, developments and financings. **Strengths:** *"I call Wally directly if I have an issue and he is always receptive and responsive."*

"Wally, as the group head, sets the standard for his team and has been one of the most reliable lawyers that we have used." *"Wally is a deal-making lawyer. He is practical and thoughtful in his approach, and always available to help make sure deals get done the right way."* **Michael Vines** is a respected financing lawyer with notable expertise advising clients on complex loan originations. **Strengths:** *"Michael is a tremendously hard worker and he is very good at distilling complex issues and advising on things we need to worry about and what not."*

"Michael is supremely committed to us and is always available day and night." *"Michael gives us very accessible advice and distills complicated advice into explainable solutions."* **Emilie Cooper** is highlighted for her strength in advising clients on a

wide spectrum of complex commercial disputes in the real estate sector. **Strengths:** *"Emilie is a fantastic litigator who has an incredible mind."* *"Emilie is the most diligent person I have ever met. She has a great strategic mind and is a great advocate for her clients."* *"Emilie is incredibly sophisticated, responsive and has a fantastic approach to strategically resolving issues."* **Tal Golomb** represents developers, lenders, owners and not-for-profits in the acquisition, development and financing of real estate assets. **Strengths:** *"Tal is a full resource on hard, complex projects."* *"Tal is a fantastic attorney with a wealth of experience and knowledge about highly specific material that allows our project to thrive."* *"Tal demonstrates thought and leadership about how to handle complex transactions and complete them."* **Fiona Kelly** heads the firm's corporate real estate transactions practice. She advises investors and private equity firms on a range of transactions including joint ventures, acquisitions and development. **Strengths:** *"Fiona is smart, up to date, responsive and knowledgeable in the funds space."* *"Fiona is our go-to for global issues and helps us navigate many of our decisions around local counsel, especially in geographies where we are less familiar."* **Carol Rosenthal** offers great experience handling the land use and zoning aspects of large development projects. She regularly represents both developers and real estate owners. **Steven Rudgayer** is a real estate partner, who focuses his practice on the corporate side of transactions. He is adept at complex joint ventures, acquisitions and dispositions for major clients in the industry. **Strengths:** *"He has an excellent command of issues and an excellent sense of the market."* *"When I talk about commercial and pragmatic, Steven's who I talk about. He is super-smart and efficient and very much understands commercial perspective."* *"Steve is incredibly responsive and makes himself available for urgent issues."* *"Steven is highly experienced and easy to work with. He gives you direct feedback that is easily digestible for a non-lawyer."* **Michael Werner** co-chairs the firm's real estate department and is well-versed in a wide range of New York commercial real estate matters, including leasing, acquisitions and dispositions. **Strengths:** *"We trust Michael Werner to handle our most critical matters. He has great business sense and technical proficiency."* *"Michael Werner to handle our most critical matters. He has great business sense and technical proficiency."* *"All my dealings with Michael have been very positive. He is reasonable and tough when necessary and bright to deal with."* *"Michael has a deep breadth of knowledge in multiple parts of the business."* *"Michael is our go-to real estate attorney. He is smart, commercial and detail-oriented."* **Christy Mazzola** is noted for her deft handling of commercial real estate transactions, which includes acquisitions, developments and leaseings. **Strengths:** *"She is super responsive and deal-focused."* *"Christy thinks outside the box and is constantly available day or night. No deal is too small and no challenge is too great."* *"Christy is always prepared, knows the issues and is totally focused on the best results for my company."* *"Christy can break down the crux of a disagreement in layman's terms with practical examples so all parties can respond quickly."* **Jeremy Kozin** routinely advises developers and corporations on an array of

wide spectrum of complex commercial disputes in the real estate sector. **Strengths:** *"Emilie is a fantastic litigator who has an incredible mind."* *"Emilie is the most diligent person I have ever met. She has a great strategic mind and is a great advocate for her clients."* *"Emilie is incredibly sophisticated, responsive and has a fantastic approach to strategically resolving issues."* **Tal Golomb** represents developers, lenders, owners and not-for-profits in the acquisition, development and financing of real estate assets. **Strengths:** *"Tal is a full resource on hard, complex projects."* *"Tal is a fantastic attorney with a wealth of experience and knowledge about highly specific material that allows our project to thrive."* *"Tal demonstrates thought and leadership about how to handle complex transactions and complete them."* **Fiona Kelly** heads the firm's corporate real estate transactions practice. She advises investors and private equity firms on a range of transactions including joint ventures, acquisitions and development. **Strengths:** *"Fiona is smart, up to date, responsive and knowledgeable in the funds space."* *"Fiona is our go-to for global issues and helps us navigate many of our decisions around local counsel, especially in geographies where we are less familiar."* **Carol Rosenthal** offers great experience handling the land use and zoning aspects of large development projects. She regularly represents both developers and real estate owners. **Steven Rudgayer** is a real estate partner, who focuses his practice on the corporate side of transactions. He is adept at complex joint ventures, acquisitions and dispositions for major clients in the industry. **Strengths:** *"He has an excellent command of issues and an excellent sense of the market."* *"When I talk about commercial and pragmatic, Steven's who I talk about. He is super-smart and efficient and very much understands commercial perspective."* *"Steve is incredibly responsive and makes himself available for urgent issues."* *"Steven is highly experienced and easy to work with. He gives you direct feedback that is easily digestible for a non-lawyer."* **Michael Werner** co-chairs the firm's real estate department and is well-versed in a wide range of New York commercial real estate matters, including leasing, acquisitions and dispositions. **Strengths:** *"We trust Michael Werner to handle our most critical matters. He has great business sense and technical proficiency."* *"Michael Werner to handle our most critical matters. He has great business sense and technical proficiency."* *"All my dealings with Michael have been very positive. He is reasonable and tough when necessary and bright to deal with."* *"Michael has a deep breadth of knowledge in multiple parts of the business."* *"Michael is our go-to real estate attorney. He is smart, commercial and detail-oriented."* **Christy Mazzola** is noted for her deft handling of commercial real estate transactions, which includes acquisitions, developments and leaseings. **Strengths:** *"She is super responsive and deal-focused."* *"Christy thinks outside the box and is constantly available day or night. No deal is too small and no challenge is too great."* *"Christy is always prepared, knows the issues and is totally focused on the best results for my company."* *"Christy can break down the crux of a disagreement in layman's terms with practical examples so all parties can respond quickly."* **Jeremy Kozin** routinely advises developers and corporations on an array of

zoning and land use approvals. **Strengths:** “Jeremy does an excellent job navigating the details and nuance to provide comprehensive analysis.” “Jeremy is so knowledgeable about everything going on and the history of the business.”

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher provides expertise across the full spectrum of real estate transactions, including acquisitions, sales and joint ventures, as well as a broad spectrum of project financing arrangements. The firm attracts an enviable client base consisting of high-end lenders, operators and investors.

Strengths

“Gibson Dunn provide not only great legal support, but great pragmatism.”

“Gibson Dunn always think two steps ahead and approach issues with a creative problem-solving mindset.”

“Gibson Dunn is not just a firm full of good lawyers; they also are advisers on the most complex portions of deals.”

“They provide efficient, solutions-oriented counsel with a keen eye for avoiding distractions, focusing on what matters and translating key business considerations to practical solutions.”

“Gibson Dunn are highly diligent, very commercial and very business-minded in terms of how to think through issues.”

Work highlights

Gibson, Dunn & Crutcher advised Cale Street Investments 2 LP with two senior and mezzanine financings for ultra-luxury projects in New York City.

Notable practitioners

Aaron Beim frequently acts for major lenders in the origination of multimillion-dollar loans as part of a broader financing practice. His expertise extends to acquisitions and dispositions, as well as joint venture formation. **Strengths:** “Aaron has great market knowledge and knows what people are getting and not getting. He is very efficient and commercial as well.” “Aaron is an amazing client service partner and knows exactly where the market is on things at all times.” “Aaron is always available and an excellent technician.” “Aaron is one of the best lawyers I have interacted with in my career. He is business-minded, diligent, thoughtful and always available. He is just superb.” Eric Feuerstein co-chairs the firm’s real estate practice group. He is highly regarded for his work acting on behalf of major investors and real estate firms in complex finance transactions. **Strengths:** “Eric knows everyone and everyone likes him. He’s very smart and plays at a level above everyone else.” “Eric is a cut above the vast majority of attorneys out there in terms of understanding his client’s business needs.” “Eric is an excellent facilitator of connections in the market. He knows everyone and everything and is universally liked.” Noam Haberman is highly regarded and recognized for his representation of major financial institutions in complex loan transactions. **Strengths:** “Noam has been an excellent partner for our business.” Steven Klein maintains a broad-based transactional practice that regularly sees him represent investors in high value portfolio acquisitions. He offers further expertise in matters including financings, joint venture formation and

restructurings. **Strengths:** “Steven is a powerhouse who focuses on the big picture and swiftly identifies and solves the key issues.” “Steven has fast responsiveness, clear thinking and strong legal drafting.”

Michael Weinberger offers great experience as both borrower’s and lender’s counsel on high value real estate finance transactions, frequently representing major institutional investors. **Strengths:** “Michael Weinberger is simply put the best counsel with whom we’ve worked on real estate financing transactions.” “When we’re working with Michael, we have the utmost trust in his ability to represent our firm well, not only for our interests in the transaction but also as a representation of our values.” “Michael is our first call for any financing opportunity.” “Michael knows our business extremely well, helps us focus on what matters and is able provide clear and direct counsel on complex deals.”

“Michael is as good as it gets. He is incredibly smart and commercial and represents his clients very well.” **Krystyna Blakeslee** regularly represents leading investors and commercial real estate companies in complex, high value financings. **Strengths:** “Krystyna is very easy to work with, is very commercial, smart and personable.” “Krystyna gets things done, executes things very well and is a very reasonable individual. She is very nimble and I love that about her.” “Krystyna is an incredible lawyer. She has been so clear and energetic and she has impressed us all.” Andrew Lance handles a diverse range of real estate concerns, including acquisitions, dispositions and development, for investors and commercial clients. **Strengths:** “His power of reasoning and knowledge of the law really come through for us.” Harry Silvera offers broad transactional real estate expertise, frequently advising on matters including developments and acquisitions for an impressive range of investment funds. **Strengths:** “Harry can handle complicated transactions with ease, is a strategic thinker and he commands the respect of his peers and counterparties. He is an invaluable resource for our company.”

“Harry Silvera is, in my opinion, the smartest and most sophisticated lawyer in the street.” **Matthew Kidd** of Gibson, Dunn & Crutcher handles real estate transactions on behalf of both lender and borrower clients. He has experience across the spectrum of real estate, including loan structures, acquisitions and dispositions for a variety of asset classes. **Strengths:** “Matthew is a very commercial lawyer.” “Matthew is a really bright guy and he has gravitas.” **Andrew Dady** offers experience handling significant transactional matters, including acquisition and development, on behalf of a broad client base that includes investment funds and developers. **Strengths:** “Andrew has great perspective and I trust him implicitly.” Eric Meer represents lenders in a broad range of commercial real estate transactions, including acquisitions, dispositions and joint ventures. **Strengths:** “Eric Meer has been an excellent partner for our business.” “Eric Meer is extremely smart, diligent and hardworking. He is an extension of our internal legal team.” “Eric Meer is really efficient and thoughtful. He is really commercial and has very good client service.” “Eric is a very talented substantive lawyer on complex matters.”

Matthew Gibbons has impressive experience representing financial institutions and private equity funds on a variety of finance and corporate real

estate matters. **Strengths:** “Matthew is incredibly diligent and has very strong attention to detail. He is very thorough, too, so we know no stone will be left unturned when we work with him.” “Matthew is a distinguished lawyer who is very dedicated to our business.” **Frank Mangiatordi** has a burgeoning real estate practice. He demonstrates particular strength in handling construction and mortgage loans. **Strengths:** “Frank is very responsive and has great knowledge and technical skills.”

GoldmanHarris LLC

What the team is known for

GoldmanHarris LLC is a respected boutique offering expert advice on the full range of zoning and land use matters. The firm’s practitioners draw upon notable experience obtained in prior public sector roles to advise on matters including land use approvals, zoning diligence and development rights.

Strengths

“The depth of experience of GoldmanHarris’s partners in both the government and private sectors gives them the expertise to handle the complex matters of NYC zoning.”

“GoldmanHarris is always ready to jump in and provide good quality analysis.”

“GoldmanHarris has tremendous experience and good business smarts.”

“We’re always in front of the highest value experts at GoldmanHarris.”

Work highlights

GoldmanHarris provided zoning advice to the Third Church of Christ, Scientist, of New York City concerning one of their landmark buildings on Park Avenue in Manhattan.

Notable practitioners

Caroline Harris is a respected practitioner with expertise advising on the zoning implications of development projects. She offers notable experience in air rights-related matters. **Strengths:** “Caroline is really strikingly good at taking complicated things and making them simple and clear.” “Caroline is incredibly commercially aware and is really able to maximize the benefits to the clients in a really cost-effective fashion.” **Howard Goldman** is a well-regarded practitioner who is well versed in land use and zoning matters. He possesses additional expertise in the environmental aspects of real estate developments.

Goodwin

What the team is known for

Goodwin assists national and international investors in structuring a range of real estate financings, as well as advising on large scale transactions. The firm possesses complementary strengths in REIT offerings and real estate fund formation. The team serves a variety of clients both within the USA and internationally, ranging across developers, owners and investment managers. Goodwin also has deep experience in the real estate litigation space, assisting clients in various real estate disputes.

Strengths

“Goodwin is particularly adept at knowing where the market is and positioning their clients in the best possible space.”

“Goodwin have a super demeanor about them. They don’t get ruffled, are good at communicating

and are very proactive.”

“I have a very high degree of confidence in Goodwin.”

“Everything I ask of Goodwin they do really well and they have an incredible amount of depth and experience with other sponsors and clients.”

Work highlights

Goodwin assisted affiliates of Savanna Capital Partners in joint ventures with Anastacia to acquire multiple distressed Class-A office buildings in New York City.

Notable practitioners

Diana Brummer co-chairs the firm’s real estate industry group and represents investors in significant loan transactions and joint ventures as part of a broad commercial real estate practice. **Strengths:** *“Diana is just incredibly well rounded, can handle every part of a deal and has the resources to call in when its outside her expertise.” “Diana is great at coming up with solutions to issues that persist in transactions.” “Diana Brummer is great to work with, she really understands our needs as a client.” “Diana is technically and pragmatically excellent.”*

Greenberg Traurig, LLP

What the team is known for

Greenberg Traurig is a highly regarded group providing a comprehensive service to a range of real estate clients, including investors, developers and owners. The firm has renowned strength in all areas of real estate financings and transactions. The New York practice is bolstered by a broad geographic reach across the USA and internationally.

Strengths

“The Greenberg Traurig team is very deep and wide. They have internal expertise that most firms don’t have.”

“One of the big strengths is their practicality and creativity in solving issues and problems as they arise.”

“Greenberg Traurig has top people in their field and are excellent at what they do.”

Work highlights

Greenberg Traurig represented Starwood Capital in its \$265 million sale of the 1 Hotel at Central Park in Midtown Manhattan.

Notable practitioners

Robert Ivanhoe is vice-chair of the firm and offers considerable experience in the full spectrum of real estate-related concerns. He acts for an enviable client base that includes leading developers and investors. **Strengths:** *“Robert is a real stand up gentleman who knows how to get deals done in a complicated environment.” “Robert is the best NYC-based real estate lawyer there is. He is a true dealmaker. He knows everyone and everything.”* Jay Segal of Greenberg Traurig is recognized by peers for his experience in zoning and land use matters, and is regularly called upon to advise clients undertaking development projects. In his capacity as co-chair of the firm’s global real estate group, Stephen Rabinowitz advises a variety of clients on a range of complex acquisition and development concerns. **Strengths:** *“I have a lot of trust in Stephen’s judgment to get deals done.” “Stephen is always helpful and extremely knowledgeable.”*

Farah Ahmed has a growing reputation for her sophisticated representation of clients in complex real estate finance matters. She regularly advises

on mandates including loan origination, mezzanine financings and joint venture formation. **Strengths:** *“Farah fully understands everything and is very detail-oriented.” “Farah doesn’t get hung up on the irrelevant minutiae.”*

Haynes and Boone, LLP

What the team is known for

Haynes and Boone, LLP represents leading lenders, REITs and developers in high value mortgage, subordinated debt and financing transactions. The firm possesses a notable specialty in representing landlords and tenants in leasing matters. Additionally, the team is well-versed in real estate-related workouts and restructuring matters.

Strengths

“Haynes and Boone quarterback complex transactions very well.”

“Haynes and Boone is capable of handling the most complicated transactions at scale and with speed and accuracy.”

“Haynes and Boone bring a level of professionalism and expertise to every project we work on with them. They are responsive, thoughtful and confident in their approach.”

Notable practitioners

Steven Koch possesses great experience in transactional real estate matters, frequently acting as lender’s and borrower’s counsel in matters including loan purchases and sales. **Strengths:** *“Steven is still at the top of his game and knows what can and cannot work.” “Steven is very calm and responsive. He gives great practical guidance and is a good problem-solver.” “Steven is a well-rounded and seasoned senior counsel.”* **Jeffrey Moerdler** demonstrates a varied real estate practice spanning the acquisition, development, leasing and sale of real estate assets. He has noted expertise in the communications and technology sectors. **Strengths:** *“Jeff Moerdler is responsive and has strong industry knowledge.” “Jeff is very attentive to our needs and represents us well.”* **Sharon Baldasare** specializes in leasing transactions and primarily represents commercial landlords and tenants in complex matters across New York City. **Strengths:** *“Sharon is the person I want when we are in a tough spot.” “Sharon is extremely hard working, has excellent judgment and has excellent negotiating skills.” “Sharon is excellent with landlords, opposing counsel, C-suite members and other company leadership. She also leads her team well and is always available.”* **Bradford Lavender** has strong real estate expertise, with notable experience in the sale of real estate assets as well as on joint ventures. He serves as co-chair of the firm’s real estate practice group. **Strengths:** *“Brad is a tremendous attorney, who cuts to the issues quickly and has great business acumen.” “His style, mannerism and abilities are exceptional in keeping everything smooth and getting everything in the right place with the least amount of friction.” “Brad is a tremendous attorney with great judgment and a steady hand.”*

Herrick, Feinstein LLP

What the team is known for

Herrick, Feinstein LLP is an established real estate group, assisting clients with the financing and execution of complex acquisitions and developments. It is adept at securing land use and zoning per-

mits for real estate owners and developers. The team offers a strong network of governmental and agency contacts as well as public sector experience. Herrick, Feinstein is also highly regarded in the New York real estate litigation space.

Strengths

“The real estate team is exceptional in its work ethic, integrity, problem-solving complex transactional issues with innovative solutions and providing effective legal advice in a timely manner.”

“Herrick don’t just navigate disputes, they design strategies that consider the broader investment and operational implications, helping protect value while keeping projects on track.”

“Herrick are quick to respond, knowledgeable and diligent. We completely trust their judgment on all of the transactions they represent us on.”

“I am impressed by the intellect and dedication this group brings to each engagement and by its ability to think outside the box.”

Work highlights

Herrick, Feinstein advised the Soloviev Organization in its bid to create a casino and residential skyscrapers in Manhattan. The project involved a land use entitlement process and public hearings with the State Gaming Commission.

Notable practitioners

Mitchell Korbey chairs the firm’s zoning and land use department and advises a diverse client roster on complex zoning projects including rezoning and matters relating to development. **Strengths:** *“Mitch is one of the best land use attorneys in the city.” “Mitch is extremely knowledgeable in all zoning matters and has great communication skills.” “Mitch is a highly knowledgeable and experienced real estate lawyer with excellent communication and interpersonal skills.” “Mitch is as plugged in as anyone in the city on land use matters and he is very detailed and effective.”* **Scott Mollen** is a seasoned practitioner with notable experience in real estate disputes as part of a broader commercial real estate practice. **Strengths:** *“Scott Mollen really is a pioneer in this space.” “Scott is a brilliant litigator and extremely knowledgeable of real estate and construction matters as well as issues pertaining to government entities.” “Scott handles complex matters with precision and brings fierce negotiating skills to every situation. He effectively applies the law in a practical manner, supported by a robust understanding.”*

William Fried has key expertise in real estate and construction disputes. **Strengths:** *“Bill engenders an enormous amount of trust. We trust his judgment and we trust that he will handle our work at a level that no one else could.” “Bill is an excellent attorney, very hands-on and very practical. He brings a sense of the business side and the business acumen.” “Bill is a respected and well regarded industry professional and possess extreme knowledge and a diverse skill set across many areas of law.”* **Belinda Schwartz** demonstrates great experience across a range of real estate issues, and frequently handles acquisition, development and leasing matters concerning a wide variety of asset classes. **Strengths:** *“Belinda is very practical, very smart, diligent, well-rounded and a valuable resource for our company.” “She understands all of the intricacies but thinks like a businessperson.”*

Hogan Lovells US LLP

What the team is known for

Hogan Lovells LLP is an esteemed real estate practice. The firm handles all aspects of project development, including financing, securing zoning approvals, and the negotiation of purchase and sale agreements. The team also demonstrates proficiency handling high value and market-leading transactions.

Strengths

"I have full confidence in Hogan Lovells's advice. They make my job much easier."

"When Hogan Lovells is handling something, I'm always very comfortable they've considered all angles."

"Hogan Lovells has broad experience in commercial real estate and dealing with complex corporate transactions."

"There is no real estate matter that Hogan Lovells can't handle."

"Hogan Lovells combines speed, diligence and an attention to detail that confers confidence in our decisions related to various matters. We can proceed with confidence based on input it provides."

Work highlights

Hogan Lovells US LLP represented Cirrus Real Estate Partners in its bid to redevelop the former Flushing Airport in Queens.

Notable practitioners

Ross Moskowitz is sought out by clients for his counsel on zoning and land use issues relating to sizable development and redevelopment projects.

Strengths: *"Ross is very experienced and provides a high level of service."* **Brian Diamond** is often sought after by institutional investors, opportunity funds and investment advisers for his expertise in complex real estate finance matters such as mezzanine loans. **Strengths:** *"Brian is well prepared and always available."* *"Brian is a really smart guy who is practical."* *"Brian is very seasoned and strategic. He thinks through every eventuality and anticipates potential pitfalls from his experience."* **John Egnatios-Beene** is well versed in land use and zoning matters, with a background at the Board of Standards and Appeals giving him impressive knowledge of the area. **Strengths:** *"John is very experienced and gives very good client service."*

"John approached matters with a calm, methodical style that helped maintain momentum, even when navigating sensitive or multi-party issues." *"John's ability to balance technical rigor with a practical mindset makes him a strong asset."* *"John's direct approach and clear communication helped keep things moving."* **Steven Moskowitz** offers particular expertise in joint venture transactions as part of a broader real estate practice that regularly sees him counsel major investors and developers. **Strengths:** *"Steven is extremely commercial, level-headed and doesn't ever lose his cool or grounding even in tough negotiations."* *"Steven is super experienced and is the one we hire for the most complex situations and transactions."* *"Steven is efficient and gets to the crux of an issue quickly."* **Karen Scanna** acts for clients on a range of complex real estate matters, including financings, acquisitions and development projects.

Her expertise includes office, residential and retail properties. **Strengths:** *"Karen's client service is exceptional. She is consistently responsive, highly*

accessible and remarkably proactive." *"Karen's advice is never delivered in a vacuum – it's grounded in the real-world business implications and tailored to support our broader objectives."* *"Karen operates as a strategic adviser whose combination of legal excellence, business acumen and client-focused approach truly sets her apart."* **Trevor Adler** leads the firm's New York real estate team and represents major landlords, tenants and sellers in negotiating leases, sub-leases and acquisition agreements in New York City and nationally. **Strengths:** *"Trevor is extremely capable and has a great nose for the business. His level of sophistication is top-notch."*

Danielle Grunwald is noted for her work assisting on real estate transactional matters and is experienced in a variety of acquisitions and joint ventures. **Strengths:** *"Danielle is practical, quick and responsive. She gets the big issues well and does quality work on short notice in a responsive matter."* *"Not only do I have a high degree of confidence in Danielle's work, but she is always willing to go the extra mile to help explain or educate when I have questions."* *"Danielle has been great to work with. She is quick to respond and gives very actionable and digestible advice and guidance on technical matters."*

Holland & Knight LLP

What the team is known for

Holland & Knight LLP frequently advises a broad range of clients, including investors, real asset owners and developers, on complex zoning and land use concerns. The firm also offers a comprehensive array of services concerning acquisitions, dispositions, leasing and finance matters.

Strengths

"Holland & Knight has a really good transactional practice, as well as its litigation group."

"The Holland & Knight team approached our case with precision and professionalism, demonstrating meticulous attention to detail and effective execution throughout."

Work highlights

Holland & Knight advised Brookfield Properties on multiple land use matters, including development rights, land use approvals and building refinancing across New York City.

Notable practitioners

Kenneth Lowenstein is a seasoned practitioner and is frequently engaged by developers to handle land use concerns in significant projects. He demonstrates notable expertise in affordable housing concerns. Stuart Saft leads the firm's New York real estate group and demonstrates particular expertise in handling matters relating to condominiums, including acquisition, formation and development. **Strengths:** *"Stuart is a phenomenal resource. He is extremely practical and commercial. He puts things in a way that are client-friendly and easy to understand."* **Renee Covitt** advises on a broad range of real estate transactions, from acquisitions and financing through to leases, sales and development work. **Strengths:** *"When I see Renee on a condo deal, I know she will give high quality work."*

HSF Kramer

HSF Kramer

What the team is known for

HSF Kramer houses considerable expertise in land use, with experience securing zoning, landmark and

planning approvals for large development projects. The firm undertakes transactional mandates on behalf of sophisticated owners, developers, tenants and other participants in the real estate industry. The team is also adept in negotiating ground lease transactions relating to development sites. HSF Kramer is also recommended for litigation related to real estate finance matters.

Strengths

"HSF Kramer have a strong understanding of the law and the ability to think creatively. They're also very effective at seeing the big picture and helping us negotiate deals."

"HSF Kramer offers quick responses, sage advice and, most importantly, breadth and depth of detailed analysis."

"The quality of HSF Kramer's land use work is above and beyond any other firm in New York City."

"HSF Kramer's attorneys in the department are very knowledgeable in their area of practice and are able to provide practical guidance founded on their legal expertise."

Work highlights

HSF Kramer represented Vornado Realty Trust and Stellar Management regarding the development of two superblocks, including a residential tower, affordable housing and commercial and community amenities in Tribeca.

Notable practitioners

Jay Neveloff chairs the firm's real estate practice. He acts for a varied client base on a range of commercial real estate matters and offers experience in advising on a wide variety of development projects.

Strengths: *"Jay is one of the top condo lawyers in NYC right now."* *"Jay is top of the food chain; the very best. He is the dean of New York real estate and recognized nationally for his skills and integrity."*

"He has a smart business mind, is always available and in my corner." Paul Selver is recognized as a leading land use attorney and brings particular experience handling the zoning concerns of major developments. **Strengths:** *"Paul is a conduit between the private sector and public sector, and he's amazing at it."* *"Paul is hands down the most experienced land use and zoning authority in the industry."* **Elise Wagner** heads HSF Kramer's land use department and counsels real estate companies and commercial clients on rezoning and redevelopment matters in New York. **Strengths:** *"Elise is extremely helpful with zoning and entitlement matters."* *"Elise's expertise and insights are incredibly valued."* **Valerie Campbell** draws upon her impressive experience working in the public sector to advise owners, developers and others on all aspects of zoning and land use. **Strengths:** *"Valerie is fantastic, has a strong grasp of the law and is practical, business-minded and a delight to work with."* *"Valerie is absolutely superb at explaining and navigating issues related to landmarks."* *"The quality of Valerie's work and her legal advice, particularly on complicated issues that require strategic thinking, is excellent. I cannot recommend her or her work highly enough."* Ronald Greenberg is head of the firm's real estate litigation group and offers substantial expertise in high value disputes. He maintains a broad client base that includes developers, landlords and tenants. **Strengths:** *"Ronald is smart, and knows how to get through complex matters."* *"Ronald Greenberg is the backbone of*

Kramer's practice and is a very talented guy." "Ron was a true professional who resolved some complicated disputes in a very efficient manner." "Ron is responsive, astute, strategic and kind." Jonathan Canter maintains a broad real estate practice and is well-versed in advising clients on condominium projects. **Strengths:** "He is fast, efficient and knows how to bridge the gap between different parties." "Jonathan possesses deep expertise in the cooperative and condominium field, and his background in litigation proves invaluable during negotiations." "I have full confidence in Jonathan's ability to reach sound and effective resolutions in any matter he handles." Head of HSF Kramer's land use practice, **James Power** frequently advises major developers on the land use and zoning aspects of high value projects. **Strengths:** "Jim is my go-to call on new real estate and land use matters. He always brings a high level of service, sophistication and commercial awareness." "James is able to impart his legal expertise and guidance in a calm and effective way. He is extremely responsive and will always make time for his clients." "Despite being a leader in the firm, Jim makes appropriate time for me and my business when I request his and the firm's time."

Daniel Berman is the managing partner of HSF Kramer's real estate practice. He acts for clients on all manner of real estate transactions, with particular expertise on redevelopment projects across New York City. **Strengths:** "He hits the nail on the head every time, really hears the client and proceeds on that basis." "Quality, focus and attention to detail are only a few of the things that make Dan and his work indispensable." "I trust him implicitly to have my back and to think of those last items that might go unnoticed." **James Godman** has experience representing clients on both sides of real estate transactions across New York City. He has particular expertise in construction financing and acquisitions. **Strengths:** "Jay is very detail-oriented, very eager to please and is an effective negotiator." "He is highly responsive, has great commercial awareness and provides sophisticated advice." "Jay is incredibly intelligent, diligent, detailed and responsive, with strong business acumen." **Josh Winefsky** of HSF Kramer represents a variety of clients in all areas of real estate transactions. He is particularly adept at handling condominium projects in New York City. **Strengths:** "Josh is responsive, attentive and detail-oriented." "Josh possesses deep expertise in the cooperative and condominium sector, as well as extensive experience in leasing." **Adam Taubman** of HSF Kramer specializes in zoning and land use matters, with particular expertise in site development for local government clients. **Strengths:** "Adam always provides the highest level of service, sophistication and commercial awareness." "Adam is incredibly detailed and very knowledgeable." "We are grateful for Adam's astute guidance and appreciate his above-and-beyond efforts." "Adam is detailed, thorough and incisive."

Hunton Andrews Kurth LLP
What the team is known for
Hunton Andrews Kurth LLP's real estate group encompasses a broad range of expertise. It regularly advises developers, investment firms and owners in matters including acquisitions and sales, high value developments and complex financings.

Strengths

"The firm has an encyclopedic recollection of deal history and what the various agreements say."

"The Hunton Andrews Kurth team is consistently recognized for delivering thoughtful, business-minded legal advice while maintaining a high level of responsiveness."

"The firm is diligent, highly responsive and consistently staffed with intelligent and hardworking attorneys."

"Hunton Andrews Kurth has a very sophisticated NY-based team that is very attuned to what's happening in the market."

Work highlights

Hunton Andrews Kurth assisted DHT Capital with the \$370 million sale of 20 Exchange Place, a landmark building in the Financial District of Manhattan.

Notable practitioners

Laurie Grasso is a well-regarded practitioner with a broad-based practice, which regularly sees her engaged by developers and investors in high value acquisitions and financing matters. **Strengths:** "Laurie is always responsive and has a deep understanding of the business points." "Laurie Grasso is the one we think of when we think of Hunton."

"Laurie is both a master negotiator and knows how to be commercial." "Whenever we have something, we go to her first." **Matthew Scoville** is well-versed in advising clients across a wide range of commercial real estate transactions. His expertise includes financings, acquisitions and loan restructurings. **Strengths:** "Matthew will always pick up the phone and will give you his initial impression on an issue before digging in and his initial impression almost always pans out to be correct." "He is very reasonable, business-minded and just has a fantastic demeanor working through complicated issues both with us and opposing counsel." "Matthew Scoville is extremely diligent, very commercially-minded, thoughtful and responsive."

Kasowitz LLP

What the team is known for

Kasowitz offers clients sound transactional and development financing advice, with particular strength as joint venture counsel. The firm is also active on leaseings and restructurings. The team possesses skill across a range of asset classes including office, retail and residential properties, as well as mixed-use projects. Kasowitz offers additional expertise in complex real estate litigation involving issues such as breach of contract and landlord-tenant disputes.

Strengths

"The Kasowitz team's deep knowledge of the different asset classes and business operations sets them apart from the other law firms."

"Kasowitz's real estate department stands out for its deep expertise in structuring complex financing deals, combined with a practical, results-driven approach."

"Kasowitz's attorneys are exceptionally thoughtful and adept at working with parties across a wide range of sophistication levels."

"Kasowitz can be relied upon to get a job done, represent your organization in good faith and always have your organization's best interests in mind."

Work highlights

Kasowitz represented SL Green Realty in a \$185 million arbitration against HNA Group International regarding the ownership of an office tower on Park Avenue in New York City.

Notable practitioners

David Szeker is an experienced practitioner with notable expertise advising clients on a broad range of transactional real estate concerns. He frequently handles matters including leaseings, acquisitions and sales and financings. **Strengths:** "David is very detail-oriented and can provide client-focused solutions. He takes a helicopter view and can predict how situations will evolve." "David is exceptional in negotiations, blending firmness with pragmatism to move discussions forward." "His combination of real estate legal knowledge, industry knowledge and business concerns is fantastic."

Darwin Huang is regularly sought for advice on a wide variety of transactional real estate matters. He has impressive expertise in leasing matters for a range of asset classes, including offices and multifamily properties. **Strengths:** "Darwin is extremely responsible and flexible to accommodate client needs." "Darwin is a force you want on your team. His business acumen and ability to read the room makes him extremely effective." "Darwin demonstrates exceptional knowledge and provided clear and business-oriented guidance at each stage of our project." "Darwin is a quick thinker, anticipates potential risks and provides guidance that mitigates risk while making the client feel confident and secure throughout complex transactions." "Darwin stands out for his ability to cut through complexity and provide decisive guidance under pressure."

Jennifer McDougall routinely acts for development firms and hotel owners in a variety of litigation matters. **Strengths:** "Jenn is very sophisticated in representing clients." "Jennifer was very effective in shutting down aggressive behaviour."

Katsky Korins LLP

What the team is known for

Katsky Korins LLP is a respected New York firm with notable expertise handling complex real estate disputes. The team frequently advises on a broad range of high stakes contentious matters, including derivative claims, landlord-tenant disputes and complex financing issues.

Strengths

"Katsky Korins was able to walk the fine line of not making business decisions but making sure all ramifications were properly laid out for discussion."

"The various counsel involved in the transaction were all first-rate litigators who fully immersed themselves in the matter."

"Katsky Korins has a great team of experienced litigators who are knowledgeable about the real estate industry."

"Katsky Korins has been instrumental in guiding leadership through a labyrinth of legal issues and concerns."

Work highlights

Katsky Korins represented the defendants 111 W. 57th Sponsor LLC and affiliates of Property Markets Group in multiple disputes related to the financing and development of a residential tower on W. 57th Street, with claimed damages exceeding \$200 million.

Notable practitioners

Adrienne Koch co-leads Katsky Korins's real estate litigation department. She has an array of expertise in New York real estate litigation, including dealing with restrictive covenants and landlord and tenant class action cases. **Strengths:** "She helped frame complex issues in an understandable manner, and is able to identify core arguments with the most traction." "Adrienne has a very strong reputation for creative problem-solving and client service." **Mark Walfish** is an experienced real estate litigator with substantial expertise handling high stakes disputes for developers and property owners. **Strengths:** "Mark is someone we would highly recommend for his general business savvy coupled with his strategic legal analysis." "Mark is a great counsellor and really understands the issues. He really wraps his head around things quickly and gives sound advice."

King & Spalding LLP

What the team is known for

King & Spalding LLP represents institutional investors and asset managers in a range of sophisticated concerns. The group is particularly adept in real estate finance, encompassing mortgage and construction lending, fund formation and REIT matters. The firm demonstrates additional capabilities in M&A.

Strengths

"I have found the King & Spalding group to be very comprehensive in providing detailed analysis on legal questions and adding value where they can." "King & Spalding is extremely responsive, organized and knowledgeable of market terms and participants."

"King & Spalding has an ability to bring a solutions-orientated approach to negotiations and a deep understanding of what is 'market' across different deal types and structures."

Work highlights

King & Spalding represented Kerzner International in a development joint venture with other partners to develop and operate an ultra-luxury hotel and resort in Hyde Park, New York.

Notable practitioners

Jennifer Recine is regularly called upon by clients facing high-stakes real estate litigation. She offers expertise handling matters including finance and tenant disputes. **Strengths:** "Jen has in-depth knowledge of the real estate litigation ins and outs. She hits the ground running and never stops." "Jen is a very strong commercially-minded lawyer." Jennifer Morgan is co-chair of the firm's real estate and funds group and routinely handles high value corporate transactions, including joint ventures and financings, on behalf of major investors. **Strengths:** "Jennifer excels in helping guide business decisions based on what is most practical." "Jennifer is quick in her responses and marshals all of the talent within the firm to assist." **Christine O'Connell** is regularly instructed by investment banks, private equity funds and other institutional lenders on a variety of matters including acquisitions and dispositions as well as bridge, balance sheet and securitized loans. **Brian Donnelly** works on a range of debt and equity transactions. He is adept at handling high profile pre-development and construction loans as well as loan restructurings, workouts and bankruptcy proceedings. **Strengths:** "Brian's legal

judgment and steady presence have been crucial in keeping the process on track." "He communicates clearly, responds quickly and gives advice that is both strategic and grounded." "Brian is a top-notch commercial attorney who is responsive and creative." "Brian's ability to boil down complex concepts into layman's terms succinctly and to manage high stakes situations in calm and collected manner has led to many successes for the parties involved." "Brian is always professional, responsive and provides a value-add by having an eye for the business side and not just the legal."

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis LLP advises institutional investors and sponsors on joint venture negotiations, mortgage and mezzanine loan originations, and the acquisition and disposition of real estate assets. Complementary strengths include the formation of REITs and private equity funds.

Strengths

"Kirkland & Ellis is my go-to law firm for complex transactions given the depth of expertise that they have across multiple disciplines, jurisdictions and structures."

"The attorneys we work with have consistently been really impressive. The quality and consistency of the product that they put out is very high."

"The lawyers we work with are top-notch. They are able to work through complicated issues and provide us with sound, digestible advice."

Work highlights

Kirkland & Ellis represented Blue Owl on a \$1.2 billion joint venture with a hyperscaler for the development of a data center campus.

Notable practitioners

Victoria Shusterman is an experienced lender's counsel who acts for a varied client base of financial services sector companies. She enjoys a strong reputation for her work on matters including complex loan originations, restructurings and mezzanine financings. **Strengths:** "Victoria Shusterman is tenacious, has seen a lot and is able to provide a tremendous amount of value." "Vicky is a highly respected veteran in the industry, with a strong reputation." "Vicky's breadth of experience makes her an exceptionally valuable legal resource." **Michelle Kelban** regularly assists investors with complex transactions and financings. She is noted for her expertise in the hospitality sector. **Strengths:** "Michelle is so commercial. She is an adviser more than a lawyer and she'll be there any time you need." "I could call her if I had a real estate problem anywhere." Jonathan Schechter maintains a broad commercial real estate practice and regularly handles joint venture concerns, development projects and acquisitions. **Strengths:** "Jonathan Schechter stands out for his exceptional combination of technical expertise, commercial judgment and remaining calm under pressure." "Jonathan has a deep understanding of complex real estate and fund transactions and consistently provides practical, business-minded advice that helps move deals forward." "Jonathan is highly responsive and solution-oriented." "Jonathan is one of our most trusted advisors who understands our business, structure and goals and provides guidance accordingly." **Christopher Hartmann** of Kirkland and Ellis

focuses his practice on complex commercial real estate matters. He is sought out for his expertise in joint ventures, acquisitions and various financing structures. **Strengths:** "He has a great memory of past deals and can pull out unexpected details of them." "Chris pays attention to the market in a way others don't. He knows current deals and knows what's happening so you can get terms for your deals that you wouldn't get otherwise." "Chris is not only a top-notch attorney, but a good person and someone that I feel is truly looking out for my best interest." "Chris is a top-notch real estate lawyer who is devoted to client service and brings his many years of experience to the table." **Seth Henslovitz** of Kirkland & Ellis assists lenders and borrowers with various finance structures, including loan originations, debt restructurings and workouts. **Strengths:** "Seth has provided off-the-charts advice. I always trust that he spearheads complicated structures and discussions and everyone is happy with his service." "There is no grandstanding with him. He likes to get things done."

Latham & Watkins LLP

What the team is known for

Latham & Watkins LLP is a popular choice for a variety of real estate transactions involving complex financing arrangements. The firm is well equipped to handle matters involving all real estate classes, with particular experience in the hospitality and retail industries. The team acts for an impressive client roster of foreign investors, private equity funds and institutional lenders.

Strengths

"Latham always have their ear to the ground with respect to the market. I always feel like they're making decisions with this in mind."

"Latham have done an outstanding job of learning our business and knowing what needs to be done to get our transactions completed."

"What's great about Latham is that they have the best people across the board for everything."

Work highlights

Latham & Watkins advised Ares Management in connection with its definitive agreement to acquire the international business of GLP Capital Partners Limited and certain of its affiliates with a transaction value of \$3.7 billion.

Notable practitioners

Michael Haas is held in high regard throughout the market for his ability to advise clients on a wide spectrum of issues in the real estate space, including acquisitions, joint ventures and financings. Marco Caffuzzi offers a broad-based commercial real estate practice, including experience in acquisition and development matters. **Strengths:** "Marco is a very deal and solution-oriented lawyer." "He is one of the few who can bounce around between the various elements of real estate." **Rebecca Landau** is a respected transactional real estate attorney with notable expertise advising clients on complex financings involving commercial and residential real estate. **David Freedman** is a partner at Latham & Watkins, with a practice focusing on the full range of real estate financing transactions. David is well-versed in construction and mortgage financing, and regularly engaged by the most notable financial institutions. **Strengths:** "He is a very strong analytical thinker and a practical problem-solver." "David

is always responsive and very capable of handling large, complex matters."

Loeb & Loeb LLP

What the team is known for

Loeb & Loeb LLP is experienced across a range of commercial real estate matters. The firm acts for an array of financial institutions, owners and developers. The team is particularly well regarded for work in the leasing space and complements its practice with expertise in litigation mandates.

Strengths

"I'm pleased with Loeb & Loeb's availability, wisdom on tactical issues and presence in court."

"Loeb & Loeb is excellent at finding a commercial resolution and understanding the goals and needs of the business."

"Loeb & Loeb's translation of legal knowledge to practical business application is extremely valuable."

Work highlights

Loeb & Loeb represented Alexandria Real Estate Equities in a lawsuit against various New York City agencies regarding the stalling of an option for the life sciences tower in East Manhattan in connection with a FEMA funded flood wall.

Notable practitioners

Paul O'Connor is regularly engaged by clients in the luxury residential and hospitality spheres on high stakes litigation matters. **Strengths:** "Paul is a very formidable yet gracious adversary." "Paul has a really broad range of exposure and experience." "Paul is a top-notch litigator with a great deal of common sense and acumen." **Gil Feder** is chair of Loeb & Loeb's real estate litigation practice. He is an experienced litigator who represents owners and developers in commercial landlord and tenant disputes, as well as those stemming from joint venture agreements. **Strengths:** "Gil is extremely effective in the courtroom. His preparation and logic are amazing." "Gil is an adept problem-solver as well as being responsive and savvy." Chair of the firm's real estate practice, Raymond Sanseverino maintains an impressive leasing practice that sees him act for both tenants and landlords. **Strengths:** "Ray is dedicated to providing timely, accurate and well thought-out advice, and is sought out throughout the industry."

McDermott Will & Schulte

What the team is known for

McDermott Will & Schulte has notable experience advising on a broad range of transactional real estate matters. The team frequently acts in joint venture formations, high value financings and acquisitions and sales.

Strengths

"McDermott is very hands-on, detailed and provides a great service with efficiency."

"McDermott handled complex situations with multiple parties in a timely manner and provided concise and commercially reasonable solutions."

"McDermott will identify the issues, adequately address them and let you know what you should be thinking about, making sure nothing slips through the cracks on the most complex of deals."

"McDermott is very practical and focused on solving problems in a way that will work for all parties."

Work highlights

McDermott Will & Schulte assists Ian Schrager Company with debt restructuring via mortgage and mezzanine loans for one of its PUBLIC hotels in Manhattan.

Notable practitioners

Scott Weinberg routinely counsels major investment banks on high value financing matters. His expertise includes loan originations and securitizations.

Strengths: "Scott's ability to negotiate is great. He is a deal-oriented guy and he knows when to protect his clients."

"Scott is a very knowledgeable finance lawyer, who is very practical." Julian Wise offers great experience in a variety of loan structures and frequently advises major investors as both borrowers and lenders. **Strengths:** "Julian is doing sophisticated work and he is very active in the market."

"Working with Julian Wise is an exceptional experience. He is efficient, creative and collaborative. He makes even the most complex transactions feel seamless."

"Julian is always available and responsive, providing clear guidance and calm leadership throughout the process." **Elias Eliopoulos** provides expertise in corporate real estate matters, including on the sale and acquisition of office and retail assets. **Strengths:** "Elias is really insightful and works well at getting deals done."

"Elias is relied upon for his strong market knowledge, pragmatic advice and ability to navigate complex negotiations with ease." "Elias's advice is both commercially pragmatic and technically excellent. He handles complex deals seamlessly and anticipates issues before they arise." **Keith Pattiz** is recognized for his experience in a broad range of commercial real estate transactions. He is frequently called upon to advise on hospitality projects and office developments. **Strengths:** "Keith is a true partner to us and has helped us through numerous issues. He always lends expert advice and understands our organization extremely well." "We are so happy and proud to partner with someone as exceptional as him."

Milbank LLP

What the team is known for

Milbank LLP has well-regarded practitioners offering expertise in all aspects of real estate finance. The team has extensive experience advising clients in connection with the origination, workout and acquisition of real estate-backed debt and equity structures. The firm also offers expertise advising on mezzanine originations, construction financings, and the structuring of CMBS risk retention acquisitions.

Strengths

"Milbank is creative, thorough, thoughtful and don't make mistakes."

"Milbank are very active in the market so have their finger on the pulse. They know what other parties are doing."

"Milbank has extreme mastery of subject matter."

"Milbank has the ability to cut through the noise and provide advice that matters."

"Milbank conduct business in a manner where the client comes first in all respects."

Work highlights

Milbank represents The Cordish Companies in a \$1.4 billion joint venture investment for a mixed-use casino, hotel and retail development.

Notable practitioners

Kevin O'Shea is a highly respected practitioner

frequently sought out by institutional investors to handle complex financing matters, including mezzanine loans and credit facilities. **Erwin Dweck** is an esteemed adviser to investors on an array of loan transactions, including the origination, acquisition and sale of mortgage and mezzanine loans.

Strengths: "Erwin is super thoughtful and commercial." "Erwin is smart and thorough." **Yaakov Sheinfeld** regularly assists clients on matters including loan originations and private equity investments.

Strengths: "Yaakov acts as my legal quarterback; he makes sure everything is synthesized and organized." "Yaakov is very smart, very detail-oriented and is a very strong advocate for our positions."

"Yaakov is extremely commercial and easy to work with." **Daniel Perry** represents institutional clients in high value litigation arising from contract and finance-related disputes. **Jonathan Karl** represents institutional investors, including private equity funds and asset managers, in the origination, sale and purchase of structured financings. He has noted expertise in bridge, construction and mezzanine loans. **Strengths:** "Jonathan is extremely sophisticated counsel that requires very little client guidance on transactional matters."

Mintz Levin Cohn Ferris Glovsky and Popeo PC

What the team is known for

Mintz has vast experience across various commercial real estate matters, such as leasing and acquisitions, and is also well known for its subspecialty in data center leasing, development and financing transactions. The firm also offers expertise in real estate matters related to communications, including antenna tower leasing and cell site leasing.

Strengths

"Mintz are knowledgeable, available and innovative."

"Lots of experience in complex deals means Mintz can respond to issues quickly and efficiently."

Work highlights

Mintz advised EdgeCloudLink with the development of hydrogen-powered data center facilities in Texas and Silicon Valley.

Notable practitioners

Joshua Rudin is a key contact at the firm.

Morrison Foerster

What the team is known for

Morrison Foerster provides comprehensive support to lenders and borrowers on a broad spectrum of real estate mandates. The firm enjoys a strong reputation for a wide variety of finance matters, with noted specialties in EB-5 financing, construction lending and mezzanine debt investments. The team is highly adept at handling transactional matters within the real estate field, including joint venture formation as well as the acquisition and disposition of assets.

Strengths

"Morrison Foerster excel at problem-solving for complex transactional issues and structuring sophisticated finance matters, and they have a broad knowledge of the market standards and trends."

"Morrison Foerster is very creative and solution-oriented and helps us get deals done, while advocating for and protecting our interests."

"Morrison Foerster have capabilities across the country and are well versed in federal and state laws across many jurisdictions."

"Morrison Foerster has a highly experienced staff that comes up with creative ways to address complexity."

"Morrison Foerster is a valued partner that provides excellent service in all facets of our business."

Work highlights

Morrison Foerster advised JPMorgan Chase in a \$415 million syndicated mortgage loan to a joint venture secured by 3 Times Square.

Notable practitioners

Mark Edelstein represents institutional investors, including major multinational banks and private equity funds, in significant financing and investment concerns. **Strengths:** *"Mark is always available and has the utmost knowledge of the industry."* *"Mark is extensively knowledgeable in all CRE matter issues and is constantly on the cutting edge of knowledge in the sector."* **Keith Print** has a highly regarded real estate practice focused on providing well-known clients with advice on financing issues, including mortgages for industrial properties and construction loans. **Strengths:** *"Keith is attentive, responsive and has strong ability to handle sophisticated matters."* *"Keith can calmly and practically quarterback even the toughest transactions."* *"Keith is an expert with complex cases and clients."*

Olshan Frome Wolosky LLP

What the team is known for

Olshan Frome Wolosky LLP has a broad practice regularly called upon by a diverse client base of investors, developers and owners to advise on complex real estate mandates. Its expertise includes acquisitions, financings and large scale leaseings.

Strengths

"They are responsive, accurate and on the ball in relation to legal work."

"Olshan are commercial, very smart and they have a deep bench, doing interesting, complicated real estate work."

"Olshan are meticulous, great communicators and they understand the market."

Work highlights

Olshan Frome Wolosky represented JEMB Realty in securing \$300 million in financing for the development and investment strategy of the Herald Center in Manhattan.

Notable practitioners

Tom Kearns is co-head of the real estate practice. He has significant experience in all aspects of commercial and residential real estate, including leasing and acquisitions. Nina Rokat is Olshan's co-managing partner and co-head of the real estate practice as well as the leader of the firm's commercial leasing practice. She represents clients across a broad range of commercial real estate matters, including both the landlords and tenant side of flexible workspace leases and lease restructurings. **Strengths:** *"Nina is great to have at the table for negotiations and is a really strong deal counsellor."* **Eric Goldberg** has experience representing a range of clients in real estate matters concerning residential and commercial developments, including acquisitions, joint ventures and restructurings. He is co-chair of the firm's real estate practice. **Strengths:** *"Eric is an*

excellent attorney with a vast understanding of the law." *"Eric is a great partner for our business. His experience in getting deals done really shows."*

Patterson Belknap Webb & Tyler LLP

What the team is known for

Patterson Belknap Webb & Tyler LLP is a highly regarded leasing practice regularly engaged by major tenants and landlords for complex transactions. The team is also proficient in the financing, acquisition and disposition of high value real estate assets.

Strengths

"Patterson Belknap has incredible attention to detail, with deep subject matter expertise."

"Patterson Belknap are super responsive and the advice they give is always very clear and very commercially-focused."

"Patterson Belknap's knowledge of the commercial marketplace as well as prioritization of client needs is fantastic."

"Patterson Belknap bring a practical approach to lease negotiations."

Work highlights

Patterson Belknap represents the Mount Sinai Health System in connection with more than 500,000 square feet of office and medical office leasing across New York State.

Notable practitioners

Hope Plasha enjoys a national practice that covers the full spectrum of property types. She provides high level advice on issues such as commercial leasing, acquisitions and dispositions. **Strengths:** *"Hope is responsive, timely and is incredibly thorough in terms of how she negotiates and drafts contracts."* *"She tries to lessen our work so we can focus on the business and helped us by delivering creative solutions."* *"Hope is a beacon of non-stop energy and knowledge. She's an expert in lease negotiation from a legal standpoint."* Andrew Herz operates a broad-based commercial real estate practice advising corporate clients on acquisition, development and leasing transactions. **Strengths:** *"Andrew is experienced and knowledgeable in real estate law."*

Paul Hastings LLP

What the team is known for

Paul Hastings LLP provides comprehensive support to national and international clients involved in real estate acquisitions, dispositions, financings and joint ventures. The team advises a diverse range of clients, including market-leading investors and developers. It also possesses a notable specialty in high-end leaseings.

Strengths

"Paul Hastings provides sophisticated and thoughtful counsel with a keen sense for the business interest."

"Paul Hastings don't just do what we say, they use their vast experience to advise us and sometimes change our original position."

"Unlike many firms that take a one-size-fits-all approach, Paul Hastings combine strong technical knowledge with practical, business-oriented guidance."

"Paul Hastings' lawyers are among the smartest and most creative people in the legal community."

Work highlights

Paul Hastings represented Extell Development Company with a 99-year ground lease to Deer Valley Resort Company for approximately 3,700 acres of skiable terrain in Utah.

Notable practitioners

Martin Edelman is a well-regarded figure in the New York real estate market, and brings a wealth of experience in complex transactions undertaken domestically and on an international scale. Eric Landau is well-versed in a variety of transactional matters across a range of asset classes, advising on concerns including development projects, financings and acquisitions. **Strengths:** *"There's no one we trust more on a real estate transaction than Eric."* *"Eric's experience in complex and sophisticated transactions is exceptional, as is his knowledge of commercial and business norms."*

"Eric is a leader in the NYC market. His valuable insights and experience are very useful." **Eric Allendorf** offers expertise advising major lenders on a wide array of complex financings across a range of asset classes. **Strengths:** *"Eric is very practical and he gets deals done."* *"Eric is a trusted friend and counsel and I go to him with my most difficult issues."* *"Eric Allendorf is the reason I keep using Paul Hastings. He is an expert in his field and a trusted partner."* *"When I work with Eric I know he is looking out for my firm's best interest and helping drive our business forward."*

Peter Olsen offers great experience handling complex joint venture transactions for major real estate firms as part of a broader transactional practice. **Strengths:** *"Peter is a mentor and industry veteran. We feel we are well taken care of and in safe hands."* *"Peter is the guy that really brings the business knowledge and a great sense of judgment to all of his matters."*

"Peter is a true adviser and has the ability to navigate tough dynamics." **Gerd Alexander** is recognized for his sophisticated representation of a broad range of clients in complex commercial real estate transactions. He frequently advises on acquisitions and dispositions, joint venture formation and developments. **Strengths:** *"Gerd is someone that stands out to me favourably, know his abilities well and is a great resource."* *"Gerd combines technical precision with commercial awareness, giving advice that is not only legally sound but also strategically valuable."* *"Gerd's responsiveness, judgment and practical approach distinguish him as a trusted partner who consistently adds value."* *"Gerd is an incredible resource to our company, a valuable adviser and able to navigate complex nuanced situations well."*

Lisa Chaney draws praise for her representation of clients in sizable transactional real estate matters. She frequently advises on loan originations, restructurings and credit facilities. **Strengths:** *"Lisa is the one we go to for market awareness and advice. She is the one we look to for business judgment and creative solutions for complicated problems."* *"Lisa is incredibly knowledgeable and someone I look to as a resource, because she has always been there when needed."* Bruce DePaola maintains a respected practice that regularly sees him advise on a range of transactional mandates, including the leasing, acquisition and sale of property. His clients include major developers and REITs. **Strengths:** *"Bruce is unflappable in the face of difficult adversaries."* *"Bruce is a talented and creative attorney who understands the global picture as well as the*

end game.” “Bruce DePaola stands out for his ability to combine deep legal expertise with a practical, commercial perspective.” “What really distinguishes Bruce from his peers is his calm, confident approach to complex matters and his genuine commitment to client success.” **Eric Schwitzer** is noted for his representation of financial institutions, private equity funds and developers in a wide array of financings in the real estate sector. **Strengths:** “Eric has tremendous customer service. He knows when to push and when to hold back.” “Eric speaks very rationally and gives comments that only make sense.” “Eric is very quick on his feet and very eloquent with his words. He has gained our trust for these types of transactions.” **Jason Stratmoen** is a strong choice for commercial real estate lender clients. He is noted for his experience handling various loan structures and negotiations, as well as joint venture investments. **Strengths:** “Jason is very responsive and has good awareness on what is most important to his clients.”

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison LLP provides high quality representation across the full range of real estate matters, including lending, acquisition, development and joint venture deals. The team frequently advises on the financing and development of high profile projects in New York City and across the country. It acts for a wide range of market clients, including developers, investors and fund managers.

Strengths

“Paul Weiss boil down key issues succinctly but also explain second-degree consequences of legal terms.”

“Paul Weiss has exceptional attorneys and unmatched experience with complex transactions.”

“They are very smart, very responsive and have good people skills.”

“Paul Weiss has a capable team with diverse areas of expertise. They are very efficient and great to work with.”

Work highlights

Paul, Weiss, Rifkind, Wharton & Garrison represented The Shubert Organization in its sale of development rights associated with the air space above certain theaters in New York City.

Notable practitioners

Peter Fisch is proficient at handling sophisticated development matters, regularly assisting with joint venture concerns, leasebacks and acquisitions and dispositions. **Strengths:** “Peter is very efficient, very smart and very hands-on.” “He is a real partner in the work we do and we never go wrong with him.” Harris Freidus counsels investors and developers on an array of sophisticated acquisition, development and finance matters. **Strengths:** “Harris has a really good understanding of our business and how we like to do things.” “Harris has a really good demeanor negotiating with clients.” “Harris is very smart and very quick on the take.” **Salvatore**

Gogliormella advises clients in sectors such as healthcare and hospitality on the acquisition, development and sale of real estate assets. **Strengths:** “Salvatore is a machine, a work horse. He is super smart and versatile.” “Sal has an incredible ability to

get along with the hardest of counterparties.” “Sal is calm and soothing but does not give up ground.”

Polsinelli PC

What the team is known for

Polsinelli PC is commended for its corporate and financing expertise. The team has particularly strong experience in CMBS transactions, mortgage loans and credit facilities for a variety of lenders.

Strengths

“Polsinelli are incredibly good at becoming a member of their client’s team and becoming invaluable to a business.”

“Polsinelli excel at tackling issues immediately as they arise.”

“Polsinelli provides practical and creative solutions to its clients, always focusing on the needs of its clients in every transaction.”

Proskauer Rose LLP

What the team is known for

Proskauer Rose LLP regularly handles a broad array of complex real estate matters, including acquisitions and sales as well as leasing transactions and financings. The team assists a combination of lenders, REITs and leading developers. It also displays an affinity for foreign and domestic distressed debt portfolio financing.

Strengths

“The team are business-minded beyond legal advice and their knowledge of the industry in general is very valuable.”

“Proskauer takes the time to dig in and fully understand the scope and nuance of each project.”

“Proskauer Rose are subject matter experts; highly responsive, creative and flexible on deal structuring and legal considerations.”

Work highlights

Proskauer Rose represented Cooper Property with the sale of more than 100 JCPenney department stores to a single buyer.

Notable practitioners

Ronald Sernau offers the benefit of his vast experience assisting real estate firms and commercial clients in an array of matters, including significant developments and leasing transactions. **Strengths:** “Ron knows how to get things done efficiently and quickly.” “Ron is an industry icon. His decades of experience make him an invaluable resource.” “Ron Sernau is very dedicated to our business success.”

Steven Lichtenfeld is a well-regarded practitioner in the capital markets space who regularly assists major REITs and investment firms with high value corporate transactions. **Strengths:** “Steven is always quick to respond and brings the breadth of his firm to bear for client needs.” Peter Sherwin heads the firm’s commercial real estate litigation group. He routinely advises clients in the hospitality sector on commercial leasing and financing-related disputes.

Ropes & Gray LLP

What the team is known for

Ropes & Gray LLP has a sophisticated transactional group experienced in the representation of leading investors and financial organizations. The team regularly advises on matters including high value financings, acquisitions and investment structures. It can also offer advice on complex, cross-border

transactions with offices across Europe and Asia.

Strengths

“Ropes & Gray are really good at helping us to push where we should push. They keep us in the real.”

“Ropes & Gray are always on top of things and respond quickly.”

“Ropes & Gray show really good commercial judgment and flawless execution across the board.”

“Ropes & Gray have a deep bench within the real estate practice group that collaborates well together; they bring to bear broad experience with an emphasis on practical approaches to complex questions.”

Work highlights

Ropes & Gray advised Blackstone Real Estate Debt Strategies in the \$2 billion acquisition and financing of a portfolio of over 220 performing commercial real estate loans from Atlantic Union Bank.

Notable practitioners

Daniel Stanco draws praise for his sophisticated representation of clients in complex financings and joint ventures. **Strengths:** “One of the most valuable things Daniel offers is his ability to see where the puck is going. He sees what the banks are willing and able to digest.” “Daniel is great at understanding what’s market, negotiating our strategy and giving us favorable terms.”

Rosenberg & Estis, P.C.

What the team is known for

Rosenberg & Estis provide clients with deep expertise in real estate litigation matters, representing both plaintiffs and defendants at both trial and appellate levels.

Seyfarth Shaw LLP

What the team is known for

Seyfarth Shaw LLP is recognized for its broad expertise across a spectrum of real estate mandates. It is regularly called upon by clients, including developers and owners, to advise on acquisitions, financings and leasebacks. The team demonstrates notable expertise in the healthcare sector.

Strengths

“The department can handle any level of sophisticated matter.”

“All team members are experienced, seasoned, professional and efficient. In short, they get the job done without the drama.”

Work highlights

Seyfarth Shaw represented Jenel Management Corp in the \$235.4 million sale of a commercial condo in Brooklyn containing 250 individual apartment rental units.

Notable practitioners

Co-chairs of the New York real estate practice Miles Borden and Cynthia Mitchell are key contacts.

Sidley Austin LLP

What the team is known for

Sidley Austin LLP represents lenders and owners in structuring a broad range of complex financings, including mezzanine loans, CMBS transactions and credit facilities. The firm is also experienced in real estate loan workouts, assisting an array of institutional lenders. The team offers additional experience advising on community development finance matters.

Strengths

"Sidley Austin are very creative and helpful at understanding and explaining structural and legal issues." "Sidley Austin has extremely deep knowledge of market standards and counterparties."

"Sidley Austin has the expertise to work with multiple local, state and federal agencies, and private investors and other lenders (all on the same deal) to close large, complex transactions."

Work highlights

Sidley Austin represented JPMorgan Chase Bank, Wells Fargo Bank, Deutsche Bank and Citibank in the financing of the Grand Wailea Resort and Hotel in Hawaii.

Notable practitioners

Bonnie Neuman demonstrates impressive experience in sophisticated real estate finance matters, including securitized mortgage loans and construction and mezzanine loans. **Strengths:** "Bonnie is incredibly hardworking and very detail-oriented but always available." "Bonnie is a very, very strong resource when you need a complicated problem-solving in a very short space of time."

Simpson Thacher & Bartlett LLP

What the team is known for

Simpson Thacher & Bartlett LLP has a distinguished real estate group that advises on the full range of complex property transactions and financings across a wide variety of asset classes. The team regularly works with private equity houses and funds on high value deals.

Strengths

"Simpson Thacher & Bartlett is clearly a market-leader in real estate M&A and funds. Their team, approach and expertise have been confidence-inspiring, and their knowledge of the market is unsurpassed."

"The Simpson Thacher team was able to roll with the punches and help find solutions for the issues that arose."

"Simpson Thacher is without a doubt the top counsel on our roster."

"Simpson Thacher has been an amazing partner to us on our real estate deals."

Work highlights

Simpson Thacher & Bartlett represented Blackstone and one of its portfolio companies with eighteen separate CMBS financings totaling more than \$17 billion.

Notable practitioners

Sasan Mehrara counsels major investor clients on substantial acquisitions and dispositions of property. He offers additional expertise in joint venture formation and high value financings. **Strengths:** "I'm pleased to have someone with such great judgment, skill and knowledge representing us." "Sasan Mehrara also has a very strong ability to think as a partner. I love working with him for that reason." "He is calm under pressure and has a wealth of experience and is always available to speak or help us solve problems, using creativity and a collaborative approach." Scott Kobak frequently advises on high value acquisitions as well as complex financing matters. He counts numerous leading investors among his clients and has expertise in data centers. **Strengths:** "Scott is a very experienced lawyer with a keen sense of commercial judgment. He knows how to get to a deal and which points we should really focus on." "Scott is a very strong partner with

the ability to provide balanced guidance and creative solutions." **Aron Zuckerman** is recognized for his ability to handle a wide range of commercial real estate transactions, with a particular emphasis on mortgage and mezzanine financings. **Strengths:** "Aron is quick, knowledgeable, commercial, efficient and provides flawless execution." "Aron is exceptionally knowledgeable, very practical and very focused on complicated transactions and helping businesses to resolve and think through complicated business issues." "Aron is commercial, even keeled and very responsive." Whitney Salinas advises clients on a broad range of corporate and real estate finance matters concerning a variety of asset types, including data centers, retail and industrial sites. **Strengths:** "Whitney has a very strong partnership and awareness of market terms and where opportunities exist to push the market." "Whitney is very organized and good to work with."

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden, Arps, Slate, Meagher & Flom is a New York real estate powerhouse advising lenders, developers, REITs and private equity funds on sophisticated lending transactions. The firm houses expertise across all real estate matters, including financings, restructurings and joint ventures. The team demonstrates additional skill in advising on the gamut of commercial leasing issues.

Strengths

"Skadden are extremely responsive and they are always able to put themselves in my shoes and understand the issues I am facing."

"Any sort of expertise we need, Skadden seem to be able to find an expert on their bench who can speak authoritatively on these matters and that is very reassuring."

"Skadden can take very complicated situations and agreements and distill them down to simple decision points."

"Skadden's bench is deep and it's rare that they are unable to address issues that arise."

"Skadden are the crème de la crème. With the amount of resources they have, if you have any odd-ball questions, they can handle them."

Work highlights

Skadden Arps acted for The Port Authority of New York and New Jersey in multiple projects, including the \$9.5 billion redevelopment of Terminal One and the \$4.2 billion redevelopment of Terminals Six and Seven at JFK International Airport.

Notable practitioners

Vered Rabia practices across a range of commercial real estate matters, including acquisitions, development and financing, often acting for leading developers and investors. **Strengths:** "Vered cares deeply about our organization and holds herself and the attorneys that work for her to a high standard." "In terms of work ethic and responsiveness, Vered drives things very quickly." **David Nagler** is highly experienced in handling high value financing transactions. He represents a broad client base that includes major institutional investors, REITs and developers. **Strengths:** "David has a great breadth of real estate knowledge." "David understands the legal, the business and has an incredible memory for detail." "Nothing gets missed when David is

dialed into a deal." Neil Rock is a respected real estate practitioner who offers particular expertise in large scale development concerns. He heads the firm's real estate group and has an impressive track record in the representation of a wide range of major clients. **Strengths:** "Neil Rock excels at problem-solving, advising and being real estate-focused. He also excels at negotiations." "Neil has been a strategic thought partner for us." Audrey Sokoloff represents major commercial clients in the real estate aspects of significant transactions, and offers notable expertise across a range of real estate financing matters. **Nesa Amamoo** represents private equity funds and financial institutions in complex real estate transactions. **Strengths:** "Nesa finds a way to collaborate with everyone in a team." "Whenever Nesa is on a client call advocating for us, she is always fighting tirelessly in our corner." "Nesa is a great communicator who is very responsive. She is very good at summarising legal agreements and is also a creative thinker."

Sullivan & Cromwell LLP

What the team is known for

Sullivan & Cromwell LLP excels in advising on a wide variety of transactional and joint venture agreements relating to the purchase and sale of significant real estate assets. The team also provides high-end advice on financing and development arrangements for large real estate projects. Additionally, the firm is well versed across recapitalization and restructuring matters.

Strengths

"They are incredibly thorough and knowledgeable."

"Sullivan & Cromwell are one of our go-to firms when it comes to the most complicated matters. It is ordinary course for them and they operate smoothly when dealing with complicated situations."

Work highlights

Sullivan & Cromwell advised Tishman Speyer on a \$3.5 billion mortgage-backed securities loan refinancing of Rockefeller Center.

Notable practitioners

Arthur Adler offers substantial experience advising major investors on diverse and complex transactional matters, including loan origination, mezzanine financings and joint venture formation. **Strengths:** "Arthur is super well-known in the space and is looked at as someone with substantial stature." "Arthur is a giant and hugely respected in this field." Senior chair Joseph Shenker has experience of a range of commercial real estate matters, including acquisitions and developments. **Strengths:** "Joseph is the person I would call for any new things where I don't know who to call."

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges LLP is a popular choice for clients navigating complicated joint venture agreements and financing arrangements in relation to real estate transactions. The team offers experience across a diverse range of asset classes, with noted specialties in hospitality, mixed use and logistics. It has complementary expertise in the formation of real estate funds.

Strengths

"Weil kept things on track, organized and provided great advice on a tight turnaround."

"Weil are always ready, willing and able regardless of complexity and deadlines."

"Weil's attorneys are extremely competent, confident and always cognizant of the needs of their clients."

Work highlights

Weil, Gotshal & Manges advised TPG Global on the real estate aspects of its \$660 million acquisition of Peppertree Capital Management, Inc.

Notable practitioners

Thomas Henry counsels clients on high value transactions, including acquisitions, sales, financings and joint ventures. His varied client base includes respected institutional investors and real estate companies. **Strengths:** *"Tom is always available, willing to help on any matter and has a keen business sense." "Tom Henry is an exceptional attorney with a strong business acumen and a confident, strategic approach." "Tom Henry has been very impressive and quick to respond. He gives practical guidance and is very definitive."*

Willkie Farr & Gallagher LLP

What the team is known for

Willkie Farr & Gallagher LLP has diverse capabilities across all types of real estate matters, including financings, restructurings and joint ventures. It has supplementary strength in REIT agreements and capital markets transactions.

Strengths

"Willkie Farr are very skilled, knowledgeable and extremely practical in terms of the advice offered."

"Willkie Farr gain a deep understanding of client objectives and leverage in order to navigate transactions in a thorough and efficient manner."

"Willkie Farr don't miss issues and can manage complex and fast moving transactions with relative ease."

Work highlights

Willkie Farr & Gallagher represented Henry Crown & Company on a \$3.5 billion CMBS financing for the refinancing of the Rockefeller Center in Manhattan, New York City.

Notable practitioners

David Drewes offers a broad-based commercial real estate practice and is regularly engaged by major developers and investors. **Strengths:** *"David is super responsive, detail-oriented and gets the job done."*

Carly Glover Saviano maintains a broad real estate practice that regularly sees her advise a wide range of clients on transactional matters. She notably handles financings, acquisitions and sales. **Strengths:** *"Carly is attentive and responsive." "Carly is bright, responsive, commercial and has a unique ability to navigate complex transactions and a range of objectives."*

Other Ranked Lawyers

Jeffrey Braun of Abell Eskew Landau is an experienced real estate litigator with particularly well-noted skills in New York City land use matters. **Strengths:** *"Jeff is great to work with. He is thoughtful and is a strategic partner to clients in litigation matters." "Jeffrey is very knowledgeable and deeply experienced."*

John Busillo of Eversheds Sutherland has strong expertise in commercial real estate loan origination.

He is regularly sought by large financial institutions and real estate investment funds in New York.

Strengths: *"John is very well-informed regarding current commercial real estate finance issues and the market." "John has tremendous experience with different types of loans and different types of lenders." "I greatly appreciate John's breadth of knowledge and business-minded approach to transactions."*

Brian Cohen is a director in Goulston & Storrs's real estate department. He assists financial clients with all manner of real estate transactions, including acquisitions, dispositions and leasing. **Strengths:** *"His advice in legal and general business matters has been excellent. He is truly a part of our company's success." "Brian is very attentive and has very good business instincts."*

Ness Cohen of Clifford Chance has significant expertise in joint ventures, acquisitions and financings involving real estate. **Strengths:** *"Ness has a deep understanding of real estate, commercial knowledge and deal structuring." "Ness is responsive and cares about us and our success."*

Massimo D'Angelo of Blank Rome is a well-regarded litigator, who represents clients from multiple industries in real estate matters and disputes across New York City and abroad. **Strengths:** *"Massimo is an exceptional adviser who combines deep legal expertise with strong commercial judgment." "Massimo is a highly sophisticated lawyer with a deep and broad commercial awareness and vision." "Massimo provided crystal clear clarity and smoothed the road on a confusing path." "Massimo is completely dedicated to his clients and achieving the desired outcome."*

Lucas Ferrara of Newman Ferrara is well respected as a landlord and tenant-focused litigator in New York. He has expertise in rent stabilization disputes. **Strengths:** *"Lucas is very strong on tenancy and class action matters."*

Richard Fries of Sheppard, Mullen, Richter & Hampton enjoys an excellent reputation for his representation of major banks and other institutional investors in large scale loan transactions. **Strengths:** *"Richard is a trusted and valued adviser, and a subject matter expert. His professionalism and service are top-notch." "Richard is a fantastic attorney and a great resource for everyone in our group due to his industry knowledge."*

Joshua Kopelowitz co-chairs the New York real estate litigation team at Fox Rothschild. He handles a range of complex disputes on behalf of landlords, developers and lenders, among other clients.

Strengths: *"Joshua is very efficient with his time, matter-of-fact and gets down to business. He figures out the path forward." "I have deep respect and trust for Joshua's legal acumen and understanding of our business. He has always provided great legal and business counsel."*

Jesse Masyr of Fox Rothschild is noted for his depth of experience in land use concerns. He regularly advises clients on development projects across a range of asset classes. **Strengths:** *"Jesse is an exceptionally responsible and reliable person who will do whatever he says he will do." "Jesse's experience has been a valuable asset and that highlights why he is sought after."*

Malcolm Montgomery of O'Melveny & Myers advises major institutional investors on an array of

sophisticated finance matters, including mezzanine and mortgage loans and complex credit facilities.

Strengths: *"Malcolm's knowledge of the market is incredibly solid, especially on syndicated matters." "Malcolm is my go-to lawyer whenever I have any complex legal matters to resolve."*

Scott Newmark is co-chair of Meister Seelig & Fein's real estate group. He has a varied practice, with particularly notable expertise in leasing and refinancing matters. **Strengths:** *"Scott brings valuable experience, thoughtfulness and keen resolution to a variety of business matters no matter how large or small the business transaction." "Scott is willing to fight for whatever concepts we need within our leases and provides an understanding of our business."*

Robin Panovka co-chairs the real estate and REIT M&A practices at Wachtell, Lipton, Rosen & Katz and is highly regarded for his work on corporate real estate transactions.

Julia Sanabria of Lowenstein Sandler is recognized for her expertise in complex commercial leasing arrangements. She regularly advises in connection with major office developments. **Strengths:** *"Julia listens first and always works to find an amicable solution, while keeping our best interests forefront." "Julia is always even-keeled and resolution-driven, even in the face of difficult or unsophisticated counterparties." "Julia stays on top of everything with grace and confidence and is a true expert in leasing."*

Eva Schneider of Sheppard, Mullen, Richter & Hampton has valuable experience advising clients on the zoning aspects of development projects.

Strengths: *"Eva is very knowledgeable of zoning and planning. She is always available to answer questions." "She is thorough, thoughtful, fast and easy to work with." "Her diligence as land use counsel has been critical in successfully obtaining land use approvals."*

Todd Soloway of Pryor Cashman specializes in real estate litigation involving the hospitality sector. He serves as chair of the firm's real estate litigation practice. **Strengths:** *"Todd is versatile and strong in both litigation and transactions." "Todd is very proactive, which is a priority when it comes to litigation." "Todd is a great adviser and great at finding solutions."*

Suzanne St. Pierre is a partner in Venable's real estate team. She specializes in major infrastructure and mixed-use development as well as real estate investment and construction projects for non-profit and governmental clients. **Strengths:** *"Suzanne is thoughtful and a compelling negotiator. She understands our needs and we know she is going to put us first."*

Jodi Stein of Sheppard, Mullen, Richter & Hampton is noted for her strong experience advising a variety of clients on the zoning aspects of approvals.

Strengths: *"She possesses exceptional expertise in zoning and land use matters, with a deep understanding of the complexities involved in navigating city regulations and approvals." "Jodi is incredibly plugged into NYC and her counsel is invaluable." "Her judgment, calm leadership, and credibility make her an indispensable presence on any complex land use team."*

Joshua Stein is a sole practitioner and an experienced transactional real estate attorney with

broad expertise across matters including leases, acquisitions and dispositions and developments. **Strengths:** “Joshua combines meticulous drafting skills with a pragmatic, deal-focused approach that keeps negotiations productive.” “The thing I really like about Joshua is that he is very practical; he steps back and considers what really matters.”

Samantha Wallack is co-chair of Blank Rome’s national real estate practice. She is noted for her

experience in a variety of acquisitions, joint ventures and financings. **Strengths:** “Samantha is extremely knowledgeable, professional and is always thinking a step ahead.” “Samantha’s savvy and experience was very impressive.”

Andrew Weiner of Pillsbury is an experienced practitioner who is frequently called upon to advise on a range of transactional real estate matters.

Strengths: “Andy delivers first-class service.”

Real Estate

Real Estate
Leading Firms
Band 1
Harter Secrest & Emery LLP
Nixon Peabody LLP
Phillips Lytle LLP
Band 2
Bond, Schoeneck & King, PLLC
Hodgson Russ LLP
Lippes Mathias LLP
Woods Oviatt Gilman LLP
Band 3
Couch White, LLP
Senior Statespeople
Senior Statespeople: distinguished older partners
Baker Bruce Nixon Peabody LLP
Leading Individuals
Band 1
Anderson John A Harter Secrest & Emery LLP
Nusbaum Mitchell Woods Oviatt Gilman LLP
Walters Adam S Phillips Lytle LLP *
Band 2
Gordon Chip Couch White, LLP
Pronti Kelly Harter Secrest & Emery LLP
Russell Charles Harris Beach Murtha (ORL) ◇
Schwartz Blaine Lippes Mathias LLP
Wells Paul Lippes Mathias LLP
Yalamanchili Sujata Hodgson Russ LLP
Band 3
Bowman Lori Nixon Peabody LLP
Fennell Thomas Lippes Mathias LLP
Fitzgerald Timothy Harter Secrest & Emery LLP
Goldman Jerry Woods Oviatt Gilman LLP
Hanley Vincent O. Bond, Schoeneck & King, PLLC
Holden Elizabeth Hodgson Russ LLP
Lusk Jared Nixon Peabody LLP
Quigley Patrick Harter Secrest & Emery LLP
Tierney Stephen Woods Oviatt Gilman LLP
Up-and-coming individuals
Pellerin Sarah Harter Secrest & Emery LLP
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

Band 1

Harter Secrest & Emery LLP

What the team is known for

Harter Secrest & Emery LLP has an exceptional practice adept at assisting clients with a variety of

real estate matters, including the acquisition and disposition of residential and commercial developments, zoning issues, leasing, complex mortgage lending and financing. The firm offers expertise in title issues and is adept at advising on real estate portfolio structuring. It supplements this work with expertise in environment and tax issues and has notable strength in contentious real estate matters. The team represents a diverse range of clients including national retailers, financial institutions, property developers and non-profit organizations.

Strengths

“Harter Secrest & Emery is a very capable firm. It has a deep bench of professionals who have been able to handle our affairs, including complex financings.”

Work highlights

Harter Secrest & Emery advised Greenpack Mill on a \$250 million mortgage refinancing and regulatory requirements for a major facility specializing in recycling boxes and paper products.

Notable practitioners

John Anderson maintains a widely esteemed practice encompassing acquisitions, leaseings and financings. He frequently acts for a broad client base that includes public and private companies, financial institutions and REITs, among others. **Kelly Proniti** has a broad real estate practice that regularly sees her advise on matters including acquisitions, dispositions and development agreements. Her diverse client base encompasses retailers, tech companies and asset managers. **Timothy Fitzgerald** is called upon to advise on the development and financing of a range of real estate projects, including retail spaces, offices and healthcare institutions. He offers additional prowess in contentious real estate matters. **Patrick Quigley** is a respected transactional real estate attorney with wide-ranging expertise. He regularly advises clients on the purchase, development and financing of assets including storage and retail facilities. **Sarah Pellerin** handles matters such as purchase and sale agreements, commercial leases and real estate financing.

Nixon Peabody LLP

What the team is known for

Nixon Peabody LLP has an excellent practice with experience in high value construction and development projects for retail, manufacturing and commercial businesses. The firm is particularly noted

for strength in financing and acquisitions. It is also well respected for its proficiency in handling the environmental aspects of transactions, as well as land use and zoning matters. The team has noted strength in connection with all issues pertaining to affordable housing.

Strengths

“The law firm is highly aware of the key drivers of success in our business and aligns its approach to all matters with those drivers.”

Notable practitioners

Bruce Baker draws praise for his work advising on real estate and construction matters. He frequently counsels clients on the financing and development of projects in the retail, health and manufacturing sectors. **Lori Bowman** operates a broad real estate practice. She routinely advises lenders and developers on a range of issues, particularly in relation to real estate financing. **Jared Lusk** is managing partner of the firm’s Rochester office and advises clients on the development and zoning aspects of major projects. His diverse client base includes owners, developers and utility companies.

Strengths: “Jared is an attorney with extensive knowledge and experience in the field. He is always available and makes a point of driving each matter to success.”

Phillips Lytle LLP

What the team is known for

Phillips Lytle LLP has an esteemed practice with expertise across numerous areas of real estate, most notably in the acquisition and sale of commercial property. Further strengths of the firm lie in guiding clients through the land use approval process, with the firm handling environmental impact, zoning and historic preservation reviews across the state. The team has an abundance of specialists in condominium developments. Its diverse client roster includes private developers, institutional lenders, REITs, public utilities and municipalities.

Strengths

“The breadth and depth are one of the key strengths of the firm. I have dealt with a number of top-notch attorneys who have handled an array of business matters for me.”

“They have experience with and knowledge of local and state public entities and approval processes.”

“The law firm has deep knowledge of and experience with local regulators, suppliers and other firms.”

"They are very responsive, always ahead of the game and deliver early enough to refine the work product."

"It is impressive how nimble and responsive they are. When we need something, we generally receive a response the same day."

Work highlights

Phillips Lytle represented Erie County with respect to the construction of a new stadium for the Buffalo Bills, a National Football League team.

Notable practitioners

Adam Walters is renowned for his representation of developers in the zoning, land use and environmental aspects of major projects. He has an impressive track record in zoning-related disputes.

Strengths: *"I have relied heavily on Adam over the years and I attribute a significant part of my success to his counsel." "Adam is pretty unflappable and always ahead of the game." "Adam Walters brings a wealth of real estate experience and communicates in a clear manner to help us understand matters in their entirety so we can make the best decision for our organization."*

Band 2

Bond, Schoeneck & King, PLLC

What the team is known for

Bond, Schoeneck & King, PLLC has a noted practice with experience in a range of real estate development and construction matters, as well as in assisting clients with sales and acquisitions. The team handles leasing, financing, zoning and land use permitting and approvals, and site due diligence, among other matters. It is also able to handle real estate litigation.

Notable practitioners

Vincent Hanley maintains a broad transactional real estate practice, frequently advising lenders, owners and developers on sales, acquisitions and financings. He is further noted for his work in contentious real estate matters including zoning and land use litigation.

Hodgson Russ LLP

What the team is known for

Hodgson Russ LLP has expertise in matters related to both real estate leasing and development, most notably in relation to structuring transactions. The practice is able to assist with many different aspects of projects, including land use and environmental impact issues. The team is comfortable advising on real estate in New York State and throughout the USA, with particular knowledge of retail, office and industrial properties.

Strengths

"The firm knows us very well and this knowledge enables them to help guide us through our transactions."

"They have got a ton of people and their capabilities are very much widespread in the real estate field."

Work highlights

Hodgson Russ acted for Invenergy in the \$1 billion construction financing of the Alle-Catt Wind Project, a 340-megawatt wind energy facility spanning over

200 parcels across Western New York.

Notable practitioners

Sujata Yalamanchili heads the real estate leasing and retail group at Hodgson Russ LLP. She operates a broad practice with notable expertise in acquisitions, developments and financings.

Strengths: *"Sujata is a pleasure to work with. She is extremely bright and experienced and has taken the time to thoroughly understand our organization."*

Elizabeth Holden maintains a respected practice advising on the leasing, development and purchase and sale of real estate. She has particular expertise in renewable energy projects and commercial properties. **Strengths:** *"Elizabeth has an outstanding knowledge about New York real estate law. She also did a good job of project management, ensuring everything was done in a timely fashion over the course of the project."*

Lippes Mathias LLP

What the team is known for

Lippes Mathias LLP has a respected practice with expertise spanning a range of transactional and contentious real estate matters. The team frequently advises on complex financings including loans and mezzanine debt finance, and routinely represents clients in both acquisitions and dispositions. It has demonstrable expertise in projects including retail premises, offices and hotels.

Strengths

"Lippes Mathias brings exceptional strengths to the table. It brings deep legal expertise, strong attention to detail and a client-first approach that ensures every step is handled with professionalism and care."

"They offer responsiveness, collective experience in working together and diligence."

"Their client engagement and support are strong. Collaboration within the firm to find the right expertise is never a question."

"They provide prompt responses to emerging issues."

Work highlights

Lippes Mathias represented Bedford Property Group in connection with its acquisition and financing of the Albertville Meadows Apartments, a low-income housing tax credit property.

Notable practitioners

Blaine Schwartz is sought out by both buyers and sellers of real estate to advise on a broad range of transactional matters. His wide-ranging expertise encompasses complex financing issues and the structuring and negotiation of large, multi-property transactions. **Paul Wells** maintains a broad practice encompassing the acquisition, sale, financing and leasing of commercial real estate. His experience covers a range of property types, including offices, hotels and retail facilities. **Strengths:** *"Paul is responsive and knowledgeable."* **Thomas Fennell** is experienced in real estate acquisitions, dispositions and financings, with a particular focus on commercial properties. **Strengths:** *"Thomas is responsive and knowledgeable."*

Woods Oviatt Gilman LLP

What the team is known for

Woods Oviatt Gilman LLP possesses evident prowess in representing commercial developers in a diverse array of matters, including acquisitions, sales and leasebacks and equity participations. The team coordinates with the business and tax, environmental, litigation, and labor and employment practice groups to offer a seamless and comprehensive service to clients.

Notable practitioners

Mitchell Nusbaum has extensive experience of advising developers on real estate transactions on a local and national basis. He also regularly acts for lenders in financing matters and assists tenants with commercial leasing transactions. **Jerry Goldman** demonstrates considerable expertise advising owners and developers on zoning and land use matters. He offers additional knowledge in transactional real estate matters, frequently advising on acquisitions and dispositions. **Stephen Tierney** advises on a wide range of real estate matters, including development, commercial leases and asset-based financing.

Band 3

Couch White, LLP

What the team is known for

Couch White is well versed in advising a full life cycle of real estate matters from sale, purchase and lease transactions to financing as well as real estate development projects including front- and back-end construction mandates.

Strengths

"They have the ability to handle a lot of different types of legal work."

"They have knowledge of real estate transactions to resolve all leasing and financing."

"The attorneys in this firm have always gotten back to me in a very timely and meaningful manner."

"They have deep knowledge of the subject matter."

"Couch White have knowledge base and extent of internal resources and know us as a customer and how to handle our quirks and get the job done effectively."

Notable practitioners

Chip Gordon heads the firm's real estate practice. He is often sought after for his adept handling of property acquisitions, as well as development and financing. **Strengths:** *"Chip has very excellent command of the issues and the law and latest revisions thereto. He is one of the best communicators out there, both verbally and in writing when developing strategies."* *"Chip is a wonderful person to work with. He is very responsive, friendly, kind and respectful."* *"Chip gets it. He really does. He goes above and beyond."*

Other Ranked Lawyers

Charles Russell advises on a wide range of real estate matters, including commercial real estate sales and acquisitions, financing, leasing, zoning and land use.

Tax

Tax
Leading Firms
Band 1
Cleary Gottlieb Steen & Hamilton LLP
Cravath, Swaine & Moore LLP
Davis Polk & Wardwell LLP
Kirkland & Ellis LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Simpson Thacher & Bartlett LLP
Skadden, Arps, Slate, Meagher & Flom LLP
Sullivan & Cromwell LLP
Wachtell, Lipton, Rosen & Katz
Band 2
Debevoise & Plimpton LLP
Fried, Frank, Harris, Shriver & Jacobson LLP
Gibson, Dunn & Crutcher LLP
Latham & Watkins LLP
Milbank LLP
Proskauer Rose LLP
Weil, Gotshal & Manges LLP
Band 3
Akin
Cahill Gordon & Reindel LLP
DLA Piper LLP (US)
Goodwin
Mayer Brown LLP
McDermott Will & Schulte
Ropes & Gray LLP
Sidley Austin LLP
Willkie Farr & Gallagher LLP
Band 4
Baker McKenzie
Cadwalader, Wickersham & Taft LLP
Clifford Chance US LLP
Dechert LLP
Freshfields US LLP
HSF Kramer
Jones Day
Kostelanetz LLP
Morgan, Lewis & Bockius LLP
White & Case LLP
Band 5
A&O Shearman
Alston & Bird LLP
Eversheds Sutherland (US) LLP
Hogan Lovells US LLP
Linklaters
Massumi + Consoli LLP
Orrick, Herrington & Sutcliffe LLP
Paul Hastings LLP
Reed Smith LLP
Roberts & Holland LLP
Ruchelman P.L.L.C.
Ziering & Esman PLLC

Alphabetical order within each band. Band 1 is highest.

The editorial is in alphabetical order by firm name.

A&O Shearman

What the team is known for

A&O Shearman is recognized for its capabilities in structuring US and international tax transactions. The firm's client base includes multinational corporations in the pharmaceutical, energy, and banking sectors. The team also has experience advising on

cryptocurrency matters.

Strengths

"The firm has a strong understanding of the international tax issues arising from structured financial transactions."

"The group provides excellent and clear advice very promptly."

Work highlights

A&O Shearman advised Macquarie Asset Management in its \$1.8 billion sale of a North American and European public investments business to Nomura.

Notable practitioners

Lorenz Haselberger is an up-and-coming partner with broad tax capabilities. He is particularly noted for his expertise in financial products work.

Strengths: *"Lorenz is great for work concerning cryptocurrency and derivatives. He is a rising star."*

Akin

What the team is known for

Akin is noted for the sound advice it offers on the tax treatment of investment funds, as well as on the tax elements of capital market matters and international corporate restructuring. Its diverse client portfolio spans the finance, technology, pharmaceutical and energy industries.

Strengths

"The team is highly responsive and thorough in their research. Akin's deep-rooted knowledge of our company is invaluable."

Work highlights

Akin advised RP Management on its sale to Royalty Pharma for consideration of approximately \$1.1 billion in cash, stock and assumed debt.

Notable practitioners

Stuart Leblang is co-head of the firm's tax practice. He is regularly called upon by clients for his expertise in the tax aspects of complex business transactions. He works on both domestic and international matters. **Strengths:** *"Stuart is an exceptional attorney. He is extremely knowledgeable in the finer nuances of tax law and practice, and he understands how to work with clients commercially."*

Alston & Bird LLP

What the team is known for

Alston & Bird LLP offers an accomplished state and local practice handling matters for a range of clients. The firm's expertise covers income, franchise and business license taxes, among others. Clients include sports teams and retailers, and the group is able to offer additional expertise in transactional and tax litigation matters.

Strengths

"Almost everything we give the team is complex and sophisticated and we keep returning to it because it excels at such matters."

"Alston & Bird's key strengths include its expertise across a wide range of legal areas and a collaborative, team-oriented culture. Its attorneys are extremely knowledgeable and responsive."

"The team understands our business extremely well and are very commercial in its advice. It also has unmatched expertise across states in our very nuanced area of sales tax law and regulation."

Notable practitioners

Zachry Gladney is highly regarded for leading his clients through contentious state and local tax matters. He works with a range of clients, including software, manufacturing and publishing companies.

Strengths: *"He has a good rapport with the state agencies and a strong grasp of the relevant law. He is very knowledgeable and one of the top folks we work with."*

Matt Hedstrom advises a range of sizeable clients on state and local tax matters including audits and controversy, as well as general advisory work. **Strengths:** *"Matt is exceptional in every way. He understands the matter deeply and he can translate his advice accordingly. He is also not afraid to jump into numbers and spreadsheets."* **"Matt is wonderful. He is very responsive and I feel like I am really prioritized."** **Edward Tanenbaum** advises clients on the tax aspects of transactions, in particular advising companies being sold. **Strengths:** *"He is my go-to lawyer for very complex cross-border issues within the US."*

Baker McKenzie

What the team is known for

Baker McKenzie houses a strong team with significant experience advising on the tax elements of high-value corporate transactions. The firm also offers substantial capabilities in contentious matters, and acts for clients from a wide range of sectors, including technology, media and financial services. It is noted for the strength of its SALT practice and able to draw on the firm's national and global network for support in multijurisdictional matters.

Strengths

"What sets Baker McKenzie apart from others in the industry is its unique combination of technical excellence, strategic acumen and practical advocacy."

"Baker's ability to provide strong arguments with meticulous and complete legal responses to the jurisdictions is unmatched. The team makes itself available in times of urgency and does an exceptional job in communicating its arguments to both us and the tax authorities."

"The counsel we work with regularly handles complex legal issues thoughtfully and with care."

"The Baker McKenzie team always brings multiple specialists to the table to ensure there is coverage on all tax aspects when speaking to larger clients. It strategizes to determine the best possible outcome."

Work highlights

Baker McKenzie advised CVS Health Corporation on a number of state and local tax matters, including controversies in various states.

Notable practitioners

Maria Eberle is chair of the firm's New York tax group. She is recognized in the market for her notable expertise in state and local tax issues. She regularly represents clients in litigation as well as advising on tax planning. **Strengths:** *"Maria's work reflects a rare balance of technical mastery and business acumen. She understands not just the law, but the commercial realities and her ability to bridge those perspectives makes her an invaluable partner in high-stakes engagements."* *"Maria is knowledge-*

Tax		
Senior Statespeople and Eminent Practitioners		
Senior Statespeople: distinguished older partners	Peaslee James M. <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Eminent Practitioners
Cassanos Robert <i>Fried, Frank, Harris, Shriver & Jacobson</i>	Samuels Leslie B. <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Barr Neil J. <i>Davis Polk & Wardwell LLP *</i>
Gonzalez Edward E. <i>Skadden, Arps, Slate, Meagher</i>	Solomon Andrew P. <i>Sullivan & Cromwell LLP *</i>	Furci Peter <i>Debevoise & Plimpton LLP</i>
Mason Andrew S. <i>Sullivan & Cromwell LLP *</i>	Wollman Diana L. <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Watts Lisa G. <i>Latham & Watkins LLP *</i>
Leading Individuals		
Band 1	Jacobson Hillel N. <i>Weil, Gotshal & Manges LLP</i>	Cavanagh William G. <i>Norton Rose Fulbright (ORL) ◇</i>
Angelilli Lauren <i>Cravath, Swaine & Moore LLP</i>	Kniesly Brian <i>Gibson, Dunn & Crutcher LLP</i>	Cleary Erin <i>Debevoise & Plimpton LLP</i>
Farr Lucy W. <i>Davis Polk & Wardwell LLP *</i>	Krause Brian <i>Paul, Weiss, Rifkind, Wharton & Garrison LLP</i>	Connors Peter J. <i>Norris McLaughlin P.A. (ORL) ◇</i>
Goldring Stuart J. <i>Weil, Gotshal & Manges LLP</i>	Kreitman Robert M. <i>Sidley Austin LLP *</i>	Fargo Christopher <i>Cravath, Swaine & Moore LLP</i>
Hariton David P. <i>Sullivan & Cromwell LLP *</i>	Matays Steven <i>Freshfields US LLP</i>	Hevener Mary <i>Morgan, Lewis & Bockius LLP</i>
Holmes Joshua <i>Wachtell, Lipton, Rosen & Katz</i>	McGinley Elizabeth L. <i>Bracewell LLP (ORL) ◇ *</i>	Jewett Michelle <i>Mayer Brown LLP *</i>
Mollerus Michael <i>Davis Polk & Wardwell LLP *</i>	McRae William <i>Cleary Gottlieb Steen & Hamilton LLP *</i>	Kariyev Rafael <i>Debevoise & Plimpton LLP</i>
Nussbaum Amanda H. <i>Proskauer Rose LLP *</i>	Nugent Richard <i>Morrison Foerster (ORL) ◇</i>	Kelly Colin <i>Fried, Frank, Harris, Shriver & Jacobson LLP</i>
Paul Deborah L. <i>Wachtell, Lipton, Rosen & Katz</i>	Raab David S. <i>Latham & Watkins LLP *</i>	Lorch Steven <i>Weil, Gotshal & Manges LLP</i>
Rievman David <i>Skadden, Arps, Slate, Meagher & Flom</i>	Sontag Scott M. <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	May Thomas R. <i>Baker McKenzie</i>
Schnabel David H. <i>Davis Polk & Wardwell LLP *</i>	Wagman Philip <i>Clifford Chance US LLP</i>	Mugabi Frank <i>DLA Piper LLP (US)</i>
Schwartz Jodi J. <i>Wachtell, Lipton, Rosen & Katz</i>	Wang Eric <i>Sullivan & Cromwell LLP *</i>	Nance Russell <i>Mayer Brown LLP *</i>
Shulman Dean S. <i>Kirkland & Ellis LLP</i>	Weiss Romina <i>Goodwin *</i>	Narducci John <i>Orrick, Herrington & Sutcliffe LLP</i>
Sloan Eric <i>Gibson, Dunn & Crutcher LLP</i>	Wheeler Isaac J. <i>Sullivan & Cromwell LLP *</i>	Pae JoonBeom <i>Mayer Brown LLP *</i>
Swartz Linda Z. <i>Cadwalader, Wickersham & Taft LLP</i>	Band 4	Parker Susanna <i>Cleary Gottlieb Steen & Hamilton LLP *</i>
Band 2	Bazar Jason S. <i>Mayer Brown LLP *</i>	Rosen Dan <i>Baker McKenzie</i>
Braiterman Andrew H. <i>Hughes Hubbard & Reed (ORL) ◇</i>	Beck Noah <i>Weil, Gotshal & Manges LLP</i>	Rosow Stuart L. <i>Proskauer Rose LLP *</i>
Creamer Jr Ronald E. <i>Cravath, Swaine & Moore LLP *</i>	Bolotin Michael <i>Debevoise & Plimpton LLP</i>	Seaton Michael <i>Clifford Chance US LLP</i>
Factor Jason R. <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Curran William A. <i>Davis Polk & Wardwell LLP *</i>	Seragarian Paul <i>Clifford Chance US LLP</i>
Geller Marcy <i>Simpson Thacher & Bartlett LLP</i>	Frastai Robert <i>Weil, Gotshal & Manges LLP</i>	Sigmon Patrick E. <i>Davis Polk & Wardwell LLP *</i>
Hollender Victor <i>Skadden, Arps, Slate, Meagher & Flom</i>	Glenn Kevin <i>DLA Piper LLP (US)</i>	Tandler James <i>Reed Smith LLP</i>
Lawrence Endreny Pamela <i>Gibson, Dunn & Crutcher</i>	Goldstein Jonathan <i>Simpson Thacher & Bartlett LLP</i>	Tanenbaum Edward <i>Alston & Bird LLP *</i>
Leblang Stuart E. <i>Akin</i>	Goodman Corey <i>Davis Polk & Wardwell LLP *</i>	Tejeda Adam <i>K&L Gates (ORL) ◇ *</i>
Lutz John <i>McDermott Will & Schulte</i>	Holo Robert E. <i>Paul, Weiss, Rifkind, Wharton & Garrison</i>	Waldenberg Alan S. <i>McDermott Will & Schulte</i>
Mehlman Nancy <i>Simpson Thacher & Bartlett LLP</i>	Jordan Stephen <i>Debevoise & Plimpton LLP</i>	White Gavin A. <i>Skadden, Arps, Slate, Meagher & Flom LLP</i>
Miller David S. <i>Proskauer Rose LLP *</i>	Kestenbaum Russell J. <i>Milbank LLP</i>	Wolf Lary S. <i>Roberts & Holland LLP</i>
Peters Christopher <i>Willkie Farr & Gallagher LLP</i>	Light Russell S. <i>Simpson Thacher & Bartlett LLP</i>	Wright P. Bruce <i>Eversheds Sutherland (US) LLP *</i>
Samuels Jeffrey B. <i>Paul, Weiss, Rifkind, Wharton</i>	Milgrim Joshua <i>Dechert LLP *</i>	Young Drew <i>DLA Piper LLP (US)</i>
Schuur Peter F. G. <i>Debevoise & Plimpton LLP</i>	Miller Michael <i>Roberts & Holland LLP</i>	Zak Ari <i>Simpson Thacher & Bartlett LLP *</i>
Shapiro David I. <i>Fried, Frank, Harris, Shriver & Jacobson</i>	Mungovan Kara <i>Davis Polk & Wardwell LLP *</i>	Zarin Richard <i>Morgan, Lewis & Bockius LLP *</i>
Skarlatos Bryan C. <i>Kostelanetz LLP</i>	Nardini Ron G. <i>Vinson & Elkins LLP (ORL) ◇</i>	Up-and-coming individuals
Stange Eiko <i>Wachtell, Lipton, Rosen & Katz</i>	Rahimi-Laridjani Eschi <i>Milbank LLP</i>	Casale Marc <i>DLA Piper LLP (US)</i>
Teti II J. Leonard (Len) <i>Cravath, Swaine & Moore LLP</i>	Resstick Abraham <i>HSF Kramer</i>	Davis Andrew <i>Paul Hastings LLP *</i>
Walker Andrew R. <i>Milbank LLP</i>	Roman Christopher <i>Ropes & Gray LLP *</i>	Goldman Ethan <i>Davis Polk & Wardwell LLP *</i>
Wang Davis J. <i>Sullivan & Cromwell LLP *</i>	Rusman Jared M. <i>Kirkland & Ellis LLP</i>	Haselberger Lorenz <i>A&O Shearman</i>
Zablotsky Sara B. <i>Kirkland & Ellis LLP</i>	Sannicandro Lawrence <i>Pillsbury</i>	Kool Adam <i>Kirkland & Ellis LLP</i>
Band 3	Schwed Mark <i>Kirkland & Ellis LLP *</i>	Ravichandran Arvind <i>Cravath, Swaine & Moore LLP *</i>
Benedict Philippe <i>McDermott Will & Schulte</i>	Uffner Jeffrey <i>Hogan Lovells US LLP</i>	Reisberg Rachel <i>Wachtell, Lipton, Rosen & Katz</i>
Brause Christian <i>Sidley Austin LLP *</i>	Weiss William J. <i>Goodwin *</i>	Silber Gary <i>Paul Hastings LLP *</i>
Brown James <i>Ropes & Gray LLP</i>	Zhang Libin <i>Fried, Frank, Harris, Shriver & Jacobson LLP *</i>	Slansky Aliza <i>Davis Polk & Wardwell LLP *</i>
Fedida Meyer <i>Cleary Gottlieb Steen & Hamilton LLP</i>	Band 5	Staples Sophie <i>Simpson Thacher & Bartlett LLP *</i>
Goldner Saren <i>Eversheds Sutherland (US) LLP *</i>	Allison Mark <i>Caplin & Drysdale, Chartered (ORL) ◇</i>	Waltuch Noam M. <i>Sidley Austin LLP *</i>
Herzog Barry <i>HSF Kramer</i>	B Purcell Andrew <i>Simpson Thacher & Bartlett LLP *</i>	
Horowitz Craig M. <i>Cahill Gordon & Reindel LLP</i>	Capps Pamela <i>HSF Kramer</i>	

* Indicates individual with profile.

◇ (ORL) = Other Ranked Lawyer.

Alphabetical order within each band. Band 1 is highest.

able and communicative when it comes to state tax matters. She is always up for a challenge, and truly cares about her clients and how the changing tax law is affecting them." "Maria is a good advocate, sensible and experienced. She knows how to position our company well for any potential upcoming litigation." **Lindsay LaCava** is well regarded for her representation of clients in state and local tax matters. She is adept at handling litigation as well as advising on the tax aspects of business transactions. **Strengths:** "Lindsay exemplifies the caliber of counsel we look for in trusted advisers. She brings deep technical expertise, measured judgment and a

calm, strategic presence to even the most complex matters." "Lindsay is highly technical. I am always impressed with her ability to assess an issue and develop a plan." Thomas May is recognized for his broad tax capabilities, which include tax planning, transactional and controversy matters. His client base includes large multinational corporations. **Strengths:** "Tom is very well-respected in the marketplace." **Dan Rosen** has a notable practice that includes advising on tax controversies. He regularly works on international matters, in addition to US tax issues. **Strengths:** "Dan is very knowledgeable in procedural matters. He is excellent in managing

cases at each step of the way."

Blank Rome LLP

What the team is known for

Blank Rome is a respected team with notable expertise in SALT matters. The firm regularly advises clients on the tax aspects of M&A, joint venture arrangements and reorganizations. Its sector expertise covers retail, energy and food and beverages.

Strengths

"The firm has in-depth knowledge of complex state and local tax issues across multiple jurisdictions." "Blank Rome has the experts in state and local tax.

Tax: State & Local	
Leading Firms	
Band 1	
Alston & Bird LLP	
Baker McKenzie	
Blank Rome LLP	
Hodgson Russ LLP	
McDermott Will & Schulte	
Band 2	
DLA Piper LLP (US)	
Eversheds Sutherland (US) LLP	
Jones Walker LLP	
Mayer Brown LLP	
Pillsbury	
State Tax Law LLC	
Senior Statespeople	
Senior Statespeople: distinguished older partners	
Rosen Arthur R. <i>McDermott Will & Schulte</i>	
Slomka Irwin M. <i>Blank Rome LLP</i>	
Leading Individuals	
Band 1	
Eberle Maria. <i>Baker McKenzie</i>	
Fields Craig B. <i>Blank Rome LLP</i>	
McLoughlin Alysse. <i>Jones Walker LLP</i>	
Robinson Leah. <i>Mayer Brown LLP</i> *	
Simonetti Marc. <i>State Tax Law LLC</i> *	
Band 2	
Atkins Zachary. <i>Pillsbury</i>	
Friedman Ted W. <i>Eversheds Sutherland (US) LLP</i> *	
George Stefi. <i>Akerman LLP (ORL)</i> ◇	
Gladney Zachry. <i>Alston & Bird LLP</i> *	
Hamme Evan. <i>Pillsbury</i>	
Hedstrom Matt. <i>Alston & Bird LLP</i> *	
Hilkin Michael. <i>McDermott Will & Schulte</i>	
Johnson Nicole. <i>Blank Rome LLP</i>	
LaCava Lindsay. <i>Baker McKenzie</i>	
Leavy Richard A. <i>Sidley Austin LLP</i> *	
Lipari Joseph. <i>Roberts & Holland LLP</i>	
Newmark Mitchell A. <i>Blank Rome LLP</i>	
Noonan Tim. <i>Hodgson Russ LLP</i>	
Pope David. <i>DLA Piper LLP (US)</i>	
Reed Jeffrey. <i>Kilpatrick Townsend & Stockton (ORL)</i> ◇	
Zavaglia Cosimo. <i>Morgan, Lewis & Bockius LLP</i> *	
Up-and-coming individuals	
Chittiappa Aruna. <i>Pillsbury</i>	
* Indicates individual with profile.	
◇ (ORL) = Other Ranked Lawyer.	
Alphabetical order within each band. Band 1 is highest.	

They are the national leaders in state and local tax. They combine their deep knowledge of our business with the complexity of state tax law that results in favorable outcomes."

"The firm has strong relationship building with clients and state and local government officials. It is able to take complex tax issues and break them down into easy to understand pieces."

"The team has state tax experience, seasoned litigators and a firm understanding of many tax issues across different industries."

Work highlights

Blank Rome represented Synchrony Financial in an appeal to the Office of Hearing Examiners.

Notable practitioners

Irwin Slomka is adept at handling state and local tax controversies. His sector expertise covers banking, telecommunications and healthcare. **Strengths:** "Irwin is an excellent tax practitioner." Craig Fields

is noted for his extensive experience representing clients in state and local tax disputes. He is a go-to practitioner for issues concerning income tax and sales and use tax, among other levies. **Strengths:** "Craig is an outstanding attorney. He understands our business and provides outstanding client service. He provides great analysis of tax issues and practical sound advice." "Craig always takes time to understand the business and the issues that we are attempting to work through. His responsiveness is outstanding and his ability to connect with everyone involved in an issue is excellent." "Craig is an outstanding advocate. He is at the forefront of the ever-evolving state and local tax landscape." **Nicole Johnson** is recognized for her deep expertise in state and local tax controversy matters. **Strengths:** "Nicole really understands the clients she engages with and is very analytical. She is great at analyzing the tax law and developing litigation strategies." "Nicole is always extremely responsive and takes the time to make sure she deeply understands any issues and related ramifications as we work toward resolutions." "Nicole is a highly competent attorney in the SALT space. She provides very good advice and practical solutions." Mitchell Newmark is the cochair of the SALT practice and represents clients in a range of tax disputes and refund claims in front of the tax authorities. **Strengths:** "Mitchell is an excellent negotiator."

Cadwalader, Wickersham & Taft LLP

What the team is known for

Cadwalader, Wickersham & Taft LLP counts taxation of financial products, corporate transactions and commodities matters as key strengths. The firm acts for an impressive array of clients such as pharmaceutical companies and financial institutions. It also handles the structuring of securitization vehicles, with enviable experience of mortgage-backed and asset-backed securitizations.

Strengths

"CWT understands thoroughly the markets in which it is active and is able to fine tune legal advice to address the specific situation. Emails are answered very quickly and telephone calls are immediately returned."

Work highlights

Cadwalader, Wickersham & Taft LLP represented AITi Tiedemann Global in securing a strategic investment of up to \$450 million in growth capital from Allianz X and Constellation Wealth Capital.

Notable practitioners

Linda Swartz leads the tax offering at the firm. She has a wealth of experience in tax matters, including those relating to bankruptcies and high-value corporate transactions. **Strengths:** "Linda is excellent. She is a very astute business adviser with good legal judgment." "Linda is a force of nature. I have never known a lawyer as ferociously protective of her clients." "Linda is as good as they come and a talented negotiator."

Cahill Gordon & Reindel LLP

What the team is known for

Cahill Gordon & Reindel LLP is a well-regarded tax practice known for specializing in issues arising from capital markets transactions. Works with the firm's market-leading banking and finance team, frequently representing financial institutions as

underwriters of debt offerings.

Strengths

"The firm is very knowledgeable about the technical tax issues involved in debt investments and credit funds. Cahill does a ton of work in the space and has a good view of the market."

"Cahill is always available to deal with queries and discuss any matters."

"The team stands out due to its subject matter expertise, high quality of work and practical deal sense."

"Their tax team is practical and business-oriented."

"The attorneys at Cahill are total experts in M&A and tax strategy."

Work highlights

Cahill Gordon & Reindel represented Slingshot Finance in connection with its sale to Magic Eden.

Notable practitioners

Craig Horowitz is a tax practitioner with notable experience in transactional work. He counts financial institutions as key clients. **Strengths:** "Craig is extremely smart and technically superb." "I have always thoroughly liked working with Craig. He tries to consider matters from all angles and takes the client through any concerns whilst always offering a solution." "Craig is a fantastic adviser. He is smart, easy to work with and he knows the private credit market inside out."

Cleary Gottlieb Steen & Hamilton LLP

What the team is known for

Cleary Gottlieb Steen & Hamilton LLP offers a broad and highly accomplished practice with proven tax advisory skills and great judgment in forming creative structures. Noted for effective advice on fund formation and financial products, as well as corporate M&A and cross-border matters, the practice offers additional expertise in resolving tax controversy matters. It is especially well equipped to service large multinationals, including financial institutions and investment funds.

Strengths

"Cleary has invested time and effort over years to develop a deep understanding of our organization including our priorities and sensitivities. I am impressed at how it continues to invest in this relationship in a way that few other firms do."

"Cleary is a very creative firm. Its attorneys are responsive, clear and concise in their answers."

"Cleary has top-tier tax talent that is highly technical and user-friendly. The quality of its advice is excellent."

"The firm consistently demonstrated exceptional responsiveness and a strong blend of technical and commercial acumen. Its attorneys are highly effective negotiators and remarkably easy to work with, even on complex transactions under tight timeframes."

Work highlights

Cleary Gottlieb Steen & Hamilton LLP represented Medtronic in the separation of its diabetes care business into a new standalone company, MiniMed.

Notable practitioners

James Peaslee is an experienced tax practitioner who is senior counsel at the firm. He regularly works with clients on structured finance matters. Leslie Samuels is noted for his wide-ranging experience across the full spectrum of tax matters, both international and domestic. Diana Wollman is a senior

counsel who is experienced in transactional matters as well as controversy work. She is also adept at handling cross-border work. Jason Factor comes recommended for his expert advice on the tax aspects of high value corporate transactions. His clients include private equity firms and hedge funds.

Strengths: "Jason is a phenomenal tax lawyer. He's creative, commercial and really understands us." "Jason has deep technical expertise, is incredibly commercial and wickedly smart." "He is one of the most creative tax partners and is practical in his advice." **Meyer Fedida** is sought after by clients for his technical and practical skills in tax aspects of transactions. His practice sees him handle M&A and fund formations, among other tax matters. **Strengths:** "Meyer is fantastic and I would enthusiastically recommend him to anyone." "I would, and often do, bet my reputation on the thoughtful advice and positions he takes." **William McRae** focuses his practice on advising corporations on the tax aspects of transactional matters. His expertise covers deals such as acquisitions, fund formation and restructurings. **Strengths:** "Billy is very strong on complex and knotty issues. If you need to run a very nuanced technical issue by someone, he is the first call." "Bill is superb. He provides a top quality service, with first rate technical knowledge combined with great commercial judgment." "Bill is incredible. He is practical, knowledgeable and responsive." **Susanna Parker** is a tax partner recognized for her expertise in fund-related taxation. **Strengths:** "Susanna is a terrific partner to our firm. She looks around corners and gives matters adequate consideration." "Susanna is extremely intelligent, thoughtful with regards to drafting and connects the legal technical side with the business side."

Clifford Chance US LLP

What the team is known for

Clifford Chance LLP is a popular choice of counsel in transactions involving real estate investment and the structuring of REITs. The firm's financial products expertise covers CLOs, derivatives and insurance, and offers additional experience in open-end funds, joint ventures and tax controversy matters.

Strengths

"The firm stands out due to its knowledge of the tax code, ability to simplify US tax matters for non-US professionals and for its timely communication."

"The firm's tax department distinguishes itself through a combination of technical depth, commercial awareness and exceptional responsiveness."

"This group has a uniquely broad command of consumer credit, structured finance and fund-related tax issues, allowing them to advise seamlessly across the full lifecycle of our transactions."

"The firm stands out due to its expertise within the REIT space and great client service."

"The firm is at the very top in technical expertise and strategic thinking."

Work highlights

Clifford Chance advised Informa on the combination of its Informa Tech digital businesses with Tech-Target.

Notable practitioners

Philip Wagman offers vast experience in transactional tax issues. He often advises on matters relating to cross-border M&A. **Strengths:** "Philip

is a brilliant lawyer and very practical." "Philip is extremely intelligent, technical and creative." "Philip is an excellent attorney. He will work hard to analyze the issues in order to reach the correct conclusion and knows how to help get the deal done."

Michael Seaton comes recommended for his expertise in real estate matters. He also wins praise for his tax work on investment fund issues. **Strengths:** "Mike is renowned as the go-to person on all things US tax focused in the offshore reinsurers space. He has a world of knowledge around it and delivers very complex, highly technical advice in an easy to understand manner." **Paul Seraganian** has broad transactional experience across the tax arena. He is skilled in advising clients on cross-border M&A deals and financings. **Strengths:** "Paul is a trusted and valued adviser. He has a unique ability to distill complicated tax concepts and bridge those concepts to our circumstances. He can explain to non-tax business people the implications of decisions." "Paul is commercial, practical and great to work with." "Paul has an extensive knowledge of the tax code and how it applies to and impacts our business. His timely responses and ability to simplify complex tax matters have proved invaluable for our organization."

Cravath, Swaine & Moore LLP

What the team is known for

Cravath, Swaine & Moore LLP represents a market-leading and premium-quality practice, noted for keen client advocacy and providing a highly responsive service in transactional tax planning, including partnership matters. It offers vast knowledge in capital markets transactions, including IPOs by US and non-US issuers and SEC-registered offerings. The firm has an adept handling of cross-border matters and particular strength in financing structures. It remains a popular choice for REIT transactions and spin-outs.

Strengths

"The team has a breadth and depth of tax knowledge and practical experience that is increasingly rare. That makes it uniquely placed to identify issues and potential snags."

"The team has a deep understanding of taxation and therefore are able to advise on ways to minimize tax and offer assurances in the ways we handle our compliance and planning."

"Cravath has a deep expertise in complex transactions and separations. The experience of Cravath lawyers with large and complex matters is unparalleled."

"Cravath stands out for its technical expertise and best in class client service."

"Cravath's tax attorneys are responsive and collaborative. They bring technical expertise together with real world experience. They are creative problem-solvers."

Work highlights

Cravath, Swaine & Moore LLP provided tax advice to Wiz, as regulatory counsel, in connection with its pending \$32 billion acquisition by Google.

Notable practitioners

Lauren Angelilli is the head of Cravath's tax team. She has impressive experience advising corporations on the tax aspects of M&A. **Strengths:** "Under Lauren's leadership, the Cravath tax department has been recognized as a leader in the industry for many

years. Lauren's blend of deep technical expertise and commercial understanding provides for an ideal client experience and ability to move highly complex transactions across the finish line." Ronald Creamer is noted for his strong capabilities in complex cross-border tax matters and frequently represents clients in M&A. **Strengths:** "Ronald is extremely personable, user-friendly and thoughtful." Leonard Teti regularly advises clients on the tax aspects of M&A and other corporate transactions. He acts for clients from a diverse array of sectors, ranging from mining and chemicals to insurance and pharmaceuticals. **Strengths:** "His level of service, tax expertise and responsiveness is second to none and highly appreciated." "Len is a market leader and foremost expert in large and complex separation transactions." "Len's level of service to his client is one of the best. He takes the time to get to know the client on a personal level, which helps facilitate a strong working relationship." **Christopher Fargo** is an accomplished tax lawyer who advises clients on the tax aspects of large transactions, reorganizations and joint ventures. **Strengths:** "Christopher provides great client service and is a leading expert in complex areas such as private equity and partnership taxation." "Chris is an outstanding tax partner in all respects. His advice and service leaves no room for improvement." "Chris is an exceedingly calm guy and has very, very good judgment."

Arvind Ravichandran is an up-and-coming partner at Cravath, Swaine & Moore. He is recognized for his transactional tax expertise, where his experience includes working on high-value acquisitions and spinoffs. **Strengths:** "Arvind is my go-to guy for complex tax matters. I always feel reassured when I reach out about areas that are extremely complex, namely international taxation." "Arvind is extremely responsive and his knowledge of complex tax laws is excellent." "He is extremely knowledgeable and sophisticated, able to clearly explain complex issues and is great at coming up with creative solutions."

Davis Polk & Wardwell LLP

What the team is known for

Davis Polk & Wardwell LLP is a marquee domestic and international tax practice, covering the spectrum of tax planning and controversy for its impressive multinational client base. The firm is highlighted for its extensive expertise in financial products and capital markets, and regularly advises on the tax implications of major bankruptcies and real estate transactions.

Strengths

"The group has amazing depth in highly complex US tax technical matters anchored to robust experience and practical insights."

"The firm's tax department is very deep and experienced. It has done a great job in developing talent and are top-notch in every area of tax law."

"The team has an extremely strong strategic mindset and commercial insight coupled with very strong legal skills."

"The firm has world class expertise in the tax structuring of M&A transactions."

"The group provides top-notch advice we can bank on."

Work highlights

Davis Polk & Wardwell LLP advised Comcast Corporation on tax aspects of its creation of a new pub-

licly traded company called Versant.

Notable practitioners

Neil Barr offers vast experience in transactional tax matters, regularly advising clients on domestic and cross-border M&A, spin-outs and sales. He acts as the firm's chair and managing partner.

Strengths: "Neil is a trusted adviser. He is deeply knowledgeable, has reliable judgment and is highly responsive. He is the person I call with my biggest, most sensitive legal questions." Lucy Farr continues to be a go-to for financial institutions seeking counsel on the development of financial products. She also has notable expertise in cross-border matters.

Strengths: "Lucy is consistently excellent." **Michael Mollerus** is a well-regarded tax practitioner with commendable expertise in M&A and other corporate transactions. His client roster includes private equity firms. **Strengths:** "Michael is really smart, thoughtful and responsive." "He is the best tax lawyer in NYC." David Schnabel is highly regarded for his skilled handling of tax matters. He regularly acts for clients, including private equity firms and energy companies, on high value M&A.

Strengths: "David has an amazing breadth of knowledge, problem-solving abilities and an ability to give clear understandable advice in real time." "David is really excellent. He is one of the leaders in the United States for partnership taxation."

"He is my favorite tax adviser." William Curran advises on a range of tax work. He is particularly adept at cross-border matters, including restructuring and mergers, for both public and private clients.

Corey Goodman has a growing practice which includes advising clients on federal tax matters. He also handles tax issues revolving around transactions such as M&A and joint ventures.

Strengths: "Corey is incredible. He really knows his stuff. He is practical, creative and explains complex tax issues in understandable terms." **Kara Mungovan** wins praise from clients and peers alike for her work on complex corporate transactions. She frequently works on M&A, capital markets deals and financings.

Strengths: "Kara is very technically strong. We are always confident in the advice that she provides." "Kara is a quintessential DPW partner. She has deep subject matter expertise in M&A. She is very thoughtful and analytical, but also a great team player."

"Kara has an exceptional ability to explain highly complex concepts in a clear and understandable way. Her technical expertise is outstanding and she provides insightful advice on issues that may not be immediately apparent. She is also forward-thinking, anticipating challenges and opportunities before they arise."

Patrick Sigmon is a talented partner highlighted for his expertise in complex M&A and restructurings. His client base includes prominent public and private companies.

Strengths: "An absolute rockstar. He is a professional problem-solver to be trusted on all accounts. He is a personified bucket of water to put out fires."

Ethan Goldman is an up-and-coming partner in the tax team, adept at handling a wide range of transactions, including cross-border M&A deals, joint ventures and partnership investments. **Strengths:** "Ethan is at the top of the next generation of tax lawyers. He has great judgment, is responsive and willing to take the time to truly understand all issues and provide great advice." "Ethan is very thoughtful, sharp and knows his stuff." "Ethan is very respon-

sive and able to communicate complex issues very well. He connects the dots on different issues and experiences."

Aliza Slansky is a rising star in the tax department, recognized for her skills advising clients on a variety of transactions, including M&A deals and IPOs. **Strengths:** "Aliza is a rigorous thinker on tax products." "Aliza is a trusted advisor who quickly understands the relevant transaction and can provide both comprehensive and understandable tax advice in a short timeframe."

Debevoise & Plimpton LLP

What the team is known for

Debevoise & Plimpton LLP is home to a notable team of practitioners with impressive experience across international and domestic tax. It regularly advises on complex tax planning and M&A matters, and is accomplished in investment fund formation and insurance matters. With offices in New York, London and Paris, the firm offers enviable experience advising a diverse client roster on cross-border tax.

Strengths

"I think managing complex work is one of the firm's standout features. We always go to it for our more complex work."

"The firm is distinguished by its deep subject matter expertise and knowledge of market transactions and practice. Its is able to spot and pinpoint issues and identify creative solutions to resolve them."

"The tax team at Debevoise exemplifies what it means to put client service first. The team is always focused on providing sound, practical advice in a timely manner. Furthermore, the depth and continuity of the team ensures consistency and efficiency in the outcomes."

"The group is very knowledgeable on industry matters and the relevant legal subject matters. It is very responsive and detail-oriented."

"Debevoise is strong technically but also provide commercially practical advice. It is responsive and are intently focused on client service."

Work highlights

Debevoise & Plimpton advised Warner Bros. Discovery in separating the company into two publicly traded companies: Streaming & Studios and Global Networks.

Notable practitioners

Peter Furci acts as the firm's presiding partner. He is known for working on behalf of private investment funds as well as handling large-scale corporate transactions.

Strengths: "Peter is an extremely talented tax practitioner." Peter Schuur is chair of the firm's global tax practice. He offers notable expertise handling corporate transactions on behalf of clients in the insurance sector, including M&A.

Strengths: "Peter is not only a wonderful lawyer but also an exceptional adviser. I trust and rely on his judgment, which is always thoughtful, pragmatic and sound." "Peter is widely recognized as one of the leading authorities in our industry. What sets him apart is not just his technical mastery, but his ability to break down complex issues and topics making them accessible and actionable." "Peter has really great experience and he always knows what is happening next."

Michael Bolotin works with clients on tax aspects of private equity fund formation and real estate joint ventures. He also handles REIT and equipment finance-related tax work. **Strengths:**

"Michael is amazing. He is commercial, practical and gets to the heart of issues quickly." "Michael is a knowledgeable tax professional who is aware of the business needs of the firm. He is responsive and able to effectively communicate to different professionals who may have varying levels of tax knowledge." "Michael is creative and has a wide breadth of market knowledge."

Stephen Jordan is a talented tax practitioner who counts major private equity firms and investment managers among his stable of clients. He advises on the tax aspects of M&A and fund-raising.

Strengths: "Stephen is an expert in credit fund transactions. He is super smart." "Stephen is knowledgeable and intuitive. He is a pleasure to work with." "Stephen brings a lot of in-depth expertise of the industry and he is a very good thought partner in thinking through complex issues."

Erin Cleary is noted for her skills handling the tax aspects of high-value transactions. **Rafael Kariyev** is a sophisticated tax partner, advising on tax planning in connection with private equity fund formation and M&A transactions.

Strengths: "Rafael is an expert in many areas and brings a practical, solution-oriented approach to his work. He is responsive, thoughtful and thorough in all engagements."

"Rafael is my most trusted tax adviser. He has an exceptional ability to simplify highly complex tax issues, making them clear and actionable. His dedication is unmatched, he works tirelessly to ensure that every detail is addressed and that advice is both technically sound and commercially practical." "Rafael has consistently delivered exceptional guidance on complex tax structuring and transactional matters. His technical expertise is matched by a deep understanding of market practices."

Dechert LLP

What the team is known for

Dechert LLP offers a highly respected tax team operating in a number of high-level transactions. The firm maintains an enviable list of clients in the private equity sector, including major sponsors and their portfolio companies. It also works with SEC-registered investment management companies in tax-based transaction structuring.

Strengths

"The firm is distinguished due to its high level tax expertise combined with all the high level business legal advice we needed."

"The firm understands our perspective and approach to M&A acquisitions and also navigates the multiple layers of stakeholders."

"The team is responsive and recognizes the urgency of tasks and speed at which we need resolution."

"Without question, what distinguishes the firm is its team's commercial sensibilities."

"The Dechert team has shown a great combination of deep technical expertise with an unmatched commercial awareness that helps inform a pragmatic approach."

Work highlights

Dechert LLP represented the Special Committee of Enfusion in connection with the sale of the Enfusion to Clearwater Analytics Holdings.

Notable practitioners

Joshua Milgrim assists clients with tax implications of transactions such as M&A. His clients include US and international companies. **Strengths:** "Josh provides invaluable counsel on tax issues associ-

ated with fund structuring. He is creative but also pragmatic." "Josh is a trusted tax adviser and is very thoughtful in his approach. He works in a very collaboratively way."

DLA Piper LLP (US)

What the team is known for

DLA Piper LLP is a notable team with a wide range of experience in complex tax matters. It regularly advises clients on the tax aspects of corporate transactions, such as mergers, acquisitions and the formation of joint ventures and also offers assistance with audits, appeals and litigation. The firm is highlighted for its strong global network of offices.

Strengths

"The group stands out for its industry subject matter expertise. The team is able to provide guidance on complex matters with a quick turnaround."

"The firm stands out for its deep industry knowledge combined with its ability to transact quickly and efficiently."

"The ability of the DLA tax team to delve into so many areas is invaluable. It can provide the most creative advice without missing big issues."

"As a group, it offers an exceptionally high level of client service. Its attorneys are extremely responsive, timely and take great care of their clients."

"It is a fantastic team of lawyers from a technical standpoint. The team is proactive, creative and client-service oriented."

Notable practitioners

David Pope is recognized for his ability to represent clients in all aspects of state and local tax, including controversy, litigation, planning and restructuring matters. **Strengths:** "David is knowledgeable and has given our company results on tax issues. He is easy to talk through complex issues with." "David is a SALT expert. He is responsive and knowledgeable." **Kevin Glenn** is highlighted for his experience in tax planning and restructuring matters. He also wins praise for his ability to handle controversy matters. **Strengths:** "Kevin is the best international tax practitioner in the USA. He is one of the brightest minds in the space. He is very commercial and practical." "Kevin's expertise and experience are exceptional and have added considerable value to several of our projects." "He is one of the most exceptional international tax minds in the US." **Frank Mugabi** is a strong tax practitioner who focuses on the tax aspects of corporate transactions. **Strengths:** "Frank is incredibly smart and has a great depth and breadth of tax experience." "Frank is very adept at developing solutions. He is extremely technical but also has the ability to apply the rules practically and to develop creative solutions." **Drew Young** is a well-regarded tax lawyer, skilled in advising on financing and M&A transactions. **Strengths:** "Drew knows his area of incentives and credits better than anyone. He stays current and has really helped us navigate the changing landscape for energy credits." "Drew has helped us navigate radical tax changes and has been immensely helpful." **Marc Casale** is known for his work guiding domestic and international clients through a range of tax matters. **Strengths:** "Marc's breadth and depth of knowledge is so valuable as the goal posts in the area keep moving." "Marc is extremely smart from a technical standpoint and provides great client service." "Marc is great to work with. He is highly

knowledgeable and practical."

Eversheds Sutherland (US) LLP

What the team is known for

Eversheds Sutherland LLP regularly advises large corporations on tax issues relating to high-profile transactions. The firm is also experienced in handling contentious tax matters. Its client base includes high-profile software and telecommunication companies.

Strengths

"The team is responsive and attuned to clients' needs."

"Eversheds Sutherland stands out for its deep expertise in state tax controversies, strategic and practical approach to litigation and audit defense, and strong multi-jurisdictional capability. Its collaborative and responsive partnership ensures timely guidance and effective resolution of complex matters."

"The attorneys we work with are technically proficient and have unparalleled breadth of experience in the state tax controversy arena."

"The firm consistently provides detailed technical analysis and practical options to resolve issues."

"The team is composed of highly skilled professionals with diverse backgrounds and specialized knowledge, enabling it to address a wide range of legal issues across multiple jurisdictions."

Work highlights

Eversheds Sutherland represented Verizon before the New York Tax Appeals Tribunal.

Notable practitioners

Ted Friedman is recognized for his expertise across the full gamut of state and local tax matters, including controversy, planning and transactional work. He counts household names among his client roster. **Strengths:** "Ted is highly responsive, collaborative, technically excellent and provides clear guidance and insight to multi-jurisdictional tax controversies." "Ted is very dependable, a team player, responsive and a technical expert." "Ted is so responsive and always aware of what is going on in the market." **Saren Goldner** has broad experience in tax matters, including capital markets transactions and issues involving the insurance sector. She is particularly experienced in working with non-US insurance companies and investors. **Strengths:** "Saren is a gem, a person of intelligence and integrity. A rare jewel." "Saren is practical in her guidance and easy to work with." "Saren is second to none in this space. She is so easy to deal with and knowledgeable, with her finger on the pulse." "Saren never ceases to amaze me with her depth of knowledge and responsiveness." **Bruce Wright** assists with a range of tax issues. He has further expertise in insurance law matters. **Strengths:** "Bruce brings a wealth of experience in handling sophisticated legal challenges, providing sound and well-founded legal advice based on accurate and relevant legal facts. He cares about helping his clients succeed and is committed to delivering practical solutions that protect client interests."

Freshfields US LLP

What the team is known for

Freshfields US LLP represents a range of clients including private equity firms, investment banks and energy companies in significant transactions.

Its expertise covers deals such as M&A, IPOs and joint ventures. The firm is well equipped to handle cross-border matters, supported by a network of international offices.

Strengths

"The transactions were complex and their ability to simplify it was commendable."

"The Freshfield's tax team stands out for their extensive experience and ability to deliver not just technically correct answers, but commercially practical solutions that align with the broader deal objectives."

"Their experience and expertise has enabled them to handle complex matters, especially as it relates to our project."

Work highlights

Freshfields advised Merck on its pending \$10 billion acquisition of Verona Pharma.

Notable practitioners

Steven Matays has broad transactional capabilities, with a focus on M&A deals. He advises clients on both US and international tax matters.

Strengths: "Steven has been my go-to guy. He is highly respected, responsive and highly commercial." "Steven has great experience in M&A deals. His input was fantastic."

Fried, Frank, Harris, Shriver & Jacobson LLP

What the team is known for

Fried, Frank, Harris, Shriver & Jacobson LLP handles all forms of corporate transactions, including M&A and dispositions, spin-outs, and joint ventures. Its expertise covers hedge fund and private equity fund formations and tax issues associated with financings. Clients include leading retailers, private equity firms and telecommunication companies.

Strengths

"The attorneys at Fried Frank are leaders in the field, especially in the fund finance area. They are exceptional and really lead the market."

"The firm stands out for its creativity and a great sense of what really matters from a business standpoint. It is able to very clearly communicate risks and rewards of different structural approaches"

"The team is easy to work with and good at translating complicated tax problems into easily understandable terms. Its attorneys are very responsive and efficient."

Work highlights

Fried, Frank, Harris, Shriver & Jacobson LLP acted as counsel to Blackstone Real Estate in acquiring a stake of 1345 Avenue of the Americas.

Notable practitioners

Robert Cassanos wins praise from clients and peers alike for his significant experience in complex tax issues. He regularly handles sophisticated real estate transactions. **David Shapiro** is chair of the tax practice. He continues to be a go-to for his expertise in tax matters in the private equity space. **Strengths:** "He is an exceptional tax lawyer with deep expertise. A real leader in the field." "He is a wonderful tax lawyer who I would work with any day." "David has deep knowledge of the law surrounding treaty funds. He is able to get into the deep, nitty gritty of treaty patterns." **Libin Zhang** advises clients on a wide range of taxation work, spanning corporate, real estate and general tax

matters. He represents companies and trusts both domestically and abroad. **Strengths:** *"Libin is an encyclopedia of knowledge." "Libin is so incredibly smart and very creative when finding solutions or analogizing to different transactions." "Libin has a high level of expertise, explanation and character."*

Colin Kelly advises clients on the tax aspects of a range of matters including fund formation, M&A and investments. **Strengths:** *"Colin is really technical and detail-oriented, but balances that with commerciality." "Colin is remarkably timely and attentive without sacrificing quality."*

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher LLP is a growing team enjoying increasing recognition for its tax offering. Advises on private equity investments, joint venture structuring and capital markets matters. Diverse client portfolio across the energy, financial services and real estate sectors. It is experienced with both domestic and international tax systems.

Strengths

"Gibson has a wealth of knowledge on M&A transactions, always providing sound, market-guided advice."

"The firm is extremely responsive to the needs of its clients."

"The firm consistently delivers exceptional service in navigating complex and sophisticated tax issues, particularly within the renewable energy sector. Its deep technical expertise enables it to interpret intricate regulatory guidance with clarity and precision."

"Gibson Dunn stands out because the attorneys don't just analyze the code but they think strategically about how tax interacts with business goals, deal timelines and regulatory risks. That kind of practical, solution-driven mindset is something clients really value."

Work highlights

Gibson, Dunn & Crutcher LLP advised AT&T Services, Inc. on several transactions including a \$7.6 billion sale of AT&T's remaining 70% stake in DirecTV to TPG Capital.

Notable practitioners

Eric Sloan's practice encompasses high-value M&A and IPOs. He is also noted for his impressive client list, which includes numerous private equity firms. **Strengths:** *"Eric is very good technically and thorough. He is one of the foremost partnership tax lawyers in the country." "Eric is simply one of the smartest tax professionals. He has a long-term and deep practice which allows him to call on his experience when advising his clients." "Eric is the person you want in your corner."* Pamela Endreny maintains a broad practice which covers capital markets transactions and work for investment funds. Her practice sees her advise on domestic and international matters. **Strengths:** *"Pamela is incredibly knowledgeable and effective. She is very commercial and really understands our business." "Pamela is a real powerhouse and very responsive." "Pamela is a partnership and financial instrument tax expert. She has very strong communication skills and is able to make complex and difficult tax problems easier to understand."* **Brian Kniesly** specializes in advising REITs and investment funds on federal tax matters. His clients include funds, foreign governments and international investors. **Strengths:** *"Brian has been*

exceptional to work with."

Goodwin

What the team is known for

Goodwin handles all tax aspects of corporate deals. The firm regularly advises on M&A and capital markets transactions. Its client base includes life sciences companies and REITs.

Strengths

"Goodwin's tax department is excellent at parsing out complicated problems and providing solutions that work well for us."

"Goodwin has very experienced staff with resources to handle any complex matter or transactions."

"The team is highly responsive, communicative and knowledgeable within various domains relevant to private equity and venture capital."

"Goodwin's tax group has both depth and breadth. Its practitioners are well-versed in their respective practice areas, commercially savvy and consider issues thoroughly to come up with solutions."

Work highlights

Goodwin advised Cendana Capital in various closings.

Notable practitioners

Romina Weiss offers broad experience in tax matters, spanning private equity work, M&A and capital markets transactions. She has strong experience in representing technology companies. **Strengths:** *"Romina is an excellent resource. She is very thorough, demonstrates domain expertise in her field and is highly personable and a pleasure to work with." "Romina is a force of nature. She's also extremely pragmatic and focused entirely on solving our problems." "Romina has been great to work with. She's patient, has a high willingness to help and be available."* William Weiss counsels clients on tax implications of reorganizations, spin-outs and leveraged buyouts, among other transactions. His clients include sponsors, managers and investors.

Strengths: *"Bill knows what he is doing and brings value to us as a client." "Bill is an incredibly commercial tax lawyer who is very sophisticated and has been an incredible thought partner." "Bill is an effective and dogged advocate for his clients, with deep technical knowledge and an ability to explain complex issues and consequences to non-tax constituents."*

Hodgson Russ LLP

What the team is known for

Hodgson Russ LLP is well known for its experience in state and local tax matters both in New York and nationwide. The team is noted for its experience in planning, compliance and litigation.

Strengths

"It is a well-known state and local tax firm, especially in the controversy space."

"Hodgson Russ is the best in the state for state and local tax work. It has a strong litigation tax department."

Notable practitioners

Tim Noonan advises clients in New York on state and local litigation and controversy matters. **Strengths:** *"Tim is a prolific writer."*

Hogan Lovells US LLP

What the team is known for

Hogan Lovells LLP boasts a robust tax team, adept

in handling matters across tax planning, transactional and compliance support. The firm handles matters including private capital transactions, opportunity zones and work across the real estate sector.

Strengths

"Hogan Lovells is always bringing us up to speed on current trends and issues. It is very proactive on this."

"Hogan Lovells combines the technical advice with practical expertise. The group has excellent subject matter expertise."

"The firm is distinguished through its exceptional knowledge and response time as well as its tax technical expertise. All levels of tax staff are very responsive and knowledgeable."

"The firm's tax partners are the best in the business, with both the financial background, industry knowledge and deal experience to be able to address any issues we run into."

Work highlights

Hogan Lovells LLP advised Boundary Street Capital on its sale to Stonepeak.

Notable practitioners

Jeffrey Uffner is an experienced tax attorney who handles a wide range of matters, including corporate restructurings, acquisitions and fund formation. **Strengths:** *"Jeffrey is the best M&A tax lawyer I have ever used." "Jeff strikes a good balance between giving us the technical advice and understanding the risks."*

HSF Kramer

What the team is known for

HSF Kramer is a respected name, adept at handling federal transactional tax matters. It can also draw upon the firm's expertise in other practices to provide a range of complementary services. The group boasts expertise in acting for companies and individuals in the entertainment and sports industries.

Strengths

"The team is extremely commercial and strong at problem-solving, not allowing a tax issue to hold up a transaction."

"The team stands out due to its technical prowess, response time and knowledge regarding market and industry trends."

"HSF Kramer has demonstrated a deep understanding of commercial terms and business motives."

Work highlights

HSF Kramer advised Alliant Insurance Services in connection with its \$25 billion equity recap.

Notable practitioners

Barry Herzog heads the tax team at the firm. He maintains a wide-ranging tax practice which includes M&A, real estate transactions and bankruptcy-related matters. **Abraham Reshtick** is frequently called upon to advise hedge funds and private equity firms on the tax aspects of M&A, buyouts, joint ventures, financings and in and out-of-court restructurings. **Strengths:** *"Avi is extremely adaptable and has demonstrated himself to be a trusted adviser." "Avi is an extremely commercial tax partner." "Avi understands the technical, commercial and investment-focused issues. He is a very practical adviser."* **Pamela Capps** works with clients on all manner of tax matters. She is experienced in handling issues relating to transactions.

Jones Day

What the team is known for

Jones Day possesses a highly regarded tax practice with strong offerings handling compliance with federal, state and local regulations. It balances a strong transactional practice, acting for corporate and funds clients, with litigation and controversy capabilities.

Strengths

"The team has great experience and a deep bench that has seen almost everything."

"The matters that we typically work on with the tax department at Jones Day are complex and sophisticated and the team has handled each of them with confidence. The team is very solution-driven."

"Jones Day has deep expertise, is client service-oriented and responsive. The team is quick to decipher issues and is equally creative at solving issues."

"The team's attorneys are truly experts in every aspect of tax."

Work highlights

Jones Day provided tax planning advice to Bunge Global SA in connection with the \$34 billion merger of Bunge and Viterra Limited.

Notable practitioners

Matthew Waterhouse is a key contact.

Jones Walker LLP

What the team is known for

Jones Walker LLP's New York office is known for its state and local tax practice. It regularly handles complex matters across different states.

Strengths

"The firm has terrific insight into financial institutions and their unique challenges."

Notable practitioners

Alysse McLoughlin is well regarded for her state and local tax expertise. She offers particular experience acting for clients in the financial services sector. **Strengths:** *"Alysse is very responsive, with a unique insight into financial institutions and their challenges."* *"Alysse is the premier state and local tax lawyer for the financial industry. She is our go-to for any state tax questions or controversies."*

Kirkland & Ellis LLP

What the team is known for

Kirkland & Ellis LLP provides cogent and effective tax counsel in a variety of fields spanning tax planning and controversy matters. Held in high regard for its adept handling of M&A as well as investment fund work. Handles the tax implications of restructurings and real estate investments. Has a number of private equity firms as well as household-name hospitality and healthcare corporations on its client roster.

Strengths

"Kirkland & Ellis is excellent from a technical perspective while retaining a commercial approach."

"The firm stands out through its expertise, responsiveness and ability to apply the technical law in a practical way that we can mesh into the problem at hand."

"Kirkland & Ellis deliver top notch legal advice."

Work highlights

Kirkland & Ellis advised Blackstone on the tax aspects of its definitive agreement for a significant investment in Citrin Cooperman Advisors.

Notable practitioners

Dean Shulman offers a wealth of knowledge in tax matters. He frequently represents clients from the pharmaceutical sector as well as private equity firms in transactions. **Strengths:** *"Dean has very strong technical expertise."* Sara Zablotney offers significant experience in transactional tax matters, including cross-border M&A. She also handles deals such as divestitures and spin-outs.

Strengths: *"Sara has a great understanding of tax structures."* *"Sara is an expert in M&A tax."* Jared Rusman focuses his practice on the tax aspects of corporate transactions, including M&A and restructurings. His clients include manufacturers and private equity firms. **Strengths:** *"Jared is an incredibly effective tax lawyer in negotiations."*

Mark Schwed focuses his practice on advising private equity funds and corporations on the tax aspects of complex transactions, including M&A, financings and divestitures. He has notable expertise in the real estate sector, often assisting with the formation of REITs. **Strengths:** *"Mark is practical, smart and business-focused."* *"Mark is a very strong technical lawyer. He does a great job of applying the technical law and breaking it down to the facts of the situation."*

Adam Kool is adept in advising clients on a range of high value M&A transactions and other corporate tax matters. **Strengths:** *"Adam is a great tax lawyer."*

Kostelanetz LLP

What the team is known for

Kostelanetz LLP is a respected boutique firm that handles tax controversy matters. It regularly works with high net worth individuals in defending against IRS audits and investigations, among other matters.

Strengths

"The firm has the ultimate level of client responsiveness and responsibility."

"Each partner in the team is knowledgeable, personable and experienced."

Work highlights

Kostelanetz LLP filed an amicus brief in the US Tax Court on behalf of the Center for Taxpayer Rights in *Groves v. Commissioner*, a case involving the IRS's assessment of tax penalties.

Notable practitioners

Bryan Skarlatos is an esteemed practitioner who is noted for his representation of clients in both civil and criminal tax controversies. His clients include individuals and corporations. **Strengths:** *"Bryan is at the very top of the criminal tax controversy field."*

"His ability to deliver is extraordinary."

Latham & Watkins LLP

What the team is known for

Latham & Watkins LLP is a popular choice of counsel for optimizing international and domestic deals, working in conjunction with the firm's leading corporate team. It fields an enviable client roster that includes large multinational technology companies and financial institutions, and is experienced in applying tax strategies to financing and capital markets offerings as well as M&A. It is additionally noted for its expertise in REIT and partnership-related tax matters.

Strengths

"Latham can always find a solution and is creative, commercial and clearly communicates risks."

"Latham does a great job navigating negotiations

with clients, keeping an eye on agreements and how they may impact future clients. It is good at balancing tax optimization and complexity."

"Latham is very responsive with good market knowledge."

"The team is technically savvy."

"The team knows the rules and regulations inside and out and how to distill it into easily digestible information. It provides straight forward guidance."

Work highlights

Latham & Watkins advised Calpine Corporation on tax aspects of its sale to Constellation in a cash and stock transaction valued at an equity purchase price of approximately \$16.4 billion.

Notable practitioners

Lisa Watts comes recommended for her skilled handling of the tax elements of corporate transactions, including acquisitions, sales, joint ventures and investment structurings. She is particularly experienced in working with private equity firms. David Raab is a well-regarded tax practitioner with notable experience representing private equity firms, global corporates and REITs in corporate transactions. He often works on M&A, divestitures and recapitalizations. **Strengths:** *"David is really collaborative and helpful."*

Linklaters

What the team is known for

Linklaters has developed a sophisticated tax practice in New York. The team advises clients on cross-border transactions, covering transactions across M&A, private equity and energy, investments and fund formations.

Strengths

"The team is thorough and on top of considerations from both a substantive and procedural perspective. It is highly responsive and also doesn't hesitate to reach out on a proactive basis."

"The team coordinates practical discussions to help us understand implications for our practice and engages its international network when needed for multi-jurisdictional tax perspectives."

"The department is extremely responsive and attentive to client service. It certainly has the required tax technical expertise for the work."

"The tax team is clearly a subject matter expert on these areas and provides very sound advice in a timely fashion. The team has a very firm handle on complex international tax matters."

Work highlights

Linklaters acted for QIC on the establishment of QIC Infrastructure Debt Fund II.

Notable practitioners

Max Levine is a key contact.

Massumi + Consoli LLP

What the team is known for

Massumi + Consoli is vastly becoming a go-to choice for clients seeking sophisticated and bespoke advice across the tax area. The team advises clients, including private equity funds, across a range of areas including domestic and cross-border mergers, acquisitions and dispositions.

Strengths

"The firm provides top quality legal work and client support."

"The Massumi tax lawyers are very careful,

thoughtful, knowledgeable and diligent.”

“The firm has invested in strong technical practitioners who achieve practical solutions for their clients.”

Mayer Brown LLP

What the team is known for

Mayer Brown LLP offers sound tax counsel across tax controversy, transactional and capital markets issues. It also provides clients with tax restructuring and reorganization advice. Frequently sought after by multinational companies across many industries, including corporate and financial services clients, the firm is well equipped to handle SALT matters.

Strengths

“Mayer Brown brings its top technical talent with extensive experience and a predisposition to practical outcomes.”

“The team understands our specificities and thus how the tax advice is tailored to our fact pattern and profile. Mayer Brown has stood the test of time, taking a relationship based approach going beyond the pure transaction.”

“Mayer Brown has an excellent ability to handle the nuances of each new deal.”

“It is a preeminent firm for tax controversy and well-respected by the tax bar. The team has extensive experience litigating the most complex and highest stakes tax matters.”

“Mayer Brown is thoughtful and provides thorough tax advice in many different areas of tax.”

Work highlights

Mayer Brown represented Dynamic Logic in New York litigation regarding whether its services are taxable information services or nontaxable consulting services for sales tax purposes.

Notable practitioners

Leah Robinson is an experienced SALT practitioner who acts for clients from a wide range of sectors. She advises on tax planning as well as controversy matters. **Strengths:** “Leah exceeds her already strong reputation. She is a leader in the industry and is also very hands on with her clients. She is strategic and always thinking of new and different ways to handle matters.” Jason Bazar cochairs the tax transactions and consulting practice at Mayer Brown. He remains a popular choice for clients seeking advice on the tax aspects of corporate transactions. **Strengths:** “He is a top trusted adviser for the breadth of his experience, practical approach and sharp technical skills.”

Michelle Jewett has a broad practice, adept in handling matters across the federal income taxation area. **Strengths:** “Michelle is a truly special tax lawyer with deep expertise across a myriad of complex tax topics. She is also incredibly available for her clients.” “Michelle is a thoughtful tax partner and provides very insightful advice.”

Russell Nance works with clients on a range of federal tax matters. He has strong capabilities in handling issues relating to structured finance. **Strengths:** “Russell is strong technically in the securitization space.”

JoonBeom Pae is establishing a notable practice advising clients on different tax matters, including financing and investment activities of domestic and international private funds. **Strengths:** “JoonBeom has been excellent to work with and always has valuable inputs on transactions.” “For technical, complicated issues he can cut through the lines and explain it

well to the other side. He has an easy and simple to understand manner, whilst still addressing all the technical points.”

McDermott Will & Schulte

What the team is known for

McDermott Will & Schulte offers experienced lawyers with specialized and effective knowledge, capable of undertaking tax matters on the state, local and federal levels. It boasts a full-service tax practice, with particular strength in M&A, finance and energy.

Strengths

“The firm has an excellent depth of knowledge on New York City tax matters.”

“The firm has deep subject matter expertise and insight into market trends. It has significant experience with funds and structures, and related tax concepts.”

“The team has shown a high level of expertise in negotiating with various state tax authorities.”

“The team is always quick to respond, whilst providing detailed and accurate support and research.”

“The firm provides excellent service and constantly up to date subject matter expertise. It has creative solutions with a commercial mindset.”

Work highlights

McDermott Will & Schulte advised the Digital Goods and Services Coalition on responding to legislative and regulatory state and local tax threats.

Notable practitioners

Arthur Rosen maintains a stellar reputation for his SALT practice. He is a go-to practitioner for individuals, corporations and partnerships. **Strengths:**

“He is the top state tax attorney in the country.”

“Arthur is at the top of his game and is the most personable and unassuming attorney. He makes the tough issues look easy.” **Michael Hilkin** is recognized as an up-and-coming state and local tax attorney. His practice includes working on controversy, planning and transactional matters for large multinational corporations. **Strengths:**

“Michael is extremely responsive and insightful.” “He is an excellent tax practitioner. He is extremely careful, deliberate and very knowledgeable.”

John Lutz garners acclaim for his significant experience advising on the tax elements of financial products. His expertise covers investment funds, derivatives and structured finance. **Strengths:** “John is a great corporate lawyer. He is solution-oriented, super responsive and client-focused.” “John is one of my favorite outside tax lawyers to work with. He especially shines in the areas of partnerships, investment fund structure and HNW matters.”

“John provides timely well-balanced advice in a fast paced environment.” **Philippe Benedict** often represents companies in the investment space in tax-related issues. He regularly handles divestitures and spin-outs. **Strengths:** “Philippe has an incredible depth of knowledge across the industry.” Alan Waldenberg is the global head of investment management tax. He acts on the tax aspects of a wide range of corporate transactions, including mergers and reorganizations. **Strengths:**

“Alan is an institution in his own right. He is an experienced professional in tax controversy.” “Alan is an excellent resource who can help with the high level decision-making process.”

Milbank LLP

What the team is known for

Milbank LLP has a notable profile advising on the federal tax implications of equity investments, loan syndication and capital markets matters. The firm possesses expertise in securitization and financial products, and is recognized for its international capability, acting for large financial institutions and other household names.

Strengths

“Milbank is very technically proficient, responsive and easy to work with.”

“The team is set apart due to its strong commercial background, technical expertise and solution-minded focus.”

“Milbank is very knowledgeable in the field. The team is excellent partners and very responsive.”

Work highlights

Milbank advised United States Steel Corporation on US tax matters regarding its historic partnership with Nippon Steel Corporation.

Notable practitioners

Andrew Walker offers notable experience advising on the tax aspects of capital markets transactions and financings. His clients include energy and steel companies. **Strengths:**

“Andrew is highly responsive, proactive on legislative developments and provides clear, practical notes that frame issues effectively for decision-making.” “Andrew is a leading tax lawyer.”

Russell Kestenbaum has particular experience in bankruptcy-related tax issues and also acts on the tax aspects of M&A. **Strengths:** “Russell is one of the best debt and bankruptcy lawyers in the city.” **Eschi Rahimi-Laridjani** is leader of the firm’s tax group. She is recognized for her expertise in financial products taxation. **Strengths:** “Eschi is an expert in the financial products SBO space.” “Eschi knows CLOs like the back of her hand.” “It is great to work with Eschi who has so much experience and dedicates her life to our tax issues.”

Morgan, Lewis & Bockius LLP

What the team is known for

Morgan, Lewis & Bockius LLP offers significant strength in transactional tax work, ranging from M&A and corporate reorganizations to equity and debt securities offerings. It is adept at handling both domestic and cross-border mandates and routinely called upon to assist private equity clients and institutional investors with fund formation. The firm is also noted for its particular expertise in matters concerning REITs.

Strengths

“The team’s experience in the subject matter and perspective on the industry makes it stand out.”

“The group provides clear, concise and quick responses based on deep experience.”

“I don’t think that there is a complex matter that the team could not handle with relative ease. It has a great way of making the complex issues seem simple.”

Work highlights

Morgan, Lewis & Bockius LLP represented Bullish in its initial public offering and New York Stock Exchange listing of its ordinary shares.

Notable practitioners

Cosimo Zavaglia has a robust state and local tax controversy practice. He represents taxpayers

in litigation across the United States. **Strengths:** “Cosimo is responsive and brings unique analysis and approaches.” “Cosimo is an excellent attorney that delivers practical, business-minded advice to navigate the ever-changing state and local tax landscape.” “Cosimo is very technical and provides good legal and practical advice.” **Mary Hevener**

acts in a wide range of tax matters, including executive compensation and benefits-related issues. Clients regularly turn to her for counsel on tax disputes. **Strengths:** “She is always accessible and responds within a reasonable timeframe. Her technical expertise in the area of employment tax is only paralleled by the perspective she provides.” “Mary’s services go above and beyond. She provides very technical tax support. Oftentimes, she will include expanded guidance on potential impacts that I didn’t anticipate or bring up in my initial inquiry.” “Mary has deep knowledge into the laws and regulations of compensation, with a pragmatic approach.”

Richard Zarin is a strong choice for noncontentious tax matters, including issues relating to international and domestic corporate transactions. His clients include those in the aviation, shipping and education sectors. **Strengths:** “Richard is a subject matter expert that has encountered every scenario a company is likely to face. He has a very business-minded approach to his work and effectively gets to the right solution.” “Richard is a very strong and practical cross-border tax practitioner.”

Orrick, Herrington & Sutcliffe LLP

What the team is known for

Orrick, Herrington & Sutcliffe LLP advises on a range of tax matters including high-value transactions. It is particularly adept at handling tax issues relating to renewable energy. Clients include financial institutions, energy companies and asset managers.

Strengths

“I reach out to the firm if I have any bespoke questions. It is really great.”

“Orrick is very good for structured finance matters.”

Work highlights

Orrick, Herrington & Sutcliffe LLP advised the Tennessee Valley Authority in connection with its proposed issuance of \$1.25 billion aggregate principal amount of its Global Power Bonds, 2025 Series A due 2055.

Notable practitioners

John Narducci is the leader of the firm’s New York tax group. His practice focuses on M&A, joint ventures and financings, among other transactions.

Paul Hastings LLP

What the team is known for

Paul Hastings LLP offers a solid practice handling a host of tax matters, and is particularly active in CLO-related issues. The firm works with a range of clients including underwriters and sovereign wealth funds.

Strengths

“The team is distinguished due to its experience in the M&A sector and understanding of partnership and corporate matters. It is very responsive and available.”

“The team understand us well and provides us with commercially-oriented counsel. Its attorneys are capable of handling the most complicated and

sophisticated matters.”

“Paul Hastings is among the best litigation firms in the country and brings expertise to bear in attaining litigation objectives.”

Work highlights

Paul Hastings advised Pantheon on the tax structuring of Pantheon Senior Debt III.

Notable practitioners

Andrew Davis is a rising star in the corporate tax area. He is noted for his strength advising clients on sophisticated transactional matters including mergers and acquisitions and securities offerings.

Strengths: “Andrew is a technically brilliant tax lawyer who has deep experience with large and complex separation transactions.” “Andrew has really strong client relationships and is attentive. He explains things clearly and is aware of the market and business drivers.”

Gary Silber is becoming a go-to lawyer in the tax space. He advises clients in complex corporate transactions, partnerships and joint ventures. **Strengths:** “Gary is a very experienced tax attorney. I really appreciate his commercial and efficient approach to matters.” “Gary has a commercial and practical approach to tax matters.”

“Gary is fantastic. He has a very broad knowledge base, servicing both private equity and merger and acquisition transactions. He is one to watch.”

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison LLP has a highly regarded tax group acting for an impressive list of clients, including financial institutions, restaurant groups, private equity firms and technology companies. The firm is skilled in applying tax mitigation strategies to complex corporate transactions involving cross-border matters, investment funds and corporate finance.

Strengths

“The group is highly responsive, able to manage short timelines, very strategic, innovative and agile.”

“Paul, Weiss are very creative in tax structuring and always bringing new ideas to the table.”

“Their quality, breadth and creativity is the best in the business.”

“The team has shown themselves to be responsive, timely and thoughtful in their responses on matters while providing clear guidance on legal and tax matters being considered.”

“The firm stands out for its subject matter expertise, responsiveness, clear communication and results.”

Work highlights

Paul, Weiss advised The Ardonagh Group and its shareholders, Madison Dearborn Partners and HPS Investment Partners, in a \$2.5 billion equity investment led by funds managed by Stone Point Capital.

Notable practitioners

Jeffrey Samuels is highly regarded in the market for his enviable tax practice. He advises clients from a wide range of sectors on the tax aspects of various corporate transactions. **Strengths:** “Jeff is a leader in the field. He is highly strategic, responsive and very adept at managing complex timelines.” “Jeff is very well-regarded and respected in this space.”

“Jeff is a legend in the space.” **Brian Krause** is recognized for his strong tax practice which encompasses big-ticket corporate transactions such as acquisitions and the creation of joint ventures. His

clients include financial institutions. **Strengths:**

“Brian is practical and a smart transactional tax lawyer.” Scott Sontag focuses his practice on transactional tax matters. He handles complex cross-border M&A as well as offering notable expertise in real estate-related transactions, such as the formation of REITs. **Strengths:** “Scott is astounding. He is so incredibly smart and five steps ahead of you at all turns.” “Scott is our single most irreplaceable lawyer. He is such a great problem-solver and aware of how each individual tax issue interacts with all the other tax issues.” Robert Holo is called upon for his expertise in a wide range of corporate transactions, including M&A, joint ventures and capital markets matters. He is adept at handling work with cross-border elements. **Strengths:** “Robert is a great distressed M&A lawyer.”

Pillsbury

What the team is known for

Pillsbury has established a strong state and local tax team, advising clients across industries, including healthcare, energy and technology. They have a robust litigation practice, with the team regularly involved in matters across New York and other state tax courts.

Strengths

“The attorneys are collaborative and driven to get the best results for the client. They have the experience necessary to handle complex matters, particularly in the controversy space.”

“The Pillsbury SALT group is one of the top multi-state tax practices in the country.”

“Their lawyers demonstrate both technical precision and broad commercial understanding, enabling them to advise on complex, multi-state regulatory frameworks without losing sight of practical implementation and commercial issues.”

“This department is thorough, efficient and always very client service-oriented. The department always meets deadlines, even when there is a great deal of time pressure.”

“Pillsbury’s ability to understand complex and unique business issues and how it relates to a patchwork of every changing state and local laws is amazing.”

Work highlights

Pillsbury represented Vista Staffing Solutions in the New Mexico Court of Appeals.

Notable practitioners

Zachary Atkins is adept in handling high-stakes state and local tax matters. The industries he practices in include technology, finance and energy.

Strengths: “Zack is my go-to for state tax questions. His level of sophistication and responsiveness is unrivaled.” “Zach has been a pleasure to work with. He is extremely personable, knowledgeable and able to come up with outside the box solutions.”

“Zack is great to work with. He is very detailed and on top of our issues and current litigation.” **Evan Hamme** is skilled in advising clients across all areas of state and local tax. His expertise covers franchise, excise, sales and use tax. **Strengths:** “Evan always goes above and beyond and has some of the deepest M&A and restructuring SALT experience in the country.” “Evan is extremely thorough, considering all options and potential outcomes.” “Evan is very proactive, knows his material and identifies opportunities. He is very responsive and commu-

nicative.” **Lawrence Sannicandro** has a robust tax practice which sees him frequently engaged to advise on state and federal tax controversy matters, with clients benefiting from his strong pedigree in contentious work. **Strengths:** “Larry is an extremely talented lawyer. He is an expert when it comes to tax controversy issues and a strong advocate for his clients. He isn’t afraid to take on a challenges and has years of experience in the space.” “He is a top notch tax litigator.” “Larry is motivated, driven, intellectually curious and cares a lot about the practice and getting it right. He is a leader in the tax field.”

Aruna Chittiappa is an up-and-coming attorney in the SALT area. She is focused on appellate litigation and multistate tax controversy. **Strengths:** “Aruna is one of the top up-and-coming SALT lawyers in the country.” “Aruna is an absolute pleasure to work with across all fronts. She is attentive to all my requests and her ability to contextualize legal positions within our broader business strategy has been extremely valuable.” “Aruna is extraordinarily responsive, thoughtful and keenly aware of changes in the legal and regulatory landscape.”

Proskauer Rose LLP

What the team is known for

Proskauer Rose LLP offers accomplished advisers on tax matters concerning a range of issues including REITs, corporate and M&A transactions and fund formation. It demonstrates a broad spectrum of expertise across the energy, financial services and healthcare sectors.

Strengths

“The team stands out due to its attention to detail and its tailored, specific advice.”

“Proskauer is very skilled at providing technical-sound yet commercially reasonable advice. It is also skilled at distilling complex matters for non-tax professionals.”

“Proskauer is excellent across all stages of any deal or matter we bring to them. From the brainstorming phase through to the execution of those ideas, the team is innovative and precise.”

“The Proskauer tax team has an ability to problem solve and propose creative solutions in deadlocked situations.”

“Proskauer’s tax department stands out for its combination of deep technical expertise and collaborative working style. Its attorneys communicate their advice clearly and effectively and demonstrate strong internal coordination across specialties.”

Work highlights

Proskauer Rose LLP advised Sizzling Platter in its sale to Bain Capital.

Notable practitioners

Amanda Nussbaum maintains a wide-ranging practice which encompasses capital markets offerings, corporate transactions and the structuring of investment funds. In addition to being chair of the firm’s tax team, she is also a key partner in the private funds group. **Strengths:** “Amanda is very knowledgeable and we rely on her expertise and experience.” “Amanda demonstrates exceptional technical expertise and judgment in handling complex tax matters. She consistently provide clear and practical advice that aligns with our business objectives.” “Amanda is a high powered, intellectual workhorse. She is always available, always proposing solutions and very effective. She is very

engaging and solution-oriented.” David Miller is highly regarded for his extensive experience in transactional tax matters. His experience covers domestic and international tax issues. **Strengths:**

“David knows it all and it is great to have as a team leader.” Stuart Rosow frequently advises on the tax aspects of corporate transactions. His clients include public and private companies. **Strengths:** “He is excellent and my go-to outside counsel for tax matters.”

Reed Smith LLP

What the team is known for

Reed Smith LLP is well known for the tax expertise it offers to corporates, investment funds and private equity firms in their transactional activity. The firm utilizes its significant global footprint to advise on cross-border matters.

Strengths

“Reed Smith has a fantastic group. I go to it for hairy issues, requiring creative structures. The team is timely, easy to work with and very commercial.”

“Reed Smith is my go-to for esoteric regulatory issues.”

“The firm’s strengths include being proactive in identifying tax issues early and coordinating proposed solutions.”

“Reed Smith has proven to be very responsive and collaborative. It puts the clients’ needs and wants above that of their own and often will agree to coordinate directly with other advisers to help make decision making more practical and efficient.”

“The Reed Smith tax group is knowledgeable, wise, prudent and practical. Its ability to drive to the heart of a matter and focus on achieving business goals is unparalleled.”

Notable practitioners

James Tandler is the chair of the firm’s business and finance department. He regularly handles the tax aspects of major domestic and cross-border transactions. **Strengths:** “James is a foremost expert and my first call for all tax matters.” “James is a well-seasoned adviser and a pleasure to collaborate with on matters.”

Roberts & Holland LLP

What the team is known for

Roberts & Holland is a respected specialist tax practice, with resources to assist with a variety of matters across planning and controversy. It is also noted for its expertise in the real estate sector.

Strengths

“Roberts & Holland is a sophisticated tax boutique.”

Notable practitioners

Joseph Lipari has over 25 years of experience in the tax field. He focuses on advising clients on state and local tax matters. **Michael Miller** focuses his practice on cross-border tax issues, regularly advising on inbound and foreign investments. He works with both domestic and international clients. Lary Wolf maintains a wide-ranging practice which spans domestic and international transactional tax issues and SALT matters. He is noted for his extensive expertise in the real estate sector. **Strengths:** “Lary is a great lawyer. He is an absolute expert in the real estate space.”

Ropes & Gray LLP

What the team is known for

Ropes & Gray LLP is experienced in representing private equity clients on complex tax issues and advises across the full range of federal taxation matters, including those relating to fund organization. The firm also works with corporate entities on a range of tax restructuring, transactional, financing and joint venture matters.

Strengths

“The team’s tax advice is strong and grounded in significant experience in the field.”

“The group has great experience and is always able to think outside the box.”

“Ropes is my favourite team to work with. When we have issues, the group will see where we are coming from and understand the business considerations.”

Work highlights

Ropes & Gray LLP advised TPG Twin Brook Capital Partners on tax matters in connection with the closing of a \$3 billion credit-focused continuation vehicle.

Notable practitioners

James Brown is noted in the market for his deep experience in the investment fund space and is routinely called upon for his advice on the tax structuring of funds. He offers further expertise in tax issues concerning transactions such as M&A.

Strengths: “James is an excellent lawyer.” **Christopher Roman** focuses his practice on advising sponsors and investors on a variety of tax issues. He has notable expertise in matters concerning REITs. **Strengths:** “He is an exceptional practitioner and is always incredibly responsive and proactive in identifying issues.” “He is one of the best tax practitioners within the real estate industry and associated sectors.”

Ruchelman P.L.L.C.

What the team is known for

Ruchelman PLLC has established a strong tax practice within the New York market. It is recognized as a strong firm for HNW individuals and clients seeking sophisticated advice on cross-border transactions.

Strengths

“The firm has highly technical corporate and tax specialists who have deep experience advising clients on complex cross-border structuring and regulatory compliance.”

“The responsiveness stands out and the attorneys also have a breadth of knowledge.”

“The team is reactive, experienced and efficient in cross-border transactions, especially with Europe.”

Sidley Austin LLP

What the team is known for

Sidley Austin LLP offers a broad range of skills including securitization as well as restructuring and REITs matters. It frequently acts on behalf of investment funds and corporate clients, and regularly works with the firm’s capital markets, finance and insurance departments. The firm routinely advises on sophisticated private equity transactions.

Strengths

“The firm provides very valuable commercial insights. The team is pragmatic and a real pleasure to work with. Its attorneys bring practical approaches and enhance the outcome.”

“The group is very user-friendly, smart and helpful.”

“The team understands various business structures,

has extensive tax and REIT technical knowledge and can adapt and make sure all aspects of your corporate needs are met safely and efficiently."

Work highlights

Sidley Austin LLP represented Soho House & Co in its definitive agreement pursuant to which an investor group will acquire the outstanding shares of Soho House.

Notable practitioners

Richard Leavy offers extensive experience in matters concerning state and local tax. He is particularly noted for his work on real estate-related issues.

Christian Brause handles a diverse array of matters, regularly advising clients on the tax issues related to M&A and fund formation. He also has particular expertise in work involving REITs. Robert Kreitman regularly advises on matters related to financial products and structured finance. He is particularly experienced in CLO transactions. Noam Waltuch practice is centred on the structure and formation of alternative investment funds. **Strengths:** "Noam understands business needs, is able to provide technical guidance in complex areas and has the poise to address difficult situations." "Noam is phenomenal with tax structuring, especially on the international stage. He is also great at managing relationships." "Noam is very technical but he is also in touch with industry standards and best practices."

Simpson Thacher & Bartlett LLP

What the team is known for

Simpson Thacher & Bartlett LLP's tax group is sought out by a raft of private equity firms, financial institutions and multinational corporations. The group frequently advises on the tax implications of transactions, as well as fund formation matters, and its expertise also covers issues such as capital markets and real estate transactions.

Strengths

"It is a great firm that is especially good for big-ticket transactions. Its team can work around the clock and is a go-to firm for high pressure projects."

"The firm is creative, smart and always looking for potential solutions."

"The firm can handle complex matters and is extremely good in defending technical positions extremely well."

Work highlights

Simpson Thacher & Bartlett LLP represented Silver Lake Partners in connection with the acquisition of Endeavor Group Holdings.

Notable practitioners

Marcy Geller has a broad practice which includes high-value M&A, fund formation and joint venture transactions. She also handles bankruptcy-related matters. **Strengths:** "Marcy is the most beloved tax person for us." **Nancy Mehlman** is noted in the market for her vast experience acting for clients on complex corporate transactions. She advises on M&A, joint venture transactions and financings, as well as assisting with fund formations and real estate-related matters. **Strengths:** "Nancy understands when you need to get a deal done and will just make sure it gets done." **Jonathan Goldstein** has extensive experience in corporate transactions and is highlighted for his expertise in fund formation-related issues. He works with a wide range of clients, including software companies and private

equity firms. **Strengths:** "John is the street fighter who you want for a contentious deal where you are fighting for every inch." Russell Light advises on the tax issues connected to corporate trans-

actions, including acquisitions, sales and capital markets offerings. He has significant experience acting for private equity clients. **Strengths:** "Russell is a careful thinker and is great for super complicated matters." "Russell has excellent knowledge of the tax code, particularly with respect to how it affects private equity transactions." Andrew Purcell has a broad range of tax capabilities. His experience includes working on large transactions mat-

ters for private equity firms. **Strengths:** "Andrew is exceptionally intelligent. He makes difficult issues incredibly clear. He is very trusted on all our most challenging issues and gives us actionable solutions." "He is extremely good at what he does. He is sharp and can explain complex issues extremely well in a way that everyone can understand." **Ari Zak** is recognized for his expertise in funds taxation matters. He counts a number of large private equity firms and hedge funds among his clients. **Strengths:** "Ari is an expert in the registered funds space."

Sophie Staples is an up-and-coming partner, adept at advising clients across various M&A transactions and other corporate tax issues. **Strengths:** "Sophie is excellent. She is a really talented tax lawyer." "Sophie is really good. She is pleasant, smart and service-oriented."

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden, Arps, Slate, Meagher & Flom LLP is the first port of call for an impressive array of multinational clients seeking tax counsel. It fields a deep bench of specialists experienced in advising on a variety of tax matters including M&A and corporate finance transactions. The firm hosts some of New York's most formidable tax litigators, with enviable experience in high-value tax controversies.

Strengths

"The responsiveness and personal relationships with long term partners distinguishes Skadden. They can deal with any question at hand."

"The team's attorneys are substantial experts, and the quality they produce is consistently high."

"The firm has a wide breadth of expertise, with an emphasis on S-corporations, which is a lost art. The client service is spectacular."

"The firm is unbelievably well-regarded and deservedly so. On any transaction, it goes above and beyond. The team presents commercial ideas, and its attorneys are creative and knowledgeable."

"I believe that Skadden is one of the best options in the market when it comes to fund formation. Its work product is consistently great, the level of commercial awareness is extremely high and the advice provided is thoughtful."

Work highlights

Skadden advised Union Pacific Corporation in its stock and cash acquisition of Norfolk Southern Corporation, valued at \$85 billion.

Notable practitioners

Edward Gonzalez has vast experience in transactional tax matters, including acquisitions and financings. Clients such as corporations and investment banks turn to him for his solid counsel. **Strengths:**

"Ed has a lot of natural tax intuition." "Ed remembers every single piece of tax advice and every piece of evolution in the market. The wealth of experience he brings to bear is exceptional." **David Rievman** is noted for his representation of clients in M&A and spinoffs work. He also offers significant experience in multijurisdictional tax planning. **Strengths:** "David is a senior partner and has incredible depth of knowledge and business sense. He provides great advice to clients." "David's breadth of ability is outstanding. He is a good thought partner on hard problems and has a broad sense of the business issues, economics and more." "David is very knowledgeable about the law and incredibly capable of communicating with clients. He can be an advocate for his clients without alienating the other side."

Victor Hollender is co-head of the firm's global tax group. He handles transactional tax matters on behalf of a diverse range of clients. He often works with automakers, aerospace companies and private equity firms. **Strengths:** "Victor is a knowledgeable tax lawyer. He is very prompt and responsive." "Victor is an incredibly accomplished tax professional. He is always responsive, commercial and is a delightful person to work with." Gavin White handles a range of tax matters, including those related to IPOs and joint ventures. He works with clients such as media and luxury goods companies. **Strengths:** "A great tax professional and a valuable adviser who I have recommended to others." "He is amazingly responsive and helpful."

State Tax Law LLC

What the team is known for

State Tax Law has been involved in precedent-setting tax litigation in various areas including sales and use taxes. The firm has experience advising clients in industries which include media and financial services.

Strengths

"State Tax Law takes the time to digest complex matters in order to provide simplified explanations."

"State Tax Law takes a holistic approach to the problem, working towards a solution."

"The team brought value through the deep thought and research required to advance these highly technical tax matters."

Work highlights

State Tax Law represented Metavante Corporation in a dispute with the Pennsylvania Department of Revenue.

Notable practitioners

Marc Simonetti is a respected SALT practitioner. He is experienced in representing clients in administrative appeals and appellate litigation. **Strengths:** "Marc is one of the top SALT lawyers in the country." "I always think of Marc as an excellent presenter. He thinks so quickly on his feet, is so convincing and is always thinking of ideas outside the box."

Sullivan & Cromwell LLP

What the team is known for

Sullivan & Cromwell LLP is a top-tier practice with deep experience in the tax treatment of areas such as investment funds, capital markets and real estate. Particularly well regarded for advising on big-ticket M&A and financing deals, the firm fields accomplished advisers on international as well as domestic issues, and on controversy as well as tax

planning.

Strengths

"They are best in class financial product and transaction tax lawyers."

"Sullivan & Cromwell has one of the strongest teams around, especially in financial instruments, international tax planning for big banks, private equity and for partnership issues around real estate and private equity. There is nothing that it doesn't do."

"They are some of the best tax attorneys representing the financial services industry."

"With its deep resources and sound technical understanding of tax matters, I know I will get top notch service and quality with the team at Sullivan & Cromwell."

"The team is concise yet provides thorough interpretations and analysis of the issues raised."

Work highlights

Sullivan & Cromwell LLP advised Gildan Activewear on the tax aspects of its pending acquisition of HanesBrands for an equity value of \$2.2 billion and an enterprise value of \$4.4 billion.

Notable practitioners

Andrew Mason has an excellent reputation in the market for his extensive expertise in regulatory and transactional tax issues. His experience covers deals such as acquisitions, leveraged leases and project finance. Andrew Solomon is recognized for his wealth of experience in tax matters. His practice covers tax planning and dispute resolution. David Hariton wins praise for his handling of the tax elements of corporate transactions. He counts leading financial institutions as key clients. **Strengths:** *"David has a wealth of experience. He knows the tax code like crazy." "David is extraordinarily thoughtful. He is a great choice when you need something to be built from the ground up. He is great for complex financial products and structuring."* Davis Wang is regularly called upon for his advice on the tax elements of high-value M&A. He also advises on the tax aspects of cross-border financings and securities offerings. **Eric Wang** is adept at advising on tax issues concerning transactions. **Strengths:** *"Eric is super approachable and very intelligent. He does a tremendous job."* Isaac Wheeler is co-head of the firm's tax group. He works on transactions in a range of different industries. His clients include asset managers, real estate developers and financial institutions. **Strengths:** *"Isaac is a real thought leader." "Isaac is an exceptional M&A attorney with exceptional judgment." "Isaac is a fantastic tax lawyer. He is technically astute, extremely creative and an absolute pleasure to spend time with."*

Wachtell, Lipton, Rosen & Katz

What the team is known for

Wachtell, Lipton, Rosen & Katz is well known in the market for its focused and highly effective tax lawyers who are frequently sought out to advise on high-value corporate and M&A transactions. The firm offers tax expertise spanning corporate reorganizations, joint ventures and financial products, and is noted for keen client advocacy when negotiating deals.

Strengths

"Wachtell is clearly the preeminent in merger and acquisition pursuits. It has a clear understanding of our company and offer invaluable insight into the process and considerations that need to be made."

"The Wachtell team knows our business and has taken the time to understand our risk-taking profile."

"Wachtell remains the gold standard in tax and M&A."

Work highlights

Wachtell, Lipton, Rosen & Katz advised EOG Resources in connection with its \$5.6 billion cash acquisition of Encino Acquisition Partners.

Notable practitioners

Joshua Holmes is a respected tax practitioner who regularly handles the tax aspects of corporate transactions. He handles issues relating to M&A, joint ventures and spin-outs. **Strengths:** *"He is the best of the best. It is not only his expertise that shines, but his ability to communicate and guide our company through the most challenging situations."* *"Josh knows our business as well as I do. It's a pleasure working together."* Deborah Paul focuses her practice on the tax elements of big-ticket corporate transactions. She has broad sector expertise which covers the telecommunications, oil and gas and defense industries, among others. Jodi Schwartz is well respected for her market-leading tax practice and is noted for her skilled handling of high-value M&A. She handles both domestic and international tax issues. **Strengths:** *"Jodi is legendary and a central part of Wachtell's premier practice."* **Eiko Stange** routinely advises clients on the tax aspects of M&A. He has further expertise in transactions such as leveraged buyouts. **Strengths:** *"Eiko is an excellent lawyer."* **Rachel Reisberg** is an up-and-coming partner in the space. Her practice focuses on high value M&A for large multinational corporations. **Strengths:** *"She is an incredibly impressive attorney."*

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges LLP is admired for providing useful and pragmatic federal tax advice to clients. The firm is experienced in advising on both domestic and cross-border matters involving private equity, fund formation and debt financing, and has particular expertise in advising on bankruptcy-related tax matters. It is the first choice for clients from a multitude of industries, including financial services, real estate and technology.

Strengths

"The firm displays exceptional, differentiated tax expertise and an ability to decompose tax and tax equity complexity into digestible decision points for a transaction."

"The firm covers all the bases and has a very deep bench. It is very creative in problem-solving and my go-to for complicated or unusual matters."

"Weil is quick to respond to our questions, works diligently to move transactions forward in a timely manner and considers practical solutions applicable to our business needs."

Work highlights

Weil, Gotshal & Manges advised Sanofi on the tax aspects of its \$9.5 billion tender offer to acquire Blueprint Medicines Corporation.

Notable practitioners

Stuart Goldring wins market-wide recognition for his unparalleled expertise in bankruptcy-related tax issues. He advises a wide range of clients, including creditors, investors and debtors across a variety of sectors. **Strengths:** *"He is a brilliant bankruptcy*

lawyer." Hillel Jacobson focuses his practice on M&A, partnership transactions and fund formation. He offers particular expertise in oil and gas matters. **Noah Beck** offers wide-ranging expertise in tax issues, covering M&A, restructurings and private equity fund formation. His clients include private equity firms and their portfolio companies.

Strengths: *"Noah has a really good nose for tax in a deal context, knowing what is important and how to go get it for the client."* **Robert Frastai** has experience in a broad array of tax issues, ranging from fund formation to M&A. He also advises on matters such as secondary transactions and spin-outs. **Steven Lorch** is a noted partner in the New York tax market. He regularly advises on issues arising from transactions. **Strengths:** *"Steven is a technical tax expert for M&A. He is practical and business-minded, responsive and extremely pleasant to deal with."* *"Steven is both brilliant and a pleasure to work with. He produces terrific results extremely quickly, and he is always immediately responsive to our questions and concerns."*

White & Case LLP

What the team is known for

White & Case LLP is frequently sought out for its international capabilities and sound profile for advising on complex and high-value transactions. Boasts special strength in advising on the tax aspects of M&A, working closely with the firm's M&A team. Its client roster ranges from middle-market companies to major corporations.

Strengths

"White & Case's team can handle the most sophisticated tax work. It is timely and achieves the best results."

"The team is quick to respond on all issues and keep things moving."

Willkie Farr & Gallagher LLP

What the team is known for

Willkie Farr & Gallagher LLP houses an accomplished practice across corporate M&A work, private equity investment and investment fund formation. It possesses the ability to work seamlessly with other practice areas at the firm. The group provides a full service to its clients and is well versed in domestic and international matters, and is capable of representing clients before the IRS and the Treasury Department.

Strengths

"The group is always available and very clear with their advice. It can manage cross-border coordination and complex deal structures."

"It understands the complex stakeholder dynamics of our organization and does a good job applying that knowledge when we work with it."

"The Willkie team is extremely client-focused, smart and responsive."

"The team is extremely responsive and knowledgeable. It provide practical feedback and advice."

Work highlights

Willkie Farr & Gallagher LLP advised Dotmatics on its \$5.1 billion sale to Siemens AG.

Notable practitioners

Christopher Peters is regularly called upon for his expert advice on tax issues relating to M&A. He is adept at handling matters in the private equity and insurance sectors. **Strengths:** *"Chris is very good*

and always a pleasure to deal with.”

Ziering & Esman PLLC

What the team is known for

Ziering & Esman PLLC is a sophisticated boutique firm in the tax space. The group provides bespoke advice for clients facing litigation with the IRS and state tax authorities. They also represent taxpayers across SALT matters.

Strengths

“Ziering & Esman is a mighty team, and its attorneys are very attentive to client needs.”

“The team has vast experience in controversial IRS matters. Its attorneys take the time to understand the client’s situation and provide guidance during the process.”

“The firm has been able to establish itself quickly and it has such a great reputation. It is agile and well suited to handle tax matters both at state and federal levels.”

Other Ranked Lawyers

Mark Allison of Caplin & Drysdale wins praise for his exceptional tax fraud and litigation practice. He also frequently advises large corporate clients on commercial restructurings and planning matters.

Strengths: *“Mark is a great tax controversy lawyer.”*

Andrew Braiterman of Hughes Hubbard & Reed comes highly recommended for his enviable expertise in transactional tax matters. He is adept at handling international taxation issues. **Strengths:** *“Andy is terrific, a rare talent. He is brilliant and extremely strong in his commercial instincts and judgment.” “Andrew provides great tax insights.”*

William Cavanagh is co-head of Norton Rose Fulbright’s tax practice and continues to be a go-to for clients seeking counsel on domestic and inter-

national tax matters. His practice includes corporate transactions as well as controversy disputes.

Strengths: *“William is excellent, particularly across tax controversy issues.”*

Peter Connors of Norris McLaughlin often works on transactional tax matters. His clients include leading financial institutions.

Stefi George is chair of Akerman’s SALT practice. She is adept in advising large multinational companies on complex corporate tax transactions.

Strengths: *“Stefi is quick to communicate status changes and updates. She is able to explain the issues and concepts to clients who may not have a SALT background in a way they can understand.”*

“Stefi is very good at explaining precisely what the issues are and framing it so we understand the nuances and how the law applies in a particular state.” “Stefi is highly capable, extremely responsive and very collaborative.”

Elizabeth McGinley chairs the tax group at the Bracewell. She is an experienced tax practitioner with notable expertise in the energy sector.

Strengths: *“Liz always provides well researched tax counsel against a broad commercial experience base.” “Liz is an excellent leader in the industry and client focused. She is an expert.” “Liz stands out for her combination of deep technical expertise, practical judgment and approachable style. She has an exceptional ability to break down complex tax issues and explain them in a way that is clear and actionable, while always keeping the business implications in mind.”*

Ron Nardini of Vinson & Elkins is highly skilled in a range of tax matters. He handles both domestic and international transactions. **Strengths:** *“Ron understands what the client needs. He is very clear in his advice. Tax experts and investment teams alike cherish him for his ability to find practical solutions and make complex tax matters digestible.” “Ron is a*

commercial, technical and thoughtful lawyer.” “Ron is quick, practical and a great resource. We get his thoughts on various issues concerning tax in New York.”

Richard Nugent is chair of the Morrison Foerster’s tax practice. He has a well-regarded tax practice which encompasses mergers, acquisitions and bankruptcy-related matters. His clients include debtors and creditors. **Strengths:** *“Richard is one of the leading tax lawyers in the US. He has both depth and breadth of knowledge and applies his knowledge and skills to help clients accomplish their commercial objectives within the relevant tax framework.” “Richard helps us drive to get value in a transaction. He is a phenomenal asset to our firm.” “Richard is extremely knowledgeable on a broad range of tax matters. He is also highly attentive to his client’s needs. He is smart, thoughtful and an all-around great lawyer.”*

Jeffrey Reed chairs the SALT practice at Kilpatrick Townsend & Stockton. His clients include business owners and individuals. **Strengths:** *“Jeff does a great job of boiling down issues that we are facing and turning it into easy to understand answers.” “Jeff is detail-oriented.”*

Adam Tejada of K&L Gates is a talented tax attorney who acts for a broad clientele. He serves as co-leader of the firm’s corporate and tax groups. **Strengths:** *“Adam is great to work with. His responses are prompt and he ensures that we get the answers we need in a timely manner. He is valued for his ability to understand our business and communicate tax matters in an understandable way.” “Adam is a very dedicated tax lawyer with outstanding knowledge and is great to work with.” “Adam has a high degree of insight into private funds tax and is a commercial lawyer with creative solutions.”*

NEW YORK: An Outsourcing Overview

Like much of the business world, the headline for outsourcing in 2026 is AI. There is no question that AI is a transformative technology; however, every transformative technology that this industry has worked through – from the early outsourcing wave to offshoring and cloud migration – has produced a similar pattern, and AI is no exception.

In transformational outsourcing deals meant to drive fundamental business change, the biggest challenge has remained consistent over time: *how to capture the real value beyond the hype and achieve lasting transformation without building the foundation for future problems.*

This challenge is unchanged in 2026 – and the answer, as it has always been, will not be found in the technology alone but in the ecosystem built around it.

Building the Ecosystem Around an Incomplete Contract

AI provides a useful diagnostic point that sharpens a fundamental issue with outsourcing in general and transformational outsourcing in particular: outsourcing contracts have always been, and always will be, incomplete. The more transformational the deal, the more incomplete it necessarily is. Changing business requirements, unexpected technological advances, and shifting personnel dynamics have always been part of this calculus.

Before addressing the contract itself, the humans involved must be considered first. The buyer is signing up for major change. Roles will be redefined. Processes that have been in place for years will be replaced or reworked. People who built careers around a proven way of working will be asked to operate differently. In that environment, change cannot simply be imposed through contract terms. It has to be built with trust, alongside a partner with genuinely aligned goals.

That said, a strong, well-architected contract – one built on reality, trust and alignment – remains necessary and important; however, it is only one essential part of the broader ecosystem required for a long-term, successful transformational outsourcing. What is often missed is that this contract is itself an output of the same intentional process that builds the other foundational components of the ecosystem. The contract and the ecosystem are not separate workstreams. They are built together, starting with how the RFP and contracting processes are structured, and continuing to strengthen well beyond contract execution.

Alignment

Of the foundational components of the ecosystem, alignment is the one most often misunderstood – and the one that most determines whether the ecosystem holds under pressure. It is not the same as agreement, though the two are frequently confused.

Agreement is a state of having said yes to something. Alignment is a state of actually wanting the same thing. The two look identical when a deal is signed. They diverge under stress. Agreement holds only when the unforeseen change happens to match something the contract already addressed. If it does not, the contract strains, and the ecosystem eventually collapses. Alignment holds under the same stress because both parties want the same outcome. The specific language describing how to reach that outcome can change without breaking what was built.

The usual levers – bonuses, contract terms, pricing, formal agreement on outcomes – do not produce alignment. Alignment happens when both parties want to reach the same destination. The reasons can differ, and usually do.

It starts internally, within a small group on the buyer side, before it can be sought in a vendor. The RFP is where internal alignment gets expressed. Formation and contracting are where it gets tested against the vendor's reality and refined. Execution is where it gets reinforced and expanded across both organizations.

Rethinking the Relationship

The standard RFP and contracting approach position the vendor as a service provider delivering against a specification – accountable for service levels, kept at arm's length. In transformational work, this structure leaves most of the available value unrealized.

Structuring the RFP and contracting process so that a vendor can show up as an active participant in the buyer's change – rather than just another provider – is a separate foundational component of the ecosystem. It requires intentional work during deal formation, and the return on that work can far exceed what a contract-only approach can produce. A vendor operating as a genuine participant in the change brings capabilities, perspective and problem-solving capacity that a simple service provider cannot.

Supporting this model requires a contract that reflects the relationship and provides an architecture for value creation over the years that follow. The contract is not the relationship – but it can either support the relationship or work against it.

Governance

If a well-built relational contract is critical to making transformational outsourcing work, governance is where the relationship actually lives. Yet, it consistently receives less attention than it deserves.

Governance is where the work that started during deal formation comes to life. It is where the relationship that the contract has shaped must operate every day for the life of the arrangement. Too often, the governance model is an afterthought – imported from prior deals or assembled from templates, with little consideration of whether it fits the relationship at hand. Done that way, governance can actively work against the relationship. A model designed for different parties imposes communication structures that do not fit and can disrupt the patterns that actually worked during formation.

Well-built governance is different. Its starting point evolves from the formation process itself. How the parties communicated during the deal, which conversations worked, who needed to be in the room when something difficult was addressed, how decisions actually got made – these are inputs to governance design. The model that emerges will be specific to this relationship, and it should be. It is built on patterns that the parties have already proven they can use.

This kind of design requires that the people who experienced the formation process remain involved, and that the contract continues to support their relationship. When either of those conditions fails – when continuity breaks or the contract no longer fits the relationship – the parties drift back toward contractual reme-

dies and hard commitments. That reliance holds until the contract must evolve to meet a need that it did not anticipate. When that moment arrives, the parties have only the written terms to fall back on, and those terms may have been drafted for a different set of requirements entirely.

The Long View

The deals being signed in 2026 will be operational for years. The technology will keep moving. The hype will recede. However, contracts will not.

The factors that separate the deals that work from those that do not have been consistent across decades and across technology waves: intentional formation, real alignment, partnership and governance built for the relationship at hand. AI changes the surface of the conversation. It does not change the underlying discipline required to make transformational outsourcing succeed.

Technology & Outsourcing

Technology
Leading Firms
Band 1
Skadden, Arps, Slate, Meagher & Flom LLP
Weil, Gotshal & Manges LLP
White & Case LLP
Band 2
Davis Polk & Wardwell LLP
Band 3
Covington & Burling LLP
Fried, Frank, Harris, Shriver & Jacobson LLP
Paul, Weiss, Rifkind, Wharton & Garrison LLP
Proskauer Rose LLP
Band 4
Ropes & Gray LLP
Simpson Thacher & Bartlett LLP
Willkie Farr & Gallagher LLP
Band 5
Clifford Chance US LLP
Morrison Foerster
Pillsbury
* Indicates individual with profile.
◇ (ORL) = Other Ranked Lawyer.
Alphabetical order within each band. Band 1 is highest.

The editorial is in alphabetical order by firm name.

Clifford Chance US LLP

What the team is known for

Clifford Chance US LLP excels at leveraging its global network to advise clients on the full range of outsourcing agreements and system integration matters. Its work spans many industries, with particular prominence in finance. Additionally the firm brings to bear a high quality offering in technology.

Strengths

"Clifford Chance exhibits deep subject matter expertise and market knowledge."

"The attorneys at Clifford Chance are nuanced and have sound judgment to effectively lead complex negotiations."

"Clifford Chance is very responsive and client-service oriented. The firm is fully capable of handling the most complex transactions."

Work highlights

Clifford Chance advised Informa plc on the merger between its Informa Tech division's digital busi-

Technology
Senior Statespeople & Eminent Practitioners
Senior Statespeople: distinguished older partners
Howard Nigel L. Covington & Burling LLP
Eminent Practitioners
Delaney John Perkins Cole LLP (ORL) ◇ *
Leading Individuals
Band 1
Lesser Lori E. Simpson Thacher & Bartlett LLP *
Levi Stuart D. Skadden, Arps, Slate, Meagher & Flom LLP
Osterman Jeffrey Paul, Weiss, Rifkind, Wharton
Sandhu Charan J. Weil, Gotshal & Manges LLP
Band 2
Azzopardi Frank J. Davis Polk & Wardwell LLP *
Hahn Arlene Arin White & Case LLP
Kaplan Menachem HSF Kramer (ORL) ◇
Neuburger Jeffrey D. Proskauer Rose LLP *
Tanenbaum William Moses & Singer LLP (ORL) ◇
Band 3
Ashtor Jonathan Paul, Weiss, Rifkind, Wharton & Garrison
Chang Eugene L. Willkie Farr & Gallagher LLP
Chernichaw Adam Pillsbury
Eckstut Burr HSF Kramer (ORL) ◇
Ghavi Amir Paul Hastings LLP (ORL) ◇ *
Hanson Erin White & Case LLP
Meredith-Goujon Claudine Paul, Weiss, Rifkind *
Nishawala Vipul Clifford Chance US LLP
Perry Adrian J. Covington & Burling LLP
Shah Pritesh P. Davis Polk & Wardwell LLP *
Band 4
Angel Daniel Gibson, Dunn & Crutcher LLP
Ansari Mehdi Sullivan & Cromwell LLP (ORL) ◇ *
Brown Peter BrownTechLegal – Peter Brown (ORL) ◇
Greenberg Jason Fried, Frank, Harris, Shriver *
Jacoby Len Cooley LLP (ORL) ◇
Makover Matthew Willkie Farr & Gallagher LLP
Ramirez Anthony M. Morrison Foerster
Up-and-coming individuals
Adams Dennis Weil, Gotshal & Manges LLP
Freedman Shellie Kirkland & Ellis LLP (ORL) ◇ *
Mirsaidi Ali Perkins Cole LLP (ORL) ◇ *

nesses with Tech Target, Inc.

Notable practitioners

Vipul Nishawala has significant experience in handling technology transactions, including all manner of software licensing and outsourcing deals. **Strengths:** "Vipul is an outstanding business

Outsourcing
Leading Firms
Band 1
Gibson, Dunn & Crutcher LLP
Band 2
Loeb & Loeb LLP
Morrison Foerster
Skadden, Arps, Slate, Meagher & Flom LLP
Band 3
Morgan Lewis & Bockius LLP
Band 4
Clifford Chance US LLP
Covington & Burling LLP
Pillsbury
Transformation Legal Group, PLLC
Senior Statespeople
Senior Statespeople: distinguished older partners
Howard Nigel L. Covington & Burling LLP
Millstein Julian S. Moses & Singer LLP (ORL) ◇
Leading Individuals
Band 1
Finkel Robert WilmerHale (ORL) ◇
Hansen Edward J. Transformation Legal Group, PLLC *
Levi Stuart D. Skadden, Arps, Slate, Meagher & Flom LLP
Melby Barbara Murphy Morgan, Lewis & Bockius LLP
Nordahl Stephen D. Gibson, Dunn & Crutcher LLP
Stern Akiba Loeb & Loeb LLP
Band 2
Adler Kenneth A. Loeb & Loeb LLP
Mahajan Sarvesh Pillsbury
Nishawala Vipul Clifford Chance US LLP
Band 3
Angel Daniel Gibson, Dunn & Crutcher LLP
Bortstein Lawrence Bortstein Legal Group (ORL) ◇
Chernichaw Adam Pillsbury
Paverd Valerie Transformation Legal Group, PLLC
Petretti Vito Morgan, Lewis & Bockius LLP
Tanenbaum William Moses & Singer LLP (ORL) ◇

lawyer." "Vipul is a talented lawyer and an expert in outsourcing transactions."

Covington & Burling LLP

What the team is known for

Covington & Burling is a well-established firm advising businesses across a diverse range of industry sectors, such as healthcare, telecommu-

nications and retail. It is well-versed in negotiating complex outsourcing and technology transactions, often involving multiple jurisdictions.

Strengths

"There is an incredible support system throughout Covington."

Notable practitioners

Nigel Howard is renowned for his work in the technology and outsourcing space. His experience covers a wide spectrum of transactions including SaaS agreements, ITOs and M&A. Adrian Perry handles a broad range of technology matters for clients in the media, entertainment and sports industries, including the use of AI and the Internet of Things in sponsorship and the licensing and distribution of content.

Davis Polk & Wardwell LLP

What the team is known for

Davis Polk & Wardwell has a strong transactional practice with a focus on technology and intellectual property in the context of research and development, outsourcing, distribution and licensing processes, as well as providing support on M&A and capital markets deals. Clients include biotech and pharmaceutical, financial and media companies alongside technology sector stalwarts.

Strengths

"Davis Polk is differentiated by its combination of deep technical structuring expertise, sector-specific knowledge and proven cross-border execution capability."

"Davis Polk is available when needed, provides well-reasoned recommendations and is a true partner."

Work highlights

Davis Polk & Wardwell advised TPG on its \$1.1 billion acquisition of Sabre Corporation's Hospitality Solutions business.

Notable practitioners

Frank Azzopardi centers his practice on the technology and intellectual property aspects of corporate transactions such as joint ventures and collaborations, licensing arrangements and asset sales. **Strengths:** *"What distinguishes Frank is a rare combination of deep technical mastery with exceptional commercial judgment."* *"Frank is one of the smartest technology lawyers I've ever worked with."* Pritesh Shah has a client base which spans an array of sectors, from telecommunications and fintech to media and fashion. He is adept at handling technology transactions and licensing procedures. **Strengths:** *"He is a true partner on every transaction we work on together."*

Fried, Frank, Harris, Shriver & Jacobson LLP

What the team is known for

Fried, Frank, Harris, Shriver & Jacobson has a respected technology practice with a focus on advising clients on the use of data and intellectual property, with work ranging from data analytics and licensing to machine learning and AI. It attracts a broad roster of public and private businesses, including both startups and blue-chip corporations.

Strengths

"Fried, Frank is a thoughtful, creative and helpful partner in reaching commercial goals efficiently."

Work highlights

Fried, Frank, Harris, Shriver & Jacobson represented Sterling Check Corp in their acquisition by First Advantage Corporation for \$2.2 billion.

Notable practitioners

Jason Greenberg leads the firm's technology transactions practice. He is experienced on complex matters including licensing, development and strategic alliances. **Strengths:** *"Jason Greenberg is fantastic as he provides excellent and timely counsel."*

Gibson, Dunn & Crutcher LLP

What the team is known for

Gibson, Dunn & Crutcher is highly regarded for its experience handling complex outsourcing transactions, demonstrating notable expertise in consolidations, restructurings and joint ventures in the technology sector. It maintains significant strengths in negotiating license agreements for business-critical IP and software, as well as providing guidance on e-commerce arrangements. The firm is recommended for the outsourcing of all manner of manufacturing, business process and back-office functions. It acts for a variety of blue-chip national and international clients in sectors such as pharmaceuticals, financial services and telecommunications.

Strengths

"They understand our business well and are very good at understanding the market."

Work highlights

Gibson, Dunn & Crutcher advised GXO Logistics in connection with a multitower outsourcing transaction involving the outsourcing of GXO's HR, IT, Finance and Accounting processes to IBM.

Notable practitioners

Stephen Nordahl is routinely called upon to handle matters such as operational, manufacturing and IT outsourcings as well as joint ventures and disputes between customers and providers. **Daniel Angel** is recommended for negotiating outsourcing transactions on behalf of companies of all sizes, across sectors such as telecommunications, life sciences and financial services. He advises on operational, back-office and IT outsourcing arrangements, as well as offering expertise in matters such as the licensing of intellectual property. **Strengths:** *"Daniel is able to pick up on the operational nuances very fast and makes sure we are familiar with all the risks."* *"Daniel has an ability to quickly understand the business and strike a balance between a comprehensive agreement that's also business practical."*

Loeb & Loeb LLP

What the team is known for

Loeb & Loeb is highlighted for its broad-based media and technology practice, which includes handling large-scale outsourcing deals, including IT, business process and cloud services arrangements. It has a sophisticated vendor and customer-side technology licensing offering with a notable focus on emerging technologies such as robotics and machine learning. The firm is also able to advise on advertising, privacy and data security issues, and provides additional counsel on regulatory compliance and litigation arising from transactions.

Strengths

"Loeb & Loeb brings high-quality lawyers with top-tier training."

"Loeb & Loeb is highly experienced and can negotiate very complex matters."

"Loeb's services are invaluable because it has a deep understand of outsourcing. The firm is able to give us very tailored advice."

Notable practitioners

Akiba Stern has a broad range of expertise in the space, having advised over many years on arrangements concerning all manner of technology and business processes. His clients are drawn from many sectors, although he has a particular focus on financial services. Kenneth Adler has vast experience of outsourcing, cloud and technology deals of all kinds, and has deep expertise in associated data privacy and security issues.

Morgan Lewis & Bockius LLP

What the team is known for

Morgan, Lewis & Bockius possesses a prolific technology practice with global strengths in the outsourcing sector, advising clients on issues arising throughout the full contract life-cycle. It demonstrates notable strengths in emerging technology matters, including automation, artificial intelligence and cloud computing. Its client roster features a number of prominent financial service companies, including banks and insurers, as well as retailers and service providers.

Strengths

"Morgan Lewis uses a practical application of the law in context with our industry norms, the firm's deep experience saves time."

"The team at Morgan Lewis is practical, client-focused and responsive."

""

Work highlights

Morgan Lewis & Bockius advised Elevance on ongoing governance and amendments to its IT agreements with Kyndryl and IBM.

Notable practitioners

Barbara Murphy Melby serves as co-leader of the firm's corporate and business transactions practice. She brings extensive expertise on outsourcing matters. **Strengths:** *"Barbara is fearless and a tough negotiator."* **Vito Petretti** is experienced in advising on the domestic and cross-border outsourcing of a range of services, including finance, human resources and IT. His sectors of focus include retail and consumer products, publishing and life sciences. **Strengths:** *"Vito's level of responsiveness and expertise is just phenomenal."*

Morrison Foerster

What the team is known for

Morrison Foerster maintains its reputation as a leading player in the outsourcing market, fielding a deep team of attorneys who specialize in transactions across industries such as life sciences, fintech and media. It demonstrates outstanding capabilities at the cutting edge of the sector, with a wealth of expertise in social media, cryptocurrency, virtual reality and cloud computing. The team frequently assists with strategic alliances, alongside roles negotiating major intellectual property agreements and handling outsourcing-related issues arising in M&A. It is well established as the counsel of choice to numerous leading technology players.

Strengths

"Morrison Foerster has very strong communicators who always make themselves available. It is a high impact, exceptionally good team."

"The firm has a very pragmatic approach and brings deep expertise with all of the required skills available."

Work highlights

Morrison Foerster represented Brooklyn Artificial Intelligence in its acquisition by Nuveen.

Notable practitioners

Anthony Ramirez concentrates his practice on the representation of media, technology and communications companies.

Paul, Weiss, Rifkind, Wharton & Garrison LLP

What the team is known for

Paul, Weiss, Rifkind, Wharton & Garrison LLP boasts a highly respected technology group that excels in transactional matters. Foremost corporate and private equity clients look to the team for assistance in high value deals in the space.

Strengths

"The firm has a deep bench and provides a very good service level."

"Paul, Weiss is very responsive and works at an exceptionally fast pace that is necessary to complete complex transactions."

Work highlights

Paul, Weiss, Rifkind, Wharton & Garrison advised Warby Parker on its partnership with Google to develop glasses with integrated AI.

Notable practitioners

Jeffrey Osterman advises on a variety of different technology-sector transactions, including the licensing of intellectual property and content, technology transfer and integration, and collaboration and development agreements. **Strengths:** *"Jeffrey knows the industry very well; he has seen any kind of transaction structure and can advise on it."* **Jonathan Ashtor** serves as global co-head of the firm's intellectual property and technology transactions group. He is extremely well versed in a wide range of areas including emerging technologies such as AI and NFTs. **Strengths:** *"Jonathan is very strategic. He always provides several avenues that we can go down and allows us to work out the best decision."* **Claudine Meredith-Goujon** is well-versed in the full gamut of copyright and trademark transactions as well as offering significant expertise in commercial technology contracts. She serves as global co-head of Paul, Weiss' intellectual property and technology transactions practice. **Strengths:** *"She is extremely smart and an excellent negotiator."* *"Claudine stands out for her unwavering availability, responsiveness and ability to provide clear, actionable advice across a wide range of complex matters."*

Pillsbury

What the team is known for

Pillsbury's impressive outsourcing practice possesses significant strengths negotiating agreements with suppliers and across a range of tech transactions, drawing from a wealth of expertise handling deals in the technology sector. Offers counsel in areas such as software licensing, cloud computing and SaaS agreements. Displays a particular aptitude for representing banking institutions

and insurance companies. Offers ancillary strengths in the cybersecurity field.

Strengths

"Pillsbury has great market knowledge around technology companies and has a deep bench of specialists."

"Pillsbury also has a deep bench of experience across levels and can navigate deal complexity in business-friendly terms."

Work highlights

Pillsbury advised Gorilla Technology Group in connection with its \$105 million equity capital raise.

Notable practitioners

Sarvesh Mahajan is experienced in guiding clients through the drafting, structuring and negotiation of both technology and outsourcing arrangements.

Strengths: *"I absolutely value Sarvesh's judgment."*

Adam Chernichaw is particularly active in the financial services sector. His clients are the buyers, sellers and users of fintech products, along with other outsourcing services and technology. **Strengths:** *"Adam is very practical and solutions-oriented, he speaks to businesspeople about legal risks in a way that they can understand."*

Proskauer Rose LLP

What the team is known for

Proskauer Rose has a respected practice fielding a specialized team of attorneys with notable industry expertise. Experienced in handling complex technology acquisitions and outsourcing projects, including advising major multinationals on the use of big data, advertising and privacy issues. Acts for a number of major financial services companies, covering everything from securities processing software to blockchain. Also noteworthy for its licensing expertise in the biometrics field. Active across a range of sectors including arts and leisure, media and healthcare, to name a few.

Notable practitioners

Jeffrey Neuburger is co-head of the technology, media and telecommunications group and is respected in the market for his knowledge of the technology space. He has a wide spectrum of experience of outsourcing issues, including services agreements, licensing and IP, and he is also an expert in blockchain-related matters.

Ropes & Gray LLP

What the team is known for

Ropes & Gray houses a well-known group able to advise across a variety of matters in the technology space, including on M&A, regulatory issues and matters of data privacy. Experienced advisers to companies in the consumer, fintech and e-commerce spaces, among others.

Strengths

"Ropes & Gray has attorneys that are experienced, smart and very responsive."

Simpson Thacher & Bartlett LLP

What the team is known for

Simpson Thacher & Bartlett has an active technology group known best for its work in technology M&A and capital markets transactions. It represents a stable of household-name corporates. The law firm deftly guides clients across numerous areas of technology, ranging over biotech, digital media and

blockchain, to name but a few.

Strengths

"Simpson Thacher really focused on understanding our business and asked lots of insightful questions." *"Simpson Thacher provides thorough, strategic, detail-rich guidance through the deal-making process."*

"The firm is very responsive and strategic. They're so good at helping clients see around the corner on potential issues ahead of time."

Notable practitioners

Lori Lesser has extensive experience handling M&A, IPOs and investment deals for market leaders in a wide range of technologies. She is well-versed in technology-sector IP transactions and litigation.

Strengths: *"Lori consistently demonstrates best-in-class legal counsel and business guidance."* *"Lori is one of most brilliant attorneys I have ever worked with. She is absolutely terrific in quickly digesting, and providing sound advice on, hyper-complicated issues."* *"She is practical, incredibly hard-working and does not miss a beat."*

Skadden, Arps, Slate, Meagher & Flom LLP & Affiliates

What the team is known for

Skadden, Arps, Slate, Meagher & Flom is praised for its dominant M&A practice, which includes a notable focus on technology transactions. Its expertise includes software licensing, fintech development, cybersecurity counseling and cloud computing negotiations. The team counts a number of leading investors, technology companies, retailers and financial institutions among its distinguished client base. It is highly experienced in assisting with outsourcing matters relating to call centers, HR and core business processes.

Strengths

"Skadden does very well in having a global perspective of the industry."

Work highlights

Skadden represented eToro Group on its IPO.

Notable practitioners

Stuart Levi is co-head of the firm's blockchain and digital assets group. He is recommended for all manner of technology licensing transactions, fintech development arrangements, outsourcings and joint ventures. He advises on the latest developments and requirements in website and technology policy, IP and data protection law. **Strengths:** *"No matter how novel or cutting-edge the matter, Stuart is on top of it and able to provide top-notch advice."*

Transformation Legal Group, PLLC

What the team is known for

Transformation Legal Group is a dedicated boutique outsourcing practice which deftly advises clients in numerous industries. The firm's capacities includes overseeing BPO's, ERP's and ITOs.

Notable practitioners

Edward Hansen of Transformation Legal Group has extensive experience handling BPOs, digital transformations, ERP and other substantial change processes for a high-profile client base. **Valerie Paverd** of Transformation Legal Group handles a range of outsourcing and technology transactions and processes. Her client base includes those in the entertainment and consumer goods, agriculture, healthcare and financial services industries, among

others. **Strengths:** “What makes her different is the art of the deal which she brings.”

Weil, Gotshal & Manges LLP

What the team is known for

Weil, Gotshal & Manges has a strong bench of skilled attorneys with deep-rooted experience in IP and technology issues arising from corporate transactions, joint ventures and reorganizations. It is noted for its deft handling of domestic and cross-border outsourcing agreements, including distribution deals and professional services agreements. The firm maintains expertise in licensing agreements, strategic alliances and e-commerce agreements. It acts for an impressive client base comprising household names in the technology sector and other well-known multinationals.

Strengths

“They provide a perfect blend of detail and practical, commercial advice.”

Work highlights

Weil, Gotshal & Manges represented Sanofi in its \$9.5 billion acquisition of Blueprint Medicines.

Notable practitioners

Charan Sandhu is recommended for IP-driven corporate and commercial licensing transactions, and is a go-to for joint ventures and development agreements between blue-chip technology innovators. **Strengths:** “Charan is absolutely singular in her expertise, strategic vision and client trust.” “She provides first-in-class advice on complex IP and technology transactions.” “Charan can spot any issue that is important.” **Dennis Adams** is a burgeoning talent in the technology space. He deftly advises clients on acquisitions, licensing and development matters. **Strengths:** “Dennis is always very thoughtful and prompt in his responses.”

White & Case LLP

What the team is known for

White & Case has a respectable transactional practice with considerable expertise in the technology and outsourcing sector, and experience acting for clients in the financial services, social media and biotechnology sectors. It is regularly sought out for its counsel on fintech matters, with an active practice advising on technology-related acquisitions, joint ventures and service agreements. The team leverages its extensive network of global offices to assist with cross-border transactions and outsourcing agreements.

Strengths

“White & Case is solution-oriented, commercial and very good at interfacing with opposing counsel.”

“The firm distinguishes itself through its exceptional responsiveness and its capacity to deliver rigorous, actionable legal analysis.”

“The firm has a consistent ability to contextualize legal risk against business priorities.”

Notable practitioners

Arlene Arin Hahn, global head of the technology transactions group, has significant experience in handling high-value, complex transactions in the technology space. **Strengths:** “Arlene is extremely responsive and has a strong grasp of the issues.”

Erin Hanson centers her practice on technology and IP matters, including licensing and commercialization as well as strategic collaborations, and in the context of M&A. **Strengths:** “Erin has been one of the most steady-handed lawyers I have worked with.” “Erin consistently sets a benchmark for excellence in legal management and collaboration.” “Erin delivers quick, substantive responses that distil complex and nuanced issues into clear, actionable concepts.”

Willkie Farr & Gallagher LLP

What the team is known for

Willkie Farr & Gallagher has an experienced technology group with expertise in M&A, IP issues and capital markets transactions. It ably assists clients operating in the gaming, fintech and insurance spaces, among others.

Strengths

“Willkie has a deep bench of resources from which to draw.”

“Willkie is really focused on making sure the client is happy with the advice they are getting and is very aware of trends.”

Work highlights

Willkie Farr & Gallagher advised Bending Spoons on its acquisition of MileQ Inc.

Notable practitioners

Eugene Chang is praised for his technology expertise, which is sought after by clients in the software, pharmaceutical and medical device fields, among others. In addition to his transactional experience, he maintains deep litigation expertise. **Matthew Makover** brings a depth of expertise to clients in an array of technology matters. He chairs the firm's IP transactions practice group. **Strengths:** “He is excellent at explaining things to non-experts so that they understand and can adequately assess risk.”

Other Ranked Lawyers

Mehdi Ansari is co-head of Sullivan & Cromwell's intellectual property and technology group. He advises high-profile clients on complex technology transactions. **Strengths:** “Mehdi is a very bright attorney. He's responsive and great on complex matters.” “Mehdi made sure that we did not fall into any trap doors. He is a great strategist and thinker.”

Lawrence Bortstein of Bortstein Legal Group is recognized for his work in the financial services sector. He has extensive experience handling technology transactions including SaaS, ITO and hardware purchases.

Peter Brown is recommended for a wide range of commercial and contentious technology matters, from cloud arrangements and software licensing to IT contract and IP disputes.

John Delaney of Perkins Coie LLP comes recommended for his grasp of the intersection of music and content streaming, privacy and emerging technology. He regularly advises on issues such as cloud computing, social media and AI. **Strengths:** “John is just laser-focused on client service.”

With clients ranging from investment funds to tech

startups, **Burr Eckstut** of HSF Kramer has varied experience across IP and technology transactions. He has particular expertise in fintech and also frequently works with clients in the energy and infrastructure sectors. **Strengths:** “Burr understands how to do commercial deals.” “Burr is an outstanding advocate with a deep knowledge of the industry and the key players.” “Burr is a pleasure to work with as he is a wealth of expertise and knowledge.”

Robert Finkel of WilmerHale maintains a practice which covers a diverse range of sectors including financial services and pharmaceuticals. He is skilled in both outsourcing and commercial transactions, from technology licensing to strategic partnerships and M&A.

Shellie Freedman of Kirkland & Ellis LLP routinely advises clients in complex technology transactions, including joint venture agreements and M&A.

Strengths: “Shellie is extremely experienced and practical.”

Amir Ghavi of Paul Hastings advises on technology and IP matters in the context of acquisitions and dispositions, restructurings, joint ventures and licensing transactions. His clients include international businesses and capital markets investors.

Strengths: “Amir has a real clear way of explaining things and has a natural ability for cutting through to what matters for the clients.”

Len Jacoby of Cooley has an established technology practice that sees him regularly advise clients on complex transactions. His broad clientele includes public and private companies, private equity firms and investment banks. **Strengths:** “Len is a commercial, reasonable and smart lawyer.”

Menachem Kaplan of Freshfields Bruckhaus Deringer draws on notable experience in the technology industry to advise clients on commercial and IP transactions of many kinds, including licensing, agreements and joint ventures. **Strengths:** “Menachem is a phenomenal and detailed lawyer.”

Julian Millstein of Moses & Singer LLP maintains a practice which benefits from his previous work as a computer programmer and IT consultant. His experience includes advising on outsourcing arrangements, strategic alliances and e-commerce issues.

Ali Mirsaidi of Perkins Coie focuses his highly regarded practice on the representation of emerging technology and media companies in an array of commercial matters, including licensing issues, master services agreements and M&A deals. **Strengths:** “Ali produced timely, relevant and commercially astute advice which took care of everything we needed.” “Ali is personable, understands his client and provides exceptional service to each client.”

William Tanenbaum of Moses & Singer LLP is recognized for his deft handling of commercial and corporate deals relating to cutting-edge technologies, such as innovations in AI and cybersecurity.

Strengths: “He is an excellent technology lawyer as he is smart, practical and diligent.”

Leaders' Profiles in New York

ABBASSI, Rajab S

Kirkland & Ellis LLP, New York
212.446.4741
rajab.abbassi@kirkland.com

Featured in Insurance (USA - Nationwide), Insurance (New York)

Practice Areas: Rajab Abbassi is a partner in the Corporate Practice Group in the New York office of Kirkland & Ellis LLP and a member of the Financial Institutions and Insurance Transactions & Regulatory Practice Groups. Rajab's practice focuses on corporate transactions in the insurance industry, and he has advised on many of the most significant transactions in the industry over the last 20 years. He regularly advises on mergers and acquisitions, reinsurance transactions, joint venture transactions and strategic investments, as well as securities offerings and other corporate transactions. Rajab also frequently counsels boards of directors and senior management on strategic and governance matters.

Personal: JD, Fordham University School of Law (cum laude), 2004. BA, Rutgers College, 2000.

ABBOTT, James E

Seward & Kissel LLP, New York
(212) 574-1226
abbott@sewkis.com

Featured in Corporate/M&A (New York)

Practice Areas: Business Transactions Group (M&A/PE/VC), Activist Investing, Asset and Wealth Management, Corporate Finance, Cross-Border Transactions, Family Office, Investment Management and Broker-Dealer Transactions, Maritime and Transportation, Maritime Transactions, Mergers & Acquisitions and Joint Ventures, Private Equity, Private Equity Transactions, Secondary Transactions, Seed Transactions, Sell-Side Transactions, Venture Capital Transactions.

Career: James E. Abbott serves as the Co-Head of Seward & Kissel's Corporate M&A Practice. He joined Seward & Kissel as a partner in 2007. Jim represents public and private companies, private investment funds, investment management firms, financial institutions, business owners and managers in connection with a variety of business transactions, financings and general corporate matters. Representative transactions include mergers and acquisitions, private equity, debt and venture capital transactions, seed capital arrangements, joint ventures, strategic alliances, PIPEs and other public and private securities offerings.

Personal: Jim has been a regular speaker and author on a variety of topics, including acting as an editor for IM Deals® (a blog covering investment management industry transactions), being a contributor to the Best Practices of the Best Dealmakers book, writing a chapter on "Mergers, Consolidations and Conversions Under the New York Limited Liability Company Law," in the New York Limited Liability Companies and Partnerships book, and writing or being

quoted in articles appearing in numerous financial and legal publications. He has been a moderator or panelist at many industry events, including the "M&A: The Art of the Deal" session sponsored by the New York Chapter of Financial Executives International, a presentation entitled "Earnouts: Recent Developments and Three Rules of the Road" at the JEGI Media & Technology Conference, a panel discussion entitled "Global Coverage: What's Hot About India" at the M&A Advisor Annual Middle Market M&A Conference, and at the Wharton Entrepreneurial Speaker Series event entitled "When Selling Your Business Avoid Losing Millions From These Common Mistakes". Jim received a B.A. degree, magna cum laude, from Colgate University in 1981 and a J.D. degree from New York University School of Law in 1984, where he was a member of the Moot Court Board. Jim is admitted to practice in New York and is a member of the New York State Bar Association (International Law and Practice Section, Committee on Foreign Investments in the United States).

ABRAMSON, Neil H.

Proskauer Rose LLP, New York
212-969-3001
nabramson@proskauer.com

Featured in Labor & Employment (New York)

Practice Areas: Neil Abramson is the Co-Chair Emeritus of Proskauer's Labor & Employment Law Department and head of the Public Sector Group. He handles all types of employment litigation, including discrimination claims, claims for breach of contract and claims arising from the collective bargaining relationship, as well as arbitrations, administrative proceedings and collective bargaining. Neil regularly handles complex collective bargaining disputes for private and public sector employers, including litigating matters before the New York State Public Employment Relations Board, various public interest arbitration panels, private grievance arbitrators and the National Labor Relations Board. Neil leads the legal representation of the Metropolitan Transportation Authority in its collective bargaining disputes with transit and railroad workers and the City of New York in its collective bargaining disputes with teachers, police, fire, nurses and hospital staff. Neil also regularly handles collective bargaining disputes for multiemployer bargaining associations and single employers for such clients as Major League Baseball, The League of Voluntary Hospitals, The New York Times, Pratt Institute and The Broadway League. He also provides advice and guidance to clients, counseling employers on how to avoid litigation and achieve their employee relations objectives. Neil also has litigated single and multiple plaintiff matters in the state and federal courts of New York and a number of other jurisdictions and has extensive appellate advocacy experience. Among the clients Neil has represented are

major corporations in such diverse fields as financial services, higher education, news media, transportation, sports, energy, entertainment and health care, as well as numerous public benefit and public service corporations.

ADAMS, Bert

Eversheds Sutherland (US) LLP, New York
+1 212.389.5004
bertadams@eversheds-sutherland.com

Featured in Insurance (USA - Nationwide), Insurance (New York)

Practice Areas: Bert Adams helps buyers and sellers strategically negotiate and find consensus in complex corporate mergers and acquisitions. His clients are financial services companies, especially life and property and casualty insurers and reinsurers. Bert has represented clients in mergers and acquisitions for more than 25 years. His insurance industry experience includes transactions structured as acquisitions of entities and as acquisitions of blocks of business via indemnity or assumption reinsurance. Bert has significant experience counseling clients in acquisitions/dispositions of retirement services businesses, broker-dealers and investment advisers.

ADLERSTEIN, Jacob

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2Dcounsel/jacob%2Da%2Dadlerstein>

AHEARN, John

Couch White, LLP, Albany

Featured in Environment (New York: Upstate)

Practice Areas: John appears before various municipal land use development boards regarding the land use entitlement process. His background in municipal representation provides a unique insight and experience into the land use development process that permits him to provide superior service. John advises clients on various aspects of real estate development and provides advice regarding New York's State Environmental Quality Review Act and other state and local laws regarding development. John also is experienced in providing due diligence of renewable energy projects, including wind, battery energy storage, and solar for complex transaction. He analyzes complex local, State, and federal environmental and land use matters and identifies potential legal defects and risks associated with projects and advises on potential cures and risks management. John regularly represents businesses and industrial clients in areas such as solid waste, aggregates, wetlands, and mining before administrative agencies, including New York State Department of Environmental Conservation and the United States

Environmental Protection Agency, and local municipalities regarding permitting and enforcement matters.

Professional Memberships: Albany County Bar Association American Bar Association New York State Bar Association Rated by Super Lawyers as a Rising Star in the Upstate New York Edition for Energy & Resources

ALBANO, Michael J

Cleary Gottlieb Steen & Hamilton LLP, New York
212 225 2438
malbano@cgsgh.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Michael Albano is Leader of Cleary Gottlieb's Executive Compensation, Employee Benefits, and ERISA Group. He has more than 20 years of experience handling the full gamut of executive compensation and employee benefits matters for corporate clients, private equity sponsors, financial institutions, and compensation committees. Michael advises clients on disclosure, governance, taxation, design and negotiation of executive compensation agreements and arrangements, as well as the executive compensation and benefits aspects of mergers and acquisitions; pension investment and ERISA fiduciary matters, including in the fund formation context; private equity compensation and governance matters at both the upper tier and portfolio company levels; and employment law and related issues.

Career: J.D., magna cum laude, Georgetown University Law Center (2001); B.A., magna cum laude, Duke University (1998).

Professional Memberships: Member, New York Bar.

ALBERTS, David

Mayer Brown LLP, New York
+1 212 506 2611
dalberts@mayerbrown.com

Featured in Insurance (USA - Nationwide), Insurance (New York)

Practice Areas: David Alberts' work for the life and non-life insurance industry includes a broad range of corporate, commercial and regulatory advisory and transactional work, including corporate/M&A, regulatory, commercial, insurtech, traditional and alternative/structured reinsurance and new product development. David's experience includes Mergers & Acquisitions, Life and Non-Life Reinsurance, Technology and Innovation, and Insurance Regulatory.

ALEXANDER, Gerd

Paul Hastings LLP, New York
212.318.6301
gerdalexander@paulhastings.com

Featured in Real Estate (New York)

Practice Areas: Gerd S. Alexander is a partner in the Real Estate practice of Paul Hastings and is based in the firm's New York office. Gerd is a seasoned real estate attorney with a proven track record of successfully navigating a wide range of complex real estate transactions

(including acquisitions, dispositions, joint ventures, and debt financings involving multi-family properties, affordable housing, retail properties, office buildings, hotels, condominiums, self-storage facilities and data centers) on behalf of real estate developers, operators, and investors. Gerd is known for his strategic and creative thinking, effective negotiating, commercial mindset, and unwavering commitment to client service excellence. Having practiced through multiple market cycles, Gerd has significant experience in workouts, foreclosures, UCC enforcement actions, and restructurings.

Personal: Duke University School of Law, J.D. Yale University, B.A.

ALFORD, Carolyn Zander
King & Spalding LLP, Atlanta
(212) 556-2121
czalford@kslaw.com

Featured in Banking & Finance (New York)

Practice Areas: Carolyn Alford represents financial institutions, funds, private equity sponsors, issuers and corporate borrowers on a wide range of complex and innovative finance matters including acquisition, unitranche, first lien/second lien and mezzanine financings, leveraged and investment-grade syndicated credit facilities, private placements of notes and asset-based lending. While her industry experience is broad, she has an extensive track record in financing matters for healthcare, pharma, energy, telecom and media sectors. Notably, Carolyn co-leads the firm's Finance & Restructuring practice and serves on the firm's managing Policy Committee. Ms. Alford is a fellow and past-President of the American College of Investment Counsel, where she served on the Board of Trustees for eight years, and the American College of Commercial Finance Lawyers, where she has served on the Nominating Committee. As a passionate proponent for diversity, Carolyn is proud to serve on the Board of the Atlanta Women's Foundation. Carolyn also has the honor of serving as a board member of the Children's Hospital of Atlanta Foundation.

ALICANDRI, Jay
Dechert LLP, New York
+1 212 698 3800
jay.alicandri@dechert.com

Featured in Private Credit (USA - Nationwide), Banking & Finance (New York)

See under Nationwide for profile.

ALLEN, Bob
Kirkland & Ellis, Chicago
(212) 390-4060
ob.allen@kirkland.com

Featured in Litigation (New York)

Practice Areas: Bob's practice focuses on representing corporations, boards of directors, and executives in criminal and regulatory investigations, internal investigations, corporate governance matters and complex litigation.

Career: Bob has successfully represented many of the country's most prominent financial institutions, private equity firms, and other companies in investigations and contested matters. He has navigated cases involving a wide

range of matters and is an experienced courtroom advocate. Before joining Kirkland & Ellis, Bob served as a prosecutor in the United States Attorney's Office for the Southern District of New York, where, as a member of the Securities and Commodities Fraud Taskforce, Bob prosecuted cases involving insider trading, market manipulation, bribery, and accounting fraud, working in coordination with the SEC, CFTC, PCAOB, and other domestic and foreign regulators. During his tenure in the Southern District of New York, Bob tried multiple cases to a verdict, receiving convictions in every instance. Bob clerked on the Supreme Court and United States Court of Appeals for the First Circuit.

Personal: Harvard Law School, J.D., magna cum laude Emory University, B.A., Economics & Political Science, with Highest Honors

ALLENDORF, Eric
Paul Hastings LLP, New York
(212) 318-6383
ericallendorf@paulhastings.com

Featured in Real Estate (New York)

Practice Areas: Rick Allendorf is the New York-based global chair of the Real Estate Department at Paul Hastings and head of the firm's Real Estate Finance practice. Rick's practice is concentrated in real estate lending with a national scope, with a particular emphasis on complex debt finance. He represents institutional lenders, alternative lenders, debt funds and construction lenders in all aspects of real estate finance and restructurings. Rick's experience includes representing lenders in originating loans intended for balance sheet, syndication and securitization secured by commercial real estate projects of all asset types, including office, retail, hotel, multifamily and industrial. He has extensive experience in structuring multi-stack deals with multiple layers of subordinate financing, representing both senior lenders and mezzanine lenders. Additionally, Rick has extensive experience in workouts and bankruptcies, having been involved in some of the largest restructurings in multiple real estate cycles.

Personal: Boston College Law School, J.D. (magna cum laude) Northwestern University

ALLINSON, David S
Latham & Watkins LLP, New York
Featured in Private Equity (New York), Corporate/M&A (New York)

Practice Areas: David Allinson, Global Vice Chair of Latham & Watkins' Corporate Department, counsels leading private equity firms and public companies on a range of complex M&A transactions and general corporate matters. David draws on more than two decades of experience serving as a strategic advisor to clients. He applies a commercially focused approach to help clients structure and execute transactions involving diverse industries, with a particular focus on the energy and infrastructure, healthcare, and technology sectors. His clients include private equity firms as well as public and private companies. David's practice encompasses: - Leveraged buy-

outs - Take-private transactions - Joint ventures - Carve-outs - Co-investments - Corporate governance matters David previously served as Global Co-Chair of the firm's Private Equity and Mergers & Acquisitions Practices.

ALLON, Devora
Kirkland & Ellis LLP, New York
212-446-5967
devora.allon@kirkland.com

Featured in Antitrust (New York)

Practice Areas: Devora is a leader in the Firm's antitrust litigation practice and serves as co-lead counsel in United States v. Apple. She has been lead counsel for nearly thirty Sherman Act cases in the past few years and is currently representing clients in some of the largest and most high-profile antitrust cases in the country. Devora also has significant trial experience, including a recent victory for Gilead Sciences in a high-stakes jury trial involving billions of dollars in antitrust claims. Her clients include Apple, Chevron, GlaxoSmith-Kline, Starwood Capital Group, Teva, and Upsher-Smith Laboratories.

Personal: Columbia Law School, J.D. 2008, Harlan Fiske Stone Scholar and Notes Editor, Columbia Business Law Review; Yeshiva University, Stern College for Women, B.A., magna cum laude, 2005.

AMOROSI, John
Davis Polk & Wardwell LLP, New York
212.450.4010
john.amorosi@davispolk.com

Featured in Private Equity (New York)

Practice Areas: John is a partner in Davis Polk's Mergers & Acquisitions practice and co-head of the firm's Private Equity practice. He regularly represents both strategic and private equity clients in the full range of M&A transactions.

ANDRES, Greg
Davis Polk & Wardwell LLP, New York
+1 212 450 4724
greg.andres@davispolk.com

Featured in FCPA (USA - Nationwide), Litigation (New York)

Practice Areas: Greg is co-head of Davis Polk's White Collar Defense & Investigations practice. He focuses on white collar defense, congressional investigations, complex civil litigation and crisis management. In federal and state court, mediation and arbitration, Greg represents financial institutions, hedge funds, private equity firms and companies in multiple industries. Greg was previously a Deputy Assistant Attorney General in the DOJ's Criminal Division and the Chief of the Criminal Division in the U.S. Attorney's Office for the EDNY. Greg has secured numerous declinations and favorable resolutions for clients involving allegations of non-U.S. and U.S. corruption, financial fraud, money laundering, insider trading, and securities and tax fraud.

ANKER, Philip D
WilmerHale, New York
+1 212 230 8890
philip.anker@wilmerhale.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Philip Anker, chair of the firm's Bankruptcy and Creditors' Rights Litigation Practice Group, is a leading bankruptcy litigator and advisor who has practiced for more than 35 years in the field. Among other honors, he has been inducted as a Fellow of the American College of Bankruptcy. Mr. Anker has been selected as one of the "Best Lawyers" in Bankruptcy and Creditor Debtor Rights/Insolvency and Reorganization Law in the Best Lawyers in America each year since 2005, with peers stating that he is "a first-class litigator who is tremendous in open court." In the 2020 edition, Best Lawyers in America named him "Lawyer of the Year" in the area of Litigation - Bankruptcy. He is also listed in the 2013-2024 editions of the Best Lawyers in America in the area of Litigation - Bankruptcy; the 2012-2025 editions of Chambers USA Guide for his "excellent" Bankruptcy/Restructuring work, where clients describe him as "amazing in court," "commercial, thoughtful and with a good command of the law" and "tough, tenacious, credible and incredibly effective;" the 2010-2024 editions of Benchmark Litigation, which has rated him as a "National Star" and "Top 10 Practitioner" for Bankruptcy Law and cites Mr. Anker's peers and clients as saying that he is "a superb lawyer, highly professional, and among the elite bankruptcy practitioners" and "super" and "an intellectual mind"; and in the 2020-2025 editions of Lawdragon where he is listed as among the 500 leading bankruptcy and restructuring lawyers in the country, especially for litigation. Mr. Anker's bankruptcy and related litigation practice, as well as his work counselling and advising on bankruptcy and other insolvency matters, is wide-ranging. Among other subjects on which he has extensive experience, Mr. Anker has represented bondholders in litigation over their entitlement to hundreds of millions of dollars in make-whole premiums; private equity firms, financial institutions, investors and others in the defense of billions of dollars in fraudulent-transfer, fiduciary duty, alter ego and related claims; and insurers and former owners of companies facing massive mass-tort liability. Mr. Anker has played a leading role in some of the largest, most prominent bankruptcy-related litigation matters in recent years, including disputed plan confirmation and other highly contested matters, as well as adversary proceedings and other actions, arising out of the Adelphia, Archdiocese of Baltimore, Boston Generating, Boy Scouts, Energy Future Holdings, Enron, Global Crossing, Grupo Aeromexico, Idearc, Imerys, Intelsat, Lucky Bucks, Lyondell, Mallinckrodt, Momentive, Refco, Sears, SVB Financial Group, Tribune and Zachry Chapter 11 cases, as well as several consumer bankruptcy class actions. Among other prominent cases, Mr. Anker obtained the allowance and payment in full of nearly \$600 million in make-whole claims asserted by noteholders in one of the largest Chapter 11 cases ever, completed the successful defense at trial of a multi-billion-dollar fraudulent transfer

action, and successfully prosecuted, at trial and on appeal, claims for contempt arising out of an acquisition, also led by Mr. Anker, of substantially all of the assets of a leading data fusion company. Mr. Anker has argued and prevailed (in whole or in substantial part) in ten separate bankruptcy appeals in the US Courts of Appeals, including *Holliday v. Credit Suisse Securities (USA)*, 2024 WL 4234886 (2d Cir. Sept. 19, 2024); *LNV Funding LLC v. Myers*, 2023 WL 8047842 (9th Cir. Nov. 21, 2023); *In re MPM Silicones, LLC*, 874 F.3d 787 (2d Cir. 2017); *Delaware Trust Co. v. Energy Future Intermediate Holding Co.*, 842 F.3d 249 (3d Cir. 2016); *In re Tribune Co. Fraudulent Transfer Litigation*, 818 F.3d 98 (2d Cir. 2016); *Adelphia Recovery Trust v. Bank of America*, No. 09 – 0039-CV, 379 F. App'x 10 (2d Cir. 2010), aff'g, 390 B.R. 80 (S.D.N.Y. 2008); *Eastman Kodak Co. v. Wachovia Bank, N.A.*, 456 F.3d 1277 (11th Cir. 2006); *MBNA America Bank, N.A. v. Hill*, 436 F.3d 104 (2d Cir. 2006); *Arruda v. Sears, Roebuck & Co.*, 310 F.3d 13 (1st Cir. 2002); and *AT&T Universal Card Servs. v. Mercer*, 246 F.3d 391 (5th Cir. en banc 2001). Mr. Anker also successfully argued for the investment bank defendants in the New York Court of Appeals in *Kirschner v. KPMG, et al.*, 15 N.Y. 3d 446, 938 N.E. 2d 941, 912 N.Y.S. 2d 508 (N.Y. Ct. App. 2010), which resulted in that court's seminal decision reinforcing the *in pari delicto* defense and the dismissal of \$2 billion in claims against Mr. Anker's clients.

Professional Memberships: Mr. Anker is a member of the New York City Bar Association Bankruptcy Committee as well as the American Bankruptcy Institute. He is a periodic contributor on the Creditor Rights Coalition, a frequent speaker and panelist at bankruptcy law conferences, and an author of numerous articles on issues of bankruptcy and related law. Mr. Anker previously served as co-chair of the Debtor Practice Subcommittee of the Bankruptcy and Insolvency Committee of the American Bar Association Section of Litigation.

Personal: JD, George Washington University Law School, 1982; BA, magna cum laude, University of Pennsylvania, 1978

ANSARI, Mehdi

Sullivan & Cromwell LLP, New York
Featured in Intellectual Property (New York), Technology (New York)

Practice Areas: Intellectual Property & Technology Transactions, Artificial Intelligence, Technology, Digital Infrastructure, Digital Assets, Financial Institutions

Career: Mehdi Ansari is a partner and Co-Head of the Sullivan & Cromwell's Intellectual Property and Technology Group and the Firm's Artificial Intelligence Practice. Mehdi's practice focuses on advising clients on a wide range of transactions involving artificial intelligence, intellectual property and technology, including mergers and acquisitions, licenses, settlements, joint ventures and a variety of complex commercial arrangements. In addition, he has significant experience advising

clients on AI digital infrastructure matters. Mehdi is widely recognized as a leader in his field, known for "deftly handling major transactions" for industry icons (IAM Patent 1000). He is ranked Band 1 by Chambers USA, was named an "MVP in Technology" by Law360, an "IP Trailblazer" by The National Law Journal, one of the world's leading patent professionals by IAM Patent 1000 seven years in a row, and a "Rising Star in Sports & Betting" by Law360. Mehdi has been deeply involved in AI and its legal and ethical implications for many years, advising clients on their most significant AI-related matters, including "first-of-kind" and "bet-the-company" deals involving AI development, digital infrastructure and compute. Prior to attending law school, Mehdi studied computer science, including neural networks and machine learning, and that technical knowledge and background has enabled Mehdi to provide differentiated advice to his clients. A thought-leader in the field, Mehdi is a Lecturer in Law at Columbia Law School, where he teaches a course on IP transactions, including artificial intelligence and patent, software and trademark licensing. He serves as board member of JUST Capital and co-head of the transactional subcommittee of the New York City Bar's Sports Law Committee, is a member of the New York City Bar's Presidential Task Force on Artificial Intelligence and Digital Technologies, and sits on Law360's Intellectual Property editorial board. Mehdi is also a frequent public speaker, including on topics related to artificial intelligence, digital infrastructure, technology M&A, licensing agreements, and publicity rights.

Personal: University of California, Berkeley (JD, 2008); University of California, Berkeley (BS, 2005).

ANTOINE, Olivier

King & Spalding LLP, New York
212 – 556 – 2334
oantoine@kslaw.com

Featured in Antitrust (New York)

Practice Areas: Olivier Antoine focuses primarily on antitrust counseling for "bet the company" transactional matters, as well as high-stakes antitrust litigation and government investigations. Olivier has extensive experience representing merging parties, or merger opponents, in transactions raising significant antitrust scrutiny before U.S. Antitrust agencies as well as foreign competition authorities. Olivier has successfully obtained merger clearances in highly contested transactions, and successfully represented merger opponents in some of the most high-profile abandoned transactions and joint ventures. Mr. Antoine often provides "one-stop-shop" counseling on international antitrust questions requiring a bespoke analysis globally. Olivier's practice also includes civil and criminal antitrust enforcement matters and antitrust audit counseling.

APPS, Antonia

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York
aapps@paulweiss.com

Featured in Litigation (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2Dcounsel/antonia%2Dm%2Dapps>

AQUILA, Francis J

Sullivan & Cromwell LLP, New York
+1 212 558 4048
aquilaf@sullcrom.com

Featured in Corporate/M&A (New York)

Practice Areas: Mergers & Acquisitions; Consumer & Retail; Corporate Governance; Crisis Management; Shareholder Activism; ESG; Healthcare & Life Sciences; Intellectual Property & Technology; M&A Financial Advisory and Valuation; Restructuring; Technology

Career: Described by The Financial Times as "one of the most influential and high-profile M&A and corporate lawyers in the U.S." Profiled by The Wall Street Journal as one of the top dealmakers of 2019 and 2018 and by Insider as one of the world's top "M&A lawyers leading the way today" in 2021. Frank has been called upon by global leaders including Amgen, Andeavor, Anheuser-Busch In-Bev, Baxter, Biohaven, Bosch, Canadian Pacific, Cheniere, Cornerstone Building Brands, Diageo, Diebold Nixdorf, Gamestop, Haleon, International Airline Group, Kering, Kraft, Navistar, Novartis, Subway, Tiffany & Co. and United Rentals to advise them and their boards on M&A, corporate governance, activism, proxy contests, unsolicited bids, ransomware attacks, short squeezes, crisis management and a range of matters affecting corporate policy and strategy. Consistently recognized as one of the world's leading lawyers, including as a three-time American Lawyer "Dealmaker of the Year," a "Top 10 Legal Innovator in North America" by The Financial Times, Best Lawyers in America's Corporate Governance "Lawyer of the Year," Atlas Award's "Global M&A Lawyer of the Year," Who's Who Legal, National Law Journal's "M&A Trailblazer," three-time Law360 MVP, NACD "Directorship 100," two-time winner of the Burton Award for Legal Achievement, ABA's "Legal Rebel" and a BTI Elite MVP All-Star. S&C's Senior M&A Partner who has served on the Firm's Management Committee, as Global Head of M&A and Co-Managing Partner of S&C's General Practice Group.

Professional Memberships: Member of the Council on Foreign Relations, and the Leadership Council on Legal Diversity; Fellow of the Foreign Policy Association; Life Fellow of the American Bar Foundation; Chairman of the Board of Brooklyn Law School; Trustee (former Chairman) of The NALP Foundation for Law Career Research and Education; Director and Secretary of National Theatre in America

Personal: Brooklyn Law School (JD); Columbia University (AB).

ARMENIO, Peter J

Cahill Gordon & Reindel LLP, New York
parmenio@cahill.com

Featured in Intellectual Property (New York)

Practice Areas: Peter J. Armenio, Co-Chair of Cahill's Intellectual Property Litigation and Life Sciences

Patent Litigation practices, focuses his practice on intellectual property matters, including pharmaceutical, biotechnology, and medical device patent litigation and counseling. Peter has represented clients at the forefront of these areas for three decades, including in their most important "bet the company" matters. Peter has also handled a wide range of other patent and related commercial matters in courts across the country and in national and international arbitrations. He has represented clients ranging from the Fortune 100 to start-ups to non-profit organizations. Peter has been recognized by Chambers USA as a leading lawyer in intellectual property every year since 2007, and has been similarly recognized by Chambers Global every year since 2013. Chambers has noted in various years that Peter is "a fantastic trial lawyer," "one of the brightest ANDA litigators out there today," "tremendously strategic in setting up a case," and has a "track record of winning." Peter was named the Patent Strategy Attorney of the Year (New York) at the LMG Life Sciences 2024 Americas Awards. Peter has also been listed in a number of other guides and rankings, including IAM Global Leaders 2025, Managing Intellectual Property magazine's "America's Best Life Sciences Litigators," Benchmark Litigation, the IAM Patent Litigation 250, and IAM Patent 1000. IAM has reported client comments that "he is one of the smartest lawyers out there and handles cases expertly and efficiently, obtaining great results at a reasonable cost – often through facilitating early wins."

ARONS, Andrew

Kirkland & Ellis LLP, New York
631 – 463 – 7171
andrew.aronson@kirkland.com

Featured in Private Equity (New York)

Practice Areas: Andrew Arons is a corporate partner in the New York office of Kirkland & Ellis LLP. He has corporate and transactional counseling experience with an emphasis on advising private equity sponsors and their portfolio companies and other private companies in connection with a variety of transactional and advisory matters. He has extensive experience with acquisitions, leveraged buyouts, dispositions, going private transactions and minority investments, and frequently counsels clients on a variety of corporate governance and strategic matters. He regularly advises TJC, KKR, Sentinel Capital Partners and Providence Equity Partners, and their portfolio companies.

Personal: Yale University, B.A., 2005; Fordham University School of Law, J.D., magna cum laude, 2008.

AROVAS, Gregory S

Kirkland & Ellis LLP, New York
+1 212 – 446 – 4766
greg.arovas@kirkland.com

Featured in International Trade (USA – Nationwide), Intellectual Property (USA – Nationwide), Intellectual Property (New York)

See under Nationwide for profile.

ARTEAGA, Juan

Sidley Austin LLP, New York
212-903-4053
jarTEAGA@crowell.com

Featured in Antitrust (New York)

Practice Areas: JUAN ARTEAGA, a nationally recognized leading first-chair antitrust lawyer, is a go-to litigator for clients facing high-stakes antitrust litigation in federal district and appellate courts throughout the United States. As a former Deputy Assistant Attorney General in the U.S. Department of Justice Antitrust Division, Juan regularly serves as a trusted adviser and effective advocate for clients in sensitive civil and criminal antitrust investigations with significant legal, business, and reputational risk. Clients turn to Juan with their most complex antitrust matters because he offers an unparalleled and powerful combination of strategic judgment, deep antitrust knowledge and government experience, and a strong understanding of business objectives, along with the resolve and advocacy skills to defend them in litigation and at trial when necessary. Drawing on over 20 years of experience as a lead defense counsel and senior antitrust enforcer, Juan has successfully defended clients across all industries in numerous "bet-the-company" litigation and trials, including government enforcement actions, multidistrict litigation, and class actions. He has prevailed in litigation on behalf of clients in cases involving the entire spectrum of antitrust issues, from Section 1 conspiracy and Section 2 monopolization claims under the Sherman Act, Section 7 merger challenges under the Clayton Act, to claims under state antitrust laws. Most recently, Juan has represented clients in government and private antitrust litigation involving new and dynamic markets, including artificial intelligence, algorithmic pricing, and technology platforms.

Career: Deputy Assistant Attorney General, U.S. Department of Justice Antitrust Division (2016 – 2017); Chief of Staff and Senior Counsel to Assistant Attorney General (2015 – 2016); Counsel to Assistant Attorney General (2013 – 2014). Columbia Law School (JD, 2002); Boston College (BA, 1999); Judicial law clerk to Hon. Roger L. Gregory, U.S. Court of Appeals for the Fourth Circuit (2003 – 2004).

ASCHER, Brian

Gibson, Dunn & Crutcher LLP, New York

Featured in Media & Entertainment: Litigation (New York)

Practice Areas: Brian C. Ascher is a partner in the New York office of Gibson Dunn, where he is Co-Chair of Gibson Dunn's Media, Entertainment & Technology Practice Group and a member of the firm's Litigation Practice Group. Brian represents corporate and individual clients in a wide range of complex commercial litigation in both federal and state court, including several trials. Brian's practice focuses on civil litigation, including contract, profit participation, trade secrets, and other intellectual property disputes. In addition, Brian has

significant experience in litigating founder disputes and First Amendment cases. **Career:** From 2011 to 2012, Brian served as a law clerk to the Honorable Faith S. Hochberg in the United States District Court for the District of New Jersey. Prior to law school, Brian worked in film production and distribution.

Personal: JD, New York University School of Law, 2009; Bachelor of Arts degree in Philosophy, Honors, summa cum laude, Colgate University, 2003.

ASHKENAZI, Isaac S

Paul Hastings LLP, New York
+1 212 318 6432
isaacashkenazi@paulhastings.com

Featured in Intellectual Property (New York)

Practice Areas: Isaac S. Ashkenazi is a partner in the Life Sciences IP group of Paul Hastings and is based in the firm's New York office. He focuses his practice on complex intellectual property disputes primarily in the pharmaceutical, chemistry and biotechnology fields. He has successfully represented some of the world's leading life sciences companies in high-stakes patent disputes involving their critical drug products in various forums, including the PTAB, ITC, district courts, appeals courts and arbitrations. Isaac has experience with a broad range of technologies, including pharmaceutical compounds, proteins, antibodies, ADCs, polymers, formulations and chemical and synthetic processes, as well as a wide variety of therapeutics, including oncology drugs, Parkinson's medications, proton pump inhibitors, sleep agents, respiratory agents, antiemetics, alcohol and opioid dependence treatments and cholesterol-lowering and antidiabetic agents.

Personal: Benjamin N. Cardozo School of Law, J.D. The Cooper Union for the Advancement of Science and Art, B.E.Chem.E

ASHMEAD, John R

Seward & Kissel LLP, New York
(212) 574-1366
ashmead@sewkis.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Corporate Restructuring & Bankruptcy, Litigation & Investigations, Corporate Finance, Business Transactions Group (M&A/PE/VC), Distressed Debt and Claims Trading, Global Banking and Corporate Trust Group, Energy Finance Restructuring, Maritime and Offshore Restructuring, Bankruptcy Litigation, Financial Institution Risk Management.

Career: John Ashmead heads Seward & Kissel's Corporate Restructuring & Bankruptcy Group. John is an expert in insolvency and distressed situations. His experience spans workouts, chapter 11, liquidations and foreign insolvency proceedings, where he represents trustees, loan agents, formal and informal creditors committees, lenders, bondholders and other creditors, borrowers, equity holders, directors/managers, acquirers and debtors. In addition to restructurings, his engagements include bankruptcy litigation, private equity and

strategic investments, acquisitions, plan sponsorship, and structured finance transactions. John has been recognized as a leading lawyer in bankruptcy by New York Super Lawyers (2010 – 2025) and Best Lawyers in America (2022 – 2025), Lawdragon 500 and is highly ranked by Chambers USA 2019 – 2025, where he has been described as "immensely experienced and intellectual but always practical", "very effective in complex cases", "smart, creative and commercial", having an "innate ability to cut through the clutter of complex situations and get to the key point", and as "a super indenture trustee lawyer". John is also a Fellow of the American College of Investment Counsel. Examples of recent representations include acting as lead counsel for: Wilmington Savings Fund Society, Wilmington Trust Company, U.S. Bank, UMB Bank and Delaware Trust in their roles as indenture trustee, DIP loan administrative agent and/or prepetition loan agent in many of the largest chapter 11 cases (e.g., Spirit Airlines, Ligado Networks, Diamond Sports, SVB Financial Group, Endo Int'l); the Official Committee of Unsecured Creditors in several chapter 11 cases (e.g., Coin Cloud, NITROcrete, ABC Carpet); post-confirmation trustees/plan administrators (e.g., Endo, Celsius, ION Geophysical, Insys); independent directors and similar fiduciaries in various in-court and out-of-court restructurings (e.g., JER Investors, Verrica, Petmate, Quanergy); distressed investors in various in- and out-of-court restructurings (e.g., LATAM, Harvey Gulf, Celsius); ad hoc bondholder groups (e.g., Trump Ocean Club); and director defendants in the Miller Auto Parts chapter 11 cases. John also recently successfully represented the Debtors in the Times Square JV chapter 11 cases. John also has a prominent practice in the distressed shipping sphere. He has been involved in numerous distressed shipping matters – advising company-side, lenders, investors and creditors in workouts, chapter 11 and chapter 15 cases, and foreign insolvency proceedings, including: TOISA, International Shipholding, Nautilus Holdings, OSG, TMT, Harvey Gulf and Hanjin. John appears before Bankruptcy Courts nationwide. He regularly authors articles in and lectures on the bankruptcy and restructuring area. He is also a contributor to Seward & Kissel's Corporate Restructuring & Bankruptcy blog, Back in (the) Black. John was a law clerk to the Honorable Cornelius Blackshear, U.S. Bankruptcy Court, Southern District of New York from 1990 – 1992. He is empaneled as a mediator in the U.S. Bankruptcy Court in Delaware.

Personal: Brooklyn Law School, J.D., 1990, Law Review; St. John's University, B.S., 1987

ASTRACHAN, Gregory B

Willkie Farr & Gallagher LLP, New York
212 728 8608
gastrachan@willkie.com

Featured in Corporate/M&A (New York)

Practice Areas: Partner, Corporate & Financial Services Department; Co-Chair

of Capital Markets Practice Group. Broad international corporate and securities law experience representing U.S. and international corporate, private equity and investment banking clients in mergers and acquisitions, securities offerings, joint ventures and private equity transactions. Regularly represents corporations and their boards on governance matters.

Personal: J.D., New York University, 1992 A.B., University of Michigan, 1988 See: <http://www.willkie.com/professionals/a/astrachan%2Dgregory>

ATKINSON, Stefan

Kirkland & Ellis LLP, New York
(212) 446-4803
stefan.atkinson@kirkland.com

Featured in Litigation (New York)

Practice Areas: Stefan Atkinson litigates a wide range of critical, complex litigation matters for clients in the United States and abroad, including securities, M&A and general commercial suits. He also regularly counsels companies and their directors on issues of corporate governance and litigation, often in connection with major strategic transactions. Stefan's clients have included Acadia Healthcare, Barnes & Noble, Casper Sleep, Constellation Brands, Eli Lilly, Grubhub, H.J. Heinz, LG Electronics, Mylan, Navier, Pitney Bowes, Qualcomm, Starwood Hotels, Stone Point Capital, Vitamin Shoppe, The Williams Companies and Xerox. Clients recognize Stefan as "masterful in his presentation to the court," "a talented attorney and trusted adviser," and their "go-to attorney for everything," noting that he is "always available." Stefan is Kirkland's Firmwide litigation hiring partner.

Career: Prior to joining Kirkland, Stefan worked at Cravath, Swaine & Moore LLP and at CNN. Stefan clerked for the Honorable Richard M. Berman of the United States District Court for the Southern District of New York and the Honorable Diana Gribbon Motz of the United States Court of Appeals for the Fourth Circuit.

Personal: University of Michigan Law School, J.D., magna cum laude, Bates Scholarship (highest honor at graduation), Managing Editor of the Michigan Law Review, and Class Speaker; Harvard University, A.B., cum laude.

AUSLANDER, Mitchell J

Willkie Farr & Gallagher LLP, New York
(212) 728-9201
mauslander@willkie.com

Featured in Insurance (New York)

Practice Areas: Mitchell Auslander is senior counsel in Willkie's Litigation Department. Mr. Auslander's commercial litigation practice focuses on insurance and reinsurance matters worldwide, and government investigations. Some of Mr. Auslander's significant matters include serving as counsel to policyholders in numerous coverage cases; an insurance company in opioid coverage litigations; an insurance company in a major DFS investigation; an insurance company in an internal investigation; a key defendant in a multidistrict litigation arising out of government investigations into the insurance industry; and brokers in many E&O matters. Mr. Auslander has been

appointed as a Special Master by the New York State Appellate Division – First Department. He is ranked as a Senior Statesperson by Chambers.

Personal: JD with honors, Rutgers University School of Law, 1980; Editor, Law Review. BA, cum laude, New York University, 1977. See: <http://www.willkie.com/professionals/a/auslander%2D-mitchell>

AZZOPARDI, Frank J

Davis Polk & Wardwell LLP, New York 212 – 450 – 5604

frank.azzopardi@dpw.com

Featured in Intellectual Property (New York), Technology (New York)

Practice Areas: Frank is co-head of Davis Polk's IP & Commercial Transactions practice. He has extensive experience structuring and negotiating complex commercial transactions and counseling clients on IP and tech-related issues arising from those transactions. Frank leads commercially significant transactions involving the exploitation of intangibles including bespoke licenses, IP-asset backed financings and royalty securitizations, media rights, sponsorships, IP sales, joint ventures and collaborations. He consults in connection with IP-related disputes, tax restructures and insolvency and distress management matters. He has deep industry experience in telecom, sports, media, entertainment, transportation, infrastructure, energy, consumer products and fashion, among others.

B PURCELL, Andrew

Simpson Thacher & Bartlett LLP, New York

Featured in Tax (New York)

Practice Areas: A Partner in the Firm's Tax Practice, Drew Purcell advises clients on an array of tax matters, including financing, credit, M&A, spin off, private equity transactions and fund formations. Drew's clients have included Blackstone, DigitalBridge, New Mountain and Ingersoll Rand.

Career: Drew joined Simpson Thacher in 2008 and was made partner in 2018.

Publications: He is author of The Umbrellas of Subchapter K, an article on UP-C and other umbrella partnership structures published as part of the Practising Law Institute's Partnership Tax Practice Series.

Personal: Drew received his J.D., magna cum laude, Order of the Coif, from New York University School of Law in 2008, where he was an Executive Editor of the NYU Law Review. He received his B.A., magna cum laude, from Duke University in 2004. He is admitted to practice in New York.

BACAL, Matthew J.

Davis Polk & Wardwell LLP, New York

Featured in Intellectual Property (New York)

Practice Areas: Matt is a member of Davis Polk's IP & Commercial Transactions practice. He advises clients on IP, technology, media and data privacy issues arising in their operations and strategic transactions such as licensing, outsourcing and supply agreements, M&A activities, JVs, financings, restructurings and capital markets offerings.

He is also the corporate lead for Davis Polk's cross-disciplinary Data Privacy & Cybersecurity and AI practices. Matt has extensive experience structuring, negotiating and drafting complex commercial arrangements across a range of industries, including with respect to media and sports rights, content distribution, data use and monetization, cloud services, branding, sponsorship, hardware, software and other technologies. A thought leader, he frequently counsels and presents on questions of copyright and data privacy law, as well as on issues arising in the development, use and commercialization of artificial intelligence. In his pro bono practice, Matt provides IP and commercial advice to a variety of arts and education-focused nonprofits.

BALDWIN, Peter W.

Faegre Drinker, New York

212 – 248 – 3147

Peter.Baldwin@dbcr.com

Featured in Litigation (New York)

Practice Areas: Peter Baldwin draws on his experience as a former federal prosecutor in New York and California to counsel clients facing government and internal investigations, cybersecurity issues, and complex civil, regulatory and criminal litigation. Pete advises businesses, executives and boards on investigating and responding to civil and criminal government inquiries by, among others, the U.S. Department of Justice, the U.S. Securities & Exchange Commission and various other federal and state enforcement agencies. View more at: <https://www.faegredrinker.com/en/professionals/b/baldwin%2D-peter#tab%2DOverview>

BALE, Morgan

Paul Hastings LLP, New York
morganbale@paulhastings.com

Featured in Banking & Finance (New York)

Practice Areas: Morgan Bale is the chair of the Investment Grade Finance practice of Paul Hastings and is based in the firm's New York office. Mr. Bale has wide experience in all areas of domestic and cross-border bank financing. Mr. Bale regularly represents investment banks, other financial institutions, and corporate borrowers in acquisition finance and other event-driven lending transactions, encompassing investment grade, leveraged cash-flow, and asset-based syndicated credit facilities (including first and second lien-secured loans), as well as loan restructurings, debtor-in-possession financings, and exit financings. Mr. Bale is known for his deep market knowledge, and, in particular, as a trusted advisor for high-profile investment-grade financings. Mr. Bale's clients include Barclays, Bank of America, CIBC, Citi, Goldman Sachs, JPMorgan, Morgan Stanley, Royal Bank of Canada, Wells Fargo, and other major investment banks.

Personal: University of Virginia, LL.M. College of Law, York, LSF College of Law, York, CPE York University, B.A.

BANDER, Jeannette E

Sullivan & Cromwell LLP, New York

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: General Practice, Mergers & Acquisitions, Executive Compensation, Corporate Governance, Private Equity, Restructuring, Trade Secrets

Career: Recognized as a "Rising Star" by Law360 and New York Super Lawyers, Jeannette Bander is a partner in Sullivan & Cromwell's New York office and is a member of the Firm's General Practice Group. Her practice focuses on a variety of executive compensation and corporate governance matters arising in private equity and public company mergers and acquisitions and other corporate transactions. She also advises a number of clients, including public and private companies and senior executives, with respect to governance, compliance and compensation matters. Recent representations include: AB InBev in its \$490 million acquisition of 85% of Beat-Box; BNP Paribas in its \$16.3 billion sale of Bank of the West to BMO Financial Group, Bosch in its \$8 billion acquisition of the global HVAC business for residential and light commercial buildings from Johnson Controls, including 100 percent interest in its Joint Venture with Hitachi; California Resources Corporation in its \$2.1 billion all-stock combination with Aera Energy; Cementos Argos in connection with its U.S. operations, Argos North America Corp.'s \$3.2 billion combination with Summit Materials; Merck KGaA in its \$3.9 billion acquisition of SpringWorks Therapeutics; NMG, parent company of Neiman Marcus and Bergdorf Goodman, in its \$2.7 billion acquisition by HBC, parent company of Saks Fifth Avenue; RedBird Capital Partners in connection with Skydance Investor Group's investment of more than \$8 billion as part of Skydance Media and Paramount Global's agreement to form "New Paramount"; Rhône Capital and Fogo de Chão in connection with Fogo de Chão's \$1.1 billion acquisition by Bain Capital Private Equity; SoftBank Group in its \$4 billion pending acquisition of DigitalBridge Group; and Symbotic in its \$5.5 billion merger with SVF Investment Corp. 3, a SPAC sponsored by an affiliate of Softbank Investment Advisers, that resulted in Symbotic becoming a public company. Ms. Bander serves on the board of Unity Preparatory Charter School of Brooklyn.

Personal: Case Western Reserve University School of Law (J.D. 2011); Lehigh University (B.S. 2008)

BANNIGAN, Elizabeth

Willkie Farr & Gallagher LLP, New York

Featured in Insurance (USA – Nationwide), Insurance (New York)

Practice Areas: Elizabeth Bannigan is a partner in the Corporate & Financial Services Department of Willkie Farr & Gallagher LLP in New York. Her practice focuses on merger and acquisition transactions in the insurance industry, complex reinsurance transactions and insurance regulatory matters. Elizabeth's

practice includes advising insurers, reinsurers and financial buyers in the purchase and sale of insurance companies, block and flow reinsurance transactions and related collateral and administration arrangements, renewal rights transactions, corporate restructurings and associated insurance regulatory matters.

Personal: J.D., Brooklyn Law School; B.S., Syracuse University. See: <https://www.willkie.com/professionals/b/bannigan%2Delizabeth%2Db>

BARASH, David

Paul Hastings LLP, New York

(212) 318 – 6481

davidbarash@paulhastings.com

Featured in Banking & Finance (New York)

Practice Areas: David L. Barash is a partner in the Global Finance practice of Paul Hastings and is based in the firm's New York office. David's practice primarily focuses on advising leading investment banks, institutional investments funds and commercial banks in public and private financing transactions, including high yield and investment grade debt offerings, equity offerings, mezzanine financings, unitranche financings and leveraged loan financings. He has represented the financing sources in a number of acquisitions, including the acquisition of Nielsen Holdings by investors lead by affiliates of Elliot Management and Brookfield Business Partners, the acquisition of Kindred Healthcare by TPG, the acquisition of U.S. Renal Care by Bain Capital, the acquisition of Tim Horton's by Burger King, the acquisition of Jos. A. Bank by Men's Wearhouse, the acquisition of Dell by Michael Dell and Silver Lake Management, and the acquisition of Team Health by Blackstone. David advises on the high-yield bond and leverage loan sides of both large-cap and middle market acquisition financings and refinancings and has practiced in a variety of industries such as telecommunications, retail, healthcare, technology, transportation, financial services, industrials and real estate.

Personal: Brooklyn Law School, J.D. University of Michigan, B.A.

BAREFOOT, Luke A

Cleary Gottlieb Steen & Hamilton LLP, New York

+1 212 225 2829

lbarefoot@cgsh.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: With more than 20 years' experience, Luke Barefoot consistently advises creditors and debtors and corporations on some of the most complex, high-profile matters in the market. Luke Barefoot's practice focuses on bankruptcy litigation, insolvency, corporate restructuring and related litigation matters, with a particular focus on cross-border and international bankruptcy disputes. Luke represents both debtors and creditors in restructuring matters, particularly contested matters where developing and executing on a litigation strategy can drive outcomes and recoveries. He is also active in the firm's pro bono practice.

Career: Luke joined the firm in 2004 and became a partner in 2013. Clerked for the Hon. Rosemary Barkett, U.S. Court of Appeals for the Eleventh Circuit. J.D., Stanford Law School, 2004 (with distinction); B.S., Cornell University, 2001 (honors).

Professional Memberships: Member of the Bar in New York Member of International Insolvency Institute Member of the editorial board for the American Bankruptcy Institute Member of the advisory committee for the U.S. Bankruptcy Court for the Eastern District of New York

BARNSTABLE-BROWN, Christopher
WilmerHale, New York
+1 212 295 6834
chris.barnstable-brown@wilmerhale.com

Featured in Corporate/M&A (New York)

Practice Areas: Chris Barnstable-Brown, vice chair of WilmerHale's Corporate Practice and co-chair of the M&A Practice, focuses his nationally recognized practice on mergers and acquisitions, corporate governance and financing transactions, with particular emphasis on the technology and life sciences industries. Client sources in Chambers USA (Corporate/M&A) said, "Chris gives practical, actionable advice. He has a great disposition and is a great business person," adding that "he has excellent awareness of client priorities and is very effective at negotiating constructively to find solutions to difficult issues," and that "it's a pleasure to work with him." Chris advises a diverse array of clients, including public and private companies, venture capital funds and private equity sponsors, and financial institutions. He regularly advises on bet-the-company M&A and strategic transactions across industries, as well as a range of corporate governance, financing, public company and emerging company matters. Chris has particular expertise working with technology, life sciences, fintech and AI-focused companies, investors and sponsors. Chris has been repeatedly recognized as a leading lawyer for Corporate/M&A by, among others, Chambers USA (New York), The Legal 500, The M&A Advisor and New York Super Lawyers. Chris is a frequent speaker and author on corporate and M&A matters, and he has been featured in The Wall Street Journal, Bloomberg Law and Law360. Chris has recently led transactions for Medtronic, Google Ventures, Biogen, Blue Apron, RA Capital, Telix Pharmaceuticals, Climb Bio, Solid Biosciences, Thermo Fisher Scientific, Revvity (f/k/a PerkinElmer), EquityZen, Mersana, Marley Spoon, Bluestone Equity Partners, IVERIC Bio, Leerink Partners and Goldman Sachs.

Career: Before joining WilmerHale, Chris was a corporate associate at Cravath, Swaine & Moore LLP and a judicial law clerk for the Honorable Boyce F. Martin, Jr. of the US Court of Appeals for the Sixth Circuit. Chris was born in Louisville, Kentucky.

Professional Memberships: Bar Admissions: New York

Publications: 2026 M&A Report – WilmerHale SEC Exemptive Order Authorizes Accelerated Tender Offers – WilmerHale 2024 IPO Report – WilmerHale

BARON, David
Seward & Kissel LLP, New York
212-574-1551
baron@sewkis.com

Featured in Labor & Employment (New York)

Practice Areas: Employment Law, Litigation & Investigations, Employment Litigation, Asset and Wealth Management, Financial Institution, Risk Management.

Career: David Baron is the Co-Head of Seward & Kissel's Employment Practice. David represents and advises clients across a broad range of labor and employment matters. His approach is to provide practical guidance by balancing legal risks with each client's unique business goals and culture, and to find creative solutions to complex problems. David's experience is extensive and well-rounded. As a counselor, he guides clients through complicated, sensitive, and delicate employee-related matters, including those involving restrictive covenants, executive separations, layoffs and internal employee complaints. David also advises on business transactions, conducts and oversees workplace investigations, drafts and negotiates executive and other employment agreements, and drafts and implements workplace policies. As a litigator, David represents clients in threatened and filed lawsuits involving employment discrimination, whistleblower retaliation, wage and hour disputes, and restrictive covenants and trade secrets. He also represents management in traditional labor disputes and collective bargaining matters. He has appeared in state and federal courts, arbitration hearings and administrative agencies around the country. Chambers USA has recognized David for his work, with clients noting that he is "commercial," "thinks outside the box and prioritizes solutions" and "is able to cut through the chaos of any story and get to the heart of the matter."

Professional Memberships: David is a member of the American Employment Law Council and devotes substantial time to pro bono matters.

BARR, Neil J
Davis Polk & Wardwell LLP, New York
(212) 450-4000
neil.barr@davispolk.com

Featured in Tax (New York)

Practice Areas: Neil is the Chair and Managing Partner of Davis Polk. He advises companies, senior executives and boards on complex and transformative transactions, corporate governance and risk mitigation matters. Clients rely on Neil's broad skill set and look to him for advice on a wide range of issues in the context of crisis response. Neil has represented Fortune 500 companies, major financial institutions, law firms, private equity and other asset managers, family offices and high-net-worth individuals on their most significant matters and difficult challenges. Senior executives appreciate his insights and judgment

as a fellow business leader. Among his pro bono and community activities, Neil serves on the Board of Directors of the Partnership for New York City (Executive; Compensation (Chair); Nomination and Governance Committees); the Board of Trustees of Mount Sinai Health System; the Board of Trustees of the Wildlife Conservation Society (Governance and Nominating (Co-Chair); Compensation; Human Resources Committees); the Board of Trustees of the University of Virginia's McIntire School of Commerce Foundation; the Board of Visitors of Georgetown University Law Center; the Board of Trustees of Norfolk Academy. He is a founding board member of the Holocaust Organization for Promoting Education (HOPE). He is a member of the Council on Foreign Relations, the Economic Club of New York and the Paley Media Council.

BARRETT, Levi
Peckar & Abramson, P.C., New York
001 2013433434
lbarrett@pecklaw.com

Featured in Construction (New York)

Practice Areas: Construction & Infrastructure Construction Contracts & Risk Management Government Contracts

Career: Levi W. Barrett is a Partner in Peckar & Abramson's New Jersey and New York offices and serves as Co-Managing Partner of the New Jersey office, Chair of the firm's Construction Contracts & Risk Management practice, the firm's Data Center practice, and a member of the firm's Executive Committee. Levi is a nationally recognized construction transactions attorney who advises contractors, construction managers, owners, and developers on the structuring, negotiation, and execution of complex construction and infrastructure agreements. He regularly leads multidisciplinary teams responsible for the preparation and negotiation of a high volume of sophisticated contract arrangements across the full spectrum of project delivery methods, including Construction Manager-at-Risk, Design-Build, EPC, and Integrated Project Delivery. His practice is distinguished by a strategic, commercially focused approach to risk allocation and contract architecture. Levi counsels clients on risk mitigation and project planning in connection with both public infrastructure and private development, helping clients structure agreements that align commercial objectives with practical realities. His experience spans a wide range of sectors, including large-scale residential and hospitality developments, transportation and tunneling projects, manufacturing facilities, and mission-critical data centers. Levi also advises clients on cross-border construction matters, assisting foreign contractors in navigating the U.S. construction market and supporting domestic clients in managing operations and risk abroad. He is frequently engaged in connection with mergers and acquisitions in the construction industry, providing transaction diligence and evaluating contractual risk and project exposure. Complementing

his transactional practice, Levi has substantial experience representing contractors and subcontractors in complex construction disputes involving delay, inefficiency, differing site conditions, constructive changes, extra work, and default claims. This disputes background informs his drafting and negotiation approach, enabling him to anticipate risk and craft practical, enforceable solutions that reduce exposure and preserve project outcomes. A recognized thought leader in construction law, Levi regularly speaks and writes on advanced topics in contract negotiation, project delivery, and emerging industry risks, including design-build and delegated design structures. He has served as a guest lecturer for master's level courses in construction law at the University of Stuttgart and Columbia University. Levi has been recognized by leading industry publications, including Chambers USA and Best Lawyers, for his work in construction law. He is admitted to practice in New York, New Jersey, Pennsylvania, and the United States District Court for the District of New Jersey.

Professional Memberships: New York City Bar (Construction Law Committee) Associated General Contractors of America (Construction Leadership Council Steering Committee Member, 2019 – 2021)

Publications: •"Expert Q&A: Responding to the Impacts of Trump Administration Tariffs on Construction Materials," Practical Law Real Estate, March 2025 (Co-Author) •"The Art of Dealing with Tariffs," AGC WebEd, February 2025 (Presenter) •"Ask the Authors: Tariffs and the Art of the Price Escalation "Deal", P&A Webinar, January 2025 (Presenter) •"Tariffs and the Art of the Price Escalation "Deal", P&A Client Alert, January 2025 (Co-Author) •"The Collaboration Conundrum – A Better Model for Achieving Design-Build Success" 2024 Construction Super Conference, December 2024 (Presenter) •"Building a Solid Foundation: Strategies for Operational Risk Management," Construction Financial Management Association NJ Dinner Meeting, May 2024 (Presenter) •"Design-Build – All About Alignment" A Third Thursday Interview with Levi W. Barrett, Construction Super Conference, May 2024 (Presenter) •"New York Revises Retainage Requirements for Private Construction Contracts: Overview of the "5% Retainage Law", P&A Client Alert, January 2024 (Co-Author) •"The Enforceability of "Pay-if-Paid" Provisions Affirmed in New Jersey," P&A Client Alert, December 2022 (Co-Author) •"Project Delivery Methods: A Bird's Eye View," ConsensusDocs, October 2021 (Co-Author) •"Selecting the Right Delivery Method for the Job," Construction Dive, August 2021 (Co-Author) •"How Will Today's Pandemic Impact Tomorrow's Construction Contracts?," ConsensusDocs Newsletter, October 2020 (co-author) •"Coronavirus (COVID-19) – Guidance For Contractors," P&A Client Alert, March 2020 (Author) •"Last Call... On October 31 the AIA Retires the A201 – 2007 General Conditions – What

Does This Mean to You?” – Associated General Contractors of America’s Law in Brief, Volume 4, Issue 4, July 2018 (Author) “More Sticks and Bricks – A Practical Guide to Construction Systems and Technology” – American Bar Association Construction Law, July 2018 (Co-Editor) “Consent Agreements: A Trap for the Unwary” – Associated General Contractors of America’s Law in Brief, Volume 3, Issue 5, October 2017 (Author) “Old Dog, New Tricks: What You Need to Know About the 2017 AIA A201 General Conditions” – Associated General Contractors of America’s ConsensusDocs Construction Law Newsletter, Volume 3, Issue 3, June 2017 (Co-Author) The 2017 AIA A201 Deskbook, Chapter 3 – ABA Publishing – October 2017 (Co-Author)

BASON JR, George R

Davis Polk & Wardwell LLP, New York
212.450.4340
george.bason@davispolk.com

Featured in Corporate/M&A (New York)

Practice Areas: Gar is senior counsel after 40 years as a partner in our Mergers & Acquisitions practice.

BASSETT, David

WilmerHale, New York
212 – 230 – 8858
david.bassett@wilmerhale.com

Featured in Intellectual Property (New York)

Practice Areas: David Bassett built a broad and respected practice that combined complex litigation experience with deep involvement in intellectual property and professional organizations. Over the course of his career, he advised clients on challenging legal matters while also contributing meaningfully to the governance and operation of community institutions. His long tenure at WilmerHale concluded with his retirement in 2025, marking the close of a distinguished period of service to clients and colleagues. Throughout his career, Mr. Bassett remained active in professional and community leadership. He served on the Executive Committee of the New York State Bar Association’s Intellectual Property Law Section and was a member of both the American Bar Association and the Massachusetts Bar Association. Beyond his legal work, he chaired the Masconomet Regional School Committee, reflecting a sustained commitment to public service and community engagement. Learn more at: <https://www.wilmerhale.com/en/people/david%2Dbassett>

Professional Memberships: Mr. Bassett serves on the Executive Committee of the New York State Bar Association, Intellectual Property Law Section and is a member of both the American Bar Association and the Massachusetts Bar Association.

Personal: JD, Harvard Law School, 1987 cum laude BA, Indiana University, 1984 with Honors and Distinction

BASTA, Paul M

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York
212 – 373 – 3023
pbasta@paulweiss.com

Featured in Bankruptcy/Restructuring (USA – Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2Dcounsel/paul%2Dm%2Dbasta>

BAZAR, Jason S

Mayer Brown LLP, New York
212 – 506 – 2232
jbazar@mayerbrown.com

Featured in Tax (New York)

Practice Areas: As a co-head of the firmwide Tax practice, Jason Bazar advises corporate, banking and investment fund clients on the tax aspects of financing and business combination transactions. His guidance to domestic and foreign clients includes planning the tax aspects of taxable and tax-free mergers, acquisitions, divestitures, spin-offs and restructurings. Jason also counsels clients on the capitalization and structuring of inbound and outbound operations, including branches and subsidiaries, and general corporate and international tax planning matters. Jason regularly advises clients on the tax aspects of cross-border and domestic financing transactions, including leveraged financings, asset-based loans, securitizations and other structured financings, as well as lease transactions. In the capital markets area, Jason counsels clients on the tax aspects of debt, equity and hybrid securities offerings, U.S. and non-U.S. financial instruments and other capital markets transactions.

BEAMON, Martine

Davis Polk & Wardwell LLP, New York
+1 212 450 4262
martine.beamon@davispolk.com

Featured in Securities (USA – Nationwide), Litigation (New York)

Practice Areas: Martine is co-head of Davis Polk’s White Collar Defense & Investigations practice. A former federal prosecutor, she represents individuals, boards and companies in their most critical situations. Martine represents clients in grand jury, regulatory and internal investigations involving allegations of securities fraud, sexual misconduct, tax fraud, foreign corrupt practices, money laundering, pharmaceutical and medical device marketing and anti-kickback law violations. She advises companies and boards on governance and compliance. She is a member of the board of Prisoners’ Legal Services of New York.

BEBCHICK, Lisa H

Ropes & Gray LLP, New York
(212) 596 – 9740
lisa.bebchick@ropesgray.com

Featured in Litigation (New York)

Practice Areas: Lisa H. Bechick is a partner in Ropes & Gray’s litigation and enforcement practice group. Lisa focuses on complex commercial and securities litigation and white collar criminal defense and regulatory matters, including securities enforcement and

internal investigations. She has represented individuals and institutions in myriad high-stakes matters, including multi-million dollar criminal and civil forfeiture proceedings and related litigation. Clients seek Lisa out for guidance on investigations by the Securities and Exchange Commission (SEC), Financial Industry Regulatory Authority (FINRA), Department of Justice (DOJ), U.S. Attorneys’ Offices, Office of the New York Attorney General, and New York Department of Financial Services (DFS). Lisa regularly advises corporate clients in connection with their most significant, sensitive, and high profile matters. She is recognized by Chambers USA for General Commercial Litigation, where clients describe her as an “experienced litigator who delivers amazing service” and “thinks outside the box,” and is “super detail-oriented, super smart and very pleasant to work with.” Her practice encompasses pre-litigation contractual disputes, including earnout and indemnity disputes, complex due diligence, and whistleblower claims. She also has extensive experience handling bulge bracket bank regulatory work. Lisa has appeared in state and federal courts at the trial and appellate levels, as well as in mediation and arbitration. Lisa is regularly recognized as a distinguished leader. She was recently profiled in Corporate Counsel’s “Women, Influence & Power in Law” report for her commitment to advancing the empowerment of women in law. Under Lisa’s leadership as co-chair of Ropes & Gray’s Women’s Forum, the firm has received numerous accolades, including recognition by Law360’s 2025 Women in Law Report as a “Ceiling Smasher,” a designation for firms with the highest representation of women in their equity partnerships, and by Crain’s New York Business as a “Women-Forward Workplace” for two years in a row in 2024 and 2025. In addition to her work for clients, Lisa frequently writes on emerging areas in the field, such as artificial intelligence (AI) and use and retention of electronic communications. Her thought leadership has appeared in the New York Law Journal and includes authoring a chapter on parallel civil litigation in the Global Investigations Review’s The Practitioner’s Guide to Global Investigations. Lisa maintains an active pro bono practice and has a strong commitment to this work, including for The Innocence Project, The Brandeis Center, and other individuals and organizations. Lisa is a member of the New York Council of Defense Lawyers and served for over a decade as a board member of New York Lawyers for the Public Interest (NYLPI).

BENNETT, Joshua

Paul Hastings LLP, New York
(212) 318 – 6659
joshuabennett@paulhastings.com

Featured in Litigation (New York)

Practice Areas: Joshua Bennett is a partner in the Complex Litigation and Arbitration practice of Paul Hastings and is based in the firm’s New York office. He is a first-chair trial lawyer, litigator and

arbitration practitioner. With more than 20 years’ experience in private practice, he has successfully handled high-stakes and bet-the-company business disputes in state and federal courts across the country, and in domestic and international arbitration forums around the world. As a general commercial litigator, clients and colleagues regularly turn to Josh for his deep, broad-based expertise in complex contractual disputes across various industries, including life sciences, healthcare, technology, financial services and commercial real estate. A significant portion of his practice concerns disputes at the intersection of contract and patent law, and he regularly represents pharmaceutical, biotechnology and semiconductor companies in matters involving research collaborations and license agreements.

Personal: Fordham University School of Law, J.D. Colgate University, B.A.

BERGER, Marc

Latham & Watkins LLP, New York
+1 212 906 1263
marc.berger@lw.com

Featured in Financial Services Regulation (USA – Nationwide), Securities (USA – Nationwide), Litigation (New York)

Practice Areas: Marc Berger, Global Co-Chair of the firm’s White Collar Defense & Investigations Practice, represents companies, boards, financial institutions, asset managers, and senior executives on the full spectrum of regulatory, enforcement, and litigation matters. Marc draws on his extensive government experience with the Securities and Exchange Commission (SEC) and the Department of Justice (DOJ) to advise clients on government and internal investigations, enforcement matters, and high-profile disputes. He also represents clients in regulatory and compliance matters, including those involving cryptocurrency and other digital assets. Marc brings a seasoned and insightful perspective to his clients, leveraging his years in the government to help clients navigate a dynamic regulatory environment. He has advised multinational companies and global financial institutions on a wide range of white collar and securities matters, including: – Issuer disclosures and accounting issues – Insider trading and other market manipulation – Investment advisory issues – Broker-dealer misconduct – Cybersecurity disclosures – Digital assets – Foreign bribery Marc’s career includes notable leadership roles at the SEC and the DOJ, including Acting Director and Deputy Director of the SEC’s Division of Enforcement, Director of the SEC’s New York Regional Office (NYRO), and Chief of the Securities and Commodities Fraud Task Force in the US Attorney’s Office for the Southern District of New York. As Acting Director and Deputy Director of Enforcement at the SEC, Marc oversaw thousands of investigations and hundreds of litigations addressing a broad range of securities matters. While serving as the Director of NYRO at the SEC, he supervised all of New York’s enforcement matters and

oversaw all compliance examinations of investment banks, investment advisers, broker-dealers, mutual funds, and hedge funds. Throughout his tenure at the SEC, Marc worked in close partnership with domestic and international regulatory and enforcement agencies, including the DOJ, CFTC, FINRA, New York Attorney General's Office, local district attorneys' offices, and numerous foreign securities regulators worldwide. As a federal prosecutor and Chief of the Securities and Commodities Fraud Task Force in the Southern District of New York, Marc tried over a dozen cases in district court and supervised some of the nation's most significant financial and investment fraud matters, including those related to corporate and accounting fraud, insider trading, market manipulation, and violations of the Foreign Corrupt Practices Act. Prior to joining Latham, Marc was a partner at a global law firm, where he led the government and internal investigations practice. Following law school, he served as a Law Clerk to the Hon. Richard M. Berman of the US District Court for the Southern District of New York.

BERGMAN, Jed

Glenn Agre Bergman & Fuentes LLP,
New York
212-970-1603
jbergman@glennagre.com

Featured in Litigation (New York)

Practice Areas: Jed serves as Chair of Glenn Agre's Litigation Department and is a trusted advisor in high-stakes commercial disputes. He represents corporations, investment funds, founders, and senior executives in complex matters involving sophisticated financial transactions, partnership and joint venture conflicts, real estate and zoning disputes, and cases presenting overlapping contract, tort, and fiduciary duty claims. Clients frequently call Jed when the stakes are existentially and reputationally significant, and the path forward is unclear. He is known for developing creative strategies that can reshape the trajectory of a case and position clients for leverage. His matters routinely involve multi-forum litigation and arbitration demanding coordinated, long-term strategy from pre-suit risk assessment through trial and appeal. Jed's clients also value his ability to translate complicated exposure into clear, proportionate guidance. In contentious and emotionally charged situations, he brings steadiness and perspective, helping decision-makers separate real risk from noise and pursue outcomes that others have written off. Before co-founding Glenn Agre Bergman & Fuentes, Jed was a partner at Kasowitz Benson Torres LLP and practiced at Wachtell, Lipton, Rosen & Katz.

BERKE, Barry H

Gibson, Dunn & Crutcher LLP, New York
212.351.3860
bberke@gibsondunn.com

Featured in Litigation (USA - Nationwide), Litigation (New York)

Practice Areas: Barry H. Berke, co-chair of Gibson Dunn's Litigation Practice Group, is a nationally renowned

trial lawyer and white collar criminal defense attorney. He is a fellow of the American College of Trial Lawyers and represents individuals and corporations in sensitive and high-profile trials, investigations, complex litigation and internal investigations. Barry served as chief impeachment counsel to the U.S. House of Representatives in the Senate impeachment trial of the former president of the United States and as special counsel to the U.S. House Judiciary Committee in connection with its first investigation and impeachment of the former president of the United States. Barry played a prominent public-facing role in the House impeachment hearings, where he gave the opening statement for the committee and questioned key witnesses to much acclaim. Among the recognition he received, The Washington Post named him "Distinguished Person of the Week" on the basis of his cross-examination of the president's former campaign manager, which Slate described as "a cross-examination that should be mandatory viewing for every law student in the history of time."

BERNSTEIN, Donald S

Davis Polk & Wardwell LLP, New York
(212) 450-4092
donald.bernstein@davispolk.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Don, a partner of Davis Polk for 37 years and Chair of the Restructuring practice, is globally recognized as a leader in financial restructuring and insolvency law. He represents corporate clients, creditors, acquirers, liquidators and receivers in complex restructurings and insolvency proceedings, and advises financial institutions and other market participants regarding legal risks involved in derivatives, securities, digital and other financial transactions. Don has testified at five Senate or House Judiciary Committee hearings on bankruptcy legislation. He is on the Board of Directors of UJA-Federation of New York.

BERNSTEIN, Jesse

Quinn Emanuel Urquhart & Sullivan, LLP, New York
(212) 849-7036
jessebernstein@quinnemanuel.com

Featured in Litigation (New York)

Practice Areas: Jesse Bernstein is Co-Chair of the Securities Litigation practice and a partner in the firm's New York Office. He specializes in securities and shareholder litigation, including representing plaintiffs and defendants in individual and class actions involving the Securities Act of 1933, the Securities Exchange Act of 1934, and various state blue sky laws. He has represented plaintiffs and defendants in breach of fiduciary duty actions and shareholder books and records actions. Jesse is one of the only lawyers in the country to have helped obtain complete defense victories at trial in both a securities class action and an individual securities action brought under the Securities Exchange Act of 1934. He was a member of the

trial teams in *In Re Tesla Securities Litigation* and *Blattman v. C3*, which resulted in a complete defense-side jury verdict and defense-side judgment respectively. In addition to his securities trial experience, he has helped defend companies and individuals in securities and shareholder actions alleging billions of dollars damages, achieving favorable results for clients, including complete dismissals on motions to dismiss and summary judgment. On the plaintiff side, Jesse has helped recover hundreds of millions of dollars for aggrieved investors and shareholders, including some of the world's largest institutional investors. Among his plaintiff-side representations, Jesse helped represent KKR and Canyon Partners in opt-out actions against Goldman Sachs and other bank underwriters related to SunEdison's \$650 million preferred offering that was led by Goldman months before SunEdison declared bankruptcy. He currently represents Hound Partners in an opt-out action against Valeant Pharmaceuticals and its former directors and officers related to the company's infamous downfall in 2015. Jesse also has experience litigating contract and real estate actions, including as lead counsel to a real estate investment management company in an arbitration alleging a breach of a finder's fee agreement, which resulted in an arbitration decision in our client's favor. Jesse also represented a client, pro bono, in a fraud and breach of contract action arising from an alleged multi-million scheme to defraud an apparel manufacturer; shortly after Jesse presented the opening statement, the Firm's client was voluntarily dismissed from the case.

BHARARA, Preet

WilmerHale, New York
212-295-6500
preet.bharara@wilmerhale.com

Featured in Litigation (New York)

Practice Areas: Preet Bharara, a former United States Attorney for the Southern District of New York (SDNY), is a renowned and highly regarded lawyer who focuses on investigations and criminal litigation matters. Dubbed "one of the most consequential prosecutors in American history" by The New Yorker, Mr. Bharara led some of the most significant criminal and civil litigations brought in the SDNY on behalf of the United States, leaving an indelible impact on the office. He is widely recognized as one of the most effective and transformative US Attorneys to ever lead the SDNY and one of the most credible voices in law enforcement. In May 2009, President Obama nominated Mr. Bharara to become the US Attorney for the SDNY, with Mr. Bharara's nomination unanimously confirmed by the US Senate in August 2009. While serving as US Attorney from 2009 to 2017—one of the longest-serving appointments in the history of the SDNY—he oversaw more than 200 Assistant US Attorneys, who handled cases involving civil rights violations, cybercrime, domestic and international terrorism, financial fraud, gang violence,

narcotics and arms trafficking, organized crime, and public corruption. With Mr. Bharara at the helm, the SDNY saw one of its most productive periods in its history.

BIENENSTOCK, Martin J

Proskauer Rose LLP, New York
212.969.4530
mbienenstock@proskauer.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Martin Bienenstock is recognized as one of the leading restructuring attorneys in the nation, and is a partner in Proskauer's Restructuring Group, after serving as its chairman and head the last twelve years until he passed those titles to a younger generation this fiscal year. Martin also teaches Corporate Reorganization at Harvard Law School and University of Michigan Law School. In a highly competitive process, Martin was chosen to represent the Financial Oversight and Management Board for Puerto Rico, which he has successfully done for seven years and continues to do. Debtors, Creditors, Investors, and Directors. Martin's accomplishments explain his reputation. In the Texaco chapter 11 case he formulated the legal theory that convinced Pennzoil to accept \$3 billion in exchange for its \$11 billion judgment against Texaco, while Texaco paid all other creditors in full. General Motors and Chrysler Financial trusted Martin to represent them both and to formulate a strategy to save GM and Chrysler, which he presented to President Obama's US Auto Task Force. The Task Force adopted Martin's strategy and he caused it to be successfully implemented. In the Owens Corning chapter 11 case, Martin won a landmark decision in the Third Circuit to convert his hedge fund and bank clients' return from approximately \$450 million into \$2.25 billion. Amidst the chaos at Enron, Martin engineered a strategy to save its many businesses and formulated a chapter 11 plan that ultimately paid most creditors in full or nearly in full. He charted the takeover of troubled Finova for a joint venture between Berkshire Hathaway and Leucadia National Corp., and led the successful restructurings of Capmark, Ambac, and NewPage. Martin led the Firm's representation of the Caesars Entertainment creditors' committee and converted a five cent offer into a sixty six cent return. In leading the representation of the Westinghouse creditors' committee, Martin attained full payment for the committee's constituents. Martin also developed the multi-jurisdictional Colombian-U.S.-Canadian reorganization plan for Pacific Exploration, supported by its bank creditors and bond creditors. Martin drafted Ireland's restructuring statute when many investment banks explained Ireland needed to change its insolvency laws to attract new capital. Practice based on Scholarship and Client Service. Martin's achievements and retentions for bet-the-company matters stem from his conducting a multidisciplinary practice drawing on his combined

experience in restructuring, corporate governance, reorganization, prospect theory, game theory, litigation, appellate practice, Dodd-Frank and Sarbanes-Oxley. Early on Martin learned legal practice is customer service. To that end Martin is available by cell 24/7. Martin's ultimate assignment thus far is to represent the Financial Oversight and Management Board for Puerto Rico, to create a sustainable economy for its people and creditors. Martin counsels the Oversight Board and has successfully argued trial judgments and appeals that saved the Commonwealth many billions of dollars, while restructuring over \$60 billion and pension liabilities out of a total of \$75 billion of bond debt and \$55 billion of unfunded pension debt. Martin is flattered the Oversight Board wants him to finish the job.

BIMBLER, Frederick

Moses & Singer LLP, New York
fbimbler@mosessinger.com

*Featured in Media & Entertainment:
Theater (New York)*

Practice Areas: Entertainment & Media Intellectual Property, Entertainment/Media & Technology Intellectual Property Advertising, Media Buying & Public Relations

Career: Frederick P. Bimble is a partner in Moses Singer's Intellectual Property Group. A transactional entertainment lawyer, Fred represents celebrities, producers, writers, directors, and financiers in all entertainment arenas – traditional television and streaming entertainment, motion picture, live stage theatre, digital media and e-commerce. He also provides outside business affairs counsel to major and boutique talent and literary agencies and management companies. Fred's dual background, holding a B.F.A. in Theatre Management from the University of Miami and a J.D. from Fordham University School of Law, uniquely equips him to navigate both the artistic and legal dimensions of the entertainment industry. His combination of strategic insight, legal acumen, and genuine understanding of the creative process continues to make him a leading figure in the field.

Professional Memberships: League of American Theaters and Producers, Affiliate Member

BIRBACH, Naomi

Goodwin Procter LLP, Boston
nbirbach@goodwinlaw.com

Featured in Intellectual Property (New York)

Practice Areas: Naomi Birbach is a partner in Goodwin's IP Litigation group and focuses her practice on patent matters across a wide variety of industries, including pharmaceuticals, electronic devices, display systems, and software. Naomi has represented clients in numerous patent infringement lawsuits in federal courts nationwide and has significant trial experience. She also represents clients before the Patent Trial and Appeal Board (PTAB) in post-grant proceedings such as inter partes reviews (IPRs).

Personal: JD Georgetown University Law Center (cum laude) 2013; BA Cornell University 2008

BIRMINGHAM, Kristen

Phillips Lytle LLP, Buffalo
716-847-5450
kbirmingham@phillipslytle.com

*Featured in Corporate/M&A (New York:
Upstate)*

Practice Areas: Kristen's practice involves a comprehensive range of transactional corporate matters with a particular emphasis on private and public company merger and acquisition transactions for both domestic and international clients across numerous industry sectors. Kristen counsels business entities and their principals on matters relating to formation and organization, mergers, acquisitions, divestitures, joint ventures, employment and consulting agreements, supply and distribution agreements, sales representative agreements, non-competition agreements, confidentiality agreements, general commercial contracts, terms and conditions of sale, general corporate governance matters and Hart-Scott-Rodino filings.

Career: Joined firm as a Partner in 2016.

Professional Memberships:

American Bar Association, Business Law Section, Antitrust Law Section; Bar Association of Erie County; New York State Bar Association, Business Law Section, Antitrust Law Section.

BLAUT, Ari B

Sullivan & Cromwell LLP, New York
+1 212 558 1656

blaut@sullcrom.com

Featured in Private Credit (USA – National-wide), Banking & Finance (New York)

Practice Areas: Credit & Leveraged Finance; Private Credit; Restructuring; Capital Markets; Private Equity; REITs
Career: Co-Head of the Liability Management and Capital Solutions Practice, Co-Head of the Credit and Leveraged Finance Practice and Head of the Firm's Private Credit Practice. Maintains a broad corporate practice advising clients on a wide range of financing and restructuring transactions. Particular experience in leveraged finance, liability management, acquisition finance, distressed finance, life sciences finance and private credit transactions.

Professional Memberships: Member, NYC Bar Association Committee on Commercial Law and Uniform State Laws

Personal: George Washington Law School (J.D., 2007) and Washington University in St. Louis (B.A., 2004)

BLITZER, Rachel R.

Latham & Watkins LLP, New York
212.735.3000

Featured in Intellectual Property (New York)

Practice Areas: Rachel Blitzer is an experienced intellectual property litigator who represents clients in technically complex cases relating to trade secrets, patent infringement, copyright, breach of contract, business torts, and antitrust. Rachel's litigation experience spans a broad range of technologies,

including: – Software, VR, and gaming applications – Aerospace technologies – Industrial machinery – Financial products – Medical devices – Pharmaceuticals – Chemical products Rachel draws on her extensive trial experience and technical facility to advance her clients' interests in their most critical matters. Her practice includes consulting clients at all stages (from start-up to Fortune 500 companies) on sound IP strategy in order to best position them for monetization, asserting or defending future litigation, and compliance with their management and financial reporting duties. Rachel's litigation practice is complemented by her robust experience with IP licensing and diligence matters, including patent portfolio analyses, freedom-to-operate opinions, and contract drafting. In addition to her work in federal district and appellate courts, Rachel practices in state courts, the Patent Trial and Appeal Board, and the International Trade Commission, and is admitted to practice before the US Patent and Trademark Office. Additionally, Rachel maintains an active pro bono practice, which includes political asylum petitions, immigration appeals, Violence Against Women Act self-petitions, unemployment insurance representations, will drafting and end-of-life planning, patent prosecution and counseling for small entities, and case reviews for The Innocence Project. She has also served on the New York State Permanent Commission on Sentencing.

BLOOM, Allan S

Proskauer Rose LLP, New York
212-969-3880

abloom@proskauer.com

Featured in Labor & Employment (New York)

Practice Areas: Allan Bloom is the co-chair of Proskauer's Labor & Employment Law Department and a nationally recognized litigator and advisor who represents employers, business owners, and management in a broad range of employment and labor law matters. As a litigator, Allan has successfully defended many of the world's leading companies against claims for unpaid wages, employment discrimination, breach of contract and wrongful discharge, both at the trial and appellate court levels as well as in arbitration, before government agencies, and in private negotiations. He has secured complete defense verdicts for clients in front of juries, as well as injunctions to protect clients' confidential information and assets. As the leader of Proskauer's Wage and Hour Practice Group, Allan has been a strategic partner to a number of Fortune 500 companies to help them avoid, minimize and manage exposure to wage and hour-related risk. Allan's views on wage and hour issues have been featured in The New York Times, Reuters, Bloomberg and Fortune, among other leading publications. His class-action defense work for clients has saved billions of dollars in potential damages. Allan is regularly called on to advise operating companies, management companies, fund sponsors, boards of directors and

senior leadership on highly sensitive matters including executive and key person transitions, internal investigations and strategic workforce planning. He has particular expertise in the financial services industry, where he has litigated, arbitrated, and mediated disputes for more than 20 years. A prolific author and speaker, Allan was the Editor of the New York State Bar Association's Labor and Employment Law Journal from 2012 to 2017. He has served as an author, editor and contributor to a number of leading treatises in the field of employment law, including ADR in Employment Law (ABA/Bloomberg BNA), Employment Discrimination Law (ABA/Bloomberg BNA), Cutting Edge Advances in Resolving Workplace Disputes (Cornell University/CPR), The Employment Law Review (Law Business Research, U.S. Chapter Author), and The Complete Compliance and Ethics Manual (SCCE). Allan has served as longtime pro bono counsel to Lincoln Center for the Performing Arts and The Public Theater, among other nonprofit organizations. He is a past Vice Chair of Repair the World, a nonprofit organization that mobilizes volunteers and their communities to take action to pursue a just world, and a past recipient of the Lawyers Alliance Cornerstone Award for extraordinary contributions through pro bono legal services.

BLOOM, Elise M

Proskauer Rose LLP, New York
212-969-3410

ebloom@proskauer.com

Featured in Sports Law (USA – National-wide), Labor & Employment (New York)

Practice Areas: Elise M. Bloom is widely hailed as one of the nation's top employment lawyers and one of the most creative and effective discrimination, wage and hour, class/collective action trial lawyers. She is particularly well-known for handling high profile, bet-the-company matters on behalf of significant national employers. With 30+ years in practice, Elise possesses extensive pre-trial and jury trial experience as well as conducting high-profile investigations. She is a leading authority in class action litigation involving non-traditional workers—including interns, trainees, volunteers, and other contingent or entry-level personnel. She secured a landmark, precedent-setting victory for Fox Searchlight Pictures in the high-profile "Black Swan" case. Elise also handled several other precedent-setting cases, including Hoffman v. Parade Pubs, Doe v. Bloomberg, L.P. Court of Appeals, Hamby v. WNBA, LLC, and Chen v. Major League Baseball. A noted author and speaker on employment-related topics, Elise spearheads Proskauer's annual Value Insights: Delivering Value in Labor and Employment Law survey.

BLOOMBERG, Edward S.

Phillips Lytle LLP, Buffalo
716-847-7096

ebloomberg@phillipslytle.com

Featured in Litigation (New York: Upstate)

Practice Areas: Edward focuses in the area of business litigation, including antitrust and trade practices, contracts

(including for the sale of goods), shareholder disputes, insurance coverage, intellectual property and enforcement of non-compete covenants, as well as franchiser-franchisee litigation.

Career: Joined firm in 1972 and is currently Of Counsel.

Professional Memberships: American Bar Association; Bar Association of Erie County; New York State Bar Association, Antitrust Law Section, Business Law Section.

BLOOMGARDEN, Josh

Foster Garvey PC, New York

Featured in Media & Entertainment: Advisory (New York)

Practice Areas: Commercial & IP Transactions Business & Corporate Finance Beauty & Wellness Cannabis Communications, Telecom & Media Emerging Companies Food & Beverage IP & Technology Mergers & Acquisitions Securities & Finance Sports, Arts & Entertainment Consumer Brands Fashion & Apparel Luxury Law

Career: Josh's diverse and dynamic business and intellectual property practices span across the sports, entertainment, food and beverage, fashion and apparel, media and technology industries. Leveraging his unique experience representing individuals and businesses of all sizes on either side of various deals, Josh delivers practical, creative and thoughtful advice to his clients to help achieve their goals. He represents a wide array of entrepreneurs, investors, entertainers, athletes, producers, writers, media production and distribution companies and emerging and established CPG brands and businesses on intellectual property, commercial, corporate, employment, capital raising and financing transactions and disputes. He has extensive experience advising start-ups and established ventures in apparel and consumer goods, and managing the music business affairs of an international videogame company, handling production legal work for a leading stand-up comedy production and distribution company. Having worked across prominent boutique entertainment, media, fashion and intellectual property law firms, the Business & Legal Affairs Department at IMG and the CBS Law Department's Trademarks Group provided Josh with the diverse capabilities needed to serve his clients. He also provided access to pro bono legal services to visual artists, musicians, filmmakers and non-profit organizations as a legal fellow at Volunteer Lawyers for the Arts. While in law school, Josh provided legal assistance to independent filmmakers and documentarians in the Cardozo Indie Film Clinic. Josh also served on the editorial board as a Notes Editor for the Cardozo Arts & Entertainment Law Journal — one of the most preeminent arts, entertainment and sports law journals in the country.

BOBBY, Matthew

Cravath, Swaine & Moore LLP, New York

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Matthew J. Bobby is a partner in Cravath's Executive Compensation and Benefits Department. He focuses his practice on executive compensation and employee benefit aspects of complex mergers and acquisitions, spin-offs, initial public offerings and other business transactions. Mr. Bobby also regularly advises clients on the design, negotiation and implementation of incentive compensation arrangements and the negotiation of executive employment and separation agreements, as well as on SEC disclosure regarding such arrangements.

Career: Harvard Law School (JD, magna cum laude, 2012); University of Pennsylvania (MA, 2009); University of Pennsylvania (BA, summa cum laude, 2009; Phi Beta Kappa)

Personal: For more information: <https://www.cravath.com/people/matthew%2Dj%2Dbobby.html>

BOCZKO, Jeremy

Huntton Andrews Kurth LLP, New York

Featured in Intellectual Property (New York)

Practice Areas: Jeremy Boczek is a highly experienced IP strategist who counsels well-known companies as they acquire and litigate a broad spectrum of intellectual property rights. He has led numerous brand and technology litigations, including for some of the most iconic names and technologies in the world. Mr. Boczek is recommended as an industry leader by numerous ranking and other publications, including Chambers, Managing IP, IFLR, Legal 500, WTR, Super Lawyers, and Best Lawyers. He is a first chair trial litigator—named nationally to the “40 & Under List” by Benchmark Litigation (2024 – 2025)—who has obtained positive results for his clients in dozens of trademark, copyright, patent, and false advertising trials in federal courts, the Trademark Trial and Appeal Board (TTAB) and US International Trade Commission (ITC). WTR recognized Jeremy Boczek as having “one of the country's most sought-after brand clearance practices” (2024), through which he assists companies in acquiring and rejuvenating distressed brands. Mr. Boczek is an accomplished author, particularly in the dynamic and emerging field of trade dress law. He serves as the editor-in-chief of Thomson Reuters' Trade Dress Protection treatise, most recently published in 2025.

BOECKMANN, Nicole

Bracewell LLP, New York

1-212-508.6103

nicole.boeckmann@bracewell.com

Featured in Litigation (New York)

Career: Ms. Boeckmann is a nationally acclaimed trial lawyer and former senior federal prosecutor who advises companies and executives facing complex criminal, regulatory and civil investigations. A seasoned white-collar defense advocate with deep experience, Nicole is known for her exceptional instincts, courtroom presence and ability to navigate matters at the intersection of legal, reputational and business risks. Her client roster – spanning Fortune 500

companies, sitting members of Congress and emerging technology firms – reflects both the trust she commands and the caliber of matters she handles. Ms. Boeckmann successfully represented a California-based medical device manufacturer in parallel DOJ and SEC investigations into alleged securities fraud and off-label promotion. She obtained a declination from the SEC declination following a presentation to SEC staff and favorably resolved the criminal case with a Deferred Prosecution Agreement containing no fraud allegations and a minor financial penalty. Notably, no charges were brought against any executives, and the financial penalty was substantially reduced. Ms. Boeckmann also successfully represented Chris Hu in a DOJ prosecution relating to alleged wire fraud, bribery, money laundering, tax evasion and FARA violations. She successfully litigated highly complex issues pursuant to the Classified Information Procedures Act. Following a month-long trial, the jury was unable to reach a unanimous verdict, and the individual was not convicted of any of the 19 counts brought by the government in its indictment. In addition, Ms. Boeckmann successfully guided an industry-leading cryptocurrency company through parallel DOJ and SEC investigations, and she secured the dismissal of two FARA-related charges that were filed against a sitting Democratic Congressman through an appeal on the client's behalf to senior DOJ officials in the Criminal and National Security Divisions at DOJ.

Personal: Catholic University of America, Columbus School of Law, J.D., 1997, magna cum laude University of Michigan, B.A., 1994, honors convocation recipient

BOGNER, Ira G

Proskauer Rose LLP, New York

2129693947

ibogner@proskauer.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Ira G. Bogner is Managing Partner of Proskauer. He is the immediate former chair of the Firm's Tax Department. He is a member of the Compensation & Benefits Group and a former member of the Firm's Executive Committee. Ira represents a varied list of clients, including financial service companies, entertainment industry clients, and tax-exempt organizations, and also actively represents individual executives in executive compensation matters. Ira counsels clients with respect to the tax, securities law disclosure, corporate governance, stock exchange and other requirements relevant to executive compensation arrangements. Ira also provides advice regarding equity arrangements, employment agreements, change in control agreements and all other types of executive compensation arrangements, including guidance regarding “409A,” “162m,” “457A,” and “280G.” Ira frequently is called on to structure and analyze alternative investments for pension trusts and other exempt organizations. He also works with the Firm's corporate and real estate

lawyers in structuring and maintaining investment funds that include participation by pension plans. Through his work in the investment fund area Ira has obtained substantial experience in applying the rules provided under the “plan asset” regulations, including the operation of venture capital operating companies and real estate operating companies. He has assisted in the formation of private equity, real estate, infrastructure and hedge funds, including “fund of funds.” Ira also has advised clients on both avoiding ERISA “plan asset” status and operating an investment fund in accordance with ERISA. Areas of Concentration Ira has provided guidance to clients on a wide variety of matters in the areas of employee benefits and executive compensation, including: investment of plan assets implementation of employee benefit plans employee benefit issues in mergers and acquisitions awarding of equity-based compensation negotiation and drafting of employment agreements and severance arrangements structuring, analyzing and maintaining investment funds that are suitable for plan investors Thought Leadership Ira has published a number of articles in publications such as The New York Law Journal, The New Jersey Law Journal, The Daily Deal, The Journal of Pension Planning and Compliance, Mergers and Acquisitions (The Monthly Tax Journal), The Journal of Taxation and Regulation of Financial Institutions, The Metropolitan Corporate Counsel, European Private Equity & Venture Capital Associations, The LPA Anatomised and Private Equity International and has been named to the Board of Advisors of the Journal of Taxation and Regulation of Financial Institutions. He also has lectured on topics such as the classification of workers, drafting employment agreements, equity alternatives for senior executives, investing IRA assets, the plan asset regulations, shareholder approval of equity plans, Code Section 409A, and key provisions for ERISA investors investing in a private equity fund.

BONGIORNO, Michael

WilmerHale, New York

212-937-7220

michael.bongiorno@wilmerhale.com

Featured in Litigation (New York)

Practice Areas: Michael Bongiorno co-chairs the firm's securities litigation and enforcement practice. He has served as first-chair lead defense counsel and argued motions to dismiss in over fifty securities class action and derivative suits across the country. His clients have achieved dismissal in the vast majority of such matters. He is an experienced appellate advocate, having successfully argued for the affirmation of the dismissal over a dozen securities cases. His successful defense in such cases spans a variety of industries and jurisdictions, and he is a recognized leader in securities litigation and enforcement matters, including in matters against biotech, life science, medical device, and medical product companies, and has handled cases in many other industries and areas

as well, including transportation, energy, construction, education, high tech, and retail. His representations as lead defense counsel in securities class actions include the dismissal of cases against companies such as Biogen, Inc., Norfolk Southern Corporation, Seenergy Maritime Holdings Corp., Verve Therapeutics, Inc., Karyopharm Therapeutics Inc., PricewaterhouseCoopers AG, Iterum Therapeutics PLC, Renewable Energy Group, Inc., Synacor, Inc., Top Ships, Inc., Ocular Therapeutix, Inc., Assertio, Inc., Jos. A. Bank Clothiers, Inc., Invivyd, Inc., Glencore PLC, Golar LNG, Limited, Electronics for Imaging, Inc., Solid Biosciences, Inc., Argos Therapeutics, Inc., 1Globe Capital, LLC, Tetrphase Pharmaceuticals, Inc., LogicBio Therapeutics, Inc., Voyager Therapeutics, Inc., Apollo Education Group, Inc., Nabriva Therapeutics, PLC, ConforMIS, Inc., Britannia Bulk Holdings Inc., Optionable, Inc., DryShips Inc., InVivo Therapeutics Holdings Corp., AVEO Pharmaceuticals, Inc., VeraSun Energy Corp., Technical Olympic, S.A., EDAP TMS, S.A., Medtronic, Inc., AtheroGenics, Inc. and many others. Mr. Bongiorno also has extensive experience leading internal investigations and securities enforcement matters, including matters before the Securities and Exchange Commission, the Department of Justice, various state securities regulators and FINRA. He regularly advises boards of directors and board committees with regard to disclosures, corporate governance issues, and matters related to litigation, enforcement, derivative and document demands, and crisis management. Mr. Bongiorno has substantial trial experience in federal and state courts in various contexts. Trial successes include the successful defense of a company and its officers against fraud and other related claims in Massachusetts Superior Court (affirmed on appeal), the successful defense of a finance and investment company in Federal District Court in Boston against claims of breaches of fiduciary duty brought by a closely held corporation, and a five-week trial in the US Bankruptcy Court for the Southern District of New York regarding corporate governance and fiduciary duty claims (resulting in an extraordinarily favorable settlement for his clients). He has tried more than 20 civil and criminal matters in his career in various tribunals, including federal and state court jury and bench trials, as well as AAA and FINRA arbitrations.

Personal: JD, cum laude, Harvard Law School, 1991; AB, summa cum laude, Dartmouth College, 1988

BOONE, Robert

WilmerHale, New York
212-295-6314
robert.boone@wilmerhale.com

Featured in Litigation (New York)

Practice Areas: Robert L. Boone, a former federal prosecutor and accomplished trial lawyer, focuses on government and internal investigations, white collar criminal defense, complex civil litigation and regulatory compliance. Recognized by Bloomberg Law as one

of the top white-collar lawyers to know in the publication's "They've Got Next" series, Mr. Boone has secured successful outcomes for prominent corporations and individuals in some of their most challenging criminal and civil matters, including in connection with inquiries by the US Department of Justice and the Securities and Exchange Commission. A former Assistant US Attorney for the Southern District of New York, Mr. Boone led some of the SDNY's most high-profile trials and investigations of recent years. Mr. Boone spent nearly a decade as a federal prosecutor, ultimately trying twelve cases to jury verdict and arguing numerous appeals before the US Court of Appeals for the Second Circuit. He served as a senior member of the Securities and Commodities Fraud Task Force and the Public Corruption Unit, investigating and prosecuting a wide range of financial and corruption-related crimes, including securities, accounting and other financial fraud, insider trading, bribery and extortion. The significant investigations and prosecutions he led include those against the former CEO of a publicly traded company for a \$100 million accounting fraud; a former top aide to then-New York Governor Andrew Cuomo for bribery and wire fraud; NCAA basketball coaches and athlete advisors for bribery and wire fraud; and celebrity attorney Michael Avenatti for extortion. Mr. Boone was honored with several awards for his service, including the Federal Prosecutor of the Year Award from the US Department of Homeland Security's New York Office and the Federal Law Enforcement Foundation. Before joining the SDNY, Mr. Boone was a litigation associate at WilmerHale. Prior to that role, he practiced at another international law firm and was a law clerk to the Honorable Damon J. Keith of the US Court of Appeals for the Sixth Circuit.

BORGESON, Lindsay

Kirkland & Ellis LLP, New York
Featured in Healthcare (New York)

Practice Areas: Lindsay Borgeson is a corporate healthcare partner in the New York office of Kirkland & Ellis LLP, focusing on healthcare regulatory and transactional matters for health care entities and related companies (e.g., investors, borrowers). Lindsay counsels clients on a broad range of healthcare related matters, including federal healthcare fraud and abuse laws such as the Anti-Kickback Statute and the Stark Law, state laws related to licensure and the corporate practice of medicine, and other related regulatory matters. Lindsay is frequently called upon to advise on large and complex corporate transactions involving healthcare regulatory matters. Such transactions frequently involve strategic acquirers, including private equity funds and public companies, and cover a broad spectrum of healthcare services (e.g., behavioral health providers, pharmacies, home healthcare agencies, physicians, healthcare IT, and other healthcare providers and entities). Lindsay also regularly advises on complex liability management exercises for

healthcare entities, including Chapter 11 bankruptcy filings. Representative clients include One Equity Partners, Cressey & Co., Alpine Investors, Charlesbank, GTCR, Olympus, Kinderhook Industries, Partners Group, Owens & Minor, Trilantic Capital Partners and Waud Capital Partners.

Personal: Seton Hall University School of Law, J.D., magna cum laude 2014; Wellesley College, B.A., Political Science & Women's Studies, 2009.

BOSS, Gary D

Latham & Watkins LLP, New York
Featured in Insurance (USA - Nationwide), Insurance (New York)

Practice Areas: Gary Boss advises clients on a wide range of complex corporate transactions, particularly M&A within the financial services sector. Gary leverages strong ties with the financial services sector to represent some of the world's largest private equity companies, hedge funds, asset managers, banks, insurers, and reinsurers on their most significant and complex M&A transactions. He combines exceptional business and legal acumen to lead companies on formation and capital raises, collectively raising more than \$21 billion on behalf of 20 companies recently.

BOSTON, David

Willkie Farr & Gallagher LLP, New York
212 728 8625
dboston@willkie.com

Featured in Corporate/M&A (New York)

Practice Areas: Partner in Corporate & Financial Services Department and Co-Chair of Mergers & Acquisitions Practice Group. Focuses on merger and acquisition transactions involving public and private companies and on public and private offerings of equity and debt securities. Regularly advises boards of directors and senior management on strategic and governance matters.

Personal: J.D., Stone Scholar, Columbia University School of Law, 1991. B.A., with distinction, Stanford University, 1988. See: <http://www.willkie.com/professionals/b/boston%2Ddavid%2Ddk>

BOTTER, David

Cleary Gottlieb Steen & Hamilton LLP, New York
(212) 225 2230
dbotter@cgsh.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: David Botter's practice focuses on large, complex restructuring cases, both out of court and in Chapter 11, across a variety of industries. David frequently handles multijurisdictional and cross-border matters for both distressed companies and major creditor groups and is particularly respected for his representation of bondholder ad hoc groups and creditors' committees as part of his broad creditor-side practice. He also has experience representing institutional investors, hedge funds, debtors-in-possession, post-petition lenders, and acquirors of distressed assets in the healthcare, transportation, and energy sectors, among others.

Career: Partner, 2009. J.D., magna cum laude, Order of the Coif, Tulane University School of Law (2000); B.A., Centenary College of Louisiana (1991).

Professional Memberships:

Member, New York, First Circuit, Second Circuit, and Supreme Court Bars

BOURTIN, Nicolas

Sullivan & Cromwell LLP, New York
(212) 558-3920
bourtinn@sullcrom.com

Featured in FCPA (USA - Nationwide), Litigation (New York)

Practice Areas: Multiple areas of white collar criminal defense, including anti-corruption, accounting fraud, criminal antitrust, sanctions, anti-money laundering, securities fraud and consumer protection

Career: Nicolas Bourtin is the Managing Partner of S&C's Criminal Defense and Investigations Group and a co-head of the Firm's FCPA and Anti-Corruption Group. He combines his tenure as a federal prosecutor with nearly two decades of experience guiding many of the world's largest multinational companies through their highest stakes matters. He has led a multitude of internal investigations around the world and has defended some of S&C's most prominent clients, such as Goldman Sachs, JPMorgan Chase, Wells Fargo, Fiat Chrysler Automobiles, Eni, Barclays, TD Bank, Standard Chartered and Poplar in investigations and litigation. From 2001 to 2005, Mr. Bourtin served as an Assistant U.S. Attorney in the Eastern District of New York, where he was involved in investigations, prosecutions and trials involving fraud, corruption, money laundering and other white collar offenses.

Professional Memberships: Criminal Justice Act Panel, U.S. District Court for the Eastern District of New York; Eastern District Association; Office of the Appellate Defender (Chair of the Board of Directors).

Personal: Columbia Law School (JD, 1996); University of Notre Dame (BA, 1993).

BRANDT, Shari

Perkins Coie LLP, New York
+1 212 261 6840
SBrandt@perkinscoie.com

Featured in Litigation (New York)

Practice Areas: Litigation White Collar & Investigations Securities Litigation Securities Enforcement Antitrust & Unfair Competition Litigation Class-Action Defense Business Litigation Ethics & Compliance Financial Institutions

Career: For more than 25 years, Shari Brandt has represented institutional and individual clients in high-stakes U.S. and international matters, including white-collar criminal and regulatory proceedings, internal investigations, commercial civil litigation, and parallel proceedings, often involving financial services and complex financial products. Shari defends clients in matters before the Commodity Futures Trading Commission and U.S. Securities and Exchange Commission, including in matters focused on the financial services industry

and complex financial products. She also litigates complex corporate disputes and class actions alleging antitrust, securities laws, and Commodity Exchange Act violations. Shari frequently handles matters that proceed simultaneously in regulatory, white-collar defense, and civil litigation forums. Her defense practice includes investigations brought by U.S. attorneys' offices, the U.S. Department of Justice, state attorneys general offices, and governmental and self-regulatory bodies. Recognized in Legal 500 and Chambers USA, Shari has been described by clients as "very client service oriented," "extremely smart, experienced, hardworking and thorough," and "responsive and strategic." Clients have also noted that she "does a great job with really complex cases."

BRASS, Daniel

Davis Polk & Wardwell LLP, New York
212 450 5604

daniel.brass@davispolk.com

Featured in Corporate/M&A (New York)

Practice Areas: Daniel is a member of Davis Polk's Mergers & Acquisitions practice. He advises U.S., U.K. and other global corporate and private equity clients on a full range of public and private transactions, including mergers, acquisitions, investments, joint ventures, collaborations, spinoffs and restructurings. Daniel also represents special committees and provides defensive and corporate governance advice.

BRAUSE, Christian

Sidley Austin LLP, New York
cbrause@sidley.com

Featured in REITs (USA – Nationwide), Tax (New York)

See under Nationwide for profile.

BREEN, Kenneth

Foley & Lardner LLP, New York

Featured in Litigation (New York)

Practice Areas: Kenneth (Ken) Breen has earned a national reputation as a leading advocate who consistently delivers favorable outcomes for his clients. Major corporations and executives frequently choose Ken to handle internal investigations and to represent them in high-stakes investigations and trials across a wide range of matters, including securities and commodities fraud, health care fraud, consumer protection, money laundering, anti-corruption and crypto – many of which involve law enforcement and regulatory agencies from multiple jurisdictions and cross-border legal issues. He regularly represents clients in court and before the United States Department of Justice (DOJ), the Securities and Exchange Commission (SEC), the Commodity Futures Trading Commission (CFTC), the Federal Reserve, state attorney generals, state financial services departments, FINRA and other self-regulatory organizations, other federal agencies, and international regulators. Ken has defended clients in many investigations in which no charges were brought, or where favorable settlements were achieved, often by leveraging his reputation as a winning trial and appellate attorney and former

federal prosecutor. Ken has tried 50 cases to verdict and argued 12 appeals as a federal prosecutor and defense attorney. Ken is a former federal prosecutor who previously served as an Assistant U.S. Attorney and Deputy Chief of the Business and Securities Fraud Section in the U.S. Attorney's Office for the Eastern District of New York. Prior to that role, he worked as a trial attorney in the U.S. Department of Justice Tax Division. Before joining Foley, Ken was partner in the New York office of an international law firm and was the global chair of the investigations and white collar defense practice at another global firm.

Career: Joined Foley & Lardner LLP in 2025 Deputy Chief of the Business and Securities Fraud Section (2003 – 2005) U.S. Attorney's Office, Eastern District of New York (1999 – 2005) U.S. Department of Justice Tax Division (1995 – 1999)

BRENNAN, Matthew J

Sullivan & Cromwell LLP, New York
+1 212 558 4724

brennanm@sullcrom.com

Featured in Environment (New York)

Practice Areas: Environmental, Social & Governance (ESG); Capital Markets; Credit & Leveraged Finance; Environmental Transactions; Mergers & Acquisitions; and Real Estate.

Career: Special Counsel since 1998. Provides environmental advice on a broad range of commercial transactions. Supports the Firm's M&A, Project Finance, Real Estate, Securities and Finance Groups in evaluating environmental liabilities and risks, in structuring transactions to minimize risk and in negotiating the allocation of environmental responsibilities between parties in transactions. Over the last three decades, has provided environmental advice to a great number of lenders, corporations and governments in a variety of commercial matters. Clients include American Equity Investment Life, Amgen, Anheuser-Busch InBev, AT&T, Baxter International, BNY Mellon, Bayer, Biohaven, BP, C&S Wholesale Grocers, California Resources, Canadian Pacific Kansas City, Castor Marine, Cementos Argos, Cheniere Energy, Chevron, Chubb, CNH Industrial, CPPIB, Enbridge, Energizer Holdings, Gildan, Goldman Sachs, Greenbelt Conservancy, HomeStreet, JP Morgan, Kering Beauté, Kiddle-Fenwal, Kinross Gold, Kraft, L3Harris, Lundin Mining, M&T Bank, Mitsui, Philips, Rhône Capital, Rio Tinto, Royal Bank of Canada, Seagen, Standard Industries, Subway, Tadano, UBS, UnitedHealth Group, United Rentals, Volkswagen and Wells Fargo.

Professional Memberships:

Member of the New York City Bar Association; Member of the American Bar Association; Member of the New Jersey Bar Association; President, Board of Directors of The Opportunity Center.

Personal: University of Pennsylvania Law (JD, 1986); SUNY at New Paltz (BA, 1979).

BREZ, Zachary

Kirkland & Ellis LLP, New York

212 446 4720

zachary.brez@kirkland.com

Featured in Litigation (New York)

Practice Areas: Zach works with companies and their senior officers and directors to investigate, mitigate, defend and advise on complex enforcement and regulatory matters in two primary areas: (1) securities, futures and derivative financial products before the DOJ, SEC and CFTC, as well as FINRA, the CME, ICE, CFE and others; and (2) international risk, such as antibribery and corruption, sanctions, anti-money laundering and antiboycott issues.

Career: Prior to joining Kirkland, Zach was a staff attorney in the Division of Enforcement for the United States Securities and Exchange Commission.

Personal: Georgetown University Law Center, J.D., cum laude University of Pennsylvania, B.A.

BRILLIANT, Allan S

Dechert LLP, New York

212 – 698 – 3600

allan.brilliant@dechert.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Allan S. Brilliant, co-chair of the firm's financial restructuring practice, represents bank groups, unsecured creditors' and bondholder committees, acquirers, and debtors in large-scale restructurings and reorganizations and in non-judicial workouts throughout the United States. Mr. Brilliant also has significant experience advising bondholders on cross-border restructurings and reorganizations around the world, with an especially strong track record in Latin America. He also has significant experience in bankruptcy litigation, particularly in fraudulent transfer and preference litigation, contested confirmation hearings, and bankruptcy appeals.

BRISSON, Jean-Philippe

Latham & Watkins LLP, New York

212 – 906 – 1316

jp.brisson@lw.com

Featured in Climate Change (USA – Nationwide), Environment (New York)

See under Nationwide for profile.

BROCKETT, Daniel

Quinn Emanuel Urquhart & Sullivan, LLP, New York

212 – 849 – 7345

danbrockett@quinnemanuel.com

Featured in Antitrust (USA – Nationwide), Antitrust (New York)

Practice Areas: Dan Brockett, Chair of Quinn Emanuel's Financial Institution Litigation practice, is a Chambers-ranked lawyer who is consistently viewed as one of the best trial lawyers in the Country. In 2018, he was ranked by Benchmark Litigation as one of the Top 100 Trial Lawyers in America. He has been called an "elite trial strategist" by his peers and "a very good lawyer who is always willing to roll the dice." He has been consistently ranked among the top litigators by multiple leading publications. Law360, for example, recently recognized Mr. Brockett as a "Competition MVP," and

in 2016 the National Law Journal named him one of its "Litigation Trailblazers." From 2020 to 2024, he has been named one of LawDragon's 500 Leading Plaintiff Financial Lawyers. He has achieved national prominence primarily for his work in the areas of securities, antitrust, commodities, and structured finance and derivatives litigation. Known as a cut-to-the-chase litigator with significant jury trial experience, Mr. Brockett has recovered billions for major institutional clients in federal securities, antitrust, and other suits against major Wall Street banks and other defendants. He is particularly known for his work in the plaintiff antitrust, securities, and commodities space, and was recently chosen by judges in the SDNY as co-lead counsel in an array of precedent-setting cases, including the credit default swaps antitrust case; the gold antitrust and commodity manipulation case; the ISDAfix interest rate benchmark case; the US Treasuries antitrust litigation; and the SSA bonds antitrust litigation. Mr. Brockett has served as lead trial counsel in over 20 major bench and jury trials and arbitrations, winning 90 percent of them. He has recovered billions of dollars in verdicts, awards and settlements for his clients during his career, including approximately \$1.9 billion in a recent, highly-publicized settlement of the credit default swap antitrust litigation, in which Mr. Brockett acted as co-lead counsel for the plaintiff class, and the recently-announced \$508 million partial settlement in the ISDAfix case, in which Mr. Brockett also represents a class of sophisticated investors. His work has won him extensive media attention and he has been interviewed by and featured in a variety of legal media publications, including CNBC, Reuters, Bloomberg, Risk Magazine, and the American Lawyer.

BRODY, Francesca

Sidley Austin LLP, New York

1 212 839 5372

fbrody@sidley.com

Featured in Litigation (New York)

Practice Areas: FRANCESCA BRODY focuses her practice on securities and commercial litigation in federal and state courts and in arbitration. Francesca's clients rely on her advocacy at all stages of a matter, from pre-litigation disputes through trial. She represents financial services clients, insurers, technology companies, life sciences companies, and other public and non-public companies. Francesca served as a law clerk to the Honorable Kevin Thomas Duffy of the United States District Court for the Southern District of New York. She writes frequently on issues relating to securities litigation and is a co-author of the "Securities Litigation" chapter of Commercial Litigation in New York State Courts and contributor to "Securities Class Actions in the Life Sciences Sector," an annual Sidley publication. Francesca is on the board of directors of Mobilization for Justice, a non-profit serving the civil legal needs of New Yorkers. She also maintains an active pro bono practice

and has represented individuals in the New York state and federal courts and elsewhere.

BROMLEY, James L
Sullivan & Cromwell LLP, New York
212-558-4923
bromley@sullcrom.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: General Practice; Bankruptcy Litigation; Crisis Management; Environmental, Social and Governance (ESG); International Arbitration & Global Dispute Resolution; Mergers & Acquisitions; Liability Management & Capital Solutions; Mergers & Acquisitions; Restructuring

Career: Jim Bromley is a partner in Sullivan & Cromwell's Finance & Restructuring Group and is the Co-Head of the Firm's Global Restructuring practice, where his practice focuses on restructuring, bankruptcy and litigation advice to a wide spectrum of corporate clients, including creditors, debtors and investors, as well as government actors. For three decades, Mr. Bromley has advised on the most prominent matters across a large number of industries, including automobile, aviation, consumer & retail, crypto, energy, financial services, manufacturing, media & sports, mining, telecommunications and shipping, among others. Mr. Bromley represented FTX Trading Ltd. and SVB Financial Group as debtors' counsel in their Chapter 11 proceedings, as well as Major League Baseball in the Chapter 11 proceedings of Diamond Sports Group, including a decisive trial victory. Mr. Bromley has substantial first-chair trial experience, including jury trials before state and federal courts. His reputation extends to the international stage with his representation of Nortel Networks US. Mr. Bromley's dedication to pro bono work also has put him in the spotlight. In 2016, he was the lead trial counsel in Michael Ferguson v. JONAH, the landmark LGBT civil rights case where a jury unanimously determined that conversion therapy (peddling services that purport to change sexual orientation) constituted consumer fraud.

Professional Memberships: A lecturer-in-law on cross-border insolvency law at Harvard Law School, Mr. Bromley is also a fellow at the American College of Bankruptcy and an instructor at International Association of Restructuring, Insolvency & Bankruptcy Professionals ("INSOL"). He is a frequent speaker at International Insolvency Institute ("III"), INSOL, American Bankruptcy Institute ("ABI") and other industry leading conferences.

Personal: Columbia Law School, J.D., (1989); Boston College, B.A., (1986)

BROWN, Jeffrey
Dechert LLP, New York
212.698.3511
jeffrey.brown@dechert.com

Featured in Litigation (New York)

Practice Areas: Jeff Brown, co-chair of Dechert's Enforcement and Investigations practice group, is a trial lawyer and

former federal prosecutor who represents companies and individuals in criminal and civil regulatory investigations as well as related matters, including class action securities and shareholder derivative claims. Mr. Brown often advises clients regarding cryptocurrency issues and has represented numerous clients in matters involving market manipulation and spoofing. Mr. Brown previously worked for nine years at the United States Attorney's Office for the Southern District of New York, where he served as Co-Chief of the General Crimes Unit. Many of Mr. Brown's representations at Dechert involve prosecutions and investigations brought by his former Office. The recipient of the 2011 Attorney General's Distinguished Service Award, during his time at the U.S. Attorney's Office, he prosecuted several high-profile cases, including United States v. Faisal Shahzad, the Times Square bomber, and United States v. Abduwali Muse, the Somali pirate who led the attempted hijacking of the Maersk Alabama.

BRUMMER, Diana
Goodwin, New York
+1 212 813 8861
dbrummer@goodwinlaw.com

Featured in Real Estate (New York)

Practice Areas: Diana Brummer, a partner in the firm's Business Law Department, co-chairs the firm's Real Estate Industry group. Ms. Brummer's experience spans the spectrum of commercial real estate transactions with a particular emphasis on complex joint ventures, senior, construction and mezzanine financings (for both lenders and borrowers), acquisitions and dispositions, loan workouts, real estate recapitalizations and development. Ms. Brummer represents a wide variety of client types, including institutional investors, pension funds, private real estate funds and public and private REITs, as well as their investment advisers. She also regularly counsels her clients on all aspects of managing distressed real estate assets.

Personal: JD, 1998 Cornell Law School (magna cum laude) Order of the Coif; Articles Editor, Cornell Law Review; Kerr Prize for Academic Excellence BA, 1994 University of Illinois (with distinction) Tyler Award for Excellence in East Asian Studies

BURETTA, John
Paul Hastings LLP, New York
+1 (212) 474-1260
john.buretta@paulhastings.com
Featured in FCPA (USA - Nationwide), Litigation (New York)

Practice Areas: John Buretta is a partner and the global co-chair of the Paul Hastings Litigation Department and is based in the firm's New York office. Described by clients as a "powerhouse" and "an absolute star," John is an internationally recognized litigator who handles bet-the-company disputes, corporate crises and investigations. John has represented public and private companies, boards of directors and audit committees, senior executives and general counsels in consequential

matters in many industries, such as aerospace, automaking, autonomous vehicles, banking, consumer products, energy, healthcare, pharmaceuticals and technology. His cases have included materially significant disputes involving corporate governance and board fiduciary duties, alleged breaches of contract and other commercial conflicts. He has also handled consequential matters arising under other specialized laws, including antitrust, securities, accounting standards, transportation regulations, money laundering and anti-money laundering controls, trade sanctions and export controls, manufacturing integrity and product recalls, the False Claims Act, tax compliance and the Foreign Corrupt Practices Act (FCPA). In recognition of his ability to master technical detail and develop clear strategy inside and outside the courtroom, the Department of Transportation selected John to monitor and enhance the automotive industry's multiyear nationwide recall of Takata ammonium nitrate airbag inflators. The National Highway Traffic Safety Administration described the recall as the largest and most complex in U.S. history. John brings to his decades-long practice as a prominent law firm litigator his additional experience as a former Department of Justice senior official. He served for over a decade in the DOJ, first as a lead trial prosecutor in New York and later as a senior official in the Criminal Division in Washington, D.C., where he oversaw nearly 600 prosecutors handling the department's most complex criminal matters involving corporate fraud, FCPA, insider trading, healthcare fraud, money laundering, Bank Secrecy Act violations, trade sanctions, asset forfeiture, cyber-crime, intellectual property theft and public corruption.

Personal: Georgetown University Law Center, J.D. (cum laude) University of California, Berkeley, B.A.

BURKE, Arthur J
Davis Polk & Wardwell LLP, Redwood City
212-450-4352
arthur.burke@davispolk.com

Featured in Antitrust (New York)

Practice Areas: Art is the co-head of Davis Polk's Antitrust & Competition practice. In the course of his career, he has represented clients in a variety of antitrust, securities, corporate governance and general litigation matters. Art advises clients on the competition law aspects of mergers and acquisitions. He has also played a leading role in multiple antitrust litigations. His clients span an array of industries including media and entertainment, financial services, social media, telecommunications, and hardware and software. Art is a frequent speaker on antitrust issues and has held multiple leadership positions in the ABA Antitrust Law Section.

BUSILLO, John
Eversheds Sutherland (US) LLP, New York
johnbusillo@eversheds-sutherland.com

Featured in Real Estate (New York)

Practice Areas: With over 41 years of practice, John Busillo focuses on commercial real estate secured loan originations and the workout and disposition of distressed commercial real estate loans. He advises insurance companies, major financial institutions, commercial and investment banks, public sector entities, real estate investment trusts, and real estate developers and advisors in numerous sophisticated transactions. These transactions involve office buildings, regional shopping centers, hotels, resorts, multifamily residential complexes, mixed-use projects, health-care-related projects, single-tenant retail sites, warehouse and industrial sites, and commercial and residential condominium and cooperative apartment projects. John has extensive experience in the origination, restructuring, and workout of commercial mortgage and mezzanine loans and the sale and purchase (and foreclosure) of those loans. He regularly counsels clients on the origination, restructuring, workout, sale and purchase of commercial mortgage loans headed for securitization or previously securitized, or held for portfolio or in debt funds, including extensive insurance company portfolio and debt fund lending experience. John also has substantial experience in credit lease-backed financings, mezzanine financings, mezzanine and junior note sales and purchases, senior/subordinate note and participation structures, construction loans, cell tower and timber financings and other infrastructure financings, Shariah financings, and franchise loans.

BUTERMAN, Lawrence
Latham & Watkins LLP, New York
+1 212-906-1264
lawrence.buterman@lw.com

Featured in Antitrust (New York)

Practice Areas: Lawrence Buterman, a nationally recognized leading first-chair antitrust lawyer formerly with the Department of Justice, is a go-to litigator for clients facing high-stakes government, private, and class action antitrust litigations, as well as federal and state government investigations. He currently serves as Global Vice Chair of Latham's Antitrust & Competition Practice. Larry has been lead trial counsel in some of the most significant antitrust cases over the past 20 years and is one of the few attorneys in the country to have successfully first chaired antitrust trials both on behalf of the government and against the government. He regularly tries high-profile antitrust cases to both juries and judges and litigates antitrust cases in federal and state courts throughout the country. Larry's notable trial wins at the DOJ include a landmark challenge to a price-fixing conspiracy involving e-books, as well as a high-profile challenge to a major acquisition in the digital tax preparation software space. His most recent trial victories in private practice include US Soccer's defense against conspiracy claims brought by a defunct professional soccer league, and US Sugar's defense against the DOJ's attempt to enjoin the acquisition of Imperial

Sugar. Larry regularly represents clients across all industries facing all types of civil and criminal antitrust claims, including price-fixing, monopolization, class actions, and merger challenges. He leverages his former government experience and numerous trial victories to fight for his clients and provide them with pragmatic strategies and novel approaches, all to help ensure their business interests are protected, and that they prevail in their matters as early as possible. In addition to his federal and state court trial work, Larry regularly represents companies in connection with investigations by the Antitrust Division at the DOJ, the Federal Trade Commission, and state attorneys general. He has successfully helped numerous companies obtain antitrust clearance for their most complex transactions and avoid civil and criminal lawsuits for alleged antitrust violations. With keen insight into the litigation risks of business decisions, Larry also provides strategic antitrust advice to multinational companies and business consortia on a wide range of topics, including fintech, ESG, and algorithmic pricing among others. Before joining Latham, Larry served several years in the DOJ as a trial attorney in the Networks and Technology Enforcement Section of the Antitrust Division. In that capacity, he analyzed dozens of merger and conduct matters in the high technology and financial services industries and developed a deep understanding of the government's priorities and practices related to antitrust enforcement. While at the Antitrust Division, Larry twice received the Antitrust Division's Award of Distinction for successfully litigating merger and conduct matters on behalf of the United States. He previously served for several years as the chair of the Monopolization and Big Tech Committee of the Antitrust Section of the New York State Bar Association. Larry clerked for Judge Joel M. Flaum, then chief Judge of the United States Court of Appeals for the Seventh Circuit.

CAFFUZZI, Marco P

Latham & Watkins LLP, New York
212-735-2661

marco.caffuzzi@skadden.com

Featured in Real Estate (New York)

Practice Areas: Marco Caffuzzi advises clients on a broad range of complex real estate transactions. Marco draws on nearly three decades' experience and keen business judgment to guide institutional investors, family offices, private equity firms, commercial banks, and private lending institutions through high-stakes, sophisticated real estate matters involving: – Financings – Joint ventures – Acquisitions and dispositions – Development transactions, including large-scale public/private development transactions – Loan workouts and restructurings – Infrastructure-related developments – Leasing transactions He deftly navigates transactions with significant structural complexity, time pressure, and execution risk, particularly at critical inflection points in a deal, including situations involving distressed

or transitional assets and transactions in the context of broader corporate or capital markets activity. Marco closely coordinates deals across corporate, finance, and restructuring disciplines. He also regularly advises foreign investors, private capital providers, and family offices on real estate investment matters in the US market. Before joining Latham, Marco served as co-head of the global real estate practice and as attorney development partner at another law firm.

CALIFANO, Thomas

Sidley Austin LLP, New York
212 839 5575

tom.califano@sidley.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Tom Califano is a partner in Sidley's New York office and a key member of the firm's Restructuring group, with a national reputation for his work in complex healthcare, energy, and financial services restructurings. He has written and lectured extensively on the subject and has been invited to address several judicial conferences. Tom has played a lead role in some of the most significant recent Chapter 11 cases, including representing Prospect Medical Holdings — one of the largest Chapter 11 filings of 2025, involving more than US\$2.2 billion in funded debt — and guiding CareMax and its 53 affiliated debtors through Chapter 11 proceedings in the U.S. Bankruptcy Court for the Northern District of Texas. Tom led the cross-border, multidisciplinary Sidley team advising Ebix, a publicly traded global software and e-commerce provider, in its Chapter 11 cases filed in December 2023 in the U.S. Bankruptcy Court for the Northern District of Texas. **TomCAMERON, Timothy G** Cravath, Swaine & Moore LLP, New York
+1-212-474-1120
tcameron@cravath.com

Featured in Litigation (New York)

Practice Areas: Praised by clients as a "fearless leader" with a "great courtroom presence," Tim Cameron frequently handles his clients' most challenging and business-critical disputes in litigation throughout the U.S., as well as in arbitration tribunals domestically and internationally. (Chambers USA) Mr. Cameron is an experienced trial lawyer, with additional extensive experience handling antitrust, securities, shareholder derivative, M&A, and product liability claims, as well as regulatory matters. He is among the few litigators to have taken a securities case through trial. Mr. Cameron also has deep experience in a wide variety of complex commercial matters, with a focus on complicated cross-border issues particularly for non-U.S. clients.

Career: University of Chicago Law School (LL.M., 1998); Auckland University – Faculty of Law (M.ComLaw, 1997; First Class Honors); Auckland University – Faculty of Law (LL.B., 1994); Auckland University – Faculty of Law (B.Com., 1994)

Personal: For more information:

<https://www.cravath.com/people/timothy%2Dg%2Dcameron.html>

CANFIELD, Jonathan D

Paul Hastings LLP, New York
+1 212 806 6006

janfield@stroock.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Jonathan Canfield is a partner in the Financial Restructuring group at Paul Hastings, based in the firm's New York office. Jon represents a broad range of clients — including bondholders, lender groups, hedge funds, private equity firms, banks, institutional investors, official creditors' committees and debtors — in high-stakes Chapter 11 cases and major out-of-court restructurings. He focuses on helping clients navigate complex distressed situations, leveraging deep knowledge of finance and bankruptcy law to assess risks and opportunities. Known for his commercial insight and practical advice, Jon frequently leads negotiations involving multiple parties across the capital structure. He is recognized for his ability to build consensus in high-pressure situations. Jon also has significant experience in high-value cross-border and domestic financing transactions relevant to restructurings, including syndicated loans, acquisition finance and private placements. His strategic approach has earned recognition from leading legal directories.

Personal: Hofstra University School of Law, J.D. (magna cum laude, Articles Editor, Hofstra Law Review) Clarkson University, B.S. (cum laude)

CANIZIO, Mark

Duane Morris LLP, New York
+1 212 692 1083

macanizio@duanemorris.com

Featured in Construction (New York)

Practice Areas: Mark A. Canizio

practices in the area of construction and commercial litigation. Mr. Canizio has litigated numerous complex construction cases involving multimillion-dollar disputes. He has extensive experience in both large scale trials and arbitrations and the use of cutting-edge computer technology to organize and manage documents and testimony and present evidence in the courtroom. He has also successfully employed jury consultants and conducted mock trials to help clients assess the reaction of potential jurors to their cases. In the course of his career, Mr. Canizio has litigated numerous cases resulting in reported decisions and has served some of the industry's largest construction clients.

Career: Duane Morris LLP: Partner, 2008-present; Thelen LLP: Partner, 2006 – 2008; Ross & Cohen: Partner, 1986 – 2006

Professional Memberships: New York State Bar Association

Personal: Brooklyn Law School, J.D., 1982; Baruch College, B.A., 1979

CANNON, Ariel

Dewey Pegno & Kramarsky LLP, New York

Featured in Litigation (New York)

Practice Areas: Ariel Cannon is a first chair trial lawyer who represents companies and individuals, from many different industries, in trials and arbitrations. She also represents corporate boards and board committees in board and regulatory investigations, and counsels companies on compliance with regulatory and contractual obligations. Ariel is well known for her expertise in employment matters, which are a significant part of her practice. She represents parties involved in disputes concerning non-competes and non-solicits, theft of trade secrets, misappropriation of confidential information, and executive compensation. She also investigates and defends claims of employment discrimination and other unlawful employment practices. Ariel's litigation practice often involves complex contractual issues. For example, she recently conducted a state court jury trial concerning claims for breach of contract involving an eight-figure insurance dispute. She counsels companies on contractual issues in a wide variety of industries, including healthcare, technology, insurance, and financial services.

Career: Ariel began her legal career at Paul, Weiss, Rifkin, Wharton & Garrison LLP. During her years at Paul, Weiss, Ariel worked on several high-profile matters, including representing a financial services company in litigation concerning mutual funds and a financial institution in a class action employment discrimination lawsuit. She clerked for the Hon. Alfred M. Wolin, United States District Judge for the District of New Jersey.

Professional Memberships: Securities Industry and Financial Markets Association, Compliance & Legal Society American Bar Association Association of the Bar of the City of New York NY State Bar Association National Association of Women Lawyers

CANTY, Michael

Labaton Keller Sucharow LLP, New York

(212) 907-0863

mcanty@labaton.com

Featured in Litigation (New York)

Practice Areas: Securities Litigation Consumer Protection and Data Privacy Litigation

Career: Michael P. Canty is a Partner in the New York office of Labaton Keller Sucharow LLP, where he serves on the Firm's Executive Committee and as its General Counsel. In addition, he leads one of the Firm's Securities Litigation teams and co-leads the Firm's Consumer Protection and Data Privacy Litigation team.

Professional Memberships: He is a member of the Federal Bar Council American Inn of Court, which endeavors to create a community of lawyers and jurists and promotes the ideals of professionalism, mentoring, ethics, and legal skills. He is also a member of the National Association of Public Pension Attorneys (NAPPA) and Michigan Association of Public Employee Retirement Systems (MAPERS).

CARLINSKY, Michael

Quinn Emanuel Urquhart & Sullivan,
LLP, New York
+1 212 849 7150

michaelcarlinsky@quinnemanuel.com

*Featured in Litigation (USA - Nationwide),
Litigation (New York), Insurance (New York)*

Practice Areas: Michael Carlinsky serves as Co-Managing Partner of the firm and as the Global Head of Complex Litigation and Co-Chair of Insurance Litigation at Quinn Emanuel. He has consistently been ranked among the top litigators and trial lawyers in the United States by multiple leading global publications. Recently, Lawdragon named him one of the "100 Managing Partners You Need to Know" in their 2025 ranking of firm managing partners selected for their roles in founding, growing, leading and innovating at their law firm. Benchmark Litigation inducted Carlinsky into their "Hall of Fame" in 2025 and named him "General Commercial Litigator of the Year" for 2022. He was a finalist for Commercial Litigator of Year multiple other years. The New York Law Journal named him one of three Finalists for 2022 "Lawyer of the Year." Chambers USA 2021 to 2025 ranks him Band 1 for Commercial Litigation and Band 2 for National Trial Lawyers, describing him as "a tremendous litigator," who is "fearless and confident" and whose "advice is incredibly thoughtful and well developed." Additionally, Chambers depicts him as a "dogged lawyer" who is "very charismatic and personable." Prior Chambers' rankings dubbed Carlinsky "the Maserati of lawyers," having the force of a "freight train" in court, and "a master strategist" praised for his "unique ability to see the big picture and craft and work toward results on a broad scale involving a huge constellation of matters." Carlinsky is "held in high esteem by peers, who consider him to be one of the top trial lawyers in the country," "an excellent and 'tough litigator' whose deep trial capabilities see him act for clients in high-value commercial and securities-related cases," and has "strong gut instincts" as well as an ability to "recognize pressure points in cases and get things done," according to Chambers, which added that he is "not afraid to try cases" and is "a tenacious lawyer with serious street smarts." Carlinsky has been named one of the "Top 100 Trial Lawyers in America" every year since 2015 by Benchmark Litigation, which referred to him as "Quinn's big gun," and has received awards from numerous other legal publications. Chief Justice Janet DiFiore recently appointed him to the New York Supreme Court Commercial Division Advisory Council. Carlinsky's practice is international in scope, encompassing work for multinational companies, public and private companies, hedge funds, asset managers, private equity firms, partnerships and individuals in all types of litigation, with a particular emphasis on complex commercial litigation, business-tort litigation, securities litigation, insurance-related litigation, mergers and acquisitions litigation, shareholder derivative suits, litigation involving finan-

cial products and instruments, internal corporate investigations, corporate governance matters, Delaware Court of Chancery litigation, non-compete and trade secret litigation, and intellectual property disputes. Carlinsky has recovered more than \$4 billion dollars in verdicts, awards, and settlements for his clients, even though his practice is substantially defense-side. He also has a significant practice representing Brazilian and other companies located in South America in litigation matters and internal investigations.

CARNEY, John J

BakerHostetler LLP, New York
908 - 451 - 7010

jcarney@bakerlaw.com

Featured in Litigation (New York)

Career: John Carney serves as BakerHostetler's White Collar, Investigations and Securities Enforcement and Litigation team co-leader. He is a former Securities Fraud chief, assistant United States attorney, U.S. Securities and Exchange Commission (SEC) senior counsel and certified public accountant at a "Big Four" accounting firm. He is a seasoned advocate who represents public and private corporations and financial institutions in complex civil, regulatory and criminal law enforcement investigations and litigation, and advises and defends corporations and senior officers on FCPA compliance, investigation and defense. His experience conducting investigations of possible FCPA violations and other potentially improper foreign country-based financial transactions has included working on major matters in the BRIC countries - Brazil, Russia, India and China. Having litigated for, and against, the U.S. government, he strongly encourages clients to take preemptive governance and remediation measures to mitigate legal and reputational risk in today's increasingly aggressive law enforcement environment. Based on his success representing institutional and individual clients in complex regulatory and law enforcement matters, John was recently listed as one of the best securities enforcement defense lawyers in the U.S. in the Securities Docket "Enforcement 40." He is ranked in Chambers USA and is also certified in financial forensics by the American Institute of Certified Public Accountants. He lectures extensively at domestic and international conferences and training seminars on anticorruption and antimoney-laundering laws, corporate governance, compliance and disclosure, insider trading, securities, tax and other financial crimes, and defending complex and multijurisdictional civil and criminal cases.

Professional Memberships:

American Institute of Certified Public Accountants -- Certified in Financial Forensics American Bar Association New York State Bar Association

CARPENITO, Craig

King & Spalding LLP, New York
(212) 556 - 2142

carpenito@kslaw.com

Featured in Healthcare (New York), Litigation (New York)

Practice Areas: Former U.S. Attorney Craig Carpenito is a partner in the firm's Special Matters & Government Investigations practice. Craig's experience heading one of the nation's largest U.S. Attorney's Offices, co-chairing the litigation department of an AmLaw 50 law firm and as an SEC enforcement attorney helps him solve his clients' most complex and sensitive problems. Bringing over two decades of experience as a litigator in private and public practice, Craig has a proven track record of success in counseling financial services and healthcare clients through government investigations and high-stakes litigation. Craig previously served as the United States Attorney for the District of New Jersey, directing all federal criminal and civil matters in the state of New Jersey. As U.S. Attorney, Craig made significant organizational changes, including creating the nation's first standalone opioid enforcement unit and the District's first cybercrimes unit. Mr. Carpenito also expanded the number of federal prosecutors in New Jersey addressing healthcare, government fraud and civil rights investigations and prosecutions. In August 2018, working with DOJ's Fraud Section, he announced the formation of the first Medicare Strike Force in New Jersey.

CATALANELLO, Gerard S.

Alston & Bird LLP, New York
212 210 9509

gerard.catalanello@alston.com

*Featured in Bankruptcy/Restructuring
(New York)*

Practice Areas: Gerard's clients rely on him to provide practical counsel while handling their most complex bankruptcy matters. Clients ranging from financial institutions to debtors trust him with Chapter 11 cases with billions of dollars at stake. He focuses his practice on bankruptcy and creditors' rights law. He represents lenders, funds, financial institutions, liquidation trusts, equity holders, debtors, indenture trustees, and acquirers of assets of troubled companies in formal bankruptcy proceedings and in out-of-court workouts. Gerard has served as counsel to official committees of unsecured creditors in a wide variety of Chapter 11 cases and has represented several institutions in negotiating and selling millions of dollars of claims in major Chapter 11 cases. He has represented liquidation and creditor trusts in analyzing and prosecuting Chapter 5 causes of actions, including fraudulent conveyance and preferences claims under confirmed Chapter 11 plans of liquidation.

Career: Chair, firm's Financial Restructuring & Reorganization Group.

CAVALERI, Damian

Hoguet Newman Regal & Kenney, LLP, New York

dcavaleri@hnrklaw.com

Featured in Labor & Employment (New York)

Practice Areas: Damian Cavaleri is a partner at Hoguet Newman Regal & Kenney LLP, where he represents businesses in employment disputes and complex

commercial matters in federal and state courts. He handles all aspects of litigation and arbitration, including discovery, motion practice, trial and appeal, and has litigated in federal and state courts in New York as well as arbitration forums such as AAA and FINRA. He frequently advises both employers and employees on employment agreements, employment separation agreements, internal employment issues, and non-competition restrictions and covenants.

Career: Before joining HNRK, Damian practiced at Schulte Roth & Zabel LLP (now McDermott Will & Schulte).

Professional Memberships: Damian serves on the Board of Trustees of Kaufman Music Center, is a member of the Federal Bar Council, and co-chairs the Employment Litigation Subcommittee of the New York State Bar Association's Commercial and Federal Litigation Section.

Publications: Damian is frequently quoted on labor and employment developments in publications including the Wall Street Journal, Law360, Bloomberg Law, and Reuters

CHANEY, Lisa

Paul Hastings LLP, New York
212.318.6773

lisachaney@paulhastings.com

Featured in Real Estate (New York)

Practice Areas: Lisa Chaney practices in the New York Real Estate department of Paul Hastings with an emphasis on corporate and real estate finance. Lisa represents major financial institutions and private equity funds in connection with complex domestic and international commercial transactions, including, without limitation, repurchase agreements, corporate credit facilities, capital commitment-backed subscription credit facilities and commercial loans. Her practice concentrates on the representation of investment banks, private equity funds, and other types of institutional lenders. **Personal:** Fordham University School of Law, J.D. Fordham University, B.A.

CHASE, Terri L

Jones Day, New York

+1 212.326.8386

tlchase@jonesday.com

Featured in Labor & Employment (New York)

Practice Areas: Labor & Employment ESG (Environmental, Social & Governance)

Career: Terri Chase, who has been representing employers for more than 30 years, is a litigator who focuses on obtaining results that advance clients' business objectives. Terri defends corporate clients in complex labor and employment litigation, including employment discrimination, harassment and retaliation lawsuits, and trade secret and restrictive covenant matters, and wage and hour actions proceeding in federal and state courts, arbitration, and government agencies. Terri has first-chaired the defense of a number of discrimination, harassment, retaliation, employment tort, and breach of contract claims in trials and arbitrations. Terri routinely is called upon to conduct

sensitive internal investigations that involve significant reputational and legal risk, and she proactively advises clients on DEI (diversity, equity, and inclusion) programs and risks; compliance with the patchwork of federal, state, and local employment laws; and developing best employment policies and practices. Terri also maintains an active pro bono practice, advising small not-for-profit clients on employment matters. In addition, she has advised unaccompanied minors on immigration matters, including working in collaboration with corporate clients on such representations through organizations like Kids in Need of Defense.

CHEN, Ting

Cravath, Swaine & Moore LLP, New York

Featured in Corporate/M&A (New York)

Practice Areas: Ting S. Chen is partner in Cravath's Corporate Department and Co-Head of the Global Mergers and Acquisitions Practice. She focuses her practice on mergers and acquisitions, corporate governance, and activism and takeover defense. Ms. Chen's clients have included Avon, Bacardi, Banco Sabadell, British American Tobacco, CardWorks, DHT, DreamWorks Animation, Global Blood Therapeutics, Honeywell, IBM, Illumina, InterMune, Johnson & Johnson, Kraft, Lundbeck, New Senior, OneBeacon Insurance, Pitney Bowes, Qualcomm, SPANX, Starbucks, Thermo Fisher Scientific, The Washington Post, White Mountains Insurance and Zale Corporation.

Career: Stanford Law School (JD, 2006); Harvard College (AB, summa cum laude, 2003; Phi Beta Kappa)

Personal: For more information: <https://www.cravath.com/people/ting%2Ds%2Dchen.html>

CHOW, Arlene L

Latham & Watkins LLP, New York
+1 212 906 1290

arlene.chow@lw.com

Featured in Intellectual Property (New York)

Practice Areas: Arlene Chow, a first-chair Chambers-ranked litigator and trial lawyer, represents companies in the life sciences, pharmaceutical, and biotech industries on patent, trade secret, and licensing disputes. She serves as Global Vice Chair of the firm's Healthcare & Life Sciences Industry Group. Arlene routinely litigates IP matters directed to small molecule and biologic drugs for the treatment of a wide variety of indications, as well as medical devices and dosage forms. Leveraging her background in biochemistry, Arlene is able to frame matters from the perspective of a judge or jury in order to achieve the best solutions for her clients. Arlene thrives on interaction with scientific experts, both in-house and externally. Arlene is a United States Patent and Trademark Office (USPTO) registered patent attorney, and one of a select few who has been first-chair not only in district court trials and hearings, but also federal circuit arguments, and inter partes and post grant review hearings before the USPTO. Arlene previously served as Co-Chair of

the firm's WEB Committee in the New York office.

CHUDD, William

Davis Polk & Wardwell LLP, New York
(212) 450-4000
william.chudd@davispolk.com

Featured in Private Equity (New York)

Practice Areas: Bill is a member of Davis Polk's Mergers & Acquisitions team and co-head of the firm's interdisciplinary Private Equity practice. His diverse and broad-based practice encompasses both public and private M&A, private equity transactions, joint ventures, collaborations, restructurings, spinoffs and corporate governance matters. He represents private equity firms and their portfolio companies in all aspects of their businesses, including acquisitions and dispositions of public and private companies, recapitalizations, minority investments, co-investment arrangements and sponsor team governance arrangements. He also represents multinational corporations on critical business initiatives and transactions, including both domestic and cross-border M&A. He has handled matters across multiple industries, with particular experience in the healthcare sector.

CHUNG, Nancy

Sidley Austin LLP, New York
(212) 839-6070
nchung@sidley.com

Featured in Litigation (New York)

Practice Areas: NANCY CHUNG is a member of the firm's Management Committee and Executive Committee. She also serves as the managing partner of the New York office, head of the Litigation group in New York, and co-head of the global Investment Funds Litigation practice. Nancy has more than 25 years of experience handling crisis management situations and other high-stakes commercial litigation and investigations with cross-border implications. Nancy's matters often involve significant, sensitive reputational matters for global asset management firms, family offices, sovereign wealth funds, and other multi-national companies across a wide range of industry sectors. Her matters are multidisciplinary and cross the spectrum of commercial, white collar criminal defense, securities, and bankruptcy litigation. Nancy is a trusted advisor and go-to litigator for her clients and their founders, boards, and other senior professionals in managing and assessing their litigation risks and developing value-oriented litigation avoidance solutions. She is particularly sought out by family offices and high-net-worth individuals on their most high-stakes disputes, crises, and risk management issues, and is known for her tactical acumen, commercial judgment, discretion, and focus on reputation management. Her matters involve disputes and other risk management issues in the United States and in various foreign jurisdictions, including the United Kingdom, Asia and emerging markets in Eastern Europe and the Middle East. In that capacity, she has also handled high-profile multi-jurisdic-

tional litigation, arbitrations, and internal and other regulatory investigations.

CIABARRA, Laura G

Dechert LLP, New York
860-524-3926
laura.ciabarra@dechert.com

Featured in Real Estate (New York)

Practice Areas: Laura G. Ciabarra, a partner in Dechert's global finance practice, advises on subordinate lending with an emphasis on mezzanine finance, B-notes and participation interests, and complex intercreditor and co-lender agreements. Ms. Ciabarra regularly represents major real estate funds, banks and other financial institutions on large-scale transactions involving complicated mezzanine and subordinate debt structures. For example, she led the team representing all of the mezzanine investors in the record breaking US\$38 billion Blackstone acquisition of EOP and then reprised that role on behalf of the junior mezzanine lenders in Blackstone's US\$26 billion acquisition of Hilton.

CINAMON, Aliza R.

Proskauer Rose LLP, New York
212.969.3417
acinamon@proskauer.com

Featured in Environment (New York)

Practice Areas: Aliza Cinamon leads Proskauer's Environmental Group. She is a trusted advisor to leading U.S. and international clients on a broad spectrum of environmental issues and strategies in connection with complex corporate, financing, bankruptcy and real estate transactions. Drawing on her extensive experience, Aliza offers a broad range of capabilities, guiding clients on matters involving environmental liability and risk allocation, remediation, brownfields, ESG, sustainability and climate change, public company disclosures and environmental insurance. Her practice also includes advising clients in superfund litigation matters, and environmental compliance, permitting and enforcement at both the federal and state levels. Aliza represents both public and private companies spanning a wide variety of industries including aerospace, mining, pharmaceuticals, chemical manufacturing, life sciences, telecommunications, real estate construction and development, sports, retail and financial services. Aliza is also devoted to pro bono matters, including heading the Firm's efforts on behalf of Holocaust victims eligible for reparations, obtaining disability benefits for veterans, identifying and assisting potential victims of trafficking, helping persecuted Iraqis seeking refuge in the U.S. and providing corporate counseling for a number of the Firm's other pro bono clients. Before joining Proskauer, Aliza interned for the U.S. District Court, New York, Southern District with Judge Shira Scheindlin.

CLAREMAN, William A.

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York
212-373-3248
wclareman@paulweiss.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2Dcounsel/william%2Da%2Dclareman>

CLARK, Anna Mercado

Phillips Lytle LLP, Albany
212 508 0466
AClark@phillipslytle.com

Featured in Litigation (New York: Upstate)

Practice Areas: As leader of Phillips Lytle's Data Privacy and Cybersecurity and e-Discovery Practice Teams and co-leader of the firm's Cryptocurrency and Blockchain Team, Anna focuses on complex e-discovery and digital forensics, cybersecurity and data privacy, and complex commercial litigation. As a former assistant district attorney, she also handles white collar criminal matters and investigations. Anna routinely counsels sophisticated clients on data governance issues to address business needs while minimizing risks and complying with a rapidly evolving regulatory landscape and other legal obligations. She has extensive experience advising businesses in the technology, consumer, health care and financial industries regarding information management and disposition policies, litigation readiness, data transfers, third-party/vendor negotiation and management relative to data administration, and disaster recovery and avoidance. Anna has successfully leveraged the latest technology, including artificial intelligence and technology assisted review (TAR), to streamline high-volume discovery, establish defensible document review workflows and minimize litigation costs. She is a member of Electronic Discovery Reference Model (EDRM), a community of e-discovery and legal professionals who create practical resources to improve e-discovery and information governance, including cross-border discovery in light of the General Data Protection Regulation (GDPR). She regularly speaks at national and international conferences as a subject matter expert on these issues. As an experienced litigator, Anna is well positioned to identify and minimize litigation risks and assist with internal investigations, including managing digital forensic investigations. She is also able to seamlessly serve as litigation counsel in the event of a dispute or government investigation, having represented individuals, small businesses, multinational corporations and government entities in contract disputes, franchisor-franchisee litigation, trade secret disputes, antitrust litigation, securities litigation, labor and employment matters, and government investigations.

Career: Joined firm in 2011 and became Partner in 2018. Anna serves as the firm's Chief Information Security Officer (CISO) and is a member of the firm's Governing Committee, as well as the Diversity, Equity and Inclusion Steering Committee. Anna has been awarded the following ANAB-accredited credentials by the International Association of Privacy Professionals (IAPP): Certified Information Privacy Professional/Europe (CIPP/E); Certified Information Privacy

Professional for the U.S. Private Sector (CIPP/US); and Certified Information Privacy Manager (CIPM). CIPP/E and CIPP/US are preeminent certifications for advanced concentration in European data protection laws and U.S. private-sector laws, standards and practices, respectively. The CIPM certification recognizes Anna's ability to design, build and operate data privacy management programs that are compliant with privacy laws and regulations.

Professional Memberships:

American Bar Association, Business Law Section, Collaborative Bar Leadership Academy, Vice Chair and Chair, Commission on Women in the Profession, Special Advisor, Legislative Affairs Committee, Margaret Brent Awards Committee, Science & Technology Law Section, Membership and Diversity Committee, Former Vice Chair, Privacy and Computer Crime Committee, Former Co-Chair, Law School and Interdisciplinary Education Outreach Committee, Former Vice Chair; American Bar Foundation, Fellow; Asian American Bar Association of New York, Litigation Committee, Former Development Director, Federal Bar Council; Filipino American Lawyers Association of New York, Founding Member, Former Board Member, Vice-President (2015) and Steering Committee; International Association of Privacy Professionals, Diversity in Privacy Section; National Asian Pacific American Bar Association (NAPABA), Past President; National Filipino American Lawyers Association, At-Large Trustee; New York State Bar Association, Antitrust Law Section, Business Law Section

CLEARY, Yahnones

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York
+1-212-373-3462
ycleary@paulweiss.com

Featured in Products Liability (USA - Nationwide), Litigation (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2Dcounsel/yahnones%2Dccleary>

CLUBOK, Andrew B

Latham & Watkins LLP, New York
202-637-3323
andrew.clubok@lw.com

Featured in Litigation (New York)

Practice Areas: Andrew Clubok is Global Chair of Latham & Watkins' Securities and M&A Litigation Practice. Based in the firm's Washington, D.C. and New York offices, he is a premier, go-to trial lawyer for complex, bet-the-company litigation. Andrew has over 30 years of experience in trial, appellate, and administrative litigation, and counseling across a wide range of areas including securities law, commercial disputes, automotive litigation, tax controversies, environmental litigation, telecommunications, restructuring, antitrust, and employment matters. Andrew has successfully represented many of the world's leading companies including Meta, Verizon, Lyft, General Motors, Toyota, Ford, Daimler AG, American Airlines, Raytheon, Amazon, Honeywell, Pfizer, Teva, Abbott

Labs, Morgan Stanley, Goldman Sachs, Camping World, UBS, Chipotle, CenturyLink, X (formerly Twitter), Hershey, Navient, Fortinet, Carvana, Peloton, Adobe, and AOL. Andrew served as a law clerk for Judge Frank J. Battisti of the U.S. District Court for the Northern District of Ohio. He is a board member for the Washington Lawyers' Committee for Civil Rights and Urban Affairs.

COBB, John

Paul Hastings LLP, New York
johncobb@paulhastings.com

Featured in Private Credit (USA - Nationwide), Banking & Finance (New York), Capital Markets (USA - Nationwide)

See under Nationwide for profile.

COFFEY, Rachael

Kirkland & Ellis LLP, New York
rachael.coffey@kirkland.com

Featured in Corporate/M&A (New York)

Practice Areas: Rachael Coffey is a transactional partner in the New York office of Kirkland & Ellis LLP. Rachael focuses her practice on advising public and private companies as well as private equity clients on a broad range of M&A transactions, activist defense and other significant corporate matters. Her extensive experience also includes representing boards of directors and special committees in contested situations. Rachael has been recognized by Law360 (2021) as a "Rising Star" and by The Deal as one of its "Top Women in Dealmaking" (2021) and a "Rising Star" (2020) among M&A lawyers. She is also recognized by The Legal 500 United States for her work on Corporate/M&A.

Personal: Georgetown University Law Center J.D., cum laude; Princeton University B.A., cum laude

COHEN, Audra

Sullivan & Cromwell LLP, New York
cohana@sullcrom.com

Featured in Corporate/M&A (New York)

Practice Areas: General Practice, Consumer & Retail, Corporate Governance, Cybersecurity, Energy Transition, Environmental, Social and Governance (ESG), Family Office and Business Advisory, Latin America M&A and Joint Ventures, Media & Telecommunications, Mergers & Acquisitions, Power & Utilities, Privacy, Private Equity, Shareholder Activism

Career: Audra is Co-Managing Partner of S&C's General Practice Group globally and serves as a partner in its M&A and Corporate Governance practices. She also serves as a co-head of the Firm's Consumer & Retail and Power and Utility Groups. Audra has extensive experience representing clients on a broad range of merger and acquisition and complex corporate transactions and in other special situations, including public company mergers, private company transactions, joint ventures and spinoffs, and advising boards of directors on corporate governance, activism and takeover defense matters. Audra has advised clients across the industry spectrum, including: Adient, Albertsons, Alex Hernandez, Andeavor, AT&T, Avon Products, C&S Wholesale Grocers, Collective Brands, Connecticut Water Service, Cronos, Di-

ageo, DiamondHead, Dynegy, Enbridge, Flowserve, FTX, Haleon, Hershey Foods, Intercontinental Exchange, Kraft Foods Group, LSC Communications, NBTY, Panera Bread, Pepco, Quality Care Properties, Riverstone Holdings and Pattern Energy Group Holdings, Ron Shaich, RR Donnelley & Sons, SciPlay, Semptra, Starbucks, TelevisaUnivision, Wachovia and ZF Friedrichshafen. She has been recognized by Chambers USA for Corporate/M&A, as one of the "45 Under 45" best young women lawyers in the Am Law 200, for co-leading the "Deal of the Year" for the Kraft merger with Heinz, Lawdragon "500 Leading Dealmakers in America," a "Top Woman Attorney in New York" by New York Super Lawyers, and a "Leading Practitioner, Mergers & Acquisitions" by Euromoney Legal Media Group Expert Guides, Women in Business Law.

Personal: The George Washington University Law School (JD, 1992); University of Washington (BA, 1989).

COHEN, Celia

Ballard Spahr LLP, New York
646 346 8002
cohenc@ballardspahr.com

Featured in Litigation (New York)

Practice Areas: Celia Cohen represents individual and corporate clients in internal and government investigations and white collar criminal defense, with a focus advising on wire fraud, securities fraud, issues involving virtual currency, bribery, corruption, health care fraud matters, and anti-money laundering matters. Celia also has significant experience conducting employee-related investigations, including investigations involving whistleblowers. Her significant experience includes her service as an Assistant U.S. Attorney for the Eastern District of New York and as in-house counsel at one of the world's largest financial institutions. Based on her experience as a former federal prosecutor, Celia understands how the DOJ, SEC, and other government agencies conduct investigations and make prosecution decisions. In her role as an AUSA, she handled a wide variety of cases, including those involving securities fraud, wire fraud, cybercrime, money laundering, terrorism, racketeering, and health care fraud, and tried over a dozen cases.

Celia was awarded the Department of Justice Director's Award, the Federal Law Enforcement Foundation Award, The Detectives' Endowment Association's Person of the Year Award, and was also recognized by the United Kingdom Counter Terrorism Unit of the Greater Manchester Police for successfully securing a major international terrorism conviction. As former Assistant General Counsel at JPMorgan Chase, Celia led internal investigations for the bank's Government, Investigations, & Regulatory Enforcement Group. She oversaw complex investigations spanning multiple jurisdictions, and represented the bank in response to whistleblower matters and government inquiries. Celia handles matters involving the SEC, DOJ, FINRA, Office of the Comptroller of Currency,

Federal Reserve Bank, Office of Foreign Assets Control, state and federal prosecutors, and other federal and local law enforcement agencies. She also has specific experience defending allegations of fraud, bribery, money laundering, anti-trust, insider trading, market manipulation, and violations of the Sarbanes-Oxley Act, Foreign Corrupt Practices Act, False Claims Act, and related statutes. **Career:** Admissions: New York New Jersey U.S. Court of Appeals for the Second Circuit U.S. District Court, Southern District of New York U.S. District Court, Western District of New York U.S. District Court, Eastern District of New York U.S. District Court, District of New Jersey

COHEN, H Rodgin

Sullivan & Cromwell LLP, New York
212-558-4000
cohenhr@sullcrom.com

Featured in Financial Services Regulation (USA - Nationwide), Corporate/M&A (New York)

See under Nationwide for profile.

COHEN, Jackie

Ropes & Gray LLP, New York
1 212 310 8000
Jackie.Cohen@ropesgray.com

Featured in Corporate/M&A (New York)

Practice Areas: Jackie Cohen is a partner in the firm's mergers & acquisitions group in the New York office. She guides public and private companies and private equity sponsors through complex mergers, acquisitions, joint ventures, divestitures, carve-outs spin-offs, and strategic investments. Jackie advises on both domestic and cross-border transactions across many industries and verticals, including financial services, media and entertainment, retail and consumer products, industrials and technology. She also has extensive experience counseling on high-profile and business-critical shareholder activism, takeover defense and corporate governance matters. Chambers recognizes Jackie as a leading lawyer for Corporate/M&A in New York, where clients praise her "business focus," describing her as an "excellent, technical practitioner." Jackie is also recognized as a "Highly Regarded" lawyer for M&A in the U.S. by IFLR1000 and a "Leading Lawyer" for M&A by The Legal 500 US. Prior to joining Ropes & Gray, Jackie was a partner in the New York office of another international law firm.

Personal: Bowdoin College (A.B., 1994); Emory University Law (J.D., with distinction, 1997).

COHEN, Roger

Goodwin, New York
212-459-7002
rcohen@goodwinlaw.com

Featured in Healthcare (New York)

Practice Areas: Roger A. Cohen is a partner in Goodwin's Healthcare practice. He counsels healthcare services, life sciences, digital health, and investor clients concerning compliance with the myriad laws and regulations governing the delivery of healthcare services such as the Anti-Kickback Statute, the Physician Self-Referral Law (the Stark

Law), the False Claims Act, the Health Insurance Portability and Accountability Act of 1996 (HIPAA), Medicare and Medicaid rules and regulations, and laws governing reimbursement, licensure, and certification. Roger's experience includes extensive work on health-care transactions, including mergers and acquisitions, venture and growth equity financings, and capital markets transactions. He has represented clients in acquisitions and financings involving a wide variety of healthcare providers, digital health, and life sciences companies, including hospitals, ambulatory surgery centers, physician groups, management services organizations (MSOs), skilled nursing facilities, rehabilitation and physical therapy facilities, behavioral health and substance abuse treatment providers, dental clinics, home health-care providers, clinical laboratories, pharmacies, and care management companies, among others. Roger also has deep experience assisting clients in transactions involving and providing strategic counsel to a wide range of digital health companies, including telemedicine, electronic health record, revenue cycle management, artificial intelligence, remote physiologic monitoring (RPM), remote therapeutic monitoring (RTM), patient scheduling, and mobile health (mHealth) companies. In addition to his counselling and transactional work, Roger has a long track record of successfully representing healthcare services, digital health, and life science clients in government investigations and litigation. He has represented clients in many high-stakes healthcare fraud investigations, frequently convincing the government not to pursue enforcement action against his clients and obtaining dismissals in a number of actions that have proceeded to litigation. Roger also frequently assists clients with internal investigations related to fraud and abuse and advises clients concerning self-disclosures. Roger also represents clients in managed care reimbursement disputes and litigation. Among other matters, in a case that received significant attention in the legal press, he established new precedent in New York, convincing an appellate court to recognize an implied private right of action for health care providers under New York's Prompt Payment Law. Since 2017, Roger has been a Lecturer at the Weill Cornell Graduate School of Medical Sciences where he teaches a class on healthcare law to students in the Executive MBA/MS in Healthcare Leadership program sponsored by Weill Cornell and the Cornell SC Johnson College of Business. Roger is also a frequent speaker at healthcare industry events and regularly publishes articles about healthcare law. In addition, he is the editor of a chapter covering healthcare privacy in a prominent privacy law treatise and served on the editorial board of the American Health Lawyers Association's Corporate Practice of Medicine: A Fifty State Survey.

Personal: JD Fordham University School of Law (cum laude) BGS University of Michigan

COHEN-LEVIN, Sharon
Sullivan & Cromwell LLP, New York
1-212-558-4000
levinsc@sullcrom.com

Featured in Financial Services Regulation (USA - Nationwide), Litigation (New York)

Practice Areas: White collar and regulatory enforcement defense, internal investigations, compliance counseling; Litigation; Digital Assets; Economic Sanctions & Financial Crime; Financial Services; National Security

Career: Sharon Cohen Levin is Co-Head of the Firm's National Security Practice and a partner in the Firm's Litigation Group and Criminal Defense and Investigations Group. She is a leading expert on anti-money laundering (AML), Bank Secrecy Act (BSA), economic sanctions and asset forfeiture matters. She represents a diverse group of clients, including financial institutions, multinational companies, and individuals in connection with criminal, regulatory, and civil enforcement actions. Ms. Levin also represents collectors, dealers, galleries, auction houses, museums, and financial institutions in civil and criminal investigations and asset forfeiture proceedings related to the art market, including with respect to issues of ownership, theft, and fraud as well as the recovery of stolen and looted art and cultural property. In addition, Ms. Levin's practice includes BSA/AML and sanctions compliance counseling. Ms. Levin served for almost 20 years as Chief of the Money Laundering and Asset Forfeiture Unit in the US Attorney's Office for the Southern District of New York (SDNY). Under her leadership, the SDNY was responsible for nearly 60% of all forfeitures in the United States, with most of the proceeds remitted to victims of crimes. During her tenure, Ms. Levin prosecuted and supervised many of the DOJ's most complex and significant money laundering, sanctions and asset forfeiture cases. Ms. Levin has worked closely throughout her career with state and federal banking regulators, OFAC, FinCEN, SEC and NYDFS, giving her a broad understanding of how these agencies work together, especially in matters involving civil and criminal liability.

Personal: University of San Diego School of Law (J.D., 1985); Tulane University (B.A., 1982)

COLE, Eva
Winston Taylor LLP, New York
1-212-294-4698
ewcole@winston.com

Featured in Antitrust (USA - Nationwide), Antitrust (New York)

See under Nationwide for profile.

COLLINS, Erika C
Faegre Drinker, New York
+1-212-248-3149
erika.collins@faegredrinker.com

Featured in Labor & Employment (New York)

Practice Areas: Multinational clients have engaged Erika Collins to handle their most complex cross-border employment and human resources needs. With nearly three decades of experience supporting multinational public and

private companies, Erika brings substantive knowledge of the unique laws governing workforce expansions and reductions, personnel policies and employee data privacy. She routinely conducts multicountry audits to inform critical compliance advice. She is also well-versed in international differences in business and social customs, making her a strategic partner in cross-border deals and employee mobility matters. Erika has done work in more than 150 countries, and serves as the co-leader of the firm's international employment law team. View more at: <https://www.faegredrinker.com/en/professionals/c/collins%20Derika%20c#tab%20Overview>

COLÓN-BOSOLET, Melissa
Sidley Austin LLP, New York
+1-212-839-5543
mcolon-bosolet@sidley.com

Featured in Litigation (New York)

Practice Areas: MELISSA COLÓN-BOSOLET represents clients in high-risk business disputes in federal and state courts, arbitrations, and internal investigations. Melissa's practice spans many different substantive areas of litigation, including those involving fraud and breach of contract, business torts, partnership disputes, purchase price adjustments, whistleblower-related litigation, and False Claims Act matters. She also represents companies and board committees in some of their most complex and sensitive enforcement and investigation-related issues. Melissa is also a leader in the New York legal community. She currently serves on the board of LatinoJustice and is a former trustee with Big Brothers Big Sisters of New York City. Melissa also serves on the Board of the NYC Bar Association and formerly served as Chair of the NYC Bar Association's Women in the Legal Profession Committee and Co-Chair of the NYC Bar Association Council on the Profession. An active Cornell Law alumna, Melissa also serves on the Dean's Advisory Council.

COMSTOCK, Michael
Davis Polk & Wardwell LLP, New York
+1-212-450-4374
michael.comstock@davispolk.com

Featured in Environment (New York)

Practice Areas: Michael is counsel in Davis Polk's Environmental practice. Michael advises clients on a range of environmental matters in connection with corporate transactions, with a focus on mergers, acquisitions, divestitures, securities offerings and bank financings. He has worked with clients in a range of industries, including oil and gas exploration and production companies, chemicals manufacturers, utilities and global industrial companies.

CONN, Jennifer
Paul Hastings LLP, New York
(212) 318-6000
jenniferconn@paulhastings.com

Featured in Litigation (New York)

Practice Areas: Jennifer L. Conn is co-chair of the Securities Litigation practice of Paul Hastings and is based in the firm's New York office. Jennifer is a commercial litigator and has extensive

experience in a wide range of complex commercial litigation and regulatory matters, with a particular focus on those matters involving securities, financial services and accounting. In addition to her practice at Paul Hastings, Jennifer is a Lecturer in Law at Columbia University School of Law, lecturing on securities litigation. She also regularly writes and speaks on various subjects, particularly those relating to securities litigation. Jennifer received her Juris Doctor from Columbia University School of Law, where she was a Harlan Fiske Stone Scholar. She graduated, cum laude with distinction in all subjects, from Cornell University, College of Arts and Sciences, with a Bachelor of Arts in Government. Jennifer also was a law clerk for the Honorable Lawrence M. McKenna, United States District Judge for the Southern District of New York.

Personal: Columbia University, J.D. Cornell University, B.A. (cum laude)

CONNELLY, Blair
Latham & Watkins LLP, New York
(212) 906-1200
BLAIR.CONNELLY@lw.com

Featured in Litigation (New York)

Practice Areas: Blair Connelly is Global Vice Chair of the Securities and M&A Litigation Practice and former Co-Chair of the Litigation Department in the New York office. He focuses his practice on M&A litigation, securities lawsuits, and corporate governance disputes. Blair has represented directors, officers, boards, committees, corporations, financial institutions, and individuals in numerous high-profile merger and takeover litigations, securities class actions, derivative lawsuits, and complex internal investigations. He has successfully litigated some of the largest stockholder lawsuits involving mergers and acquisitions and other corporate governance issues. Blair has argued and won precedent-setting decisions in the Delaware Court of Chancery, the Delaware Supreme Court, and other jurisdictions on cutting-edge issues of corporate law. He also leverages his expertise to advise clients as deals are being put together to avoid litigation pitfalls. He regularly provides market leadership, recently discussing the state of Delaware's exacting entire fairness standard and corporate litigation trends with The American Lawyer and Bloomberg Law. He has authored articles for Bloomberg Law exploring securities litigation trends during Covid-19, as well as Thomson Reuters Westlaw discussing recent Delaware Supreme Court decisions. Blair has served on the firm's Finance Committee, Associates Committee, Paralegal Administration Committee, and its Training and Career Enhancement (TACE) Committee, where he ran the firm's Deposition and Trial Advocacy training programs.

CONWAY, Jennifer S
Davis Polk & Wardwell LLP, New York
212-474-1316
jennifer.conway@dpw.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Jen is the head of Davis Polk's Executive Compensation practice. She focuses on executive compensation and employee benefits matters, particularly in connection with mergers and acquisitions, spinoffs, IPOs and other business transactions. She also advises public and private companies on the design, implementation and disclosure of equity and cash incentive compensation and retention programs, as well as the negotiation of executive employment and severance agreements. In addition, Jen advises senior executives and management teams in negotiating employment and incentive arrangements. Jen serves as a trustee of Trinity School in New York.

COOK, David L.
Phillips Lytle LLP, Buffalo
585-238-2012
dcook@phillipslytle.com

Featured in Environment (New York: Upstate), Environment (New York)

Practice Areas: David concentrates his practice in the area of environmental law and litigation, specifically focusing on commercial, real estate and agribusiness matters. David has significant expertise on all major federal and New York State environmental laws, including environmental compliance, regulations, natural resources and environmental due diligence with respect to real property use and redevelopment. He has represented clients on both individual and joint presentation of potentially responsible party (PRP) groups as common counsel. David has also been lead counsel in providing comments to major regulatory proposals by both the U. S. Environmental Protection Agency and New York State under the Clean Water Act and Clean Air Act. David is also recognized as one of the leading agribusiness lawyers in New York State – having played an integral role in major enforcement actions brought by federal and state regulators against agriculture operators, including major dairy and other agricultural operations, throughout the Northeast. As a litigator, he has represented clients on shareholder disputes, non-compete agreements, wage and hour claims, civil rights claims, discrimination, insurance coverage, zoning and land use, eminent domain, real estate contract disputes, title defense, toxic torts and construction. He has handled litigation in state and federal trial and appellate courts, including multiple trials to verdict, as well as in arbitrations and mediation.

Career: Joined the firm in 2019 and is currently Of Counsel.

Professional Memberships: American Agricultural Lawyers Association; American Bar Association, Section of Environment, Energy, and Resources (SEER), Litigation Section; Monroe County Bar Association, Litigation Section; New York State Bar Association, Commercial & Federal Litigation Section, Environmental & Energy Law Section; New York State Agribusiness Association; The New York Bar Foundation, Fellow; Northeast Dairy Producers Association; Litigation Counsel of America, Fellow.

COOPER, Elizabeth A
Simpson Thacher & Bartlett LLP, New York
(212) 455-3407
ecooper@stblaw.com

Featured in Private Equity (New York), Financial Services Regulation (USA – Nationwide), Corporate/M&A (New York), Asset Management M&A (USA – Nationwide)

Practice Areas: As Simpson Thacher's Global Head of Private Equity and a member of the Firm's Executive Committee, Elizabeth Cooper is one of the world's most respected and prolific deal-makers. Her work on transformative and multifaceted transactions has reshaped the global private equity market. Named The American Lawyer's 2024 "Corporate Attorney of the Year: Private Equity and M&A," Elizabeth has guided numerous landmark and first-of-kind transactions for the world's most iconic private equity sponsors and asset managers. She regularly advises on complex private equity M&A transactions, investments, joint ventures and other business combinations, and her deal experience spans a wide range of industries, including financial services, technology, business and professional services, healthcare and life sciences, industrials and consumer. Elizabeth's clients include Blackstone, Brookfield, Carlyle, EQT, GTCR, New Mountain, Oaktree, Silver Lake and Stone Point, as well as a broad array of blue-chip corporations and financial institutions.

Career: Joined Firm 2001; Partner 2011.

Personal: J.D., Columbia Law School (2001); A.B., cum laude, Harvard College (1997).

COOPER, Richard J
Cleary Gottlieb Steen & Hamilton LLP, New York
212-225-2276
rcooper@cgsh.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: <https://www.clearygottlieb.com/professionals/richard-j-cooper> Richard J. Cooper is one of the preeminent cross-border bankruptcy and restructuring lawyers in the United States and is the recognized leader in cross-border and sovereign restructurings involving companies and countries in Latin America and other emerging markets. His practice focuses on domestic and international corporate, municipal, and sovereign restructurings, as well as liability management and capital solutions transactions. Rich is known for his innovative work on behalf of institutional investors, creditors, corporate clients, government, state-owned entities, ad hoc creditor committees, and other parties in connection with in and out-of-court insolvency proceedings and complex financings, including rescue and DIP financings. He has advised clients involved in some of the most prominent and noteworthy restructurings and liability management exercises in and outside of the United States over the last two decades.

Career: Rich became a partner in 1995. J.D., Columbia Law School, M.Sc.,

University of London, London School of Economics and Political Science; B.A., Duke University.

Professional Memberships:

Member of the American Bar Member of the Bar in New York Bretton Woods Sovereign Debt Working Group IIF Principles Consultative Group

CORDING, Charles Dean
Willkie Farr & Gallagher LLP, New York
ccording@willkie.com

Featured in Litigation (New York)

Practice Areas: Charles Cording is a partner in Willkie's Litigation Department. His practice focuses on complex commercial litigation, including securities class actions, shareholder derivative litigation, deal litigation, and other complex business disputes. Charles regularly represents public and private companies, directors, officers, and executives in federal and state courts across the country, including the Delaware Court of Chancery.

Personal: New York University School of Law, J.D., 2007; Duke University, B.S., 2004 See <https://www.willkie.com/professionals/c/cording%2DCharles>

COSENZA, Todd G
Willkie Farr & Gallagher LLP, New York
212-728-8677
tcosenza@willkie.com

Featured in Litigation (New York)

Practice Areas: Todd G. Cosenza is a partner in Willkie's Litigation Department and Co-Chair of the Securities Litigation Practice Group, focusing on complex financial litigation, with a focus on securities class actions. He has obtained victories for his clients in a number of landmark shareholder class actions.

Mr. Cosenza also regularly serves as counsel to independent audit and special committees in the context of confidential internal corporate investigations and advises senior executives and boards of directors on corporate governance matters.

Personal: Fordham University School of Law, J.D. (Notes & Articles Editor, Fordham Law Review), 1998; Fordham University, B.S. (summa cum laude in cursu honorum), 1995 See: <http://www.willkie.com/professionals/c/cosenza%2Dtodd%2Dg>

CREAMER JR, Ronald E
Cravath, Swaine & Moore LLP, New York
+1-212-474-1010
rcreamer@cravath.com

Featured in Tax (New York)

Practice Areas: Ron Creamer is a partner in Cravath's Tax Department. He is a seasoned tax practitioner in all types of acquisitions and dispositions, particularly cross-border transactions. Mr. Creamer is noted for his calm, business-oriented approach and his ability to achieve consensus in complex negotiations. In addition to advising on the tax aspects of M&A transactions, Mr. Creamer regularly counsels clients on the execution and IRS review of tax-efficient financing techniques and capital markets strategies.

Career: Yale Law School (JD, 1991); Yale University (MPPM, 1991); Princeton University (AB, 1987)

Personal: For more information:

<https://www.cravath.com/people/ronald%2De%2Dcreamer%2Djr.html>

CROUGH, Maureen
Sidley Austin LLP, New York
1 212 839 7323
mcrough@sidley.com

Featured in Environment (New York)

Practice Areas: MAUREEN CROUGH focuses her practice representing domestic and non-U.S. purchasers, sellers, lenders, landlords, and tenants in the environmental aspects of a broad range of financial transactions. She is involved in numerous aspects of environmental due diligence, evaluation of environmental insurance for use in transactions, negotiation of environmental provisions in acquisition and loan agreements, resolution of environmental matters in bankruptcy and environmental counseling pertaining to financial transactions. In related matters, Maureen represents clients in buyer/seller environmental dispute resolution, and counsels clients in the requirements of U.S. and state environmental regulatory compliance and the development and implementation of environmental management systems. Her practice also includes representing clients in Superfund matters and the performance of voluntary cleanups in state programs.

CROWELL, Nicholas
Sidley Austin LLP, New York

Featured in Litigation (New York)

Practice Areas: NICK CROWELL concentrates on complex securities and commercial litigation matters. He has represented many of the nation's preeminent financial institutions, insurance companies, and investment advisers in federal and state courts, before regulatory bodies, and in arbitrations. He has experience with matters encompassing securities and commodities trading, derivative products, insurance and reinsurance disputes, distressed assets, real estate, bankruptcy, accounting fraud, and antitrust violations. Nick also regularly represents clients in investigations, including by the SEC, FINRA, the Department of Justice, and state regulators. Nick's recent wins include disputes over prime brokerage agreements, merger transactions, governance, and partnership agreements, with actions in Delaware, Georgia, New York, Puerto Rico, and before FINRA and AAA arbitration panels. He has substantial experience with broker-dealers and investment funds, including handling internal and regulatory investigations, and he regularly counsels private equity and venture capital firms, hedge funds, and mutual funds on a variety of disputes and risk management issues.

CURLEY, Michael
Duane Morris LLP, New York
212-692-1063
MCurley@duanemorris.com

Featured in Labor & Employment (Pennsylvania), Labor & Employment (New York), Labor Relations (New York)

Practice Areas: Michael A. Curley brings more than 30 years of experience in advising clients throughout the country and around the world with regard to labor and employment law matters. In those years he has litigated numerous high-profile cases before the National Labor Relations Board, at FINRA, in various arbitration forums and in state and federal courts located throughout the country. Mr. Curley's practice is truly a national one. Mr. Curley has broad experience in all aspects of labor and employment law, with extensive experience in the following areas: employment discrimination law, including Title VII, the ADEA, the ADA, and the various state and local laws addressing employment discrimination and harassment; traditional labor law, including collective bargaining, administration of collective bargaining agreements, grievance and arbitration, and proceedings before the National Labor Relations Board; wage and hour; restructurings and layoffs, including WARN; wrongful discharge; breach of contract matters; the Family and Medical Leave Act; manager and employee training; litigation avoidance; executive compensation; and counseling with regard to all of these areas. Mr. Curley also has extensive experience handling restrictive covenant and non-compete matters, including counseling clients and drafting agreements in this highly charged area of the law, as well as litigating numerous cases involving demands for injunctive relief in the form of temporary restraining orders and preliminary injunctions.

Career: Duane Morris LLP: Partner, 2022-present; Curley, Hurtgen & Johnsrud LLP: Managing Partner, 2009 – 2022; Morgan, Lewis & Bockius LLP: Partner, 2002 – 2009; O'Melveny & Myers LLP: Partner, 1990 – 2002, Associate, 1983 – 1990

Professional Memberships: American Bar Association: Labor Section, NLRA Practice and Procedure Committee; New York State Bar: Labor Section
Personal: Villanova University Charles Widger School of Law, J.D., 1983, Drexel University, B.A., 1980

CURRAN, William A.

Davis Polk & Wardwell LLP, New York
william.curran@davispolk.com

Featured in Tax (New York)

Practice Areas: Bill is a member of Davis Polk's Tax practice. Public and private clients turn to Bill for guidance on the federal income tax aspects of domestic and cross-border mergers, acquisitions, dispositions, joint ventures and spinoffs. He also advises on financings and restructurings that span the globe.

DAHL, Ryan

Latham & Watkins LLP, Chicago
+1.212.906.2921
ryan.dahl@lw.com

Featured in Bankruptcy/Restructuring (Illinois), Bankruptcy/Restructuring (USA – Nationwide), Bankruptcy/Restructuring (New York)

See under Illinois for profile.

DAVIES, Andrew Rhys

WilmerHale, New York
+1 212 2956475
andrew.davies@wilmerhale.com

Featured in Litigation (New York)

Practice Areas: Andrew Rhys Davies focuses his practice on complex litigation for clients in a variety of sectors, including financial services, tech, fintech, and consumer products. Mr. Davies handles class actions and other high-stakes litigation at trial and before the state and federal appellate courts. He is particularly experienced in litigation involving fraud and manipulative trading, complex financial products, and cross-border issues.

Career: Mr. Davies previously served as Assistant Solicitor General for the State of New York, representing the State and its agencies in appellate litigation in state and federal courts.

Professional Memberships: Bar Admissions: New York England and Wales, Solicitor

Publications: Binance Ruling Spotlights Muddled Post-Morrison Landscape – Law360 3 Personal Jurisdiction Questions Mallory Leaves Unanswered – Law360

DAVIS, Andrew

Paul Hastings LLP, New York
212.474.1272

Featured in Tax (New York)

Practice Areas: Andrew Davis is a partner in the Tax Department of Paul Hastings and is based in the firm's New York office. Andrew focuses his practice on the tax aspects of mergers and acquisitions, including spin-off and private equity transactions, as well as securities offerings and banking transactions. Andrew was named a "Rising Star" by Law360 in 2022, recognizing him as one of five outstanding tax lawyers in the nation under the age of 40, and has been recognized by Lawdragon as among the "500 Leading Dealmakers in America," "500 Leading Global Tax Lawyers" and "500 X – The Next Generation." He has also been recognized for his work in the tax arena by Legal 500 U.S. Andrew is vice chair of the Corporate Tax Committee of the Tax Section of the American Bar Association. He frequently speaks on important developments in tax law, including for organizations such as the ABA, D.C. Bar, Federal Bar Association, Practising Law Institute (PLI) and NYU's Institute on Federal Taxation. In particular, he is a frequent commentator on topics in corporate taxation such as the corporate alternative minimum tax (CAMT), having participated in events including PLI's "Basics of International Taxation," where he spoke on a panel entitled "Compliance with Minimum Taxes." Andrew authored "Private Equity Funds," a Bloomberg Tax Management Portfolio and a flagship treatise on private equity fund transactions. He has also served as lecturer in law at Stanford Law School, where he has taught corporate income taxation. Andrew completed a one-year clerkship with the Honorable Guido Calabresi of the U.S. Court of Appeals for the 2nd Circuit.

Personal: New York University School of Law, LL.M. Stanford Law School, J.D., (Articles Editor, Journal of Law, Business & Finance) Princeton University, A.B., (summa cum laude)

DAVIS, George A

Latham & Watkins LLP, New York
212.906.1305
george.davis@lw.com

Featured in Bankruptcy/Restructuring (USA – Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: George Davis, previously serving as Global Chair of the Restructuring Practice, represents public and private companies, private equity sponsors, direct lenders, asset managers, and alternative capital providers in their most sophisticated restructurings and liability management exercises. Widely recognized as one of the top restructuring lawyers in the United States, George has represented hundreds of clients in the past three decades in complex and novel: – Liability management transactions – Recapitalizations – Restructurings – Chapter 11 cases – Other special situations transactions A trusted strategic advisor to boards and management teams, George unlocks the full resources of the firm's global platform to guide clients on strategy, litigation risk, and board duties in transformative liability management and restructuring transactions. George regularly garners broad recognition for his distinctive practice from clients, peers, and industry publications.

DAVIS, Jonathan

Kirkland & Ellis LLP, New York
12124464835
jonathan.davis@kirkland.com

Featured in Corporate/M&A (New York)

Practice Areas: Jonathan Davis's practice primarily focuses on public and private company merger and acquisition transactions and activist defense. Jonathan also advises corporations and their directors on general corporate and governance matters. Over the course of his career, Jonathan has advised on transactions having an aggregate value of approximately \$800 billion. His clients have included AbbVie, Ahold Delhaize, Alliant Techsystems, Allwyn Entertainment, Amcor, Anheuser Busch InBev, Aon, Avaya, Avon, Bristol-Myers Squibb, Fortive, General Motors, H.J. Heinz, Honeywell, IBM, Keysight Technologies, Mead Johnson, Norwegian Cruise Line, Pentair, Shentel, Spectrum Brands, Take-Two Interactive Software, Vista Equity Partners, Wynn Resorts, and WWE, as well as numerous SPACs and investment banks.

Personal: New York University School of Law, J.D.; University of Wisconsin-Madison, B.B.A.

DAVIS, Michael

Davis Polk & Wardwell LLP, New York
212-450-4000
michael.davis@davispolk.com

Featured in Private Equity (New York)

Practice Areas: Michael is a member of Davis Polk's Mergers & Acquisitions and Private Equity practices. He advises leading U.S. and multinational corpora-

tions on a wide variety of strategic M&A transactions and advises private equity sponsors on a full range of transactions and portfolio company matters. He has deep experience in many types of corporate transactions, including domestic and cross-border mergers, acquisitions, investments, joint ventures and collaborations, spinoffs and restructurings. Michael also regularly provides defensive and corporate governance advice to his clients and is experienced at advising special committees on sensitive matters.

DAWSON, R Alec

Morgan, Lewis & Bockius LLP, New York
+1.212.309.7092
alec.dawson@morganlewis.com

Featured in Corporate/M&A (New York)

Practice Areas: R. Alec Dawson counsels both private and publicly held companies in US and international transactional matters. He structures and negotiates mergers and acquisitions (M&A) and joint venture transactions for strategic and financial acquirers. With an extensive private equity, public company, and financial services client list, Alec is a trusted advisor to corporations and their general counsel, executive leadership, and boards of directors as they navigate business transactions and ongoing legal and regulatory challenges. He co-chairs the firm's financial services M&A initiative and Special Purpose Acquisition Company (SPAC) Task Force, and is a former deputy leader of its global corporate and business transactions practice.

Personal: Williams College, 1987, B.A., cum laude; The George Washington University Law School, 1994, J.D., summa cum laude

DE, Sona

Sidley Austin LLP, New York
212 839 7363
sde@sidley.com

Featured in Intellectual Property (New York)

Practice Areas: SONA DE is a nationally recognized trial lawyer with over 27 years of experience advocating for clients in intellectual property cases. She represents companies across a range of technology sectors, with a focus on life sciences litigation in the pharmaceutical, biologic, biotech, medical device, med-tech, crop science, agribusiness, and chemical fields. Sona has led numerous victories in both bench and jury trials through appeal. She has also argued before the Multidistrict Litigation Panel, represented clients in arbitration, and defended witnesses overseas under the Hague Convention. Sona is ranked by Chambers USA in Intellectual Property for her "notable track record" in life sciences litigation (2021–2024). Sources describe her as "a sophisticated trial lawyer" (Chambers USA 2022) who "knows how to win cases" (Chambers USA 2023). Sona's work on high profile, high stakes cases is well recognized. She represented Bayer HealthCare in its US\$182 million win against Baxalta's hemophilia drug in what marked the largest damages verdict in Delaware for a biologic (The National Law Jour-

nal's "Verdicts Hall of Fame, LMG Life Sciences' 2019 "Patent Impact Case of the Year," Law360's "Legal Lion"). She also represented Bayer HealthCare in its Hatch-Waxman win on a formulation patent (profiled by InsideCounsel). She represented Amgen/Immunex in its win against Sandoz's biosimilar of Enbrel®, the first time a biologics maker has fully succeeded against a biosimilar under the Biologics Act through the courts (LMG Life Sciences' 2020 "Impact Case of the Year"). Sona's success in the landmark Therasense case created a new legal standard for the inequitable conduct doctrine (Law360's Top 10 Patent Decisions of this Decade; The American Lawyer's "Litigator of the Week," The Financial Times' highest ranking for innovation). She represented the University of Texas and Purdue in serial trials against multiple generics on different patent families (LMG Life Sciences' 2013 "Hatch-Waxman Impact Case of the Year"). She is also recommended by The Legal 500 US (Healthcare: Life Sciences); is recognized for her patent litigation work by the IAM Patent 1000 (2017 – 2024); is ranked among "The Top Women Attorneys in the New York Metro Area"; was shortlisted for LMG Life Sciences' 2017 "General Patent Litigator of the Year" in New York; and is recognized in the 2019 – 2024 LMG Life Sciences guides for Patent Litigation.

DE PALMA, Richard
Thompson Hine LLP, New York
(212) 908.3969
richard.depalma@thompsonhine.com
Featured in Construction (New York)

Practice Areas: Richard is a partner in the firm's Business Litigation, Construction and International practice groups and based in New York. He also sits on the firm's International and Legal Project Management steering committees. Richard is a trial lawyer, commercial litigator, arbitration practitioner and business/risk counselor with more than 30 years' experience practicing law on an international platform. Richard focuses his practice on the trial and hearing of civil cases. He has particular experience representing both plaintiffs and defendants in large-exposure cases where coordination of multiple venues is involved and preliminary relief is sought. Richard has handled a broad range of disputes, primarily concentrated in complex domestic and international commercial, construction, banking, partnership, professional liability, insurance, trust and general litigation/arbitration matters. He represents clients in diverse industries, including accounting, information technology, domestic and international banking, financial services, insurance, manufacturing, food production and distribution, heavy civil construction, health care, cosmetics, aviation, offshore oil, natural resource/energy and mining.

DE SIMONE, Joe
Mayer Brown LLP, New York
(212) 506 – 2559
jdesimone@mayerbrown.com
Featured in Litigation (New York)

Practice Areas: Joe de Simone is an experienced, well-respected litigator who represents clients in securities class actions, complex litigation, regulatory disputes, internal corporate and government investigations, and general corporate litigation. According to Chambers USA, Joe is a "highly regarded securities litigator," who is "well versed in a range of complex disputes" and "highlighted for his impressive client roster and expertise in cross-border work." Chambers USA has also reported that Joe wins respect for a "business-oriented mentality" that helps to ease the passage of SEC investigations and securities-related disputes: "he not only knows the law, he understands its impact." He has served as the Office Practice Leader for Litigation in Mayer Brown's New York office and the Head of the Hiring Committee in New York. Joe represents corporate and individual clients across a broad spectrum of civil and criminal matters, including providing strategic and litigation advice to boards of directors of the Firm's clients.

DECKELBAUM, Ariel J
Ropes & Gray LLP, New York
1 212 596 90 00
Ariel.Deckelbaum@ropesgray.com
Featured in Corporate/M&A (New York), Asset Management M&A (USA – Nationwide)
See under Nationwide for profile.

DELANEY, John
Perkins Coie LLP, New York
+1.212.261.6874
johndelaney@perkinscoie.com
Featured in Technology (USA – Nationwide), Media & Entertainment: Advisory (New York), Technology (New York)
See under Nationwide for profile.

DEMASI, Karin A.
Cravath, Swaine & Moore LLP, New York
212 – 474 – 1059
kdemasi@cravath.com
Featured in Litigation (New York)
Practice Areas: Karin A. DeMasi is Managing Partner of Cravath's Litigation Department. Commended as an "excellent litigator" with "strong court presence," she focuses her practice on complex litigation, including class actions, in the areas of antitrust, securities, derivative, ERISA and general commercial disputes. (The Legal 500 US) Although many of her cases have been successfully resolved for her clients on pre-trial motions, Ms. DeMasi's experience also includes numerous jury and bench trials, as well as domestic and international arbitrations. She has represented a wide range of companies, including boards of directors and individuals, across industries.

Career: Managing Partner of the Litigation Department (2016-present). University of Pennsylvania Law School (J.D., 1996); Northwestern University (B.S., 1993).
Personal: For more information: <https://www.cravath.com/people/karin%2Da%2Ddmasi.html>

DENGEL, Hilary
Davis Polk & Wardwell LLP, New York
(212) 450 – 4354
hilary.dengel@davispolk.com

Featured in Banking & Finance (New York)
Practice Areas: Hilary is a member of Davis Polk's Sponsor Finance practice. Corporate borrowers, financial sponsors and various lenders seek Hilary's counsel on a wide range of transaction types, including leveraged and investment-grade acquisition financings, high-yield bond issuances, asset-based financings, complex restructurings, and debtor-in-possession and exit financings.

DEPAOLA, Bruce S
Paul Hastings LLP, New York
212 – 318 – 6724
brucedepaola@paulhastings.com
Featured in Real Estate (New York)

Practice Areas: Bruce DePaola is a partner in the Real Estate practice of Paul Hastings and is based in the firm's New York office. Bruce represents real estate developers, institutional investors, professional sports teams, private equity groups and hotel owners, operators and managers involved in some of the most sophisticated and innovative real estate transactions occurring today. This includes the acquisition, development, disposition, ground leasing and financing of a number of signature multi-use facilities both in New York and across the country. Bruce is an adjunct professor at St. John's University School of Law, his alma mater, where he teaches the Real Estate Development course. Bruce has also been a guest lecturer and panel moderator at other law schools on topics including NYC development, hotel management agreements and real estate focused joint venture agreements. He also counsels clients in connection with their related joint ventures, partnerships, equity investment vehicles, and operating/management agreements with local developers, five star hotel operators, and U.S. and international investors.
Personal: St. John's University School of Law, J.D. College of William and Mary, B.A.

DESANTIS, Jonathan
Proskauer Rose LLP, New York
2120969 – 3240
jdesantis@proskauer.com
Featured in Banking & Finance (New York), Capital Markets (USA – Nationwide)

Practice Areas: Jonathan (JD) DeSantis is head of Proskauer's Capital Markets Group. JD works with underwriters to help with their key financing transactions, including leveraged- and investment-grade committed financings, high-yield and investment-grade bonds and syndicated bank loans. He has also represented issuers on initial public offerings, high-yield notes and senior secured facilities. Having more than 20 years of experience, JD has represented most of the major financial institutions including, but not limited to, Bank of America Merrill Lynch, Citigroup, Credit Suisse, Goldman Sachs, Morgan Stanley and UBS.

DESPINS, Luc A
Paul Hastings LLP, New York
212 318 6001
lucdespins@paulhastings.com
Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Luc Despins is a partner in the Corporate practice of Paul Hastings and is based in the firm's New York office. Mr. Despins is a bankruptcy practitioner with over 30 years of experience representing debtors and creditors in some of the most high profile and complex restructuring matters. He is widely recognized as one of the world's leading financial restructuring lawyers and has been cited on numerous occasions for his role in major bankruptcies.
Personal: Harvard Law School, LL.M., (Viscount Bennett Scholar) University of Ottawa, LL.B. University of Ottawa, LL.L.

DEVINS, Michael
Sidley Austin LLP, New York
Featured in Insurance (New York)

Practice Areas: MICHAEL DEVINS primarily focuses his practice on corporate transactions in the insurance industry, including the acquisition, divestiture, and merger of insurance and reinsurance businesses, as well as reinsurance and renewal rights transactions, redemptions and company formations. In addition to transactional matters, Michael represents insurance and reinsurance companies in connection with regulatory matters. He has significant experience representing private equity and other non-traditional purchasers and sellers of insurance companies and insurance-related assets. Prior to law school, Michael served as a policy advisor to the premier of the Canadian province of Manitoba. He is a frequent writer and speaker on insurance industry and M&A topics. Michael serves on the Board of Directors and as finance and operations chair of the Jazz Foundation of America and is a member of the Pro Bono and Public Interest Law Committee at Sidley.

DEWEY, Thomas
Dewey Pegno & Kramarsky LLP, New York
(212) 943 – 9000
tdewey@dpklaw.com
Featured in Litigation (New York)

Practice Areas: Tom Dewey is a leading commercial litigator with over 30 years of experience successfully handling high profile business litigation, regulatory investigations, and governance disputes. He is one of the few lawyers from smaller firms ranked by Chambers USA as a leading lawyer in General Commercial Litigation in New York. Tom has experience in a broad range of civil litigation matters, spanning companies in a wide variety of sectors. A significant part of his practice involves representing firms in financial services and real estate. He represents banks, private equity firms, hedge funds, and asset managers in the full spectrum of disputes that arise in those businesses, including securities, contract, and employment matters, as well as internal and regulatory investigations. He represents leading real estate firms in matters ranging from lease

disputes to class actions, and won a jury verdict in a securities fraud class action challenging a real estate recapitalization. He is often retained by other lawyers and law firms. Tom has extensive experience in commercial arbitration. He has successfully represented clients in AAA, JAMS, FINRA, ICC, LCIA, and ICSID arbitrations. Many of these matters involve international and cross-border clients and issues. In the past year, for example, Tom has been involved in matters involving a dozen jurisdictions outside the United States. Tom also works with directors, corporate boards, and board committees on governance matters, many involving "bet the company" issues. These matters sometimes arise from shareholder demands and related derivative or securities litigation, while others stem from government investigations or contests for control. Tom also serves on the boards of several educational and philanthropic organizations in New York City.

Career: Before co-founding DPK, Tom worked at Cravath, Swaine & Moore, where he litigated cases involving claims ranging from monopolization of technology markets to infringement of biotech patents, including several significant jury trials, a New York Stock Exchange arbitration, and an International Chamber of Commerce arbitration. Before law school, Tom worked as a foreign policy analyst in Washington, D.C.

Publications: Tom has a regular settlements and compromise column in the New York Law Journal, which focuses on disputes about settlement agreements. His work has appeared in the Washington Post, the Wall Street Journal, and the Congressional Record, and he has been featured on CNN, Bloomberg, and Fox News.

DIBERNARDO, Ian

Brown Rudnick LLP, New York
1.212.209.4879
idibernardo@brownrudnick.com

Featured in Intellectual Property (New York)

Practice Areas: Ian DiBernardo is a partner and chair of the Intellectual Property Litigation Practice Group. He is also practice group leader of the U.S. Technology group and a member of the Firm's Global Life Sciences group. Ian counsels patent owners in creating, monetizing, asserting, and defending their intellectual property assets, and investors in sourcing, evaluating, and executing on various IP-centric investments. On behalf of IP owners and operating entities, he has litigated various types of intellectual property disputes, including patent, trade secret, trademark, unfair competition, and breach of contract claims. He has also been lead counsel in a number of post grant proceedings before the Patent Trial and Appeal Board. He frequently counsels clients on pre-litigation intellectual property matters, including issuing freedom-to-operate opinions, establishing "clean-room" and other procedures for on-boarding employees and managing forensic review of IT systems in connection with departing employees

and addressing concerns of trade secret misappropriation. Ian has structured and negotiated a range of intellectual property and technology transactions, including patent, know-how, and trademark licenses, and outsourcing, cloud computing, supply, distribution, and joint venture and joint development agreements. He has represented clients in a broad range of corporate transactions, including mergers and acquisitions, strategic alliances, and corporate finance transactions. Many of his transactions involve financial services, products and systems, and FinTech innovations. On behalf of private funds and other clients, Ian frequently conducts due diligence on and negotiates intellectual property related investments, including patent acquisitions, IP-back loans, royalty transactions, and litigation financing. He has worked with a number of high-tech and life science technologies, including consumer electronics, software, AI platforms, securities trading and back office systems, endoscopic, endoluminal, robotic and other surgical instruments, bioinformatics, nutraceuticals, and functional food ingredients. Ian has a long history of pro bono service. He has been repeatedly recognized by Chambers USA and Super Lawyers, and he has been named an IP Star by Managing Intellectual Property and a leading individual for litigation and transaction by IAM Patent 1000. In the latest Chambers guide, clients have commented that Ian is "top notch in his analytical ability, client skills, and deep IP transactional and litigation experience" and "an outstanding patent litigation and licensing attorney. Ian's advice cuts right to the heart of the issue at hand. He is very creative in his solutions and he identifies issues others miss."

DIETDERICH, Andrew G

Sullivan & Cromwell LLP, New York
+1 212 558 3830
dietdericha@sullcrom.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: General Practice; Bankruptcy Litigation; Capital Markets; Corporate Governance; Energy Transition; Environmental, Social and Governance (ESG); Latin America; Mergers & Acquisitions; Private Equity; Project Development & Finance; Restructuring
Career: Andy Dietderich is founder and co-head of S&C's Global Restructuring Group and one of the leading business restructuring lawyers in the United States. Andy started S&C's multi-disciplinary restructuring practice in 2008 and has overseen its growth and expansion in response to client demand for higher quality legal services for corporate debtors. The practice is unique among its competitors with respect to its complete integration with the rest of S&C and the use of creative solutions from outside the conventional restructuring toolbox. Andy has been the lead debtor counsel for some of the most significant chapter 11 cases ever filed, including Eastman Kodak and, recently, FTX (digital assets), Kidde-Fenwal (the first "forever chemi-

cals" bankruptcy), SVB Bank (diversified financial institution), Garrett Motion (auto), California Resources Corporation (oil & gas) and LSC Communications (printing). He also helps S&C clients purchase distressed companies (such as Chrysler and General Growth Properties) and execute out-of-court restructurings and rescue sales of every type, including in cases where bankruptcy filings were thought inevitable by other restructuring experts but ultimately avoided.

Personal: Harvard (J.D., 1995; A.B., 1991); Judicial clerk to The Honorable Danny J. Boggs, United States Court of Appeals, Sixth Circuit, 1995 – 1996.

DILLINGHAM, Analisa

Latham & Watkins LLP, New York
+1 212 906 1291

analisa.dillingham@lw.com

Featured in Insurance (New York)

Practice Areas: Analisa Dillingham advises clients on their highest profile matters involving insurance regulation and transactions. Analisa helps clients navigate all aspects of insurance regulatory matters, including those relating to: – Formations – Licensings – Investments – Reporting – Reinsurance – Captive insurers – Governance issues She draws on extensive transactional experience to guide clients — including financial institutions and insurers — on mergers and acquisitions, joint venture, and capital markets transactions in both the property and casualty insurance and life and health insurance sectors.

DIRISIO, Matthew

Winston Taylor LLP, New York
(212) 294 - 4686
matthew.dirisio@winstontaylor.com

Featured in Litigation (New York)

Practice Areas: Matt DiRisio is a partner in the Securities Litigation Group whose practice covers the full spectrum of securities-related litigation, from M&A litigation and contests for corporate control, to federal securities class actions, to stockholder derivative litigation and demand investigations, to corporate governance litigation and advice, to post-closing disputes fraud and indemnification actions, to alternative entity disputes and D&O coverage advice. He also regularly represents clients in regulatory inquiries and investigations. Matt is a first-chair trial lawyer with extensive experience in various state and federal courts, including the Delaware Court of Chancery and Supreme Courts and federal courts throughout the country, as well as before domestic and international arbitral tribunals. He has represented clients in a wide variety of industries, including technology/e-commerce; commercial and investment banking; private equity; hedge funds; retail and consumer products; insurance; energy; oil and gas; health care; biotech; semiconductors; and telecommunications.

DITCHFIELD, Andrew

Davis Polk & Wardwell LLP, New York
(212) 450 - 3009
andrew.ditchfield@davispolk.com

Featured in Litigation (New York)

Practice Areas: Andrew is a member of Davis Polk's Civil Litigation practice.

His practice focuses on complex civil litigation in a variety of areas, with particular emphasis on mergers and acquisition-related litigation, contract disputes, securities litigation and shareholder derivative suits. An experienced trial lawyer, Andrew most recently represented clients in two trials before the Delaware Court of Chancery. Andrew also advises clients on transaction-related and regulatory matters.

DITTMANN, Eric

Paul Hastings LLP, New York
+1 212 318 6689

ericdittmann@paulhastings.com

Featured in Intellectual Property (USA - Nationwide), Intellectual Property (New York)

Practice Areas: Eric W. Dittmann is global co-chair of the Intellectual Property practice at Paul Hastings, where he oversees the firm's 100-plus lawyer IP group. Recognized as one of the nation's leading IP litigators, Eric possesses extensive first-chair experience representing clients in patent litigations, post-grant proceedings, arbitrations, and appellate disputes across a wide range of technologies, with a particular emphasis on the pharmaceutical, biotechnology, and medical device industries. He is regularly trusted by some of the world's most prominent companies to lead their most critical and business-defining IP disputes. Clients praise him as "an excellent attorney who brings a brilliant strategic mind to every issue" and "an excellent strategist and litigator" (Chambers USA 2025 — Intellectual Property: Patent). Eric has repeatedly secured high-profile victories that have set significant legal precedents and garnered national industry and media attention. In a biologics jury trial win for AbbVie/Allergan in Delaware federal court, his team established infringement of three Botox®-related patents and obtained \$56 million in damages based on a 27% reasonable royalty — tied for the highest percentage ever awarded in a pharmaceutical patent case. Eric and his teams also secured a complete summary judgment defense win for bluebird bio Inc. and affiliates in a \$2 billion patent dispute with San Rocco Therapeutics; a series of bet-the-company successes for JSR Life Sciences across district court, PTAB, and Federal Circuit proceedings; and a seven-year ITC exclusion order for Viking Therapeutics that led to a "Litigator of the Week" recognition by The American Lawyer. He has also played a leading role in BioNTech's ongoing global COVID-19 vaccine patent disputes. Beyond the life sciences sector, Eric has also spearheaded semiconductor litigation for Inpria (a subsidiary of JSR Corporation), including defeating a preliminary injunction motion that threatened to derail a \$6.4 billion acquisition by a Japanese government-controlled entity. Before entering private practice, Eric served as a law clerk to the Honorable Judge Alan D. Lourie of the U.S. Court of Appeals for the Federal Circuit.

Personal: Seton Hall Law School, J.D. (summa cum laude, Associate Editor

of the Seton Hall Law Review) Rutgers University College of Engineering, B.S. in Mechanical Engineering (with High Honors)

DONAHUE, Sean M

Paul Hastings LLP, New York
202-551-1704
seandonahue@paulhastings.com
Featured in Corporate/M&A (New York)

Practice Areas: Sean Donahue is chair of both the Public Company Advisory and Shareholder Activism & Takeover Defense practices of Paul Hastings, and he is based in the firm's Washington, D.C. and New York offices. Drawing on his previous experience as an attorney in the SEC's Division of Corporation Finance, his practice focuses on counseling public companies and their boards of directors on shareholder activism and takeover defense matters. He has been involved in hundreds of activism and takeover defense situations, including numerous high-profile proxy contests. Sean has counseled boards of directors and management teams in navigating activist situations involving Elliott Management, Carl Icahn, Engaged Capital, Starboard Value, ValueAct, Lion Point Capital, Engine Capital, Voss Capital, Tang Capital, Highland Capital, Mill Road Capital, Legion Partners, JCP Investment Management, GAMCO, Eric Singer, Brad Radoff, Global Value Investment Corp. and Kanen Wealth Management, among others. Sean also has significant experience advising public companies and their boards of directors in responding to short attacks. He has advised companies in response to short reports by short sellers Hindenburg Research, Muddy Watters Research, Spruce Point Capital, Citron Research, Culp Research, Fuzzy Panda Research, Cypbar Research, The Bear Cave, Grizzly Research, Blue Orca Capital, Kerrisdale Capital, Bleeker Street Research, Iceberg Research and Jehoshaphat Research, among others. He also advises companies in detecting and defending against naked short selling. Sean serves as primary outside corporate and securities counsel to numerous public companies. In this role, he counsels clients on SEC reporting and corporate governance matters. Sean advises clients in a diverse range of industries, market capitalizations and geographies. Sean has significant experience in capital markets transactions, including initial public offerings, reverse mergers, and de-SPAC transactions. Leveraging his previous experience at the SEC in the Division of Corporation Finance, he advises clients of all sizes in capital raising activities and has assisted them in completing numerous multi-billion dollar transactions.

Personal: Georgetown University Law Center, LL.M. Cleveland-Marshall Col-

lege of Law / Cleveland State University, JD / MBA Duquesne University, B.S.

DONNELLY, Brian

King & Spalding LLP, New York
Featured in Real Estate (New York)

Practice Areas: Brian Donnelly is a partner in the firm's Real Estate and Funds practice. He advises institutional lenders, investors, and sponsors on complex real estate debt and equity transactions across the United States and Canada. Brian's debt finance practice includes representing clients in the origination and restructuring of commercial real estate debt across all major asset classes—including office, retail, multi-family, logistics and data center facilities, with an emphasis on construction financings and complex debt transactions with multitiered capital stacks involving senior and junior credit arrangements, preferred equity structures, second mortgage facilities, and portfolio-level financings. He also counsels clients on secondary market transactions, loan-on-loan financings, and the negotiation of intercreditor and co-lender agreements, as well as significant experience in restructurings, workouts, creditor disputes, and bankruptcy-related matters. In his equity practice, Mr. Donnelly represents investors and sponsors in the acquisition, development, recapitalization, and disposition of real estate assets across all major property types, including both single asset and portfolio transactions. His experience includes negotiating complex joint venture arrangements, including programmatic joint ventures for both debt and equity clients, and purchase and sale agreements.

DONNELLY, Casey

Willkie Farr & Gallagher LLP, New York
212-728-8775
cdonnelly@willkie.com
Featured in Litigation (New York)

Practice Areas: Casey Donnelly is a partner in Willkie's Litigation Department and the Firm's White-Collar Defense Practice Group. Ms. Donnelly's practice focuses on representing both companies and individuals in white collar criminal defense, securities enforcement matters, internal investigations, and in complex commercial litigation and trials. Ms. Donnelly has been involved in some of the nation's most high-profile white collar cases. In 2022, she was part of the trial team that secured an acquittal on all counts for Tom Barrack, founder of Colony Capital, in a highly publicized jury trial alleging illegal foreign lobbying, obstruction of justice, and other charges. In addition, she successfully represented shipbuilding executive Jean Boustani in a significant jury trial victory in the U.S. District Court for the Eastern District of New York, where he had been charged with participating in wire fraud, securities fraud, and money laundering conspiracies in connection with an alleged \$2 billion fraud and kickback scheme involving Mozambique state-backed loans. Ms. Donnelly was also a senior member of the team that won a landmark victory dismissing all charges in the first US

London Inter-Bank Offered Rate (LIBOR) manipulation case before the Second Circuit Court of Appeals. She has also represented individuals and companies in white-collar investigations brought by the US Department of Justice (DOJ), the US Securities & Exchange Commission (SEC), and the UK Serious Fraud Office (SFO), among others, successfully persuading those agencies that formal charges were not appropriate and should not be brought.

Personal: New York University School of Law, J.D., 2010; College of the Holy Cross, B.A., 2006 See: <https://www.willkie.com/professionals/d/donnelly-%2Dcasey%2De>

DOUGHERTY, James P

Davis Polk & Wardwell LLP, New York
james.dougherty@davispolk.com
Featured in Corporate/M&A (New York)

Practice Areas: James is a member of Davis Polk's Mergers & Acquisitions practice. James advises clients on a wide range of transactional matters, including industry-changing combinations, takeover defense, leveraged buyouts, proxy contests, shareholder activism and corporate governance. Representing acquirers, sellers and special committees, he has worked on many high-profile M&A transactions. He also has significant experience with corporate carve-outs, going-private deals and spin-off transactions. In addition, James advises boards of directors and management in connection with activism campaigns, proxy fights and other shareholder engagement matters. He has helped clients respond to situations involving many of the most prominent activist investors.

DUBITZKY, Michael D

BAL LLP, New York
Featured in Immigration (New York)

Practice Areas: Michael is a Senior Associate in BAL's New York office. He advises clients in various industries on the development and execution of mobility strategies for their global workforce. Michael counsels clients on nonimmigrant and immigrant visa matters, with a particular emphasis on immigration solutions for executives, managers and professionals of multinational companies and organizations. Michael strategizes and reviews employment-based nonimmigrant visa petitions, including H-1B, L-1, TN, STEM, E-2, E-3, O-1, J-1 and B-1 cases and related matters. He develops and supervises the implementation of family and employment-based permanent residence strategies, including PERM labor certifications, national interest waivers and related I-140 petitions and adjustment of status applications. He counsels clients on I-9 compliance and informs clients of existing, upcoming and potential immigration matters and legal developments. Prior to joining BAL, Michael was an attorney at a large multi-practice law firm in New York where he provided counsel to corporate clients of all sizes on employment-based visa matters. At Georgetown University Law Center, Michael garnered a CALI Excellence for the Future Award. He was selected for the 2022-2023 Super

Lawyers Rising Stars designation. Learn more about Michael: bal.com/people/michael-d-dubitzky/

DUBOFSKY, Josh

Latham & Watkins LLP, Menlo Park
+1.650.463.2631
josh.dubofsky@lw.com

Featured in Corporate/M&A (California: San Francisco, Silicon Valley & Surrounding)
Corporate/M&A (New York)

See under California for profile.

DUCHARME, Seth

Bracewell LLP, New York
212.508.6165
seth.ducharme@bracewell.com
Featured in Litigation (New York)

Practice Areas: Seth DuCharme represents companies and individuals in a variety of complex federal and state regulatory, criminal and civil matters, including advising boards and audit committees, and litigating matters involving allegations of money laundering, sanctions violations, national security issues, cyber security and data breach response, Foreign Corrupt Practices Act compliance, Foreign Agents Registration Act administrative filings and criminal defense, export controls, crisis management and public communications strategies. He is an experienced trial lawyer and appellate practitioner. Prior to joining Bracewell, Seth held senior leadership positions in the Department of Justice, including Principal Associate Deputy Attorney General of the United States, Acting U.S. Attorney for the Eastern District of New York and Senior Counselor to the Attorney General.

Professional Memberships: National Association of Former U.S. Attorneys Federal Bar Council, Criminal Practice Committee

Personal: Law Clerk Hon. Richard Owen, SDNY JD, Fordham University School of Law, 2003 BA, Hamilton College, 1992

DUFFY, Christopher E

King & Spalding LLP, New York
212-556-2368
cduffy@velaw.com
Featured in Litigation (New York)

Practice Areas: Chris Duffy represents clients in a broad range of litigation and regulatory matters, with an emphasis on representing financial institutions in courts and before international arbitration tribunals. He focuses on high value and highly sensitive and complex commercial trials, arbitrations, appeals, pre-litigation disputes, and government investigations.

Personal: Columbia Law School, J.D., 2001 (Harlan Fiske Stone Scholar; Senior Editor, Columbia Law Review) University of North Carolina at Chapel Hill, M.A., Communication Studies, 1997 University of Virginia, B.A., English, 1994

DUGGAN, Charles

Davis Polk & Wardwell LLP, New York
212-450-4000
charles.duggan@davispolk.com
Featured in Litigation (New York)

Practice Areas: Charles is a member of Davis Polk's Civil Litigation practice. He represents a broad range of clients in complex civil matters, with a focus

on securities litigation, board of director representations and tax controversies. He has a varied appellate practice that includes arguing cases in the federal circuit courts of appeal and state appellate courts. In his securities law practice, Charles represents issuers, underwriters, and individual officers and directors in securities fraud cases. His board of director and committee representations have included matters involving accounting restatements, related-party transactions, insider trading, board oversight, executive and director compensation, and various aspects of the financial crisis. Charles also represents clients in investigations by regulatory agencies.

DUKE, George

Fox Rothschild, New York
212.307.3700
gduke@connellfoley.com

Featured in Environment (New York)

Practice Areas: George is an experienced attorney with a background in hydrogeology and environmental science who helps businesses and developers navigate complex environmental and land use laws and regulations. He is particularly adept at guiding clients through the purchase and redevelopment of brownfield sites. George advises clients on the environmental and regulatory aspects of corporate and real estate transactions, land development, permitting, and mine reclamation and expansion projects. He assists business clients in site acquisition and due diligence, construction and related project development agreements, project financing, and tax mitigation and development incentives. George handles environmental enforcement actions pertaining to solid waste, wetlands, petroleum and chemical bulk storage facilities, and various commercial and industrial facilities. A former project manager and hydrogeologist for a national environmental consulting firm, George draws upon his detailed understanding of the basis for environmental legal determinations to solve client problems. A leader in the area of environmental law, he writes and speaks regularly on topics such as site remediation, brownfield redevelopment, the State Environmental Quality Review Act (SEQRA), the Comprehensive Environmental Response, Compensation and Liability Act (Superfund), the Build Act and professional responsibility.

Career: George joined us from a regional law firm. Before that, he was the founding partner of a New York law firm focused on environmental and land use development and litigation. He previously practiced with environmental law firms in New York City and New Jersey. He also worked as an Assistant Corporation Counsel in the New York City Law Department's World Trade Center Unit, where he represented the City of New York in toxic tort claims arising from the terrorist attacks of September 11, 2001. George also litigated environmental claims for the City Law Department's Environmental Division.

Professional Memberships: New York State Bar Association, Co-Chair,

Environmental Law Section Task Force on Licensed State Professionals | New York City Brownfield Partnership, President Chair, Legislative and Policy Committee | New Jersey State Bar Association | Association of the Bar of the City of New York | New Jersey School Boards Association, Ad hoc Charter School Committee

DUNN, Ellen M

Sidley Austin LLP, New York
+1 212 839 8540
EDUNN@SIDLEY.COM

Featured in Insurance (New York)

Practice Areas: ELLEN DUNN is co-leader of the firm's Insurance Litigation group and has 30 years of experience representing life, health, and property casualty insurers in litigation, regulatory investigations, administrative hearings, and compliance matters, including AI, privacy, and data security. She has extensive experience with internal investigations, crisis management and strategic response, insurance insolvencies, complex contractual disputes, policyholder and shareholder class actions, and commercial arbitrations. Ellen regularly represents insurers before state insurance departments and in investigations and inquiries by state attorneys general, particularly in connection with market conduct, compliance, and governance issues.

DURST, Adam

Goldberg Segalla LLP, Buffalo

Featured in Insurance (New York: Upstate)

Practice Areas: Global Insurance Services Commercial Litigation and Arbitration Cybersecurity and Data Privacy Appellate Litigation
Career: Adam Durst focuses his practice on complex insurance coverage law and coverage litigation in state and federal courts throughout New York and across the country. Adam provides insurers with analysis and advice under all types of policies and coverages, including commercial general liability, commercial auto, professional liability, employment practices liability, and other specialty lines, as well as first-party coverages of all types. His practice involves advising on coverage determinations yet to be made and guiding insurers through situations where a coverage determination is subject to dispute. Adam currently serves as national counsel for several companies, ushering them through the ever-changing claims landscape, whether it be in coverage litigation or claims handling in the face of revival statutes such as the Child Victims Act and Adult Survivors Act. Adam also represents insurers navigating bankruptcy cases involving sexual abuse by priests and others. Highly engaged in the Federation of Defense and Corporate Counsel, Adam is the current Chair of the FDCC's Insurance Coverage Section and current Vice Chair of the Extra Contractual Liability Section. He also serves on the Admissions Committee and as Vice Chair of the Membership Recruitment Committee. In addition, Adam frequently speaks and writes about insurance coverage issues, including for the New

York State Bar Association, the New York Law Journal, Law360, and Mealey's Litigation Report. Contact Adam at adurst@goldbergsegalla.com

Professional Memberships: Federation of Defense and Corporate Counsel: Insurance Coverage Section, Chair; Extra Contractual Liability Section, Vice Chair; Admissions Committee Member; Membership Recruitment Committee, Vice Chair; State and International Representatives, Northeast Region Chair
Publications: "Construction Insurance: A Guide for Attorneys and Other Professionals, Second Edition – Chapter 11, The Claims Process," Co-Author, American Bar Association, May 2026 "Construction Defect Claims: A 2022 Update – Part I," Co-Author, Mealey's Litigation Report: Construction Defects Insurance, January 2023 "Construction Defect Claims: A 2022 Update – Part II," Co-Author, Mealey's Litigation Report: Construction Defects Insurance, March 2023 "What the NY Child Victims Act Means for Insurance in 2020," Co-Author, Law 360, January 2020 "Disclaiming Coverage Based on Late Notice in New York," New York Law Journal, July 2019

DWORKIN, Meyer C

Davis Polk & Wardwell LLP, New York
(212) 450 4382
meyer.dworkin@davispolk.com

Featured in Banking & Finance (New York)

Practice Areas: Meyer is a member of Davis Polk's Finance practice. He advises lenders and borrowers on a wide range of finance transactions, including private credit and syndicated acquisition and other leveraged and investment-grade financings, asset-based financings, debtor-in-possession and other distressed financings, and structured credit financings. His structured credit practice includes work on NAV facilities, capital call facilities, and single-asset and portfolio back-leverage transactions secured by liquid and illiquid debt, equity and other asset classes. In addition, he represents hedge funds, private equity funds and corporations in negotiating prime brokerage, derivatives and repurchase agreements, as well as other trading and financing documentation and complex structured financial products.

DYKSTRA, Samuel

Kirkland & Ellis LLP, New York
212 – 898 – 5319
samuel.dykstra@kirkland.com

Featured in Environment (New York)

Practice Areas: Sam Dykstra is an environmental partner in the New York office of Kirkland & Ellis LLP, advising private equity firms, strategic clients and financial institutions on a broad spectrum of environmental issues in mergers, acquisitions, divestitures, real estate deals and other transactional contexts. He leverages a sophisticated understanding of domestic and international environmental legal regimes to help clients achieve regulatory compliance and satisfy their risk management goals. Sam has significant experience with negotiating environmental contractual provisions

and conducting due diligence, including retaining and working with engineers and other technical consultants, and has advised clients in litigation, environmental insurance and permitting matters. Sam has worked successfully with clients and targets across a wide array of industries, including but not limited to the manufacturing and distribution of chemicals, industrial equipment, electronic components, plastics, pharmaceuticals, food products, cosmetics and other products; transportation and logistics; healthcare; hospitality; agriculture; retail; REITs; real estate development; energy exploration and transmission; carbon capture and sequestration; and environmental and other professional services.

EARNHARDT, Wes

Cravath, Swaine & Moore LLP, New York
212.474.1138
wearnhardt@cravath.com

Featured in Media & Entertainment: Litigation (New York)

Practice Areas: Wes Earnhardt is a first-chair trial and appellate lawyer with significant experience in antitrust, general commercial, intellectual property, securities, and financial restructuring and reorganization matters. He is described as a "careful and thorough" litigator and praised for having a "gift for communicating complicated concepts in an accessible way." (Chambers USA) Named a "Litigation Trailblazer" by The National Law Journal and a "Litigation Star" by Benchmark Litigation, Mr. Earnhardt regularly represents clients in their most business-critical disputes. Mr. Earnhardt has a broad trial and appellate practice. He has tried numerous cases in jurisdictions nationwide on a wide range of issues, and has extensive arbitration experience both domestically and internationally. Mr. Earnhardt has led appeals in the U.S. Supreme Court; the U.S. Courts of Appeal for the Second, Third, Sixth, Ninth and Federal Circuits; as well as several state appellate courts, including the Supreme Courts of Delaware, Kentucky and South Carolina.

Career: University of North Carolina School of Law (J.D., 2004); University of North Carolina at Chapel Hill (B.A., 2000; Phi Beta Kappa).

Personal: For more information: <https://www.cravath.com/people/wes%2Dearnhardt.html>

ECHTMAN, Elyse

Steptoe LLP, New York
212 378 7551
eechtman@steptoe.com

Featured in Litigation (New York)

Practice Areas: Government & Regulatory Litigation | Commercial Trials & Litigation | Class Action Defense | Education | Internet, Telecom & Media | International Arbitration | Advertising, Marketing & Consumer Protection | Consumer Law and Litigation | State Attorney General
Career: Elyse D. Echtman is a skilled trial lawyer with more than 30 years of experience trying and resolving complex commercial and product liability matters. Her practice focuses not only on defending companies in litigation but also

on advising clients on ways to quickly resolve disputes. Elyse's trial experience enables her to develop targeted litigation strategies even when handling cases likely to settle, avoiding unnecessary and costly motion and discovery practice where possible. A strong team leader, Elyse successfully partners with clients and other professionals to execute innovative litigation strategies. Elyse has experience representing clients across a wide range of industries and case types. Clients rely on Elyse for her ability to immerse herself in the relevant details of their products and services, as well as her unique blend of pragmatism, imagination, and advocacy.

Professional Memberships: Federal Bar Council

EDELMAN, Martin L

Paul Hastings LLP, New York
+1 917 670 6527
martinedelman@paulhastings.com

Featured in Real Estate (New York)

Practice Areas: Martin Edelman is of counsel in the Real Estate practice of Paul Hastings and is based in the firm's New York office. Martin has more than 30 years of experience and concentrates his practice on real estate and corporate mergers and acquisitions transactions. The focus of Martin's practice has been large, complex transactions, including cross-border transactions. He has been involved in all stages of legal development of pioneering financial structures, including participating debt instruments, institutional joint ventures in real estate, and joint ventures between U.S. financial sources and European real estate companies. He has also done extensive work in Europe, Canada, Mexico, Japan, the Middle East, and Latin America. Marty is a frequent speaker at international conferences.

Career: Marty is a board member of Equity Commonwealth, Global Foundries, City Football Group and Aldar REIT and an adviser to Group 42 and Mubadala, the strategic investment arm of the Abu Dhabi government.

Personal: Columbia Law School, LL.B. Princeton University, A.B.

EHRENKRANZ, Chad D

Sidley Austin LLP, New York
+1 212 839 8635
CHAD.EHRENKRANZ@SIDLEY.COM

Featured in Healthcare (New York)

Practice Areas: CHAD D. EHRENKRANZ is an elite healthcare regulatory and transactional lawyer who represents private equity sponsors, their portfolio companies, strategic investors, founders, and providers within the healthcare sector. His commercial approach, innovative structural solutions (e.g., led the healthcare regulatory aspects and design of complex and novel liability management exercises for organizations such as Envision Healthcare), and significant career deal volume, including high caliber repetitions across the healthcare spectrum, uniquely position him to move the needle as few others can. Chad provides business-critical legal, transactional, and regulatory counsel to both lenders and public and private bor-

rowers in the healthcare and life sciences sectors as well as hospitals, healthcare management companies, ambulatory surgery centers, anesthesia providers, long-term acute care hospitals, urgent care centers, veterinary platforms, behavioral health platforms, hyperbaric and wound care management platforms, value-based care platforms, freestanding emergency rooms, diagnostic imaging facilities, skilled nursing facilities, home health agencies, assisted living facilities, durable medical equipment companies, medical supply companies, insurance companies, physician practices, and dentists. Chad also has deep experience providing strategic counsel to clients in transactions involving a wide range of digital health companies, including telemedicine, electronic health record (EHR), revenue cycle management (RCM), artificial intelligence (AI), remote physiologic monitoring (RPM), remote therapeutic monitoring (RTM), patient scheduling, and mobile health (mHealth) companies.

EKONO, Zeh

Willkie Farr & Gallagher LLP, New York
212 728 8166
zekono@willkie.com

Featured in Litigation (New York)

Practice Areas: Zeh S. Ekono is a partner in Willkie's Litigation Department and a member of the Securities Litigation Practice Group. Her practice focuses on complex financial litigation, with an emphasis on securities class actions and derivative litigation. Zeh has extensive experience representing public companies, directors, executives, and underwriters in federal and state securities litigation and other complex commercial disputes. She also represents companies in confidential internal investigations and regulatory investigations.

Personal: Harvard Law School, J.D., 2010; Harvard College, A.B., 2007 See: <https://www.willkie.com/professionals/ekono%2Dzeh>

ELBAUM, Lawrence

Sullivan & Cromwell LLP, New York
(212) 558-4000
elbaum@sullcrom.com

Featured in Corporate/M&A (New York)

Practice Areas: General Practice, Shareholder Activism Defense, Capital Markets, Corporate Governance, Crisis Management, Mergers & Acquisitions
Career: Lawrence Elbaum is the co-head of Sullivan & Cromwell's Shareholder Activism practice and a partner in the Firm's M&A Group. He leverages nearly two decades of experience as a securities attorney and business advisor to counsel senior management and boards of public companies with respect to proxy fights, merger contests, consent solicitations, "Withhold the Vote" or "Vote No" campaigns, precatory proposals and short attacks, as well as an array of complex corporate governance matters. Over the past ten proxy seasons, Lawrence has led over 400 activism defense engagements for public companies of all sizes and across all industries. He regularly defends clients against high-profile shareholder activists

such as Elliott Management, Starboard Value, Carl Icahn, D.E. Shaw, Corvex Management, Engaged Capital, Ancora Advisors and Third Point. "Lawrence is incredibly sharp, sophisticated and thoughtful. He applies his vast knowledge and expertise in a nuanced fashion, and strategic thoughts bring real value to any project." – Chambers USA, Corporate/M&A: Takeover Defense (New York), 2025 Outside the office, Lawrence works with organizations to promote gender and ethnic diversity in public company boardrooms across corporate America. He also devotes significant efforts to pro bono work, including having represented battered and indigent women in connection with divorce, alimony, and child custody and support proceedings in New York City. In addition, he supports a host of regional, national and global charities, including various Holocaust remembrance and genocide prevention initiatives, The Boys and Girls Club of America and Hassenfeld Children's Hospital at NYU Langone.

Personal: Brooklyn Law School, J.D., 2005 Cornell University, B.S., Industrial and Labor Relations, 2002

ELKIN, Michael

Alston & Bird LLP, New York
michael.elkin@alston.com

Featured in Intellectual Property (USA – Nationwide), Intellectual Property (New York), Media & Entertainment: Litigation (New York)

Practice Areas: Michael is a precedent-setting trial and appellate lawyer who defends technology and media companies in industry-defining copyright and digital media disputes, helping clients manage existential risk, reshape liability standards, and protect innovative distribution models. Michael's practice includes trial and appellate litigation involving copyright, trademark, patent licensing, and trade secret claims, particularly matters addressing secondary liability, user-generated content, and generative artificial intelligence applications. Michael has extensive experience litigating claims under the Digital Millennium Copyright Act, including disputes involving safe-harbor protections, and large-scale allegations tied to subscriber or platform activity. He has tried bet-the-industry digital media trials and argued appeals that have helped shape the boundaries of copyright law in the digital media revolution. He regularly represents internet service providers, online platforms, and content distributors facing claims with significant financial exposure. A three-time Am Law Litigation Daily "Litigator of the Week" winner, Michael represents technology, media, publishers, and entertainment companies in complex intellectual property disputes arising from the distribution of digital content and the use of emerging technologies. Recognized by World Trademark Review WTR 1000 (2026) for counsel that is "not only wise, but also clear and precise," he is described by clients as "truly the best and the brightest."

EMMANUEL, John N

Troutman Pepper Locke LLP, New York
+1 860 541 7722
jemmanuel@eapdlaw.com

Featured in Insurance (New York)

Practice Areas: John represents a broad spectrum of clients in the insurance industry, including insurance and reinsurance carriers, surplus lines insurers, captives, risk retention and purchasing groups, insurance agents, brokers, and third-party administrators. His clients value his significant industry experience and ability to deliver pragmatic advice on achieving business objectives and complying with complex regulations. John's experience encompasses guiding clients through a full range of issues — from licensing requirements to transformational mergers and acquisitions, as well as advising on administrative matters before state insurance departments and sensitive compliance and enforcement issues.

ENGLISH, Kevin J.

Phillips Lytle LLP, Buffalo
(716) 847-5447
kenglish@phillipslytle.com

Featured in Litigation (New York: Upstate)

Practice Areas: Kevin is an accomplished trial lawyer with over 30 years of experience in product liability cases and complex business disputes, including insurance and indemnity matters. Kevin brings seasoned experience to his work with corporate and individual clients, especially in the area of product liability and work place safety. On behalf of his client, Kevin achieved one of the largest product liability verdicts in the State of New York. Having represented both defendants and plaintiffs, Kevin brings a unique approach that insures his clients are thoroughly prepared for all aspects of discovery and trial. As a qualified mediator in the United States District Court for the Western District of New York, he has conducted successful mediations in tort and commercial matters, in federal and state court cases.

Career: Joined the firm in 1986, became a Partner in 1993 and currently serves as Of Counsel. He served as the firm's Litigation Practice Group Leader from 2008 through 2017 and served as the firm's General Counsel and Risk Management Partner from 2018 -2023.

Professional Memberships:

American Bar Association, Law Practice Management Section, Litigation Section; Bar Association of Erie County; Litigation Counsel of America, Fellow; New York State Bar Association, Commercial and Federal Litigation Section, Trial Lawyers Section; New York State Trial Lawyers Association

ERTEL, Jason

Paul Hastings LLP, New York
jasonertel@paulhastings.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Jason Ertel is the chair of the Executive Compensation, Benefits and ERISA practice at Paul Hastings and is based in the firm's New York office. He advises companies, investors and executives on executive

compensation and employee benefits matters in the context of corporate transactions, employment negotiations and incentive compensation plan structuring. Clients value Jason's pragmatic approach to tackling legal issues arising in connection with day-to-day operations as well as in connection with public and private company mergers, acquisitions, divestitures, spin-offs, carve-outs, IPOs, restructurings and other corporate transactions. Jason's focus includes the deferred compensation rules under Sections 409A and 457A of the Internal Revenue Code, the "golden parachute" rules under Section 280G of the Internal Revenue Code, and SEC disclosure and corporate governance requirements relating to executive compensation. Jason also advises investment fund advisors regarding ERISA regulatory matters. Jason represents public and private companies, private equity sponsors, corporate boards and compensation committees, senior management teams, and individual executives regarding the structuring, negotiation and implementation of employment, severance, change in control, deferred compensation and equity-based incentive compensation arrangements.

Personal: Columbia Law School, J.D. (Harlan Fiske Stone Scholar) University of Notre Dame, B.A. (magna cum laude)

EVANS, Paul

Paul Hastings LLP, New York
paulevans@paulhastings.com

Featured in Labor & Employment (New York)

Practice Areas: Paul Evans is a partner in the Employment Law Department and based in the firm's New York office. For over 20 years, Paul has represented employers at the U.S. state, federal and appellate level in employment discrimination class actions, ERISA class actions, employment testing and validation matters, wage and hour class and collective actions, and multi-plaintiff and other complex labor and employment litigation. Paul has extensive experience representing employers in all forms of employment discrimination, wage and hour, and ERISA matters. A skilled litigator and practical counselor, Paul defends clients in the entertainment, retail, telecommunications, technology, and insurance industries with matters in jurisdictions across the U.S. He has deep experience with employment class and collective actions, ERISA class actions, government agency actions, back-ground check and Fair Credit Reporting Act matters, employment testing, test validation, sexual harassment, disability discrimination, wage and hour advice and litigation, workforce change initiatives, and succession planning. Paul also works with experts on statistical and financial analyses in employment counseling and disputes, including in discrimination, ERISA, and wage and hour class and collective action litigation, as well as in supporting internal diversity and pay equity projects.

Personal: University of Virginia School of Law, J.D. Allegheny College, B.A.

EVEN, Yonatan

Cravath, Swaine & Moore LLP, New York
+1 212 474 1958
yeven@cravath.com

Featured in Antitrust (New York)

Practice Areas: Yonatan Even focuses his practice on antitrust matters (both regulatory and litigation), general commercial disputes and securities litigation, including cases that involve issues surrounding emerging technologies and artificial intelligence. He "has a[n] innovative approach to legal problem solving and is a master of the facts on any case." (Chambers USA)

Career: Columbia Law School (J.S.D., 2009); Columbia Law School (LL.M., 2004; James Kent Scholar); Tel Aviv University (LL.B., 1999; magna cum laude).

Personal: For more information: <https://www.cravath.com/people/yonatan%2Deven.html>

EZRING, Jennifer

Latham & Watkins LLP, New York
+1 212 906 1633
jennifer.ezring@lw.com

Featured in Banking & Finance (New York)

Practice Areas: Jennifer Ezring, Global Chair of the Asset-Based Lending Group, advises commercial and investment banks on leveraged finance and asset-based lending transactions across multiple industries. Jennifer combines a broad range of financing experience in complex US and cross-border transactions to help clients navigate: – Acquisition financings – Leveraged buyouts – Going-private transactions – Recapitalizations – Project financings – Bridge lending and loan commitments – Out-of-court debt restructurings – Other secured lending transactions She is a member of the Board of Directors of LiveGirl and the Board of Governors of Multiplying Good, and she has been inducted into the American College of Commercial Finance Lawyers. Jennifer has also served on the National Women's Law Center Leadership Advisory Committee. Before joining Latham, Jennifer led the asset-based lending practice at another global law firm, where she served on its Executive Committee.

FAGEN, Matthew C.

Kirkland & Ellis LLP, New York
212.446.5977
matthew.fagen@kirkland.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Matthew Fagen is a restructuring partner in the New York office of Kirkland & Ellis LLP. His practice involves representing companies and creditors in liability management transactions, out-of-court restructurings, and Chapter 11 cases. Recent representative matters include BayMark Health, Beauty Industry Group, Real Truck, Fresh Direct, and Service King Paint & Body in out-of-court capital solution transactions, and West Marine, Eddie Bauer, At Home, Liberated Brands, Thrasio, Honx, Inc. (a Hess subsidiary), Belk, Inc. and Neiman Marcus Group LTD LLC in chapter 11 cases.

Personal: Cornell University, B.S., Applied Economics and Management, 2009; New York University School of Law, J.D., 2012.

FAILLA, John E.

Proskauer Rose LLP, New York
212.969.3141
jfailla@proskauer.com

Featured in Insurance (USA - Nationwide), Insurance (New York)

Practice Areas: John Edward Failla is a partner in Proskauer's Insurance Recovery & Counseling Group. With more than twenty years of experience focusing on insurance recovery for business policyholders, John has the practical and legal experience to assist clients in managing business risks and solving business problems. John has helped clients recover more than 2.5 billion dollars from their insurers through litigation, alternative dispute resolution or negotiation in some of the most

significant insurance matters involving a wide range of issues, including: directors' and officers' liability, securities, and corporate governance matters, such as the AT&T coverage litigation mutual fund market timing and sales practices claims complex financial fraud recoveries losses related to the global economic crisis, such as auction rate securities and the Madoff fraud environmental, toxic tort, and products liability, such as the Exxon Valdez insurance litigation property and business interruption claims arising from the September 11 terrorist attacks secondary life insurance transactions computer and electronic crime claims privacy, cyber-risk, and data security claims Although he has handled claims under nearly every type of policy and against every major insurer, John has particular experience handling financial institution insurance matters. He regularly represents banks, securities broker-dealers, underwriters, asset management firms, mutual fund complexes, private equity firms, venture capital groups and hedge funds, as well as corporate officers and directors and securities issuers. John has pursued claims on behalf of a number of financial institutions under directors and officers' and errors and omissions policies, as well as fidelity bonds, commercial crime policies and electronic and computer crime policies. Counseling: In addition to policyholder advocacy, John also advises and counsels clients on risk management and underwriting issues, including drafting and negotiating insurance policy language, insurance audits and historical program reconstruction, and structuring commercial and captive insurance programs. John regularly advises members of corporate boards and corporate officers on emerging liability risks and ways to improve their insurance coverage. He assists clients with insurance and indemnification issues in connection with corporate transactions by performing insurance due diligence, potential exposure and insurance recovery valuation and modeling, preparing risk transfer, insurance and indemnity provisions in stock and

asset purchase and sale agreements, and advising clients regarding insurance transfer and succession issues. John has negotiated special insurance programs and drafted insurance policies intended to cover unique and emerging risks, such as specialty environmental policies and transaction-specific programs. John regularly advises insurance risk managers on all aspects of insurance risk management, including annual insurance program and policy wording reviews, program structure, captives, specialty insurance coverages, analysis of emerging risks, and indemnification provisions. In addition, John is a frequent speaker and writer on insurance coverage issues. He currently serves on the Editorial Board of Insurance Law 360 and is leading a panel at the Risk Insurance Management Society (RIMS) Annual Conference called "E&O Insurance: Your Best Friend In The Economic Crisis."

FAKLER, Paul

King & Spalding LLP, New York
+1 212 506 2441
pfakler@mayerbrown.com

Featured in Intellectual Property (New York), Media & Entertainment: Litigation (New York)

Practice Areas: Paul Fakler advises and helps favorably resolve cases for companies in the streaming, broadcasting, media, software, and other industries to advance their business objectives. Paul offers clients representation guided by a rich understanding of the intersection between music (and other content), technology, and business. He frequently speaks and publishes on legal developments in these fields and has over twenty-five years of experience litigating seminal cases involving the application of copyright and related law to digital media. Although he helps clients with issues across many types of content, Paul has particularly deep experience resolving copyright issues relating to music, where clients operating at the cutting edge of technology require equally innovative legal representation. Paul offers creative solutions based on his deep understanding of copyright law and technology through counseling, government relations, and – when necessary – litigation. As an experienced copyright lawyer, former software developer and amateur musician, Mr. Fakler is also proficient in software copyright litigation and has been advising clients regarding copyright issues related to machine learning and artificial intelligence technologies for over a decade. He is one of the few lawyers in the country with extensive first-chair experience before the Copyright Royalty Board and other royalty rate setting venues.

FARR, Lucy W

Davis Polk & Wardwell LLP, New York
+1 212 450 40 26
lucy.farr@davispolk.com

Featured in Tax (New York)

Practice Areas: Lucy is a member of Davis Polk's Tax practice. She concentrates in the taxation of corporate finance, derivatives and structured finance, as well as on U.S. and

international tax planning for financial institutions. She has advised financial institutions and issuers in the development and execution of complex public and private financial products designed to achieve capital raising, hedging or other objectives. Lucy has also done significant work in bankruptcy and other restructuring matters and in representing investment funds. She is a Fellow of the American College of Tax Counsel. She is the Second Vice Chair of the Tax Section of the New York State Bar Association and has held multiple leadership roles in the ABA Section on Taxation.

FATALE, Alfred

Labaton Keller Sucharow LLP, New York
212-907-0884
afatale@labaton.com

Featured in Litigation (New York)

Practice Areas: Securities Litigation
Career: Alfred L. Fatale III is a Partner in the New York office of Labaton Keller Sucharow LLP. Leading one of the Firm's Securities Litigation teams, Alfred represents institutional investors in cases related to the protection of the financial markets and public securities offerings in trial and appellate courts throughout the country.

Professional Memberships: Alfred is an active member of the American Bar Association and the New York City Bar Association.

FEIRSTEIN, David B

Kirkland & Ellis LLP, New York
212-446-4861
david.feirstein@kirkland.com

Featured in Corporate/M&A (New York)

Practice Areas: David Feinstein is a corporate partner in the New York office of Kirkland & Ellis LLP, where he focuses on mergers and acquisitions, corporate and securities law matters, and corporate governance. He regularly represents public companies, private equity sponsors and private companies in a wide range of matters including mergers and acquisitions, leveraged buyouts, carve-out transactions, spin-offs and joint ventures. David is recognized in Chambers USA which states, "he is a superstar; he is incredibly smart and very efficient," and clients "appreciate his 'extraordinary attention to detail and ability to manage complicated issues and transactions.'" David has also been recognized by Law360, The Legal 500 and Super Lawyers for his corporate/M&A practice. David's clients include Accenture, Altiris, Celanese, Constellation Energy, EQT, NextEra Energy, Onex Partners, Stone Point Capital, and Wyndham, among others. David also teaches a class as an adjunct professor at NYU Law on negotiating corporate transactions.

Personal: New York University School of Law, J.D., 2005, magna cum laude; University of Pennsylvania, B.A., 2000

FELDMAN, Matthew A

Willkie Farr & Gallagher LLP, New York
(212) 728-8651
mfeldman@willkie.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Matthew A. Feldman is Chairman of the Firm and a member of the Executive Committee. For more than 30 years, Matt has played a major role in numerous complex chapter 11 cases and non-judicial restructurings, including both U.S. and cross-border matters. Matt is most often called upon by his clients to handle their most complex and contentious matters. He has a reputation as a dealmaker who is willing to litigate when necessary. He most often acts for debtors, fulcrum creditors, ad hoc groups and investors and has represented buyers and sellers of assets in bankruptcy totaling more than \$100 billion. In March 2009, Matt was recruited to serve as Chief Legal Advisor to the Obama administration's Task Force on the Auto Industry. This cabinet-level Treasury Department task force was assembled to help develop the overall strategy to restructure and recapitalize General Motors Corporation and Chrysler LLC, a strategy which resulted in the groundbreaking legal proceedings that implemented a comprehensive financial solution for both companies. The Auto Team conducted complex negotiations with all major constituents of both companies, including Fiat SpA (which acquired Chrysler), the United Auto Workers and major creditors of both auto makers under a compressed timeline set by President Obama.

Personal: JD, New York University School of Law, 1988. BA (magna cum laude), Tufts University, 1985. See: <http://www.willkie.com/professionals/f/feldman%2Dmatthew%2Da>

FELDMAN, Steven N

Latham & Watkins LLP, Los Angeles
212-906-1821
steve.feldman@lw.com

Featured in Litigation (New York)

Practice Areas: Steve Feldman, Global Chair of the firm's Complex Commercial Litigation Practice, represents clients as lead counsel in high-stakes litigation matters, and as a strategic advisor on litigation strategy, risk, and management. His track record of courtroom and arbitration wins includes obtaining complete jury and arbitration verdicts in his clients' favor on matters ranging from complex commercial disputes and challenging class actions, to trade secret theft and intellectual property disputes. Steve is also routinely recognized for being highly attuned to the business needs of his clients, which span some of the world's leading technology, consumer, fintech, biotech, and healthcare companies, as well as high-profile individuals. He currently serves as a board member of the Harvard Law School Alumni Association and the Association of Business Trial Lawyers. After graduating, cum laude, from Harvard Law School, Steve served as a law clerk to the Hon. Jacqueline H. Nguyen, US Court of Appeals for the Ninth Circuit.

FELTMAN, Joshua A

Kirkland & Ellis LLP, New York
+1 212 446 4804
joshua.feltman@kirkland.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Joshua Feltman is a debt finance partner in the New York office of Kirkland & Ellis LLP with a cross-disciplinary practice that sits at the intersection of finance and restructuring. He is a recognized leader in the field of liability management and has advised on some of the largest and most novel transactions in the space. His practice also focuses on acquisitions of leveraged entities in connection with in-court and out-of-court workouts. Josh received a B.A. in Social Studies magna cum laude from Harvard College in 1995, and an M.Phil. in Development Economics from Cambridge University in 1996. He completed a J.D. in 2002 magna cum laude at Harvard Law School, where he was an editor of the Harvard Law Review and a recipient of Harvard Law School's Sears Prize. Mr. Feltman is admitted to practice in the State of New York and the Southern and Eastern Districts of New York.

FERRI, Lisa M

Mayer Brown LLP, New York
+1 212 506 2340
lferr@mayerbrown.com

Featured in Intellectual Property (New York)

Practice Areas: Lisa M. Ferri is global co-chair of the firm's Intellectual Property practice and the Life Sciences group. She serves as lead trial and appellate counsel on behalf of high-profile companies in the pharmaceutical, biotechnology and medical device industries. Lisa is a seasoned and versatile litigator having tried high-stakes cases in federal courts across the country and the International Trade Commission, argued before the Patent Trial and Appeal Board (PTAB), and the Federal Circuit Court of Appeals. She has significant experience guiding companies through patent challenges under the Hatch-Waxman Act and Biologics Price Competition and Innovation Act (BPCIA). Lisa also advises companies and investors in the life sciences industry in transactions involving intellectual property including mergers and acquisitions, collaborations, joint ventures and other strategic commercial arrangements. She combines a litigator's perspective with intellectual property expertise to evaluate and identify both risks and opportunities for clients. For instance, Lisa recently provided intellectual property counsel to Bristol-Myers Squibb in its \$74 billion acquisition of Celgene.

FERTMAN, Jared

Willkie Farr & Gallagher LLP, New York
+1 212 728 8670
jfertman@willkie.com

Featured in Corporate/M&A (New York)

Practice Areas: Jared Fertman is a partner in the Corporate & Financial Services Department of Willkie Farr & Gallagher LLP in New York and Co-Chair of the Public Company Advisory Group. Jared focuses his practice on mergers

and acquisitions, private equity, venture capital and other complex corporate transactions. Jared regularly represents investors and corporations in connection with activist and governance matters, and has significant experience in restructurings, joint ventures and family office transactions.

Career: J.D., University of Pennsylvania Law School, 2006 B.A., Connecticut College, 2003 Clerk for the Hon. Legrome D. Davis of the United States District Court in Philadelphia See <https://www.willkie.com/professionals/f/fertman%2Djared>

Personal: University of Pennsylvania Law School, J.D., 2006, Connecticut College, B.A., 2003; See <https://www.willkie.com/professionals/f/fertman%2Djared>

FINCH, Andrew

Cravath, Swaine & Moore LLP, New York
+1 212 474 1494
afinch@cravath.com

Featured in Antitrust (New York)

Practice Areas: Andrew C. Finch is Co-Chair of Cravath's Antitrust Practice. An accomplished antitrust lawyer with extensive experience in both civil and criminal antitrust litigation and investigations, Mr. Finch previously served in the U.S. Department of Justice's (DOJ) Antitrust Division as Principal Deputy Assistant Attorney General and Acting Assistant Attorney General. He is regularly called upon by clients to handle critical antitrust litigation and investigations, as well as merger reviews for major transactions.

Career: Principal Deputy Assistant Attorney General, DOJ Antitrust Division (2017 - 2019); Acting Assistant Attorney General, DOJ Antitrust Division (2017); Counsel to the Assistant Attorney General in the Antitrust Division (2003 - 2005). University of Chicago Law School (J.D., 1997; High Honors); University of California, Los Angeles (M.A., 1994); University of California, Berkeley (B.A., 1991; Phi Beta Kappa; High Honors).

Personal: For more information: <https://www.cravath.com/people/andrew%2Dc%2Dfinch.html>

FINESTONE, Ben

Quinn Emanuel Urquhart & Sullivan, LLP, New York
+1 212 849 7341
benjaminfinestone@quinnemanuel.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Ben Finestone is co-head of the firm's Bankruptcy and Restructuring Group. He is ranked as a leading Bankruptcy / Bankruptcy Litigation individual by Chambers USA (2013 - 2025), named a Litigation Star and a National Practice Area Star [Bankruptcy] by Benchmark Litigation (2022 - 2025), a Leading Bankruptcy and Restructuring Lawyer (esp. Litigation) and a Leading Litigator by LawDragon (2022 - 2025), and a "Leading Partner" by Legal 500 (2023 - 2025). Ben has been repeatedly recognized in Law.com's "Litigator of the Week" publication, including for victories

against Citibank (Revlon) and concerning Sanchez Energy, BYJU's Alpha, Celsius Network, Oi, and Alta Mesa Resources. Clients remark: "he's phenomenal. Every-one is taken aback at how good he is." Ben is described as a "hugely respected practitioner" and "one of the smartest lawyers I have ever encountered" and "motivated to find creative ways to make arguments that get good results for clients", "strong under pressure", as well as "extremely commercial," possessing a "deft grasp of legal nuance along with a business person's commercial instinct" and a "unique capacity to distill issues quickly to their core in a way that really enables us to make thoughtful, informed, strategic decisions." When his clients' interests are threatened, however, Ben is "fearless and thoughtful", described as "good on his feet" and "one of the smartest bankruptcy litigators in the business." Most importantly for any lawyer, he "[g]enuinely cares about the outcomes for his clients." Prior to practicing law, Ben was a Certified Public Accountant and was a NASD Registered Representative in equity trading.

FINNEGAN, Kevin

Eversheds Sutherland (US) LLP,
Washington, DC

Featured in Insurance (New York)

Practice Areas: Kevin assists insurers, reinsurers and other financial services clients on a broad range of transactions and issues. Kevin has extensive mergers and acquisitions experience involving insurance and reinsurance, retirement services business, broker-dealers and investment advisers. He has helped clients structure, negotiate and complete a variety of transactions, including sales and acquisitions of insurance entities, reinsurance of blocks of insurance business, asset sales, non-control investments, company formations, capital raising and corporate restructurings. In addition to his transactional work, Kevin also regularly advises clients on compliance with state insurance regulations, including licensing requirements and filings under the state insurance holding company acts, and general corporate matters.

FLIMAN, Daniel

Paul Hastings LLP, New York
212 - 806 - 5601

danfliman@paulhastings.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Dan Fliman is a partner in the Financial Restructuring group at Paul Hastings and is based in the firm's New York office. With more than 20 years of experience navigating high-stakes reorganizations and related litigation, he represents creditors, committees, debtors and fiduciaries in their most complex recovery efforts, with a particular focus on credit-related disputes. He maintains a multifaceted practice that is equally weighted between courtroom advocacy and deal execution. On the transactional side, Dan leads matters involving complex capital structures, plan negotiations, multijurisdictional insolvencies, liability

management exercises and distressed acquisitions. On the litigation side, he represents clients in federal and state courts, with a focus on bankruptcy plan disputes and lawsuits involving contract enforcement, fraudulent conveyances, equitable subordination and breaches of fiduciary duties. This rare ability to shift seamlessly between transactional restructuring and contentious disputes allows him to approach every matter with the ideal skill set to achieve the clients' ultimate business objectives. Beyond his client work, Dan serves as global co-chair of talent development at Paul Hastings and sits on the board of directors of Friends of the Children New York. He is widely recognized for both transactional restructuring and bankruptcy litigation by Chambers, Legal 500, Benchmark Litigation and Turnarounds & Workouts. A strong believer in pro bono, he was honored at The Legal Aid Society's Pro Bono Publico Awards.

Personal: Emory University School of Law, J.D. Tufts University, B.A.

FLORACK, James A

Davis Polk & Wardwell LLP, New York
(212) 450 - 4165

james.florack@davispolk.com

Featured in Banking & Finance (New York)

Practice Areas: Jim is co-head of Davis Polk's global Sponsor Finance practice and is regularly recognized in legal industry surveys as among the very best finance lawyers in the United States for both domestic and cross-border transactions. He advises clients on a wide range of transactions, including leveraged and investment-grade lending, structured finance and high-yield debt offerings. He represents both financial institutions, including most of the largest banks in the United States, and major corporations across numerous industries. He also leads Davis Polk's Latin America finance practice. Clients call upon Jim in times of crisis or unique challenges. For example, he represented major financial institutions during the 2008 financial crisis and represented both airlines and the U.S. Treasury Department in financings under the 2020 CARES Act. He is widely recognized for his leadership in the field and has recently advised on many of the largest and highest profile financings in the market.

FLORES, Maggie

Kirkland & Ellis LLP, New York

Featured in Private Equity (New York)

Practice Areas: Maggie Flores is a corporate partner in the New York office of Kirkland & Ellis LLP. Maggie represents an extensive roster of clients ranging from blue chip public companies to leading private equity sponsors to prominent private companies who tap her for their most complex and transformative transactions, including structuring and negotiating domestic and international mergers, acquisitions and divestitures, leveraged buyouts, carve-outs, de-SPAC transactions, capital markets offerings, and other recapitalizations, restructurings and strategic transactions. She also counsels clients on a range of general corporate and securities law matters,

including corporate governance and fiduciary duties.

Personal: Indiana University Maurer School of Law, J.D., summa cum laude, First in Class, Order of the Coif; Princeton University, A.B., English, Certificate in Finance.

FLUMENBAUM, Martin

Paul, Weiss, Rifkind, Wharton & Garri-son LLP, New York

(212) 373 - 3191

mflumenbaum@paulweiss.com

Featured in Litigation (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2D-counsel/martin%2Dflumenbaum>

FLYNN, David P

Phillips Lytle LLP, Buffalo

716 847 5473

dflynn@phillipslytle.com

Featured in Energy & Natural Resources (New York), Environment (New York: Upstate), Environment (New York)

Practice Areas: David is the leader for Phillips Lytle's Environmental Law Practice Team, as well as co-leader for the firm's Energy and Renewables Team and its Cryptocurrency and Blockchain Team. His practice is concentrated in the areas of environmental law, energy and emerging technologies. With respect to environmental law, David concentrates on regulatory compliance, brownfield redevelopment and sediment remedial projects. He was involved in the first successful conversion of a former industrial brownfield into a modern manufacturing facility in New York State. In addition, David advises clients on business development issues and the regulation of energy before state and federal authorities. He also advises clients on the development and siting of renewable energy facilities, licensing of hydropower projects, hydrogen projects and energy storage facilities. Most recently, David is representing cryptocurrency firms on facility siting, regulatory and energy-related matters.

Career: Joined firm in 1987 and has been a Partner since 1997. Mr. Flynn serves as leader of the firm's Environmental Practice Team and Co-Leader of the firm's Energy and Renewables Industry Team. He is also the Co-Leader of the firm's Cryptocurrency and Blockchain Practice Team.

Professional Memberships:

American Bar Association, Section of Environment, Energy, and Resources (SEER), Environmental Transactions and Brownfields Committee, Infrastructure and Regulated Industries Section, Vice Chair 2009 - 2010; Bar Association of Erie County; Buffalo Law Review, Member, Publications Editor - 1987; Independent Oil & Gas Association; New York Solar Energy Industries Association; New York State Bar Association, Environmental Law Section

Publications: He regularly speaks on energy topics across New York State and has strong connections with major energy and energy-related organizations, including the American Council

on Renewable Energy (ACORE) and the Business Council of New York State.

FORREST, Katherine B

Paul, Weiss, Rifkind, Wharton & Garri-son LLP, New York

212 - 373 - 3195

kforrest@paulweiss.com

Featured in Artificial Intelligence (USA - Nationwide), Antitrust (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2D-counsel/katherine%2Db%2Dforrest>

FREEDMAN, David

Latham & Watkins LLP, New York

Featured in Real Estate (New York)

Practice Areas: David Freedman advises bulge bracket banks, asset managers, debt funds, and other institutional investors on all aspects of commercial real estate finance transactions. David guides clients through all aspects of real estate finance involving complex commercial properties across the US, including: - Loan origination and purchase - Sale and other disposition of senior and subordinate debt - Servicing and workout of distressed debt - Intercreditor and co-lending arrangements - Note-on-note back leverage facilities He also has experience in representing rating agencies in their collateral review of commercial mortgage-backed securities (CMBS) debt.

FREEDMAN, Shellie

Kirkland & Ellis LLP, New York

Featured in Technology (New York)

Practice Areas: Shellie Freedman is a partner in Kirkland's Technology & IP Transactions practice. She focuses her practice on complex transactions involving technology and intellectual property, including mergers and acquisitions, joint ventures and strategic alliances, collaboration agreements, IP licenses, outsourcing arrangements, cybersecurity and data privacy, and other strategic commercial contracts. Shellie has experience counseling clients in a broad range of industries, including healthcare & life sciences, consumer products, technology, financial services, insurance and media. Her clients include Eli Lilly, KKR, OpenAI, Blackstone and Universal Music Group, among others. Shellie's work has been recognized by The Legal 500 and Variety. Shellie is a trained scientist who holds a master's degree in molecular and cell biology. She was a law clerk in the U.S. District Court for the Southern District of New York.

Personal: Yale University (B.S.), University of California, Berkeley (M.S.), New York University School of Law (J.D.).

FREEMAN, Robert

Proskauer Rose LLP, New York

rffreeman@proskauer.com

Featured in Media & Entertainment: Corporate (New York)

Practice Areas: Robert E. Freeman is a partner in Proskauer's Corporate Department, co-head of the Technology, Media & Telecommunications Group and a member of the Sports Law Group. Rob began his career as an antitrust and intellectual property litigator before

transitioning to a corporate transactional attorney. For almost three decades, Rob has helped to structure and negotiate the transactions that shape the way consumers access and view content. Today, Rob leads a team of attorneys focused on media, sports, entertainment and technology transactions, representing clients such as Warner Bros. Discovery, Cox Communications, FanDuel, The Big Ten Conference, The Big 12 Conference, TMRW Sports, ForgeLight, Minute Media, Ziff Davis, Seminole Hard Rock Digital, 776 Management, X Games, League One Volleyball, and NFL Media, among many others. Rob's work for these clients includes a broad array of corporate transactions ranging from industry-specific mergers and acquisitions, minority and control investments, the negotiation of complex media and sports rights and content distribution agreements, and the creation of joint ventures, strategic alliances, and complex commercial licensing arrangements. Rob also has advised multiple clients on first-of-their-kind transactions related to sports betting. In addition, as recognized by Chambers USA, Rob has extensive experience in sponsorship, naming rights, licensing, endorsement and talent-related agreements. More recently, Rob has led the launch of emerging sports leagues such as TGL (initially a joint venture between TMRW Sports and PGA TOUR), the X Games League, LOVB (women's professional volleyball league) and ATHLOS (a proposed women's professional track league), which has included corporate structuring, team sales, media rights, arena development and leasing, and sponsorship. Other examples of Rob's work include representing Discovery in connection with its merger with Warner Media to form Warner Bros. Discovery, The Big Ten Conference and The Big 12 Conference in the negotiation of their media rights deals, ForgeLight LLC in its acquisition of a majority stake in Univision Holdings, Inc., the leading Hispanic media company in the U.S.; Discovery in its \$2 billion+ contractual joint venture with the PGA Tour to form "GOLF TV" and subsequent acquisitions of Golf Digest and Golf Channel Latin America; Cox Communications in the negotiation of all of its largest content acquisition and distribution deals, including with The Walt Disney Company, Paramount, NBCU, and FOX; and The Stars Group in its groundbreaking partnership with FOX Sports, which included the launch of sports betting platform FOX Bet and an equity investment by FOX of over \$240 million in The Stars Group. Rob is a frequent lecturer on sports, media, intellectual property, licensing, emerging technology, digital rights and sponsorship issues and is the editor of Proskauer's "Three Point Shot" sports e-newsletter. He is a longtime member of the Board of Directors of the T. Howard Foundation, whose mission is to increase diversity in the media and entertainment industries. Rob has also chaired the Golf Committee for the March of Dimes' annual golf outing in the NYC area.

FRIED, William R.

Herrick, Feinstein LLP, New York
12125921684
wfried@herrick.com

Featured in Real Estate (New York)

Practice Areas: Bill Fried is a partner and co-chair of the Litigation Department, where he focuses on complex commercial litigation, with an emphasis on construction and real estate disputes, trust and estate litigation, and business divorces. Bill's clients, which include financial institutions, corporations, real estate owners, sponsors, developers, contractors and construction professionals, rely on his tenacity and resourcefulness to successfully resolve even the most contentious disputes. He has significant experience counseling clients through the alternative dispute resolution process, either through negotiation, mediation or arbitration, and has substantial trial and appellate experience in state and federal courts. Real Estate and Construction Litigation Drawing on his extensive experience in construction, development, finance and investment, Bill frequently advises prominent members of the real estate industry, including owners, developers, financial institutions, sponsors, design professionals, construction professionals and condominium boards. Bill's clients benefit from Bill's aggressive representation of their interests in construction defect disputes, mechanics liens, breaches of contracts, professional malpractice, and a wide range of related matters. Complex Commercial Litigation Bill's commercial litigation experience is broad, and he is frequently called on to resolve high-profile disputes. Recently, Bill has advised sports memorabilia giant Lelands in the settlement of federal litigation involving NFL legend Jim Brown's 1964 championship ring, a real estate developer in the successful resolution of multi-state litigation stemming from the cancelled development of a \$2.5 billion W Hotel in Las Vegas, and a member of a prominent real estate family in a business divorce involving \$200 million in real estate assets. Private Clients Litigation High-net-worth clients and financial institutions also turn to Bill to resolve significant trust and estate disputes. He frequently advises clients on highly-charged will and trust contests, business and asset valuations, and Article 81 guardianship proceedings in New York State Supreme Court. Bill is also a member of the Board of Directors and General Counsel of the West Harlem Community Organization, Inc.

FRIEDLANDER, Nicole

Sullivan & Cromwell LLP, New York
1-212-558-4332
friedlandern@sullcrom.com

Featured in Privacy & Data Security (USA - Nationwide), Litigation (New York)

Practice Areas: White-collar criminal defense, internal investigations, regulatory enforcement proceedings, cybersecurity; Litigation; Artificial Intelligence; Digital Assets; Economic Sanctions & Financial Crime; FCPA & Anti-Corruption; Financial Services; National Security;

Privacy; State Attorney General Investigations & Litigation

Career: Nicole Friedlander is a partner in Sullivan & Cromwell's Criminal Defense and Investigations Group and Co-Head of both its National Security and Cybersecurity Practices. Ms. Friedlander represents clients in complex internal investigations, regulatory enforcement proceedings and criminal matters involving every aspect of white-collar crime, including fraud, bribery, theft of trade secrets, money laundering and health care matters. Ms. Friedlander also advises major corporations and Boards of Directors in cybersecurity matters. Ms. Friedlander joined the Firm in 2016 from the United States Attorney's Office for the Southern District of New York, where she was Chief of the Complex Frauds and Cybercrime Unit, and served for over eight years. As a federal prosecutor, Ms. Friedlander brought landmark, high-profile cases in both white collar crime and cybersecurity, and tried numerous successful cases to verdict.

Personal: New York University School of Law (J.D., 2001); University of Pennsylvania (B.A., 1998)

FRIEDMAN, Bryce L.

Simpson Thacher & Bartlett LLP, New York
+1-212-455-2235
bfriedman@stblaw.com

Featured in Insurance (USA - Nationwide), Insurance (New York)

Practice Areas: Head of Simpson Thacher's Insurance Litigation Practice and Co-Head of the Firm's Business Litigation Practice with a focus on complex commercial disputes, trials and arbitrations. A Fellow of the American College of Trial Lawyers. Represents the insurance and reinsurance industries in trials and arbitrations of coverage, trade practice and business disputes. Counsels boards of directors and C-suite executives on strategic concerns, governance issues, disputes and sensitive employee matters. Defends regulated companies, officers and directors against fraud allegations, including alleged False Claims Act violations and government investigations.

Career: Joined Simpson Thacher in 1999. Law Clerk for Hon. Shirley Wohl Kram, SDNY (1997 - 1999).

Personal: Columbia University (J.D., Harlan Fiske Stone Scholar, 1997); Dartmouth College (B.A., cum laude, 1994).

FRIEDMAN, Gary

Seyfarth Shaw LLP, New York
gfriedman@seyfarth.com

Featured in Labor & Employment (New York)

Practice Areas: Gary Friedman, a first-chair trial lawyer with more than 30 years of experience, is long recognized as one of the leading employment lawyers in the U.S. He regularly litigates high-profile class, collective and other complex actions in federal and state courts, is a leading lawyer in the restrictive covenant and trade secrets area, where he has handled cases involving more than 35 states' laws, and is frequently retained by boards of public and private companies

to advise and/or investigate high-stakes internal claims. Expertise includes: defending employers in discrimination and wage/hour class actions; litigating restrictive covenant/trade secrets cases nationwide; conducting and advising on internal investigations; and advising corporations, and their boards and HR teams, on sensitive employment matters, including whistleblowing and other claims of misconduct, discrimination and harassment. Notable clients include Bumble, Marsh McLennan, Lendlease Corporation, BDT & MSD Partners, CoStar Group, Warner Bros. Discovery, Bain & Co., Fanatics, Godiva, Apple, Epic Systems, Union Pacific, L3Harris, Ralph Lauren, Quantum Capital, Kroll, Schindler Elevator, Air Methods Corporation. **Personal:** Duke University (BA, magna cum laude); Georgetown University Law Center (JD; Law Review - The Tax Lawyer; Dean's List; Am. Jur. Award).

FRIEDMAN, Ted W

Eversheds Sutherland (US) LLP, Washington, DC

Featured in Tax (New York)

Practice Areas: Ted serves as national state and local tax counsel to many of the Fortune 100 and other industry-leading companies. Ted represents clients in state tax controversy, planning, policy and compliance matters in jurisdictions across the country. He assists with a wide range of issues involving income and franchise taxes, sales and use taxes, gross receipts taxes, property taxes and telecommunication taxes. Ted's clients span a variety of industries, including banking and financial services, e-commerce, technology and telecommunications. In addition to Ted's multistate practice, Ted helps companies from across the country address complex New York State and New York City tax issues, from audit through appellate litigation. Ted is active in the SALT community and frequently speaks on state tax topics in various forums, including the Tax Executives Institute's national and regional tax conferences, the Council on State Taxation's state tax conferences, the Bank & Capital Markets Tax Institute, the Wall Street Tax Association, and New York University's Institute on State and Local Taxation.

FRIESTEDT, Matthew

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York
+1 212 373 3128
mfriededt@paulweiss.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2Dcounsel/matthew%2Dm%2Dfriestedt>

FUKUDA, Ching-Lee

Sidley Austin LLP, New York
212-839-7364
cfukuda@sidley.com

Featured in Life Sciences (USA - Nationwide), Intellectual Property (New York)

Practice Areas: CHING-LEE FUKUDA is a reputable lead trial counsel with 27 years of experience in patent and trade secret litigation. She is the head of

Sidley's IP Litigation practice in New York and a member of the firm's Global Life Sciences Leadership Council. Ching-Lee has led teams to significant victories in federal district courts, and at the ITC, the PTAB, and the Federal Circuit, focusing on medtech, medical devices, electronics, software, and chemicals. Her successes include numerous jury and bench trial wins, as well as wins during preliminary injunction, and on appeal. She has appeared in more than 100 PTAB proceedings. In 2024, she was awarded "Patent Lawyer of the Year" by Women in Business Law Americas. She was three time shortlisted for "Litigator of the Year—New York" by Managing IP and twice award "Post-Grant Proceedings Attorney of the Year" by LMG Life Sciences. She has been a member of Law360's Intellectual Property Editorial Advisory Board, a member of ACI's Advisory Board for Women Leaders in IP Law, and Co-Chair of the Intellectual Property Committee for the National Asian Pacific American Bar Association. In 2023, Ching-Lee became a founding member of Lead Counsel Summit, a non-profit organization formed by women lead counsel to train and support IP litigators to help them master the courtroom, clients, and team skills needed to move into first-chair roles. Since 2022, she has been the author of the treatise, *Winning the Patent Damages Case*, published by Matthew Bender.

GADSON, Patrick

Sullivan & Cromwell LLP, New York
gadsomp@sullcrom.com

Featured in Corporate/M&A (New York)

Practice Areas: General Practice, Shareholder Activism Defense, Capital Markets, Corporate Governance, Crisis Management, Environmental, Social and Governance (ESG), Mergers & Acquisitions, Private Equity

Career: Patrick is Co-Head of Sullivan & Cromwell's Shareholder Activism practice, and a partner in the Firm's M&A Group. Patrick's principal areas of practice are private equity, mergers and acquisitions and shareholder activism. He also counsels senior management, boards of directors, investment managers and both private equity and strategic investors in a wide variety of complex business transactions, corporate governance matters, strategic investor relations and other special situations. His experience includes advising clients in connection with shareholder activism related investments, hostile takeovers, public and private M&A transactions, strategic minority investments and corporate capital investments. Over the past 10 proxy seasons, Patrick has led/co-led over 400 shareholder activism engagements. He regularly defends clients against high-profile shareholder activists such as Starboard Value, Elliott Management, Carl Icahn, Engaged Capital, Jana Partners, ValueAct Capital, Legion Partners, Corvex Management and D.E. Shaw & Co.

Personal: Columbia Law School, J.D., 2011 Cornell University, B.S., Industrial and Labor Relations, 2006

GAETA, Kirsten

Latham & Watkins LLP, New York

Featured in Insurance (New York)

Practice Areas: Kirsten Gaeta advises clients on a wide range of complex corporate transactions, particularly within the insurance sector. She has experience navigating: – Domestic and cross-border M&A involving insurance and other industries – Entity formation and licensing – Insurance-focused capital markets transactions – Insurer investments – Reinsurance and insurance coverage matters

GAGE, Kenneth W

Paul Hastings LLP, New York
312-499-6046

kennethgage@paulhastings.com

Featured in Labor & Employment (New York)

Practice Areas: Kenneth Gage is global co-chair of the Employment Law Department of Paul Hastings. He is based in the firm's New York and Chicago offices. He has over thirty years of experience as a trial lawyer, appellate lawyer and trusted counselor in employment law. He represents employers in a wide range of single-plaintiff and class/collective employment litigation matters – from pre-litigation advice through trials and appeals. His litigation experience includes defendants' verdicts in jury trials involving race, age, sex, and disability discrimination claims, retaliation claims and state common law claims, as well as numerous summary judgment rulings and injunction proceedings in restrictive covenant litigation matters. His jury trial experience includes a defendants' verdict in a certified class action. Ken has also successfully defended appeals in a variety of different employment litigation matters, in state and federal appellate courts across the country. Ken regularly advises clients on affirmative action, DEI and other programs that promote equal opportunity, as well as internal investigations. He has extensive experience representing employers in government investigations, including those by the EEOC, the U.S. Department of Labor and state and local human rights agencies. He regularly oversees privileged pay equity analyses, as well as other privileged quantitative reviews of employment practices designed to assess and mitigate legal risk.

Personal: University at Buffalo Law School, J.D. State University of New York Buffalo, B.A.

GALARDI, Gregg M

McDermott Will & Schulte, New York
+1 212 547 5847

ggalardi@mcdermottlaw.com

Featured in Bankruptcy/Restructuring (USA – Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Gregg M. Galardi is the Global Co-Head of the firm's Business Restructuring group. Over the course of his 30 years in legal practice, Gregg has represented several high-profile debtors, creditors, secured and unsecured lenders, and other stakeholders in and out of court on high profile complex chapter 11 restructuring

and international solvency matters across diverse industries. His practice encompasses all phases of restructuring proceedings, from prepetition planning and debtor-in-possession (DIP) financings through plan confirmation and emergence, as well as reorganizations, restructurings and turnarounds, and distressed asset sales. He also has extensive experience advising private equity sponsors and portfolio companies in liability management transactions, distressed mergers and acquisitions (M&A) and special situations.

GALLARDO, Eduardo

Paul Hastings LLP, New York
212.318.6993

Eduardogallardo@paulhastings.com

Featured in Corporate/M&A (New York)

Practice Areas: Eduardo Gallardo is co-chair of the Mergers & Acquisitions practice at Paul Hastings and is based in the firm's New York office. Eduardo has over 25 years of experience representing public company sellers and buyers, including boards of directors and special committees, in connection with mergers, acquisitions and takeovers, both negotiated and contested. He also represents public companies in connection with proxy contests, leveraged buyouts, spinoffs, divestitures, restructurings, recapitalizations, joint ventures and other complex corporate transactions. Eduardo has substantial experience in the technology, financial services, telecommunications, energy, real estate, healthcare and life sciences industries.

Personal: Columbia Law School, J.D. Cornell University, B.A.

GARCIA, Christopher L

Latham & Watkins LLP, New York
212-906-1309

christopher.garcia@lw.com

Featured in Litigation (New York)

Practice Areas: Christopher Garcia defends clients in their highest-stakes regulatory and criminal disputes. Leveraging his extensive experience as a federal prosecutor, Christopher helps companies, boards of directors, executives, broker-dealers, and investment advisers navigate: – Internal investigations – Securities class actions in state and federal courts across the US – Securities and corporate governance issues – Regulatory compliance Christopher was previously Chief of the Securities and Commodities Fraud Task Force in the US Attorney's Office for the Southern District of New York. In this role, he led all aspects of securities fraud investigations and litigation, including those The New York Times highlighted as underpinning "the government's widespread crackdown on insider trading on Wall Street." He has supervised the investigation and prosecution of more than 300 cases relating to corporate fraud, consumer fraud, insider trading, fraudulent investment schemes, and the Foreign Corrupt Practices Act (FCPA), including matters arising from the 2008 financial crisis. Christopher is a recognized as a thought leader in the academic and legal community. He served on Law360's 2020 Legal Ethics Editorial

Advisory Board and regularly speaks and writes on securities litigation, enforcement, and white collar topics, including cybersecurity, social media communications and related US Securities and Exchange Commission (SEC) disclosure issues, and anti-corruption enforcement. He has presented as a featured speaker at events coordinated by Bloomberg/Bloomberg BusinessWeek, the Practising Law Institute, the New York City Bar Association, the American Bar Association (ABA), the Financial Industry Regulatory Authority, the Securities Industry and Financial Markets Association, the SEC, and the US Department of Justice. Christopher serves as Chair of the New York Regional Committee of the ABA Criminal Justice Section's White Collar Crime Committee and as Co-Chair of the ABA Business Law Section's Securities Fraud Sub-Committee. He has also served as a member of the Federal Bar Council's Membership Committee and on the board of the Legal Aid Society of New York.

GARDNER, Jonathan

Labaton Keller Sucharow LLP, New York
212-907-0839

jgardner@labaton.com

Featured in Litigation (New York)

Practice Areas: Securities Litigation Alternative Dispute Resolution

Career: Jonathan Gardner serves as the Managing Partner of Labaton Keller Sucharow LLP and as a member of its Executive Committee. He is based in the Firm's New York office. With more than 30 years of experience, Jonathan serves as the Firm's Head of Litigation, overseeing all litigation matters, including the prosecution of complex securities fraud cases on behalf of institutional investors. He has played a pivotal role in developing the Firm's groundbreaking Alternative Dispute Resolution (ADR) Practice in response to the increasing use of mandatory arbitration clauses in consumer contracts.

Professional Memberships:

Jonathan is a member of the Federal Bar Council, New York State Bar Association, and Association of the Bar of the City of New York.

GATTA, James D

Goodwin, New York
212-459-7481

jgatta@goodwinproctor.com

Featured in Litigation (New York)

Practice Areas: James Gatta is a partner in Goodwin's Government Investigations and Enforcement and White Collar Defense practices and former co-chair of the firm's Healthcare practice. His practice focuses on representing US and multinational companies and individuals with respect to government and internal corporate investigations, white collar criminal defense, regulatory compliance and related civil litigation, and complex commercial litigation. Before joining the firm, James served as the Chief of the Criminal Division at the United States Attorney's Office for the Eastern District of New York (EDNY). In that role, James oversaw all of the EDNY's criminal in-

vestigations and prosecutions, including some of the nation's most significant corporate, securities and healthcare fraud, public corruption, foreign bribery, cybercrime, sanctions and export enforcement, international terrorism and organized and violent crimes cases. James served as an Assistant US Attorney in the EDNY for over a decade, where he held a number of leadership positions and handled a range of cases. As Chief of the EDNY's Public Integrity Section, James led a team of experienced federal prosecutors in investigations, prosecutions and trials involving corruption and white collar offenses, including those involving elected and appointed government officials, such as bribery and embezzlement as well as financial, honest services, campaign finance and tax fraud. Among other cases, he managed and led investigations that resulted in the convictions of New York State legislators and a sitting US congressman. James is an experienced courtroom advocate and has successfully tried several federal criminal trials and argued numerous federal criminal appeals. He also earned a number of awards and commendations for his work as a prosecutor. In 2017, he received an Executive Office of United States Attorneys Director's Award for Superior Performance as an Assistant US Attorney, and was named a "Prosecutor of the Year" by the Federal Law Enforcement Foundation in 2011. James previously served as a Lecturer in Law at Columbia University School of Law, where he co-taught a seminar on federal litigation. Before his tenure at the EDNY, James was an associate at Goodwin and represented individuals and entities in white collar criminal and regulatory matters. Earlier in his career, he was a law clerk to the Honorable Frank Maas in the United States District Court for the Southern District of New York. Prior to law school, James was a New York City Urban Fellow.

Personal: JD, Fordham University School of Law 2002; BA, Fordham College 1998 (summa cum laude, Phi Beta Kappa)

GATTO, Julia
Stephoe LLP, New York
+1 347 528 6714
jgatto@stephoe.com

Featured in Litigation (New York)

Practice Areas: White-Collar Defense | Independent & Internal Investigations | Crisis Management | Anti-Corruption/FCPA

Career: Julia Gatto, a former federal defender and accomplished trial lawyer, defends individuals and public and private companies in criminal matters and government investigations in federal and state courts and before regulatory agencies. A fierce advocate for her clients with more than two decades of experience on the defense side, Julia has litigated every aspect of the criminal process with advantageous results for her clients, including trial acquittals, pre-trial dismissals, strategic pleas, and favorable sentences. As an assistant federal defender in the Southern District

of New York, Julia defended nearly 1,000 individuals against a wide variety of criminal charges, including securities fraud, healthcare fraud, violations of the Foreign Corrupt Practices Act (FCPA), and public corruption. She was lead-counsel and on the trial team in some of the Federal Defenders of New York's most high-profile matters, and she secured complete defense acquittals in half of the cases she tried to verdict. In addition to her work on criminal representations, regulatory matters, and government investigations, Julia also assists her clients in civil disputes, particularly those headed to trial. She also helps navigate her clients through crisis management and other thorny legal problems.

Professional Memberships: Fellow, American College of Trial Lawyers Board Member, Federal Defenders of New York Board Member, New York Council of Defense Lawyers

GAYDA, Robert
Seward & Kissel LLP, New York
(212) 574-1490
gayda@sewkis.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Corporate Restructuring & Bankruptcy, Energy Finance Restructuring, Maritime and Offshore Restructuring, Digital Assets Group, Bankruptcy Litigation, Commercial Lease and Loan Restructuring Task Force, Financial Institution Risk Management.

Career: Robert J. (Bob) Gayda is a partner in Seward & Kissel's Corporate Restructuring & Bankruptcy Group. Bob represents creditors' committees, special committees, directors and officers, debtors, lenders, distressed asset purchasers and investors in restructurings, whether in or out of court. Bob has experience across a number of industries including retail, hospitality, pharma, crypto, financial services, energy, maritime/offshore, real estate, fintech and mass tort.

Professional Memberships: Bob serves on the board of directors of the Gladiator Project, a 501(c)(3) nonprofit corporation which supports brain cancer research and patients, particularly those afflicted with glioblastoma, as well as the board of the Rumson Education Foundation. He is a member of the Turnaround Management Association (NY) Golf Committee, the Maritime Bankruptcy and Insolvency Committee of the Maritime Law Association of the US, and a member of the Insolvency Section of the International Bar Association, the American Bankruptcy Institute, and the New York State Bar Association.

GEIER, Emily
Kirkland & Ellis LLP, New York
(212) 446-6429
emily.geier@kirkland.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Emily Geier is a partner in the Restructuring Group in Kirkland's New York office. Emily advises companies, distressed investors, private equity firms and funds on capital structure, liquidity and other strategic solutions across industries, including

liability management transactions, cross-border protocols, out-of-court exchanges and restructurings, and bankruptcy proceedings. Emily has advised clients in some of the largest and most complex restructurings in recent years. Representative matters include Energy Future Holdings, Toys "R" Us, Nordic Aviation Capital, Bed Bath & Beyond, Express, Aearo Technologies, C&J Energy, Maxcom Telecommunications, Sungard AS, Jason Industries, Southcross Holdings and Pier 1 Imports. Emily also advises boards of directors and senior management on fiduciary duties and corporate governance. Emily was selected by the American Bankruptcy Institute for its 2024 list of "40 under 40 – Emerging Leaders in Insolvency Practice." Emily was named one of Law360's five "Rising Stars" in Bankruptcy for 2024 and was recognized by Turnarounds and Workouts as a 2023 "Outstanding Young Restructuring Lawyer."

Career: Emily serves as a part-time lecturer at The Wharton School of the University of Pennsylvania teaching the course "Corporate Restructuring."

Personal: University of Chicago Law School, J.D.; University of Kansas, B.A., Economics; B.A., Political Science, summa cum laude.

GELFAND, Joshua S
Troutman Pepper Locke LLP, New York
Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Josh advises clients on the compensation, benefits, and employment-related aspects of domestic and international merger, acquisition, and finance transactions for companies and private equity clients. He also assists clients with the design, implementation, and administration of equity and incentive compensation plans, including carried interest and "phantom" carried interest plans, the negotiation of executive employment, severance, and other compensation arrangements, and public disclosures relating to executive compensation.

GENGEL, Gary P
Latham & Watkins LLP, New York
212-906-4690
gary.gengel@lw.com

Featured in Environment (New York)

Practice Areas: Gary P. Gengel, Global Co-Chair of the Environment, Land & Resources Practice, represents companies in key environmental matters including major transactions, natural resource damage claims, site investigation and remediation, and toxic tort litigation. Gary's experience spans a number of industries including defense, automotive, chemicals, electronics, pulp and paper, food manufacturing, and other industrial sectors. He has worked with every EPA Region and more than 20 of the states, in addition to virtually all of the other federal agencies having regulatory authority on environmental matters, including the US Army Corps of Engineers, the Department of Defense, the US Fish and Wildlife Service, the Department of Justice, and the Department of Interior. He has represented clients at almost 200

sites across the country, including both counseling and negotiation roles, and both defensive and offensive litigation. Gary is a Regional Reporter Vice Chair of the American Bar Association, Section of Environment, Energy and Resources, Superfund & NRD Committee. He formerly served as the firm's Local Chair of the Environment, Land & Resources Department and Global Co-Chair of the Environmental Regulation & Transactions Practice.

GHAVI, Amir
Paul Hastings LLP, New York
00000000000000
amirghavi@paulhastings.com

Featured in Artificial Intelligence (USA – Nationwide), Technology (New York)

See under Nationwide for profile.

GIGANTE, Evandro C
Proskauer Rose LLP, New York
egigante@proskauer.com

Featured in Labor & Employment (New York)

Practice Areas: Evandro is the go-to employment litigator and counselor when clients face their most challenging, bet the reputation claims, or want to develop policies and practices that mitigate legal risk. As an award-winning partner in the Labor & Employment Law Department, member of Proskauer's Employment Litigation group, and co-head of the Counseling, Training & Pay Equity group, he represents clients on a variety of labor and employment matters, including allegations of sexual harassment, race, gender, national origin, disability and religious discrimination. In addition, Evandro handles restrictive covenant matters, including non-compete, non-solicitation and trade secret disputes. Evandro also counsels employers through the most sensitive employment issues, including matters involving employer diversity, equity and inclusion initiatives. With a focus on discrimination and harassment claims, Evandro has extensive experience defending clients before federal and state courts. He tries cases before juries and arbitrators and routinely represents clients before administrative agencies such as the Equal Employment Opportunity Commission, as well as state and local human rights commissions. Evandro often draws on his extensive litigation experience to help clients avoid the courtroom by effectuating positive change in the workplace through impactful anti-discrimination and harassment training, as well as robust employment policies. Working in a wide range of industries, Evandro has experience representing clients in professional services, including law firms, financial services, including private equity and hedge funds, higher education, sports, media, retail, and others. Evandro also advises charter schools and other not-for-profit organizations on labor and employment matters on a pro bono basis.

GIUFFRÀ JR, Robert J
Sullivan & Cromwell LLP, New York
+1 (212) 558-3121
giuffrar@sullcrom.com

Featured in Litigation (New York)

Practice Areas: Litigation; Bank Regulatory; Bankruptcy Litigation; Broker-Dealer; Commercial Real Estate; Commodities, Futures & Derivatives; Congressional Investigations; Consumer Financial Services; Corporate Governance; Corporate Governance Litigation; Criminal Defense & Investigations; Crisis Management; FCPA & Anti-Corruption; Financial Services; General Practice; Healthcare & Life Sciences; Insurance; Intellectual Property & Technology Litigation; International Arbitration and Global Dispute Resolution; National Security; Products Liability & Mass Torts; Securities & Commodities Investigations Practice; Securities Litigation; Sports & Entertainment; Supreme Court and Appellate; Tax Controversy

Career: Robert Giuffra is Co-Chair of Sullivan & Cromwell and a partner in the Firm's Litigation Group. He has served on Sullivan & Cromwell's Management Committee since 2007. Mr. Giuffra joined the Firm in 1989 after serving as a law clerk to Chief Justice William Rehnquist of the U.S. Supreme Court and to Judge Ralph Winter of the U.S. Court of Appeals for the Second Circuit. He focuses on "bet-the-company," securities, white-collar criminal, product liability, commercial, insurance, banking and tax litigation. For over 25 years Mr. Giuffra has represented prominent corporations and individuals in their most challenging civil and criminal cases, including at jury and bench trials, and on appeal in federal and state courts around the United States, before arbitration panels, and in investigations involving the U.S. Department of Justice, the SEC, the EPA, the Department of Homeland Security, U.S. and non-U.S. bank regulators, the U.S. Congress, all fifty State Attorney Generals, and the Internal Revenue Service. He regularly advises senior executives and boards of directors in internal governance matters. Mr. Giuffra is currently National Coordinating Counsel for Volkswagen in its recent diesel-related matters. Mr. Giuffra has participated in litigations and government investigations arising out of the financial crisis, the bankruptcy of Enron, the restructuring of MBIA, the accounting fraud at HealthSouth Corporation, and specialist trading on the New York Stock Exchange. He has represented many of the world's leading financial institutions, including Allianz, ABN AMRO, Bank of America, The Bank of New York, Barclays, BNP Paribas, CIBC, Citigroup, Goldman Sachs, HSBC, ING, JP Morgan, Merrill Lynch, Morgan Stanley, Natixis, RBC, RBS, Société Générale, UBS and Wachovia. His corporate clients have included Biovail, Boeing, Cablevision, Computer Associates, DISH Network, Enbridge, Ericsson, Exxon, Grupo Mexico, Kinross, Kohl's, McKesson, Oxford Health Plans, Philips Electronics, Porsche, Tenaris, Tudor Investment Corporation, United-Health Group, and Vornado Realty Trust. He has also represented the Republic of Argentina, Société Nautique de Genève, the two-time defender of the America's Cup sailing trophy, the New York Giants and Jets NFL teams, and a major univer-

sity. His individual clients have included CEOs, lawyers and senior government officials. Mr. Giuffra has served in all three branches of the U.S. Government. In addition to his judicial clerkships, he served as Chief Counsel of the U.S. Senate Committee on Banking, Housing and Urban Affairs 1995 – 1996 and was a primary drafter of the Private Securities Litigation Reform Act of 1995, as well as in the White House. He has also been appointed by governors of both political parties to serve in New York State government, including on the New York State Commission on Public Integrity, New York State Ethics Commission and, while at Sullivan & Cromwell, as a Special Assistant District Attorney, County of New York. He frequently speaks on securities class actions, government and internal investigations, and corporate governance, including at Yale Law School, Harvard Law School, Stanford Law School, Harvard Business School, the Wharton School and the University of Chicago Law School. He has testified before the U.S. Senate Judiciary Committee and participated in many hearings of the U.S. Senate Banking Committee.

Professional Memberships: Mr. Giuffra has been a leader of the Bar. In 2017, Chief Justice John Roberts appointed him to serve on the Standing Committee on Rules of Practice and Procedure of the U.S. Courts. He has served as President of The Federal Bar Council, on the New York State-Federal Judicial Council, the New York State Commercial Division Advisory Council, the Magistrate Judge Selection Panel for the SDNY, New York's Permanent Commission on Access to Justice, Commission to Reimagine the Future of New York's Courts, the New York Commission on Attorney Discipline, and the Board of Editors of New York Law Journal. He is also the Chairman of the Board of Advisors of the Yale Law School Center for the Study of Corporate Law, Chair of the Board of the Historical Society of the New York Courts, Chairman of the American Swiss Foundation, Vice President of the Supreme Court Historical Society, a member of the advisory board of the RAND Center for Catastrophic Risk Management and Compensation, a member of the advisory board of the Institute of Judicial Administration at NYU School of Law, and a Trustee of the Citizens Budget Commission.

Personal: Yale Law (JD, 1987); Princeton (AB, 1983); Judicial clerk for Chief Justice William H. Rehnquist, United States Supreme Court, (1988 – 1989) and The Honorable Ralph K. Winter, United States Court of Appeals, Second Circuit, (1987 – 1988).

GLADNEY, Zachry
Alston & Bird LLP, New York
zach.gladney@alston.com

Featured in Tax (New York)

Practice Areas: Zach concentrates his practice on complex state tax controversy in jurisdictions across the country and sophisticated corporate restructurings. Zach's experience includes high-profile litigation, administrative proceedings,

and representation for audits and compliance obligations. He also has extensive experience advising clients on multibillion-dollar corporate acquisitions, dispositions, and spinoffs.

GLENN, Andrew
Glenn Agre Bergman & Fuentes LLP,
New York
+1 212 970 1601
aglen@glenngre.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Andrew is one of the nation's leading restructuring lawyers and a veteran first-chair trial lawyer. He frequently combines those skills to the benefit of his clients, using litigation as leverage to maximize creditors' recoveries in bankruptcy proceedings or other contexts. As a client described in Chambers & Partners research, Andrew is "someone who would run through a brick wall for his clients." His creative approach to high-stakes disputes has created unexpected value, including in the bankruptcy of Hertz Global, where he orchestrated an unprecedented deal providing shareholders with a payout of \$8 per share. Andrew has been involved in several of the most notable restructurings in recent decades, including those of Puerto Rico and Hertz Global. Beyond his vast experience leading restructuring transactions, he frequently acts as lead counsel in bankruptcy litigation, commercial litigation, and litigation involving issues of corporate governance. He has particular experience representing parties victimized by fraudulent behavior. At Glenn Agre Bergman & Fuentes, Andrew heads the Bankruptcy and Restructuring group, which advises clients on all matters related to distressed situations, insolvency, and bankruptcy. The group's matters often involve competing secured and unsecured creditors, complex restructurings, and contested inter-creditor issues. Before co-founding Glenn Agre, Andrew was a partner at Kasowitz Benson Torres and an associate at Debevoise & Plimpton.

GLUECKSTEIN, Brian
Sullivan & Cromwell LLP, New York
(212) 558 - 4000
gluecksteinb@sullcrom.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Litigation; Bankruptcy Litigation; Restructuring; International Arbitration & Global Dispute Resolution; Liability Management & Capital Solutions
Career: Brian Glueckstein is a partner in the Firm's Litigation Group. His practice focuses on bankruptcy litigation and complex commercial litigation, as well as restructuring matters. Mr. Glueckstein has experience handling adversary proceedings, contested matters, and all aspects of both debtor and creditor representations in bankruptcy proceedings. Mr. Glueckstein has experience representing clients in commercial litigation in both federal and state courts, as well as in regulatory investigations before federal and state agencies. He also has experience representing the special li-

gation committee of a board of directors conducting internal investigations.

Personal: New York University School of Law, J.D., (2003); Cornell University, B.S., (2000)

GOLDBERG, Adam J.
Latham & Watkins LLP, New York
212 - 906 - 1828
adam.goldberg@lw.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Adam Goldberg advises creditors, secured creditors, acquirers, financing sources, and companies in all facets of the restructuring and reorganization process, with a particular focus on complex cross-border matters. Adam combines creative financing structures and bespoke legal strategies to navigate clients' largest and most complicated restructuring situations. His work encompasses financing structures for troubled businesses, acquisitions of distressed assets, chapter 11 reorganizations, debt-to-equity conversions, distressed exchanges, and sovereign restructurings. Adam's expansive transactional work has involved diverse industries, including the oil and gas, retail, shipping, aviation, power, manufacturing, and automotive sectors. Adam brings particular experience in cross-border insolvencies, having steered a number of the world's most notable international matters in recent years. He developed his focus on cutting-edge, multijurisdictional matters by working in the firm's Dubai office for more than 15 months and working closely with Latham's global team on a daily basis. Adam regularly advises on diverse areas of public interest law and is a former member of Latham's Pro Bono Committee. He is also a member of the firm's Ethics Committee and Opinions Committee.

GOLDBERG, Daniel P
Holwell Shuster & Goldberg LLP, New York
1 646 837 5154
dgoldberg@hsgllp.com

Featured in Litigation (New York)

Practice Areas: Daniel P. Goldberg brings nearly 30 years of experience and a deep knowledge of the hedge fund, banking, and retail industries to a trial practice focused on disputes relating to commercial contracts, financial instruments, business torts, partnership disputes, bankruptcy, and commercial leases. Dan is regularly engaged by clients mid-litigation to try or close out their cases. In two different cases with more than \$1 billion at stake, Dan has been called in during the late stages to resolve massive putback actions. In one, for Bank of New York Mellon, he and his team at Holwell Shuster & Goldberg quickly won two key appeals, forcing the defendant into favorable settlement discussions. The second involved the historic Lehman Brothers bankruptcy, where both U.S. Bank and Wilmington Trust pulled HSG in late as lead trial counsel on their RMBS claims. After several weeks of trial in the U.S. Bankruptcy Court for the Southern District of New

York, Dan and the HSG team secured a \$2.4 billion award against Lehman Brothers. His engagements, including the representation of Royal Bank of Canada in connection with the Enron bankruptcy and securities class action litigation arising from it, have taken him to trial and appellate courts throughout the country, including in New York, Delaware, California, Pennsylvania, Connecticut, Massachusetts, Florida, Ohio, Indiana, Colorado, New Jersey, Nevada, Washington, Illinois, and Arkansas; he also has handled arguments and arbitrations in foreign jurisdictions. His work has resulted in numerous published opinions on commercial law issues, both at the federal and state court levels.

Career: Before co-founding HSG in 2012, Dan was a litigation partner at White & Case and then at Kasowitz. He also clerked for the Hon. Sondra Miller of the New York Supreme Court, Appellate Division, Second Department.

Professional Memberships: Dan is a Past Secretary to the Committee on Second Circuit Courts for the Federal Bar Council.

Personal: An avid sailor, Dan currently sits on the Advisory Board of Hudson River Community Sailing, a charitable organization that helps underserved New York City youth become leaders and achieve academic success through sailing education.

GOLDBERG, Steven H
BakerHostetler LLP, New York
212-589-4219
sgoldberg@bakerlaw.com

Featured in Corporate/M&A (New York)

Career: Steven Goldberg, cited by clients in Chambers USA as a "master legal technician", is the leader of the firm's national Mergers and Acquisitions team and the Business Leader for the New York office, as well as a member of the firm's Policy Committee. Steven is widely recognized as one of the leading M&A lawyers in the country. He practices primarily in transactions, private equity, SPACs, joint ventures and strategic investments. For more than 25 years, he has represented both publicly traded and privately held companies in transactional and securities matters in a number of industries.

GOLDBERGER, Alon
Dechert LLP, Philadelphia

Featured in Banking & Finance (New York)

Practice Areas: Alon M. Goldberger is a partner in Dechert's global finance practice. Mr. Goldberger focuses on complex finance transactions, representing agents, lenders, public and private borrowers, private equity sponsors and their portfolio companies, business development companies and other providers (bank and non-bank) of senior and subordinated debt financing. Mr. Goldberger's experience includes advising on first and second lien revolving and term loan credit facilities, asset-based and cash-flow based lending, acquisition financing, unitranche credit facilities, refinancings, recapitalizations and both in-court and out-of-court restructurings. He has extensive experience acting for

clients across business structures and industries, including banking, retail, energy, hospitality, entertainment and technology.

GOLDMAN, Ethan
Davis Polk & Wardwell LLP, New York
1 212-450-4523
ethan.goldman@davispolk.com

Featured in Tax (New York)

Practice Areas: Ethan is a part of Davis Polk's Tax practice. He advises clients on federal income tax matters related to a variety of transactions, including U.S. and cross-border mergers, acquisitions, joint ventures, financings, partnership investments, restructurings and spinoffs. Ethan also regularly advises private equity sponsors and other private fund managers on tax matters relating to the formation and operation of private investment funds, as well as secondary transactions. He has also represented clients in connection with tax controversy matters before the Internal Revenue Service and the U.S. Tax Court.

GOLDMAN, Rachel
Bracewell LLP, New York

Featured in Litigation (New York)

Practice Areas: Rachel Goldman is a commercial litigator with over 25 years of experience in federal and state courts, at the trial and appellate levels, and in both domestic and international arbitration proceedings. She represents clients in various sectors, including renewable and conventional energy, construction and infrastructure, finance and private equity. Her practice focuses on complex commercial litigation, including projects and construction disputes, breach of fiduciary duty and fraud claims, securities and bankruptcy litigation. Rachel's practice also includes challenges to government action under the Commerce, Takings and Supremacy Clauses, and First Amendment and libel actions. In addition, she is actively involved in the firm's compliance and mentorship matters.

Career: Rachel is a co-chair of Bracewell's environmental, social and governance practice and also co-chair of the firm's pro bono committee.

Professional Memberships: New York Bar Association

Personal: JD, Northwestern University School of Law, 1997; BA, Tufts, 1993

GOLDNER, Saren
Eversheds Sutherland (US) LLP, New York
1 212 389 5063
sarengoldner@eversheds-sutherland.com

Featured in Tax (New York)

Practice Areas: Saren focuses her practice on international tax, insurance, reinsurance and insurance tax issues. This includes insurance characterization, structuring of non-US operations, captive insurance companies, reinsurance facilities and swaps, investor tax issues in non-US insurance companies and other insurance specific tax issues, including state taxation of insurance companies and insurance premiums. She advises on public and private securities offerings, including securitizations, catastrophe bonds and other insurance-linked

structures, as well as the structuring of international insurance operations, including the application of tax treaties, US trade or business issues, withholding tax, FET, FATCA, CFC, PFIC and other tax issues arising as a result of cross-border operations. She also advises on the formation and operation of captives and cell companies and tax exempt issues. Prior to joining Eversheds Sutherland (US), Saren served as a judicial clerk for the Honorable Herbert L. Chabot at the United States Tax Court.

GOLDSTEIN, Jason
Gibson, Dunn & Crutcher LLP, New York
(212) 351-5298
jgoldstein@gibsondunn.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Jason Zachary Goldstein is a partner in the New York office of Gibson Dunn and a member of the firm's Business Restructuring and Reorganization and Liability Management and Special Situations Practice Groups. Jason represents ad hoc lender and noteholder groups, strategic investors, asset managers, hedge funds, private equity funds, and companies across a host of in court and out of court transactions. Jason has extensive experience structuring and implementing liability management transactions, recapitalization transactions, distressed exchanges, amend-and-extend transactions, and various in court financings. In addition to structuring and implementing these complex transactions, Jason advises on litigation strategy with respect to liability management transactions.

Career: Jason joined Gibson Dunn as an associate in 2016 and became a partner in 2021, having worked as a corporate law and restructuring associate at another law firm. During law school, he interned at the United States Department of Justice in the Office of the United States Trustee.

Personal: JD, University of Virginia, 2012; Bachelor of Arts, University of Virginia, 2009

GOLDSTEIN, Jayme
Paul Hastings LLP, New York
1(212) 318-6404
jaymegoldstein@paulhastings.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Jayme Goldstein is the co-chair of the Paul Hastings Financial Restructuring group and is based in the firm's New York office. A nationally recognized leader in distressed situations, he is renowned for his innovative strategies, strong negotiation skills and consistent delivery of exceptional outcomes in high-stakes, complex restructuring matters. Jayme's clients — including hedge funds, private equity firms, asset managers, banks, companies and investors — turn to him for guidance on maximizing value. He has deep experience representing ad hoc groups, debtors, asset purchasers and other key stakeholders in Chapter 11 proceedings, out-of-court workouts,

financings, liability management exercises, litigation and distressed mergers and acquisitions across a broad range of industries.

Personal: Cornell Law School, J.D. Brown University, B.A.

GOLDSTEIN, Sandra C
Kirkland & Ellis LLP, New York
1 212 446 4779
sandra.goldstein@kirkland.com

Featured in Litigation (New York)

Practice Areas: Sandra Goldstein is a litigation partner in Kirkland's New York office. She has a broad litigation practice, with a particular focus on securities, M&A, and commercial disputes. Her clients have included 3G Capital, Barnes & Noble, Constellation Brands, CrowdStrike, Grubhub, Honeywell, IBM, J. Crew, Novartis, Pitney Bowes, Qualcomm, Starwood Hotels, Target, United Airlines and Xerox. Sandra represents clients, including corporations and their boards, in all manner of securities litigation—stock drop class actions, shareholder derivative suits, litigation demands—often securing pretrial wins, including a major summary judgment victory in a multibillion-dollar securities fraud class action lawsuit. She has also regularly represented clients in contemplated or hostile transactions, with a cumulative value of hundreds of billions of dollars and has aided clients in navigating complex corporate governance issues. Sandra is lead courtroom counsel, winning dozens of favorable decisions after oral argument at both the trial and appellate court levels concerning dispositive motions, motions for preliminary injunctions and expedited discovery. She also routinely advises boards, in house counsel and company executives on litigation and corporate governance considerations at various stages of a deal, in collaboration with the Firm's transactional attorneys.

Career: Previously Cravath's Head of Litigation (2010 – 2016) and Litigation Managing Partner (2005 – 2010).

Personal: NYU Law School, J.D.; Barnard College, B.A., summa cum laude.

GOODMAN, Carol M
Herrick, Feinstein LLP, New York
Featured in Labor & Employment (New York)

Practice Areas: – Employment Counseling & Risk Management – Employment Litigation – Workplace Anti-Harassment/Anti-Discrimination Training – Internal Investigations – Executive Compensation, Benefits & ERISA

Career: Carol Goodman is the co-chair of Herrick's Litigation Department, chair of the firm's Employment Practice and a member of the Firm's Executive Committee. Carol is a complex commercial litigator with a sub-specialty in employment law. She advises public and private companies in all aspects of employment law. Carol defends employers against the full range of federal and state employment claims. Her experience includes litigation at the trial and appellate level in state and federal courts, arbitration venues, and before authorities such as the EEOC, NYSDHR, NYCCHR, JCOP and

FINRA. Carol works with in-house legal teams and HR professionals to navigate sensitive or 'crisis' situations, including complaints of harassment, whistleblower claims and governmental investigations. Carol designs and conducts harassment and discrimination prevention training for companies, their BODs, executives, managers and/or staff. She performs employment policy reviews which include a full assessment to ensure that they are compliant with current laws and regulations. Carol regularly develops and provides guidance on compensation arrangements, severance packages, releases and exit incentive programs.

Professional Memberships: – Fellow, Litigation Counsel of America.

Publications: <https://www.herrick.com/carol-m-goodman/publications/>
Personal: <https://www.herrick.com/carol-m-goodman/>

GOODMAN, Corey

Davis Polk & Wardwell LLP, New York
Featured in Tax (New York)

Practice Areas: Corey is a member of Davis Polk's Tax practice. He advises corporations and private equity firms on a broad spectrum of federal income tax matters, including U.S. and international mergers and acquisitions, joint ventures, spinoffs, bankruptcy reorganizations, refinancings, and cross-border and internal restructurings.

GOODWIN, Ellen M

Alston & Bird LLP, New York
 +1 212 210 9447
ellen.goodwin@alston.com

Featured in Real Estate (New York)

Practice Areas: Ellen has guided her clients through intricate commercial real estate finance matters for almost 30 years. She concentrates her practice on commercial real estate finance. She has represented investment banks, commercial banks, funds, and insurance companies on a variety of loan transactions for both securitizations and portfolios, including construction loan financings, loan syndications and participations, co-lending and senior/subordinate arrangements, and mezzanine finance. Ellen's experience extends to the workout, restructuring, and foreclosure of both securitized and portfolio mortgage loans, and she has extensive experience working with special servicers. She represents both sellers and purchasers of whole loans, subordinate debt, and mezzanine loans.

Career: Fellow of the American College of Real Estate Lawyers; frequent speaker for the Practising Law Institute, New York State Bar Association, New York City Bar Association, ACREL, and International Council of Shopping Centers.

GOSWAMI, Sharonmoyee

Cravath, Swaine & Moore LLP, New York
 +1-212-474-1928
sgoswami@cravath.com

Featured in Intellectual Property (New York)

Practice Areas: Sharonmoyee Goswami focuses her practice on intellectual property, antitrust and other litigation involving complex technical and scientific

issues, including those surrounding artificial intelligence and emerging machine learning technologies. She represents companies and individuals in all stages of litigation, from pre-complaint investigation through appeal, and routinely practices before the Federal Circuit and Patent Trial and Appeal Board (PTAB). With an "exceptional ability to parse complex legal and scientific details, translating them into arguments that resonate with judges, opposing counsel, and stakeholders alike," Ms. Goswami draws on her extensive expertise to help companies address legal issues that arise during product development and commercialization. (The Legal 500 US) Ms. Goswami regularly leads patent infringement litigation across various industries—including life sciences, technology and financial services—and has deep experience in intellectual property strategy and management. In recognition of this work, IAM Patent 1000 points to her "exceptional command of the law, technical dexterity, intellect and positivity." The publication has also noted that she is "extremely strategic and detail-oriented and knows how to position cases to maximise chances of success."

Career: New York University School of Law (J.D., 2012; Order of the Coif; magna cum laude); Princeton University (B.S.E., 2009).

Personal: For more information: <https://www.cravath.com/people/sharonmoyee%2Dgoswami.html>

GOTTlieb, Joseph R.

Sidley Austin LLP, New York

Featured in Insurance (New York)

Practice Areas: JOSEPH GOTTLIEB represents insurance companies, financial institutions, and investors in a broad range of transactions involving the insurance industry. Joe has extensive experience advising issuers and underwriters in insurance securitizations, such as catastrophe bond and reinsurance sidecar transactions and other insurance-linked securities. His practice also involves insurance company mergers and acquisitions, capital markets and other insurance and reinsurance transactions.

GRASSO, James R.

Phillips Lytle LLP, Buffalo
 716-847-5422
jgrasso@phillipslytle.com

Featured in Labor & Employment (New York: Upstate)

Practice Areas: A seasoned labor and employment attorney with over three decades of experience representing employers, Jim defends employers in both state and federal courts and before state, federal and local governmental agencies, and counsels employers on traditional union labor law issues. From discrimination and harassment claims to collective bargaining negotiations, he is known for finding creative and practical solutions to his clients' labor and employment matters. Whether in the courtroom, before an administrative agency or at the negotiating table, Jim's focus is on achieving the most cost-effective and beneficial result for his

clients. In addition to handling litigation in court, Jim regularly defends employers in matters before the U.S. Equal Employment Opportunity Commission (EEOC), New York State Division of Human Rights, New York City Commission on Human Rights, Occupational Safety and Health Administration (OSHA), and the U.S. and New York State Departments of Labor. Representing clients in collective bargaining negotiations, handling labor arbitrations, advising clients on day-to-day collective bargaining agreement administration, and defending clients before the National Labor Relations Board (NLRB) is also a large part of Jim's practice. Many clients also rely on Jim's experience for practical advice on managing day-to-day employment issues, such as disciplining and terminating employees, providing reasonable accommodations, severance agreements, and wage and hour compliance.

Career: Joined firm in 1990 and became Partner in 2000. Jim is currently the firm's General Counsel.

Professional Memberships: American Bar Association, Labor & Employment Law Section, Equal Employment Opportunity Committee, Litigation Section; Bar Association of Erie County, Labor & Employment Committee; Buffalo Niagara Human Resource Association; Employment Law Committee; Labor and Employment Relations of WNY; New York State Bar Association, Labor & Employment Law Section, Trial Lawyers Section; Society for Human Resources Management.

GRASSO, Laurie

Hunton Andrews Kurth LLP, New York
 (212) 309-1060
lgrasso@hunton.com

Featured in Real Estate (New York)

Practice Areas: Co-chair of the firm's global real estate practice, Laurie represents real estate private equity funds, companies, institutional REITs, lenders, developers, investors, and other property owners in all aspects of commercial real estate transactions, including acquisitions and dispositions, developments, financings, portfolio transactions, preferred equity investments, workouts, leasing, and real estate joint ventures. Her work touches all asset classes, including office, multifamily, mixed-use, affordable housing, hospitality, life sciences, industrial, retail, and condominium. Laurie also has an active capital markets and fund practice, representing investors in joint venture transactions and sophisticated fund and tax structures. As an accomplished dealmaker, Laurie guides her clients in some of the highest profile real estate transactions in the country, becoming a trusted member of their business. As an industry leader, she's dedicated to the community, serving as co-chair and founding member of She Builds, a committee of Rebuilding Together NYC, and is a member of both the Project Destined Advisory Board and Bisnow's Power Women Steering Committee. Her leadership and impact are regularly recognized by industry publications, including recently being named

Commercial Observer's Power 100 list for the third time, as well as by Crain's in their "Notable Women in Law" listing, and their "Notable in Real Estate" listing.

GRAULICH, Timothy

Davis Polk & Wardwell LLP, New York
 +1 212 450 4639

timothy.graulich@davispolk.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Tim heads Davis Polk's international restructuring practice. He has deep experience in U.S. and cross-border restructurings, including in Bermuda, Brazil, Canada, Cayman Islands, Chile, China, Curaçao, England, Hong Kong, Ireland, Italy, Japan, Luxembourg, New Zealand, the Netherlands, Mexico and Mongolia. He has represented public and private companies, agent banks and lenders, acquirers and hedge funds in connection with prepackaged and traditional bankruptcies, out-of-court workouts, DIP and exit financings, bankruptcy litigation and section 363 sales. He has represented public and private companies, agent banks and lenders, acquirers and hedge funds in connection with prepackaged and traditional bankruptcies, out-of-court workouts, DIP and exit financings, bankruptcy litigation and section 363 sales. He is an INSOL Fellow, co-chair of the USA/Canada/Caribbean Regional Committee of the International Insolvency Institute, and the co-chair of the Insolvent Financial Institutions Subcommittee of the Insolvency Section of the International Bar Association.

GRAY, Keisha-Ann

Proskauer Rose LLP, New York
 (212) 969-3855
kgray@proskauer.com

Featured in Labor & Employment (New York)

Practice Areas: Keisha-Ann G. Gray is a distinguished first-chair trial lawyer and litigator with a proven track record of securing significant victories in federal and state courts, including jury trials, for organizations facing high-stakes, reputational-risk claims. She is a member of Proskauer's seven-person Executive Committee, an award-winning partner in Proskauer's Labor & Employment department, co-chair of the Workplace Investigations practice group, co-chair of the Employment Trial practice group, and a leader of the department's DEI Compliance Group. With over 25 years of experience, Keisha-Ann is the go-to advisor when navigating issues related to discrimination, harassment, and DEI risk prevention. Her "real talk" approach provides clients with practical, actionable business-related solutions to today's most complex workplace challenges. Before joining Proskauer, Keisha-Ann served as an Assistant United States Attorney in the Eastern District of New York and as a federal law clerk in the U.S. District Court for the District of Puerto Rico. The breadth of her experience and background in federal government coupled with her tenure in private practice as a Big Law partner and

employment litigator gives her the unique ability to meaningfully connect with diverse groups. This quality enables her to advocate effectively both in and out of the courtroom for her clients. As a result, Keisha-Ann is also frequently called upon to conduct high-profile investigations. Because of her unique and varied skill set, clients routinely engage Keisha-Ann to personally handle their most sensitive matters which, due to her involvement, often result in non-public, confidential resolutions – precisely the mandate of many of her clients. However, when litigation is unavoidable, her courtroom skills are widely recognized – so much so that the effectiveness of her cross-examinations has been reported in the press – a fact that underscores her formidable skill at trial. Keisha-Ann enjoys giving back to the community and profession by serving on the Mayor's Advisory Committee on the Judiciary and the Magistrate Judge Selection Panel for the Eastern District of New York. She also sits on the Board of the Federal Bar Council and the Eastern District Association. In addition, she co-chairs the Federal Bar Council's Employment Litigation Committee and actively mentors junior attorneys.

GRECO, Christopher
Kirkland & Ellis LLP, New York
212 446 4734
cgreco@kirkland.com

Featured in Bankruptcy/Restructuring (USA – Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Chris Greco is a partner in the Restructuring Practice Group of Kirkland & Ellis. He represents companies, sponsors and investors in complex liability management, financings, recapitalizations, restructurings and other special situation transactions. For nearly two decades, Chris has advised clients on some of the largest stressed and distressed situations in the energy, retail, healthcare, entertainment, media, education, technology, transportation, and global engineering and construction industries. Some of his representative matters include Northvolt AB, HONX, McDermott International, Wheels Up Experience, BayMark Health, Candle Media, Casper Sleep, Wahoo Fitness, Service King Paint & Body, MultiPlan, QualTek Services, Center for Autism and Related Disorders, David's Bridal, Acosta, BJ Services, Mood Media, Alltech, RGIS, Premiere Global Services, Destination Maternity, Exco Resources, Ultra Petroleum Corp., Answers Corporation, Things Remembered, Hovensa, Cengage Learning, Caesars Entertainment Operating Co., Revel, Kerzner, ION Media Networks, Muzak, Global Aviation, and WR Grace.

Professional Memberships: Co-Chair, Kirkland & Ellis Firmwide Recruiting Committee; Executive Committee of the Law Board of Visitors, Wake Forest University School of Law; Board of Trustees, Catholic Charities of New York
Personal: Wake Forest University School of Law, J.D., cum laude, Order of

the Coif, 2007; Villanova University, B.S., cum laude, 2004.

GREENBLATT, Joshua
Kirkland & Ellis LLP, New York
1 212 446 4869
josh.greenblatt@kirkland.com

Featured in Bankruptcy/Restructuring (New York), Litigation (New York)

Practice Areas: Josh Greenblatt is a litigation partner in the New York office of Kirkland & Ellis. Josh represents private equity and other investment firms, corporations, partnerships and individuals in complex commercial litigation, arbitration and regulatory proceedings. Josh has extensive experience counseling clients in high-stakes business disputes, complex liability management transactions, restructurings, M&A matters, corporate governance issues and investigations. His clients have included TPG; Blackstone; BC Partners; Altamont Capital; Pegasus Capital; WeWork; Cineworld; Neiman Marcus; J.Crew Group; Coupang Inc.; Kindred Healthcare; Freescale Semiconductor; Greenoaks Capital; Social+Capital; The Jordan Company; MBIA; Oaktree Capital; Brightstar Capital Partners; Bain Capital; and KKR. Josh has been repeatedly recognized for his litigation work by Chambers USA, Benchmark Litigation, The Legal 500 US, Super Lawyers and Lawdragon, with Chambers stating that Josh "represents a strong choice for private equity sponsors, corporates and individuals seeking expertise in complex business disputes, restructurings and securities litigation."

Career: Former partner at Kasowitz Benson Torres LLP.

Personal: Boston University of Law, J.D., cum laude; Cornell University, B.A., magna cum laude

GREENBLATT, Nicole L
Kirkland & Ellis LLP, New York
(212) 446-4664
nicole.greenblatt@kirkland.com
Featured in Bankruptcy/Restructuring (USA – Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Nicole represents debtors, creditors and investors in all aspects of complex corporate restructurings and special situation investments, acquisitions and liability management transactions. She represents public and private company clients in multijurisdictional and cross-border matters across multiple industries and has led debtors and plan sponsors through several high-profile Chapter 11 cases, including At Home, Franchise Group, Inc., Invitae, Sientra, Lannett, Murray Energy, Town Sports, Lakeland Tours, Quorum Health, Garrett Motion, Payless, Caesars Entertainment, Sbarro, OGX, Physiotherapy Associates, Reader's Digest, Tronox, United Retail Group and Armstrong World Industries.

Professional Memberships: Chair Board of Directors, Her Justice. Leadership Council Co-Chair, Tina's Wish.

Personal: Fordham University School of Law, J.D., cum laude, Order of the Coif, 2002; University of Michigan, B.B.A., Economics, with distinction, 1999.

GREENE, Douglas W
BakerHostetler LLP, New York
(212) 847-7090
dgreene@bakerlaw.com

Featured in Litigation (New York)

Practice Areas: Doug Greene leads BakerHostetler's firmwide Securities and Governance Litigation team. Doug is one of the most experienced and successful securities and governance litigators in the U.S. He defends and counsels clients in securities class actions, shareholder derivative actions, shareholder challenges to mergers and acquisitions, SEC investigations and internal investigations. Doug has focused his practice exclusively on such cases for more than 30 years and is one of only a handful of full-time practitioners nationwide. He has handled hundreds of securities and corporate governance litigation matters, defending companies of every size and industry – from aerospace giant Boeing to innovative beverage manufacturer Jones Soda. Securities and governance litigation can be frustrating – it accuses good people of doing bad things. Doug is devoted to helping clients through it as quickly and comfortably as possible. His defense emphasizes his clients' honesty and good faith, defending the truth of what they said and their intent to do and say the right thing. He doesn't rely on technicalities or gotchas.

Professional Memberships: National Association of Corporate Directors, Northwest Chapter -- Advisory Board Member (2012 to present) -- Cyber Security Event, Co-Chair (2014) Securities Reform Act Litigation Reporter: Board of Advisors (2008 to present) Washington State Bar Association: Securities Committee Member (2003 to present) PLUS D&O Content Advisory Team (2019 to present) D&O Liability Conference, American Conference Institute: Co-Chair (2014 to 2015) Asian American Bar Association of New York

GREENE, Mark I
Cravath, Swaine & Moore LLP, New York
01 212 474 1150
mgreene@cravath.com

Featured in Corporate/M&A (New York)

Practice Areas: Mark I. Greene is the Head of Cravath's Corporate Department and the Leader of the Firm's International Practice. His practice focuses on mergers and acquisitions, corporate governance and securities matters, including advising on cross-border and domestic transactions, private equity deals, complex restructuring transactions, proxy fights, takeover defense and hedge fund activism. Mr. Greene also regularly serves as a trusted advisor to boards of directors, founders and senior business leaders on strategic matters, governance matters, crisis management and risk mitigation issues.

Career: University of Pennsylvania (JD, 1993); Cornell University (BA, 1989)

Personal: For more information: <https://www.cravath.com/people/mark%2Di%2Dgreene.html>

GRINGER, David
WilmerHale, Washington, DC
212-230-8864
david.gringer@wilmerhale.com

Featured in Antitrust (New York)

Practice Areas: David Gringer is a nationally recognized trial lawyer with a distinguished record of success in antitrust, false advertising, and complex civil litigation. Mr. Gringer is known for his unique and powerful combination of aggressive advocacy, deep substantive knowledge, and strategic judgment. Clients and market commentators describe David to Chambers USA as "a go-to antitrust lawyer for difficult cases," "a really strategic thinker," and someone who "doesn't back off." Drawing on his experience at the U.S. Department of Justice's Antitrust Division, Mr. Gringer has prevailed on behalf of the firm's clients in their most complicated and meaningful antitrust cases, with victories on numerous motions to dismiss, at class certification, summary judgment, and in several high-profile trials. Mr. Gringer is also one of the very few antitrust lawyers to have successfully tried cases to judgment for the government, private plaintiffs, and defendants, and is part of an even smaller group to have done so in both cases brought under Section 7 of the Clayton Act and Sections 1 and 2 of the Sherman Act. Recent or ongoing representations include Meta, Google, Tesla, the University of Pennsylvania, Intuit, and Coinbase. Mr. Gringer has also successfully represented clients at trial in false advertising and related litigation and mass arbitrations against State Attorneys General, claimants and private class plaintiffs; and in investigations by multistate groups of Attorneys General and the FTC's Bureau of Consumer Protection. Here too, he is one of the few lawyers to have successfully taken cases against the government to trial, securing trial victories for firm clients in federal and state courts. He also routinely handles other complex civil cases, including those involving trade secrets, the Lanham Act, and other federal and state statutes. Mr. Gringer previously was a "rising star" by the The New York Law Journal as someone "in a leadership role who achieved impressive results." And Law360 named him a "rising star" on their global list for his experience with "massive cases on both sides of the courtroom." He has been recognized with accolades from Litigation Daily numerous times, including for a significant antitrust victory on a motion to dismiss, defeating class certification in what would have been the largest class action in U.S. history, and for his defeat of a request for preliminary injunction against the FTC. Earlier in his career, Mr. Gringer served as a trial attorney at the U.S. Department of Justice Antitrust Division in many of the department's highest-profile matters, including as a member of the division's winning trial teams in U.S. v. H&R Block—at the time the division's first successful challenge to a merger in more than eight years—the e-books price-fixing litigation, and writing the division's litigation complaints in

U.S. v. Anheuser-Busch and U.S. v. U.S. Airways. In 2013, Mr. Gringer received an Assistant Attorney General Award of Distinction for his contributions on U.S. v. H&R Block, U.S. v. BlueCross Blue Shield of Michigan, and the proposed and the later abandoned 3M/Avery merger, among others. Mr. Gringer began his legal career as a law clerk to the Honorable Michael Boudin of the US Court of Appeals for the First Circuit. Before practicing law, he worked in political campaign management.

Personal: JD, Columbia Law School, 2008 James Kent Scholar (2006 – 2008); Articles Editor, Columbia Law Review; Finalist, Stone Honors Moot Court Competition; Alexander Hamilton Fellow BA, History, University of Pennsylvania, 2003 summa cum laude

GROSSI, Anthony

Sidley Austin LLP, New York
+1 212 839 5782
AGROSSI@SIDLEY.COM

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: ANTHONY GROSSI advises all stakeholders in connection with special situations, including both in- and out-of-court liability management transactions and broader restructurings. His experience includes top-tier large, multi-national, and complex representations in chapter 11 cases and out-of-court restructuring transactions.

GRUBER, Aaron

Cravath, Swaine & Moore LLP, New York
+1 212 474 1456
agruber@cravath.com

Featured in Corporate/M&A (New York)

Practice Areas: Aaron M. Gruber is Co-Head of the Global Mergers and Acquisitions Practice. He focuses his practice on mergers and acquisitions, activist defense, corporate governance and general corporate matters. Mr. Gruber's clients have included Alcoa, the Aquarion Water Authority, Assisted Living Concepts, Axalta, Barrick Gold, BDT, Biogen, Biovail Pharmaceuticals, Cigna, Corvea, Cowen, Deutsche Börse, Element Financial, Eurazeo, Evolent Health, Future Standard, Hapag-Lloyd, Hearst, KION Group, Knorr-Bremse, The Linde Group, Novartis, NRG Energy, RELX Group, RWE, Ulta Beauty, Unilever, Viatrix and Vista Outdoor.

Career: Stanford Law School (JD; Order of the Coif); University of Cambridge (MPhil; Gates Cambridge Scholar); Yale College (BS, summa cum laude)

Personal: For more information: <https://www.cravath.com/people/aaron%2Dm%2Dgruber.html>

GRUBMAN, David

Sidley Austin LLP, New York
david.grubman@sidley.com

Featured in Corporate/M&A (New York)

Practice Areas: DAVID GRUBMAN co-leads Sidley's global M&A practice. He has more than 25 years of experience representing clients in complex and high-stakes transactions and activist defense matters. He advises Fortune 500 companies and private equity funds on a wide range of strategic transactional and cor-

porate governance issues. His practice encompasses public company mergers and tender offers, private company acquisitions and divestitures, multifaceted cross-border transactions, capital raising, and corporate governance matters. David represents companies across industry sectors, including chemicals, cosmetics, manufacturing, metals and mining, health care, technology, media, energy, packaging, and hospitality. He also regularly advises management and boards of directors in connection with corporate governance matters, fiduciary duty matters, activist shareholders, and activist defense matters.

GRUENSTEIN, Benjamin

Gruenstein Law PLLC, New York
(212) 379 - 4910
Bgruenstein@gruensteinlaw.com

Featured in Litigation (New York)

Practice Areas: Benjamin Gruenstein serves as a trusted advisor to companies, boards of directors and senior executives navigating their most consequential legal challenges in the areas of government and internal investigations, regulatory enforcement, white-collar criminal defense and complex civil litigation.

Career: Before launching Gruenstein Law, Ben spent 14 years as a partner at Cravath, Swaine & Moore, where he was a founding member of the firm's Investigations and Regulatory Enforcement Practice. In that role, he represented companies and executives in investigations and litigation involving securities and accounting fraud, money laundering, healthcare fraud, trade sanctions, theft of trade secrets, the Foreign Corrupt Practices Act and the False Claims Act. He also routinely advised companies and their boards of directors on corporate governance and regulatory compliance. Ben is a first-chair trial lawyer, who has tried numerous cases as a federal prosecutor and in private practice. He also regularly argues cases in federal courts of appeals, and recently argued a case before the U.S. Supreme Court. Ben has been recognized as a leading lawyer by Chambers USA for White-Collar Crime & Government Investigations, named a "National Star" by Benchmark Litigation and selected by Lawdragon as one of the "500 Leading Lawyers in America." Clients and peers have praised Ben as "highly esteemed," "the most strategic lawyer I've ever worked with" and "known for his strategic acumen, meticulous approach and dedication to achieving the best possible outcomes for his clients." Others have noted that he "brings an exceptional amount of intellect to his cases and is strategically on point," and has "impeccable judgment" and "total command of the facts of a case." Another has described Ben's "professionalism, effectiveness, intelligence, legal expertise and bedside manner" as "unparalleled," stating that he "went above and beyond anything I or any board member had ever experienced." Before joining Cravath, Ben served from 2002 to 2008 as an Assistant U.S. Attorney in the Criminal

Division of the U.S. Attorney's Office for the Southern District of New York. He is a summa cum laude graduate of Harvard College and a magna cum laude graduate of Harvard Law School, where he was an editor of the Harvard Law Review. After law school, he clerked on the U.S. Court of Appeals for the District of Columbia Circuit for Judge Stephen F. Williams and on the U.S. Supreme Court for Justice David H. Souter.

Personal: For more information: <https://www.gruensteinlaw.com/the%2Dfounder>

GRYGIEL, Michael

Foley Hoag LLP, New York
518 - 689 - 1406
mrgygriel@foleyhoag.com

Featured in First Amendment Litigation (USA - Nationwide), Media & Entertainment: First Amendment Litigation (New York)

Practice Areas: Michael J. Grygiel is a partner and chair of Foley Hoag's First Amendment and Media practice. Michael's practice focuses on media and First Amendment law, particularly in defending media organizations and entertainment companies against news-gathering and publication-related claims such as defamation, copyright infringement and invasion of privacy matters. He also represents clients in Lanham Act, trade secret and Internet-related litigation and counsel. Michael has represented media/entertainment and other clients in bet-the-company litigation in defamation, invasion of privacy, and other matters and has also represented media clients in litigation involving applications for access to civil and criminal court proceedings and records, including freedom of information law cases in both federal and state courts. Michael has represented clients in state and federal courts across the country, including New York, California, Delaware, Florida, Illinois, Massachusetts, Michigan, Kentucky, Pennsylvania, Tennessee, Texas and Utah. In addition to his experience in private practice, Michael served as Assistant General Counsel at the University of Vermont in Burlington and as Director of the Arthur Levitt Public Policy Center at his alma mater, Hamilton College. Michael holds an adjunct faculty appointment at Cornell Law School where he teaches in the First Amendment Clinic, and also serves as the personal attorney for several prominent professional athletes.

GUGEL, Helen

Ropes & Gray LLP, New York
+1 212 596 9398
Helen.Gugel@ropesgray.com

Featured in Litigation (New York)

Practice Areas: Helen Gugel is a sought-after counselor on all aspects of high-stakes internal and government-facing investigations and related complex litigation. A partner in Ropes & Gray's litigation & enforcement practice, Helen represents public and private entities, executives and boards of directors in a wide range of civil and criminal matters. Helen frequently handles high-profile matters relating to market misconduct or potential violations of

federal securities and commodities laws before the U.S. Department of Justice, Securities and Exchange Commission, Commodity Futures Trading Commission, and self-regulatory organizations such as the Financial Industry Regulatory Authority, among others. She also works with clients to anticipate and mitigate compliance risk. Helen co-leads the firm's digital assets, crypto and blockchain taskforce and was recently recognized as one of the Top 20 U.S. Power Women in Crypto by Citywealth. She is also co-author of a leading practitioner's guide on commodities and futures enforcement published by Bloomberg. Helen also co-leads the firm's sensitive investigations practice, conducting internal and independent investigations into allegations of serious wrongdoing, including unlawful or unethical business practices, workplace harassment and other misconduct. She is known for her ability to navigate complex and sensitive issues with the highest level of integrity and professionalism. Although many of her representations are confidential, Helen had a leading role in the independent investigation commissioned by the U.S. Olympic and Paralympic Committee into Larry Nassar's abuse of elite athletes, which resulted in a detailed public report. Helen maintains a robust pro bono practice focused on criminal defense and criminal justice reform, in which she draws on her experience as a Special Assistant District Attorney in Kings County. She currently serves on the Board of Directors of the Legal Aid Society of New York and Indego Africa. In addition, Helen serves as a Steering Committee member of R&G Insights Lab, a Financial Times award-winning differentiated solution for corporate governance and risk in complex business environments. Prior to joining Ropes & Gray, she clerked for the Honorable Shira A. Scheindlin in the Southern District of New York and worked with several nonprofits in India, Nepal, and Rwanda focused on empowering women.

GUPTA, Vishal

Step toe LLP, New York
vgupta@step toe.com

Featured in Intellectual Property (New York)

Practice Areas: Patent | Patent Litigation | Post-Grant Proceedings | Intellectual Property

Career: Vishal Gupta is the co-chair of Steptoe's Life Sciences practice. He focuses on complex patent litigation, inter partes reviews, IP transactions and strategic counseling in a wide range of technologies including small molecule pharmaceuticals, biologics and medical devices. Vishal is a seasoned Hatch-Waxman and biologics patent litigator who has served as lead counsel before district courts, the PTAB and the Federal Circuit. Vishal has handled numerous high-value bench trials, jury trials, remedies proceedings and IPRs. He also has extensive experience leading large teams through all pretrial, trial and appellate case phases. Vishal's cases have involved blockbuster treatments for

various cancers, cardiovascular disease, diabetes, HIV/AIDS, opioid addiction, cosmetics and ophthalmic conditions. Specializing in IP transactions, Vishal has negotiated a wide variety of deals including licenses, royalty arrangements, mergers, acquisitions, collaborations and supply arrangements. He additionally has deep expertise in pharmaceutical case settlements, including negotiating launch triggers, authorized generic terms, REMS services agreements and volume limitations. Vishal also leads due diligence and strategic counseling efforts.

Professional Memberships:

Leadership Council on Legal Diversity Fellow American Intellectual Property Law Association New York Intellectual Property Law Association South Asian Bar Association of New York

HAAS, Michael J

Latham & Watkins LLP, New York
(212) 906-1304
michael.haas@lw.com

Featured in Real Estate (New York)

Practice Areas: Michael Haas represents private equity firms, real estate asset managers, public companies and REITs, and private real estate companies in sophisticated, market-defining transactions. A widely recognized leader in real estate private equity and finance, Michael helps market-shaping private capital clients successfully navigate their most complex deals in the United States and internationally. He brings broad experience across a range of asset classes, including: single family rental (SFR), multifamily housing, industrial and logistics facilities, senior housing, retail, office, and data centers. Michael's work includes: – Mergers, acquisitions, and dispositions – Joint ventures – Financials – Workouts and restructurings, including in relation to distressed assets Drawing on more than 25 years of experience, Michael delivers strategic and creative advice to clients. In particular, he leverages his in-depth market knowledge and vast network of connections to help clients achieve their business objectives. Michael plays an active leadership role in numerous community organizations and nonprofits. He currently serves on the board of the Bassler Leadership Council for the Bassler Center for BRCA at Penn Medicine's Abramson Cancer Center. Michael is a recipient of the Tree of Life Award, the highest humanitarian award given by the Jewish National Fund, and has been honored by the Bassler Center. He is a current member of the International Council of Shopping Centers.

HALL, Richard

Cravath, Swaine & Moore LLP, New York
+1 212-474-1293
rhall@cravath.com

Featured in Corporate/M&A (New York)

Practice Areas: Richard Hall is a partner in Cravath's Corporate Department and serves as the Head of Cravath's Mergers and Acquisitions Practice for EMEA. His practice focuses on mergers and acquisitions, corporate governance and matters relating to activist defense.

Career: Harvard Law School (LLM, 1988); University of Melbourne (LLB, with Honors, 1986; BComm, with Honors, 1984)

Personal: For more information: <https://www.cravath.com/people/richard%2Dhall.html>

HALPRIN, Peter

Haynes and Boone, LLP, New York
212-835-4878
Peter.Halprin@haynesboone.com

Featured in Insurance (New York)

Career: Peter A. Halprin is a partner in the Insurance Recovery Practice Group in Haynes Boone's New York office. Peter is well-known for his work with high-value claims concerning issues such as business interruption, cybersecurity and wrongful death suits. Over the course of his career, Peter has arbitrated, litigated, and mediated claims recovering hundreds of millions of dollars in insurance proceeds, involving a broad range of insurance policies, including Boiler & Machinery, Builder's Risk, Cast Insurance, Commercial Crime, Cyber, Directors & Officers (D&O), Employment Practices Liability (EPL), Errors & Omissions (E&O), Event Cancellation, Fidelity, General Liability (GL), Inland Marine, Kidnap & Ransom (KKR), Marine Cargo, Media Liability, Performance Disruption, Pollution Legal Liability (PLL/EIL), Products Liability, Property, Reps & Warranties (R&W), Technology E&O, Trade Credit, and Workers' Compensation.

HAMILL, John

BAL LLP, New York
212-351-4504
jhamill@ebglaw.com

Featured in Immigration (New York)

Career: John is a Partner in BAL's New York office, focusing on corporate clients with a range of immigration-specific issues and challenges. He secures employment-based nonimmigrant and immigrant visas for employees of large multinational corporations. John provides strategic immigration support for clients across numerous industries, including healthcare, financial services, transportation and insurance. He has extensive experience dealing with complex immigration compliance matters, immigration program management and creating immigration solutions during corporate restructuring events. As an active member of BAL's Pro Bono Committee, John has volunteered for several years with Kids in Need of Defense (KIND), a preeminent nongovernmental organization dedicated to providing legal and other protections to refugee and migrant children. He is a member of the American Immigration Lawyers Association and has served as co-chair for the New York Chapter's Consular Practice Committee. John is a father of four children, and he spends his weekends at baseball practices, dance recitals and all the extracurriculars that make up a busy schedule. Learn more about John: bal.com/people/john-d-hamill/

Professional Memberships: American Immigration Lawyers Association

HAMMEL, Jeff G

Latham & Watkins LLP, New York
(212) 906-1260
jeff.hammel@lw.com

Featured in Litigation (New York)

Practice Areas: Jeff Hammel is Co-Chair of Latham & Watkins' New York Litigation & Trial Department, and previously served as Global Co-Chair of the firm's Securities and M&A Litigation Practice for 10 years. He regularly represents Fortune 500 and other public companies, financial institutions, and officers and directors in their highest-stakes litigation matters. He was named as a 2025 MVP for Securities by Law360 and has also been recognized repeatedly in The American Lawyer's "Litigator of the Week" columns and other publications. In 2025, Jeff received significant media attention for winning three complete motions to dismiss in three separate securities class actions in three different courts in one day. "Latham & Watkins Attorney Pulls a 'Hat Trick,' Winning Three Cases in One Day," New York Law Journal, Mar. 31, 2025. He is also co-author of a definitive treatise on securities litigation, Federal Securities Litigation, 3d Edition, 2015.

HAMMERMAN, David

Latham & Watkins LLP, New York
212.906.1398
david.hammerman@lw.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: David Hammerman advises clients on all aspects of out-of-court restructurings, bankruptcies, and special situations, with a particular emphasis on representing private credit lenders, private funds, and distressed investors. A leader in the private credit restructuring space, David leverages 20 years of experience and a practical approach to represent creditors, shareholders, sponsors, purchasers, financing sources, and distressed companies in all facets of the restructuring and reorganization process, including extensive work on out-of-court workouts. He helps clients navigate: – Financing structures for troubled businesses – Acquisitions of distressed assets – Chapter 11 reorganizations – Debt-to-equity conversions – Distressed exchanges He also advises boards of directors and senior management of financially troubled companies on a range of issues, including fiduciary duties and corporate governance. David's expansive transactional work has involved diverse industries, including oil and gas, healthcare, chemicals, gaming, coal, retail, and manufacturing. He also regularly represents clients in cross-border matters. And has advised on out-of-court restructurings of multiple Native American casinos. David co-leads the firm's Bankruptcy Opinion Practice and serves on the Associates Committee. He is a former member of Latham's Training and Career Enhancement (TACE), Recruiting, Pro Bono, and Mentoring committees. He also previously served as Global Vice Chair of the Restructuring Practice. David maintains an active pro bono practice, representing Holocaust

survivors in connection with multiple reparations programs.

HANIN, Michael

Pallas Partners (US) LLP, New York
michael.hanin@pallasllp.com

Featured in Litigation (New York)

Practice Areas: An accomplished litigator, trial lawyer and appellate lawyer, Mike represents investment funds, companies, and high-net worth individuals in high-stakes litigation, with a focus on litigation involving complex financial products, financing, securities, real estate, and cryptocurrency. Mike maintains one of the premier practices in the United States representing bondholders in disputes relating to their credit investments.

HANSEN, Edward J

Transformation Legal Group, PLLC, New York
ed.hansen@tlgrouplaw.com

Featured in Outsourcing (USA - Nationwide), Outsourcing (New York)

Practice Areas: Technology Outsourcing & Digital Transformation
Career: Ed Hansen focuses his practice on clients who use technology as a conduit for business change. These programs include initiatives such as business process outsourcing, information technology outsourcing, enterprise resource planning (ERP), automation (RPA, AI), digital transformation, and other change-intensive corporate programs. Ed works with clients and their advisors from the very early pre-RFX stage of deals to help teams and potential partners cut through much of the difficulty and complexity of these transformational programs. He has a long history of applying innovative thinking to deal processes and has been recognized for his work on collaborative negotiations and relationship-based contracting, focusing on deal factors such as organizational change management, relationship issues, innovation drivers, value creation, and other items that are important to get right, and provide strong indicia of deal success.

Personal: Saint John's University School of Law, JD (1990) New York University, BA (1987)

HANSEN, Kristopher M

Paul Hastings LLP, New York
(212) 318-6400
krishansen@paulhastings.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Kris Hansen is the global co-chair of the Corporate Department and co-chair of the Financial Restructuring group at Paul Hastings and is based in the firm's New York office. Kris is a dealmaker and a consummate tactician renowned for his strong judgment, financial IQ and expansive market knowledge. Throughout his career, Kris has guided clients through countless engagements both in- and out-of-court across the globe. Kris helps sophisticated investors in distressed credit formulate and execute complex strategies involving mergers and acquisitions, financing and litigation in

and outside of actual bankruptcy. He represents official creditors' committees in complex corporate Chapter 11 cases, and corporate debtors in connection with formal bankruptcy proceedings and informal negotiations to restructure their debt obligations. Kris is a frequent panelist and lecturer at American Bankruptcy Institute, Southeastern Bankruptcy Law Institute, Turnaround Management Association and other industry-sponsored events.

Personal: Fordham University School of Law, J.D. Fordham University, B.S. in Finance

HARDING, Kimberly
Nixon Peabody LLP, Rochester
585-263-1037
kharding@nixonpeabody.com

Featured in Labor & Employment (New York: Upstate)

Practice Areas: Labor, Employment & Benefits Labor Relations Wage-Hour Compliance & Litigation ERISA Litigation Workplace Violence Prevention & Response Affirmative Action & Diversity Arbitration, Mediation & Alternative Dispute Resolution Non-Compete & Trade Secrets Litigation Transactional Employment Due Diligence Social Media

Career: Kim Harding is an attorney in Nixon Peabody's Labor & Employment group and the leader of the firm's Labor Relations team. Kim's experience as a manager of Nixon Peabody's own team of litigation attorneys informs the counsel she provides her clients and gives her unique insight into the challenges they face in managing their own workforces. She is a go-to resource for employers when they have problems with, or affecting, their "people." Kim's exceptional legal service has been recognized by her clients and peers alike. She was selected, through a peer-review survey, for inclusion in The Best Lawyers in America® in the fields of Labor Law-Management and Litigation-Labor and Employment in both 2021 and 2022, and she was named as one of Western New York's power players in the legal industry on the Daily Record's Power 20 List for Litigation. Her exceptional standing in the legal community was similarly recognized in Chambers USA: America's Leading Lawyers for Business for Labor & Employment (New York (Upstate)) in the 2021 and 2022 editions, and as an "Up and Coming" lawyer in the same fields in the 2020 edition Kim also was selected to the 2019 Super Lawyers, Upstate New York Rising Stars list in the area of Employment and Labor, and was recognized by the Daily Record as a 2017 Excellence in Law, Up & Coming Attorneys honoree. /My focus Employment counseling I routinely work with clients to help them implement decisions, policies, and strategies pertaining to their employees. My advice is grounded not only in the avoidance of legal risk, but also an understanding of the implication each decision will have on the broader workforce. I firmly believe that every company's most important asset is its people, and that effective people management drives the most impressive

delivery of customer service and, in turn, the strongest business results for my clients. Employment litigation Whether it's a disgruntled employee, or the classic "good deed" for an employee that results in the proverbial punishment, I zealously defend employers in state and federal courts and before state and federal administrative agencies from claims alleging violations of employment statutes, such as the Fair Labor Standards Act, Title VII of the Civil Rights Act of 1964, the Family and Medical Leave Act of 1993, and their state-law corollaries. I also strategically maximize any available leverage in negotiations to achieve favorable settlements of wage and hour suits, including putative class and collective actions, discrimination and whistleblower claims, and litigation of non-compete covenants, at the most appropriate earliest stage of litigation. Labor relations I counsel unionized employers with respect to the development of bargaining strategies and the cost and negotiation of labor agreements. In doing so, I am always cognizant of the fact that the development of a labor relationship is a full-time job that requires attention, careful planning and deliberate actions. I am committed to understanding my clients' workplaces and needs to ensure that we avoid piecemeal approaches to labor relations, which tend to be both shortsighted and ineffective. My labor relations practice also involves advising on anti-organizing campaigns and strategies, and representing management in the arbitration of labor disputes and in litigation of claims under the National Labor Relations Act and the Labor Management Relations Act. I have defended Section 301 claims and both prosecuted and defended unfair labor practice charges. /Looking ahead Organized labor is savvier than ever, and is particularly attuned to employers' traditional anti-union strategies. Their effective use of social media, and anticipation of traditional "union-busting" strategies, has made waging an anti-organizing campaign increasingly difficult for unsuspecting employers. Employers must stay vigilant and attuned to employee satisfaction and engagement to prevent any incentives to unionize in the first instance, and adopt innovative strategies.

Professional Memberships: Kim is a member of the New York State Bar Association and the Greater Rochester Association of Women Attorneys. She currently serves as a director for her local library, and sits on the HR Committee for the Willow Domestic Violence Center. Kim previously served on the City Planning Commission for the City of Rochester, and is a former chair of the board of trustees for the National Susan B. Anthony Museum, where she also served for six years as a trustee, vice chair, chair of the Governance Committee, and member of various committees. She is a graduate of the Leadership Rochester Class of 2020, and formerly served as the director-at-large, programming, for the Rochester affiliate of the Healthcare Businesswomen's Association, served on the "Art of Lawyering" event committee

for the Volunteer Legal Services Project of Monroe County, Inc. (VLSP), and has organized efforts to collect feminine hygiene products for the "PAD (Providing Access and Dignity)" Project of Rochester. Finally, Kim is the former regional leader for the Women's Resource Group for Nixon Peabody's upstate New York and Long Island offices.

HARITON, David P
Sullivan & Cromwell LLP, New York
+1 212 558 4248
haritond@sullcrom.com

Featured in Tax (New York)

Practice Areas: Tax; Commodities, Futures & Derivatives; Energy Transition
Career: David Hariton is a leading expert on the U.S. tax treatment of financial instruments and transactions, corporate restructurings, leveraged finance, insolvency and cross-border investments. He advises many leading financial institutions, including Barclays, Citicredit, Citigroup, Credit Suisse, Goldman Sachs, JP Morgan Chase, PayPal, Inc. and Société Générale. In that capacity, he has been involved in the initial development of many new financial instruments, including trust preferred securities in the 1990s, debt-equity units in the 2000s, and a variety of other exchangeable and convertible instruments. He routinely represents clients in connection with major financial transactions and helps multinational corporations organize their operations in ways that are more efficient for U.S. tax purposes. He has acted for more than 20 years as principal outside counsel to the securities industry and has in that capacity written a large number of reports and letters on industry-wide issues to Treasury and the IRS, and has led various lobbying initiatives. Mr. Hariton has also advised numerous clients in respect of controversies at the audit and appellate levels dealing with financial instruments and transactions and has developed arguments and insights that have persuaded the IRS not to propose adjustments.

Professional Memberships: ABA (Co-Chairman, Subcommittee on Hybrid Debt Instruments, Tax Section); NYSBA (Secretary, Tax Section).

Personal: Stanford Law School (J.D., 1985; Order of the Coif); Stanford University (A.B., 1981).

HARRINGTON, William
Goodwin, New York
212-459-7140
wharrington@goodwinlaw.com

Featured in Litigation (New York)

Practice Areas: Bill Harrington is a seasoned trial lawyer and appellate advocate. Chambers USA describes Bill as "an extremely quick study with a great mastery of complex detail and a lot of savvy," "very smart, capable and trustworthy," and as a lawyer who has "great style and manner with both client and with juries." Bill has a broad litigation practice, with a focus on government enforcement matters. Before he joined Goodwin in 2012, Bill served as a federal prosecutor in the Southern District of New York, where he focused on corruption and fraud prosecutions.

Bill also formerly served as co-chair of Goodwin's Pro Bono Committee. He currently co-heads Goodwin's practice groups on Financial Services Disputes & Investigations and Healthcare Government Enforcement.

Personal: JD, Yale Law School, 1999; BA, Yale College, 1995 (magna cum laude).

HARRIS, Christopher
Latham & Watkins LLP, New York
1 212 906 1880
christopher.harris@lw.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Christopher Harris is Global Vice Chair of Latham & Watkins' Litigation & Trial Department, head of the firm's Bankruptcy Litigation & Creditors' Rights Practice, and former Global Vice Chair of the firm's Complex Commercial Litigation Practice. Christopher focuses his practice on three main areas: insolvency litigation; fraud and other business torts, particularly in the cross-border context; and disputes regarding credit agreements and related securities. His extensive insolvency litigation experience includes providing counsel to: – Debtors – Agents for consortiums of lenders – Trustees and creditors' committees – Individual creditors – Service providers His fraud and business tort experience includes representing sovereign wealth funds and individuals in global fraud investigations; litigating against sovereigns and companies in RICO, tortious interference, and related claims; and defending against a wide variety of business torts in courts across the country. His credit and securities agreement experience includes extensive experience regarding defaulted loans, liability management transactions, and lender liability issues. He has represented issuers and lenders in multi-billion dollar lending disputes, and most of the major banks and accounting firms in a wide range of civil, regulatory, and criminal matters. Christopher is a frequent speaker and writer on litigation and trial practice topics, including the use of expert witnesses. He has presented at the ABA National Conference, the American Corporate Counsel Association, and before numerous other venues, and also served as a faculty member for the Federal Judiciary Center, instructing new federal bankruptcy judges about discovery issues. Among other leadership roles within the firm, Christopher formerly served as Co-Chair of the Litigation & Trial Department in Latham's New York office and as Global Chair of the LGBTQ affinity group.

HARRIS, Jonathan
Harris St. Laurent LLP, New York
+1 646 431 8725
jon@hs-law.com

Featured in Labor & Employment (New York), Litigation (New York)

Practice Areas: Employment; White Collar Criminal & Regulatory Defense; Commercial Litigation & Arbitration; Founder & Partner Disputes; Investigations; Insurance Recovery and Advisory
Career: Jonathan Harris is the Founder and Managing Partner of Harris St.

Laurent. A distinguished trial lawyer and advisor to C-suite executives, founders, hedge fund leaders, and institutional clients, Jon is one of New York's leading practitioners, regularly trying high profile cases as lead counsel. Equally comfortable in the courtroom and at the negotiating table, Jon is known for his skill and success at resolving complex matters involving a wide variety of legal and business issues. He regularly represents individuals and companies in litigation and business negotiations, as well as in internal and governmental investigations. Prior to founding the firm, Jon practiced with legendary trial lawyer Peter Fleming, Jr., and prominent plaintiffs' firm Bernstein Litowitz Berger & Grossman LLP. In 2005, he served pro bono as lead clerkship counsel for Stanley Tookie Williams. Jon is widely recognized by the legal and business media for his professional accomplishments. Ranked by Chambers USA for both his White Collar Crime | Government Investigations and Labor & Employment achievements; he is also one of the 500 Leading Lawyers in America (Lawdragon); and ranked as a National Practice Area Star and Litigation Star by Benchmark Litigation, among many other honors and accolades. In addition, he was named a national Co-Litigator of the Week by The American Lawyer and The National Law Journal recognized him as a national "Trailblazer" in Employment Law in 2021. Jon clerked for Federal Judge Thomas P. Griesa in the Southern District of New York, serves on the Board of Visitors of Stanford Law School.

Professional Memberships: Fellow of the Litigation Counsel, Trial Lawyer Honorary Society, Order of the Coif, Board of Visitors of Stanford Law School

HARTMANN, Christopher

Kirkland & Ellis LLP, New York

Featured in Real Estate (New York)

Practice Areas: Chris has extensive experience representing clients in all aspects of complex commercial real estate transactions, including joint ventures, preferred equity investments, acquisitions, financings and sales.

Personal: University of Iowa College of Law, J.D., with Distinction, 2006; University of Iowa Tippie College of Business, M.Acc., 2004; University of Iowa Tippie College of Business, B.B.A., Accounting, with Highest Distinction, 2003

HARTY, Ronan

Davis Polk & Wardwell LLP, New York
212 450 4870

ronan.harty@davispolk.com

Featured in Antitrust (New York)

Practice Areas: Ronan is senior counsel after 32 years as a partner in Davis Polk's Antitrust & Competition practice.

HARWICH, Peter

Latham & Watkins LLP, New York

212.906.1899

peter.harwich@lw.com

Featured in Corporate/M&A (New York)

Practice Areas: Peter Harwich advises leading US and international public companies, as well as their boards of directors, on their most significant M&A

transactions and other sensitive corporate matters. Peter brings experience representing clients in high-stakes transactions across a variety of industries, with a particular focus on the technology, healthcare, consumer products, and financial services sectors. He provides commercially focused counsel to clients in connection with public and private M&A matters, joint ventures and strategic alliances, securities laws, corporate governance, and stock exchange requirements. Peter also routinely represents issuers and underwriters on SEC-registered capital markets transactions.

HASSOURI, Parimah

Kirkland & Ellis LLP, New York
+1 212 390 4658

parimah.hassouri@kirkland.com

Featured in Insurance (New York)

Practice Areas: Parimah Hassouri is a partner in the New York office of Kirkland & Ellis LLP whose practice focuses on insurance regulatory matters. Parimah advises US and international insurers on a wide range of insurance regulatory and corporate matters. She has represented clients operating in the life, health, property and casualty, financial guaranty, mortgage guaranty and title insurance industries. Parimah also represents private equity funds and other sponsors acquiring and divesting insurers and/or insurance-related entities. In addition, Parimah assists clients with regulatory filings associated with mergers, acquisitions and other changes in corporate structure, including mutual holding company conversions and reorganizations. She also assists with the formation and licensing of insurance companies, insurance intermediaries and captive insurers, and routinely assists clients with corporate governance and compliance issues. Parimah also advises early-stage and developed InsurTech entities on regulatory and corporate issues. Parimah actively monitors state insurance legislative and regulatory developments in a variety of areas, including insurance holding company act compliance, rebating and inducement issues, and non-admitted insurance and reinsurance transactions.

Personal: University of Pittsburgh School of Law, 2006. Pennsylvania State University, B.S., Economics, 2003.

HEDSTROM, Matt

Alston & Bird LLP, New York

matt.hedstrom@alston.com

Featured in Tax (New York)

Practice Areas: Matt offers clients both technical and practical advice in navigating complex state and local tax issues. His breadth of experience handling multistate tax planning, controversies, and unclaimed property matters has established Matt as a skilled tactician providing nuanced counsel on an array of state and local tax matters. He focuses his practice on state and local tax planning and controversy and addresses clients' multistate tax issues, including state income/franchise tax and sales and use tax. Matt also advises clients on the state and local tax implications of restructuring, mergers,

acquisitions, and dispositions. He also has tax controversy experience at the audit, administrative, and appeals levels across the country.

Career: Chair, firm's State & Local Tax Group.

Professional Memberships: American Bar Association State and Local Tax Committee, executive board; American Bar Association Tax Section, Unclaimed Property Subcommittee co-chair; NYU Institute on State Taxation, advisory board; New England State & Local Tax Forum, advisory board.

HEEREN, Craig

Faegre Drinker, New York

Featured in Litigation (New York)

Practice Areas: Craig Heeren is a former federal prosecutor and seasoned trial lawyer who counsels clients in government and internal investigations as well as in cybersecurity response, national security inquiries and sanctions compliance. At the U.S. Attorney's Office for the Eastern District of New York, Craig served in a number of leadership positions, including as deputy chief of the National Security and Cybercrime Section. View more at: <https://www.fae-gredrinker.com/en/professionals/h/heeren%2Dcraig%2D#tab%2DOverview>

HEFTER, Michael C

Alston & Bird LLP, New York

212 210 9037

michael.hefter@alston.com

Featured in Litigation (New York)

Practice Areas: Michael is a trial lawyer with decades of experience leading clients through complex jury and bench trials in federal and state courts. He brings bold solutions and tenacity to clients facing complicated disputes. He is a nationally recognized litigator and trial lawyer with extensive legal knowledge who brings a cutting-edge approach to high-profile and sensitive matters and bet-the-company litigation in cases involving every aspect of corporate and transactional disputes. Michael handles high-stakes litigation for his clients' most complex and important disputes and has been a part of teams that deliver landmark legal decisions. Michael represents clients in numerous industries, including energy, power and utilities, insurance, health care, investment and commercial banking, private equity and hedge funds, venture capital, real estate, shipping, accounting, telecommunications, aerospace and defense, chemicals, and computer software.

HEGT, Jason

Latham & Watkins LLP, New York

+1.212.906.1686

jason.hegt@lw.com

Featured in Litigation (New York)

Practice Areas: Jason Hegt is a partner in the Litigation & Trial Department of Latham & Watkins. Jason advises clients on complex business litigation, including securities and corporate governance litigation, commercial disputes, as well as US Securities and Exchange Commission (SEC) and other related regulatory investigations. He frequently represents financial institutions, large public companies, and professional services firms, and

he has significant experience handling matters involving technology firms and matters involving complex investment products. Jason also maintains an active pro bono practice representing numerous individuals on immigration matters and in claims against various government entities concerning voting rights and policing practices. Prior to law school, Jason worked for two members of the US Congress and a New York state elected official and he currently serves as a trustee of the New York State Interest On Lawyer Account (IOLA) Fund.

HELLMAN, Evan

Foley & Lardner LLP, New York

(212) 338-3452

ehellman@foley.com

Featured in Healthcare (New York)

Practice Areas: Corporate, Health Care

Career: Evan M. Hellman counsels high-growth companies and entrepreneurs in the health tech space, delivering practical, compliance, and transactional issues so that they can continue to move their businesses forward no matter what issues arise as their operations grow and evolve. Evan advises on regulatory and transactional issues for a range of health care clients, including health-tech start-ups, major academic medical centers, community hospitals, nursing homes, physician groups, and other provider entities. His advice involves telemedicine and digital health operations, corporate practice of medicine compliance, scope of practice rules, licensing, permitting and change of ownership issues, fraud and abuse compliance, and HIPAA. Evan also advises clients on the development and operationalization of new business initiatives, governance, and transactional matters, including mergers, acquisitions, joint ventures, and other strategic affiliations. Real Industry Experience Evan knows the demands and strategic goals of venture-backed health care companies, as well as their investors. Prior to joining Foley, Evan spent three years as general counsel for Vault Health, Inc. Evan was with the company from the earliest stage. Beginning his role when the company was just a slide deck with three employees, helping it grow to over 250 people and offering services across the country. As the company's chief legal advisor, he counseled the CEO and C-suite, the board of directors, and downstream departmental stakeholders across the company. He was integral in advising the business to launch its initial men's health services and its expansion to nationwide COVID testing and clinical trial operations. Tackling the full spectrum of legal issues, including health care regulatory, venture financing, M&A, employment, real estate, government contracting, and strategic business development opportunities, Evan knows what drives health tech entrepreneurs to succeed and the issues they face when growing a business to scale.

Professional Memberships:

-Member of the American Telemedicine Association's Home Testing Special Interest Group -Member of the American

Telemedicine Association -Member of the American Health Lawyers Association -Member of the New York Bar Association

HENDON, Joanna C.

Alston & Bird LLP, New York
(+1) 212-210-1244
joanna.hendon@alston.com

Featured in Litigation (New York)

Practice Areas: Litigation partner with over 25 years of experience in criminal defense and civil litigation, including substantial trial experience. Specializes in defending clients against allegations of securities fraud, insider trading, antitrust, money laundering, and other complex criminal and civil frauds before the DOJ, SEC, NYAG, CFTC, and FINRA and in civil litigation and arbitration.

Career: Assistant U.S. Attorney, Southern District of New York (1995-2001); co-leader, Alston & Bird's White Collar, Government & Internal Investigations Team.

Professional Memberships: Yale Law School Center for the Study of Corporate Law, advisory board; Office of the Appellate Defender, board of directors; New York Council of Defense Lawyers, board of directors (2018-21); New York State Bar Association, White Collar Litigation Committee, co-chair (2009-18).
Personal: Clerkship, the Hon. Frank M. Coffin, U.S. Court of Appeals for the First Circuit (1991-92).

HENDRICK, Daniel W

Proskauer Rose LLP, New York
(212) 969-3534
DHendrick@proskauer.com

Featured in Banking & Finance (New York)

Practice Areas: Dan Hendrick is a partner in Proskauer's Corporate Department and a member of the Private Credit Group. His principal focus is the representation of leading private credit providers in sponsor-backed acquisition financings, recapitalizations and restructurings. He advises clients on a broad array of complex financing transactions, including senior secured credit facilities, unitranche facilities, second lien financings, mezzanine financings, equity co-investments and structured preferred equity. Dan regularly represents many of the most active direct lenders in the middle market and upper-middle market, and his clients include Antares Capital, Ares Capital, Bain Capital, Churchill Asset Management, Golub Capital, Jefferies Finance, Thoma Bravo Credit, Varagon Capital and Vista Credit.

HENGL, Suzanne

Baker Botts L.L.P., New York
suzanne.hengl@bakerbotts.com

Featured in Intellectual Property (New York)

Practice Areas: Intellectual Property, Intellectual Property Litigation, Intellectual Property Management, Licensing, Branding, Advertising and Copyright, Customs IP Enforcement, E-Commerce IP Enforcement, Emerging Companies and Venture Capital, ESG, Artificial Intelligence AI

Career: Suzi Hengl is a hands-on practitioner who partners with clients to secure, protect, promote, and defend their

brands and creative works from creation through litigation. Her practice focuses on trademark, advertising and copyright litigation, prosecution, and counseling, and also encompasses diligence investigations, drafting and negotiation of IP and marketing agreements, advertising claims review, and counseling concerning promotions. Suzi represents clients in trademark, copyright and advertising litigation in federal courts and before the Trademark Trial and Appeal Board and the National Advertising Division. Suzi has represented clients in a number of different industries including computer and consumer electronics, retail, apparel, telecommunications, energy, financial services, entertainment, food and beverage, leisure and hospitality, food packaging, facilities management and architectural products. Suzi is committed to her clients and to the community in which she works and lives, and serves as the Chair of the New York office's Pro Bono Committee.

Professional Memberships: New York State Bar United States District Courts for the Southern and Eastern Districts of New York International Trade-mark Association, Member, Oppositions and Cancellations Committee New York Intellectual Property Law Association, Trademark Committee, Former Member

Personal: J.D., Fordham University School of Law 2006 magna cum laude Member, Fordham Law Review Order of the Coif Archibald R. Murray Public Service Award B.A., English, University of Virginia 2000 with honors Phi Beta Kappa Golden Key National Honor Society

HENNES, David

Ropes & Gray LLP, New York

212.596.9395

david.hennes@ropesgray.com

Featured in Litigation (New York)

Practice Areas: David B. Hennes is one of the nation's leading trial lawyers who litigates significant, high-profile corporate disputes, regularly achieving outstanding results for his clients. Major investment banks, private equity firms, public companies, and C-suite executives choose David to represent them in complex business disputes, securities and derivative cases, corporate-control disputes, and government and regulatory enforcement inquiries, among other significant matters. David regularly represents boards of directors and their committees, and has handled a number of prominent special litigation committee matters for clients. David is widely recognized for his work and regularly handles issues of major importance to corporate America in federal and state courts across the country, including in the Delaware Court of Chancery and Delaware Supreme Court. Most recently, The American Lawyer named David one of its 2026 "Dealmakers of the Year" for his work leading Nippon Steel's landmark litigation campaign in connection with its \$14.9 billion acquisition of U.S. Steel, the first litigator ever to receive the prestigious award. David's long track record of success has earned him

the respect of clients, peers and legal industry observers alike. Deemed a "first-rate litigator" by The Legal 500, David is commended for his "great balance between aggressive advocacy and the ability to close on a compromise." Fellow practitioners praise his "judgment and strategic thinking," while Chambers USA calls David "an outstanding lawyer who has excellent judgment, is responsive 24/7, and gives excellent, thoughtful and practical business-oriented advice." Chambers sources describe David as "an excellent litigator with a thorough awareness of clients' needs." "He is smart, dedicated and hard-working and will stop at nothing to get the best for his client." Chambers also adds that David's "writing and oral advocacy and general client skills are as good as they come" and highlighted his "ability to handle a wide range of corporate and white-collar criminal litigation," with a "great ability to argue and convince regulators of his position." One client comments that David "is my first pick for counsel in connection with any high-stakes dispute. He's incredibly smart, learns quickly, and stops at nothing to get the best for his clients." Other clients note that David "is a dynamic partner ... and a powerful advocate" and "is cool, calm, and collected." Based in New York, David co-chairs Ropes & Gray's corporate and securities litigation practice and the firm's investment banking industry group. In addition to his work for clients in the courtroom, David frequently writes and teaches on important issues in corporate litigation. His thought leadership includes authoring chapters on fiduciary duty litigation and parallel civil litigation in such respected sources as Commercial Litigation in New York State Courts and Global Investigations Review's The Practitioner's Guide to Global Investigations. David also serves on the boards of the New York University Institute for Corporate Governance & Finance and Congregation Emanu-El of New York City.

HENSLOVITZ, Seth

Kirkland & Ellis LLP, New York

Featured in Real Estate (New York)

Practice Areas: Seth Henslovitz is a real estate partner in the New York office of Kirkland & Ellis LLP. Seth counsels both borrowers and lenders on commercial real estate financings including mortgage and mezzanine debt, construction loans, loan acquisitions and sales, loan participations and co-lenders, workouts and debt restructurings. His clients have included real estate credit funds, private equity funds, real estate investment trusts and insurance companies, and owners and developers of commercial office buildings, shopping centers, hotels, residential complexes, industrial properties and undeveloped land.

Personal: Benjamin N. Cardozo School of Law, J.D., 2005; University of Wisconsin-Madison, B.B.A., with Distinction, 2002

HERMAN, David

Cleary Gottlieb Steen & Hamilton LLP, New York

+1 212 225 2040

dherman@cgsh.com

Featured in Real Estate (New York)

Practice Areas: David Herman's practice focuses on complex real estate transactions across all asset classes, with particular emphasis on high-value, multi-faceted deals requiring the integration of joint venture, M&A, financing and restructuring elements. He is particularly valued for his ability to navigate complex deal dynamics, align stakeholders and deliver practical, solution-oriented advice in time-sensitive situations. Clients rely on him not only for execution, but also for structuring strategy and solving problems in transactions where multiple interests and constraints must be balanced. He represents leading real estate investors, developers, asset managers and private equity sponsors in connection with acquisitions and dispositions, joint ventures, recapitalizations, financings and restructurings. David is frequently called upon to lead transactions involving multiple stakeholders and layered capital structures, where he serves as lead counsel coordinating across legal disciplines and advising on both structuring and execution. David's clients include Madison International Realty, Brookfield, Aman Hotels/OKO Group, LCOR and Monday Properties, among others, as well as investment firms such as Blackstone, TPG and Sixth Street on a wide range of real estate-related matters. He has played a leading role in a number of significant and complex transactions, including advising Brookfield in its acquisition of GGP Inc. and its \$11.4 billion acquisition of Forest City Realty Trust Inc. He was also integrally involved in Lehman Brothers' chapter 11 proceedings, where he helped implement strategy for tens of billions of dollars of real estate-related investments globally, including the \$16 billion sale of Archstone Enterprise LP.

Career: David joined the firm in 2025 from another major international law firm and has been a partner since 2010. J.D., Yeshiva University, Cardozo School of Law (2000); B.S., Yeshiva University (1997).

Professional Memberships: Member of the New York Bar.

HERRIG, Scott

Davis Polk & Wardwell LLP, New York

Featured in Banking & Finance (New York)

Practice Areas: Scott is a member of Davis Polk's Finance practice. He primarily advises financial institutions and alternative credit providers on leveraged acquisition financings, debt restructurings and asset-based credit facilities. He also advises corporate clients on a wide range of finance matters.

HERSHKOWITZ, Benjamin

Gibson, Dunn & Crutcher LLP, New York
1.213.229.7000
bhershkwitz@gibsondunn.com

Featured in Intellectual Property (USA – Nationwide), Intellectual Property (New York)

Practice Areas: A partner in Gibson Dunn's Litigation and Corporate departments, Ben is widely recognized as one of the country's elite intellectual property lawyers, with extensive experience as lead trial counsel in complex, bet-the-company patent, trade secret, contract, and other IP litigation in federal courts, before arbitration panels, and at the ITC. He also brings substantial licensing and counseling expertise to sophisticated corporate IP matters. Ben represents clients ranging from start-ups to multinationals across a broad range of technologies and industries, including telecommunications, electronics, hardware/software, financial instruments, e-commerce, consumer goods, energy, medical products, semiconductors, and industrial equipment.

Personal: JD, NYU, 1993. BSEE, Rutgers University, 1990.

HESSLER, Stephen

Sidley Austin LLP, New York
212 839 5498
shessler@sidley.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: STEPHEN HESSLER is the leader of Sidley's global Restructuring group and a member of the firm's Executive Committee. In his more than two decades of experience, he has represented debtors, creditors, and investors in large and complex Chapter 11 cases, out-of-court restructurings, asset acquisitions, and related litigation. Steve has counseled clients across a broad range of industries, including telecommunications, travel, energy, gaming, real estate, financial institutions, and manufacturing. He led the company-side representation of some of the most significant Chapter 11 reorganizations in recent history, including Frontier Communications and Windstream Holdings, and represented the purchasers of Hertz Global Holdings in their Chapter 11 cases. Steve is a frequent lecturer and author on various restructuring-related topics. He co-teaches Corporate Governance: Board and Director Roles in Critical Decisions at the University of Chicago Booth School of Business. For nearly a decade, Steve co-taught a restructuring class at the University of Pennsylvania, most recently as an Adjunct Full Professor of Finance at the Wharton School, and received the Wharton Teaching Excellence Award in 2019, 2020, and 2021. He also co-founded the University of Pennsylvania Institute for Restructuring Studies, a multidisciplinary initiative intended to address topical restructuring issues and influence the public policy debate in a manner that has practical application for investors, practitioners, academics, and regulators.

HILL, Evan

Cravath, Swaine & Moore LLP, New York
+1-212-474-1020
ehill@cravath.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Evan A. Hill is a partner and a member of Cravath's Financial Restructuring & Reorganization (FR&R) Practice. Evan A. Hill is a partner and a member of Cravath's Financial Restructuring & Reorganization (FR&R) Practice. He has significant experience in all aspects of complex restructurings and distressed transactions, including chapter 11 reorganizations, liability management exercises and mergers and acquisitions. Mr. Hill also represents clients in structuring complex securitization transactions and bankruptcy-remote investment vehicles.

Career: Fordham University School of Law (JD, 2011; cum laude; Notes & Articles Editor, Fordham Law Review); University of Pittsburgh (BS, 2008; magna cum laude)

Personal: For more information: <https://www.cravath.com/people/evan%2Da%-2Dhill.html>

HILLMAN, David M

Proskauer Rose LLP, New York
212 969 3000
dhillman@proskauer.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: David M. Hillman is the Global Co-Chair of Proskauer's Restructuring Group and co-head of the Private Credit Restructuring Group. David has 30 years of experience with an emphasis on representing private credit lenders, private funds, sovereign wealth funds and other alternative lenders and distressed investors in special situations and restructurings both in and out of court. He has substantial experience in every phase of restructuring and distressed investing, including credit bid sales under section 363, debt-for-equity swaps, chapter 11 plans, out-of-court restructurings and foreclosures, as well as navigating inter-creditor issues involving liability management transactions the relative rights of majority and minority lenders. David also litigates the issues facing private credit lenders, including issues involving plan confirmation, solvency, valuation, inter-creditor disputes, financing and cash collateral disputes, fraudulent transfers, equitable subordination, recharacterization, breach of fiduciary duty and similar disputes. A member of the American Bankruptcy Institute, David speaks frequently on bankruptcy-related topics including recent decisions affecting secured creditor rights and preparing creditors for bankruptcy risks.

HILLMANN, Donald

Couch White, LLP, Albany
dhillmann@couchwhite.com

Featured in Construction (New York)

Practice Areas: Don is chair of the Firm's Construction and Litigation practice groups. He routinely represents clients in State and Federal courts,

in addition to arbitration/mediation proceedings. He is experienced in all aspects of dispute resolution, from early claim preservation to trial. He also represents clients before governmental agencies such as the Department of Transportation, Department of Labor, and Office of General Services. A substantial portion of Don's practice is dedicated to the construction industry. He frequently drafts and negotiates construction contracts, joint ventures, teaming agreements, and other similar arrangements. He helps clients navigate the rules, regulations, and laws affecting public and private work project. These include procurement matters, D/M/WBE compliance, competitive bidding, prevailing wages, mechanics' liens, insurance, bonding, indemnity, and Labor Law liability, among others. Don is outside general counsel to a number of closely-held corporations. He provides prompt legal advice on general business matters, transactional and corporate governance, and labor and employment issues. He also represents clients in real estate transactions, zoning challenges, and tax certiorari proceedings.

Professional Memberships: Albany County Bar Association New York State Bar Association American Bar Association Named to the 2026 Best Lawyers in America in the practice area of Commercial Litigation, Litigation – Construction Rated by Super Lawyers in the Upstate New York Edition for Construction Litigation

HINES GOLD, Amanda

Davis Polk & Wardwell LLP, New York
+1-212-474-1110
agold@cravath.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Amanda is a member of Davis Polk's Executive Compensation practice. She focuses on the executive compensation and employee benefits aspects of public and private company M&A transactions, IPOs and other complex corporate transactions. She has extensive experience in designing and implementing equity and other incentive compensation arrangements for companies at all stages of maturity, including deep experience with technology companies. She also designs, drafts and negotiates severance, change in control and executive employment agreements, and she prepares related disclosures for securities filings.

Career: Arizona State University (JD, magna cum laude, 2007; Managing Editor, Arizona State Law Journal), University of Arizona (BS, 2001)

Personal: For more information: <https://www.cravath.com/people/amanda%-2Dhines%2Dgold.html>

HIRSCH, Brian

Davis Polk & Wardwell LLP, New York
Featured in Real Estate (New York)

Practice Areas: Brian is a member of Davis Polk's Real Estate practice. He advises public and private companies, real estate investment trusts, developers, investors, private equity funds and financial institutions in a wide range of

real estate transactions, including acquisitions and dispositions, joint ventures, financings, leasing, sale-leasebacks and preferred equity investments. Brian has broad experience in the acquisition, disposition and financing of large portfolios of real estate, including shopping centers, performing and nonperforming mortgage loans, office buildings and wireless telecommunications towers. Brian has broad experience in the acquisition, disposition and financing of large portfolios of real estate, including shopping centers, performing and nonperforming mortgage loans, office buildings and wireless telecommunications towers.

HO, Gary

Eversheds Sutherland (US) LLP, New York
GaryHo@eversheds-sutherland.com

Featured in Insurance (New York)

Practice Areas: Gary advises clients on insurance industry mergers and acquisitions and broader insurance transactional and regulatory matters. With over a decade of insurance industry experience, Gary has worked on a wide range of insurance representations, including those involving mergers and acquisitions, capital raises, private equity investments, insurance-linked securities transactions and reinsurance. He advises on these and other complex insurance-related transactions for a diverse client base, including private equity firms, insurers, reinsurers and other financial services firms. His wide coverage of insurance-related legal matters includes his significant experience advising clients on insurance transactional and regulatory matters involving life and property and casualty insurance businesses.

HOGAN, Kevin M

Phillips Lytle LLP, Buffalo
716.847.8331
khogan@phillipslytle.com

Featured in Environment (New York: Upstate), Environment (New York)

Practice Areas: Kevin is an environmental lawyer providing strategic counsel to clients with regulatory compliance and transactional matters as well as in environmental and toxic tort litigation on a national level. An effective and efficient legal advisor, Kevin counsels clients on environmental compliance with respect to permits, investigations and enforcement proceedings by state and federal agencies, and on environmental issues arising in corporate, commercial and lending transactions. An experienced litigator with a track record of successfully resolving disputes, Kevin zealously defends clients in environmental cost-recovery claims, toxic exposure lawsuits, and engineering and professional malpractice claims. He also represents clients in disputes involving patents, licenses, trademarks and other intellectual property. Kevin is known for his exceptional negotiation skills and serves as a court-designated mediator in the Western District of New York.

Career: Joined the firm in 1992 and elected partner in 2000. Kevin was previously Managing Partner for Phillips Lytle

for seven years, after serving as a Governing Committee Member and Practice Group Leader, Judicial Clerkship: Hon. Richard C. Cardamone; U.S. Court of Appeals, Second Circuit, 1991 – 1992

Professional Memberships:

American Bar Association, Section of Environment, Energy, and Resources (SEER), Law Practice Division, Litigation Section; Bar Association of Erie County, Environmental Law Committee, Federal Practice and Procedure Committee; Defense Research Institute; International Association of Defense Counsel; New York State Bar Association, Commercial and Federal Litigation Section, Environmental & Energy Law Section, Trial Lawyers Section; Western New York Trial Lawyers Association

HOLLAND, Andrew

Sidley Austin LLP, New York
+1 212 839 5882
aholland@sidley.com

Featured in Insurance (New York)

Practice Areas: ANDREW HOLLAND leads the U.S. insurance regulatory practice within Sidley's M&A and Private Equity Group. His practice is concentrated in the representation of insurance companies, insurance intermediaries, and institutional investors with respect to insurance regulatory and corporate matters. He has a broad range of experience, including corporate transactions, enforcement matters, corporate governance, licensing of insurers, insurance holding company act issues, financial examinations and statutory accounting matters, producer compensation, and non-admitted insurance, and has also advised numerous insurtech startups and sharing economy companies with respect to insurance regulatory matters.

HOLLEY, Steven L

Sullivan & Cromwell LLP, New York
(212) 558-4737
holleys@sullcrom.com

Featured in Antitrust (New York)

Practice Areas: Litigation; Antitrust; Criminal Antitrust; Supreme Court and Appellate

Career: Steven Holley is co-head of S&C's Antitrust Group and a member of the Litigation Group. His practice focuses on antitrust counseling and litigation, but also includes bankruptcy, securities and tax litigation, as well as complex commercial disputes. He has extensive experience advising clients on competition issues, including reviews of prospective mergers and acquisitions and other investigations conducted by the Federal Trade Commission, the Antitrust Division of the U.S. Department of Justice, the Directorate-General for Competition of the European Commission and state attorneys general. He has handled cases in state and federal courts and has substantial experience with arbitration and other forms of alternative dispute resolution. Mr. Holley's practice has addressed a wide variety of industries, including oil and gas exploration and production, extraction and refining of primary metals, distilled spirits, automotive components, microprocessors, pharmaceuticals, electricity generation, medical imaging

equipment, newspaper publishing and computer software. Starting in 1992, Mr. Holley represented Microsoft in the series of government enforcement actions in the United States and other countries, as well as private antitrust litigation brought by competitors and consumers of various Microsoft products. He was on the trial team in *United States v. Microsoft* and argued portions of the appeals to the D.C. Circuit Court of Appeals. He represented Microsoft in the acquisition of a large patent portfolio from Novell, and was recognized as "Litigator of the Week" by *The AmLaw Litigation Daily* after obtaining dismissal of Novell's claims against Microsoft on a motion for judgment as a matter of law after an 8-week jury trial in Utah. Mr. Holley represented Bayer in obtaining merger clearances for its \$66 billion acquisition of Monsanto, a complex process involving more than 25 jurisdictions around the world. He had a central role in crafting an \$8 billion divestiture of assets to BASF to satisfy concerns raised by various competition regulators. Mr. Holley then represented Bayer in an arbitration initiated by BASF in which it claimed to have overpaid by more than €2 billion for those asset packages. The ICC tribunal dismissed BASF's contract and tort claims in their entirety following an evidentiary hearing in Frankfurt in November 2021 at which sixteen fact witnesses and four experts testified. The *AmLaw Litigation Daily* named Mr. Holley and the S&C team "Litigators of the Week" for this victory. **Personal:** New York University School of Law, J.D., (1983); Indiana University, B.A., (1980); Judicial clerkship for The Honorable Jose A. Cabranes, United States District Court, District of Connecticut, (1983 – 1984).

HOLTMEIER, Jay

WilmerHale, New York
+1 212 295 6413
jay.holtmeier@wilmerhale.com

Featured in FCPA (USA – Nationwide), Litigation (New York)

See under Nationwide for profile.

HOTZ, JR, Robert H

Latham & Watkins LLP, New York
1.212.906.1612
robert.hotz@lw.com

Featured in Litigation (New York)

Practice Areas: Robert Hotz, a seasoned litigator and former Assistant US Attorney, represents clients in white collar litigation matters and government investigations. Robert counsels individuals and institutions across a wide range of industries and jurisdictions on matters related to: – Alleged securities and commodities fraud/insider trading – Improper accounting and disclosures – Anti-bribery, anti-money laundering, and sanctions violations. He helps clients navigate complex investigations and enforcement matters by US regulators, including the US Department of Justice (DOJ), Securities and Exchange Commission (SEC), Commodity Futures Trading Commission (CFTC), and represents clients in related parallel civil litigation. Robert has a demonstrated ability to use judgment and discretion to resolve

thorny problems. He brings a creative, thoughtful, and effective approach to his representations, often advising clients in the financial services industry as well as hedge funds, private equity funds, and their portfolio companies. He previously served as an Assistant US Attorney and member of the Securities and Commodities Fraud Task Force in the US Attorney's Office for the Southern District of New York. He also served as a law clerk for Judge James L. Latchum in the US District Court for the District of Delaware.

HRUSKA, Andrew

King & Spalding LLP, New York
+1 212 556 2278
ahruska@kslaw.com

Featured in Litigation (New York)

Practice Areas: Drew Hruska focuses on criminal and regulatory litigation and investigations, internal investigations, regulatory compliance and risk advice. A partner in the Special Matters and Investigations practice, Drew represents major financial services and industrial companies, family offices and prominent individuals. Drew represents a variety of financial services clients, including securities, commercial banking, insurance, insurance brokerage, hedge funds and private equity funds, along with major industrial companies, concerning enforcement and national security investigations by government agencies, including the U.S. Department of Justice, OFAC, SEC, state attorneys general, and many others. Matters under investigation typically involve fraud, money laundering, international sanctions, foreign corrupt practices, banking regulation, false claims, taxation, data privacy and security, antitrust and immigration restrictions. In addition, Mr. Hruska consults with numerous multinational companies on a range of criminal, regulatory compliance, and risk issues. Drew speaks Russian and is frequently engaged on financial enforcement issues involving Russia and Eastern Europe. He has also served in independent roles as a Monitor appointed by an international organization, an independent legal advisor for the Federal Reserve and Office of the Controller of the Currency, and as a court-appointed Examiner in bankruptcy.

HUBER, Betty Moy

Latham & Watkins LLP, New York
+1 347 443 4105
betty.huber@lw.com

Featured in Environment (New York)

Practice Areas: Betty Moy Huber advises leading companies, funds, and their boards on advancing corporate strategy through cutting-edge finance products, M&A transactions, and capital markets offerings. Betty leverages more than 25 years' experience and trusted C-suite relationships to identify key business risks to companies in today's rapidly evolving regulatory climate. She delivers pragmatic, commercial guidance across a broad spectrum of industries and market caps on: – Corporate governance policies and disclosure – Sustainable finance – SEC and other mandatory and voluntary reporting and

disclosure requirements – Board oversight, risk management, composition, and refreshment – Fiduciary duties – Board assessments – Stakeholder engagement – Shareholder proposals. Betty serves on the Board of Advisors for NYU's School of Law Institute for Corporate Governance & Finance and as Co-Chair of the Society for Corporate Governance's Sustainability Practices Committee. She is also the Global Chair of Latham's Environmental, Social and Governance (ESG) Practice. A recognized thought leader, Betty has served as a congressional expert on regulatory matters. She frequently speaks and writes for leading industry organizations and is quoted by various media outlets, including the *Financial Times*, the *Wall Street Journal*, *Fortune*, and *American Banker*. She lectures on corporate matters at law schools, including Harvard Law School, New York University School of Law, and Stanford Law School's Rock Center for Corporate Governance.

HUDGENS, Johanna

Winston Taylor LLP, New York

Featured in Antitrust (New York)

Practice Areas: Johanna counsels individuals and multinational clients in complex commercial, antitrust, and white-collar matters, whether it is working with them to avoid or resolve government intervention, or representing them in civil litigations on either the plaintiff's or defendant's side. Johanna's dedication to client goals is enhanced by her focus on their business realities. Her experience as a judicial clerk in the Eastern District of New York offers clients behind-the-scenes insight into the judicial process and potential outcomes. Johanna focuses her practice on government antitrust and white-collar investigations, complex commercial litigation, and compliance program counseling. She has experience representing plaintiffs and defendants in complex and multidistrict litigation involving issues of monopolization, conspiracy, contract and warranty disputes, products liability, FCPA, corporate and executive liability, and the intersection of antitrust and intellectual property. In addition to representing businesses across the financial services, food and beverage, and technologies industries, Johanna represents individual clients across the United States in investigations and criminal matters involving white-collar and antitrust issues. Johanna also counsels multinational clients on a range of legal issues and advises clients in developing comprehensive compliance programs attuned to the risks represented in their industries and jurisdictions. She combines her cross-practice experience in matters with government touchpoints with an intimate understanding of client industries to achieve practical, business-forward outcomes in both civil and criminal matters. Johanna is committed to both pro bono representation and public service, making it an integral part of her practice. Her pro bono representations include representing individuals at Riker's Island who are alleging religious discrimina-

tion; a victim of human trafficking in connection with a criminal investigation and restitution proceedings; disabled recipients of Medicaid-funded home care services in a class action alleging violation of state and federal law; and student plaintiffs in a civil lawsuit against their university, leading to a landmark settlement on the eve of trial. In addition to her active pro bono practice, Johanna also serves as a mentor and coach for high school domestic and international moot court competitions in conjunction with the Justice Resource Center.

HUEBNER, Marshall S

Davis Polk & Wardwell LLP, New York
(646) 509-0087
marshall.huebner@davispolk.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Marshall is co-head of Davis Polk's Restructuring practice. He has played a key role in many of the most complex restructurings of the last 35 years. Marshall was lead counsel to the U.S. Treasury and the Federal Reserve in the \$182 billion rescue of AIG, and lead counsel to companies including Delta, Ford, Purdue, Lehman Brothers Europe, Spirit Airlines, Azul and Arch Resources in their landmark restructurings. His dozens of lead lender and creditor roles include SVB, FTX, Hertz, Enron, Lyondell, American Airlines, Kodak, Polaroid and Toys "R" Us. Marshall has testified before Congress and lectured at many preeminent law schools and HBS.

HUGHES, Hillary

Foster Garvey PC, New York
(212) 965-4527
hillary.hughes@foster.com

Featured in Media & Entertainment: Advisory (New York)

Practice Areas: Business & Corporate Finance Artificial Intelligence Beauty & Wellness Charitable & Tax-Exempt Organizations Commercial & IP Transactions Communications, Telecom & Media Consumer Brands Emerging Companies Family-Owned & Closely Held Businesses Fashion & Apparel Food & Beverage IP & Technology Luxury Law Mergers & Acquisitions Sports, Arts & Entertainment **Career:** Hillary is a corporate and sports & entertainment attorney advising consumer brands, investors, and athletes, artists, and creators—including celebrities—on complex transactions and the commercial relationships that drive their businesses. Consumer Brands & Transactions Hillary represents emerging and established consumer brands and the investors who support them, including angel investors, family offices, venture capital and private equity firms. Her practice spans the full lifecycle of a business, including formation, capital raising, commercial operations, strategic partnerships, mergers and acquisitions, and other liquidity events. She regularly structures and negotiates key commercial agreements, including co-manufacturing, supply, distribution, licensing and other brand-driven arrangements, and advises on product development, private label relationships

and scaling operations. Her work focuses on consumer products companies across food and beverage, supplements, beauty and personal care, fashion and apparel, home goods, toys and games, and related categories. She works with innovative brands and category disruptors, as well as international companies expanding into the United States, helping them launch, scale and protect their businesses. Talent, Sports & Entertainment Hillary represents athletes, artists and creators—and the teams, leagues, brands and investors that partner with them—on endorsements, licensing, brand development, business ventures and investments across the sports and entertainment ecosystem. Her practice spans traditional sports and entertainment matters across film, television and music (including songwriting, production, performance and touring), as well as literary, culinary, fitness and related industries. Brand Partnerships & Collaborations A significant portion of Hillary's practice sits at the intersection of consumer brands and talent. She structures and negotiates endorsement deals, brand collaborations, licensing arrangements and co-branded product initiatives, helping clients capitalize on strategic partnerships while managing legal and commercial risk. Approach Hillary is known for combining practical business judgment with creative problem-solving, bringing clarity and execution to complex transactions and strategic initiatives.

HUJER, Tristan

Phillips Lytle LLP, Buffalo

Featured in Litigation (New York: Upstate)

Practice Areas: Tristan handles matters involving trade secrets and confidential information, employee mobility and restrictive covenants (including non-competes and non-solicits), financial products and commercial service agreements. He has litigated these issues extensively for fintech companies, insurance and financial services firms, and food and beverage manufacturers. He also represents clients in shareholder and corporate governance disputes across a range of industries, including law firms, financial institutions, manufacturers and real estate companies, advising majority and minority owners as well as parties in matters involving receivers and referees. Tristan is a results-focused counselor and trial attorney who approaches each matter by working with clients early to define their desired outcome and align legal strategy with business goals. He is highly collaborative and hands-on, leading teams and partnering with clients through all phases of a dispute, from initial assessment through trial, arbitration, mediation or direct settlement.

Career: Joined firm in 2019 and became a Partner in 2021.

Professional Memberships:

American Bar Association, Business Law Section, Litigation Section, Environmental & Energy Litigation Committee; Bar Association of Erie County, Commercial Litigation and Bankruptcy Law Com-

mittee; New York State Bar Association, Commercial and Federal Litigation Section, Trial Lawyers Section.

HUMMEL, Keith R

Cravath, Swaine & Moore LLP, New York
212.474.1772
khummel@cravath.com

Featured in Intellectual Property (New York)

Practice Areas: Keith R. Hummel is Co-Chair of Cravath's Intellectual Property Practice. He has extensive experience litigating complex commercial, intellectual property and antitrust disputes for plaintiffs and defendants in diverse fields, including biotechnology, pharmaceuticals, medical devices, home automation, computer hardware and software, telecommunications, coating systems, and wine and spirits. Known as an "excellent trial lawyer" and praised as "ingenious, resourceful, resolute and unflappable—there is nothing he cannot do when it comes to complex legal conflict." Mr. Hummel is consistently recognized as one of the country's leading practitioners in the intellectual property arena, particularly in critical multi-jurisdictional patent disputes. (Chambers USA; IAM Patent)

Career: Co-Chair of Cravath's Intellectual Property Practice; partner since 1997. Georgetown University Law Center (J.D., 1990; Order of the Coif; magna cum laude); University of Notre Dame (B.A., 1987).

Personal: For more information:

<https://www.cravath.com/people/keith%2Dr%2Dhummel.html>

HUNTER JR, Fraser L

WilmerHale, New York
212-230-8882
fraser.hunter@wilmerhale.com

Featured in Litigation (New York)

Practice Areas: Fraser L. Hunter Jr. has extensive experience in securities enforcement, white collar crime and complex commercial litigation. He focuses on the counseling and representation of individuals, broker-dealers, hedge funds, investment banks and other financial market participants in internal investigations, regulatory enforcement and compliance matters, class actions and other complex litigation matters. To learn more, visit: <https://www.wilmerhale.com/en/people/fraser%2Dhunter> **Professional Memberships:** Mr. Hunter is a member of several bar associations including the American Bar Association, the Federal Bar Council and the Association of the Bar of the City of New York, where he has served on the Committee on International Human Rights, the Committee on Securities Regulation and the Securities Litigation Committee.

Personal: JD, Columbia Law School, 1992 BA, Brown University, 1988

IMPERATORE, Paul

Cleary Gottlieb Steen & Hamilton LLP, New York

Featured in Private Equity (New York)

Practice Areas: Paul Imperatore's practice focuses on domestic and cross-border public and private mergers

and acquisitions, venture capital-style minority investments, and corporate governance matters. Paul has particular experience in transactions involving private equity firms and other financial sponsors.

Career: Paul joined Cleary Gottlieb in 2013 and became a partner in 2022. Georgetown University Law Center J.D., magna cum laude, Order of the Coif (2013), Columbia University B.A., cum laude (2010).

INDELICATO, Vincent

Proskauer Rose LLP, New York
212-969-4248
vindelicato@proskauer.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Vincent Indelicato is the Global Co-Chair of Proskauer's Restructuring Group and the Chair of the Firm's Business Development Committee. Vincent's practice focuses on corporate restructurings, with an emphasis on the representation of boards of directors of financially troubled companies, direct lenders, ad hoc groups, bondholders and creditors' committees both out of court and in chapter 11. He is frequently consulted by leading distressed hedge funds, BDCs, private credit lenders, private equity investors and creditors on complex domestic and international insolvency and restructuring issues, including intercreditor and interlender matters, across a variety of industries. Over the last decade, Vincent has played a lead role on some of the most significant corporate reorganization cases in the United States. These include his representation of the Statutory Committee of Unsecured Claimholders in the chapter 11 cases of Caesars Entertainment Operating Company Inc., which filed for bankruptcy with more than \$18 billion of funded debt; the Los Angeles Dodgers in their \$2 billion acquisition by Magic Johnson and Guggenheim Partners; Brookfield Asset Management in the \$2.5 billion debt restructuring of Kerzner International's Atlantis Bahamas Resort; and J.P. Morgan and other substantial creditors in the chapter 11 cases of MF Global, a financial services company with \$41 billion in assets. He currently serves as lead restructuring counsel to the National Basketball Association and thirteen of its member teams in the high-profile chapter 11 cases of Diamond Sports, a multi-billion dollar subsidiary of Sinclair Broadcast Group, and actively represents some of the largest asset managers in the world. He serves as a member of the American Bankruptcy Institute's Views from the Bench Advisory Board, the Co-Chair of the Federal Bar Council Bankruptcy Litigation Committee, a John C. Whitehead Fellow at the Foreign Policy Association, a member of the Council on Foreign Relations, the Bretton Woods Committee, the Economic Club of New York, the Harry S. Truman Scholarship Leadership Council, and the Executive Committee of Young New Yorkers for the New York Philharmonic. A Harry S. Truman Scholar, Vincent graduated from University of

Michigan Law School as Commencement Speaker. Prior to law school, he served as the Special Assistant to United States Senator Charles E. Schumer and worked as a personal aide to John C. Whitehead, former chairman and senior partner of Goldman Sachs. He also led a team of entrepreneurs to bring the world's first hybrid taxicab to New York City. Vincent graduated with an English degree from Haverford College, where he served as President of the Student Body and was one of sixteen college students from the United States to be selected as a Goldman Sachs Global Leader. He was a visiting student of English at Pembroke College, Oxford University. A native New Yorker, Vincent attended Regis High School, the only tuition-free, private, all-scholarship school in the United States, where he currently serves on the Board of Trustees.

INGBER, Matthew

Mayer Brown LLP, Chicago
(212) 506-2373
mingber@mayerbrown.com

Featured in Litigation (New York)

Practice Areas: Matthew Ingber is a business litigator who knows how to try – and win – big and important cases for clients. He represents financial institutions, major corporations, technology companies, and individuals in complex, sensitive, and high-profile litigation matters that are often mission critical and help protect their valuable assets, including brand and reputation. He conducts a general litigation practice before state and federal courts, with cases ranging from complex commercial disputes to civil and criminal securities fraud actions, environmental claims, and cutting-edge intellectual property matters. Matthew performs internal corporate investigations on behalf of various boards and special committees and represents, often as lead trial counsel: Global financial institutions, including lenders, administrative agents, and securitization trustees Technology companies in high stakes copyright infringement actions Issuers and underwriters in federal securities class actions Major global businesses in environmental liability claims Individuals and corporations in connection with criminal and regulatory investigations and related civil proceedings

JACKSON, Vanessa

Davis Polk & Wardwell LLP, New York
+1 212 450 4599
vanessa.jackson@davispolk.com

Featured in Banking & Finance (New York)

Practice Areas: Vanessa is co-head of Davis Polk's global Finance practice. She represents financial institutions and corporate borrowers in a broad range of corporate finance transactions, including leveraged and investment-grade acquisition financings, asset-based credit facilities, debt restructurings, spinoffs, working capital financings, debtor-in-possession financings, exit financings, and other secured and unsecured financings.

JACOBSEN, Joni

Dechert LLP, New York
1 212 698 3680
joni.jacobsen@dechert.com

Featured in Litigation (New York)

Practice Areas: Joni S. Jacobsen, global co-chair of the Securities and Complex Litigation practice group, defends publicly traded companies and their directors and officers when they become entangled in securities class action litigation, derivative litigation, SEC investigations and corporate governance disputes. Ms. Jacobsen has litigated in federal and state courts throughout the country. She consistently succeeds in having the vast majority of her cases dismissed outright on motions to dismiss, thereby reducing the distraction and burden on her clients and resulting in significant savings for clients and insurance carriers alike. In the minority of cases that survive through motion practice, she takes a strategic approach in opposing motions for class certification or bringing motions for summary judgment in order to achieve the best possible resolution for her clients. Ms. Jacobsen's experience makes her particularly adept at helping clients navigate an onslaught of simultaneous litigation from various fronts, including securities actions, derivative actions, government investigations and shareholder demand letters seeking books and records. Ms. Jacobsen also regularly advises companies and the boards of directors regarding corporate governance matters, including compliance related issues.

JACOBSON, Marc

Law Offices of Marc Jacobson, PLLC, New York
+1 212 245 8955
marc@marcjacobson.com

Featured in Media & Entertainment: Advisory (New York)

Practice Areas: Marc Jacobson is an entertainment and intellectual property attorney with a focus on film and music matters. His film practice includes work in finance, production and distribution for both talent and companies. His music practice includes all aspects of music publishing, recording for both artists and companies. He represents producers, financiers, production companies, music publishers, record companies, recording artists, songwriters, estates and other entertainment industry clients.

Career: With nearly five decades of experience on both the company and talent sides, Marc has built a distinctive practice focused on two core areas: film and music. In film, Marc counsels producers, financiers, and production companies on entity formation, production agreements, chain of title documentation, financing arrangements and structures, distribution negotiations, and domestic and international tax credit analysis and monetization. He has served as counsel and executive producer on feature films including "In the Land of Saints and Sinners," "The Virtuoso," and the upcoming "Lucca Mortis." In music, Marc represents major music estates and prominent songwriters and artists. He regularly counsels Lee Mendelson Film Productions, owner of

the music catalog accompanying the Peanut animated specials, composed by Vince Guaraldi. He handles copyright recaptures and licensing matters for the estate of Theodore White, co-writer of the Aretha Franklin classic "Think." His music practice encompasses sophisticated publishing and recording transactions, performing and mechanical rights clearances on blanket and deal-by-deal bases, and licensing negotiations for traditional entertainment use and non-traditional users including digital platforms. He has extensive experience handling catalog transfers for both buyers and sellers, lenders and borrowers. Marc has represented the estates of George & Ira Gershwin, Elvis Presley, and Duke Ellington, and songwriters including Jimmy Webb, Shakira, James Brown, and Holland-Dozier-Holland. He regularly clears performing and other rights for digital distribution across single countries and multiple territories, and advises on music licensing for non-traditional music users, including social media applications. Marc testified before Congress and the World Intellectual Property Organization regarding the Digital Millennium Copyright Act and previously served as General Counsel of Prodigy Services Company. He is the Founding Chairman of the New York State Bar Association Section on Entertainment, Arts & Sports Law (EASL), where he remains active, and is a frequent speaker at New York State Bar Association events. He was an Adjunct Professor of Entertainment Law at Fordham University Law School, CUNY Law School, and The New School.

Professional Memberships: New York State Bar Association | Founding Chairman, Entertainment, Arts & Sports Law Section American Bar Association | Forum Committee on Entertainment Law Copyright Society of the USA Association of Independent Music Publishers The Gotham's

JACOBSON, Michele

Steptoe LLP, New York
212-806-6067
mjacobson@steptoe.com

Featured in Insurance (USA - Nationwide), Insurance (New York)

Practice Areas: Insurance & Reinsurance | Commercial Trials & Litigation
Career: Michele L. Jacobson concentrates on complex insurance and reinsurance matters, using her deep knowledge of the industry to counsel a diverse array of companies in litigating and preventing disputes. She has represented clients in high-stakes reinsurance and insurance disputes, both in court and in arbitration proceedings nationwide, relating to diverse areas, such as life, asbestos and environmental, business interruption, surety and financial guaranty, workers compensation, broker negligence and MGA disputes. Michele also counsels clients in insurance regulatory matters including market conduct investigations by regulators, and represents them in contentious regulatory proceedings. Ceding companies and reinsurers call upon Michele's contract wording experience to advise on tightening contracts and pro-

cesses to minimize litigation risks. Given her vast array of experience, she has been called upon to act as settlement counsel in matters already in dispute. Michele's strategic approach to litigation and dispute resolution has helped clients save and recover hundreds of millions of dollars. Michele is a frequent speaker on reinsurance and arbitration matters. Clients routinely call upon Michele to educate them in matters impacting the insurance and reinsurance industry.

Professional Memberships:

Executive Council Member, GlamourGals Foundation, Inc. New York State Bar Association New Jersey State Bar Association Federal Bar Council Association of Insurance & Reinsurance Run-Off Companies (AIRROC) Law Committee, AIDA-US Reinsurance and Insurance Arbitration Society (ARIAS) Association of Professional Insurance Women (APIW)

JAFFE, Brett

Alston & Bird LLP, New York
212.210.9547
brettjlaw@aol.com

Featured in Litigation (New York)

Practice Areas: Brett is the global co-chair of Alston & Bird's Litigation Area. A creative and pragmatic litigator, he brings extensive experience in federal and state courts throughout the United States. Brett is a trusted counselor and trial lawyer who works closely with companies in diverse industries to obtain great results in civil litigation and pre-litigation disputes, as well as regulatory enforcement proceedings. He focuses his practice on the litigation of complex corporate and commercial disputes; securities, shareholder, and derivative litigation; corporate control and M&A litigation; and real estate litigation. Brett represents corporate and individual clients in many industry sectors (including financial services, media, real estate, manufacturing, and health care) at the trial and appellate levels in federal and state courts throughout the U.S., as well as in arbitration and other ADR forums. He has particular experience in representing hedge funds, private equity funds (and their portfolio companies), venture capital funds, investment advisory firms, investment banks, and broker-dealers.
Career: Co-chair, firm's Litigation Area; former co-leader, firm's Litigation & Trial Practice Group and Financial Services Litigation Team.

JAFFE BLOOM, Suzanne

Winston Taylor LLP, New York
(212) 294-4604
sbloom@winston.com

Featured in Litigation (New York)

Practice Areas: Suzanne is a former federal prosecutor (SDNY and EDNY) who is consistently recognized as one of New York's top lawyers in white collar criminal defense and government investigations and described by Chambers USA as "exceptionally smart and tenacious" and "an outstanding strategist and a great trial lawyer." Suzanne is a dedicated advocate for her clients, who benefit from her wealth of government experience. Suzanne's keen insights, strategic acumen, and ability to mount

vigorous defenses allow her to achieve her clients' goals in a highly effective manner, at times preventing government charges or claims from being filed in the first instance. Suzanne's extensive experience with government matters on both the prosecution and the defense side, coupled with her strong advocacy skills and commitment to her clients, enables her to achieve highly favorable results for her clients in some of their most sensitive matters. Suzanne, Global Co-Chair of the firm's White Collar & Government Investigations, represents clients in a vast array of industries, including public and private companies and organizations, special board committees, financial institutions, investment firms, bank and non-bank lenders, private equity funds, corporate executives, and other individuals in all aspects of both federal and state criminal and civil investigations and related litigation. Suzanne routinely defends clients in investigations and litigations led by various investigative, enforcement, and regulatory authorities, often on multiple fronts at once, including the U.S. Department of Justice; regional U.S. Attorney's Offices; federal, state and local investigative and regulatory agencies; and State Attorney General Offices nationwide, among others. She defends clients in connection with a wide range of issues, including the False Claims Act and related qui tam/whistleblower litigation, the Foreign Corrupt Practices Act (FCPA), the Medicare Secondary Payer Act, government program fraud, bribery and the Anti-Kickback Statute, health care fraud, government contracting fraud, insider trading, accounting fraud, tax fraud, embezzlement, money laundering, public corruption, securities fraud, and obstruction of justice. In addition, Suzanne counsels clients on the development, implementation, and enhancement of compliance and remediation programs, and she provides valuable guidance for achieving compliance objectives and minimizing the risk of government investigations and related actions. She has also served as counsel to state regulators in connection with the monitoring of several large insurance brokerage firms following a multistate investigation of allegations of bid-rigging and other wrongdoing. Suzanne previously served as a federal prosecutor in both the U.S. Attorney's Office for the Southern District of New York (S.D.N.Y.) and the U.S. Attorney's Office for the Eastern District of New York (E.D.N.Y.), where she was Deputy Chief of the Long Island Criminal Division, overseeing its corporate fraud and complex white collar matters. During her 12 years as a federal prosecutor, Suzanne conducted many grand jury investigations and federal jury trials, and successfully investigated and prosecuted sophisticated white collar crimes, including those involving alleged health care fraud, government contracting fraud, public corruption, money laundering, tax offenses, bank fraud, and securities fraud. Suzanne also led joint criminal and civil investigations involving alleged violations of the False Claims Act.

JENKINS, Dennis L

Willkie Farr & Gallagher LLP, New York
(212) 468-8023
djenkins@willkie.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Dennis is a partner in Willkie's Restructuring Department. He represents debtors, creditors' committees, ad hoc bondholder groups, individual creditors, and other interested parties in major domestic and international corporate and debt restructurings, exchanges, distressed mergers and acquisitions, and bankruptcy cases. Dennis also has extensive experience in debt finance, counterparty risk, distressed corporate transactions, derivatives, securities transactions, and other domestic and international financial transactions. **Personal:** J.D., Boston College Law School, 1997 B.A., Brigham Young University, 1994 See: <https://www.willkie.com/professionals/jjenkins%2Ddennis>

JEWETT, Michelle

Mayer Brown LLP, New York
212-506-2714
mjewett@mayerbrown.com

Featured in Tax (New York)

Practice Areas: Clients turn to Michelle Jewett in matters related to all areas of federal income taxation, including with regard to private investment funds, real estate, real estate investment trusts, mergers and acquisitions, partnerships, energy and infrastructure, financial restructuring, and financial instruments both domestically and internationally. Clients value Michelle's ability to provide practical guidance with respect to complex tax concepts in a manner that is understandable and approachable. Clients seek Michelle's advice on structuring private investment funds, real estate investments by taxable and tax-exempt entities, cross-border taxable and tax-free mergers, acquisitions and dispositions, domestic and foreign private equity investments, various international investments and transactions, and bankruptcy and debt workouts. She has structured numerous cross-border arrangements, including US and foreign private equity funds, real estate funds, timber funds, energy and infrastructure funds, credit funds, and hedge funds. In addition, Michelle regularly advises clients regarding the tax issues associated with real estate, infrastructure, and energy investments.

JIMENEZ, Pedro A

Paul Hastings LLP, New York
+1 212-318-6790
pjrojimenez@paulhastings.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Pedro A. Jimenez is a partner in the Financial Restructuring group of Paul Hastings and is based in the firm's New York office. Pedro focuses his practice on cross-border bankruptcy and restructuring matters in Asia and Latin America and has actively participated in a number of high profile bankruptcy and restructuring matters, including Avianca Airlines, AeroMexico, LATAM Airlines, Cal Dive, Chrysler Corporation,

Dana Corporation, General Maritime, Grupo Isolux, Lyondell Basell, Omega Navigation, Overseas Shipholding Group, Spansion Corporation and Takata Corporation. Pedro has extensive cross-border experience in advising clients on global restructurings, Chapter 11, and Chapter 15 cases. His out-of-court and in-court company representations span across multiple industries including, automotive, entertainment and media, manufacturing, insurance and energy. Most recently, Pedro represented Maxcom Telecomunicaciones and PT Arpeni Pratama Ocean Line, two foreign issuers of U.S. bonds, in their prepackaged cases under Chapter 11 of the United States Bankruptcy Code, and is also part of the teams in sovereign restructuring matters including Puerto Rico, Trinidad Petroleum and PD-VSA. Pedro has lectured and authored numerous articles on cross-border insolvency matters and is a member of the American Bar Association, the American Bankruptcy Institute and INSOL International.

Personal: University of Miami, J.D. (magna cum laude) Florida International University, B.B.A. (with honors)

JOHN, Ian

Kirkland & Ellis, Chicago
1 (212) 446-4665
ian.john@kirkland.com

Featured in Antitrust (New York)

Practice Areas: Ian advises clients and represents them before the antitrust enforcement authorities on matters relating to mergers and acquisitions and joint ventures, including complex cross-border transactions. He has represented clients from a diverse range of industries, including aerospace, beef processing, beer, building material, chemicals, computer hardware and software, consumer goods, defense, electricity generation, fertilizer, financial products, food and beverage, hospitality, insurance, life sciences, managed care, media and telecommunications, natural gas and oil exploration and transportation, retail, satellites, semiconductor, skilled nursing facilities, and transportation.

Personal: Indiana University Maurer School of Law, J.D., magna cum laude, Order of the Coif; Bowdoin College, B.A.

JOHNSON, Emily

Latham & Watkins LLP, New York
+1 (212) 403-1308
EDJohnson@wlrk.com

Featured in Banking & Finance (New York)

Practice Areas: Emily Johnson advises corporate borrowers, boards of directors, and senior management teams on capital structure strategy, design, and execution. Drawing on extensive borrower-side, issuer-focused experience, she integrates debt financing considerations with broader corporate strategy across complex transactions, including: mergers and acquisitions, spinoffs, strategic investments, restructurings, liability management exercises, and other transformative matters in both investment-grade and leveraged markets. Emily understands the role that capital structure plays in driving resilience, flexibility, M&A capacity, and long-term

shareholder value. She helps clients navigate an increasingly diversified capital landscape, working seamlessly across traditional bank and bond markets, equity-linked instruments, private credit, hybrid capital, and other alternative sources of financing. She advises clients across a broad range of industries, including energy and infrastructure, sports and media, technology, communications, REITs, healthcare and life sciences, defense, industrials, transportation, and fashion. Emily is widely acknowledged for her substantial experience in financing matters. Complementing her commercial work, Emily maintains an active pro bono practice. She serves on the boards of Her Justice, which provides free legal services to low-income women and children in New York City, and the Morehead-Cain Scholarship Fund at the University of North Carolina at Chapel Hill, the nation's first merit-based scholarship program. She has co-chaired a subcommittee of the New York State Attorney General's Pro Bono Task Force for Reproductive Health. She was a David Rockefeller Fellow at the Partnership for New York City, and has served as pro bono counsel for the Partnership Fund, which invests in ventures that create jobs in underserved communities. She was also a Leadership Council on Legal Diversity Fellow. Emily has served as a Lecturer in Law at Columbia Law School and is a regular guest lecturer at Duke University School of Law. Prior to joining Latham, Emily was a partner at another global law firm.

JOHNSON, Evan

Kirkland & Ellis LLP, New York

Featured in Corporate/M&A (New York)

Practice Areas: Evan Johnson is a corporate partner in Kirkland's M&A group and a core member of its Shareholder Activism & Hostile Takeover Defense practice, which peers have recognized as the #1 or #2 activism defense law firm in the two most recent years. Evan advises public companies and boards on their most significant activism and takeover defense, contested M&A, equity special situations, crisis and corporate governance matters. He has worked on over 200 activism situations, including public campaigns involving virtually every major activist investor and 90% of U.S.-focused activists in the Sharkwatch 50 key activists list. He also counsels closed-end funds and BDCs on responding to activists and helps companies navigate short reports from prominent short sellers. His activism defense advice is informed by his prior experience advising hedge funds and other investors on activism campaigns and proxy contests. Evan brings a unique perspective as one of the only attorneys to have ever represented both companies and dissident shareholders on the full range of contested situations, including special-meeting, written-consent and withhold-the-vote proxy contests, unsolicited M&A, competing public bids, and hostile tender and exchange offers.

Personal: Cornell Law School J.D., Cornell Law Review; Bethel University B.A., Philosophy with Honors

JOHNSON, William
King & Spalding LLP, New York
(917) 856-7718
wjohanson@kslaw.com

Featured in Litigation (New York)

Practice Areas: Bill Johnson represents entities and individuals in government investigations in white-collar criminal and regulatory matters, and resulting litigation. Bill also represents clients in data privacy and security matters, including counseling clients on cybersecurity risk disclosures and disclosure controls. Bill is a former federal prosecutor in the United States Attorney's Office for the Southern District of New York, where he served as Chief of its Securities and Commodities Fraud Task Force. Bill is also a former Enforcement Division attorney at the Securities and Exchange Commission. Bill represents clients in investigations and litigation involving the U.S. Department of Justice, the Securities and Exchange Commission, the Commodity Futures Trading Commission, as well as other federal, state and local agencies. He also conducts internal investigations and advises clients on anti-corruption matters. Mr. Johnson served as an Independent Monitor for the U.S. Virgin Islands Police Department, where Bill led a team of police practices experts evaluating the department's compliance with a federal consent decree mandating policy and procedure improvements regarding the use of excessive force.

JOHNSON III, Boyd M
WilmerHale, New York
212-230-8800
boyd.johnson@wilmerhale.com

Featured in Litigation (New York)

Practice Areas: Boyd Johnson serves as the Co-Chair of the White Collar Defense and Investigations Practice and the Partner-in-Charge of the firm's New York Office. Leveraging 30 years of public and private sector experience, Mr. Johnson represents companies and senior executives in criminal investigations, regulatory enforcement matters, and civil litigations. Over the past three decades, Mr. Johnson has served in a variety of senior roles, including Co-Chair of WilmerHale's White Collar Defense and Investigations Practice; General Counsel for Soros Fund Management, the investment management firm founded by George Soros; and Deputy United States Attorney for the Southern District of New York. As a skilled trial lawyer who has tried cases to verdict and managed litigation matters in-house, Mr. Johnson is uniquely positioned to bring high-stakes disputes to positive resolutions for clients. For the past decade, Chambers USA has consistently recognized Mr. Johnson as one of the nation's leading defense lawyers, most recently with its highest Band 1 ranking. As the Co-Chair of the firm's White Collar Defense and Investigations Practice with attorneys in New York, Washington DC, Boston, Denver, San Francisco, Palo Alto, and London, Mr.

Johnson leads representations of public and private companies and their boards and senior executives in criminal and civil investigations conducted by the DOJ, the SEC, the CFTC, FINRA, the New York State Attorney General's Office, the New York State Department of Financial Services, and the New York City Department of Investigation. Mr. Johnson has successfully represented companies in high-stakes criminal and civil cases involving securities and accounting fraud, Foreign Corrupt Practices Act and public corruption, antitrust, Bank Secrecy Act and anti-money laundering, False Claims Act and FIRREA, and cybersecurity incidents. He also represents companies and their senior executives in a variety of complex civil litigation.

Career: From 2018 to 2020, Mr. Johnson served as General Counsel for Soros Fund Management. In that role, he oversaw legal, compliance, and regulatory functions in New York, London, and Hong Kong, and supervised the firm's litigations, employment disputes, and regulatory inquiries. Mr. Johnson managed relationships with the SEC, the UK Financial Conduct Authority, and the Hong Kong Securities and Futures Commission. He supervised the negotiation and structuring of capital markets transactions; mergers and acquisitions; and hundreds of investments across public and private equities and credit, venture capital, distressed debt, global macro, real estate, and other investment strategies. Mr. Johnson served on the boards of directors of the firm's offshore and onshore funds and portfolio companies. He also served as a member of the firm's Leadership Risk and on the Valuation, Liquidity and Risk and Cybersecurity Committees. Before joining WilmerHale, Mr. Johnson served as the Deputy US Attorney for the Southern District of New York and oversaw all criminal and civil cases brought on behalf of the United States in the SDNY. He supervised over 200 Assistant US Attorneys and managed the largest criminal enforcement effort against hedge fund insider trading in history; the criminal prosecutions and civil forfeiture proceedings related to the Bernard Madoff fraud; and FCPA, money laundering, tax fraud, and cybersecurity investigations and prosecutions. As Deputy US Attorney, Mr. Johnson participated in the creation of the SDNY's Civil Frauds Unit and oversaw False Claims Act and FIRREA lawsuits against financial services firms and healthcare companies. Before becoming Deputy US Attorney, Mr. Johnson served as Chief of the SDNY's Public Corruption Unit. In that capacity, he supervised bribery and embezzlement prosecutions of members of the US Congress, New York State legislators, and New York City council members, as well as global corruption investigations at the United Nations. While at the US Attorney's Office, Mr. Johnson also served as the Chief of the International Narcotics Trafficking Unit, focusing on the extradition and prosecution of drug kingpins, narco-terrorists, and members of global money laundering networks. In that role, he worked with the

US Treasury Department to build prosecutions against the leaders of the Cali Cartel and Taliban based on violations of the International Emergency Economic Powers Act. Before serving as a federal prosecutor, Mr. Johnson represented companies in antitrust, false advertising, accounting fraud, and securities fraud matters for five years at another international law firm. After graduating from Cornell Law School, he clerked for the Honorable Laughlin E. Waters in the US District Court for the Central District of California.

Professional Memberships: Mr. Johnson is an active member of the New York City Bar Association, the New York State Bar Association, and the Federal Bar Council. He has served on the New York City Bar's White Collar Crime Committee. He is actively engaged with a number of New York-based not-for-profit groups, including serving on the board of the New York Legal Assistance Group.

Publications: Preserving Privilege in Government Investigations in Light of 'SEC v. Herrera' – New York Law Journal WilmerHale, Waivers and When to Stop Investing – Global Investigations Review CCOs Advised on Anti-Insider Trading Tactics – Compliance Intelligence

JONES, Barbara
Bracewell LLP, New York
(212) 508-6105
barbara.jones@bracewell.com

Featured in Litigation (New York)

Practice Areas: Jones is a retired federal judge who focuses her practice on corporate monitorships, compliance issues, internal investigations, and arbitrations and mediations. Jones began her career as a special attorney in the Honors Program of the U.S. Department of Justice, working in the New York City Organized Crime Unit of the Criminal Division. She later served as an Assistant U.S. Attorney in the Southern District of New York, where she was the first woman ever appointed as Chief of a DOJ Organized Crime Strike Force. She went on to serve as Chief Assistant to the late New York County District Attorney Robert M. Morgenthau. During her 17 years on the bench, Jones presided over a range of cases related to accounting and securities, antitrust, corruption involving city contracts and federal loan programs, labor racketeering and terrorism. From 2010 – 2013, Jones served on the Multi-District Litigation Panel, which oversees the most complex cases in the federal court system.

Professional Memberships: ABA, Past Member of Standards Committee for Corporate Monitorships; Association of the NYCBA, Past Member of Executive and Judiciary Committees; ACTL; William C. Conner Intellectual Property McNerney American Inn of Court, Past President; NYCLA, Past Chair of Criminal Justice Council

Personal: J.D., Temple Law; B.A., Mount Saint Mary's College

JOYCE, Eamon P
Sidley Austin LLP, New York
(212) 839-8555
ejoyce@sidley.com

Featured in Litigation (New York)

Practice Areas: EAMON JOYCE has handled dozens of cases in the United States Court of Appeals for the Second Circuit, arguing many. He also has argued appeals before the United States Courts of Appeals for the First, Sixth, Ninth, Eleventh, and D.C. Circuits, the New York Court of Appeals, the Appellate Division of the New York Supreme Court, and Alabama and New Jersey appellate courts. Eamon has handled appeals in nearly every other circuit and has filed more than 50 merits and certiorari-stage briefs in the United States Supreme Court. Eamon's appeals have addressed a wide range of issues, including federal preemption, federal jurisdiction, class action procedure, the Federal Arbitration Act, securities, shareholder rights, administrative law, punitive damages, and constitutional law. Eamon also regularly serves as a first-chair lawyer in federal district court cases presenting difficult and novel legal questions. He has argued dispositive motions, motions for injunctive relief, and against class certification motions, and he has litigated evidentiary hearings on class certification. He regularly represents clients before the United States Judicial Panel on Multidistrict Litigation and in federal Multidistrict Litigations, and he has extensive experience defending companies from data breach class actions.

KAISER, Adam
Alston & Bird LLP, New York
+1 212 210 9465
adam.kaiser@alston.com

Featured in Insurance (New York)

Practice Areas: Well known for his creative legal work and ground game in the insurance and sports industries, Adam has a proven track record of winning tough bet-the-company cases. Adam focuses on the preparation and trial of complex commercial cases, principally in class actions, insurance, sports, commercial litigation, and arbitration. Adam has more than 30 years' experience representing insurance companies in complex litigations and arbitrations throughout the country. He has a proven track record of defeating class certification using novel techniques. He has tried insurance cases to verdict and has argued groundbreaking insurance issues before multiple state supreme courts. He served as national coordinating counsel to a major carrier defending nationwide COVID-19 business interruption claims, securing victories in a multidistrict litigation, numerous state trial and appellate courts, and the Pennsylvania Supreme Court. He has represented major carriers in numerous high-stakes PFAS and other contamination coverage disputes. He has also litigated numerous complex class actions involving warranty and privacy claims brought against insurance companies. Because of his out-of-the-box thinking, Adam is often called upon

to litigate unusual cases, such as those involving the counterfeiting of insurance policies, RICO and similar actions against insurance companies, disputes involving Cayman entities, and alter ego claims in the insurance holding company structure.

KAISER, Eliza

Gibson, Dunn & Crutcher LLP, New York

ekaiser@gibsondunn.com

Featured in Labor & Employment (New York)

Practice Areas: Eliza A. Kaiser is a partner in the New York office of Gibson, Dunn & Crutcher and a member of the firm's Labor and Employment Practice Group. Eliza represents employers in high-profile employment litigation, arbitration, investigations, and advisory matters, with significant experience partnering with clients on their most sensitive and complex engagements – where reputational and strategic risk is at stake.

Career: Eliza has extensive experience litigating a wide range of employment disputes in federal and state courts, including single-plaintiff matters, collective actions, administrative and agency proceedings, arbitrations, and mediations. Her experience includes handling claims involving allegations based on discrimination, whistleblowing, wage and hour violations, breach of contract, and tort. She regularly represents financial institutions and has significant experience litigating and arbitrating employment disputes in regulated industries, including leading FINRA, AAA, and JAMS arbitration matters. Eliza's market-leading investigations practice is built on tailored processes and focused on achieving strategic resolutions. She is consistently engaged by Boards and general counsel for pre-litigation complaints, confidential investigations, and C-suite and high-level executive matters. Additionally, she regularly conducts investigations into employment issues, including claims of discrimination, harassment, retaliation, whistleblowing, and employee misconduct. Eliza also counsels clients concerning all aspects of the employment relationship, such as equal employment opportunity, employment policies, hiring, termination, disciplinary action, leave and medical issues, and employment contracts. Additional information on Eliza's professional background may be accessed here: <https://www.gibsondunn.com/lawyer/kaiser%2Deliza/>

KAMINETZKY, Benjamin

Davis Polk & Wardwell LLP, New York

Featured in Bankruptcy/Restructuring (New York), Litigation (New York)

Practice Areas: Ben divides his time between bankruptcy litigation and complex commercial litigation and is the co-head of Davis Polk's Israel practice. One of the nation's most experienced and accomplished bankruptcy litigators, Ben has first-chaired high-stakes bankruptcy trials involving leveraged buyouts, labor and pension disputes, mass torts, fraudulent transfers and preferences. He routinely represents debtors, lenders and

creditors in highly complex bankruptcies and reorganizations. In his commercial practice, Ben has represented clients in their most significant federal and state cases and in ICC, AAA and FINRA arbitrations. Ben also regularly counsels executives and boards navigating regulatory scrutiny and litigation exposure. As co-head of Davis Polk's Israel practice, he routinely represents Israeli banks in civil and regulatory matters. Ben serves as Vice Chairman of Yeshiva University's Theological Seminary and as President of the largest Rabbinic Court in North America, Beth Din of America.

KAMINSKY, Blair

Holwell Shuster & Goldberg LLP, New York

1-646-837-5139

bkaminsky@hsgllp.com

Featured in Litigation (New York)

Practice Areas: Blair Kaminsky represents clients in complex, high stakes commercial litigation and investigatory matters. She is widely respected for her leadership and advocacy in litigation with wide-ranging social and economic impacts. Clients and peers have reported to Chambers USA that she "combines extraordinary legal skill with practical, business-oriented judgment" and that she is "strategic, unflappable and always two steps ahead, making even the most complex matters feel manageable." Clients have described her to Benchmark Litigation as a "fantastic litigator who provides thoughtful, spot-on advice" and "manages enormous cases with creativity and enthusiasm." Among other engagements, Blair has represented a governmental entity as well as bank trustees on mortgage-backed securities claims arising out of the 2008 recession, helping to recover billions of dollars for taxpayers and investors. She currently represents a major insurer on various high-profile coverage matters across the country, including in opioid coverage litigation, litigation concerning Mattel's recalled Rock 'n Play sleeper, and in a dispute with Meta concerning social-media addiction lawsuits. In another wave of commercial litigation with potential exposure in the billions, Blair represents Visa in multi-district class action antitrust litigation filed on behalf of merchants, as well as in opt-out cases brought by the world's largest retailers, relating to network rules at the heart of the Visa system. She also recently scored a win in a putative class action under the Video Privacy Protection Act for a Fortune 500 technology company. Blair is a member of Holwell Shuster & Goldberg's four-member Management Committee. **Career:** Prior to joining HSG, Blair was a litigation associate at Wachtell, Lipton, Rosen & Katz, where she represented JPMorgan in the Lehman Brothers bankruptcy litigation and NYSE Euronext in litigation over a contemplated \$10 billion merger that would have created the world's largest stock market. Blair also clerked for the Hon. Judith Rogers of the U.S. Court of Appeals for the D.C. Circuit.

KAPLAN, Alex

Sidley Austin LLP, New York

212-839-5839

ajkaplan@sidley.com

Featured in Litigation (New York)

Practice Areas: ALEX KAPLAN

represents clients throughout the United States to solve their most complex challenges, which often has involved over his 20+ year career high-stakes litigation and investigations, threatened disputes, and bet-the-company crises. Alex's clients include private equity and venture capital firms, including their portfolio companies, hedge funds, mutual funds (or their advisers), public and private companies, executives, and boards. He also has significant experience in securities litigation, litigation relating to mergers and acquisitions, corporate governance issues, and proxy contests, board committee/internal investigations, as well as in-depth experience with the mutual fund industry. Alex's recent wins for his clients include disputes over transactions, governance, and stockholder agreements, with actions in Delaware, New York, California, Texas, and Puerto Rico. Further, Alex has deep experience with the mutual fund industry, including successful defenses of excessive fee actions, disclosure lawsuits under the federal securities laws, and shareholder demands on mutual fund boards. Alex additionally handles internal and regulatory investigations, and regularly counsels numerous private equity and venture capital firms, hedge funds, and mutual funds on a variety of risk issues.

KAPOOR, Ankur

Constantine Cannon LLP, New York

(212) 350-2700

akapoor@constantinecannon.com

Featured in Antitrust (New York)

Practice Areas: Antitrust counseling & litigation Ankur Kapoor has nearly 25 years of experience in antitrust litigation and counseling. Ankur's approach is to cultivate strong partnerships with clients to achieve their business objectives, and to develop and execute legal strategies for complex litigation if necessary to maximize those objectives. By combining his experience in competition law and economics with substantial litigation and trial experience, Ankur can ensure that his team's legal strategy is aligned with his client's goals. Most recently, Ankur was a member of the senior team representing over 60 major corporations in their credit- and debit-card swipe-fee antitrust action against Visa and Mastercard, which settled favorably before trial. Ankur is also among co-lead counsel for a certified class of video-game publishers challenging Valve Corporation's business practices in the distribution of PC video games. On the defense side, Ankur was lead counsel for All Nippon Airways Co., Ltd. (ANA) in a class action alleging price fixing of passenger airfares following a resolved Department of Justice investigation. He has also been involved in complex non-antitrust commercial litigation. Over the years, Ankur has been involved in many areas of antitrust law, including price fixing, tying,

exclusive dealing, bundled discounts, monopolization, patent-antitrust, settlements of Hatch-Waxman patent-infringement litigation, merger analysis, and joint ventures. His practice has encompassed antitrust litigation and counseling in private actions and class actions, as well as federal and state antitrust agency proceedings. He has represented clients in various industries, including air transportation, automotive, biotechnology and pharmaceutical, consumer products, digital platforms, e-commerce, electronic payments, fashion, media, and telecommunications. In addition to his litigation work, Ankur is a prolific writer and speaker. He has published over 30 articles on issues of competition law and has given many Continuing Legal Education (CLE) presentations on competition law. He has also been widely quoted in the media on current competition-law issues, including in The Wall Street Journal, The Los Angeles Times, Bloomberg News, Fox Business News, The Washington Post, Forbes, TheStreet, Computerworld, The New York Law Journal, Law360, and Bloomberg BNA. Ankur is an active member of the American Bar Association's Antitrust Law Section. He currently serves on the Section Council, and previously served on the Advisory Board on Section Reserves. He served as Co-Chair of the Media and Technology Committee from 2015 to 2023 and on the Editorial Board of Antitrust Law Developments (7th ed., 2012). Ankur is a graduate of the New York University School of Law. He holds a B.A. from Columbia University, where he majored in Economics and minored in Computer Science.

KAPPAS, David

Cravath, Swaine & Moore LLP, New York

(212) 474-1168

dkappas@cravath.com

Featured in Intellectual Property (New York)

Practice Areas: David J. Kappas is Co-Chair of Cravath's Intellectual Property Practice. He is widely recognized as one of the world's foremost leaders in the field of intellectual property, including intellectual property management and strategy, the development of global intellectual property norms, laws and practices as well as commercialization and enforcement of innovation-based assets. Mr. Kappas advises Cravath's clients on a wide range of their most complex intellectual property issues, including those pertaining to artificial intelligence, blockchain, cryptoassets and fintech, as well as cybersecurity and data privacy.

Career: University of California, Berkeley, School of Law (JD, 1990); University of California, Davis (BS, summa cum laude, 1983)

Personal: For more information: <https://www.cravath.com/people/david%2D-j%2Dkappas.html>

KASULIS, Jacquelyn

Kirkland & Ellis LLP, New York
212.446.4691
jacquelyn.kasulis@kirkland.com

Featured in Litigation (New York)

Practice Areas: Jackie represents and counsels companies, executives and board of directors in investigations and litigation related to a wide range of allegations, including securities fraud, insider trading, accounting fraud, health care fraud, money laundering, and violations of the Bank Secrecy Act and the Foreign Corrupt Practices Act, including before the DOJ, the SEC and the CFTC. A former federal prosecutor and experienced courtroom advocate, she most recently served as the Acting U.S. Attorney for the Eastern District of New York.

Career: Jackie spent nearly 14 years at the U.S. Attorney's Office for the Eastern District of New York and served in various senior leadership positions, including Chief Assistant U.S. Attorney, Chief of the Criminal Division, and Chief of the Business & Securities Fraud Section. She routinely worked with the Criminal Division's Fraud Section and Money Laundering and Asset Recovery Section.

Personal: Columbia Law School, J.D. Davidson College, B.A., cum laude

KATSANOS, Nick

Seward & Kissel LLP, New York
(212) 574-1382
katsanos@sewkis.com

Featured in Corporate/M&A (New York)

Practice Areas: Corporate Group, Corporate Finance, Business Transactions Group (M&A/PE/VC), Activist Investing, Maritime and Transportation, Family Office, Private Equity, Cross-Border Transactions, Investment Management and Broker-Dealer Transactions, Maritime Transactions, Mergers & Acquisitions and Joint Ventures, Private Equity Transactions, Secondary Transactions, Seed Transactions, Self-Side Transactions, Venture Capital Transactions, Financial Institution Risk Management.

Career: Nick Katsanos is Chair of Seward & Kissel's Corporate Group and Co-Head of the Firm's Private Equities Practice. Nick joined the Firm in 2008 after practicing in-house at a global media company for more than five years. Nick works with public and private companies, private equity firms, financial institutions, and individual business owners in connection with a variety of U.S. and cross-border business transactions and general corporate matters. His practice focuses on mergers and acquisitions, private equity transactions, and joint ventures in a wide range of industries, including shipping, investment management, broker-dealer and other financial services, B2B media and events, business information, marketing and tech-enabled services, and veterinary transactions. Nick also advises clients on compliance with the premerger notification requirements of the Hart-Scott-Rodino Antitrust Improvements Act. Prior to joining

Seward & Kissel, Nick worked in-house in the legal and corporate development departments of UBM, a global media company listed on the London Stock Exchange. During his time at UBM, Nick worked on evaluating, structuring and completing acquisitions, divestitures, joint ventures, minority investments and strategic alliances throughout the world, focusing on B2B media (including online and print), exhibitions and events, news distribution, market research and data and software services and solutions. Nick currently serves as a member of the Board of Directors of the Hellenic-American Chamber of Commerce. In addition, Nick acts as an editor for IM Deals® (a blog covering investment management industry transactions).

Personal: Nick received a B.S. degree, magna cum laude, from New York University's Stern School of Business in 1996, and a J.D. degree from New York University School of Law in 1999.

KATZ, Cynthia

Fox Rothschild, New York
(646) 601-7676
ckatz@foxrothschild.com

Featured in Media & Entertainment: Music & Talent (New York)

Practice Areas: Cynthia is a seasoned M&A, corporate and entertainment attorney who negotiates deals and solves problems. Her practice is centered on mergers and acquisitions and corporate and entertainment transactions, primarily in the music space. Clients rely on her for strategic and legal guidance on transactions and contracts. Her advice is informed by years of work in corporate law and detailed knowledge of the music industry. Her experience in the music industry includes working in-house at a major record label. She leverages that perspective to provide her clients with proactive advice in their deals to enable them to realize maximum value. Transactional and Financing Cynthia advises private equity funds, investors, music publishing companies, record labels, merchandising companies, songwriters and artists in the sale, acquisition, and financing of music catalogs, assets and companies, negotiating stock and asset purchase agreements and conducting in-depth due diligence. Startups and Restructuring She also counsels music technology startups on fundraising; represents music labels and publishers in restructuring efforts; and helps clients structure and negotiate employment and independent contractor agreements. Music Creation, Production and Licensing She represents number of songwriters, composers, recording artists, and producers, as well and negotiates a full range of music agreements, including: recording, producing, licensing, distribution, publishing, composing, merchandising, management and live performance agreements. General Corporate and Other Legal Needs In addition to her work in the music industry, Cynthia also advises a range of businesses and executives in other creative industries on a variety of corporate matters, collaborating with Fox attorneys in tax, labor

and employment, and other disciplines to address their broader legal needs. She handles a full range of corporate and intellectual property law matters, including: entity formation, corporate restructuring, debt and equity financing, mergers and acquisitions, employment and executive compensation issues, trademark and copyright registration and disputes. Cynthia was elected in 2026 to serve as a member of the firm's Executive Committee.

Career: Prior to joining Fox Rothschild, Cynthia was a member of the entertainment and corporate law practices at a boutique New York law firm. Before that, she was a member of the corporate practices of two New York law firms and worked in legal and business affairs at EMI Music.

Professional Memberships:

American Bar Association | New York Bar Association | Wharton Club of New York

KAZANOFF, Peter E

Simpson Thacher & Bartlett LLP, New York
(212) 455-3525
pkazanoff@stblaw.com

Featured in Litigation (New York)

Practice Areas: Litigation Partner focusing on shareholder litigations including: private equity transactions involving KKR, such as Del Monte, Gardner Denver, and HCA; strategic transactions involving Change Healthcare, First Data, GGP, Convey Health, and Xerox; and securities and derivative litigations involving Dollar General, BellRing Brands, KKR, Envision, Ubiquiti Networks, and PAAMCO Prisma in Kentucky pension litigation. Substantial experience defending clients in Ponzi scheme litigation, including Fairfield Greenwich in Madoff-related matters and TD Bank in Stanford-related matters.

Career: Joined the Firm in 1997; Partner since 2006.

Personal: The University of Chicago Law School (J.D., cum laude, 1997); Bowdoin College (A.B., magna cum laude, 1992).

KEEFER, William

Phillips Lytle LLP, Buffalo
(716) 847-5488
wkeefe@phillipslytle.com

Featured in Healthcare (New York)

Practice Areas: Bill is the leader of the Corporate Practice Group and the co-leader of the Health Care and Life Sciences Team. Bill's clients include hospitals, nursing homes, physicians, payers and other health care and social services providers. He counsels clients on a broad range of issues, including compliance with fraud and abuse laws, HIPAA, Medicare, Medicaid and New York State Department of Health regulations. Bill assists clients with structuring arrangements and relationships between health care entities, organization governance, contract negotiations, agency actions and federal and state court litigation.

Career: Joined Phillips Lytle in 2000 and became Partner in 2004. Bill also serves on the firm's Governing Committee.

Professional Memberships:

American Bar Association, Business Law Section, Health Law Section; American Health Lawyers Association, Fraud and Abuse Practice Group, Regulation, Accreditation and Payment Practice Group; Bar Association of Erie County, Commercial Litigation and Bankruptcy Law Committee, Health Law Committee; New York State Bar Association, Business Law Section, Health Law Section, Treasurer, Payment, Enforcement and Compliance Committee, Chair

KELBAN, Michelle

Kirkland & Ellis LLP, New York
+1 212 446 4792
michelle.kelban@kirkland.com

Featured in Real Estate (New York)

Practice Areas: Michelle Kelban is a real estate partner in the New York office of Kirkland & Ellis LLP. She advises clients on a range of complex and prominent real estate transactions, including private capital raising and financing, acquisitions, joint venture recapitalizations, and workouts and restructurings. Nationally recognized as a leading real estate lawyer, Michelle serves a variety of key market players, including private equity firms, US and foreign investors, institutional lenders, and family offices. She leverages her broad-based experience to help clients successfully navigate all types of real estate transactions across an array of asset classes. Michelle brings particular experience in highly structured and multifaceted deals involving bespoke structures. Michelle regularly advises on transactions involving: – Asset and entity-level acquisitions and dispositions in respect of real estate based operating businesses – Single asset and multiple property portfolio financings for a range of property types and performing and non-performing loan assets – Mezzanine financings, preferred equity structures, equity investments, joint ventures, and equity recapitalizations – Workouts, restructurings, and distressed and performing loan sales – Foreign investors with respect to all types of in-bound US acquisitions, joint ventures, and financings – Mergers and acquisitions for real estate-based businesses Michelle is actively involved in pro bono and community service initiatives. She has provided counsel to numerous nonprofit organizations, including Dance Theatre of Harlem and the Girls Global Academy (GGA). She serves as a visionary for Beat the Streets, an organization focusing on empowering local leaders and supplying youth development programs through the sport of wrestling. Michelle is also a member of the Beacon Group, which provides grants to local New York organizations supporting underserved populations. In 2020, Michelle was elected to the American College of Real Estate Lawyers, an invitation-only organization comprising leading real estate lawyers across the US.

Personal: The George Washington University Law School, J.D., with Highest Honors, 2000, Order of the Coif; New York University, B.A., magna cum laude, 1997, with Honors

KELLY, Alex

Latham & Watkins LLP, New York
212.906.4615
alex.kelly@lw.com

Featured in Private Equity (New York), Asset Management M&A (USA – Nationwide)
See under Nationwide for profile.

KELLY, Jonathan J

Sidley Austin LLP, New York
+1 212 839 5835
JKELLY@SIDLEY.COM

Featured in Insurance (USA – Nationwide), Insurance (New York)

Practice Areas: JONATHAN KELLY is co-leader of the firm's global Insurance and Financial Services group, leader of Sidley's Insurance practice in New York and Boston, and member of the firm's Executive Committee. Jon represents insurance companies, financial institutions, investors and regulators in transactional matters, including mergers and acquisitions, reinsurance, risk transfer, and restructuring transactions. In 2024, he was appointed a member of the U.S. Federal Reserve Board's Insurance Policy Advisory Committee (IPAC) for the 2025–2028 term.

KELSEY, Matthew

King & Spalding LLP, New York
1 212–556–2139
mkelsey@kslaw.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Matthew Kelsey is a partner in the Finance & Restructuring group resident in the firm's New York office. Mr. Kelsey focuses his practice on complex in-court and out-of-court Chapter 11 matters for debtors, ad hoc credit groups, financial institutions, agents and trustees, and official committees. Matthew provides distressed-investing counsel to investment firms, hedge funds, and other financial institutions in a variety of industries, including transportation, real estate, retail, pharmaceutical, infrastructure, finance, shipping, and construction.

KESSLER, Jeffrey L

Winston Taylor LLP, New York
1 212–294–4698
jkessler@winston.com

Featured in Antitrust (USA – Nationwide), Sports Law (USA – Nationwide), Antitrust (New York)

See under Nationwide for profile.

KHAN, Omar

WilmerHale, New York
212–937–7252
omar.khan@wilmerhale.com

Featured in Intellectual Property (New York)

Practice Areas: Omar A. Khan is a leading trial and appellate lawyer representing the world's top technology and life sciences companies in high-stakes intellectual property matters. He is regularly recognized and ranked by Chambers, Managing IP, IAM Patent, Legal 500, Best Lawyers, and others, and he has successfully litigated some of the most challenging “bet-the-company” intellectual property matters, featured by The New York Times, The Wall Street Journal, Bloomberg, Law360 and other national media outlets. His

nearby 20 years of courtroom experience includes jury and bench trials in district courts throughout the country, PTAB proceedings, ITC proceedings, and international arbitrations. He has argued and won cases in multiple courts of appeals, including the Second, Ninth, and Federal Circuits, and represented clients in connection with over 30 appeals before the Federal Circuit. Outside of the courtroom, Mr. Khan has an extensive pro bono practice, which includes service on the Pro Bono Panel of the US Court of Appeals for the Second Circuit and the boards of The Bronx Defenders and Legal Services NYC, as well as representations of pro bono clients in veterans benefits, voting rights, and civil rights matters, for which he has received awards and recognition from the Federal Circuit Bar Association, the New York State Bar Association, MFY Legal Services, and others. He also regularly publishes and speaks on a wide variety of intellectual property topics and developments, including as a guest speaker at Columbia, NYU, and University of Michigan and as an editor of WilmerHale's Federal Circuit Patent Watch, The Interplay: Key Decisions at the Intersection of Antitrust & Life Sciences, and Readily Ascertainable—WilmerHale's Trade Secret Bulletin. His work has been featured as a Top Read and he also has been recognized as a Top Author and Readers Choice by JDSupra for his coverage of patents and related matters. He is also a Fellow of the American Bar Foundation.

Professional Memberships: Mr. Khan is a Fellow of the American Bar Foundation. He was appointed to Law360's Intellectual Property Editorial Advisory Board for 2020–2022. Mr. Khan is a member of the Federal Circuit Bar Association, where he was vice chair of the Pro Bono Committee and continues to serve on the Pro Bono, PTO and Amicus Committees. He is also active in the New York Intellectual Property Law Association, where he serves on the Programs and Patent Litigation Committees, and in the Intellectual Property Owners Association, where he serves on the Pharmaceutical & Biotechnology Issues committee.

Personal: JD, Columbia Law School, 2006; MS, Electrical Engineering, Johns Hopkins University, 2003; BS, Biomedical Engineering, Johns Hopkins University, 2001

KHAWAJA, Atif

Kirkland & Ellis LLP, New York
+1 212.446.4749
atif.khawaja@kirkland.com

Featured in Litigation (New York)

Practice Areas: Atif Khawaja litigates high-stakes commercial disputes. For more than twenty years, he has tried and won bet-the-company cases across industries and subject matters—from existential disputes surrounding corporate control and investments, to multibillion dollar commercial disputes, to expansive claims of product liability, IP infringement and regulatory violation. Atif has successfully led matters in

forums nationwide involving complex claims of antitrust, appraisal, breach of contract, fiduciary duty, fraud and misrepresentation, patent infringement, trade secret theft and unfair competition. Based in New York, Atif is sought out by prominent businesses across the globe when facing material U.S. litigation. He is known for pragmatic solutions, and his matters routinely garner press and public attention, including in The New York Times, Bloomberg and the Wall Street Journal. Atif leads many Kirkland initiatives and sits on its Associate and Partner Review committees.

Personal: Atif is committed to pro bono service and oversees the pro bono program in Kirkland's New York office. He volunteers as a Director of The Legal Aid Society, the nation's oldest and largest provider of legal aid to the poor, and he chairs the Board of Trustees for the Ethical Culture Fieldston School.

KIDD, Matthew

Gibson, Dunn & Crutcher LLP, New York
212.351.2342
m Kidd@gibsondunn.com

Featured in Real Estate (New York)

Practice Areas: Matthew A. Kidd is a partner in the New York office of Gibson, Dunn & Crutcher and a member of Gibson Dunn's Real Estate Practice Group. He advises clients on a wide range of matters, including acquisitions, dispositions, financings, joint ventures, preferred equity investments, as well as development transactions. Matthew's finance experience includes representing both borrowers and lenders in the origination of different types of debt such as construction financings, balance sheet loans and mortgage/mezzanine loans, as well as intercreditor and co-lender arrangements. He also advises clients in connection with workouts and restructurings of debt. Matthew's transactions take place both in New York and throughout the United States and involve a variety of asset classes, including office, retail, residential and hotel properties. Matthew has also handled a number of international matters. Matthew is recognized as a leading real estate lawyer in New York by Chambers USA. He is also recognized in Lawdragon's 500 Leading Global Real Estate Lawyers in 2024 and 2025. Highlights of Matthew's experience include representing: – MSD Partners in numerous mortgage and mezzanine loans along with related intercreditor and co-lender arrangements, participation agreements, and back-leverage transactions; – Apollo in numerous acquisitions of net leased properties; – Derby Lane Partners in the origination of various construction and conversion loans; – Strategic Value Partners in a variety of financings, acquisitions and joint venture transactions; – Sculptor Capital Management in numerous bespoke structured financing and preferred equity investments; and – Logistics Property Company, as the GP, in the formation and fund-raising of their funds for development of logistics assets.

Personal: JD, Order of the Coif, University of Southern California, 2001; Bachelor of Arts, University of California, Berkeley, 1992.

KINGSLEY, Jeffrey

Goldberg Segalla LLP, Buffalo
jkingstley@goldbergsegalla.com

Featured in Insurance (New York: Upstate)

Practice Areas: Global Insurance Services Cybersecurity and Data Privacy Commercial Litigation and Arbitration Environmental Law

Career: Jeffrey Kingsley is co-chair of the firm's Global Insurance Services practice and handles a wide range of complex insurance and reinsurance coverage, environmental claims, commercial and regulatory issues, and extra-contractual liability arbitration and litigation. He has extensive experience handling and consulting clients on complex allocation issues, regulatory issues, arbitrations, transactional issues, and disputes involving the bad faith exposure across the country. Jeff currently serves as national counsel for several companies and is often asked by insurers to handle sensitive matters ranging from regulatory compliance issues in the merger and acquisition space to Child Victims Act claims across the country. Jeff is frequently asked to provide insight on recent developments, breaking news, and other critical information impacting the insurance industry. Jeff routinely provides comprehensive legal representation for Fortune 500 companies, insurers, reinsurers, and other businesses to help them manage risk at every stage and protect their interests when disputes may arise. He works with clients during the developmental phase of business relationships to analyze agreements, develop potential strategies to reduce liability exposure, and identify issues that may impede growth such as threats to a company's reputation or intellectual property rights. Contact Jeff at jkingstley@goldbergsegalla.com

Professional Memberships: Insurance Coverage Law Center DRI – Defense Research Institute, Insurance Law Committee, Reinsurance Law Committee Claims and Litigation Management (CLM) ARIAS-US American Bar Association – Insurance Law Committee New York State Bar Association – Insurance Law Committee Defense Association of New York (DANY) Bar Association of Erie County

KIRPALANI, Susheel

Quinn Emanuel Urquhart & Sullivan, LLP, New York
+1 212 849 7200
susheelkirpalani@quinnemanuel.com

Featured in Bankruptcy/Restructuring (USA – Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Susheel Kirpalani is the Head of Special Situations and founder of the firm's Bankruptcy and Restructuring Group. For more than 30 years, Susheel has been at the forefront of legal issues on behalf of companies and investors in numerous “first ever” situations. In addition to being an accomplished courtroom advocate, Susheel

regularly supports transactional lawyers behind the scenes with creativity and passion for problem-solving. Chambers ranks him in Band One, stating "Susheel is among the strongest bankruptcy lawyers in the market. It is unusual to find such strong litigation skills as well as commercial sense and deal-orientation in the same person." Susheel's notable representations include: Examiner and mediator in Dynegy and Cenveo; Independent fiduciaries in Voyager Digital, Crew, Accuride, and NII International; Special litigation counsel to the company in Wesco Aircraft, TriMark, Bittrex, Kingfisher Midstream, New GM, Washington Mutual, American Home Mortgage, and Solutia; Private equity sponsors in LyondellBasell, Fisker Automotive, Sabine Oil & Gas, and Sbarro; Founders of WeWork and Steward Health Care; Statutory creditors' committees in Lehman Brothers, Enron, Refco, Sentinel, SemCrude, RadioShack, Idearc, and NewPage; The ad hoc groups of COFINA Senior and Lawful Constitutional Debt Coalition Bondholders during Puerto Rico's financial crisis, as well as the lead monoline in Jefferson County's Chapter 9 case; Litigation trustees of Lucky Bucks, Physiotherapy, Remington Outdoor, SemCrude, and Refco; Government of Antigua & Barbuda in amending their Company Act legislation; Dubai World in drafting Dubai's legislation for public decree companies; The Joint Liquidators of the Kingate Global and Euro Funds in Madoff's SIPC case; and The foreign representatives of OAS and InterCement in U.S. aspects of their Brazil judicial recovery proceedings. "In connection with the Puerto Rico financial crisis, at the request of the Speaker of the House, Susheel worked on the bill and testified before Congress regarding the fairness of the restructuring title of the Puerto Rico Oversight, Management, and Economic Stability Act (PROMESA), which was promptly enacted into law in a bipartisan vote. Susheel is a member of the National Bankruptcy Conference and is a Fellow of the American College of Bankruptcy. He is also a recipient of the South Asian Bar Association of New York's esteemed Litigation Achievement Award. Susheel is a frequent lecturer and panelist across the country on topics relating to financial crisis litigation and emerging developments in bankruptcy. He is also a member of the Dean's Planning Council of Fordham University School of Law, where he has created an endowed fund for public service legal work. Susheel also endowed the annual symposium of the Center for Ethnic, Racial, and Religious Understanding at Queens College of the City University of New York.

KIRSCH, Mark

King & Spalding LLP, New York
212-351-2662-646-479-2759
mkirsch@gibsondunn.com

Featured in Litigation (New York)

Practice Areas: Mark Kirsch is a partner in the firm's New York office. He is an experienced trial lawyer whose practice focuses on complex securities, white

collar, commercial and antitrust litigation. He is routinely named one of the leading litigators in the United States. Mark currently serves on the Board of Trustees of the American Friends of Hebrew University. Mr. Kirsch received his Juris Doctor from Yale University Law School, where he was Articles Editor of the Yale Law & Policy Review, and his Bachelor of Arts degree with distinction from Cornell University. He clerked for the Honorable John M. Walker, Jr. in New York.

KLEIN, Alan M.

Simpson Thacher & Bartlett LLP, New York
+1 (212) 455 3188
aklein@stblaw.com

Featured in Corporate/M&A (New York)

Practice Areas: Alan Klein is a Partner in the Firm's Mergers and Acquisitions Practice and has previously served as Global Co-Head of the Mergers and Acquisitions Practice. He represented the Board of Twitter in the company's sale to Elon Musk. He has advised Microsoft on various transactions, including its acquisition of Activision Blizzard, LinkedIn and Skype, among others. He also represented ChemChina in its acquisition of Syngenta, the largest acquisition ever by a Chinese company; Tyco in its merger with Johnson Controls; and numerous other companies in cutting-edge transactions including Cisco, ADT, Best Buy, Wendy's and Royal Ahold. He has also advised the boards of public companies including Aetna, Xerox, Yahoo and Baker Hughes, among others, on corporate governance matters.
Career: Joined, 1984; Partner, 1993.
Personal: BA, with Honors, Phi Beta Kappa, Haverford College (1981); JD, cum laude, Harvard Law School (1984).

KLEIN, Darren S

Davis Polk & Wardwell LLP, New York
(212) 450-4725
darren.klein@davispolk.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Darren is a member of Davis Polk's Restructuring practice. He has substantial experience on a wide range of corporate restructurings and bankruptcies, representing debtors, creditors and other strategic parties in bankruptcies, out-of-court workouts, financings, litigation and section 363 sales. Darren is a member of the New York Society of Security Analysts and the American Bankruptcy Institute. He is a CFA charterholder.

KLEIN, Eve I

Duane Morris LLP, New York
(212) 692-1065
EIKlein@duanemorris.com

Featured in Labor & Employment (New York), Labor Relations (New York)

Practice Areas: Eve I. Klein has over 30 years of experience representing businesses in all aspects of employment law, management labor relations and employment-related litigation. She is the past Chair of Duane Morris Employment, Labor, Benefits and Immigration Practice Group (2018-2025) and a longstanding member of the firm's partner's board. She is particularly sought after by clients

and the firm for her practical counsel in difficult employment law situations and for her strategic advice around the negotiating table. Ms. Klein has extensive experience advising clients about their rights and obligations regarding the complex and frequently changing federal, state and local laws and regulations which affect the workplace. Ms. Klein counsels clients on day-to-day workplace matters, in mergers and acquisitions and in protecting company good will and proprietary information.

Career: Duane Morris LLP: Partner, 1997-present; Richards & O'Neil, LLP: N.Y., N.Y., 1994-1997; Shea & Gould: N.Y., N.Y., 1985-1994

Professional Memberships: New York State Bar Association, Labor and Employment Law Section, Member, Subcommittee, Practice Before the NLRB; Cornell University, School of Industrial and Labor Relations, NYC Labor and Employment Law Program, Executive Board Member

Personal: Cornell Law School, J.D., 1985; Cornell University School of Industrial and Labor Relations, B.S., with distinction, 1982

KLINGBAUM, Leonard

Ropes & Gray LLP, New York
+1 212 596 9747

leonard.klingbaum@ropesgray.com

Featured in Banking & Finance (New York)

Practice Areas: Leonard Klingbaum is co-head of Ropes & Gray's global finance group and leads the firm's credit opportunities practice. Leonard also co-heads Ropes & Gray's liability management cross-practice group. Leonard advises clients on event driven and opportunistic financing transactions, as well as special situations, workouts, restructurings and insolvency matters. He routinely represents participants in all aspects of the capital solutions' arena, including distressed investing, strategic lending, loan-to-own, and restructuring matters. He has represented lenders (credit funds) and borrowers in direct lending, high yield, and mezzanine transactions, from the lower middle market to large cap transactions. He also acts on behalf of public and private corporate clients as general finance counsel. Leonard has been named by Forbes among "America's Top 200 Lawyers" (2024-2025) and recognized by The Legal 500 (United States), where clients recognize him as "diligent and hardworking" and "adept at locating problems and finding solutions." Additionally, IFLR 1000 ranks him as "highly regarded," and he has been recognized by the Turnaround Management Association with a Transaction of the Year award. Leonard also has been ranked by Chambers USA as one of America's Leading Lawyers for Business (2021-2023).

KLUG, Noah

Klug Law Firm PLLC, New York
(212) 495-9245
noah@kluglawfirm.com

Featured in Immigration (New York)

Practice Areas: Mr. Klug manages a comprehensive, full-service corporate immigration practice that

encompasses the entire spectrum of employment-based nonimmigrant visas, permanent residency, and complex regulatory compliance. He possesses deep technical expertise in the architecture of nonimmigrant petitions, routinely securing approvals for H-1B specialty occupations, L-1 intracompany transfers, O-1 extraordinary ability visas, and TN professional status. He maintains a highly specialized, market-leading niche in the Australia-U.S. and global mobility corridors, providing strategic counsel on E-3 visa categories for Australian professionals, alongside E-1 and E-2 treaty trader and investor options. In the realm of immigrant visas, he oversees the complete Permanent Labor Certification (PERM) process and handles employment-based permanent residency across the EB-1, EB-2, and EB-3 categories, with a particular focus on National Interest Waivers (NIW) and Outstanding Researchers. Additionally, Mr. Klug counsels corporate clients on proactive workforce compliance, including I-9 verification, E-Verify mandates, Department of Labor audits, and the immigration implications of corporate mergers and acquisitions.

Career: Noah Klug is the Managing Shareholder of Klug Law Firm PLLC and has garnered an internationally recognized reputation as an authority in business immigration law. Spanning nearly two decades of high-stakes legal practice, Mr. Klug's career is defined by a unique dual perspective of the U.S. immigration architecture. He entered the field through the highly competitive Attorney General's Honors Program, serving as an Attorney-Advisor within the U.S. Department of Justice's Executive Office for Immigration Review (EOIR). This foundational public service provided him with deep insight into federal regulatory frameworks, which he leveraged during a decade spent in senior positions at elite global corporate immigration law firms, including Fragomen and Berry Appleman & Leiden (BAL). As a recognized global Thought Leader by Who's Who Legal, he combines top-tier big-firm experience with boutique agility to deliver sophisticated, relationship-driven counsel.

Personal: Mr. Klug is an honors graduate of New York University (2001) and earned his Juris Doctor from Fordham University School of Law (2007), where he was recognized as a Dean's List Scholar. A highly visible policy advocate, he has a long-standing record of leadership within the organized bar, including serving as a past Co-Chair of the American Bar Association's (ABA) Immigration and Naturalization Committee and as a member of the AILA National Business Immigration Committee. Notably, he is the founder and past Chair of the American Immigration Lawyers Association (AILA) Asia Pacific Chapter, stemming from a four-year period living and practicing in Sydney and Melbourne. His analytical contributions to the field include authoring over 30 in-depth legal publications, serving as an editor for major immigration law treatises, and drafting

strategic comments on significant USCIS policy memoranda. He is also a member of Mensa.

KOBAK, Scott M

Simpson Thacher & Bartlett LLP, New York

+1-212-455-7210
skobak@stblaw.com

Featured in Real Estate (New York)

Practice Areas: Real Estate Partner primarily representing institutional investors in complex commercial real estate transactions, real estate company acquisitions and developments, joint ventures and financings, including active involvement with many of the most prominent real estate private equity funds. Frequent clients include the real estate fund business of Carlyle, KKR, Blackstone and Crown Acquisitions. Recent transactions include Blackstone in a \$7 billion joint venture with Digital Realty to develop four hyperscale data center campuses, Blackstone's purchase and financing of QTS Data Centers in an \$11 billion take private transaction, KKR's acquisition of the Edge Observation Deck at 30 Hudson Yards and several multifamily development joint ventures for The Carlyle Group in New York.

Career: Joined firm 1993; became Partner in 2000.

Personal: BS, Binghamton University (1989); JD, magna cum laude, Boston University Law School (1992).

KOCH, Steven

Haynes and Boone, LLP, New York
+1 212 659 4992

steven.koch@haynesboone.com

Featured in Real Estate (New York)

Practice Areas: Steven Koch is a partner in the Real Estate Practice Group in Haynes and Boone's New York office. He focuses his practice in real estate law. Steven has closed many large, complex transactions for a variety of clients, including financial institutions, venture funds and private developers. He has been involved in joint ventures, multi-state lending, loan workouts, development work, sale-leaseback transactions, the purchase and sale of real property and loans, and construction contracting. In addition, Steven has a deep level of experience in subordinate debt matters.

KOCHIS, Kymberly

Eversheds Sutherland (US) LLP, New York

+1 212.389.5068

kymberlykochis@eversheds-sutherland.com

Featured in Insurance (New York)

Practice Areas: Kym is a member of the firm's Executive Committee and Co-Head of the firm's Complex Litigation team. Kym focuses her practice on defending financial services companies across a broad spectrum of litigation matters. She regularly represents companies in complex class actions, including cases involving unfair trade practices, consumer fraud, tort claims, and complex breach of contract disputes. Over the past five years, Kym has successfully defeated or favorably resolved more than 50 class actions. She has argued

before multiple U.S. Courts of Appeals, including the Second, Third, Fifth, Seventh, Ninth, and Tenth Circuits, and has secured favorable outcomes on briefing in the First, Third, and Ninth Circuits without oral argument. In addition, she has argued before the Arizona Supreme Court, the Arizona Court of Appeals, and the First and Second Departments of the New York Appellate Division.

KOLKER, Dina

Steptoe LLP, New York

Featured in Labor Relations (New York)

Practice Areas: Government & Regulatory Litigation | Commercial Trials & Litigation

Career: Dina Kolker focuses on public sector labor relations, working with some of New York City's most significant public employee unions, including United Federation of Teachers, Association of Legislative Employees, Council of School Supervisors & Administrators, and the Uniformed Sanitationmen's Union, Local 831 IBT, as well as the New York City Municipal Labor Committee, a consortium of the City's municipal unions, and their affiliated welfare funds. She has represented clients in negotiations, arbitrations, administrative proceedings, and litigation in a variety of areas in both state and federal court, including labor, employment, contract, pension issues, and constitutional rights. She has been involved in various collective bargaining-related matters, including binding and non-binding contract arbitration pursuant to the Taylor Law and related court proceedings. She also advises clients regarding internal union governance and compliance with applicable federal laws.

KOPELOWITZ, Joshua

Fox Rothschild, New York

Featured in Real Estate (New York)

Practice Areas: Leveraging over two decades of litigation experience, Joshua helps businesses and individuals resolve high-stakes commercial disputes. A skilled trial attorney, Joshua represents clients in bet-the-company litigation including multimillion-dollar contract disputes, breaches of fiduciary duty, partnership and ownership battles and corporate dissolutions, in addition to disputes over investments and the operation and use of real estate. Joshua co-chairs the firm's Real Estate Litigation Group. Joshua has the in-depth knowledge required to evaluate disputes and chart the smartest path to a favorable resolution — whether through direct bargaining, arbitration, mediation or in court if necessary. A staunch trial advocate and skilled negotiator, he provides efficient solutions that protect clients' financial interests. More than an attorney, Joshua is a strategic partner, invested in providing legal guidance that helps advance clients' commercial goals. He monitors the market and emerging industry trends to provide advice and counsel that helps them stay ahead of the curve, and the competition. Joshua has represented a broad range of major real estate and commercial clients at all levels of the judiciary, including state and federal trial and appellate courts in

New York and nationally. He also has experience with complex residential leasing disputes, cooperative-condominium disputes, brokerage claims and contracts.

Professional Memberships: New York County Lawyers Association | New York State Bar Association | New York City Bar Association

KORBAY, Mitchell

Herrick, Feinstein LLP, New York
mkorbey@herrick.com

Featured in Real Estate (New York)

Practice Areas: Mitch Korbey is a partner, and chair of the firm's Land Use & Zoning Group. Mitch is an accomplished urban planner and land use attorney with more than 30 years of experience in private practice and government service. Mitch is a former Commissioner of the Board of Standards and Appeals (BSA), a former director of the Department of City Planning's (DCP) Brooklyn office, and a former deputy director of DCP's Staten Island office. Mitch has been recognized by Chambers USA and Legal 500 as one of New York City's leading zoning lawyers for many years. He advises clients on a wide range of issues, including site acquisitions and assemblages, site development options, zoning lot mergers and development rights transfers, as well as applications for zoning variances, special permits and other discretionary approvals from the BSA, DCP, Department of Buildings, Landmarks Preservation Commission, and other agencies. Mitch also regularly counsels prominent developers, owners and lenders on the management of millions of square-feet of New York City real estate. In doing so, he navigates the complexities of the City's byzantine zoning resolution — guiding clients to the most efficient intersection of their business goals and what the rules will allow. He also keeps clients abreast of political headwinds that could impact their properties or development plans. Mitch is an adjunct professor of law at Brooklyn Law School, and an adjunct with Hunter College's graduate program in urban planning.

Professional Memberships: — New York State Bar Association — Land Use, Green Development and Environmental Committee — Real Estate Board of New York (REBNY) — Architecture Institute of America — Historic Buildings Committee — Cornell Association of Planners
Publications: <https://www.herrick.com/mitchell-a-korbey/publications/>
Personal: <https://www.herrick.com/mitchell-a-korbey/> <https://www.linkedin.com/in/mitch%2Dkorbey%2D33215547/>

KOTRAN, Stephen M

Sullivan & Cromwell LLP, New York
212-558-4963

kotrans@sullcrom.com

Featured in Corporate/M&A (New York)

Practice Areas: Corporate Governance, Financial Services, Fintech, Healthcare & Life Sciences, Insurance, Mergers & Acquisitions, M&A Financial Advisory and Valuation, Private Equity
Career: A recognized leader in M&A, Steve Kotran is known for guiding

high-profile buyers, sellers, and financial advisors on global and complex corporate transactions across diverse industries. Steve Kotran is a partner in the Firm's Mergers & Acquisitions and Financial Services Groups. He is Head of the Firm's Global M&A Financial Advisory and Valuation Group, Co-Head of Mergers & Acquisitions, North America, Co-Head of the Firm's Global Private Equity Group and Co-Head of the Firm's Global Insurance Practice. He represents buyers, sellers, special committees and other principals as well as financial advisers in M&A transactions in a wide range of industries, including negotiated and hostile acquisitions, negotiated sales of private companies, subsidiaries and divisions, transactions involving SPACs, private equity transactions, leveraged buy-outs, formation of joint ventures and asset sales. Mr. Kotran was named one of Lawdragon's 500 Leading Lawyers in America for 2026. In addition, he has been named for more than 20 years as a leading M&A, private equity and insurance transactional lawyer by numerous directories, including IFLR1000, Lawdragon 500, Lexology Index (formerly Who's Who Legal), The Legal 500, The Best Lawyers in America and New York Super Lawyers. Mr. Kotran taught an M&A transactions course at Columbia Law School for many years. He also has lectured at NYU, Stanford, UPenn, UVA, Fordham and other law schools. He has been a frequent speaker on M&A and corporate governance matters at professional programs sponsored by the ABA, the Practical Law Institute and numerous other organizations. He co-founded the Financial Advisory Task Force of the M&A Committee of the ABA. Clients include: American Equity Life, Ardea Partners, Bank of America, Barclays, Centerview, Citigroup, Credit Suisse, Deutsche Bank, Duff & Phelps, Evercore, FT Partners, Goldman Sachs, Greenhill & Co., Guggenheim Securities, Houlihan Lokey, Insight Enterprises, JPMorgan, Lincoln Partners, LionTree, Macquarie Capital, Moelis & Co., Morgan Stanley, Nomura Securities, PJT Partners, Rothschild, Tudor, Pickering, Holt & Co., UBS Investment Bank, Wells Fargo Securities and other investment banks in their capacity as financial advisor in connection with more than 1,100 completed transactions.

Professional Memberships:

American Bar Foundation, Corporate and M&A Advisory Board of Practical Law, the National Council of the American Enterprise Institute, President's Council of the National Constitution Center, Harvard Alumni For Free Speech and The Jefferson Council (UVA)

Personal: University of Virginia Law (JD, Order of the Coif, 1990); Harvard (BA, 1985). Law clerk, Honorable Edward R. Becker, US Court of Appeals Third Circuit, 1990 – 1991

KRALSTEIN, Benjamin

Mayer Brown LLP, New York
+1 212 506 2367

bkralstein@mayerbrown.com

Featured in Insurance (New York)

Practice Areas: Ben Kralstein is a partner in Mayer Brown's Corporate & Securities practice and a member of the Insurance Industry Group. His practice focuses on advising US and non-US insurers, reinsurers, insurance markets, agents, brokers, managing general agents, reinsurance intermediaries, investors and financial institutions in a broad range of transactional and regulatory matters in the insurance and reinsurance industry. Ben has extensive experience in advising clients on domestic and cross-border reinsurance transactions and related collateral arrangements, pension risk transfer transactions, mergers and acquisitions, structured finance solutions, insurance securitizations and capital markets transactions. Ben's work has put him in the spotlight by Chambers USA — most recently ranked as an "Up and Coming" attorney (2024) and previously ranked as an "Associate to Watch" (2021 – 2023) — with clients praising Ben for his contract drafting and responsiveness and noting he "will work tirelessly to meet client needs." Ben also has a broad pro bono practice in which he advises pro bono clients on a variety of matters, including US asylum applications, uncontested divorce cases and corporate governance and formation matters. Before joining Mayer Brown, Ben completed secondment at Athene Holding Ltd. where he worked on various pension risk transfer transactions. Additionally, while attending St. John's University School of Law, he was an Associate Managing Editor for the St. John's Law Review and interned for the Securities and Exchange Commission's Division of Enforcement.

KRAMER, Jenny

Alston & Bird LLP, New York
(212) 210-9420
jenny.kramer@alston.com

Featured in Litigation (New York)

Practice Areas: A skilled trial attorney, Jenny represents individuals and entities in complex civil and criminal enforcement matters brought by various regulatory authorities and law enforcement agencies including the Department of Justice. Drawing on her years of experience serving as an Assistant U.S. Attorney in the District of New Jersey, she is exceptional at developing innovative, multifaceted solutions to her clients' legal problems. Jenny focuses her practice on white collar criminal defense, SEC and other regulatory enforcement, internal investigations, and complex commercial litigation. She represents financial institutions, corporations, and individuals across a wide range of industries in international and domestic criminal matters, including corruption and bribery allegations, money laundering, and health care, and securities. Jenny made headlines as part of the defense team representing U.S. Sen. Robert Menendez against government charges of bribery and corruption, which were dismissed following a three-month trial. She was one of the leaders of Alston & Bird's investigation into alleged misconduct

involving the U.S. Men's National Team for U.S. Soccer.

Career: Assistant U.S. Attorney, District of New Jersey; co-chair, firm's White Collar, Government & Internal Investigations Team.

KRANZLEY, Alexa

Sullivan & Cromwell LLP, New York
(212) 558-4000
kranzleya@sullcrom.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: General Practice; Bankruptcy Litigation; Litigation; Restructuring; Liability Management & Capital Solutions

Career: Alexa Kranzley is a partner in the Firm's Restructuring Group. Ms. Kranzley represents companies and creditors in Chapter 11 proceedings and out-of-court corporate and financial restructurings and private equity and hedge funds in connection with distressed transactions and special situation investments. Ms. Kranzley also has experience handling adversary proceedings, contested matters and both debtor and creditor representations in bankruptcy proceedings. Ms. Kranzley's practice is international, and she has worked in collaboration with the Firm's other offices on substantive matters involving restructurings in other jurisdictions.

Personal: Brooklyn Law School, J.D., (2008); Cornell University, B.S., (2005)

KRASNOVSKY, Michael

Kirkland & Ellis, Chicago
212.446.5922

michael.krasnovsky@kirkland.com
Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Mike Krasnovsky is a partner in the Firm's Executive Compensation Group. Mike's practice focuses on executive compensation and employee benefits matters in connection with mergers and acquisitions and other business transactions. Mike also advises clients on executive compensation and related corporate governance matters, including the design, implementation and disclosure of equity and cash incentive compensation and retention programs and the negotiation of executive employment, change in control and separation agreements.

KRATENSTEIN, Andrew

McDermott Will & Schulte, New York
+1 212 547 5695
akratenstein@mcdermottlaw.com

Featured in Litigation (New York)

Practice Areas: Andrew B. Kratenstein is the New York co-lead of McDermott Will & Schulte's Litigation Practice Group. He provides legal counsel on complex commercial litigation, focusing on financial services, private equity, securities, mergers and acquisitions, corporate governance, real estate, and beverage distribution disputes. Andrew represents national and multinational clients in a broad array of industries, including banking, private equity, real estate, hospitality, beverage distribution, sports, healthcare, life sciences, pharmaceuticals, and energy.

KREITMAN, Robert M

Sidley Austin LLP, New York
(212) 839-8637
rkreitman@sidley.com

Featured in Capital Markets (USA - Nationwide), Tax (New York)

See under Nationwide for profile.

KUCINSKI, Timothy

Phillips Lytle LLP, Buffalo

Featured in Corporate/M&A (New York: Upstate)

Practice Areas: A dedicated transactional attorney with broad industry experience, Tim represents domestic and international clients in complex business transactions throughout all stages of a business' lifecycle. With significant mergers and acquisitions (M&A) transaction experience, Tim helps clients reach their objectives and close deals with a strategic and pragmatic approach. Tim works with clients — from buy-side to sell-side, strategic to financial — to successfully reach their objectives. Tim also regularly supports clients in a wide range of other business transactions, including day-to-day commercial contract negotiations, corporate governance matters and entity formations. Tim frequently handles master service agreements, distribution and sales representative agreements, employment agreements and other types of sophisticated commercial contracts. Tim represents clients across a broad industry base. With daily experience working closely with manufacturing companies, Tim also regularly assists clients from startups to established companies in various other industries — including healthcare, technology, food and beverage, and not-for-profit — to meet their individual and specific needs.

Career: Joined the firm in 2015 and has been a Partner since 2023.

Professional Memberships:

American Bar Association, Business Law Section, Forum on the Entertainment & Sports Industries, Young Lawyers Division; Bar Association of Erie County; New York State Bar Association, Business Law Section, Corporate Counsel Section. Tim is also the firm's contact for Law Exchange International, an association of independent international law firms covering the world's commercial centers within Europe, North and South America, Asia/Pacific, Africa and the Middle East.

KURMANOVA, Aselle

Cozen O'Connor, Washington, DC
+1(212)453-3954
akurmanova@cozen.com

Featured in Healthcare (New York)

Practice Areas: Aselle focuses her practice on domestic and cross border mergers and acquisitions and other strategic transactions, with a strong emphasis on the health care and life sciences sector. She advises on acquisitions and divestitures, joint ventures, minority investments, and complex reorganizations, representing private equity sponsors, public and private companies, founders, and institutional investors across the deal lifecycle. A significant portion of Aselle's practice is devoted to health care driven transactions. She regularly counsels

health care providers, physician groups, pharmaceutical and biotechnology companies, medical device manufacturers, and emerging life sciences ventures on transactional structuring, diligence, and risk allocation in regulated environments. In addition, Aselle advises boards of directors and executive teams on corporate governance, fiduciary duties, ESG matters, and general corporate strategy. She provides practical guidance on governance policies, disclosure considerations, and compliance issues that arise in connection with transformative transactions and ongoing operations. Aselle also advises on FDA regulatory and health care compliance considerations as they intersect with corporate transactions, including diligence and structuring issues affecting life sciences and health care companies.

KYRWOOD, Jason

Davis Polk & Wardwell LLP, New York
+1 (212) 450-4653
jason.kyrwood@davispolk.com

Featured in Private Credit (USA - Nationwide), Banking & Finance (New York)

Practice Areas: Jason is co-head of Davis Polk's market-leading global Finance practice and head of the Private Credit group. With nearly three decades of experience, he advises banks and private credit providers on the full spectrum of leveraged and investment-grade financings, including some of the most complex domestic and cross-border LBOs and strategic acquisition financings of the last 25 years. Jason has led the Finance practice through several major market developments, including expanding its reach into hybrid capital, structured credit, securitization, and project and infrastructure finance, while solidifying the firm's position as a premier market leader in finance. Outside of his practice, Jason serves on the boards of Rising Ground and MCE Social Capital.

LANDAU, Eric R

Paul Hastings LLP, New York
212.318.6843
ericlandau@paulhastings.com

Featured in Real Estate (New York)

Practice Areas: Eric Landau is a partner in the Real Estate Department at Paul Hastings, based in the firm's New York office. He has developed a real estate practice representing a diverse group of clients and interests, focusing on sophisticated joint ventures, hospitality, borrowing, preferred equity, acquisitions and mixed-use development transactions. Representative of the clients who Eric regularly represents on their most complex real estate transactions include Millennium Partners, Related Fund Management, Fisher Brothers, The Witkoff Group, Lightstone Development Group, Investcorp International, Lionheart Strategic Capital, Ian Schrager Company, Silverstein Properties, Nobu Hospitality, Extell Development, Cipriani, Faena Group, Morgan Stanley and Turnbridge Equities.

Personal: Georgetown University Law Center, J.D. University of Virginia, B.A.

LANDAU, Rebecca

Latham & Watkins LLP, New York

Featured in Real Estate (New York)

Practice Areas: Rebecca (Becky)

Landau advises clients on complex real estate financing matters. Becky guides private equity funds, real estate investment trusts, institutional lenders, and private capital providers through a range of commercial real estate transactions involving: – Bridge-type mortgage loans – Construction loans – Preferred equity investments – Mezzanine loans – Back leverage financing – Workouts and restructurings of distressed assets She also regularly advises clients on exercising remedies and asset management matters. Before joining Latham, Becky was a partner in the real estate practice of another international law firm.

LANDAU, Scott

Winston Taylor LLP, New York

+1 212-294-6828

slandau@winston.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Scott Landau focuses

his practice on representing private equity clients and public companies in acquisitions, divestitures, and restructurings within the U.S. and cross-border. He has experience structuring LLC profit interests as management incentives; negotiating limited liability company, shareholder, and employment agreements; counseling compensation, pension, and savings plan committees; advising on issues relating to Internal Revenue Code Section 409A compliance for domestic and foreign plans; designing executive compensation and nonqualified plan agreements; and counseling with respect to corporate governance matters. Scott served as in-house counsel at Bristol-Myers Squibb Company (BMS), where he led the domestic and international Employee Benefits and Compensation Legal Group. He also served as secretary and lead counsel to the BMS Pension and Savings Plan Committees.

LANDER, Nathan

Proskauer Rose LLP, New York

212-969-3566

nlander@proskauer.com

Featured in Insurance (New York)

Practice Areas: Nathan Lander is a

partner in Proskauer's Insurance Recovery & Counseling Group specializing in assisting clients with the negotiation and structuring of their insurance programs as well as handling claim disputes with insurers. Throughout his career, Nate has helped clients recover more than \$1 billion in insurance disputes through claim negotiations, mediations and, when necessary, in arbitrations and litigations. Nate prides himself in securing favorable resolutions with their insurers whenever possible, but when insurers refuse to pay, Nate aggressively litigates coverage disputes in courts and arbitrations across the country. While Nate has extensive experience representing a diverse array of policyholder clients, including Fortune 500 companies and professional sports teams, he is particularly recognized for his work with asset man-

agement clients in insurance disputes. Nate has represented numerous private equity firms and portfolio companies, hedge funds, registered funds, venture capital firms and other asset managers in claims against insurers, seeking coverage under D&O, E&O, crime, life, property and various other policies. In addition to his litigation practice, Nate regularly advises clients on risk management, including structuring of insurance programs and negotiating and drafting of policy language to help protect clients against potential claims or losses. Nate has deep expertise in insurance markets and products tailored for asset management clients. He has assisted numerous asset managers of all types and portfolio companies to review and negotiate potential insurance policies or programs, including D&O, E&O, EPL, fiduciary, crime, cyber, reps & warranties and other specialized products.

LANGER, David S

Latham & Watkins LLP, New York

+1 212 906 1788

Edavid.langer@lw.com

Featured in Environment (New York)

Practice Areas: David Langer is

counsel in the Environment, Land & Resources Practice in the New York office. His practice involves advising clients on a broad spectrum of environmental aspects of corporate, real property, and financial transactions, including CERCLA, Clean Air Act, Clean Water Act, and Endangered Species Act, and related state and local laws, such as New Jersey's Industrial Site Recovery Act (ISRA). Significant transactional matters have included representations of sellers, purchasers, lenders, and underwriters in the context of asset and stock acquisitions, securities and high-yield debt offerings, commercial credit facilities, and project finance transactions. He has also been involved in negotiation of contracts for solid waste disposal services and electric power demand side management projects. David's regulatory practice has involved permitting and compliance support for independent electric power plants and other industrial and commercial facilities, including waste oil recyclers; cement, pesticide, cosmetic, and paper manufacturers; and bus operators. He has experience in the federal Clean Air and Clean Water Acts and related state and local programs. David's Clean Air Act experience includes consultation on new source review (NSR, PSD, NSPS) issues for construction or modification of facilities, Acid Rain regulations, Regional Emission Trading programs, Title V applications, and air permit enforcement actions. His Clean Water Act experience includes representation of clients with respect to both permit applications and enforcement actions, compliance with storm water discharge regulations, and advising a municipal client on amendments to its sewer use ordinance. David's litigation experience includes administrative enforcement actions relating to violations of air pollution control permits and regulations, building code standards, asbestos control programs,

wastewater discharge standards, storm water permits, community right-to-know reporting obligations, and product safety standards. Other litigation matters have included cost recovery actions relating to leaking petroleum storage tanks, arbitration of disputes over solid waste contracts, challenges to local solid waste flow control ordinances, and commercial contract disputes. David has also represented an independent energy marketer in state utility commission proceedings relating to the deregulation of natural gas and electricity markets. David has participated in pro bono representations of the Wildlife Conservation Society, the Hebrew Free Burial Association, and the South Brooklyn Local Development Corporation.

LANKLER, Andrew

Baker Botts L.L.P., New York

212-408-2516

andrew.lankler@bakerbotts.com

Featured in Litigation (New York)

Practice Areas: Andrew Lankler is an

experienced litigator who has extensive trial experience in white collar criminal, regulatory, and complex civil matters at federal, state attorney general, and local levels. Andrew has represented clients in high profile matters, dismissals and summary judgments and is also often retained to conduct internal investigations of companies and to serve as a monitor of companies performing work on public contracts.

Career: Before joining Baker Botts, Andrew served as an Assistant District Attorney in the New York County District Attorney's Office and was the Inspector General of the Battery Park City Authority.

Professional Memberships: American College of Trial Lawyers, Fellow American Bar Association, White Collar Section, Member New York City Bar Association, Criminal Advocacy Committee, Member Morgenthau Alumni Group, Founding Member

Publications: New Federal Law Significantly Expands the SEC's Authority to Pursue Disgorgement, White Collar Update, 7 January 2021 New Federal Laws Expand Bank Secrecy Act and Anti-Money Laundering Enforcement Regime, White Collar Update, 5 January 2021

Personal: J.D., George Washington University, 1988 B.A., George Washington University, 1985

LANZKRON, Joe

Cleary Gottlieb Steen & Hamilton LLP,

New York

212 225 2734

jlanzkron@cgsgh.com

Featured in Real Estate (New York)

Practice Areas: Joe Lanzkron's practice focuses on real estate transactions. Joe has a broad range of experience representing lenders and borrowers in various real estate financings across multiple property types, including CMBS, balance sheet loans and loan on loan facilities. Joe also regularly advises high-profile clients, including investment banks, private equity funds, asset managers and sovereign wealth funds, on complex

real estate acquisitions, dispositions, and joint ventures. His experience also includes significant restructurings and workouts, including through bankruptcy. **Career:** Joe joined the firm in 2009 and became a partner in 2019. J.D., Brooklyn Law School (2009); B.S., Touro College (2005).

Professional Memberships:

Member of the New Jersey and New York Bars.

LAPUSHCHIK, Tatiana

Cravath, Swaine & Moore LLP, New York

+1.212.474.1442

tlapushchik@cravath.com

Featured in Banking & Finance (New York)

Practice Areas: Tatiana Lapushchik is a partner in Cravath's Corporate Department and Co-Head of the Banking and Credit Practice. Her practice spans both leveraged and investment grade bank financings across a variety of industries, including industrials, oil and gas, consumer and technology and media. Ms. Lapushchik dedicates a significant portion of her practice to advising on financings for private equity clients and their portfolio companies.

Career: Harvard Law School (JD, cum laude, 2000); Barnard College, Columbia University, (BA, summa cum laude, 1997)

Personal: For more information: <https://www.cravath.com/people/tatiana%2D-lapushchik.html>

LASHBROOK, Marc R.

Paul Hastings LLP, New York

(212) 318-6482

marclashbrook@paulhastings.com

Featured in Banking & Finance (New York)

Practice Areas: Marc R. Lashbrook is

a partner in the Global Finance practice of Paul Hastings and is based in the firm's New York office. Marc represents leading investment banking firms, commercial banks and other financial institutions on a wide range of financing transactions. His practice draws on extensive experience representing clients on transactions across multiple industries, including public and private high-yield, investment grade and convertible debt offerings, syndicated and commercial bank financings, and exchange offers and tender offers. He has represented the financing sources in a number of novel, groundbreaking transactions, including \$9.8 billion of financing for NortonLifeLock's acquisition of Avast, the issuance of \$23 billion of financing for T-Mobile in connection with its acquisition of Sprint and \$13 billion of financing in connection with the acquisition of Refinitiv by a Blackstone-led consortium. Marc has also represented leading investment banks in the issuance of equity and equity-linked securities, including the IPOs of Aramark, Burlington Stores and PlayAGS. Marc has practiced in a variety of industries including gaming, retail, technology, telecommunications, healthcare, industrials and real estate.

Personal: DePaul University College of Law, J.D. DePaul University, B.S.

LAVELY, Vanessa

Cravath, Swaine & Moore LLP, New York
(212) 474-1718
lavelly@cravath.com

Featured in Litigation (New York)

Practice Areas: Vanessa A. Lavelly handles a wide variety of business-critical litigation cases, including antitrust, intellectual property, environmental, general commercial and securities matters. Repeatedly praised by clients for trying "some of the most difficult cases," being "highly professional and unbelievably effective," and providing "concise, well thought-out and spot-on direction," she has significant trial experience in federal and state court. (Chambers USA)

Career: UCLA School of Law (J.D., 2008; Order of the Coif); Harvard College (A.B., 2004; magna cum laude).

Personal: For more information: <https://www.cravath.com/people/vanessa%2Da%2Dlavelly.html>

LAZARUK, Ken

Duane Morris LLP, New York
+1 212 692 1085
khlazaruk@duanemorris.com

Featured in Construction (New York)

Practice Areas: Kenneth H. Lazaruk practices in the area of construction law. Mr. Lazaruk has more than 40 years' experience in the construction industry, 30 of which has been as an attorney exclusively practicing in the field of construction law. Mr. Lazaruk's experience as an attorney includes all aspects of construction law with an emphasis on representing owners and developers in the drafting and negotiation of design and construction agreements. Mr. Lazaruk also represents owners and developers in construction disputes resolved through either mediation, arbitration and/or litigation. He also has experience representing other parties involved in construction projects including design professionals, architects, engineers, contractors, construction managers, suppliers and vendors.

Career: Duane Morris LLP: Partner, 2008-present; Thelen LLP: Partner, 2006-2008; Ross & Cohen: Partner, 1998-2006; Edwards and Zuck, P.C.: Consulting Engineers, General Counsel, 1997-1998; Zetlin & DeChiara: Partner, 1996-1997; Baer, Marx & Upham: Partner, 1994-1996; Shea & Gould: Partner, 1983-1994

Professional Memberships: American Arbitration Association; International Mediation Institute; American Society of Civil Engineers; National Society of Professional Engineers; Mediator, US District Court for the Eastern District of NY and Supreme Court of NY; Founding Member, firm's NY Diversity and Inclusion Committee.

Personal: New York Law School, J.D.; New York University Graduate School of Business Administration, M.B.A.; City College of New York, BCE

LEAF, Russell

Willkie Farr & Gallagher LLP, New York
(212) 728-8593
rleaf@willkie.com

Featured in Corporate/M&A (New York)

Practice Areas: Russell L. Leaf is a partner in the Corporate & Financial Services Department and Co-Chair of both the Mergers & Acquisitions Practice Group and the Corporate Governance Practice Group, and a member of the firm's Executive Committee. Russell focuses on advising clients, including private equity sponsors and public and privately held companies, on mergers and acquisitions, activist matters and other significant transactional matters. Russell also regularly counsels corporations and their directors on securities law, corporate governance and finance matters, and has extensive experience in complex transactions in the health care, life sciences, technology and infrastructure sectors.

Personal: J.D., St. John's University School of Law, 2000 B.A., University of Maryland at College Park, 1997 See <https://www.willkie.com/professionals/rleaf%2Drussell%2D>

LEAVY, Richard A

Sidley Austin LLP, New York
+1 212 839 5562
rleavy@sidley.com

Featured in Tax (New York)

Practice Areas: RICHARD LEAVY's practice includes all areas of state and local taxation, with a concentration on transactional structuring and operational tax planning, and also extensive experience managing and resolving tax controversies before administrative panels and in the courts throughout the United States. Before joining Sidley in 2010, Richard was a partner at a prominent international law firm. During the 1995-1996 term, he served as the judicial intern to The Honorable Leonard I. Garth, U.S. Court of Appeals for the Third Circuit. He has been recognized by Chambers USA (2012-2025) in New York Tax: State & Local, where he has been ranked for fourteen years. Sources in the 2018 edition described him as "extremely creative, knowledgeable, precise and responsive across a wide range of state and local tax issues in many jurisdictions."

LEE, Alvin

King & Spalding LLP, New York
(212) 790-5345
alvin.lee@kslaw.com

Featured in Litigation (New York)

Practice Areas: Alvin Lee focuses on complex commercial disputes, mass torts, and class action defense, most notably for clients in the energy, financial services, chemical, manufacturing, and technology sectors, among others. He has significant experience in disputes relating to large-scale energy, infrastructure, and manufacturing projects and has litigated a number of high-profile disputes relating to supply chain disruptions and force majeure declarations, including those associated with events such as the U.S.-China solar trade war, the COVID-19 pandemic, and Winter Storm Uri and its impacts on the Texas power market in February 2021. In addition to his trial practice, Alvin has significant experience in cross-border disputes and international arbitration. Alvin has signifi-

cant experience in the energy, chemical, and manufacturing industries, where he has advised owners, developers, sponsors, and offtakers of large-scale manufacturing, solar, wind, and other power generation projects. He has also represented raw material and component manufacturers and suppliers, and has significant experience advising clients in connection with complex financing vehicles for energy and infrastructure projects. He has represented companies in litigation relating to all aspects of the development and construction of energy, infrastructure, and manufacturing projects as well as in litigation arising out of offtake, supply, and production agreements associated with such facilities. Mr. Lee is highly active in diversity & inclusion initiatives throughout the legal profession. He has held a number of D&I leadership positions both within the firm and in Asian American and LGBTQ+ bar organizations.

LEINWAND, David

Cleary Gottlieb Steen & Hamilton LLP, New York
(212) 225-2838
dleinwand@cgsh.com

Featured in Private Equity (New York)

Practice Areas: David Leinwand's practice focuses on merger and acquisition transactions and private equity investments. He has represented a broad array of buyers and sellers in a wide variety of public and private merger and acquisition transactions. In particular, David has significant experience advising private equity firms in their acquisitions and dispositions. He has worked on a number of high-profile deals involving companies in a range of industries, including consumer products and retail, energy, financial services, information technology, and pharmaceuticals and biotechnology.

Career: David joined the firm in 1992 and became a partner in 2000. J.D., Harvard Law School (1991); B.S., University of Pennsylvania, Wharton School of Business (1988).

Professional Memberships: Member, New York Bar

LEON, Eric

Latham & Watkins LLP, New York
+1 212.906.1663
eric.leon@lw.com

Featured in Litigation (New York)

Practice Areas: Eric Leon has tried dozens of cases before federal and state courts as well as arbitration panels and has helped multiple clients obtain Top 100 Verdicts in recent years. Eric focuses on commercial contracts, copyrights and trademarks, employment disputes, antitrust and trade regulation, securities and shareholder litigation, unfair competition, business torts, and bankruptcy litigation. One of the few large firm litigators to specialize in plaintiffs' side work, Eric has amassed over US\$500 million in jury trial and arbitration verdicts.

LEONARD, Jason

McDermott Will & Schulte, New York
Featured in Intellectual Property (New York)

Practice Areas: Jason Leonard

advises clients on complex life sciences patent litigation. During his 14 years of practice, he has counseled numerous pharmaceutical companies in developing effective patent litigation strategies for a wide array of pharmaceutical products. He leads and directs patent litigations involving small molecule drugs and peptides, including cancer therapies, oral contraceptives, steroids, antifungal agents, anticholinergics, β 3-agonists and pharmacologic stress agents. Jason has successfully defended patents covering new chemical compounds, as well as complex inventions covering formulations, polymorphs, and methods of treatment. Clients frequently rely on him to address difficult infringement issues, particularly when defense-around defenses have been asserted and extensive infringement proofs must be presented at trial.

LERNER, Marni J

Simpson Thacher & Bartlett LLP, New York
+1 212 455 3443
mlerner@stblaw.com

Featured in Private Equity (New York)

Practice Areas: Co-Head of the Firm's Private Equity Mergers and Acquisitions Practice, Marni Lerner has extensive experience representing a mix of private equity and corporate clients, including family and founder-owned companies, in mergers and acquisitions, public and private divestitures, strategic investments and securities law matters. In her more than 30 years of corporate deal making, Marni has consistently worked on a variety of significant, complex and record-breaking transactions for a wide range of clients. Her representations have included KKR and its portfolio companies on transactions involving Simon & Schuster, Omnisia, Instructure, Neighborly, Teaching Strategies, OverDrive Holdings, BMC, Del Monte Foods and Internet Brands. Marni has also advised Charlesbank Capital Partners, Integrum and Butterfly Equity, among others.

Career: Joined Firm 1991; Partner 2000.

Professional Memberships: New York City Bar Association.

Personal: J.D., cum laude, Harvard Law School (1991); B.A., summa cum laude, Phi Beta Kappa, Amherst College (1988).

LESLIE, Craig A.

Phillips Lytle LLP, Buffalo
716-847-7012
cleslie@phillipslytle.com

Featured in Litigation (New York: Upstate)

Practice Areas: Craig is an experienced trial attorney with over 20 years of experience trying high-stakes and bet-the-company cases in state and federal court. He also serves as the firm's Litigation Practice Group and as co-leader of the firm's Appellate Practice Team. Not only is Craig a skilled trial and appellate advocate, he is an authority in tort and product liability defense, commercial litigation and creditors' rights, personal injury litigation, and real property valuation, tax assessment and eminent

domain proceedings. His reputation for responsiveness, tenacity and creative problem-solving are his hallmarks, making him a valued, contributing member of the firm's Business Litigation, Product Liability and Mass Tort Litigation, Insurance Coverage, Canadian Cross-Border and Personal Injury Defense Litigation Teams, as well as the firm's Diversity, Equity and Inclusion Steering Committee. Clients appreciate Craig's in-depth knowledge of their businesses and industries, and that he always stands with them, shoulder-to-shoulder, as their advocate and trusted advisor.

Career: Joined Phillips Lytle in 2001 and has been a Partner since 2008.

Professional Memberships: American Bar Association, Litigation Section, Tort Trial & Insurance Practice Section (TIPS); Association of Trial Lawyers of America; Bar Association of Erie County; Defense Research Institute(DRI); New York State Assessors' Association; New York State Bar Association, 50+ Lawyers Section, Commercial and Federal Litigation Section; LGBTQ Law Section, Torts, Insurance and Compensation Law Section; Women's Bar Association of the State of New York, WNY Chapter.

LESSER, Lori E

Simpson Thacher & Bartlett LLP, New York
+1 212 455 3393
llessner@stblaw.com

Featured in Technology (USA - Nationwide), Technology (New York)

Practice Areas: Lori Lesser is Head of the Firm's Intellectual Property Practice and Co-Chair of the Firm's Privacy and Cybersecurity Practice. She advises corporations and private equity firms around the world on all aspects of intellectual property, artificial intelligence, technology, privacy and cybersecurity law, including M&A and other extraordinary transactions, joint ventures, litigation, licensing, counseling and compliance. She counsels clients in matters across industries, including software and tech, media and entertainment, financial services and fintech, consumer products, health care and life sciences, energy and industrials, and online/social media services.

Career: Partner since 2003.

Personal: A.B., magna cum laude and Phi Beta Kappa, Harvard University; J.D., cum laude, Harvard Law School.

LEVANDER, Andrew J

Dechert LLP, New York
212 698 3683
andrew.levander@dechert.com

Featured in Securities (USA - Nationwide), Litigation (New York)

Practice Areas: Andrew J. Levander focuses his practice on high-profile white collar litigation and investigations and has served as chair of the firm's policy committee. A former Assistant U.S. Attorney for the Southern District of New York in the Securities and Commodities Fraud Unit, Mr. Levander is a Fellow in the American College of Trial Lawyers, which is widely considered to be the premier professional trial organization in the United States. Mr. Levander

represents parties in securities fraud and commercial litigation and criminal and regulatory investigations. He has tried more than 75 cases, including several complex arbitrations. Drawing on his experience as a law clerk to the Honorable Wilfred Feinberg in the U.S. Court of Appeals for the Second Circuit, and as an Assistant to the Solicitor General, he also has an extensive appellate practice in both federal and state courts. He has litigated in courts across the country and has arbitrated before the American Arbitration Association, CPR, JAMS, the New York Stock Exchange, the National Association of Securities Dealers, UNCITRAL and private arbitrators. Mr. Levander also has extensive international litigation experience and has handled numerous investigations arising under the FCPA, the False Claims Act and similar statutes.

Professional Memberships: Fellow, American College of Trial Lawyers

LEVIN, Hallie

WilmerHale, New York
212 - 295 - 6710
hallie.levin@wilmerhale.com

Featured in Litigation (New York)

Practice Areas: Hallie B. Levin, a Fellow of the American College of Trial Lawyers, is a seasoned trial lawyer who serves as lead counsel on high-stakes commercial disputes in federal and state courts and arbitral tribunals. Ms. Levin represents clients in connection with a broad range of matters, including complex contractual disputes, antitrust cases, business torts, trade secrets cases, and high-stakes government investigations, including those brought by state Attorneys General. In recent years she won a resounding victory as co-lead trial counsel for clients T-Mobile and Deutsche Telekom in a landmark antitrust trial in which Attorneys General from 13 states and the District of Columbia failed in their effort to enjoin the merger of T-Mobile and Sprint. Ms. Levin examined critical witnesses at trial, including T-Mobile's CEO and its President. Ms. Levin was named as Litigator of the Week by The American Lawyer Litigation Daily and a Winning Litigator by The National Law Journal in 2020 for her work on the trial, and the favorable outcome was reported worldwide, including in The New York Times, the Wall Street Journal, The Financial Times and Bloomberg. In 2021, Ms. Levin was again named Litigator of the Week by The American Lawyer Litigation Daily after serving as lead trial counsel in a complete victory for T-Mobile in a breach of contract dispute against Cox Communications before the Delaware Court of Chancery. In 2021, Ms. Levin was also featured in The American Lawyer Litigation Daily as a Litigation Leader and was named among The American Lawyer's 2021 Northeast Trailblazers. Levin has been recognized in Benchmark Litigation's 2020-2025 editions as one of the Top 250 Women in Litigation, a Top 100 Trial Attorney, General Commercial Litigator of the Year, and a Litigation Star. She was also named among the Top 10 Women in Litigation.

In addition, Levin has been ranked in Chambers USA Guide (2022-2025) for her general commercial litigation practice. Her skills in the courtroom, her nuanced strategic insights and guidance, and her commitment to delivering efficient results have earned her the trust and loyalty of clients across a diversity of industries, including financial services, telecommunications, consumer products, hedge funds and media. To learn more, visit: <https://www.wilmerhale.com/en/people/hallie%2Dlevin>

Professional Memberships: Ms.

Levin has demonstrated her commitment to improving the legal profession and system through her active leadership of some of New York's most prominent professional organizations. She has served as Vice President of the New York City Bar Association, as well as the Chair of its Executive Committee. She is a member of the Executive Committee of the Federal Bar Council, and has also served as its Vice President and Secretary. She has also served as Vice President of the Federal Bar Foundation. She was a founding member of the Federal Bar Council Inn of Court and served as its membership chair.

Personal: JD, Harvard Law School, 1996, cum laude BA, History and Sociology of Science, University of Pennsylvania, 1993, summa cum laude

LEVIN, Michelle

Steptoe LLP, New York
212.378.7519
mlevin@steptoe.com

Featured in Litigation (New York)

Practice Areas: White-Collar Defense | Independent & Internal Investigations | Securities Enforcement | Blockchain & Cryptocurrency | Commercial Trials & Litigation | Financial Services Investigations & Enforcement

Career: Michelle Levin is an accomplished trial lawyer and strategic advisor with over 20 years of experience defending companies and executives in high-profile white-collar criminal enforcement matters, regulatory enforcement proceedings and complex commercial litigation. She also conducts internal investigations on behalf of companies and boards, often involving sensitive matters and complex cross-border issues. Michelle handles matters involving allegations of securities and accounting fraud, foreign and public corruption, trade secret misappropriation, sanctions violations, and cryptocurrency-related fraud, among other issues, and has particular expertise in matters related to the financial services and technology industries. She represents clients before various federal and state regulatory bodies, including the Department of Justice (DOJ), Securities and Exchange Commission (SEC), Commodity Futures Trading Commission (CFTC), Federal Deposit Insurance Corporation (FDIC), New York State Attorney General's Office, Manhattan District Attorney's Office, and congressional committees. She also litigates a wide range of complex civil litigation, including securities class actions, and contract and insurance disputes.

Michelle serves as the managing partner of Steptoe's New York office, overseeing a team of 100+ attorneys and staff, and is a member of Steptoe's Executive Committee.

Professional Memberships:

American Bar Association New York City Bar Association New York Council of Defense Lawyers Women's White Collar Defense Association

LEVY, Michael A

Sidley Austin LLP, New York
1 212 839 7341
mlevy@sidley.com

Featured in Litigation (New York)

Practice Areas: MIKE LEVY represents individuals and corporations in major criminal cases and investigations. He argued and secured a unanimous 9 - 0 victory in the United States Supreme Court on behalf of "Bridgegate" defendant Bill Baroni in Kelly v. United States, obtaining reversal of Baroni's criminal conviction and dismissal of all charges. Mike is also one of the lawyers defending a major multinational telecommunications equipment company against charges of racketeering, trade secret theft, bank fraud, and other alleged offenses in a pending federal criminal case in the Eastern District of New York. In addition to white collar criminal defense at the trial and appellate level, Mike's practice also focuses on complex commercial litigation, commercial arbitration, securities enforcement matters, and internal corporate investigations. On the commercial litigation front, Mike has recently tried multiple high-stakes commercial arbitrations through multi-week evidentiary hearings involving hundreds of millions of dollars in claims, while also leading complex Delaware litigation involving nine-figure disputes between business partners. On the enforcement and regulatory side, Mike regularly represents corporations, senior executives, and financial services professionals in high-profile federal investigations conducted by the Department of Justice, the Securities and Exchange Commission, and other government and regulatory agencies. Before joining Sidley in 2016, Mike spent 13 years as a federal prosecutor in the United States Attorney's Office for the Southern District of New York, including three years as that office's Chief of Appeals, supervising all criminal appellate litigation and counseling office leadership on complex legal issues. Prior to becoming Chief of Appeals, Mike spent a decade prosecuting cases in a variety of the U.S. Attorney's Office's white collar units, including the Securities and Commodities Fraud Task Force, the Complex Frauds unit, and the Public Corruption unit. Across his time in government and private practice, Mike has personally briefed and/or argued more than 100 appeals in numerous federal circuits and the United States Supreme Court, and has conducted more than a dozen federal trials.

LEVY, Vincent

Holwell Shuster & Goldberg LLP, New York
1-646-837-5120
levy@hsgllp.com

Featured in Litigation (New York)

Practice Areas: Vincent Levy, a former law clerk to Justice Ruth Bader Ginsburg of the U.S. Supreme Court and to then-Chief Judge Douglas H. Ginsburg of the D.C. Circuit, is a trial and appellate lawyer described by clients and peers as a "brilliant attorney" who "can tackle the toughest legal issues and explain them in clear compelling briefs." Vince acts as lead counsel to sophisticated clients in trial and appellate courts as well as arbitration proceedings, primarily in complex commercial disputes, and has been counsel of record in high-profile matters in the U.S. Supreme Court in cases raising important issues of constitutional, administrative, and statutory law. Some of his recent wins include: •Serving as co-lead trial counsel in a federal jury trial that secured a nearly nine-plus-figure verdict, and then led a successful appeal to the Ninth Circuit obtaining reinstatement of the verdict in full after the district court set the verdict aside post-trial. •Arguing and securing a unanimous victory at the U.S. Supreme Court in *Waetzig v. Halliburton Energy Services, Inc.*, which concerned a circuit split over whether federal courts can reopen voluntarily dismissed lawsuits. Legal analyst Adam Feldman lauded Vince's brief as a "tour de force in advocacy" and a "masterclass." •Securing a win for issuers of collateralized loan obligations at the Fifth Circuit in an appeal with major implications for corporate finance. The decision invalidated a so-called "uptier" transaction—a controversial type of debt restructuring that gives select lenders' repayment priority at the expense of others.

Career: Before joining Holwell Shuster & Goldberg, Vince practiced at Wachtell, Lipton, Rosen & Katz.

Personal: Vince was awarded the John Ordonaux Prize for the highest grade-point average in his graduating class at Columbia Law School. He also studied and taught mathematical economics at the London School of Economics.

LEWIN, Robert

Stephoe LLP, New York

Featured in Insurance (New York)

Practice Areas: Insurance & Reinsurance | Commercial Trials & Litigation
Career: In his career of over 40 years, Bob has worked both at the trial and appellate levels in domestic and foreign jurisdictions. He has successfully tried cases that have resulted in nine-figure awards. He has served as lead counsel in multiparty cases and appeals. He has particular expertise in claims arising from natural and man-made disasters, including COVID-19, the 9/11 terrorist attacks, Enron, and Hurricane Katrina. Bob is renowned for creative thinking; he applied a novel legal theory of liability to recover in excess of \$70 million from Lloyd's of London in one dispute. He also led a team of US, British and

Bermudan attorneys in successfully defending an insurer against a \$100 million misrepresentation claim. He has handled contentious and non-contentious insurance regulatory matters. He was responsible for a successful Form A proceeding involving the divestiture of an insurance subsidiary over significant policyholder objections and another Form A involving the demutualization of a life insurer. Bob has served on the Board of Directors of the New York Lawyers for the Public Interest since 1999. He is active in professional organizations and has served as a speaker at conferences.

Professional Memberships:

Association of the Bar of the City of New York American Bar Association Board of Directors, New York Lawyers for the Public Interest

LEWIS, Marissa

Mitchell Silberberg & Knupp LLP, New York

Featured in Intellectual Property (New York)

Career: Marissa B. Lewis is a partner in Mitchell Silberberg & Knupp's Entertainment & IP Litigation Practice Group. Marissa represents clients across various industries in connection with intellectual property and commercial disputes, with a focus on copyright, trademark, unfair competition, and right of publicity actions in federal and state court, and before the Trademark Trial and Appeal Board. She also has extensive experience in trademark clearance, prosecution, and enforcement as well as complex copyright registration matters.

LEYDIER, Marion

Sullivan & Cromwell LLP, New York

Featured in Insurance (USA - Nationwide), Insurance (New York)

Practice Areas: General Practice Artificial Intelligence Capital Markets Financial Services Financial Services Mergers & Acquisitions Insurance Mergers & Acquisitions Private Equity

Career: Marion Leydier is a partner in the Firm's Insurance and Financial Services Groups. Ms. Leydier's practice is primarily focused on domestic and cross-border M&A, private equity, restructuring and securities transactions involving insurance companies and other financial institutions, including banks, private equity funds and investment advisers, and the process of obtaining related regulatory approvals. Ms. Leydier also represents U.S. and international financial institutions in connection with a variety of matters before federal, state and international regulatory bodies. Ms. Leydier is a co-head of both the Firm's global Insurance/Reinsurance Practice and North America Insurance Practice.

Professional Memberships:

American Bar Association New York City Bar Association New York State Bar Association

Personal: Columbia Law School (J.D., 2001); Université de Paris I Panthéon-Sorbonne (D.E.A., 2001); Université de Paris I Panthéon-Sorbonne (Maitrise, 2000); ESSEC Business School (M.B.A., 1997)

LIANG, Angelina

Dechert LLP, New York

+1 212 641 5693

angelina.liang@dechert.com

Featured in Banking & Finance (New York)

Practice Areas: Angelina Liang, a partner in Dechert's global finance practice, advises asset managers, alternative capital providers and other financial institutions, as well as public strategics, on a broad range of leveraged finance transactions. Ms. Liang regularly represents borrowers and lenders in fund finance transactions involving business development companies ("BDCs") and other permanent capital vehicles, and advises on transactions on varying levels of the capital structure, including senior credit facilities, ABL facilities, first lien/second lien financings, subordinated/mezzanine debt and off-balance-sheet entities. Ms. Liang is experienced in cross-border transactions, collateral packages with substantial non-US assets and other multijurisdictional components.

LIBBY, Angela

Davis Polk & Wardwell LLP, New York

(212) 450-4433

angela.libby@davispolk.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Angela is a member of Davis Polk's Restructuring practice. She advises debtors, creditors, banks, hedge funds, lenders, asset purchasers and other strategic parties in a wide range of corporate restructuring matters. These include prepackaged and traditional bankruptcies, out-of-court workouts, debtor-in-possession and exit financing transactions, asset sales, bankruptcy litigation, cross-border insolvencies and liability management transactions.

LICHTENFELD, Steven L

Proskauer Rose LLP, New York

(212) 969-3735

slichtenfeld@proskauer.com

Featured in Real Estate (New York)

Practice Areas: Steven L. Lichtenfeld is co-head of Proskauer's Real Estate Capital Markets and Digital Infrastructure Groups. He regularly advises real estate and digital infrastructure funds, REITs, sovereign wealth funds, institutional lenders, specialty lenders, hedge funds, and pension advisors regarding public offerings and private placements of real estate and infrastructure-related debt and equity securities, real estate and infrastructure-related mergers and acquisitions, real estate and infrastructure preferred equity investments and joint ventures, real estate and infrastructure-related senior and mezzanine financings and other corporate, partnership and limited liability company matters. Steven has a unique skill set that allows him to quarterback a broad spectrum of transactions including public and private REIT and infrastructure offerings (both traded and non-traded), real estate and infrastructure mergers and acquisitions, real estate and infrastructure preferred equity investments and joint ventures and real estate and infrastructure recapitalizations and reorganizations. Steven also counsels his public

REIT and infrastructure and other clients on a broad range of corporate, securities and business-related matters, including directors' duties and responsibilities and other aspects of corporate governance, disclosure issues and compliance matters as well as defensive measures and takeover tasks. Steven is a prolific author and speaker, having penned numerous articles and lectured before dozens of organizations throughout the country on various real estate capital markets, real estate private equity and real estate finance topics. Steven was previously a longtime member of the Board of Spark Youth NYC and is active on his Urban Land Institute council, UDMUC Bronze.

LICHTER, Brian S

Davis Polk & Wardwell LLP, New York

212-450 4000

brian.lichter@davispolk.com

Featured in Real Estate (New York)

Practice Areas: Brian is co-head of Davis Polk's Real Estate practice. He represents property owners, developers, funds, REITs and other financial institutions in a range of commercial real estate transactions. He advises on the acquisition, development and disposition of office, multifamily, SFR portfolio, retail, hotel and data center assets; joint ventures; commercial mortgage, mezzanine, construction and preferred equity financings; and debt restructurings. Brian also leads the firm's Real Estate Credit group, providing strategic guidance across all real estate finance matters. Brian is a fellow of the American College of Real Estate Lawyers. He serves on the board of the Jewish Community Relations Council of New York and holds numerous roles with UJA-Federation of New York, including its Real Estate Executive Committee. He is a member of the Real Estate Board of New York and an associate trustee of the Washington Institute for Near East Policy.

LIEKEFETT, Kai

Sidley Austin LLP, New York

+1 (212) 8398744

klikefett@sidley.com

Featured in Corporate/M&A (New York)

Practice Areas: KAI LIEKEFETT is a partner in New York and co-chairs Sidley's Shareholder Activism and Corporate Defense practice. He has approximately 25 years of experience in corporate law and spends 100% of his time on shareholder activism campaigns, proxy fights, short attacks and hostile takeovers. Since 2020, Kai has defended over 500 activist campaigns and 150 proxy contests globally as well as approximately 25% of all U.S. late-stage proxy fights, more than any other defense attorney in the world.

LIFF, Allison

Ropes & Gray LLP, New York

(212) 230 4619

allison.liff@freshfields.com

Featured in Banking & Finance (New York)

Practice Areas: Allison Liff is a partner in the firm's finance practice, based in the New York office. Known for her leadership, technical excellence, and pragmatic approach, Allison is a highly sought-after advisor to private

capital firms, portfolio companies, and corporate clients worldwide seeking sophisticated and commercially sound financing solutions. She brings extensive experience advising on complex domestic and cross-border acquisition financings, recapitalizations, asset-based lending, liability management transactions, and restructurings. Recognized as a leader in her field, Allison is ranked in Chambers Global and Chambers USA for Banking & Finance, where clients describe her as “a very smart lawyer and a zealous advocate for her clients,” “the amount of knowledge she has is impressive,” “smart, market-oriented and a great negotiator,” “very knowledgeable and practical,” with “a stellar reputation in the market.” She is also recognized as a “Highly Regarded” lawyer for Banking in the U.S. by IFLR1000 and is featured as an expert in Banking & Finance by Expert Guides’ “Women in Business Law.” Allison has been recognized in private equity, debt finance and cross-border in the Lawdragon “500 Leading Dealmakers in America” (2026 guide); awarded “North America Banking & Finance Lawyer of the Year” by Women in Business Law Americas Awards (2025); shortlisted as “Banking & Finance Lawyer of the Year” by Euromoney Legal Media Group’s Women in Business Law Americas Awards (2022); and named a Banking “MVP” by Law360 (2019). Earlier in her career, Allison spent six years at Goldman Sachs, where she was a Managing Director and head of the leveraged finance legal team. Her experience at the intersection of legal and financial strategy gives her a unique ability to guide clients through the most intricate and high-profile transactions.

Personal: Cornell University (B.S., 1997); Harvard Law School (J.D., 2000).

LIGHTDALE, Sarah

Latham & Watkins LLP, New York
212-479-6374
slightdale@cooley.com

Featured in Litigation (New York)

Practice Areas: Sarah Lightdale represents clients in high-stakes securities and M&A litigation. Sarah guides public and private companies, individual directors and officers, investment banks, and private equity and venture capital firms through: – Securities class actions – M&A-related disputes, including fiduciary duty claims, stockholder class actions, appraisal proceedings, and busted deal cases – Internal investigations – Inquiries by the US Securities and Exchange Commission (SEC) and the Financial Industry Regulatory Authority (FINRA) – Books-and-records inspection demands – Trade secret disputes – Contract disputes She also counsels boards and special committees on transaction processes, fiduciary duties, disclosure obligations, shareholder activism, and regulatory risks. A trusted advisor to senior management, Sarah brings deep familiarity with Delaware Chancery practice to her clients’ most consequential disputes, including those arising from transformational transactions, disclosure events, and periods of market volatility.

Before rejoining Latham, Sarah was a partner at another global law firm, where she led teams on complex securities and M&A disputes, advised boards on governance, disclosure, and investigations, and held firm leadership roles. She began her career at Latham’s New York office, where she spent over ten years as associate and counsel. She clerked for Judge Eric N. Vitaliano of the US District Court for the Eastern District of New York.

LIN, Kyoko Takahashi

Davis Polk & Wardwell LLP, New York
212 450 4706
kyoko.lin@davispolk.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Kyoko is a member of Davis Polk’s Executive Compensation practice. She advises boards, compensation committees, companies and individual executives on executive, director and employee compensation, including executive employment agreements, deferred compensation, severance plans and other compensatory arrangements. Her practice includes a particular emphasis on issues arising in M&A transactions, initial public offerings, and new and joint ventures, as well as for financial institutions. Kyoko also advises on the sensitive aspects of senior executive transitions and succession planning, building upon her extensive experience with corporate governance, public company disclosure and tax laws. She is a thought leader in executive compensation and related topics, and is a member of Thomson Reuters Practical Law’s Employee Benefits & Executive Compensation Advisory Board. Kyoko serves on the board of the nonprofit Center for Fiction.

LING, Ling

Eversheds Sutherland (US) LLP, New York
lingling@eversheds-sutherland.com

Featured in Insurance (USA - Nationwide), Insurance (District of Columbia), Insurance (New York)

See under Nationwide for profile.

LIPSEY, Kirk

Paul Hastings LLP, New York

Featured in Insurance (New York)

Practice Areas: Kirk Lipsey is a partner in the Insurance M&A practice at Paul Hastings and is based in the firm’s New York office. Kirk advises on corporate transactions, with an emphasis on mergers and acquisitions and joint venture transactions. His insurance sector transactions have involved the representation of U.S. and non-U.S. life, annuity, and property and casualty insurers in a wide range of U.S. and cross-border acquisition and disposition transactions, including stock sales, asset sales, block reinsurance transactions, asset management transactions and public merger transactions. Kirk also has extensive experience with corporate transactions outside the insurance industry, including on behalf of private equity firms, asset managers and large financial institutions.

Personal: Harvard Law School, J.D. (cum laude) University of Glasgow, LL.B. (with honors)

LIU, Angela

Dechert LLP, New York
(646) 731-6140
angela.liu@dechert.com

Featured in Litigation (New York)

Practice Areas: Angela M. Liu is a high-stakes securities litigation partner in the firm’s litigation practice group, where she focuses on securities class actions, derivative suits, M&A litigation, investigations, and corporate governance disputes. Ms. Liu’s legal expertise, business acumen, and easy communication with boards of directors, C-suite executives, and all levels of employees comes from her broad experience across industries. She leverages her communication style and attention to detail, whether preparing a star witness for intensive testimony or distilling highly technical legalese and nuanced stories into persuasive, winning trial and appellate arguments in courts around the country. Over the past decade, Ms. Liu has also been on the front lines of high impact pro bono cases and has worked with the ACLU Voting Rights Project to challenge restrictive voting laws in Wisconsin, Kansas, Georgia, Tennessee, and Arkansas. She has also addressed the Human Rights Council at the United Nations in Geneva and human rights mission in the Balkans with the Advocates for Human Rights. Prior to joining Dechert, Ms. Liu clerked for the Honorable John R. Gibson of the United States Court of Appeals for the Eighth Circuit.

LOFT, Duane

Pallas Partners (US) LLP, New York
1 (212) 970 2300
dloft@bsflp.com

Featured in Bankruptcy/Restructuring (New York), Litigation (New York)

Practice Areas: Duane leads Pallas’s New York practice. He represents clients in complex commercial litigation, with a particular focus on restructuring disputes, contested issues in bankruptcy, and cross-border litigation. In the area of restructuring litigation, Duane has represented ad hoc groups of creditors in a number of significant corporate bankruptcies, including the Chapter 11 cases of Intelsat S.A. and LBI Media, in each case serving as trial counsel in multi-week hearings on contested plans of reorganization. In cross-border disputes, Duane has helped recover billions of dollars for institutional investors, including through Section 1782 discovery proceedings that have led to precedent-setting decisions in district and appellate courts throughout the United States.

LOUGHNANE, Joan

Sidley Austin LLP, New York
212 839 5567
jloughnane@sidley.com

Featured in Litigation (New York)

Practice Areas: JOAN LOUGHNANE is a global co-leader of Sidley’s White-Collar Defense and Investigations practice. With 25 years of experience as

a former federal prosecutor and defense attorney, Joan is a trusted advisor to companies, boards, and individuals facing high-stakes investigations and criminal and regulatory enforcement matters. Joan represents clients across a broad array of industries, including financial services, fintech, life sciences, and technology companies. She handles sensitive investigations and complex enforcement actions by the United States Department of Justice (DOJ), the Securities and Exchange Commission (SEC), the New York Department of Financial Services, state attorneys general, and other federal and state regulators. Joan joined Sidley after serving in a series of leadership positions in the United States Attorney’s Office for the Southern District of New York, including Acting Deputy United States Attorney

LOY, Joseph

Kirkland & Ellis LLP, New York
212.446.4980
joseph.loy@kirkland.com

Featured in Intellectual Property (New York)

Practice Areas: Joseph Loy is an intellectual property trial lawyer whose practice includes high-stakes patent, trade secret and unfair competition disputes before trial and appellate courts nationwide. Joseph has also established a reputation as a top litigator before the U.S. International Trade Commission. Joseph has represented clients ranging from unicorn start-ups to Fortune 100 companies in cases involving a wide range of industries, including agriculture, autonomous vehicles, biologics, biotechnology, computer hardware and software, cruise ships, digital photography, food science, exercise equipment, medical devices, networking protocols, oil drilling, plant breeding, petrochemicals, pharmaceuticals, robotics, smart phones and wireless communications. Joseph’s client victories have been featured in The American Lawyer, New York Times, Wall Street Journal and Law360. Joseph is also regularly called upon to advise clients on intellectual property aspects of strategic commercial deals, including M&A transactions, joint ventures, licensing, and private equity investments.

Career: Intellectual Asset Management: IAM Patent 1000 leading patent litigation practitioner (2021–2025); Lawdragon: 500 Leading Global IP Lawyers (2025); Recognized in The Legal 500 for patent litigation (2020–2022); patent litigation before the ITC (2019–2020, 2025); and trade secrets (litigation and non-contentious) (2019–2020); The American Lawyer Litigator of the Week (runner up) (2019 and 2020).

Personal: J.D., New York University School of Law; M.P.A., Columbia University School of International and Public Affairs; B.S., University of Oklahoma

LU, Carmen

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York

Featured in Corporate/M&A (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/>

professionals/partners%2Dand%2Dcounsel/carmen%2Dx%2Ddu

LYNCH, Christopher

Davis Polk & Wardwell LLP, New York
Featured in Antitrust (New York)

Practice Areas: Chris is counsel in Davis Polk's Antitrust & Competition practice. He helps clients formulate their antitrust clearance strategies for their most complex transactions. He also represents clients in high-profile antitrust litigations. In addition, Chris advises clients in a variety of non-merger conduct investigations and competition-related regulatory proceedings. He counsels clients across a wide range of industries, and has a particular focus on telecommunications, media, technology, advertising, privacy and internet-related issues. He is Vice Chair of the Unilateral Conduct Committee of the Antitrust Law Section of the American Bar Association and Vice Chair of the Monopolization and Big Tech Committee of the New York State Bar Association, Antitrust Law Section.

LYONS, Alan R.

Herrick, Feinstein LLP, New York
Featured in Insurance (New York)

Career: Alan Lyons is a partner and chair of Herrick's Insurance & Reinsurance Group. Alan has more than 20 years of experience advising insurers on insurance coverage and reinsurance issues, including insurance coverage litigations and arbitrations, drafting policies and reinsurance agreements, and advising on the development and structure of new insurance products. Alan serves as national coverage counsel for insurers and risk retention groups, evaluating claims, preparing coverage opinions, and handling arbitration and litigation involving a variety of lines of insurance, including commercial general liability, commercial property, directors and officers liability, errors and omissions liability, employment practices liability, pollution, fine art, and cyber insurance policies. Alan is an accomplished litigator who regularly represents clients in complex coverage litigation in federal and state courts, and in arbitration venues regarding a wide range of coverage issues. Alan also regularly represents reinsureds and reinsurers in litigation and reinsurance arbitrations through to awards involving issues such as follow the fortunes/settlements, allocation disputes, the use and accounting of finite reinsurance, interpretation of warranty provisions, reinsurers' collateral obligations and the scope of contractual offset provisions.

Professional Memberships: New York State Bar Association Law Society of England and Wales

MADDEN, Jason

Proskauer Rose LLP, New York
+1 (212) 969-3267
jmadden@proskauer.com

Featured in Healthcare (New York)

Practice Areas: Jason Madden is a partner in Proskauer's Corporate Department and a member of the Health Care Group. His practice focuses on rep-

resenting health care clients, including hospitals, physician groups, not-for-profit corporations, private equity firms and other financial institutions. Jason provides legal advice on a wide range of transactional and regulatory matters, including fraud and abuse compliance; HIPAA and data privacy; mergers, acquisitions and financings; and general corporate and business planning. In addition, Jason actively participates in pro bono matters, representing not-for-profit organizations on a variety of matters, and is an active member of the American Health Lawyers Association (AHLA). Jason has led the Proskauer's Election Protection Call Center during the last two election cycles.

MAIER, Robert

Baker Botts L.L.P., New York
+1 212 408 2538
robert.maier@bakerbotts.com

Featured in Intellectual Property (New York)

Practice Areas: Patent litigation and trials, IP strategy and counseling.

Career: Rob Maier is a lead trial lawyer and Chair of the Intellectual Property Group in the Baker Botts New York office. He leads trial teams in patent and other complex IP cases in district courts and the ITC, and directs strategy for multinational companies engaged in worldwide IP disputes. He frequently represents Fortune 500 companies in cases involving a broad range of technologies, from semiconductor manufacturing and smartphones, to drink packaging and stem cells. His practice also includes PTAB matters and counseling in patent, trade secret, and other IP matters.

Professional Memberships: New York State Bar; U.S.P.T.O.; U.S. Supreme Court; Court of Appeals for the Federal Circuit; admitted to practice before various district courts; NYIPLA; AIPLA; ABCNY.

Publications: Regular Patent and Trademark Law columnist for the "New York Law Journal"; numerous other publications in Law360, The American Lawyer, Thomson Reuters, Intellectual Property Today.

Personal: J.D. Fordham Law School; B.S. Computer Engineering, George Washington University; Patent and Trademark Law Columnist, "New York Law Journal" (2017-present); Adjunct Associate Professor of Law, Brooklyn Law School (2012-2017). Before law school, Rob worked as a software engineer in the telecom industry.

MALKINA, Julia

Sullivan & Cromwell LLP, New York
(212) 558-4000
malkinaj@sullcrom.com

Featured in Litigation (New York)

Practice Areas: Securities Litigation

Career: Julia Malkina is a partner in S&C's Litigation Group and Co-Head of the Firm's Securities Litigation Practice. She represents prominent corporations, financial institutions and individuals in their most complex and high-stakes matters. Her practice comprises trial court litigation, appellate court litigation and regulatory proceedings in a number

of areas, including securities, commodities and criminal law. Ms. Malkina also represents clients pro bono in criminal matters both at the trial court level and on appeal.

Professional Memberships: Officer or director of the Federal Bar Council Foundation, the Women in Securities Litigation Network and The Yale Law Journal

Personal: Yale Law School, J.D., 2011; UC Berkeley, B.A., 2008 Served as a law clerk to Justices Sandra Day O'Connor (Ret.) and Stephen G. Breyer of the U.S. Supreme Court; law clerk to then-Judge Brett M. Kavanaugh of the U.S. Court of Appeals for the D.C. Circuit; and a Bristow Fellow in the Office of the Solicitor General at the U.S. Department of Justice

MANCINI, John P

Mayer Brown LLP, New York
212-506-2295
jmancini@mayerbrown.com

Featured in Intellectual Property (New York)

Practice Areas: John Mancini advises and represents clients in litigating copyright, trademark, trade dress, trade secret and patent disputes in courts across the country, as well as before the Copyright Royalty Board (CRB), the United States International Trade Commission (ITC), the United States Patent and Trademark Office (USPTO), and the USPTO Trademark Trial & Appeal Board (TTAB). John has successfully tried numerous complex intellectual property cases to successful bench and jury verdicts, all as lead counsel. In his practice, John has represented both public and private companies in a wide range of industries, with a particular concentration on the representation of technology, media, and telecom companies, such as Google, YouTube, LG, Spotify and AT&T.

MANDEL, Ron

Belkin Burden Goldman, LLP, New York

Featured in Real Estate (New York)

Practice Areas: Land Use and Zoning Administrative Proceedings Construction Law Transactions and Financing

Career: Ron Mandel focuses on real estate development, with an emphasis on zoning and land use, including the purchase and sale of development rights ("air rights"), analysis of property development and outdoor advertising, environmental matters, building and fire code compliance, and landmarks regulation. He regularly appears before the City's land use agencies, including the Board of Standards and Appeals, City Planning Commission, Department of Buildings, and Landmarks Preservation Commission, representing private developers, institutional clients, including religious and educational organizations, and licensed professionals. Mr. Mandel also advises on property acquisitions and conveyances, including strategic assemblages involving easements, Inclusionary Housing, and real property tax incentives to maximize development opportunities, as well as leases, development rights transfers, and the negotiation of mixed-

use condominium structures. Prior to joining Belkin · Burden · Goldman, LLP, Mr. Mandel was associated with leading New York City land use and government relations firms, guiding clients through the City's development process while maximizing property value. He also has practical industry experience from roles in government, including in the General Counsel's Office of the New York City Department of Buildings, and in-house with a real estate development firm.

MANDELBAUM, Tim

Fox Rothschild, New York

Featured in Media & Entertainment: Music & Talent (New York)

Practice Areas: Tim provides strategic legal, career and business guidance to a variety of talent and corporate clients in music, film, television, new media, literature and sports. Using his 30-plus years of experience, both on the company and talent sides of the table, Tim is recognized for his experience as a pro-active deal broker on behalf of his clients and serves them in all legal-related facets of their careers and businesses. As an experienced intellectual property and entertainment attorney, he regularly negotiates contracts and handles intellectual property matters regarding copyrights, trademarks and other branding tools for his clients, serving in most cases as "general counsel" to them in the oversight of all their legal needs. Using the diverse practice groups at Fox, and in addition to the use of the firm's Intellectual Property and Litigation Departments in connection with his "talent" clients' day-to-day requirements, Tim frequently handles the sale or acquisition of entertainment based assets, incorporating the advice of, among others, Fox entertainment, corporate, tax, intellectual property and labor and employment attorneys in order to effectively navigate the issues that arise in each given transaction. Tim is a frequent guest lecturer on issues pertaining to the changes confronting the entertainment industry. As a member of several industry-focused groups, including the Entertainment Law Initiative of the National Academy of Recording Arts and Sciences (NARAS), the Alliance of Artists and Recording Companies (AARC) and, as an associate member of A2IM, Tim is deeply involved in the ever-changing, fast paced industry in which his clients thrive.

Career: Prior to joining Fox, Tim served as Head of Business and Legal Affairs for EMI Records, was for 16 years, a senior partner at Selverne, Mandelbaum and Mintz LLP, a leading national boutique entertainment firm, was Co-Chair of Entertainment at Dreier LLP and Chair of Entertainment at Hiscock and Barclay, LLP.

Professional Memberships: New York State Bar Association | Entertainment Law Initiative of National Academy of Recording Arts and Sciences, Executive Committee | American Association of Independent Music | NARAS | Alliance of Artists and Recording Companies, Legal Committee Member

MANKO, David

Proskauer Rose LLP, New York
(212) 969-3343
dmanko@proskauer.com

Featured in Healthcare (New York)

Practice Areas: David is a partner in the Corporate Department and Chair of Proskauer's Health Care Group. With more than 30 years of experience, David has represented virtually every type of stakeholder in the health care services sector. David leverages his industry expertise to provide practical, creative and actionable advice to healthcare clients in connection with complex business transactions and regulatory matters. Across his career, clients have included investors, lenders, management companies, payers, hospital organizations and health systems, medical practices, provider networks, medical technology companies, digital health companies, nonprofit entities and public benefit corporations. David has particular expertise representing clients involving large, national provider networks and risk bearing entities, including in connection with regulatory structuring issues, fraud and abuse and value-based contracting. In the community, David is dedicated to expanding access to primary care services for underserved populations. For almost 10 years, he has been an active member of the Board of Directors of Primary Care Development Corporation ("PCDC"). PCDC is a nonprofit Community Development Financial Institution dedicated to providing low-cost debt financing to not-for-profit organizations to expand and improve primary care in underserved communities.

MANN, Michael D.

Sidley Austin LLP, New York
212-839-5837
mdmann@sidley.com

Featured in Litigation (New York)

Practice Areas: MICHAEL MANN is a trial advocate and trusted counselor with more than two decades of experience handling criminal, regulatory, and corporate crisis matters. He represents companies, financial institutions, boards of directors, and senior executives in government investigations, enforcement proceedings, and other high-profile disputes that place both institutions and individual careers at risk. Michael also advises companies and financial institutions on the design and implementation of anti-corruption and anti-money laundering compliance programs, including programs addressing obligations under the Foreign Corrupt Practices Act (FCPA), the Bank Secrecy Act, and the USA PATRIOT Act. He conducts risk assessments and transaction-related and counterparty due diligence reviews designed to identify legal, regulatory, and reputational vulnerabilities before they develop into significant issues. An experienced litigator, Michael also represents clients in complex commercial litigation disputes and employment matters in federal and state courts and arbitral forums throughout the country.

MANNING, Kenneth A.

JAMS, New York

Featured in Litigation (New York; Upstate)

Practice Areas: Ken is an accomplished litigator with notable experience in complex, bet-the-company cases including state and federal class actions, product liability defense, catastrophic personal injury actions, contract and commercial litigations. Ken's experience includes bet-the-company corporate and commercial litigation, dissolution proceedings, employment termination disputes and controversies involving the sale of goods and services. In addition to personal injury and wrongful death claims involving product liability, workplace accidents, negligence and environmental exposure experience, he has successfully prosecuted and defended class actions in both state and federal courts, and has experience in challenges to governmental actions, including taxes and assessments, as well as actions for declaratory relief. Ken represents clients at the trial and appellate level in numerous jurisdictions, including three recent appeals in the New York Court of Appeals involving questions of first impression relating to cross jurisdictional tolling of class actions, pipeline condemnation rights and animal rights involving Happy the Elephant (Bronx Zoo). On a selective basis, Ken has served as a mediator and has been successful in settling complex cases in New York State Supreme Court, Surrogate's Court and federal court. Ken also represents clients on high-profile corporate and trust matters.

Career: Joined the firm in 1979 and in 2025 transitioned his role to Of Counsel. Judicial Clerkship Hon. Reid S. Moule, New York State Supreme Court, Appellate Division, Fourth Department, 1977-1979.

Professional Memberships: American Bar Association, Section of Dispute Resolution, Litigation Section; Bar Association of Erie County, Endowment Fund Committee; Commission on Independent Colleges and Universities (CICU); The Historical Society of the Courts of the State of New York, Litigation Counsel of America™, Trial Law Institute, Member, Diversity Law Institute, Member, Advocate, Order of Cetus; National Association of College and University Attorneys; New York State Bar Association, Sustaining Member; Commercial and Federal Litigation Section, Dispute Resolution Section, Torts, Insurance and Compensation Law Section, Class Action Committee, Court Structure and Operations Committee; UB Law Alumni Association; Western District of New York, Committee to Revise Federal Court Local Rules - 2000

MARCUS, Christopher J.

Kirkland & Ellis LLP, New York
212-446-4878
cmarcus@kirkland.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Chris represents debtors, creditors, equity sponsors and investors in distressed companies in

various industries, including energy and power, retail, cryptocurrency, telecommunications, media, real estate and manufacturing. Recent representative debtor clients include Ascend Performance Materials Holdings Inc., Cyxtera, Keter, AppGate, Cineworld Group, Voyager Digital Holdings, iQor Holdings, Tailored Brands, Denbury Resources, Extraction Oil & Gas, and J. C. Penney Company.

Personal: Hofstra University School of Law, J.D., 1999; Pennsylvania State University, B.A., 1994.

MARGOLIS, Sara

Latham & Watkins LLP, New York
Featured in Litigation (New York)

Practice Areas: Sara Margolis represents clients in complex commercial litigation, particularly in the pharmaceuticals and life sciences sectors. Sara draws on substantial trial and case management experience to represent companies and investors in high-stakes disputes in federal and state courts. She regularly represents clients on a range of matters involving: - Antitrust litigation - Bankruptcy-related disputes - Breach of contract claims - Fraud and securities litigation, including class actions - Intellectual property disputes She handles contested proceedings through verdict and appeal, bringing a pragmatic, trial-ready approach to litigation across the financial services, biotech, and healthcare industries. Sara also regularly helps companies and their boards navigate concurrent class actions and government inquiries. She leverages a commercial perspective to manage complex, multi-forum disputes - including coordinating discovery, motion practice, and trial teams - to position cases for favorable outcomes in and out of the courtroom. Before joining Latham, Sara was a partner at a litigation firm in New York. She previously clerked for Judge Vincent L. Briccetti of the US District Court for the Southern District of New York.

MARKS, Aaron H

Kirkland & Ellis LLP, New York
+1 212 446 4856
aaron.marks@kirkland.com

Featured in Litigation (New York)

Practice Areas: Aaron Marks has a broad commercial litigation practice, which focuses on contractual disputes, M&A and securities litigation, real estate, restructuring, entertainment, mass torts and consumer fraud, and trade secret misappropriation. Many of the cases that Aaron litigates are bet-the-company matters for clients. Aaron is viewed as a trusted strategic advisor, as his matters often garner media and public attention. Aaron is an accomplished trial lawyer, having taken more than 15 jury trials to verdict. He also frequently argues as lead counsel, recently winning several favorable decisions after oral argument before trial and appellate courts. Aaron is routinely ranked as one of the top litigators in the U.S.

Career: Former partner at Kasowitz Benson Torres LLP.

Personal: Emory University School of Law, J.D., 1993; University of Pennsylvania, B.A., B.S., 1990.

MARKS, Mary

Sidley Austin LLP, New York
mary.marks@sidley.com

Featured in Antitrust (New York)

Practice Areas: MARY MARKS advises clients on U.S. and multinational transactions with respect to the Hart-Scott-Rodino Act and global merger control laws. Her practices also focuses on permissible pre-clearance and pre-closing coordination and information sharing, as well as inadvertent failures to file under the HSR Act. Her clients span a range of industries, across the biopharma, freight, manufacturing, food and beverage, technology, appliance, transportation, energy, and financial sectors.

MARONEY, Richard

King & Spalding LLP, New York
(212) 556-2242
rmaroney@kslaw.com

Featured in Accountant and Auditor Liability (USA - Nationwide), Litigation (New York)

See under Nationwide for profile.

MARRIOTT, David R

Latham & Watkins LLP, New York
+1.212.906.1645
david.marriott@lw.com

Featured in Litigation (USA - Nationwide), Antitrust (New York), Litigation (New York)

Practice Areas: David Marriott, a distinguished litigator, is renowned for his experience handling high-stakes disputes across federal and state courts and administrative agencies. A recognized leader, David is a fellow of the American College of Trial Lawyers and the International Academy of Trial Lawyers. He also routinely receives accolades from the legal press for successfully representing clients in precedent-setting matters. David leverages his trial skills and strategic acumen to guide clients in business-defining litigation involving: - Antitrust - Intellectual property - Securities - Environmental matters - Complex commercial issues David advises across a broad range of highly scrutinized industries, including technology, healthcare, pharmaceuticals, consumer products, and telecommunications. In addition to his practice, David is an Adjunct Professor at New York University School of Law and a Lecturer in Law at Columbia University School of Law, where he teaches antitrust, intellectual property, and trial practice. Before joining Latham, David was a partner at another leading law firm.

MARSHALL, Damien

King & Spalding LLP, New York
212-790-5357
dmarshall@kslaw.com

Featured in Litigation (New York)

Practice Areas: Damien Marshall is a partner and co-head of the firm's Business Litigation Practice. His practice focuses on the resolution of complex business disputes over a broad range of substantive areas, including corporate governance and shareholder disputes,

antitrust, securities, consumer protection and general commercial disputes. Damien has extensive experience representing clients on a broad range of litigation and regulatory matters with particular emphasis on defending financial institutions and technology companies in class action and MDL proceedings. Mr. Marshall has successfully represented clients in significant matters for more than 20 years, including: American Express in antitrust litigation against Visa and MasterCard, in which American Express recovered a record breaking \$4 billion; BNY Mellon in a RICO suit brought by the Russian Federal Tax Authority and venue in the Russian Arbitration Court where BNY Mellon resolved the matter for less than 1 percent of claimed damages; DraftKings in a class action lawsuit challenging the use of college athlete statistics in daily fantasy sports contests, where DraftKings obtained summary judgment; DraftKings in MDL proceedings challenging the legality of daily fantasy sports, where the matter was resolved for play credits; Ripple Labs in a federal securities class action alleging the sale of an unregistered security where Ripple obtained summary judgment; HSBC in all civil litigation related to its RMBS issuance business; and Goldman Sachs in a partnership dispute in which Goldman Sachs obtained a complete defense victory after an arbitration hearing.

MARTELLI, Peter

Kirkland & Ellis LLP, New York
+1 212 446 4768
peter.martelli@kirkland.com

Featured in Private Equity (New York)

Practice Areas: Peter is one of the leading members of Kirkland's corporate practice and a member of the Firm's Executive Committee. Focusing on mergers and acquisitions, Peter regularly represents private equity firms and public companies in their most complex transactions. Peter's experience spans the entire range of M&A activity, including many significant leveraged buyouts, minority investments, strategic mergers, joint ventures and cross-border transactions. He also counsels public company clients on governance, securities and other corporate matters.

Personal: New York University School of Law, J.D., 2000; Cornell University, B.S., 1997.

MARTIN, Linda

Baker Botts L.L.P., New York
212.408.2566
linda.h.martin@bakerbotts.com

Featured in Litigation (New York)

Practice Areas: Linda Martin is a nationally recognized litigator with extensive experience resolving complex, strategic, and high-stake disputes across a wide range of industries and practice areas. She has a proven track record of successfully representing her clients in cases involving breach of contract, allegations of fraud, complicated financial transactions, class action defense, broken deals / business divorces, and other post-M&A and deal-related litigation. Her clients include public and private companies, financial institutions, private

equity firms, and hedge funds. While Linda is known as a go-to litigator and zealous advocate, she is consistently focused on providing her clients with practical, results-oriented advice that keeps their business needs front of mind. As a result, she has become a trusted business advisor to senior executives and business teams around the globe as they work through their most challenging legal issues.

Career: Linda is a partner in Baker Botts' litigation group in New York, where she assists clients in a broad array of contexts, including in federal and state trial and appellate courts, and before international and domestic arbitral tribunals. She also represents creditors and debtors in bankruptcy proceedings, including in adversary proceedings and contested matters. She is experienced in all stages of litigation, from initial investigations to trial, and has tried cases to verdict before juries, judges and arbitration panels. Linda's clients are global in scope, and she is particularly adept at helping them navigate multinational challenges, especially those arising from the overlapping and sometimes conflicting procedural, factual and regulatory regimes in which they operate. She also works frequently with her transactional and finance colleagues in advising corporate executives and boards on transaction-related litigation risk and corporate governance matters. **Personal:** Linda earned her JD, cum laude, from Duke University School of Law, where she was an editor of the Duke Law Journal. She received her BA, cum laude, from Harvard University.

MARTINEZ, Lourdes M

Sheppard, Mullin, Richter & Hampton LLP, New York

Featured in Healthcare (New York)

Practice Areas: Lourdes M. Martinez is a partner in the Governmental Practice in the firm's New York office. Lourdes' practice includes defending clients in criminal, civil and regulatory government actions; assisting clients in implementing both fraud and abuse and HIPAA compliance programs; and advising clients on a wide array of compliance, regulatory and business matters.

MARTINS, Tatiana R.

Davis Polk & Wardwell LLP, New York
+1 212 450 4085
tatiana.martins@davispolk.com

Featured in FCPA (USA - Nationwide), Litigation (New York)

Practice Areas: Tatiana is a member of Davis Polk's White Collar Defense & Investigations practice. She represents boards, companies and individuals in white collar defense and regulatory enforcement matters and complex civil litigation. She also conducts internal investigations involving bribery, money laundering, financial frauds, criminal antitrust and workplace misconduct and advises companies and boards on governance and compliance.

MASON, Andrew S

Sullivan & Cromwell LLP, New York
+1 212 558 3759
masona@sullcrom.com

Featured in Tax (New York)

Practice Areas: Tax; Commercial Real Estate; Executive Compensation; General Practice; Investment Management; REITs; Sports & Entertainment; Tax Controversy

Career: Andrew Mason is a member of Sullivan & Cromwell's Tax Group. He is engaged in a wide variety of federal and state tax matters, including real estate, mergers, acquisitions, project finance, leveraged lease, joint ventures, international transactions and matters involving the Firm's individual clients. Mr. Mason represents clients in connection with adjustments proposed by the Internal Revenue Service. He also has experience handling New York state tax controversies. Mr. Mason has successfully worked on matters in the New York conciliation process and has appeared before the New York Tax Tribunal. Mr. Mason has lectured at a number of tax conferences and served as chairman of the Committee on Taxation of Partnerships and Other Pass-Through Entities of the Association of the Bar of the City of New York. In 2009, he was named to Loyalty Alliance's short list of trusted and well qualified tax attorneys.

Professional Memberships: ABA; NYSBA (former Chair, Committee on Taxation of Partnerships and Pass-Through Entities).

Personal: Yale Law School (J.D., 1981); Yale University (B.A., 1978).

MASSEY, David

Perkins Coie LLP, New York
212.261.6827
DMassey@perkinscoie.com

Featured in Litigation (New York)

Practice Areas: Litigation White Collar & Investigations Securities Litigation Ethics & Compliance Investment Management International Law International Trade Financial Institutions Digital Media & Entertainment, Gaming & Sports Sports Regulated Gaming Financial Services & Investments

Career: David Massey has secured highly favorable outcomes for clients in complex, high-profile government investigations, including declination of charges, dismissal of claims, non-prosecution agreements, and deferred prosecution agreements. Chambers USA has praised David as a "super talented lawyer," who is "a great litigator and clear communicator," with "skill in seeing the overall strategy." David has also been recognized by The Legal 500, Global Investigations Review, Best Lawyers in America, and the National Law Journal for his work in white-collar defense. David has more than 25 years of experience defending and prosecuting government enforcement matters and related civil litigation involving accounting practices, corporate governance and disclosure, insider trading, securities and commodities fraud, wire fraud, foreign and domestic corruption, economic sanctions, money

laundering, bank fraud, bankruptcy fraud, and tax fraud.

MASTRO, Randy

Dechert LLP, New York

Featured in Litigation (USA - Nationwide), Litigation (New York)

Practice Areas: Randy M. Mastro is a preeminent trial lawyer who represents a wide array of high-profile clients in complex civil cases, securities litigation and white collar matters. He has tried dozens of cases in private practice and as a federal prosecutor, and he has argued more than 100 federal and state court appeals throughout the country. Randy routinely ranks among the nation's leading litigators and trial lawyers in peer-review publications. He has represented such diverse clients as AIG, Chevron, Amazon, Madison Square Garden, Dow Jones, Verizon, Dart, DraftKings, Home Depot, Daimler, JPMorgan, GE Capital, Marsh McLennan, Vale, Estee Lauder, Medallion Financial, Office of New Jersey Governor Chris Christie, Office of New Jersey Governor Phil Murphy, Fareva, Unilever, Quest Diagnostics, IAC, Bear Stearns, Bank of New York Mellon, Lynn Tilton, Peter Kalikow, Related, Vornado, The LeFrak Organization, The Durst Organization, Saks, UBS Financial Services, Octagon, Martina Hingis, Anna Kournikova, and Steffi Graf. Mr. Mastro has taught as an Adjunct Professor at the University of Pennsylvania Law School and at Fordham Law School, where he taught complex civil litigation and legal writing. He has authored and co-authored articles in the Fordham Law Review, Federal Communications Law Journal, University of Michigan Journal of Law Reform and Seton Hall Law Review, among others. His op-ed pieces have appeared in The New York Times, Daily News, and New York Post, and he wrote for The Washington Post and Time.

Career: Among many high profile matters, Randy won a two-month RICO trial for Chevron barring the enforcement of a \$9 billion Ecuadorian judgment against the company.

Personal: JD, University of Pennsylvania, 1981, Moot Court Champion, Board of Advisors. BA, Yale University, 1978, cum laude.

MASYR, Jesse

Fox Rothschild, New York
212.878.7961
jmasyr@foxrothschild.com

Featured in Real Estate (New York)

Practice Areas: Throughout his extensive career, Jesse has directed the land use issues of real estate projects for numerous clients from concept through to completion. His practice encompassed residential, commercial and industrial real estate development.

Career: Prior to joining the firm, Jesse was the founder of the Land Use Department and a named partner in the law firm of Wachtel Masyr & Missry LLP. He also previously served as Deputy Borough President of Manhattan, where for five years he represented the Borough President on the Board of Estimate.

MAZZELLO, Mary

Kirkland & Ellis LLP, New York
mary.mazzello@kirkland.com

Featured in Intellectual Property (New York)

Practice Areas: Mary Mazzello is an intellectual property litigation partner in Kirkland's New York office. Mary's practice focuses on trademark, copyright, trade secret, and music royalty disputes for clients across a wide range of industries, including technology, sports, AI, entertainment, travel, consumer goods, and music streaming. Mary has litigated everywhere from the Trademark Trial and Appeal Board to the United States Supreme Court, where she achieved a 9-0 decision in a trademark dispute related to the novel defense preclusion doctrine. Mary also advises clients on pre-litigation issues, branding matters, new product launches, and IP acquisition and licensing questions.

Personal: Harvard Law School, J.D., cum laude; Washington University in St. Louis, B.A., Economics, with Honors

MCCABE, William J

Perkins Coie LLP, New York
001 212 261 6857

WMcCabe@perkinscoie.com

Featured in Intellectual Property (New York)

Practice Areas: Intellectual Property Law Patent Litigation Trade Secrets Medical Device Technology & Communications

Career: William McCabe is a patent litigator with more than three decades of experience handling patent infringement and trade secret actions, licensing, re-examinations, and inter partes reviews. Bill has represented sophisticated U.S., European, and Asian companies in high-stakes patent litigation and counseling matters. These include a record-setting judgment of noninfringement, invalidity, and unenforceability against a defendant that had already collected more than \$1.5 billion from over 1,000 companies. Bill has represented clients in a breadth of industries, including telecommunications, digital cameras, optics, semiconductors, software, medical devices, energy, polymers, pharmaceuticals, chemical engineering, and electrochromics. He has handled high-stakes litigation involving code-division multiple access and Wi-Fi technologies, encrypted Voice over Internet Protocol (VoIP), and optical switches used in wavelength-division multiplexing for telecommunications networks. Bill also has litigated matters involving automotive mirror products, bar code and machine vision technology, and arcade games. He earned his undergraduate degree in chemical engineering and began his career as a refinery startup engineer for UOP.

MCCARTHY, Kathleen

King & Spalding LLP, New York
(212) 556-2345
kmccarthy@kslaw.com

Featured in Intellectual Property (New York)

Practice Areas: Katie McCarthy focuses on trademark, copyright, design,

advertising and internet law. As a partner in the Intellectual Property, Patent, Trademark and Copyright Litigation practice, Katie represents clients in a wide array of industries including consumer products, pharmaceuticals, retail, internet services, sports and entertainment, cosmetics, and food and beverages. Katie appears on behalf of clients in federal court and before the U.S. Patent and Trademark Office's Trademark Trial and Appeal Board. Katie also develops domestic and international protection and enforcement programs. During her more than 30 years of experience, Katie has first-chaired numerous trials and preliminary injunction hearings. Katie actively polices online infringement and scams for several clients. In addition to litigation and contested matters, Katie directs international and domestic trademark clearance and prosecution programs, manages domain name disputes and acquisitions, and develops social media and other intellectual property-related policies. Ms. McCarthy also counsels clients on a broad range of IP-related matters, helping to find creative and practical solutions to legal challenges, and developing legal strategies and policies that advance their business goals.

MCCORMACK, Peter

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York
pmccormack@paulweiss.com

Featured in Antitrust (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2Dcounsel/peter%2Dmccormack>

MCDONALD, James

Sullivan & Cromwell LLP, New York
+1 212 558 3030
mcdonaldj@sullcrom.com

Featured in Derivatives (USA - Nationwide), Securities (USA - Nationwide), Litigation (New York)

See under Nationwide for profile.

MCGINLEY, Elizabeth L

Bracewell LLP, New York
+1.212.508.6173
elizabeth.mcginley@bracewell.com

Featured in Tax (New York)

Practice Areas: Advises clients on the development of energy transition projects including carbon sequestration, clean hydrogen and clean fuels projects with a focus on qualification for, and monetization of, federal income tax credits. Broad experience in project development, joint ventures, acquisitions, dispositions and restructurings across the conventional energy and energy transition industries. Represents both public and private energy companies, as well as private equity funds, most notably Kinder Morgan, Enbridge, Phillips 66, Tallgrass and DT Midstream.

Career: Chair, Tax Department; Leader of Bracewell's Energy Transition Team

Professional Memberships: Law 360 International Tax Editorial Board Law 360 Tax Authority Federal Editorial Board AIEN (Association of International Energy Negotiators) - US Chapter Committee

Personal: Kent Place School, Summit, NJ, former member of the Board of Di-

rectors Executive Women of New Jersey CPA (New York)

MCGUIRE, Brendan

WilmerHale, Denver
(917) 596-2275
BRENDAN.MCGUIRE@WILMERHALE.COM

Featured in Litigation (New York)

Practice Areas: Brendan R. McGuire is an accomplished trial lawyer, litigator and advisor to companies and individuals. He returned to WilmerHale in 2023 after serving as Chief Counsel to New York City Mayor Eric Adams. Leveraging more than 20 years of experience in private practice and different levels of government, including more than 10 years as a federal prosecutor in the US Attorney's Office for the Southern District of New York, Mr. McGuire represents clients across a range of industries in complex civil litigation, regulatory compliance, government and internal investigations, and white-collar criminal defense. Clients and peers have praised Mr. McGuire, noting "There's nobody I'd rather put before a judge or jury," as well as emphasizing "his sterling character," "exceedingly excellent reputation," and "legal acumen."

Career: In 2021, Mr. McGuire was appointed by Mayor Eric Adams to the newly-created role of Chief Counsel to the Mayor and City Hall. In that position, Mr. McGuire served as the general counsel of the administration as well as the Mayor's legal and strategic counselor. In addition, he had operational, policy and budgetary oversight of 10 city agencies, partnered with deputy mayors and significant agency heads on key administration priorities, and worked closely with the federal and state governments on behalf of the city. Prior to serving as Chief Counsel, Mr. McGuire was a partner in WilmerHale's White Collar Defense and Investigations Practice. His practice included representing officers, directors and corporations in grand jury and regulatory investigations, including those conducted by the DOJ, SEC, CFTC, IRS and state law enforcement agencies. He represented clients on matters concerning alleged securities fraud, accounting fraud, tax offenses, bribery, embezzlement, money laundering and FCPA violations. Mr. McGuire also advised in the areas of national security, cybersecurity and privacy, and export controls and economic sanctions. Before joining WilmerHale in 2016, Mr. McGuire served for more than ten years as an Assistant US Attorney in the US Attorney's Office for the Southern District of New York. During his tenure as Assistant US Attorney, Mr. McGuire was appointed to lead the Public Corruption Unit and then the Terrorism and International Narcotics Unit. As chief of the Public Corruption Unit, Mr. McGuire led some of the most notable investigations and prosecutions of New York officials in recent years, as well as cases involving violations of securities fraud, the federal fraud and bribery statutes, healthcare fraud and tax evasion. He also oversaw multiple corporate prosecutions, including the

settlement of the largest municipal fraud case in history. During his tenure as chief of the Terrorism and International Narcotics Unit, Mr. McGuire supervised investigations and prosecutions of international and domestic terrorism, money laundering, violations of economic sanctions and export control laws, espionage, and global narcotics trafficking. In that position, he regularly coordinated criminal investigations with the intelligence community, the Department of the Treasury, the Department of Defense, the Department of State and foreign governments. Prior to his supervisory positions as a member of the Terrorism Unit, Mr. McGuire handled some of the most significant terrorism cases within the Department of Justice, including the 2009 kidnapping of Captain Richard Phillips by Somali pirates in the Indian Ocean, the 2010 prosecution of Faisal Shahzad for the attempted bombing of Times Square and the 2011 prosecution of Russian arms dealer Viktor Bout for conspiring to kill Americans. After receiving his law degree, Mr. McGuire practiced as a litigator at two prominent New York law firms where he specialized in white-collar defense and corporate investigations. He also clerked for the Honorable Peter K. Leisure of the US District Court for the Southern District of New York.

Professional Memberships: Bar

Admissions: New York

Publications: Here's What to Demand from Mayoral Candidates, to Build More Honest City Government - New York Daily News Anti-Harassment Compliance Tips for Construction Industry Employees - New York Law Journal Preserving Privilege in Government Investigations in Light of 'SEC v. Herrera' - New York Law Journal

MCRAE, William

Cleary Gottlieb Steen & Hamilton LLP, New York
+1-212-225-2188
wmcrae@cgsh.com

Featured in Tax (New York)

Practice Areas: Focuses on the taxation of structured investments for non-US sovereign investors; corporate acquisitions; forming and structuring private equity funds, real estate funds and other investment vehicles; international tax planning for multinational corporate groups (FTC planning and repatriation strategies), restructurings and insolvencies; and equity derivatives and other financial products. Bill's clients include many of the world's largest leading sovereign wealth funds and financial institutions. Bill also has been involved with several major bankruptcies, including Nortel Networks, Sears, and the Overseas Shipholding Group.

Career: Joined firm, 1996; became partner, 2005; LLM in Taxation, New York University; JD, cum laude, Harvard Law School (1996); BA, magna cum laude, Williams College (1991).

Professional Memberships: New York Bar; New York State Bar Association, where he serves on the Tax Section Executive Committee.

Publications: Regularly publishes content on issues related to international taxation and was a principal author of a June 2008 report by the New York State Bar Association Tax Section, "Report on the Tax Exemption for Foreign Sovereigns Under Section 892 of the Internal Revenue Code."

MEHRARA, Sasan

Simpson Thacher & Bartlett LLP, New York
+1-212-455-2783
smeharra@stblaw.com

Featured in Real Estate (New York)

Practice Areas: Head of the Real Estate Department and a member of the Executive Committee. Represents private equity funds, investors, non-traded REITs, real estate opportunity funds, publicly-listed companies and private companies in a broad mix of real estate transactions including significant commercial real estate acquisitions and dispositions, joint ventures, financings and restructurings. Representative clients include The Blackstone Group, Town Lane, Lindsay Goldberg, Everview, Oxford Properties, Cerberus, Carlyle and Northwood Investors, along with such companies as Apollo Global Management, Hilton Worldwide, Extended Stay America, Link Logistics, Equity Office Properties, BioMed Realty, CorePoint Lodging and Pure Industrial.

Career: Joined Firm in 2000; became Partner in 2007.

Personal: B.A., cum laude, with distinction in History, University of Pennsylvania; J.D. with honors, The George Washington University Law School; Production Editor – The George Washington University Law Review.

MENNITT, Gary

Dechert LLP, New York
212-698-3831
gary.mennitt@dechert.com

Featured in Litigation (New York)

Practice Areas: Gary J. Mennitt is co-head of Dechert's International and Insolvency Litigation group. Mr. Mennitt has extensive first chair trial experience and has tried dozens of cases, including three cases in 2020 alone. He concentrates on complex multinational litigation and contentious cross-border matters. He has extensive experience leading creditors' rights, insolvency and bondholder litigation. His practice is fully integrated with Dechert's bankruptcy and reorganization group. Mr. Mennitt represents clients in state and federal trials and appeals throughout the United States in complex matters where much is at stake. He has consistently been ranked as among the top litigators by multiple leading global publications.

MEREDITH-GOUJON, Claudine

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York
212-373-3239
cmereedithgoujon@paulweiss.com

Featured in Intellectual Property (New York), Technology (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand>

<https://www.paulweiss.com/professionals/partners%2Dand>

MICHAEL, William

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York
212-373-3648
wmichael@paulweiss.com

Featured in Antitrust (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2Dcounsel/william%2Db%2Dmichael>

MICHAELSON, Andrew Z

King & Spalding LLP, New York
212 790 5358
amichaelson@kslaw.com

Featured in Litigation (New York)

Career: Andrew Michaelson is an accomplished former prosecutor who has advised global financial institutions, Fortune 100 companies, hedge funds, and senior executives in high-stakes investigations and related civil litigation. Andrew has secured declarations, favorable settlements, and litigation victories in a wide range of white-collar and securities-related matters. He has deep experience in trading and markets and is co-head of the firm's Fintech Working Group, with several notable representations concerning the development of digital asset and blockchain technology. Andrew previously served in government with the SEC, Division of Enforcement, and with the U.S. Attorney's Office for the Southern District of New York, where he led the Galleon insider trading investigation and prosecuted numerous securities and wire fraud cases. He served as trial counsel in U.S. v. Rajaratnam, the high-profile criminal trial resulting in the conviction of Raj Rajaratnam. Mr. Michaelson has spoken about the Galleon case and federal securities law enforcement at Harvard Law School and the NYU School of Law.

MILGRIM, Joshua

Dechert LLP, New York
212 641 5659
joshua.milgrim@dechert.com

Featured in Tax (New York)

Practice Areas: Joshua Milgrim, chair of the global tax group, focuses his practice on the tax aspects of complex public and private mergers and acquisitions, both domestic and cross-border. He also advises clients on joint ventures, business structuring, securities offerings, financing transactions, and debt restructurings and workouts. In addition, Mr. Milgrim represents private investment funds and sponsors in the formation of investment management companies. Mr. Milgrim advises both U.S. and non-U.S. investors and businesses regarding the U.S. tax consequences of their investments and business activities. He works closely with our corporate, finance, and restructuring teams, representing private equity firms and their portfolio companies, investment management companies, private investment funds, as well as advising both public and closely held companies.

MILLER, Brett H

Willkie Farr & Gallagher LLP, New York
(212) 728-8268
bmiller@willkie.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Brett is U.S. Co-Chair of Willkie's Restructuring Department. His clients include official and ad hoc creditors' committees, bank groups, individual lenders, court-appointed fiduciaries, debtors, and investors that focus on distressed situations. Brett advises on chapter 11 cases, out-of-court restructurings, bankruptcy-related acquisitions, cross-border insolvency matters, bankruptcy-related litigation, and insolvency-sensitive transactions. He has represented parties in restructurings in industries such as real estate, transportation, retail, manufacturing, food service, oil and gas, and media. Brett is a fellow of the American College of Bankruptcy, an invitation-only organization that includes leading practitioners, judges, and academics in the field of insolvency law.

Personal: J.D., Georgetown University Law Center, 1991 A.B., Columbia University, 1988 See: <https://www.willkie.com/professionals/m/miller%2Dbrett>

MILLER, David S

Proskauer Rose LLP, New York
+1 212 969 3006
dmiller@proskauer.com

Featured in Tax (New York)

Practice Areas: David Miller is a partner in Proskauer's Tax Department. David advises clients on a broad range of domestic and international corporate tax issues. His practice covers the taxation of financial instruments and derivatives, private and public REITs, cross-border lending transactions and other financings, international and domestic mergers and acquisitions, multinational corporate groups and partnerships, private equity and hedge funds, bankruptcy and workouts, high-net-worth individuals and families, and public charities and private foundations. He advises companies in virtually all major industries, including banking, finance, private equity, health care, life sciences, real estate, technology, consumer products, entertainment and energy. David has taught the taxation of financial instruments at Columbia Law School, and tax policy at New York University School of Law. He is also a frequent author and has written a number of articles and chapters in various tax publications. David is the former chair of the tax section of the New York State Bar Association. Prior to joining Proskauer, David was a partner at Cadwalader, Wickersham & Taft LLP.

MILLER, Michael

Steptoe LLP, New York
(212) 506-3955
mmiller@steptoe.com

Featured in Litigation (New York)

Practice Areas: Commercial Trials & Litigation White-Collar Defense Professional Liability Independent & Internal Investigations Securities Enforcement Judgment Enforcement & Asset

Recovery Financial Services Insurance & Reinsurance Education International Arbitration Financial Services Investigations & Enforcement Financial Services Litigation

Career: Mike Miller is a highly experienced trial lawyer and appellate advocate. He represents clients from the United States and abroad in white-collar criminal investigations and prosecutions, internal investigations, commercial litigation, securities arbitrations, professional liability disputes, and employment litigation. Mike's clients include organizations and individuals in the financial, insurance, high tech, pharmaceutical, energy, and construction markets, as well as the higher education, entertainment and not-for-profit sectors. He also represents lawyers and law firms in professional liability proceedings. In May 2023, the Supreme Court of the United States issued an opinion in favor of Mike's client, Dr. Alain Kaloyeros, finding that the "right to control" theory of wire fraud, on which the government had relied in its prosecution of Dr. Kaloyeros and his co-defendants, is invalid. Mike has also secured defense acquittals in white-collar criminal cases involving charges of fraud and embezzlement, and client verdicts in commercial litigation trials and securities arbitration hearings. He earned Top Litigator of the Week honors from AmLaw Litigation Daily for winning a \$60 million award in one of his securities arbitrations. Mike also works closely with clients to evaluate and execute on efficient strategies that do not involve litigation, including effective use of mediation and other forms of alternative dispute resolution. Mike has served Steptoe as a member of the firm's Executive, Compensation and Nominating Committees, and as the New York Office Managing Partner.

Professional Memberships:

Georgetown University Law Center – Board of Visitors (2021-present), Law Alumni Board (2012 – 2021) Association of the Bar of the City of New York – Chair, Criminal Advocacy Committee (2015 – 2018) American Bar Association – Co-Chair, Corporate Criminal Liability Subcommittee, White-Collar Crime Committee, Criminal Justice Section (2010 – 2014) Denis McInerney NYCLA American Inn of Court – President (2008 – 2011), Counselor to the President (2003 – 2005) New York Council of Defense Lawyers – Chair, New York County District Attorney Liaison Committee (2015-present), Board of Directors (2004 – 2007) The Berkeley Carroll School – Board of Trustees (2012 – 2018), Chair, Committee on Trustees (2015 – 2018)

MIRSAIDI, Ali

Perkins Coie LLP, New York
(212) 262-6904
AMirsaidi@perkinscoie.com

Featured in Media & Entertainment: Corporate (New York), Technology (New York)

Practice Areas: Technology Transactions & Privacy Law Product Innovation & Market Development Digital Transformation Digital Media & Entertainment, Gaming & Sports Interactive Entertainment

ment Immersive Technology Music, Film & Television

Career: Ali Mirsaidi's work focuses on emerging and innovative technologies; interactive entertainment and video games; artificial intelligence and machine learning; digital media; augmented reality and virtual reality; and software and cloud offerings. Ali assists clients in a variety of commercial transactions. These include content, software, and data licenses; development agreements; hardware design, procurement, and manufacturing agreements; distribution and reseller agreements; master services agreements and consulting agreements; and branding agreements and licenses. Ali also advises clients on IP and technology issues relating to mergers and acquisitions, strategic collaborations, and other business transactions. Ali has extensive experience in the video game industry, helping his clients solve problems in every phase of game development, from concept to launch. His deep industry knowledge enables him to handle complex transactions, such as content licenses, collaboration agreements, development agreements, and publishing deals. Ali's experience representing video game developers across major entertainment firms and rights holders helps his clients enhance player experience and engagement. In addition to transactional work, Ali provides product counseling throughout the product development lifecycle, from business strategy and product launch to commercialization and contract negotiations. He helps clients navigate the intricacies of software and model development, content, user experience, consumer protection, and marketing and advertising issues. In the field of AI, Ali counsels online platform providers and tool developers on content use and licensing concerns, model development issues, and risk management strategies, and leverages his extensive experience negotiating across from media and entertainment companies to help companies strategize on these matters.

MITCHELL, Gregory

McDermott Will & Schulte, New York
Featured in Healthcare (New York)

Practice Areas: Greg Mitchell works with healthcare payors and providers to meet the full spectrum of their managed care and reimbursement arrangement needs. He helps managed care organizations, third-party administrators, independent practice associations (IPAs), risk-bearing entities, management services organizations, hospitals and health systems, digital healthcare providers, and other organizations both large and small negotiate and draft a range of managed care and value-based agreements. Greg has experience with a variety of arrangements and models, including fee-for-service, bundled payment, shared savings and shared loss models, gainsharing and capitation arrangements.

MOLENDA, John J

Step toe LLP, New York
212-378-7540
jmolenda@step toe.com

Featured in Intellectual Property (New York)

Practice Areas: Patent | Appeals & Advocacy | Patent Litigation | Post-Grant Proceedings | Trade Secrets | Intellectual Property

Career: John Molenda is a first-chair trial and appellate litigator who co-chairs Step toe's Healthcare & Life Sciences practice and serves as head of the Intellectual Property practice for the New York office. He has also served on the firm's Executive Committee. John focuses on patent litigation before US district courts and the US Court of Appeals for the Federal Circuit, along with inter partes reviews (IPRs), opinions of counsel, and due diligence. He represents clients across a wide range of technologies, including small molecule pharmaceuticals (Hatch-Waxman), biotherapeutics (biologics), biochemical research tools, genetically modified plants, medical devices, computer software, semiconductors, fiber optics, and automotive parts. Chambers USA has ranked John for Intellectual Property (Patent) in New York since 2022, noting that "John is knowledgeable, thorough and most importantly, he is business-focused." IAM Patent 1000 has ranked John in the United States since 2015, similarly noting that he is "excellent in developing legal strategies, advocating in court and providing sound advice that meets his clients' business needs." John has developed a particular expertise in high-stakes life sciences patent litigation and post-grant proceedings and has been recognized for his talents in handling those types of matters. He was named a 2021 Healthcare/Life Sciences Trailblazer by the National Law Journal and a 2019 Life Sciences MVP by Law360. IAM has likewise recognized John as an "extremely smart and meticulous" litigator who has created a "strong [brand] on both the small and large molecule sides." With respect to small molecule pharmaceuticals, John has served as lead counsel in numerous high-value Hatch-Waxman litigations, including those involving treatments for chronic myeloid leukemia, mantle cell lymphoma, renal cell carcinoma, blood clotting disorders, opioid dependence, and dry eye disease. With respect to large molecule pharmaceuticals (biologics), John led Step toe's team in litigating groundbreaking antibody therapies used to treat high cholesterol. He has also managed the legal strategy for a global biosimilars program involving a diverse portfolio of monoclonal antibodies and fusion proteins. At the same time, John routinely counsels clients on the strategic use of IPRs as part of litigation and settlement strategy, and he has served as lead counsel in numerous life sciences-related IPRs. As a complement to his district court practice, John also maintains an active appellate practice. He regularly argues before the US Court of Appeals for the Federal Circuit and

has held substantial roles in nearly 30 such appeals. John is active in the Federal Circuit community, currently serving as Chair of the Regional Programs Committee of the Federal Circuit Bar Association. Prior to private practice, he served as a Federal Circuit law clerk for the Honorable Alan D. Lourie.

Professional Memberships: Federal Circuit Bar Association – Bench & Bar Planning Committee Co-Chair (July 2016–June 2017; July 2025–present), Regional Programs Committee Co-Chair (July 2022–June 2025) and Co-Vice Chair (July 2020–June 2022), Rules Committee Co-Chair (December 2011–October 2014), Legislation Committee Co-Chair (October 2008–October 2011), Patent Litigation Committee Vice Chair (October 2005–October 2008) New York Intellectual Property Law Association New York State Bar Association

MOLLEN, Scott

Herrick, Feinstein LLP, New York
212 592-1505
smollen@herrick.com

Featured in Real Estate (New York)

Practice Areas: Scott Mollen is a highly experienced commercial litigator, regarded as a powerful asset by clients facing high stakes legal challenges. Scott regularly advises prominent corporations, financial institutions, business executives and sophisticated commercial real estate interests in litigation, mediation, arbitration and negotiations. He is experienced in a range of business issues including real estate development, financing, purchases and sales, leasing, zoning, and appraisals. Scott has also been a court-appointed receiver for properties in and outside of New York City. He was appointed by the Chief Judge of the NY Court of Appeals to the NYS Supreme Court Commercial Division Advisory Council. Scott is a sought-after trial and appellate lawyer, who has successfully advised clients in numerous federal and state litigations, including successful appeals to the New York State Appellate Division's First and Second Departments, the New York State Court of Appeals and other courts. For more than three decades, Scott has authored New York Law Journal's Realty Law Digest, a weekly column that analyzes real estate case law. Over this span, Scott has authored more than 1,500 articles on issues such as development, construction, finance, joint ventures, brokerage, zoning, foreclosure, condemnation, environmental issues and landlord/tenant law.

MOLLERUS, Michael

Davis Polk & Wardwell LLP, New York
212 450-4000
michael.mollerus@davispolk.com

Featured in Tax (New York)

Practice Areas: Michael is a member of Davis Polk's Tax practice. Michael advises U.S. and non-U.S. corporate, real estate and private equity fund clients on the tax aspects of initial public offerings, mergers, acquisitions, spinoffs and other major transactions, including structured financings. He is an officer on the Corporate Tax Committee of the American Bar Association's Section of Taxation. He

is a member of the Executive Committee of the New York State Bar Association's Taxation Section and serves as co-chair of the Section's Corporations Committee.

MOLTON, David

Brown Rudnick LLP, New York
1 212.209.4822
dmolton@brownrudnick.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: LITIGATION & DISPUTE RESOLUTION BANKRUPTCY & RESTRUCTURING BANKRUPTCY LITIGATION MASS TORTS BANKRUPTCY FINTECH DISTRESSED REAL ESTATE CLASS ACTIONS AND MULTI-DISTRICT LITIGATION

Career: David Molton is a partner in the firm's Litigation & Dispute Resolution and Bankruptcy & Corporate Restructuring Practice Groups and is the chair of cross-border, mass tort, and restructuring litigation. David focuses his practice in complex financial, commercial and mass tort litigation matters in federal, state and bankruptcy courts in the United States, and he represents foreign liquidators, official committees of creditors, unofficial ad hoc committees of creditors and interested parties in financial fraud and mass tort related litigations and bankruptcies in the United States and in foreign jurisdictions. David is ranked in Chambers USA and The Legal 500, where he has been specifically recognized for his "strength in mass tort Chapter 11 proceedings." In the 2023 guides, clients have made the following comments: "David Molton is quite simply superb: head and shoulders, one of the best US attorneys I have worked with over the last 30 years in practice. He possesses a fabulous legal and strategic intellect." "He's well respected, practical and a great strategic thinker." "His depth of knowledge is incredible." "He has really clear strategic thought, he's incredibly approachable and a great team player." In Benchmark Litigation, David is commended as "a true trial lawyer" and "a strategic thinker who plays the long game and doesn't get bogged down in the short-game issues." David is a fellow of INSOL International, a world-wide federation of national associations for lawyers, accountants and other professionals who specialize in financial fraud, asset tracing and recovery and insolvency in domestic and cross-border cases. After graduating from New York University School of Law, David clerked for the Honorable J. Edward Lumbard of the United States Court of Appeals for the Second Circuit. Earlier in his career, David served as an assistant district attorney in and for the Office of the District Attorney for New York County, where he was assigned to the Special Narcotics Prosecutor for the City of New York under the Honorable Sterling Johnson, Jr. As a prosecutor, David supervised joint federal/state law enforcement task force teams and investigations for the New York Drug Enforcement Task Force and the Department of Justice's Organized Crime Drug Enforcement Task Force, and

he prosecuted cases involving (i) racketeering enterprises and organized crime narcotics conspiracies and distribution networks, and (ii) efforts to locate, seize and effectuate the forfeiture of proceeds and assets connected to those criminal activities both in the United States and abroad.

Professional Memberships: Fellow, INSOL International Member, International Insolvency Institute

MONACO, Frank

Latham & Watkins LLP, New York

Featured in Insurance (New York)

Practice Areas: Frank Monaco advises clients on complex insurance and reinsurance transactions and related regulatory matters, with a focus on life and annuity reinsurance. Frank draws on almost three decades of experience and a sophisticated understanding of evolving insurance markets to guide investors and insurers through matters involving: – Life and annuity closed blocks and other block and flow reinsurance transactions – (Re) Insurance M&A – Pension risk transfer transactions – Reserve financings – Regulatory approvals, compliance, and other insurance regulatory consideration Frank also advises insurers, reinsurers, private equity funds, private credit funds, and asset managers in establishing and capitalizing reinsurance vehicles and structuring-related risk transfer and capital management arrangements. Before joining Latham, Frank was a partner at another global law firm.

MOREIRA, Daren

Eversheds Sutherland (US) LLP, New York
darenmoreira@eversheds-sutherland.com

Featured in Insurance (New York)

Practice Areas: Daren Moreira advises insurance companies, insurance producers, and their investors on regulatory compliance, insurance and reinsurance transactions, and corporate governance matters. He manages mergers and acquisitions, purchases and sales of specific blocks of insurance business, and complex restructurings. Daren advises his clients on a wide range of regulatory issues, including formation and licensing of insurers and insurance producers, market conduct, compliance with state insurance laws governing non-admitted insurance, redemptions, the Holding Company Act, credit for reinsurance, investment law compliance and regulatory issues related to private credit investments. He also represents his clients in connection with internal investigations and regulatory enforcement actions.

MORGAN, Jennifer M

King & Spalding LLP, New York
+1 212 556 2251

jmorgan@kslaw.com

Featured in Real Estate (New York)

Practice Areas: Jennifer Morgan has over two decades of experience advising clients on real estate private equity. She represents sponsors and institutional investors in a range of real estate investments and transactions. Jennifer co-leads the Real Estate &

Funds Practice Group and has served on the firm's managing policy committee. Jennifer advises clients on structuring and negotiating fund formations and other capital transactions, including private real estate investment trusts and other structured investments. She often represents real estate private equity clients in connection with joint ventures, asset and entity-level acquisitions and dispositions, and related transactions. Ms. Morgan is an adjunct professor of Real Estate Transactions at Columbia Business School and Columbia Law School and a member of the Board of Directors for Street Law, Inc.

MORPHY, James C

Sullivan & Cromwell LLP, New York
+1 212 558 3988

morphyj@sullcrom.com

Featured in Corporate/M&A (New York)

Practice Areas: Mergers & Acquisitions; Corporate Governance

Career: Of Counsel. Partner from 1986 – 2014. Former member Firm Management Committee and Head, M&A Practice 1995 – 2007. Selected representations: Medco merger with Express Scripts; BHP Billiton acquisition of Petrohawk Energy; Barrick Gold acquisition of Equinox Minerals; AirTran merger with Southwest Airlines; BP on various corporate matters; PepsiAmericas' Transaction Committee in acquisition by PepsiCo; InBev acquisition of Anheuser-Busch; Microsoft bid for Yahoo!; Hershey Foods on various transactions. **Professional Memberships:** Tulane Corporate Institute; Harvard Law Program on Corporate Governance; ABA Corporate Laws Committee; Task Force on Proxy Access; Honorary Fellow to College of Corporate Governance. **Personal:** Harvard Law (JD, 1979); Harvard (BA, 1976).

MORRIS, Gregory

Proskauer Rose LLP, New York
+1 212 969 3382

gmorris@proskauer.com

Featured in Intellectual Property (New York)

Practice Areas: Gregory Morris is co-head of Proskauer's Life Sciences Litigation group. He has more than two decades of experience across the full spectrum of IP matters, including Hatch-Waxman disputes and inter partes review (IPR) proceedings. A seasoned trial lawyer and Ph.D. chemist, Gregory guides pharmaceutical, biotechnology and medical device companies in complex patent litigation and helps clients secure value by providing strategic IP counseling and due diligence advice. Gregory's work includes protecting innovative prescription drugs and biologics across key therapeutic areas, defending high-value patents and challenging competitor claims. Throughout his career, he has secured landmark decisions that have shaped patent law in the life sciences industry.

Professional Memberships: New Jersey Intellectual Property Owners Association New York Intellectual Property Law Association The Richard Linn American Inn of Court

MOSKOWITZ, Elliot

Davis Polk & Wardwell LLP, New York
(212) 450 – 4241

elliott.moskowitz@davispolk.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Elliot is a member of Davis Polk's Civil Litigation practice. His practice focuses on bankruptcy litigation and complex commercial litigation. Elliot also has extensive experience representing corporate clients and professional firms in a wide range of state and federal regulatory inquiries and civil litigation. In his pro bono practice, Elliot served as Chief Counsel to the Special Commission on the Future of the New York State Courts, which issued landmark reform recommendations in 2007 and 2008.

MOSKOWITZ, Lauren A

Cravath, Swaine & Moore LLP, New York

212.474.1648

lmoskowitz@cravath.com

Featured in Litigation (New York)

Practice Areas: Lauren A. Moskowitz is an accomplished litigator with deep trial experience, focused on general commercial, antitrust, securities and intellectual property litigation, as well as financial restructuring and reorganization matters. She is recognized as a "great advocate with a great courtroom presence" who "has racked up wins in a number of high-profile matters." (Chambers USA; The New York Law Journal) Among other notable accolades, Ms. Moskowitz has been included among Benchmark Litigation's "Top 250 Women in Litigation" and Crain's New York Business's "Notable Women in Law," and she was recognized as a "Bankruptcy MVP" by Law360. Chambers USA has recommended her for general commercial and securities litigation, and The Legal 500 US has named her a "Leading Lawyer" for financial services, general commercial and securities litigation, in addition to recognizing her work in antitrust, appellate and media and entertainment litigation.

Career: Fordham University School of Law (J.D., 2005; magna cum laude); Cornell University (B.A., 2002).

Personal: For more information: <https://www.cravath.com/people/lauren%2Da%2Dmoskowitz.html>

MOUSTAKIS, Philip

Seward & Kissel LLP, New York
212 – 574 – 1604

moustakis@sewkis.com

Featured in Litigation (New York)

Practice Areas: Government Enforcement and Internal Investigations, Digital Assets Group, Regulatory Compliance, Litigation & Investigations, Securities Litigation, Asset and Wealth Management, Financial Institution Risk Management. **Career:** Philip Moustakis is Co-Head of the firm's Government Enforcement & Internal Investigations practice and a member of the Digital Assets practice. Philip has extensive experience with SEC enforcement and regulatory risks faced by investment advisers, private fund managers, and other asset managers. Philip represents clients in SEC investi-

gations; provides proactive advice and counselling to clients on regulatory and compliance risks and challenges; supports clients through SEC examinations; and directs internal investigations for them. Philip has handled matters involving insider trading, conflicts of interest, valuation, market manipulation, ESG products, alternative data and research providers, expert consultants/networks, crypto asset offerings, nonfungible tokens (NFTs), crypto trading platforms, compliance and supervisory failures, and whistleblowers. For more than a decade prior to joining the firm, Philip served as Senior Counsel in the SEC's Division of Enforcement. As a member of the SEC's Asset Management Unit, Philip investigated and prosecuted complex matters involving advisers to private funds and mutual fund complexes. Philip also initiated the SEC's involvement in crypto, in 2013, with the SEC's first Bitcoin-related enforcement action and was a founding member of the SEC's Cyber Unit. Prior to the SEC, Philip served as an Assistant Attorney General in the Investor Protection Bureau of the New York Attorney General's Office. Philip is quoted frequently in the press on securities law issues affecting asset managers and blockchain companies. Philip is also a contributor to the firm's Cryptocurrency and Blockchain blog, SKrypto.

Personal: Philip received a J.D. from New York University School of Law, and a B.A. in Philosophy, cum laude, from Purchase College.

MULVEHILL, Kevin

Phillips Lytle LLP, Buffalo
585 – 238 – 2095

Featured in Labor & Employment (New York: Upstate)

Practice Areas: Kevin focuses his practice in the areas of labor and employment law and litigation; wage and hour law and litigation; class and collective actions; commercial litigation; and corporate law. He provides counsel and strongly advocates on behalf of clients, including public- and private-sector companies and other entities such as universities, hospitals, manufacturers, law firms, accounting firms, advertising agencies, retail companies, cannabis companies, sports organizations, auto dealerships, hospitality companies, financial institutions, not-for-profits, municipalities, advertising agencies, legislative bodies, business processing outsourcing companies, politicians and executives. Kevin's practice includes assisting clients with compliance with labor and employment law; compliance with wage and hour law; employment and consulting agreements; employment hiring; discipline and terminations; reductions in force; employee leave and accommodation issues; employee personnel policies and practices; non-compete agreements and other restrictive covenants; unfair competition; severance agreements; employment discrimination; labor arbitrations; unfair labor practices; collective bargaining; workplace and governmental investigations; employee and executive training; corporate

governance; entity formations; mergers and acquisitions; shareholder disputes; general commercial contracts; and developing legal compliance programs. Additionally, Kevin regularly represents clients as lead counsel in hearings, trials, appeals and arbitrations before state and federal courts, administrative bodies and arbitration forums throughout the United States. Kevin is also a frequent lecturer on labor and employment and other business-related topics.

Career: Joined the firm in 2006 and has been a Partner since 2015. Kevin is a member of the firm's Governing Committee and is also the firm's Labor and Employment Practice Team Leader.

Professional Memberships:

American Bar Association, Labor and Employment Law Section, Litigation Section; Monroe County Bar Association, Litigation Section; New York State Bar Association, Labor and Employment Law Section, Trial Lawyers Section; Greater Rochester Chamber of Commerce; Society for Human Resource Management.

MUNDIYA, Tariq

Willkie Farr & Gallagher LLP, New York 212-728-8565
tmundiya@willkie.com

Featured in Litigation (New York)

Practice Areas: Tariq Mundiya is a partner and Chair of Willkie's Litigation Department, as well as a member of the firm's Executive Committee. His practice focuses on internal investigations, securities and corporate litigation under the federal and state securities laws, and litigation arising out of mergers and acquisitions and other corporate control transactions. He regularly appears in federal and state courts around the country in corporate and M&A litigation. He has an active hedge fund and registered funds practice. He regularly represents hedge funds, funds of funds and mutual funds in proxy contests, litigation, investigations and SEC proceedings. His broad international and educational background gives him a unique practice area perspective, particularly with respect to his involvement with concurrent and parallel litigation in the courts of the United States and other jurisdictions around the world to secure effective results for international clients.

Personal: University of Chicago Law School, LL.M. (Harkness Fellow), 1989; University of Cambridge, B.A. (law, first class hon), 1988 See: <http://www.willkie.com/professionals/m/mundiya%2Dtariq>

MUNGOVAN, Kara

Davis Polk & Wardwell LLP, New York
Featured in Tax (New York)

Practice Areas: Kara is a member of Davis Polk's Tax practice. She advises clients on the tax aspects of complex mergers and acquisitions, capital markets transactions and bank financings, both in the United States and internationally. Her work spans industries including consumer products and retail, energy, financial services, healthcare, and tech, media and telecom. She is a member of the Executive Committee of the New York State Bar Association Tax

Section and a member of the New York Tax Forum.

MURPHY, Colleen

Goldberg Segalla LLP, Buffalo 716.844.3412

cmurphy@goldbergsegalla.com

Featured in Insurance (New York: Upstate)

Practice Areas: Global Insurance Services Management and Professional Liability Professional Liability – E&O Insurance Regulatory

Career: As a leader of Goldberg Segalla's insurance regulatory team, Colleen Murphy taps into her deep insurance regulatory experience to successfully handle domestic and international insurance and reinsurance regulatory issues and transactions. Representative transactions include leading the team that helped Mitsui Sumitomo close a \$350 million cross-border Insurtech acquisition. A significant part of Colleen's practice includes representing insurers, insurance agents and brokers, excess and surplus lines brokers – both life, accident and health, and property and casualty – managing general agents (MGAs) and managing general underwriters (MGUs), third party administrators, and independent adjusters, in insurance regulatory enforcement and licensing matters as well as consumer complaints, in state insurance departments across the country. She also represents brokers before FINRA, where she has successfully expunged records and favorably resolved enforcement actions. Over the past 25 years, Colleen has represented hundreds of retail and wholesale insurance agents and brokers, MGAs, and MGUs in complex matters, and brings a deep understanding of their business concerns, the regulatory climate surrounding the industry, their errors and omissions (E&O) risks, and the contractual agreements and relationships with their carriers and insureds. Her long-standing winning track record includes proven results in court, mediation, and alternative dispute resolution. She has taken the lead role in joint defense groups in complex multi-party litigation. Colleen has performed independent internal insurance investigations, loss control audits, rewritten agency contracts, and gone to bat for agents and brokers' insureds in contentious coverage disputes. Her clients rely on her to provide strategic counsel on risk management, E&O loss control, regulatory matters, operational issues, and other big picture issues affecting their businesses. As a nationally recognized authority on the defense of insurance agents and brokers in E&O lawsuits, Colleen has been called on to successfully defend these clients in hundreds of E&O lawsuits in numerous states in addition to New York where she is admitted to practice, including California, Connecticut, Illinois, Maine, New Jersey, Pennsylvania, South Carolina, Tennessee, and Virginia. Colleen also represents insurance agents, brokers, MGAs, and MGUs in a wide range of transactional matters, with a focus on the formation and structuring of insurance agencies and related entities.

Her practice includes advising clients on the purchase and sale of insurance agencies and MGAs/MGUs through stock and asset acquisitions, mergers and acquisitions, and the sale and acquisition of books of business – drafting and negotiating the agreements and conducting due diligence. Colleen also negotiates and drafts key commercial agreements such as commission-sharing and referral fee arrangements, renewal rights agreements, producer agreements and other distribution contracts, non-compete/non-solicit agreements, and service agreements/consulting agreements, helping clients navigate both the legal and business considerations involved in building and scaling their insurance operations. In addition to her insurance agents and brokers defense, regulatory practice, and transactional practice, Colleen focuses on the defense of a range of professionals in malpractice and other liability claims. She has successfully defended clients including third-party administrators, trust administrators, independent adjusters, engineers, financial professionals, accountants, IRS enrolled agents (EA), tax preparers, real estate agents and brokers, attorneys, and miscellaneous professionals. Colleen's expertise is frequently called on in complex insurance coverage and bad faith litigation across the country. She has worked extensively alongside Thomas Segalla, author of the renowned insurance law treatise *Couch on Insurance 3d*, on numerous matters in which he was retained as a bad faith and insurance coverage expert by major insurance carriers and policyholders in jurisdictions across the United States. Colleen also counsels and defends clients including sureties, stop loss insurers, plan administrators, insurance agents and brokers, and trustees in the context of civil litigation, arbitrations, and regulatory actions arising out of all forms of self-funded health plans, under ERISA as well as municipal self-funded plans. Contact Colleen at cmurphy@goldbergsegalla.com

Professional Memberships: Independent Insurance Agents and Brokers of America, Agents Counsel for Technology; Attorney Member DRI – Defense Research Institute, Professional Liability Committee Women's Bar Association of the State of New York, Western New York Chapter

Publications: "Bad Faith as a Continuum," Co-Author, LexisNexis, December 2025 "Dissecting a Prominent #MeToo Securities Case," Professional Liability Magazine, Winter 2020 "Exhibit A – Against an Agency in E&O Lawsuits," Professional Liability Magazine, Winter 2020 "A Word to the Wise for Insurance Agents and Brokers Who Are Asked to Hold Off on Reporting Claims: There's Danger in Delay," Professional Liability Magazine, Summer 2020

MURRAY, Cynthia A

Troutman Pepper Locke LLP, New York
cindy.murray@troutman.com

Featured in Construction (New York)

Practice Areas: Cindy is a skilled litigator with 20 years of experience representing clients in complex commercial matters in the areas of construction, real estate, and general commercial disputes. She effectively guides clients through all stages of litigation, appearing in federal, bankruptcy, and state courts at the trial and appellate levels, and in arbitration and mediation proceedings.

MURRAY, David J

Phillips Lytle LLP, Buffalo

(716) 847-5453,

dmurray@phillipslytle.com

Featured in Corporate/M&A (New York: Upstate)

Practice Areas: David's practice primarily involves counseling business entities. He concentrates in acquisitions, mergers, divestitures, joint ventures, corporate finance, corporate governance, public and private securities offerings, private equity and venture capital investments, and other business transactions. He is also a member of the firm's Health Care and Life Sciences Industry Team.

Career: Joined firm in 1986. After 30 years as a partner in the firm, Dave has transitioned to the role of Senior Counsel and remains actively involved in the firm's corporate transactional and business counseling practice.

Professional Memberships:

American Bar Association, Business Law Section, Health Law Section; American Health Lawyers Association; Bar Association of Erie County, Corporate Law Committee, Health Law Committee; New York State Bar Association, Business Law Section, Health Law Section.

NACHLIS, Warren

Jones Day, New York

Featured in Intellectual Property (New York)

Practice Areas: Intellectual Property; Technology; Health Care & Life Sciences
Career: WWarren Nachlis is a seasoned IP strategist who has guided leading life science and technology operating companies, investors and research institutions through the most complex licensing and technology transactions worldwide. Drawing on more than two decades of experience structuring and diligencing billions of dollars in pharmaceutical, biotechnology, medical device and technology deals, he delivers clear, practical assessments that let C-suite decision makers quantify risk, accelerate timelines and preserve optionality. Warren regularly designs and negotiates mission-critical agreements, including cross-border collaboration agreements and licenses, joint ventures, sponsored research arrangements, and development and supply contracts. He is equally fluent in the IP dimensions of mergers, acquisitions, capital markets offerings, secured lending, asset securitizations and private equity investments, enabling seamless alignment between legal exposure and financial modeling. Warren offers a rigorous, commercially attuned perspective designed to maximize enterprise value.

NADELL, Bernhard

King & Spalding LLP, New York
212-556-2252
bnadell@kslaw.com

Featured in Insurance (New York)

Practice Areas: Bernhardt Nadell is a partner in the Corporate practice and concentrates primarily in insurance industry mergers and acquisitions, insurance-linked securities transactions, reinsurance, insurance company run-offs and receiverships, insurance law and general corporate matters. In the area of mergers and acquisitions, Bernhardt has represented acquirors and sellers in complex insurance-related transactions, including acquisitions of run-off and distressed insurance companies, management buyouts, acquisitions of annuity business, asset transfers, renewal rights transactions, sponsored demutualizations and a mutual holding company conversion. In the securitization area, Mr. Nadell has been involved in reserve financing and embedded value transactions. He has represented insurers and reinsurers in property casualty, life and annuity reinsurance transactions, as well as in general corporate and related regulatory matters.

NAFTALIS, Benjamin

Latham & Watkins LLP, New York
+1 212 906 1713
benjamin.naftalis@lw.com

Featured in Litigation (New York)

Practice Areas: Benjamin Naftalis is New York Deputy Office Managing Partner and previously served as Global Co-Chair of the firm's White Collar Defense & Investigations Practice. Ben has broad experience advising companies, boards of directors, and senior executives on a wide range of matters, with a particular emphasis on government and internal investigations, enforcement matters, high-stakes disputes, and corporate crises. He has built a reputation as a go-to litigator with an unusual breadth of experience, regularly counseling companies and boards through audit and special committee investigations and other sensitive matters, and private fund managers on compliance, trading, and deal-related diligence. Ben, a former federal prosecutor, has deep expertise before a range of US regulators, including the Department of Justice (DOJ), Securities and Exchange Commission (SEC), and Commodity Futures Trading Commission (CFTC), in matters related to allegations of securities and commodities fraud, insider trading, market manipulation, accounting and healthcare fraud, prescription drug diversion, bribery and corruption, sanctions, and money laundering. Ben advises clients on a range of compliance, litigation, and enforcement matters at the forefront of regulatory developments involving digital assets, blockchain technology, and artificial intelligence. His recent matters have included investigations by the DOJ, SEC, CFTC, Office of Foreign Assets Control (OFAC), and Financial Crimes Enforcement Network (FinCEN) regarding regulatory compliance for token offerings, centralized and decentralized trading

platforms, insider trading, money laundering, and market manipulation. Before entering private practice, Ben served as an Assistant US Attorney in the Southern District of New York and left as a senior member of the Securities and Commodities Fraud Task Force, conducting joint and parallel investigations with the FBI, SEC, CFTC, Drug Enforcement Administration (DEA), Department of Defense (DoD), and foreign regulators. During his tenure at the DOJ, Ben led domestic and cross-border investigations involving securities fraud, insider trading, market manipulation, accounting fraud, wire fraud, terrorism and national security, international money laundering, and global narcotics trafficking. There, he tried eight federal jury trials and briefed and argued more than 10 appeals before the Second Circuit. Ben clerked for Judge Jed S. Rakoff of the US District Court for the Southern District of New York and Judge Dennis Jacobs of the US Court of Appeals for the Second Circuit. He began his career as a corporate development analyst at DoubleClick, later acquired by Google. He is a member of the Council on Foreign Relations and a trustee of the Citizens Budget Commission and the Larchmont Manor Park Society.

NAFTALIS, Joshua

Pallas Partners (US) LLP, New York
(212) 970-2303
joshua.naftalis@pallaslp.com

Featured in Litigation (New York)

Practice Areas: An accomplished trial lawyer and distinguished former federal prosecutor, Josh focuses on white-collar criminal defense, regulatory enforcement matters, internal investigations, high-stakes commercial disputes, and crisis management. Prior to joining Pallas, Josh was an Assistant United States Attorney in the Southern District of New York (SDNY) for eleven years, leading many of the government's most significant white-collar prosecutions and trials during his tenure. As a senior member of the SDNY's Securities & Commodities Fraud Task Force, he handled high-profile matters involving insider trading, corporate and accounting fraud, market manipulation, money laundering, the Foreign Corrupt Practices Act, cryptocurrency, sanctions evasion and export control violations, and racketeering. His headline prosecutions included *United States v. Blaszczyk*, individuals at Visium, Goldman Sachs, McKinsey, Herbalife, KIT digital, and various SPACs, as well as KleptoCapture matters. His work involved extensive coordination of cross-border and multi-agency investigations, including with the SEC, CFTC, FBI, and IRS, and was featured in the movie *Molly's Game*.

NAGIN, Benjamin R.

Sidley Austin LLP, New York
bnagin@sidley.com

Featured in Antitrust (New York)

Practice Areas: BENJAMIN NAGIN, co-leader of the firm's global Antitrust and Competition group, represents clients in their most complex and hard-fought antitrust, class action and commercial litigation matters. He serves

as lead counsel in cutting-edge antitrust matters, which include high-profile disputes and investigations related to financial services, payment systems, technology, algorithmic pricing, artificial intelligence, life sciences, and agreements affecting labor.

NAH, Soo-ah

Dechert LLP, New York

Featured in Banking & Finance (New York)

Practice Areas: Soo-ah Nah is a partner in Dechert's global finance practice with a focus on leveraged finance. Ms. Nah represents private equity sponsors and their portfolio companies, as well as other public and private companies across industries and institutional lenders, on acquisition financings and various other types of financing transactions. She also provides general corporate and financial advice to her clients.

NAIDU, David

K&L Gates, New York
(212) 536-4864
david.naidu@klgates.com

Featured in Environment (New York)

Practice Areas: David Naidu has more than 20 years experience advising clients on a diverse set of environmental and land use issues in the transactional, litigation, and regulatory compliance contexts. He has advised clients on potential environmental risks and liabilities in mergers and acquisitions, divestitures, real estate leases, brownfield redevelopment, and financing regarding oil, gas, wind and solar facilities, pipelines, office buildings, and manufacturing and pharmaceutical plants. He also possesses extensive experience in complex multiparty litigation in state and federal courts involving contaminated waterways, landfills, oil spills, and contaminated industrial sites covering claims and defenses under CERCLA (Superfund), Clean Water Act, Clean Air Act, and RCRA.

Professional Memberships: City of Summit Council President and Councilmember (2016 – 2021) City of Summit Planning Board Member (2010 – 2018) City of Summit Environmental Commission Member (2006 – 2015) The Summit Conservancy, President (2014 – 2025) Great Swamp Watershed Association, Board President, Co-President, Member (2021-present)

Publications: Author, "'Forever Chemicals' and the Law: Broadening PFAS Regulations and Legislation," New Jersey Lawyer, June 2024 "Key Environmental Liability Considerations in Bankruptcy Actions," New Jersey Lawyer, October 2016 Author, "Nanomaterials and the Move Toward Regulation," Industry Week, 2010. Author, "EPA Moves Forward with the Regulation of Nanotechnology," Chemical Week, 2010. Author, "Biotechnology and Nanotechnology: Regulation under Environmental, Health and Safety Laws," Oxford University Press, July 2009 and then subsequently under LexisNexis. Co-Author, "NYSDEC Draft Supplemental Generic Environmental Impact Statement for Natural Gas Drilling Activities in the Marcellus Shale For-

mation," IOGA News, Sept./Oct. 2009. Co-Author, "Water Quality Program Gets Back on Track," New York Law Journal, December 17, 2001. Co-Author, "Do You Know Your Environmental Risk?" New York Law Journal, March 5, 2001. Co-Author, "Second Circuit Provides Guidance on CERCLA," New York Law Journal, December 18, 2000. Author of Updates to Law of Chemical Regulation and Hazardous Waste, West Publishing, 1999 – present. Author of Updates to Law of Environmental Protection, West Publishing (Water and Waste Chapters), 1999 – present.

NANCE, Russell

Mayer Brown LLP, New York
+1 212 506 2534
rnance@mayerbrown.com

Featured in Capital Markets (USA - Nationwide), Tax (New York)

See under Nationwide for profile.

NASAB, Omid

Cravath, Swaine & Moore LLP, New York
(+1) 212 474 1972
onasab@cravath.com

Featured in Litigation (New York)

Practice Areas: Omid H. Nasab is a trial lawyer who represents clients in high-stakes disputes. Described as "extremely intelligent, strategic and commercial," he has achieved outstanding results for his clients on a broad variety of complex litigation, including breach of contract, mass torts and business torts, bankruptcy and securities matters. (The Legal 500 US)

Career: Columbia Law School (J.D., 2006; Harlan Fiske Stone Scholar); Duke University (A.B., 2002).

Personal: For more information:

<https://www.cravath.com/people/omid%2Dh%2Dnasab.html>

NASH, Bradley

Hoguet Newman Regal & Kenney, LLP, New York
1212.689.8808
bnash@hnrklaw.com

Featured in Insurance (New York)

Practice Areas: Bradley Nash, partner in the Insurance Recovery Litigation & Counseling Group at Hoguet Newman Regal & Kenney, advises policyholders in a range of coverage disputes involving commercial liability, errors and omissions, employment practices, computer fraud, product contamination, and other types of insurance policies. He has particular expertise representing policyholders seeking coverage under D&O policies for the defense of civil lawsuits and criminal prosecutions, an area in which he has secured a precedent-setting decision in New York state court.

Career: Before joining HNRK, Brad practiced at Covington & Burling LLP and at Schlam Stone & Dolan LLP, where he established and led the firm's insurance recovery practice. He also served as a law clerk to the Honorable David G. Trager of the U.S. District Court for the Eastern District of New York.

Professional Memberships: Brad is a Fellow of the American College of Coverage Counsel and a member of the

ABA Insurance Coverage Litigation Committee and the Federal Bar Council.

Publications: Brad edits the firm's insurance coverage blog, Coverage Corner. He has been cited as an expert commentator on insurance coverage developments by publications including Law360, Bloomberg Law, and Thomson Reuters. He has lectured at the ABA Insurance Coverage Litigation Committee Annual Conference, the Federal Bar Council, and the Association of the Bar of the City of New York. Brad has also contributed to Chambers and Partners Insurance and Reinsurance Global Practice Guide's New York section since 2024.

NATHANSON, Leigh M

King & Spalding LLP, New York
1 212 446 2365
lnathanson@kslaw.com

Featured in Litigation (New York)

Practice Areas: Leigh Nathanson is a persuasive trial lawyer and valued advisor whom clients entrust with their most challenging and important legal issues. Leigh helps clients achieve pragmatic, creative solutions to a broad range of complex commercial disputes, including antitrust, market manipulation, RICO, class action and multidistrict, and distressed investment litigation. Ms. Nathanson represents financial institutions, companies, and individuals as both plaintiffs and defendants in high-stakes matters in federal and state court, regulatory proceedings and investigations, and crisis and risk advising.

NAWADAY, Jaimie

Taft, Cincinnati
(646) 914-1072
jnawaday@taftlaw.com

Featured in Litigation (New York)

Practice Areas: Compliance, Investigations, and White Collar Defense Commercial Litigation FCPA and International Anti-Corruption Internal Investigations Financial Services Litigation and Enforcement

NELLES, Sharon L

Sullivan & Cromwell LLP, New York
(212) 558-4000
snelles@sullcrom.com

Featured in Litigation (New York)

Practice Areas: Litigation; Antitrust; Commodities, Futures & Derivatives; Congressional Investigations; Consumer Financial Services; Corporate Culture, Workplace Investigations & Whistleblower Litigation; Criminal Defense & Investigations; Crisis Management; Environmental, Social and Governance (ESG); Financial Services; Financial Services Investigations & Litigation; Products Liability & Mass Torts; Securities Litigation; Supreme Court and Appellate

Career: Sharon Nelles is the Managing Partner of Sullivan & Cromwell's Litigation Group and a member of the Firm's Management Committee. One of the country's leading litigators and corporate advisers, she works with multinational companies and financial institutions to navigate matters that implicate not only civil litigation, but also regulatory and criminal issues. Sharon has decades of experience representing companies and

their officers and directors in courtrooms and before government agencies, including the DOJ, the SEC, the CFTC, and every state attorney general's office. She also frequently conducts workplace investigations and reviews for corporate clients, special committees, and boards of directors. Sharon frequently is tapped to serve as settlement counsel for her ability to forge resolutions in unique circumstances, having served as a lead architect of, among others, Volkswagen's resolution of high-profile government and consumer litigation brought in the wake of "dieselgate," heralded by the court and the public for its speed, scope and practicality. Sharon has tried cases in state and federal court throughout the United States and conducted multiple arbitrations. She received the Scheindlin Award for Courtroom Excellence from the New York State Bar Association, and the Gould Award for Outstanding Oral Advocacy from the Office of the Appellate Defender.

Professional Memberships: President Emeritus, Federal Bar Council; Member, The American Law Institute; Trustee, Jewish Theological Seminary; Past President, Judges and Lawyers Breast Cancer Alert.

Personal: Boston College Law School (JD, 1993); New York University (MA, 1990); Mount Holyoke College (BA, 1987); Judicial clerkship for The Honorable Joseph A. DiClerico, Jr., United States District Court, District of New Hampshire, (1993 - 1995).

NEUBURGER, Jeffrey D.

Proskauer Rose LLP, New York
(212) 969-3075
jneuburger@proskauer.com

Featured in Technology (USA - Nationwide), Technology (New York)

Practice Areas: Jeffrey Neuburger is co-head of Proskauer's Technology, Media & Telecommunications Group, head of the Firm's Blockchain Group and a member of the Firm's Privacy & Cybersecurity Group. Jeff's practice focuses on technology, media and intellectual property-related transactions, counseling and dispute resolution. That expertise, combined with his professional experience at General Electric and academic experience in computer science, makes him a leader in the field. As one of the architects of the technology law discipline, Jeff continues to lead on a range of business-critical transactions involving the use of emerging technology and distribution methods. For example, Jeff has become one of the foremost private practice lawyers in the country for the implementation of blockchain-based technology solutions, helping clients in a wide variety of industries capture the business opportunities presented by the rapid evolution of blockchain. He is a member of the New York State Bar Association's Task Force on Emerging Digital Finance and Currency. Jeff counsels on a variety of e-commerce, social media and advertising matters; represents many organizations in large infrastructure-related projects, such as outsourcing, technology acquisitions,

cloud computing initiatives and related services agreements; advises on the implementation of biometric technology; and represents clients on a wide range of data aggregation, privacy and data security matters. In addition, Jeff assists clients on a wide range of issues related to intellectual property and publishing matters in the context of both technology-based applications and traditional media.

NEUMAN, Bonnie

Sidley Austin LLP, New York
bonnie.neuman@sidley.com

Featured in Real Estate (New York)

Practice Areas: BONNIE NEUMAN is co-leader of Sidley's global Real Estate practice. She represents lenders in high-value, complex financing transactions, particularly within the real estate and hospitality sectors. Her practice encompasses a wide range of financial instruments, including securitized financings, mortgage and mezzanine loans, construction loans, and revolving credit facilities. Bonnie's clients are typically major financial institutions acting as lenders and administrative agents involved in substantial transactions, such as the acquisition, refinancing, and restructuring of prominent properties and portfolios. Her work includes financing of luxury hotels, office buildings, resorts, data centers, industrial properties, and mixed-use developments located in key markets and major cities across the United States and internationally. Her work also involves high-profile deals in the hospitality industry, including large-scale hotel chains and resorts. Bonnie's experience includes the financing of a wide range of commercial properties, ranging from single trophy assets, pooled portfolios, multiuse projects, and whole-company transactions to transitional properties and development projects. Her work extends to both domestic and cross-border transactions, ensuring comprehensive legal support for clients operating on a global scale. In addition, Bonnie has experience in the drafting and negotiating of intercreditor and co-lender arrangements and secondary market sales of mortgage and mezzanine loans.

NEUNER, Lynn K

Simpson Thacher & Bartlett LLP, New York
12124552696
lneuner@stblaw.com

Featured in Advertising (USA - Nationwide), Insurance (USA - Nationwide), Litigation (New York), Insurance (New York)

Practice Areas: A nationally-renowned trial lawyer specializing in securities, shareholder, insurance, complex commercial, and false advertising disputes. Representations include: Travelers in a trial victory related to Johnson & Johnson's massive talc-related bankruptcy proceedings, which involved over \$9 billion in proposed trust funding; TD Bank in historic litigation related to Allen Stanford Ponzi scheme; Pfizer in Cerevel securities litigation, Viatrix securities litigation, and numerous indemnity disputes; Bayer in a false advertising

dispute challenging promotional claims regarding J&J and Janssen Biotech's prostate cancer drug ERLEADA®; Lloyd's and RSA in three-week jury trial in connection with a business interruption and property damage claim; Frontdoor in securing a preliminary injunction after a full evidentiary hearing enforcing a nationwide non-compete in expedited proceedings; Olon S.p.A. in breach of contract and fraud dispute against Perfect Day concerning a cross-border manufacturing and investment arrangement; Chubb, Axa XL, and Swiss Re in multi-jurisdiction aviation insurance litigation related to numerous airplanes allegedly grounded in Russia after the invasion of Ukraine; TD Bank in Ponzi scheme cases involving TelexFree in Massachusetts and National Realty Investment Advisors in New Jersey; Helen Frankenthaler Foundation in obtaining precedent-setting dismissal of dispute brought by former director; co-executors of estate of former CEO of Scholastic Inc. in various trust and probate matters; Hovnanian in landmark securities case regarding credit default swaps; Travelers in centi-million-dollar pollution coverage action; Bayer in emergency court proceeding that ended competitor's advertising campaign in two weeks; Weight Watchers in large securities class action and related derivative suits; Bayer in advertising challenges regarding Claritin, Aleve and Maty's Healthy Products; Ziegler Family businesses in shareholder disputes; and multiple confidential international and U.S. arbitrations. Devotes significant pro bono counsel to U.S. veterans, including work on historic ruling allowing veterans to bring class actions in Veterans Court and winning a 20-year dispute to secure disability benefits for a veteran following a VA appeal.

Career: Global Co-Chair of the Firm's Litigation Department; Previously served as Co-Administrative Partner, on Executive Committee and as Co-Chair of Business Development, Recruiting, and Diversity Committees.

Professional Memberships: Fellow of American College of Trial Lawyers; Chair of the Board of Directors of the Legal Aid Society; Fellow of Litigation Counsel of America; Chair of the Board of Trustees of Practising Law Institute; Co-Chair of the Subcommittee on Best Practices of the Commercial Division Advisory Council; Steering Committee of Lawyers Committee of Inner-City Scholarship Fund; Former Chair of Board of Yale Law School Alumni Fund, Former Chair of New York City Bar Executive Committee.

Publications: Co-author of Chapter on Directors and Officers Coverage in PLI's Treatise on Securities Litigation; Co-author of Chapter on Crisis Management in leading Treatise on Commercial Litigation in New York State Courts; Co-authored regular column on Highlight Decisions from the New York Court of Appeals for the New York Law Journal.

Personal: Yale Law School; Williams College; Law clerk for Judge Walker of the U.S. Court of Appeals for the Second Circuit and Judge Sarokin of the U.S.

District Court for the District of New Jersey.

NEW, Jonathan

BakerHostettler LLP, New York
212-589-4650
jnew@bakerlaw.com

Featured in Litigation (New York)

Practice Areas: A former Assistant U.S. Attorney for the Southern District of New York and Trial Attorney for the Department of Justice Civil Division, Jonathan New represents clients in complex civil, regulatory and criminal law enforcement investigations and litigation, with a particular focus on cross-border government investigations. He is a seasoned advocate who advises and defends clients in connection with complex accounting and securities issues, market manipulation restrictions, insider trading, anti-money laundering (AML) compliance, FCPA compliance, civil asset forfeiture, healthcare law issues, government contracting and procurement issues. Jon regularly partners with our Digital Assets and Data Management team on internal and criminal investigations related to data security incidents. He approaches matters analytically, developing a strategy that is based on a thorough understanding of the facts and presents the client's position in a light that most resonates with regulators, judges and jurors.

Professional Memberships: American Bar Association: Criminal Justice Section New York City Bar Association: Federal Courts Committee Federal Bar Council: Federal Criminal Practice Committee Business Crimes Bulletin: Editorial Board

NEWELL, Charlotte

Sidley Austin LLP, New York
212-839-8519
CNEWELL@SIDLEY.COM

Featured in Litigation (New York)

Practice Areas: CHARLOTTE

NEWELL focuses her practice on the representation of companies, boards of directors, and senior management in litigation concerning mergers and acquisitions, shareholder activism, corporate governance disputes, and class and derivative actions alleging breaches of fiduciary duty. She regularly collaborates with members of the firm's activism and corporate defense, investment funds, M&A, and private equity teams, and counsels boards of directors on a variety of corporate governance and litigation issues. Charlotte is a frequent speaker at conferences and panels focused on M&A, shareholder activism, and corporate governance matters, is a regular author on such matters, and has taught classes on M&A litigation at the University of Pennsylvania Law School and the New York University School of Law.

NEWLANDS, Edward

Dechert LLP, New York
+1 212 698 3675
edward.newlands@dechert.com

Featured in Banking & Finance (New York)

Practice Areas: Edward J. Newlands, a partner in Dechert's global finance practice, focuses his practice on financing transactions in the private credit

space. Mr. Newlands has extensive experience in structuring and negotiating leverage facilities in the US and Europe for asset managers including Apollo, Bain, Barings, BC Partners, Blackstone, Blue Torch, Future Standard, HPS, KKR, Lord Abbett, OFS Capital, Thoma Bravo and Varagon. He has advised on several hundred individual financing transactions totaling over US\$100 billion, including ABL and structured financings, rated note feeders, private placements, NAV facilities and other bespoke structures.

NEWMAN, Deborah

Quinn Emanuel Urquhart & Sullivan, LLP, New York
deborahnewman@quinnemanuel.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Deborah Newman's practice focuses on bankruptcy-related litigation and complex commercial litigation. Ms. Newman regularly represents investment funds, indenture trustees, creditor committees, corporate debtors, and litigation trusts in the full range of litigation matters arising in chapter 11 restructurings and cross-border insolvencies. Ms. Newman also has extensive experience litigating complex commercial matters in state and federal courts. Ms. Newman was named a "Litigation Star" [Bankruptcy] by Benchmark Litigation (2024), a "Leading Bankruptcy and Restructuring Lawyer" by Lawdragon (2022-24), and a "Recommended Lawyer" by Legal 500 USA (2023). Ms. Newman has also been recognized by The Best Lawyers in America (2024), Legal 500 (2023), and Euromoney's Women in Business Law (2022), and was selected by Law360 as a "Rising Star" in bankruptcy litigation in 2016.

NICHOLAS, Max

Max Nicholas LLC, New York
646.741.0229
maxn@maxnicholasllc.com

Featured in Litigation (New York)

Practice Areas: Litigation Partner specializing in white-collar criminal defense and civil litigation, including the investigation, trial, and appellate stages of matters. Represents U.S.-based and international clients and advises businesspeople, professionals and others on broad range of legal issues. Former federal prosecutor at the U.S. Attorney's Office for the Southern District of New York, including as a member of the Securities and Commodities Fraud Task Force. Prosecuted a former U.S. Congressman, CEOs of private equity firms, and organized crime members. Has substantial experience investigating and trying to verdict complex white-collar cases, and handling appeals.

Career: New York Bar, 2009. Partner at Spears & Ines LLP. Former Assistant United States Attorney and Acting Deputy Chief of the Violent and Organized Crime Unit (Criminal Division), Southern District of New York (2014-20); law clerk Honorable Robert D. Sack, United States Court of Appeals, Second Circuit, 2009-10; law clerk Honorable John G. Koeltl, United States District Court, Southern District of New York, 2008-09.

Professional Memberships: Federal Bar Council (Federal Criminal Practice Committee member); American Bar Association; New York City Bar Association.

Personal: Born August 29, 1982; B.A. summa cum laude Harvard University, 2005; JD magna cum laude Harvard Law School, 2008.

NIMROD, Raymond N

Quinn Emanuel Urquhart & Sullivan, LLP, New York

212-849-7412

raynimrod@quinnemanuel.com

Featured in Intellectual Property (New York)

Practice Areas: Ray Nimrod is the Co-Chair of the firm's Global Life Sciences Practice. He specializes in patent litigation and other technology-related cases. Ray has tried over 60 complex patent trials and has obtained eight-figure and nine-figure jury verdicts for his clients. He represents both plaintiffs and defendants in patent infringement actions and also has extensive experience representing clients in patent inventorship and ownership disputes. Ray's practice also includes PGR's/IPR's, patent interferences, due diligence in connection with pharmaceutical product acquisition, and patent prosecution strategies. In the life science area, Ray represents innovator pharmaceutical companies, biotechnology companies, research institutions, and start-ups. He has extensive experience acting as lead counsel for innovator pharmaceutical companies in Hatch-Waxman cases against generic filers. In the biotechnology space, his most notable ongoing representation involves CRISPR gene editing technology, where he acts as lead counsel for the Broad Institute, Harvard, and MIT in patent interferences against University of California, Sigma-Aldrich, and ToolGen. Ray also represents clients in connection with LEDs, polymers, chemicals, and computer software. Ray was recognized by LMG Life Sciences as its 2019 General Patent Litigator of the Year-New York. He was also voted by his clients as a BTI Consulting "Client Service All Star."

NIVER, Susan

Vedder, New York

212.407.7645

Sniver@vedderprice.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Ms. Niver focuses her practice on advising compensation, retirement, investment, and audit committees, as well as boards and plan administrators, in a broad range of employee benefits matters. Her experience spans ERISA, qualified retirement plans, multiemployer and Taft Hartley funds, executive compensation, fiduciary responsibilities, health and welfare benefit programs, and issues specific to tax exempt organizations. She provides comprehensive guidance on qualified plans including single-employer, multiple-employer and multiemployer defined benefit plans, cash balance, variable annuity plans, profit sharing plans, ESOPs and 401(k) plans. Her counsel covers the full plan lifecycle, from design and

structuring to administration, amendment, merger, and termination. She also assists plan sponsors and fiduciaries on issues of governance, compliance, investments, disclosures, lump sum windows, pension de-risking, missing participant procedures, cybersecurity compliance and matters before the IRS and DOL (filings, audits, investigations, correcting failures) and helping plan sponsors minimize risk and liabilities. In the area of executive compensation, Ms. Niver advises employers on the design of executive compensation arrangements including bonus plans, nonqualified deferred compensation plans, excess plans, top-hat plans, rabbi trusts, retention awards, severance, long-term incentive plans, split-dollar plans and deferred compensation award agreements. She helps employers, boards and committees on compensation strategies, tax issues, restrictive covenants including noncompetition, non-solicitation and confidentiality agreements and 409A compliance. Her work includes drafting and negotiating executive employment, consulting, separation and release agreements. Ms. Niver regularly advises clients on best practices to minimize fiduciary risk through training, education and the development of strong governance practices, including committee charters and internal policies. She represents employers in navigating legal, financial and administrative challenges and keeps them informed on legislative and regulatory developments. Her extensive experience with tax exempt organizations and educational institutions includes advising on 403(b), 457(b) and 457(f) plans, Form 990 reporting and compensation benchmarking and compliance with intermediate sanctions under Section 4958 and excise tax mitigation strategies under Section 4960. She prepares and updates plan documents, rabbi trust and vendor agreements, top-hat filings and supplemental executive retirement plans (SERPs). Ms. Niver also handles health and welfare benefit programs, including compliance with the ACA, HIPAA Privacy and Security, vendor agreements, fringe benefits, FSAs, VEBAs, MEWAs, retiree plans, COBRA, COVID-19, and legislative and regulatory developments.

NOLAN, Brian

Mayer Brown LLP, New York
212 506 2517

bnolan@mayerbrown.com

Featured in Intellectual Property (New York)

Practice Areas: Brian W. Nolan helps clients achieve successful outcomes in intellectual property litigation, licensing, counseling, and due diligence across patent, trade secret, false advertising, unfair competition, antitrust, trademark, counterfeit goods, and copyright law. A member of Mayer Brown's Artificial Intelligence Steering Committee, Brian handles matters spanning life sciences, high tech, and consumer products. Clients and rankings consistently highlight Brian's business focus and judgment. Chambers reports that "he understands a client's needs and applies

it to the business issue at hand very effectively." IAM 1000 notes that "Brian takes a very pragmatic approach and completely understands the business side of things." Clients also recognize his technical acumen—from being named a "Life Sciences Star" to maintaining an "ability to cross over seamlessly into other fields such as semiconductors and information technology." Brian has acted as lead trial counsel and appellate counsel on numerous matters covering all aspects of intellectual property protection. He has participated in several district court trials, ITC investigations, and USPTO Post Grant proceedings and appellate matters relating to a wide range of technologies, including monoclonal antibodies, pharmaceuticals, receptor pharmacology, medical devices, biotechnology, semiconductors, OLED displays, laser diodes, computer storage systems, error detection and correction, data capture systems, medical imaging technology, crystal growth, and building products. Brian has experience counseling clients concerning their biological products, including working to develop strategies to allow for introduction of new biologics to the marketplace and seeking to protect existing biologics from potential biosimilars competition. Brian has experience litigating cases brought under the Hatch-Waxman Act and counseling innovator pharmaceutical companies regarding their patent portfolios and potential generic competition prior to patent expiry. Brian regularly assists clients with business transactions in which IP assets and artificial intelligence form a key component. Brian advises on M&A, capital markets, and other corporate transactions, including joint ventures, collaborations, licensing, private equity, venture capital, and hedge fund transactions. Brian counsels investment companies concerning acquisitions in which the buyer's valuation is driven by IP assets. He works with public and private companies to develop patent strategies to enhance overall value.

NORMILE, John J.
Jones Day, New York
(212) 326-3777
jjnormile@jonesday.com

Featured in Intellectual Property (New York)

Career: John has acted as trial counsel before several of the federal district and appellate courts including the Federal Circuit and the U.S. Supreme Court. He has represented pharmaceutical companies in the enforcement of patents concerning blockbuster drugs including OxyContin®, Butrans®, Hysingla®, Skelaxin®, Buspar®, and MitomycinC®. John also has experience representing clients as lead counsel in USPTO post-grant proceedings. These representations have involved at least 50 district court actions and various appearances in the USPTO and the Federal Circuit. John is an adjunct professor at Fordham Law School, where he has taught a course in patent litigation for the past 25 years. His clients have consistently praised his approach to Hatch-Waxman

cases: "John is brilliant at creating and executing great litigation strategies. He makes complicated matters simple and takes a comprehensive approach that goes beyond patent law to accomplish the goals of his clients. He's one of the best litigators for complex pharmaceutical matters." (IAM Patent 1000: The World's Leading Patent Professionals (2018)). John is a member of the President's Council and the Parent Leadership Council at Fordham University, the Feerick Institute of Social Justice, the New York Archdiocese Inner-City Scholarship Fund and President of the Fordham Law School Alumni Association.

NOYES, Christopher
WilmerHale, New York

Featured in Intellectual Property (New York)

Practice Areas: Chris Noyes is an experienced trial lawyer that advises pharmaceutical, biotechnology and other technology companies on complex intellectual property matters. With more than 18 years of experience, he has helped his clients protect their intellectual property and defend their businesses around the world. During his career, Mr. Noyes has successfully litigated patent, trademark, trade secret, license disputes and other intellectual property cases before numerous federal district courts, state courts, appellate courts, and arbitration tribunals. He has extensive experience in Hatch-Waxman litigation, taking numerous cases to trial in the District of Delaware and District of New Jersey. He has also argued appeals before the US Court of Appeals for the Second Circuit and litigated patent disputes before the US International Trade Commission. Beyond his domestic practice, Mr. Noyes has experience developing and executing strategies for international litigations. He has experience with courts and agencies throughout Europe. Mr. Noyes has handled cases involving a variety of technologies, including biotechnology, pharmaceuticals, vaccines, medical devices, robotics, computer hardware and software, telecommunications, and consumer products, among others. His intellectual property clients have included Ariosa Diagnostics, Braintree Laboratories, GlaxoSmithKline, Khosla Ventures, Memorial Sloan Kettering, Procter & Gamble, Roche Diagnostics, Roche Molecular Systems, The Swatch Group, and Taiwan Semiconductor Manufacturing Company.

Career: Earlier in his career Mr. Noyes served as a Commonwealth of Massachusetts Special District Attorney in the Middlesex District Attorney's Office, where he prosecuted various criminal offenses. While at the Middlesex DA's Office, Mr. Noyes tried a variety of criminal cases to juries and judges. Mr. Noyes has worked on significant pro bono matters during his career involving voting rights, probation, and police hiring and promotion.

Professional Memberships: Mr. Noyes serves on the advisory board of NYU School of Law's Engelberg Center on Innovation Law and Policy. He has

served as a faculty member for the Massachusetts Continuing Legal Education Pretrial Litigation Basics Seminar and as an advisor to students participating in the Harvard Law School mock trial program. Mr. Noyes is a Fellow of the American Bar Foundation, and a member of the American Bar Association and the New York State Bar Association.

Publications: Fed. Circ. Undoes Breckenridge Generic Laxative Patent Win – Law360 Protecting the Brick: LEGO's Global IP Enforcement Efforts – New York Law Journal Nature-Based Claims and the Patent-Eligibility Landscape – New York Law Journal

NUDELMAN, Michele
Sidley Austin LLP, New York
(212) 839-5696
mnuelman@sidley.com

Featured in Banking & Finance (New York)

Practice Areas: MICHELE NUDELMAN represents private credit funds, institutional lenders, alternative asset managers, and borrowers in a wide range of complex financing transactions, with a focus on private credit, special situations, and cross-border lending. She advises clients across the capital structure — structuring, negotiating, and executing bespoke financing solutions including leveraged buyouts, distressed debt, and restructurings. Michele has significant experience in debtor-in-possession and rescue/bridge financings, out-of-court restructurings, and multi-tranche and multi-lien structures, often involving cross-disciplinary and multi-jurisdictional components. Her practice spans industries such as energy, retail, technology, and manufacturing, and often centers on transactions requiring creative, credit-driven structuring and deep industry insight.

NUSSBAUM, Amanda H.
Proskauer Rose LLP, New York
+1 917-518-3453
anussbaum@proskauer.com

Featured in Tax (New York)

Practice Areas: Amanda H. Nussbaum is the chair of Proskauer's Tax Department as well as a member of the Private Funds Group. Her practice concentrates on planning for and the structuring of domestic and international private investment funds, including venture capital, buyout, real estate and hedge funds, as well as advising those funds on investment activities and operational issues. She also represents many types of investors, including tax-exempt and non-U.S. investors, with their investments in private investment funds. Amanda has significant experience structuring taxable and tax-free mergers and acquisitions, real estate transactions and stock and debt offerings. She also counsels both sports teams and sports leagues with a broad range of tax issues. In addition, Amanda advises not-for-profit clients on matters such as applying for and maintaining exemption from federal income tax, minimizing unrelated business taxable income, structuring joint ventures and partnerships with taxable entities and using exempt and for-profit subsidiaries. Amanda has

co-authored with Howard Lefkowitz and Steven Devaney the New York Limited Liability Company Forms and Practice Manual, which is published by Data Trace Publishing Co.

NUSSBAUM, Ian
Latham & Watkins LLP, New York
Featured in Corporate/M&A (New York)

Practice Areas: Ian Nussbaum advises companies and their boards of directors on business-defining transactions that drive growth and shape global markets. Ian combines commercial pragmatism with technical precision to advise leading public and private companies, private equity firms, special committees, and investors across multiple industries on: – Mergers, acquisitions, sales, and divestitures – Joint ventures – Conflict transactions – Takeover defense – Complex corporate governance – Shareholder activism A recognized thought leader, Ian regularly presents on emerging issues under Delaware law, including relating to controlling stockholder transactions. Ian serves on the board of advisors at Penn Law's Institute for Law & Economics. He is active in various nonprofit organizations and serves on the 92Y's Emerging Leadership Council. Before joining Latham, Ian was a partner at another international law firm and served as a practitioner participant in a negotiations intensive course at Cardozo Law School. Ian served as a law clerk for Chancellor Leo E. Strine Jr. of the Delaware Court of Chancery.

O'BRIEN, William
Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York
212-373-3404
wobrien@paulweiss.com

Featured in Environment (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2Dcounsel/william%2Dj%2DObrien>

O'CONNELL, Christine
King & Spalding LLP, New York
Featured in Real Estate (New York)

Practice Areas: Christine O'Connell is a partner in the firm's Real Estate & Funds practice. She represents major investment banks, private equity funds, and other institutional lenders in the origination, acquisition, disposition, and restructuring of both mortgage and mezzanine construction, bridge, balance sheet, and securitized loans and preferred equity investments in connection with the acquisition, development, redevelopment, and refinancing of various asset classes throughout the United States. In addition, Christine advises clients on structuring and negotiating complex loan transactions, from loan origination to the restructuring and work out of, and the exercise of remedies (including foreclosures and deed in lieu of foreclosure arrangements) under, such loans. Ms. O'Connell has experience working on the formation of joint ventures, corporations, limited partnerships, and limited liability companies in connection with her representation of developers, investors, property managers, and hotel owners in

a variety of transactions that include the purchase, sale, and financing of various real estate assets.

O'CONNOR, James

Phillips Lytle LLP, Buffalo

Featured in Labor & Employment (New York: Upstate)

Practice Areas: As a seasoned commercial litigator, Jim represents businesses in complex commercial litigation in state and federal courts, vigorously advocating for his clients. As an employment law counselor, he helps businesses navigate the ever-changing state and federal employment laws, providing practical solutions to a wide array of complex issues. From litigating business torts and corporate disputes, to counseling businesses on labor and employment law matters, Jim works in tandem with his clients to set measurable goals. He thinks strategically and collaboratively to achieve the best possible outcome. Jim brings a unique skill set because of his diverse practice as both a litigator and general counselor. His experience in the courtroom helps guide his advice in the board room. In the board room, Jim works closely with human resources professionals, general counsels and business owners to manage risk and comply with the law, all while minimizing business disruption. Having litigated business and employment law disputes for nearly a decade, Jim is uniquely qualified to partner with clients as a practical advisor. He frequently gives presentations on emerging trends and topics in the labor and employment law sector, and he prepares for each speaking engagement with a "know your audience" mindset.

Career: Joined firm in 2021 and became Partner in 2024.

Professional Memberships:

American Bar Association, Committee on Practice & Procedure under the NLRA, Regional Co-Chair, Labor and Employment Law Section, Litigation Section, Young Lawyers Division; Bar Association of Erie County, Commercial Litigation and Bankruptcy Law Committee, Federal Practice Committee; New York State Bar Association, Commercial & Federal Litigation Section, Labor and Employment Law Section; Charles S. Desmond American Inn of Court, Treasurer.

O'DONNELL, Sean E.

Herrick, Feinstein LLP, New York
917.580.2001
sodonnell@herrick.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Sean O'Donnell is co-chair of Herrick's Restructuring & Finance Litigation Department. Sean focuses on complex commercial litigation with a concentration in finance and real estate related litigations, including financial restructurings, valuation disputes and other corporate and capital markets disputes, including lender/creditor litigation, purchase price adjustments, capital structure disputes, M&A litigation, employment, partnership and investor disputes and insurance related matters. Sean's clients include hedge funds and

private equity funds, creditor committees, debtors, public and privately held companies, real estate developers, insurance and financial advisors, venture capitalists and other individual professionals. Sean has extensive trial experience and has been selected as a "Trial Pro" by Law360, and as a "Winning Litigator" by The National Law Journal in its special section "Winning: Profiles of Successful Attorneys and Their Strategies." Prior to joining Herrick, Sean was a partner at Akin Gump Strauss Hauer & Feld LLP.

O'NEAL, Sean

Cleary Gottlieb Steen & Hamilton LLP, New York
(212) 225-2416
soneal@cgsh.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Sean A. O'Neal has over 25 years of experience handling debtor and creditor side work, both in and out-of-court, with a focus on negotiating and documenting transactions and advising on litigation strategies. He is regularly sought out for his experience on complex corporate restructurings and his leading expertise in corporate governance, prenegotiated and prepackaged bankruptcies, out-of-court restructurings, liability management transactions, debtor-in-possession financing and exit financing. Sean also works with investors in purchasing assets from, or making investments in, distressed companies. His industry focus includes crypto, financial products, real estate, retail, commodities and power industries, among others. In addition, Sean is active in the community, serving on the board of directors of Brooklyn Community and Housing Services, the Brooklyn Children's Museum, and the Prospect Park Alliance. In addition, Sean is active in the community, serving on the board of directors of Brooklyn Community and Housing Services and the Brooklyn Children's Museum.

Career: Partner, 2009. J.D., magna cum laude, Order of the Coif, Tulane University School of Law (2000); B.A., Centenary College of Louisiana (1991).

Professional Memberships:

Member, New York, First Circuit, Second Circuit, and Supreme Court Bars

OKASMAA, Viktor

Willkie Farr & Gallagher LLP, New York
(212) 728-8270
vokasmaa@willkie.com

Featured in Banking & Finance (New York)

Practice Areas: Viktor Okasmaa is a partner and Global Chair of Willkie's Finance Department. He represents private equity sponsors, public and private companies, direct lenders, and investment banks in connection with a wide variety of financing transactions. He has significant experience in acquisition financings and leveraged buyouts. Chambers USA (2025) and Chambers Global (2025) rank Viktor among the leading individuals practicing in the area of Banking & Finance. Bar Admissions New York

Publications: Viktor served as contributing editor for the 2021 and 2022

editions of Acquisition Finance, and co-authored the comprehensive chapter for the United States both years.

Personal: Cornell Law School, LL.M., 2003, Université Paris II – Panthéon-Aspas, Maîtrise en Droit des Affaires, 2002. See: <https://www.willkie.com/professionals/o/okasmaa%2Dviktor>

OKIKE, Christine

Kirkland & Ellis LLP, New York
(212) 446-4800

christine.okike@kirkland.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Christine A. Okike is a restructuring partner in the New York office of Kirkland & Ellis LLP. She represents companies, sponsors, investors and purchasers in complex liability management transactions, recapitalizations and restructurings. She also advises boards of directors on corporate governance matters. Christine has a broad range of experience across a number of industries, including cryptocurrency, automotive, sports, entertainment, retail, energy, real estate, financial services, technology, transportation, travel, healthcare, media and telecommunications. **Personal:** Brown University, B.A., 2005; Columbia Law School, J.D., 2008.

OLSEN, Peter C

Paul Hastings LLP, New York
+1 212 318 6820

peterolsen@paulhastings.com

Featured in Real Estate (New York)

Practice Areas: Peter Olsen is a partner in the Real Estate Department at Paul Hastings, based in the firm's New York office. His practice includes construction and development; acquisitions and dispositions; financings and refinancings; restructurings, recapitalizations and workouts; ground leases; and complex joint venture agreements. Peter represents major financial institutions, private equity funds, developers and owners of real estate in connection with all types of real estate assets including office, hospitality and multi-family.

Personal: New York University School of Law, J.D. University of Massachusetts Amherst, B.B.A. (summa cum laude)

OLSON, Steig D

Quinn Emanuel Urquhart & Sullivan, LLP, New York

212-849-7152

steigolson@quinnemanuel.com

Featured in Antitrust (USA - Nationwide), Antitrust (New York)

Practice Areas: Steig Olson has garnered significant recognition in the legal field, notably being featured by Law360 as a Titan of the Plaintiffs Bar. With a profound belief in the law as a powerful tool for protecting individuals, Olson's career has been driven by his deep-seated sense of justice. He once articulated this passion by saying, "I always saw the law as a sort of force to protect people, and as I grew up and developed my own conceptions of justice and what was important, that was the aspect that appealed to me." Initially focused exclusively on plaintiff-side work, Olson's legal practice has evolved over the years. Despite this broadening of scope, he

remains committed to advocating for the "little guy," aiming to combat the misuse of power through the legal system. His dedication to protecting individuals from abuse is a hallmark of his career. Throughout his career, Steig has not only made significant legal strides but has also embodied the principle of using the law as a means to uphold justice and protect the vulnerable. His contributions have earned him numerous accolades. He was ranked in New York Antitrust: Mainly Plaintiff by Chambers USA from 2019 to 2024, praised as "fantastic, whip-smart and an incredible writer." Law360 named him a "Rising Star in the field of competition law," he was recognized as a Next Generation Leading Lawyer by Legal 500, and he was named one of the 500 Leading Global Antitrust & Competition Lawyers in 2025 by Lawdragon. Steig's uniquely versatile practice focuses on antitrust and competition law, representing both corporate plaintiffs and defendants in high-stakes antitrust and other complex commercial litigation, including class actions. He also represents plaintiffs in "opt-out" actions and claimants before regulatory bodies addressing competition-related issues. The breadth of his practice affords him a perspective that benefits his clients regardless of which side of the "v." they are on. Steig Olson's legal career is further distinguished by his clerkships with Judge Barrington D. Parker, Jr., on the Second Circuit, and former Chief Judge Vaughn R. Walker on the Northern District of California. His scholarship on complex litigation matters has been cited by the Third and Ninth Circuit Courts of Appeals, underscoring his influence and expertise in the field.

OPELL, JillAllison

Foley & Lardner LLP, New York
212-338-3520

jaopell@foley.com

Featured in Insurance (New York)

Practice Areas: Corporate, Finance, Insurance, Insurance & Reinsurance Litigation, Mergers, Acquisitions & Complex Reinsurance Transactions, Regulatory Compliance

Career: JillAllison Opell represents insurers and insurance-related entities in all lines of business, including accident, life and health, property and casualty (including pet), surplus lines, travel, and reinsurance. JillAllison also represents private equity funds and other sponsors acquiring and divesting insurers and/or insurance-related entities. She is chair of the Insurance Practice Group, vice chair of the Business Law Department, and former co-chair of the Health Care & Life Sciences Sector's Payor Provider Convergence Area of Focus. JillAllison's regulatory experience includes advising clients with respect to acquisitions, intercompany agreements and investment laws, as well as compliance, licensing, and Affordable Care Act issues. She has counselled private equity funds, insurers, reinsurers, producers and other insurance industry professionals, helping to solve complex regulatory problems, maintain regulatory compliance, obtain

regulatory approvals, and develop new products. She also has a breadth of experience advising mutuals and representing all parties to a demutualization (including the regulator). Always monitoring and analyzing the latest regulatory developments, she frequently advises clients regarding the implications of state legislative updates and regulatory investigations. Jill Allison has spent her career developing relationships with regulators in many jurisdictions across the country.

ORSINI, Kevin J

Cravath, Swaine & Moore LLP, New York
212-474-1000
korsini@cravath.com

Featured in Antitrust (New York), Litigation (New York)

Practice Areas: Kevin J. Orsini, Co-Head of Cravath's Litigation Department, is widely recognized as one of the top trial lawyers and crisis advisors in the country. An "established, all-purpose trial powerhouse" with substantial first-chair trial experience, Mr. Orsini is a fellow of the American College of Trial Lawyers and has been named Benchmark Litigation's "Trial Lawyer of the Year," "General Commercial Litigator of the Year" and "Antitrust Attorney of the Year." Mr. Orsini "attends to a remarkably diverse practice that touches on commercial, antitrust and the one-of-a-kind phenomenon of 'event-driven' litigation, often of the most complex, contentious and highest-stakes variety." (Benchmark Litigation)

Career: Co-Head of the Litigation Department; partner since 2010. New York University School of Law (J.D., 2003; cum laude); The George Washington University (B.A., 2000; Phi Beta Kappa; summa cum laude).

Personal: For more information: <https://www.cravath.com/people/kevin%2Dj%2Dorsini.html>

ORTIZ, Carlos F

BakerHostetler LLP, New York
212-589-4676
ortiz@bakerlaw.com

Featured in Litigation (New York)

Practice Areas: A seasoned trial attorney, Carlos Ortiz focuses his practice on Foreign Corrupt Practices Act (FCPA), high-risk tax controversies, offshore tax issues, anti-money laundering, e-commerce fraud and healthcare fraud, as well as allegations of fraud against government agencies and financial institutions. He has extensive experience representing U.S. and foreign-based corporations and individuals in the pharmaceutical, financial services, healthcare, aerospace, energy and telecommunications industries in connection with matters before enforcement and regulatory agencies, including the U.S. Department of Justice (DOJ), the Internal Revenue Service (IRS), the Securities and Exchange Commission (SEC) and various state attorneys general. Over his career in private practice he has secured the declination of criminal charges for corporate and individual clients. On several occasions he has prevented the referral of charges for the target

of criminal tax investigations. Carlos advises corporations, their boards of directors and their committees regarding corporate governance and compliance matters. He also negotiates settlements, implements remedial measures and assists them in efficiently responding to subpoenas so as to minimize the disruptions to their normal business operations.

Professional Memberships:

New Jersey Hispanic Bar Association --President (2003 to 2004) --Executive Board Member (1994 to 2004) Hispanic National Bar Association, Compliance and Ethics Section American Bar Association, Section of International Law, International Anti-Corruption Committee: Former Vice-Chair, Tax Section Association of Criminal Defense Lawyers of New Jersey: Former Trustee National Hispanic Prosecutors Association: Co-founder and former Vice President

OSNATO, Michael

Simpson Thacher & Bartlett LLP, New York
(212) 455-3252
michael.osnato@stblaw.com

Featured in Securities (USA - Nationwide), Litigation (New York)

See under Nationwide for profile.

OSTRAGER, Ann-Elizabeth

Sullivan & Cromwell LLP, New York
212-558-7357
ostragerae@sullcrom.com

Featured in Labor & Employment (New York)

Practice Areas: Litigation; Artificial Intelligence; Workplace Investigations; Criminal Defense & Investigations; Digital Assets; Environmental, Social and Governance (ESG); FCPA & Anti-Corruption; Employment Law; Securities & Commodities Investigations Practice; Securities Litigation

Career: Ann-Elizabeth Ostrager is a partner in S&C's Litigation Group. She is a co-head of the Employment Law Group and a member of the Firm's Workplace Investigations, Criminal Defense and Investigations and Trade Secrets Groups. Ms. Ostrager has a diverse practice, which includes trade secrets, regulatory and internal investigations, employment litigation, mediations and advisory work, and securities litigation. Ms. Ostrager regularly advises clients on the evolving legal landscape in the employment space. Within her employment practice, she has successfully litigated high-stakes discrimination matters for a diverse array of clients and has also achieved favorable resolutions of government and internal matters without public attention. Ms. Ostrager frequently works with clients across several industries including foundations, educational institutions, financial institutions, and technology companies to review their workplace policy and practices.

Professional Memberships: She is a member of the Federal Bar Council Second Circuit Courts Committee, the New York City Bar Association's Women in the Legal Profession: White Collar Crime Subcommittee, the New York State Bar Association and Friends of Mount Sinai Hospital, and also serves

as a member of the Alumnae Board of The Spence School and on the Alumni Schools Committee for Princeton University. In 2026, she became a Fellow of the Litigation Counsel of America's Trial Lawyer Honorary Society.

Personal: New York University School of Law (JD, 2009); Princeton University (AB, 2005); Ms. Ostrager clerked for the Honorable Dennis Jacobs and the Honorable Richard C. Wesley, both of the United States Court of Appeals for the Second Circuit.

OSWALD, Judson

Kirkland & Ellis LLP, New York
(212) 446 4812
judson.oswald@kirkland.com

Featured in Banking & Finance (New York)

Practice Areas: Judson Oswald is a Debt Finance partner in Kirkland's New York office. Judson focuses his practice on syndicated and private credit debt financing transactions as well as bank/bridge committed financing and other structured financings. Further recognized for his expert representation of private equity funds and their portfolio companies, he advises private equity sponsors, their portfolio companies and other private and public companies in connection with complex secured and unsecured debt financing transactions, including leveraged acquisition financings, senior and subordinated lending transactions, first and second lien, bridge, mezzanine and asset-based financings and cross-border financings. Representative clients include 26North, BC Partners, Centerbridge Partners, Cinven, Crestview Partners, Littlejohn & Co, Lone Star Funds, One Equity Partners, Rhone Capital, Sycamore Partners and Welsh Carson.

Personal: University of Cincinnati College of Law, J.D., 2005; New York University School of Law (visiting student, 2004); Miami University, B.A., Philosophy, cum laude, 2002.

OWENS, Richard D

Latham & Watkins LLP, New York
212 906 1396
Richard.Owens@lw.com

Featured in Litigation (New York)

Practice Areas: Richard Owens, a former federal prosecutor, principally represents corporations and individuals in the financial services industry in criminal and regulatory matters, he conducts internal investigations and advises on compliance matters. As former Chair of the New York Litigation & Trial Department, Richard is adept at staffing effective teams to meet each client's unique needs. Richard served as an Assistant United States Attorney in the US Attorney's Office for the Southern District of New York from 1994 through 2006. He served as Chief of its Securities and Commodities Fraud Task Force and supervised many of the nation's highest profile corporate fraud and insider trading prosecutions, including WorldCom, Adelphia Communications, American BankNote, ImClone Systems, Impath, Inc., and Royal Ahold, N.V. He also coordinated the office's criminal prosecutions with parallel civil matters brought by

the SEC, CFTC, the Federal Reserve Banks, and state regulators. He twice received the Attorney General's annual Distinguished Service Award: in 1996 for the prosecution of Daiwa Bank, and in 2000 for the prosecution of Patrick R. Bennett relating to the then-largest financial fraud in US history. He has tried 12 felony cases, including two of the three largest criminal accounting fraud cases ever prosecuted in New York. Richard regularly speaks on enforcement topics at high-profile industry conferences. He maintains an active pro bono practice, regularly representing clients at trial. He serves on the board of Volunteers of Legal Services NYC.

OZAWA, Austin

Latham & Watkins LLP, New York

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Austin Ozawa advises private equity funds and their portfolio companies as well as public companies on executive compensation and employee benefits matters. He also advises financial institutions on ERISA compliance and disclosure matters. Austin advises clients in the context of corporate transactions including initial public offerings, mergers and acquisitions, and other financing transactions, as well as day-to-day compliance matters. Specifically he assists clients to: - Manage tax and other legal compliance and employee integration issues in complex take-private, carve out, and other acquisitions - Negotiate and draft executive employment and separation agreements - Design, implement, and administer equity and non-equity incentive compensation plans and arrangements - Structure and administer deferred compensation arrangements - Analyze and comply with SEC and stock exchange disclosure and other requirements Additionally, Austin counsels issuers and financial institutions regarding ERISA "plan asset" and other issues related to debt and equity financing transactions, including collateralized loan obligation transactions. He brings clients a thoughtful approach to balancing their commercial business goals with legal compliance realities, in order to ensure an efficient outcome. Complementing his commercial work, Austin advises pro bono clients on employee and compensation matters. He has received a Cornerstone Award from Lawyers Alliance in recognition of his commitment to providing pro bono counsel to New York-area nonprofits for more than a decade.

PAE, JoonBeom

Mayer Brown LLP, New York

Featured in Tax (New York)

Practice Areas: Clients value JoonBeom Pae's creative, solution driven approach and deep experience in advising private fund sponsors on structuring and operating a wide range of funds, including credit, direct lending, buy-out and infrastructure funds. He focuses primarily on advising private funds sponsors and investors on fund formation and investments. JoonBeom works closely with his clients to achieve

their commercial goals while navigating complex legal and business challenges. JoonBeom also advises sovereign wealth funds, large insurance companies, and other financial institutions on tax matters unique to these investors, drawing on his extensive experience with US trade and business issues, commercial activities, unrelated business taxable income, and withholding concerns. He regularly advises on implementing treaty-based, levered blocker, or guideline-based structures, as well as rated feeders. As a seasoned partnership tax lawyer, JoonBeom frequently advises on M&A transactions involving pass-through entities. He also has significant experience in tax credit transfers, having led several groundbreaking transactions for a leading private equity sponsor and one of the largest utility companies in the United States, as well as advising on tax and other corporate matters for a renewable energy company.

PAGNANI, Keith

Sullivan & Cromwell LLP, New York
+1 212 558 4000
pagnanik@sullcrom.com

Featured in Corporate/M&A (New York)

Practice Areas: General Practice; Artificial Intelligence; Corporate Governance; Healthcare & Life Sciences; Financial Services; Intellectual Property & Technology Transactions; Latin America M&A and Joint Ventures; M&A Financial Advisory and Valuation; Mergers & Acquisitions; Private Equity; Technology **Career:** Keith Pagnani is a partner in S&C's Mergers & Acquisitions Group, Co-Head of Mergers & Acquisitions, North America, and Co-Head of the Firm's Healthcare and Life Sciences Group. Keith is actively involved in S&C's corporate practice and has broad experience in domestic and cross-border M&A transactions. He is a recognized leader in the healthcare and pharmaceuticals industry, and has been recognized as The American Lawyer's "Dealmaker of the Week" for advising UnitedHealth in OptumRx's combination with Catamaran and "Dealmaker of the Year" for advising Alcon's independent directors committee in Alcon's acquisition by Novartis. Keith has also been recognized as "Global M&A Lawyer of the Year" at The M&A Atlas Awards, a "Healthcare Trailblazer" by The National Law Journal and one of Lawdragon's 2025 "500 Leading Dealmakers in America." Recent representations include: Booking Holdings in its \$1.2 billion acquisition of Getaroom; Harris's \$35 billion merger of equals with L3 Technologies to form L3Harris Technologies and L3Harris' approximately \$1.96 billion acquisition of Viasat's Tactical Data Links product line and \$1.05 billion sale of its Military Training business to CAE; Kidde-Fenwal in the pending sale of assets of Carrier Group to an affiliate of Pacific Avenue Capital Partners; Lazard in its conversion from a publicly traded partnership to a U.S. C-Corporation under Delaware Law and changing its name from Lazard Ltd to Lazard, Inc.; Linde on its delisting from the Frankfurt Stock Exchange by way

of an Irish scheme of arrangement and a subsequent inter-company merger; Praxair's \$80 billion merger of equals with Linde; Special Committee of the Board of Directors of Teck Resources in the dropped spin-off of Elk Valley Resources, and the six-year sunset for the multiple voting rights attached to the Class A common shares of Teck; United-Health in Optum's \$3.7 billion acquisition of Amedisys, \$6 billion merger with LHC Group, \$13.8 billion acquisition of Change Healthcare and the divestiture of ClaimsXten to an affiliate of investment funds of TPG Capital for \$2.2 billion and \$4.3 billion acquisition of DaVita Medical; and Delta's agreement with Air France-KLM to acquire a 10% stake in Air France.

Professional Memberships:

Member, Tulane University Law School's Corporate Law Institute Planning Committee; Chair of the Board of P.O.T.S. (Part of the Solution).

Personal: Catholic University of America Columbus School of Law (JD, 1989); Dickinson College (BA, 1986).

PALUMBO, Nicholas A

Davis Polk & Wardwell LLP, New York
212 450 3033
nicholas.palumbo@davispolk.com

Featured in Private Credit (USA - Nationwide), Banking & Finance (New York)
See under Nationwide for profile.

PARKER, Susanna

Cleary Gottlieb Steen & Hamilton LLP, New York

Featured in Tax (New York)

Practice Areas: Susanna E. Parker is a Partner in Cleary Gottlieb's Global Tax Practice. Susanna's practice focuses on advising clients on a broad range of tax matters, with an emphasis on fund formation and funds adjacent matters. In addition, Susanna has extensive experience in sponsor solutions advising clients on the full range of liquidity and strategic transactions including GP-led secondaries and continuation fund transactions, portfolio transactions, single asset transactions, strip sales, credit secondaries transactions, private funds preferred equity transactions, and GP stakes and seeding transactions. Susanna also works on a variety of other transactions, including partnership issues, joint ventures, financing transactions, and private client matters. Susanna's representative clients include Ares, Brookfield, KKR, Sixth Street, and TPG.

Career: New York University, School of Law J.D., cum laude (2009), Princeton University A.B., magna cum laude (2001).

PARLEN, Andrew

Latham & Watkins LLP, New York
(212) 906-1296
andrew.parlen@lw.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Andrew Parlen, US Chair of the Restructuring Practice, represents clients in a broad range of complex distressed situations. Andrew draws on extensive experience representing public and private companies, ad hoc creditor groups, and investors in

navigating: – Out-of-court restructurings – Prepackaged and prearranged chapter 11 reorganizations – Debtor-in-possession financings – Acquisitions of distressed companies He has played pivotal roles in high-profile restructurings in diverse industries, including media, retail, industrials, pharmaceuticals, power, exploration and production services, financial services, healthcare, and homebuilding.

PARLOVECCHIO, Gina

Mayer Brown LLP, New York
212-506-2522
gparlovecchio@mayerbrown.com

Featured in Litigation (New York)

Practice Areas: Gina Parlovecchio represents corporate and individual clients in internal and government investigations and white collar criminal defense, particularly on matters regarding anti-money laundering (AML), securities fraud, sanctions and export control violations, corruption, cryptocurrency-related offenses and healthcare fraud. Drawing on her background prosecuting cross-border matters in the United States, Central America, South America and Europe, Gina also advises clients on international investigations. Clients involved in complex civil litigation also rely on Gina's extensive trial experience to represent them in cases likely to result in trial and in trial proceedings. Gina has tried 13 jury trials to verdict in federal court and has represented clients in bankruptcy adversary hearings and state pre-trial proceedings. Most recently, Gina represented a financial institution in a five-week federal civil jury trial in connection with aiding and abetting claims arising from a multibillion-dollar Ponzi scheme. In addition, she has represented clients in class-action and breach of fiduciary duty disputes, pharmaceutical compliance-related cases, trademark and trade dress infringement matters, bankruptcy matters, asset forfeiture and contempt proceedings.

PAUL, John

Beveridge & Diamond PC, New York
(212) 702-5456
jpaule@bdlaw.com

Featured in Environment (New York)

Practice Areas: Environmental law and litigation.

PAWLITZ, Jeffrey

Willkie Farr & Gallagher LLP, New York
(212) 728-8223
jpawlitz@willkie.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Jeffrey Pawlitz is a partner in Willkie's Restructuring Department and Chair of the Creditor and Lender Rights practice. He represents leading investors in distressed, special situations, and opportunistic financing transactions, as well as in complex, multi-jurisdictional restructurings across a broad range of industries. Jeffrey also serves as lead counsel to special board committees and companies navigating chapter 11 and out-of-court restructurings, bringing deep experience and a strategic, commercial approach to each engagement. Jeff is a dealmaker

recognized for his ability to identify and execute creative solutions in complex distressed situations. Clients praise his situational awareness and relentless pursuit to achieve their desired results.

Personal: J.D. (magna cum laude), Washington University, 2007 B.S., University of Missouri – Columbia, 2004 See: <https://www.willkie.com/professionals/p/pawlitz%2Djeffrey>

PEARCE, Thomas

Latham & Watkins LLP, New York
Featured in Environment (New York)

Practice Areas: Thomas Pearce is a member of the Environment, Land & Resources Practice and the Litigation & Trial Department. He represents clients in environmental, commercial, products liability, and toxic tort litigations. He also advises clients on environmental regulatory and transactional issues relating to federal environmental laws, including the Comprehensive Environmental Response, Compensation, and Liability Act (CERCLA), the Clean Air Act (CAA), and the Resource Conservation and Recovery Act (RCRA), as well as their state equivalents. He has represented clients across a variety of sectors, including manufacturing, chemicals, paint and coatings, and oil and gas. Thomas is also an active member of the firm's pro bono program and is a recipient of the firm's 2020 Robert M. Dell Prize for Extraordinary Pro Bono Service as part of a team successfully litigating Voting Rights Act claims in New York. Thomas is admitted to practice in the State of New York, the United States District Court for the Southern District of New York, and the United States District Court for the Eastern District of New York.

PEIKIN, Steven R

Sullivan & Cromwell LLP, New York
212-558-4636
peikins@sullcrom.com

Featured in Securities (USA - Nationwide), Litigation (New York)

Practice Areas: Focuses on white-collar criminal defense, regulatory enforcement, and internal investigations. Represents institutions and individual clients in numerous high-profile matters, including those involving alleged violations of the federal securities and commodities laws, FCPA matters, and bank regulatory and money laundering offenses

Career: Steven Peikin leads Sullivan & Cromwell's Securities & Commodities Investigations Practice and is a member of the Firm's Management Committee. Mr. Peikin brings decades of experience at the most senior levels of government and in private practice to his representation of clients in a wide range of regulatory enforcement investigations, white-collar criminal matters, and internal investigations. He has particular expertise in matters involving the federal securities and commodities laws. Mr. Peikin is the only practicing lawyer to have held what are widely considered to be the country's **Professional Memberships:** Visiting Scholar, Harvard Business School (2020); Adjunct Professor of Law, NYU Law School (2013-Present); Member, Criminal Justice Act Panel, U.S. District Court for

the Southern District of New York (2006 – 2017); Executive Vice-President and President Emeritus, Center for Hearing and Communication, a nonprofit rehabilitation and human services agency for the deaf and hard of hearing; Frequent featured speaker at bar association and professional organization conferences on issues relating to securities and commodities fraud and internal investigations, including the American Bar Association, SIFMA, New York City Bar, Federal Bar Council, and PLI

Personal: Harvard Law School (J.D., 1991); Yale University (B.A., 1988)

PENZER, Michèle

Latham & Watkins LLP, New York
+1-212-906-1245
michele.penzer@lw.com

Featured in Banking & Finance (New York)

Practice Areas: Michèle Penzer has built a robust finance practice, advising a broad array of clients for over three decades. Michèle represents a wide range of banks and alternative lenders, as well as borrowers, in leveraged and investment grade finance transactions, including: – Acquisition financings – Asset Based Loans – Project financings – Other senior secured lending transactions – Restructurings She counsels clients on high-stakes transactions across a range of industries and has significant experience in structuring, negotiating, and documenting secured and unsecured credit facilities, offering clients seasoned guidance at every turn. Beyond her unwavering commitment to her clients, Michèle has continually overseen the firm's commitment to the New York legal and business community. Michèle currently serves as Global Chair of the firm's Recruiting Committee and has held multiple other leadership roles, including New York Office Managing Partner, Global Co-Chair of the Banking & Private Credit Practice, member of the firm's Executive Committee, New York Chief Community Engagement Partner, and Chair of the firm's Associates Committee. She also helped to found WEB, a firmwide initiative that broadly strengthens our client and alumni relationships. Michèle is a member of the State Bar of New York, the New York State Bar Association, and the American Bar Association. She is president of the Board of Directors of Sanctuary for Families, on the Board of Directors of The New York Women's Foundation, a member of the Board of Advisors of the Yale Law School Center for the Study of Corporate Law, and a member of the Advisory Council of the Hastings Center for Bioethics.

PEPPERMAN II, Richard C

Sullivan & Cromwell LLP, New York
1-212-558-3493
peppermanr@sullcrom.com

Featured in Antitrust (New York), Litigation (New York)

Practice Areas: Litigation; Antitrust; Corporate Governance Litigation; Criminal Defense & Investigations; Insurance; Intellectual Property & Technology Litigation; Mergers & Acquisitions; Securities Litigation; Supreme Court and Appellate

Career: A former Managing Partner of Sullivan & Cromwell's Litigation Group, Rick Pepperman has delivered winning results for clients in high-stakes matters that span securities, antitrust and M&A litigation. An exceptionally versatile litigator, he has represented clients across an array of industries, including insurance, communications, financial services, manufacturing, oil and gas, and technology. In recent years, Rick has defended BP in securities litigation arising out of the 2010 Deepwater Horizon explosion, successfully resolved litigation on behalf of Illinois Tool Works against a private equity firm and defended Goldman Sachs in numerous actions, including antitrust and securities lending matters. Rick was one of the lead trial lawyers who defended Microsoft in its landmark antitrust litigation, including the Department of Justice's action against the company.

Professional Memberships: American Law Institute; University of Pennsylvania Law School, Board of Overseers.

Personal: Dartmouth College (AB, 1987); University of Pennsylvania Law School (JD, 1990); Judicial clerk to Chief Justice William Rehnquist, U.S. Supreme Court (1992 – 1993) and to Hon. Judge Edward R. Becker, United States Court of Appeals, Third Circuit (1990 – 1991).

PERKINS, Jennifer S

Kirkland & Ellis LLP, New York
+1 212 446 4957
jennifer.perkins@kirkland.com

Featured in Private Equity (New York)

Practice Areas: Jennifer Perkins is a corporate partner in the New York office of Kirkland & Ellis LLP and serves as a member of the Firm's Executive Committee. Jennifer represents clients in complex domestic and cross-border acquisitions and dispositions and has extensive experience representing private equity sponsors and their portfolio companies in leveraged buyouts and other private equity investment transactions in a broad range of industries. Jennifer serves on the board of DOROT, a nonprofit social service organization providing a wide range of services for seniors, and the board of directors of New Alternatives for Children, a nonprofit organization that provides assistance for children with special healthcare needs and their families.

Personal: Cornell Law School, J.D., cum laude, 1997; Binghamton University, State University of New York, B.A., 1994, Phi Beta Kappa.

PERRY, John

Davis Polk & Wardwell LLP, New York
Featured in Banking & Finance (New York)

Practice Areas: J.W. is co-head of Davis Polk's Sponsor Finance practice. His work covers a wide range of transaction types, focusing on the representation of private equity sponsors and other borrowers in U.S. and international leveraged acquisition and asset-based financings, restructurings and liability management transactions.

PETERMAN, Chad

Paul Hastings LLP, New York

Featured in Intellectual Property (New York)

Practice Areas: Chad Peterman is a partner in the Intellectual Property practice at Paul Hastings and based in the firm's New York office. Chad is a skilled trial attorney with a practice that focuses on patent and antitrust litigation with an emphasis on the electrical engineering and pharmaceutical arts. He has been involved in all phases of litigation from pre-suit investigation/strategy through appeal. Chad has represented major software, telecommunications, semiconductor and medical equipment companies in patent litigations. He has also represented major pharmaceutical companies in complex ANDA litigations, antitrust litigations, arbitrations and mediations. In addition to litigation, Chad also represents companies in intellectual property transactional matters, including rendering patent opinions and negotiating a variety of intellectual property agreements. Chad has received recognitions from IAM Patent 1000, Legal 500 and has been listed in Managing Intellectual Property magazine's "IP Stars" and "Life Sciences Stars" for New York.

Personal: Georgetown University Law Center, J.D. Princeton University, B.S.E.

PETTY, Julia L

Cleary Gottlieb Steen & Hamilton LLP, New York
2122252710
jlpetty@cgsh.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Julia Petty's practice focuses on executive compensation and benefits matters. She advises clients in domestic and cross-border business transactions, including mergers and acquisitions, spin-offs and divestitures, public offerings, as well as restructurings and other reorganizations. Julia routinely counsels clients on disclosure, governance, and shareholder outreach related to compensation and benefits programs, with a particular focus on periods of corporate change, including transaction preparation, senior leadership turnover, shifts in corporate strategy and direction, and shareholder activism. She handles a wide range of other compensation and associated securities, tax, and corporate governance matters, including the design, disclosure, and implementation of equity and cash incentive programs, executive employment and severance arrangements, change in control protections, deferred compensation plans, and retention programs.

Personal: Northwestern Pritzker School of Law, J.D., magna cum laude; Order of the Coif; Associate Editor, Northwestern University Law Review University of Pennsylvania, B.S.E. Chemical & Biomolecular Engineering

PICKHARDT, Jonathan

Quinn Emanuel Urquhart & Sullivan, LLP, New York
212-849-7115
jonpickhardt@quinnemanuel.com

Featured in Litigation (New York)

Practice Areas: Jonathan Pickhardt is a nationally recognized commercial litigator specializing in financial services, securities and structured finance litigation. He serves as co-chair of Quinn Emanuel's Financial Services Litigation Practice and Structured Finance Litigation Practice. Mr. Pickhardt has deep expertise in advising corporate clients on litigation strategies and disputes related to complex financial transactions, structured financial products, derivatives, and debt or equity instruments. Mr. Pickhardt has achieved great success on behalf of his clients including obtaining multiple nine-figure recoveries, including one of the largest arbitration awards in the history of FINRA for National Australia Bank against Goldman Sachs arising out of a failed CDO investment. Mr. Pickhardt is an accomplished first chair trial lawyer, including a case in which he successfully enjoined the \$3 billion Bank Atlantic asset sale on behalf of trust preferred security investors, leading to recognition as the American Lawyer "Litigator of the Week." Mr. Pickhardt has also been recognized for his accomplishments through rankings in Chambers USA, Law Dragon 500, Benchmark Litigation, Legal 500 and Best Lawyers in America. Mr. Pickhardt is a magna cum laude graduate of New York University School of Law where he served as Editor-in-Chief of the New York University Law Review.

PIDOT, Emily

Paul Hastings LLP, New York
212-318-6279
emilypidot@paulhastings.com

Featured in Labor & Employment (New York)

Practice Areas: Emily R. Pidot is co-chair of Paul Hastings' New York office, the firm's largest. Her practice is focused on representing employers in a broad array of employment legal matters. An experienced trial attorney, Emily has successfully represented clients in jury trials and arbitration hearings. She has expertise in class and collective action litigation, particularly those involving claims of pay equity, systemic discrimination, and wage and hour disputes. She also regularly represents clients in single and multi-plaintiff litigations and arbitrations and has expertise in defending claims of discrimination, harassment and retaliation, as well as trade secret disputes. Emily also regularly counsels clients on a variety of human resources, compliance and employee relations issues, and has expertise in conducting and overseeing investigations into workplace disputes. She is frequently called on to advise board of directors and individuals in the C-suite on strategies to avoid and mitigate risk.

Personal: Duke University School of Law, J.D. University of Notre Dame, B.A.

PIERCE, Clay

Faegre Drinker, New York
212.248.3186

clay.pierce@faegredrinker.com

Featured in Litigation (New York)

Practice Areas: Clay Pierce is a partner in the firm's New York office and a member of the business litigation group.

An accomplished first-chair trial lawyer, Clay focuses his practice on disputes arising from corporate and consumer finance transactions, and also frequently represents parties in litigation relating to energy projects and transactions. View more at: <https://www.faugredrinker.com/en/professionals/p/pierce%2Dclay%2Dj#tab%2DOverview>

PLASKON, Leslie A.
Sidley Austin LLP, New York
(212) 839-5572
lplaskon@sidley.com

Featured in Banking & Finance (New York)

Practice Areas: LESLIE PLASKON serves as a global co-leader of the firm's Global Finance practice and is a member of the firm's Executive Committee. Leslie represents alternative lenders, investors, hedge funds, traditional banks, and investment banks, as well as borrowers and sponsors. She specifically focuses her practice on complex finance transactions, cross-border matters, and intercreditor arrangements, including asset-based and cash flow facilities, first lien and second lien transactions, split collateral, unitranche, and "FILO" facilities. Leslie has extensive experience with distressed situations, debt restructurings, and bankruptcy matters, including debtor-in-possession and exit financing facilities, exchange offers, restructuring support agreements, credit bid arrangements, 363 sales, and Chapter 11 plans. She has advised banks, agents, direct and specialty lenders, investors, and steering committees in Chapter 11 cases, out-of-court restructurings, and workouts. Leslie's practice covers an expansive range of industries including retail, manufacturing, healthcare, agribusiness, technology, publishing, packaging, aerospace, energy, telecommunications, pharmaceuticals, chemicals, transportation, shipping, real estate, financial services, food services, food and beverage, and restaurants. She has in-depth experience with deals of all sizes, from bi-lateral domestic financings and "club" deals for middle market companies to more broadly-syndicated credit facilities for large publicly traded companies, as well as private sponsor-owned businesses with cross-border operations.

PODDAR, Shivani
Herrick, Feinstein LLP, New York
(212) 592-1446
spoddar@herrick.com

Featured in Insurance (New York)

Career: Shivani Poddar is a general commercial litigation partner with over a decade of experience, including in the insurance industry. Shivani routinely represents global insurance companies in complex insurance coverage litigations, arbitrations, and mediations arising from contribution/indemnification claims and priority of coverage disputes between insurance companies. Shivani's insurance work involves a variety of lines of insurance, including commercial general liability, commercial property, directors and officers liability, employment practices liability, and fiduciary liability insurance policies. Shivani counsels clients

in all phases of the dispute, taking into account the client's business goals, often obtaining favorable results pre-litigation. Shivani has received numerous professional awards and recognitions. For the last three years she was recognized in the Benchmark Litigation 40 & Under List as well as Lawdragon's 500 X – The Next Generation. She was named to the Crain's New York Business 2021 listing of 40 Under Forty, a recognition honoring accomplished New York City-based business professionals under 40 years of age. She was also recognized by the New York Law Journal as a Rising Star for 2020, an accolade given to a handful of New York City's most promising lawyers under 40, whose accomplishments have contributed notably to the law and the legal community. She was also ranked in New York Super Lawyers since 2020. In 2011 Shivani received the New York Legal Services Pro Bono Recognition Award for her commitment to pro bono work.

Professional Memberships: Co-chair, Herrick's Diversity, Equity and Inclusion Committee; Herrick's Mentorship Program

POLSTER, Joshua
Simpson Thacher & Bartlett LLP, New York

Featured in Insurance (New York)

Practice Areas: Joshua Polster represents clients in complex commercial litigation, with a particular focus on insurance and reinsurance disputes. Josh tries high-stakes cases in court and before arbitral tribunals. He regularly counsels insurers on strategic concerns and coverage issues and is experienced in handling complex actuarial disputes. **Career:** Joined firm in 2012; became Partner in 2021.

Publications: Josh co-authors a column on the New York Court of Appeals for the New York Law Journal. Josh serves on the Insurance Authority General Liability Editorial Advisory Board for Law360 and regularly publishes on insurance matters in Law360 and elsewhere.

Personal: Josh received his AB, magna cum laude, Princeton University; JD, magna cum laude, New York University School of Law, where he was a Butler Scholar and Pomeroy Scholar. Josh began his career as a high school history teacher and received his M.S. from Pace University. Josh maintains an active pro bono practice. He has defeated an emergency motion in a Florida voting action and, along with the ACLU and AIC, secured a preliminary injunction blocking a fast-track deportation rule.

POLUBINSKI, Edmund
Davis Polk & Wardwell LLP, New York
212-450-4695
edmund.polubinski@davispolk.com

Featured in Litigation (New York)

Practice Areas: Ted is a member of Davis Polk's Civil Litigation practice. He is a nationally-recognized litigator, who represents issuers, funds, financial institutions and individuals in securities, derivative and other complex litigation in federal and state trial and appellate

courts around the country. In addition to his litigated matters, Ted represents companies and boards of directors in internal investigations and in enforcement investigations, including before the SEC, the CFTC, and the U.S. Department of Justice.

POPKIN, Lee
Proskauer Rose LLP, New York
lpopkin@proskauer.com

Featured in Litigation (New York)

Practice Areas: Lee Popkin is a trial lawyer in Proskauer's Litigation Department, co-head of the Mass Torts & Product Liability group, and a member of the Trial Strategies practice. Recognized as "an emerging go-to talent," by Chambers USA, Lee has significant experience trying high-stakes cases in state and federal courts throughout the country. Her diverse practice spans complex commercial, product liability, and anti-trust litigation and includes clients in the pharmaceutical, agricultural, consumer product, sports, and financial services industries. Lee's clients rely on her to handle all phases of litigation—from pre-litigation risk assessments through trial and resolution. They value her talent for simplifying complex issues, building credibility with judges and juries, and delivering thoughtful, strategic solutions. Lee also devotes significant time to pro bono matters, and was recognized by KIND for her work representing two sisters from El Salvador fleeing gang violence. Before joining Proskauer, Lee served as law clerk to the Honorable Sarah S. Vance of the United States District Court for the Eastern District of Louisiana. She received her J.D. cum laude from Harvard Law School.

PORTNOY, Lawrence
Davis Polk & Wardwell LLP, New York
212.450.4874
lawrence.portnoy@davispolk.com

Featured in Litigation (New York)

Practice Areas: Larry is senior counsel after 27 years as a partner in Davis Polk's Civil Litigation practice.

POSCABLO, Ryan
Stephoe LLP, New York
212.506.3921
rposcablo@stephoe.com

Featured in Litigation (New York)

Practice Areas: White-Collar Defense | Financial Services Investigations & Enforcement | Independent & Internal Investigations | Education | Blockchain & Cryptocurrency | Monitorship | DEI Enforcement Response Team | Sports Integrity Team

Career: Ryan Poscablo is chair of Steptoe's Investigations and White-Collar Defense group. An experienced criminal defense lawyer, corporate litigator, and former federal prosecutor, he represents companies and individuals before the US Department of Justice (DOJ), various state attorneys general, the Securities and Exchange Commission (SEC), and the Commodity Futures Trading Commission (CFTC). Ryan also advises clients on white-collar antitrust matters before the European Union and various regulatory agencies worldwide. Clients benefit from his experience in criminal cases involving

securities and commodities fraud, corporate embezzlement and theft, Medicare fraud, bid-rigging, bribery, and kleptocracy. He has conducted investigations involving the Foreign Corrupt Practices Act (FCPA) and the Racketeer Influence and Corrupt Organizations Act. Ryan has counseled companies on compliance issues and has served as the independent compliance consultant for a global financial institution and a domestic financial company. He has been retained by Boards of Directors and Audit Committees to conduct independent investigations of misconduct. Ryan also has extensive experience representing colleges, universities, and secondary institutions in investigations and litigation involving Titles IX, VI, and VII, as well as other alleged misconduct. He has counseled academic institutions on issues related to the Family Educational Rights and Privacy Act, the Rehabilitation Act, the Americans with Disabilities Act, and various issues related to athletics. In addition to his criminal and compliance-related experience, Ryan has significant civil experience. He has defended Fortune 500 companies in national class action litigations and represented global investment management firms in investigations and litigation involving LIBOR, foreign exchange, and residential mortgage-backed securities. Prior to returning to private practice, Ryan spent six years as an assistant US attorney for the US Attorney's Office in the Southern District of New York. During this time, he conducted numerous investigations that led to charges for bank, wire, mortgage, and tax fraud, as well as identify theft, Medicare and healthcare fraud, and money laundering. A trial lawyer by training, he led multi-defendant investigations resulting in convictions for racketeering, terrorism, fraud, and violent crime. He won all 12 significant criminal trials he handled as lead counsel or co-lead counsel.

Professional Memberships: American Bar Association Federal Bar Council Securities Industry and Financial Markets Association National Filipino American Lawyers Association Filipino American Lawyers Association of New York National Asian Pacific American Bar Association National Association of College and University Attorneys New York City Bar Association New York State Bar Association

POSNER, David
Lowenstein Sandler LLP, New York
212.419.5875
dposner@lowenstein.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Bankruptcy & Restructuring Department

Career: Leveraging a deep knowledge of reorganization proceedings and commercial litigation earned from over 25 years in the practice of creditor-focused advocacy, David Posner is highly sought after by companies, creditors' committees, acquirers, financial institutions, and other significant parties-in-interest for his counsel on complex reorganizations and

financially distressed situations, as well as disputes over debtor/creditor rights. David has represented the official committees of unsecured creditors in numerous Chapter 11 cases with \$100 million or more in debt. His work spans such industries as retail, quick service restaurants, aviation, oil and gas, and financial services, among others. Over the course of his career, he has represented clients in the Chapter 11 bankruptcies of marquee brands such as Nine West, Gold's Gym, American Apparel, Bon Ton Stores, Sbarro, and Reader's Digest, to name a few. David is also highly knowledgeable in the areas of bankruptcy litigation, judgment enforcement, and bankruptcy appellate practice. In addition to his work representing clients in reorganization proceedings, David has substantial commercial litigation experience in state and federal courts. He has tried both jury and non-jury trials in bankruptcy, state, and federal district courts.

Professional Memberships:

American Bankruptcy Institute, member
Unsecured Trade Creditors Committee, Co-chair (2010 – 2013) Turnaround Management Association, New York City Chapter Education Committee, member American Bar Association, Bankruptcy Sub-Committee of the Business Law Section, member New York State Bar Association, member

POSS, Jeffrey

Willkie Farr & Gallagher LLP, New York
212 728 8536
jposs@willkie.com

Featured in Private Equity (New York)

Practice Areas: Co-Chair of Willkie's Private Equity Practice Group, member of the firm's Executive Committee and incoming joint Chairman of the firm (January 2027). Leads a cross-border, multidisciplinary private equity team practicing in 16 key markets across the US and Europe. Advises on domestic and cross-border private equity and venture capital transactions, and M&A transactions involving both public and private companies. Focuses on the financial services, Fintech, insurance and technology/media/telecom sectors, and represents some of the most prominent investors in these sectors, including Aquiline Capital Partners and Genstar Capital.

Professional Memberships: Currently serves, and in the past has served, on several boards and advisory councils at The University of Pennsylvania, including a current appointment to the Penn Institute for Urban Research Advisory Board. Additionally, he was a longtime member of the advisory board of the David Rubenstein Atrium at Lincoln Center, and serves as the relationship partner for Willkie's pro bono representation of Lincoln Center for the Performing Arts.
Personal: JD, Boston University School of Law, 1991; BA, University of Pennsylvania, 1988. See: <https://www.willkie.com/professionals/p/poss%2Djeffrey%2Dr>

POWELL, Wesley

Willkie Farr & Gallagher LLP, New York
212 728 8264
wpowell@willkie.edu

Featured in Antitrust (New York)

Practice Areas: Wesley R. ("Wes") Powell is a partner in the Litigation Department and serves as the Co-Chair of both Willkie's Antitrust and Competition and Pro Bono Practice Groups. Wes advises clients on antitrust issues in the context of mergers and acquisitions and represents clients in merger reviews and enforcement actions by the U.S. Federal Trade Commission, U.S. Department of Justice, and U.S. state antitrust enforcement agencies. He also represents clients in a wide range of non-merger antitrust investigations, class action litigation, and other antitrust disputes. Wes's antitrust experience spans a range of industries, including asset management, consumer goods, defense, energy, financial services, health care, hospitality, insurance, payment cards, pharmaceuticals, retail, transportation, and technology, among others. He also has represented clients in corporate governance, employment, First Amendment, restructuring, securities, and other general commercial litigation matters.

Personal: Duke University School of Law, J.D., 1994; Vanderbilt University, B.A., 1991 See: <https://www.willkie.com/professionals/p/powell%2Dwesley%2Dr>

PRESTEGAARD, Linda

Phillips Lytle LLP, Rochester
212-508-0425
lprestegaard@phillipslytle.com

Featured in Labor & Employment (New York: Upstate)

Practice Areas: A dynamic labor and employment lawyer, Linda has earned a reputation for understanding her client's business and seeking practical solutions to immediate legal issues while bearing in mind her client's long term goals. Linda takes a proactive approach to avoiding employment discrimination claims by offering energetic and memorable training on avoiding sexual and other harassment in the workplace by incorporating real-life employment examples. She also conducts training on wage and hour compliance and human resources best practices. Clients recognize Linda's sound understanding of their business operations, and how she uses that knowledge to provide practical legal advice. In the event an employment discrimination claim is made, Linda has experience representing employers in higher education, health care, manufacturing, construction and workforce development, among other sectors, in federal and state courts and agency proceedings defending Title VII, Equal Pay Act, Americans with Disabilities Act (ADA), Age Discrimination in Employment Act (ADEA), Family and Medical Leave Act (FMLA) and New York Human Rights Law claims. Linda is also experienced in handling collective and class actions under the Fair Labor Standards Act (FLSA) and New York Labor Law, as well as investigations and actions by the federal and state Departments of Labor.

She has represented construction clients in prevailing wage matters, Occupational Safety and Health Administration (OSHA) investigations and Davis-Bacon audits. She also has extensive experience investigating claims of harassment, discrimination, workplace misconduct and other confidential issues. Linda represents management in traditional labor matters, conducting training regarding concerted activity, union awareness and campaigns, collective bargaining, labor arbitrations, National Labor Relations Board proceedings and Labor Management Relations Act litigations and advising regarding strikes.

Career: Joined firm in 1998 and has been a Partner since 2004.

Professional Memberships: American Bar Association, Labor and Employment Law Section, Litigation Section; Connecticut Bar Association; Greater Rochester Association for Women Attorneys; National Association of College and University Attorneys; New York City Bar Association; New York State Bar Association, Labor and Employment Law Section, Trial Lawyers Section.

PREWITT, Elizabeth

Latham & Watkins LLP, Washington, DC
(212) 906-1354
elizabeth.prewitt@lw.com

Featured in Antitrust (USA – Nationwide), Antitrust (New York)

See under Nationwide for profile.

PRICE, Scott D

Kirkland & Ellis LLP, New York
+1 (212) 446-4851
scott.price@kirkland.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Scott Price is a partner in the Firm's Executive Compensation Practice Group. Scott has extensive experience handling a wide range of executive compensation matters in complex business transactions, including domestic and international mergers, leveraged buyouts and other acquisitions. In addition, Scott has represented numerous high profile executives and management teams in negotiating employment and incentive arrangements. Scott's practice includes structuring and implementing management equity arrangements, deferred compensation, severance and other executive programs, advising on securities, accounting and tax law issues regarding executive compensation arrangements.

PROJANSKY, Robert

Proskauer Rose LLP, New York
212.969.3367
rprojansky@proskauer.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Robert M. Projansky is a partner in Proskauer's Compensation & Benefits Group and is currently a member of the Firm's Executive Committee. Rob has a broad practice advising both multiemployer and single employer clients on all issues related to the legal compliance and tax-qualification of ERISA-covered pension and welfare plans. Rob's clients include the largest

and highest-profile U.S. media and entertainment industry clients, as well as a broad range of Fortune 500 companies. In the multiemployer context, he serves as counsel to the boards of trustees of a number of large and small funds and frequently assists clients in addressing issues related to the funding of defined benefit pension plans, including zone status, benefit suspensions, special financial assistance and withdrawal liability. He also advises these clients on healthcare compliance, cybersecurity and government investigations. In addition, his practice includes advising corporate clients on their responsibilities related to multiemployer plans, with particular expertise on the impact of multiemployer and collectively bargained plans in corporate transactions. Rob has extensive experience advising corporate clients regarding general compliance issues and fiduciary compliance matters, including plan asset and prohibited transaction issues. He also has addressed a myriad of issues related to complex plan investments, including negotiation of separately managed and collective investment vehicles for both traditional and alternative investments such as hedge funds, private equity funds and fund-of-funds vehicles.

PRUITT, John S

Eversheds Sutherland (US) LLP, New York
212.389.5053
johnpruitteversheds-sutherland.com

Featured in Insurance (New York)

Practice Areas: John Pruitt guides insurance companies in every aspect of their business. In more than 35+ years of private practice, John has advised property/casualty and life insurance clients on formation and licensing, regulatory compliance, acquisitions, dispositions and restructurings. John has represented clients in investigations and enforcement actions, including matters in which clients face action simultaneously in multiple forums – state insurance departments, state attorneys general, SEC and US Department of Justice. Substantive issues have involved insurance sales and marketing practices, agent and broker conduct, reinsurance, underwriting and rating. He counsels clients on governance, insurer investments, financial and market conduct examinations and Insurance Holding Company Act matters. He regularly teams with litigation and transactional colleagues to provide comprehensive, strategic solutions for clients. He also drafts, advises and negotiates reinsurance contracts. He is a recognized thought leader in insurance regulation and actively monitors emerging issues in US domestic and international regulation of insurance. John also leads the US team that covers insurance industry issues at the National Association of Insurance Commissioners (NAIC) and insurance industry trade associations. John previously served as Practice Group Leader for the Eversheds Insurance Transactions and Products group and currently serves on the Firm's executive committee.

PUCHNER, Thomas F.

Phillips Lytle LLP, Albany
518-472-1224
tpruchner@phillipslytle.com

Featured in Energy & Natural Resources (New York)

Practice Areas: Tom has a diverse practice representing companies in the energy industry in New York and nationwide. He has assisted clients with regulatory matters before the New York State Public Service Commission and the Federal Energy Regulatory Commission. He regularly assists with all matters related to development of renewable energy projects, including power purchase agreements, solar leases, and project legal and regulatory issues (such as Public Service Commission regulations, utility tariffs and Energy Law Article 9), as well as local approvals and SEQRA reviews. He has assisted extensively with regulatory and litigation efforts supporting energy-intensive industries such as cryptocurrency/blockchain and data centers. Tom and members of the Energy and Renewables Industry Team have successfully defended Energy Service Companies (ESCOs) with compliance investigations by the New York Public Service Commission and New York State Attorney General.

Career: Tom is a Partner and a member of the firm's Energy and Renewables Industry Team.

Professional Memberships: Air and Waste Management Association, Northeast New York Chapter, Directory 2013-2015; Albany County Bar Association; American Bar Association, Section of Environment, Energy, and Resources (SEER); Infrastructure and Regulated Industries Section; New York State Bar Association, Business Law Section, Environmental Law Section, Municipal Law Section

QUIGLEY, Brendan

Baker Botts L.L.P., New York
212 408 2520
brendan.quigley@bakerbotts.com

Featured in Litigation (New York)

Practice Areas: Sanctions/Export Control investigations False Claims Act Securities Enforcement Anti-Bribery/anti-corruption Commercial disputes

Career: Brendan Quigley is a former federal prosecutor in the Southern District of New York, a U.S. Marine combat veteran, and an experienced first-chair trial lawyer. He helps business executives, boards of directors, and companies navigate both government enforcement matters and commercial disputes. He has been described by client and peers as "uniquely calm and persuasive" and as providing "pragmatic, sound advice and prompt responses to questions." Before joining Baker Botts, Brendan served for seven years as an Assistant United States Attorney in the Southern District of New York, investigating and prosecuting cases in two of the Office's most elite sections, the Securities and Commodities Fraud Unit and the Terrorism and International Narcotics Unit. As an AUSA, Brendan gained extensive first-chair trial and

appellate experience, trying 12 cases to verdict, including numerous complex multi-week trials, and briefing and/or arguing 10 appeals before the Second Circuit. He also acquired deep substantive experience in both the securities and commodities laws and in matters involving national security and classified information. Government and Internal Investigations/Enforcement: Drawing on his experience as an AUSA, Brendan's investigations practice focuses on securities and commodities enforcement; international anti-corruption, sanctions, and export control risks; and the False Claims Act. He has assisted clients in both the boardroom and the courtroom. For example, he has helped companies and investors assess compliance and enforcement risks associated with new business ventures or potential transactions; conducted internal, non-public investigations on behalf of companies, boards, and special committees in response to whistleblower allegations and government inquiries; and engaged in public, hotly contested litigation against the government in criminal and civil enforcement matters in court. Commercial Disputes: Drawing on his experience as a first-chair trial lawyer, Brendan also represents clients as both plaintiffs and defendants in commercial disputes. These matters often involve complex transactions and/or allegations of fraud or corruption. In 2023, for example, Brendan prevailed at trial in the Delaware Court of Chancery in a dispute among shareholders of a closely held corporation. In 2022, he was a key member of a team that prevailed in an intercreditor indenture litigation in federal bankruptcy court. In 2021, he successfully defeated a securities fraud lawsuit against a fintech company in New York state court. Earlier in his legal career, Brendan spent a year clerking for the Honorable Joseph F. Bianco, then a U.S. District Judge in the Eastern District of New York, now of the Second Circuit. Between 2001 and 2005, Brendan served as an officer in the U.S. Marine Corps. He completed two tours of combat duty in Iraq and was honorably discharged with the rank of Captain.

Professional Memberships: New York State Bar United States Court of Appeals for the Second Circuit United States District Courts for the Southern and Eastern Districts of New York Federal Bar Council, Criminal Practice Committee Member, New York Council of Defense of Lawyers

Publications: Publications may be accessed at this link: <https://www.bakerbotts.com/people/q/quigley%2D-brendan?tab=thought%2Dleadership>
Personal: J.D., Georgetown University Law Center 2008 magna cum laude Order of the Coif B.S., Cornell University 2001

RAAB, David S

Latham & Watkins LLP, New York
212-906-1344

David.Raab@lw.com

Featured in Tax (New York)

Practice Areas: David Raab is a partner in the New York office of Latham & Watkins. David formerly served as Global Chair of the Tax Department, Global Co-Chair of the Transactional Tax Practice, and Chair of the New York Tax Department. His practice focuses on corporate and partnership taxation. David has considerable experience representing leveraged buyout, venture capital and hedge funds, investment banking companies, real estate investment trusts, and other public and privately owned corporations. He also represents partnerships and limited liability companies with respect to tax matters pertaining to mergers, acquisitions, recapitalizations, divestitures, public financings, and administrative and judicial tax controversies. David handled the tax aspects of formation of a number of large investment funds, as well as stock and asset acquisitions and dispositions, mergers, public offerings of debt and equity securities, and other corporate restructuring transactions for a number of corporations and private equity firms. David is a former President of The Tax Club of New York City. He has authored a number of articles for various tax publications.

RABITZ, Steven

Dechert LLP, New York
(212) 649 8785
steven.rabitz@dechert.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Steven W. Rabitz is co-chair of Dechert's employee benefits and executive compensation practice and leads the firm's national fiduciary practice in New York. He focuses his practice on the fiduciary responsibility, prohibited transaction and funding rules of ERISA, and specifically how they relate to financial firm's products, platforms and services, and also advises on U.S. Federal income tax, securities and other legal matters concerning compensation and benefits. In addition, Mr. Rabitz assists clients on how ERISA rules are applicable to the design, implementation and ongoing operation of retirement and health benefits. Mr. Rabitz advises clients such as broker-dealers, investment and commercial banks, investment managers, trustees, collective investment fund sponsors and sub-advisers, mutual fund complexes, alternative fund sponsors and advisers, futures commission merchants, insurance companies and other financial market participants on the conduct of their businesses and their offering of products and services as applied to U.S. retirement clients. He also represents both private and public companies in a variety of matters involving compensation and benefits, as well as cross-border related considerations.

RACKOW, Lauren

Cravath, Swaine & Moore LLP, New York
+1-212-474-1428
lrackow@cravath.com

Featured in Antitrust (New York)

Practice Areas: Lauren Rackow is a member of the Antitrust Practice. She focuses her practice on a range

of antitrust matters, including mergers and acquisitions, financing transactions, complex litigation, government investigations and antitrust compliance. With extensive merger control experience, Ms. Rackow advises clients on antitrust review and enforcement issues both domestically and around the globe. Ms. Rackow routinely handles key antitrust aspects of mergers and acquisitions by advising on regulatory filings, including Hart-Scott-Rodino (HSR) filings, and merger control notification and review by the Federal Trade Commission (FTC) and the Antitrust Division of the U.S. Department of Justice (DOJ). She also guides clients through foreign investment review and has acted as antitrust counsel to the financing sources in major acquisitions featuring significant debt financings. In addition, Ms. Rackow represents clients in critical antitrust litigation and investigations, including matters involving the FTC and the European Commission. Her clients span many industries, including healthcare, financial services and insurance, transportation, communications, and consumer products and services.

Career: New York University School of Law (J.D., 2007; Moot Court Board, Associate Marden Editor (2006-2007); Moot Court Board, Staff Member (2005-2006)); Boston College (M.Ed., 2003; Passed with Distinction (highest distinction) - Master's Thesis); Swarthmore College (B.A., 2000).

Personal: For more information:

<https://www.cravath.com/people/lauren%2Drackow.html>

RADIN, Olivia

King & Spalding LLP, New York
+1 212 556 2138
oradin@kslaw.com

Featured in Litigation (New York)

Practice Areas: Olivia Radin is a partner in the Special Matters & Government Investigations practice who advises on high-risk global crises, regulatory investigations, and litigation matters. Olivia acts as global strategic counsel for her clients, helping them address risks arising from geopolitical tensions, resolve global investigations and allegations of misconduct, and manage global litigation threats. In the course of this work, she develops a full understanding of key inflection points and an effective response to them; runs teams that include numerous specialists, local counsel, experts and others; and supports clients' PR and public policy efforts. Olivia represents clients in the technology, energy, financial services, and other industries. She has deep experience advising clients on litigation and investigations arising from global crises, geopolitical tensions or changing regulations and in investigating and remediating allegations of bias, fraud, sanctions and anti-money laundering violations, theft of trade secrets and other issues. She has extensive experience working with money transmitters on BSA/AML risks and fraud detection. Ms. Radin has served as a member of the Development Committee of the Board of the Women's White Collar Defense Association. She is also a fellow

of the American Bar Foundation and the Federal Bar Council Inn of Court.

RAILTON, Anne E.

Goodwin, New York
+1 212 459 7434
arailton@goodwinlaw.com

Featured in Healthcare (New York), Litigation (New York)

Practice Areas: Annie Raiton is a partner in Goodwin's Government Investigations & Enforcement practice. She represents companies, boards, executives, and other individuals in government and internal investigations, regulatory and enforcement proceedings, and complex civil litigation. She currently co-leads the firm's Healthcare Government Enforcement & False Claims Act Defense and Financial Services Litigation & Investigations practices. Annie is recognized by Chambers USA as a "terrific lawyer" with "a good reputation and judgment" who has "a tremendous ability to fully dissect the government's arguments through her advocacy." She regularly defends clients in False Claims Act investigations and litigation, DOJ criminal cases, SEC Enforcement and Examination inquiries, and investigations by state attorneys general, among other regulators. She has also conducted numerous internal investigations for companies, boards of directors, and special board committees. Her matters include, among other things, compliance with health care regulations, anti-kickback and bribery laws, U.S. tariff and customs regulations, and securities laws.

Personal: JD, New York University School of Law 2008; BA, New York University, Gallatin School of Individualized Study 2004 (magna cum laude)

RAMACHANDRAN, Seetha

Proskauer Rose LLP, New York
212 969 3455
sramachandran@proskauer.com

Featured in Litigation (New York)

Practice Areas: Seetha Ramachandran is a partner in Proskauer's Litigation Department, and a member of the White Collar and Asset Management Litigation practices. Seetha is a seasoned trial and appellate lawyer with extensive experience in civil and criminal forfeiture matters. Her practice includes white collar and regulatory enforcement defense, internal investigations and compliance counseling. A leading expert in anti-money laundering (AML), Bank Secrecy Act, economic sanctions and asset forfeiture matters, Seetha has deep experience representing institutions and individuals in financial penalty phase of criminal and regulatory matters. She is often retained to litigate forfeiture and restitution claims on behalf of victims and third parties in criminal cases as well as handling these issues for individual defendants. Her practice also includes general commercial litigation and trials involving antitrust, civil frauds and First Amendment/defamation claims. Seetha served as a federal prosecutor for nearly 10 years, first as an Assistant U.S. Attorney in the Southern District of New York and later as the chief of the Department of Justice's Money

Laundering & Bank Integrity Unit, where she led DOJ's first wave of anti-money laundering cases against global financial institutions and oversaw all of the Criminal Division's AML cases. During her tenure, she worked with executive leadership across agencies, including the Attorney General, Deputy Attorney General, state and federal banking regulators, including FinCEN, the OCC and the New York State Department of Financial Services. Her strategic approach to developing and prosecuting criminal cases under the Bank Secrecy Act (BSA) established the framework for AML enforcement that regulators and prosecutors follow today. As an Assistant U.S. Attorney for the Southern District of New York, Seetha served in the Complex Frauds, Major Crimes and Asset Forfeiture units where she investigated and prosecuted white-collar cases involving a wide range of financial crimes, including bank fraud, mail and wire fraud, tax fraud, money laundering, stolen art and cultural property as well as both civil and criminal forfeiture matters. She is a frequent speaker and author on topics including enforcement trends in the financial services industry, crypto, OFAC sanctions, effective AML programs and asset forfeiture. She has served on the Steering Committee of the Cambridge Forum on Risk Regulation and Enforcement in FinTech for three years.

RAPTIS, Maria

Kirkland & Ellis LLP, New York
+1 212 446 4783
maria.raptis@kirkland.com

Featured in Antitrust (New York)

Practice Areas: Maria Raptis is an antitrust and competition partner in the New York office of Kirkland & Ellis LLP. Her practice focuses on advising clients in connection with antitrust aspects of mergers, acquisitions, litigation, investigations and counseling. She represents clients across a wide range of industries, including healthcare and pharmaceuticals, technology, consumer products, financial services, entertainment and manufacturing. She also has substantial experience litigating antitrust cases. Since joining Kirkland, her matters have included representing Cursor in a potential \$60 billion acquisition by SpaceX, an investor consortium including BlackRock's Global Infrastructure Partners in its pending acquisition of Aligned Data Centers and The AES Corporation, and Akero Therapeutics in its acquisition by Novo Nordisk. Other recent matters include defending Activision Blizzard in its acquisition by Microsoft, Juniper Networks in Hewlett Packard Enterprise's acquisition of the company, and Visa in its proposed, but terminated, acquisition of Plaid.

RATLIFF, Preston

Paul Hastings LLP, New York
212-318-6055
prestonratliff@paulhastings.com

Featured in Intellectual Property (New York)

Practice Areas: Preston K. Ratliff II is a partner in the firm's Litigation Department in New York. Preston focuses his

practice on complex, high-stakes litigation with an emphasis on patent litigation in the biotechnology, pharmaceutical, chemical, agricultural and renewable fuel sectors. He has successfully represented major and emerging companies both pre-trial and at trial. Preston also has extensive experience counseling clients with respect to their IP portfolios and evaluating strategic licensing opportunities. In addition, Preston is a frequent publisher in patent journals and an invited speaker at some of the most prestigious life sciences industry conferences.

Personal: American University Washington College of Law, J.D. Syracuse University, B.S.

RATTNER, Andrea S

Proskauer Rose LLP, New York
(212) 969-3812
arattner@proskauer.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Andrea S. Rattner is a partner in Proskauer's Tax Department and member of the Compensation & Benefits Group. For more than 30 years, her practice has focused on a broad range of executive compensation and employee benefits matters, advising clients on an ongoing basis as well as in the context of corporate transactions and other transformative and unique situations. Her clients include public and private companies, boards of directors, compensation committees and senior executives in a broad range of industries. Andrea has been involved in Firm management for many years, having served as a member of the Executive Committee and a former chair of the Tax Department. Andrea counsels clients with respect to the tax, securities, corporate governance, stock exchange, ERISA and other implications affecting executive compensation arrangements. Andrea regularly provides advice regarding equity arrangements (such as stock options, restricted stock, RSUs, LLC/partnership interests and phantom equity), employment agreements, change-in-control agreements and all other types of compensation arrangements (including incentive awards, SERPs, deferred compensation and "409A" covered and exempt arrangements). She counsels clients on benefits and compensation matters arising in all types of corporate transactions, including mergers & acquisitions, spin-offs, restructurings, joint ventures, debt and equity offerings and bankruptcies. In numerous transactions, she has addressed the treatment of stock options and other equity awards, change-in-control and "golden parachute" tax issues, severance obligations and separation agreements, the negotiation of new employment agreements and other executive arrangements, retention and other bonus plans, benefit plan liabilities, COBRA, PBGC-related issues and post-closing benefit plan and compensation structures and integration. Andrea also advises clients on compliance with ERISA, the Internal Revenue Code, and other laws affecting employee

benefit plans, as well as plan design, administration, termination, fiduciary duty issues, prohibited transactions, qualification requirements and other matters concerning pension, profit-sharing, employee stock ownership, 401(k), and other types of plans. She has extensive experience with respect to the legal consequences relating to the use of employer stock in tax-qualified plans such as ESOPs, profit-sharing, stock bonus and pension plans. Andrea writes and lectures frequently on employee benefits and executive compensation matters and is a co-editor and chapter author of Executive Compensation (Law Journal Press). Since 1993, she has served as an adjunct professor on the faculty of Cornell University (New York State School of Industrial & Labor Relations-Management Programs). Andrea is also active in Proskauer's relationship with the Women Corporate Directors (WCD), the only global membership organization of its kind focused on helping women obtain and succeed in board positions.

RAVICHANDRAN, Arvind

Cravath, Swaine & Moore LLP, New York
+1 (212) 474-1033
aravichandran@cravath.com

Featured in Tax (New York)

Practice Areas: Arvind Ravichandran is a partner in Cravath's Tax Department. He advises clients on the tax aspects of mergers and acquisitions, spin-offs, joint ventures, strategic alliances, restructuring transactions and related financings, and private equity investments across multiple asset classes.

Career: Columbia Law School (JD, 2012; James Kent Scholar; Harlan Fiske Stone Scholar); Columbia College (BA, 2009)

Personal: For more information: <https://www.cravath.com/people/arvind%2Dravichandran.html>

RECINE, Jennifer

King & Spalding LLP, New York
Featured in Real Estate (New York)

Practice Areas: Jennifer S. Recine is a first-chair trial lawyer with extensive experience handling complex real estate disputes; disputes concerning distressed assets, structured products and CMBS; civil RICO; securities actions; regulatory disputes, professional malpractice; tax; and other high-stakes matters. Jennifer's securities experience includes representing activist investors, class action defense, and defending against short-selling attacks on publicly traded companies on civil RICO, First Amendment, and other grounds. Jennifer's bet-the-company cases often focus on crisis management, or other existential threats, including sensitive tax disputes or government overreach where protection of clients' reputational interests are paramount. In the real estate sector, Ms. Recine advises clients on commercial real estate development, investment, debt, workouts, disposition, land use, environmental concerns, infrastructure, construction, and hospitality-related intellectual property.

REED, Natasha

Foley Hoag LLP, New York

Featured in Intellectual Property (New York)

Practice Areas: Natasha Reed's practice covers all aspects of trademark and copyright law with an emphasis on global protection for multinational businesses, anti-counterfeiting and enforcement litigation. She has assisted owners of some of the world's most famous brands with their trademark and copyright needs and is known for her innovation and acute ability to understand her client's business and needs. Natasha is a leading trademark, copyright, and brand management attorney. She assists clients in developing strategic plans for enforcing their global brands, from managing trademark portfolios for domestic and international clients to litigation involving among other areas, trademark and copyright infringement, anti-counterfeiting, and false advertising, to negotiating and drafting trademark licenses. She is highly regarded in anti-counterfeiting litigation, and has experience coordinating a nationwide network of investigators and attorneys pursuing individuals and entities trafficking in counterfeit goods, particularly through online marketplaces and under infringing domain names. Natasha is recognized in the World Trademark Review's WTR 1000 – The World's Leading Trademark Professionals, where she is described as an "anti-counterfeiting maven," "excellent to consult with on online enforcement," "perfectly understands her clients' business needs" and is "a real shot in the arm for Foley Hoag" given her "robust prosecution, litigation and transactions practice." A renowned authority in the area of anti-counterfeiting through online marketplaces, Natasha was selected to testify before the U.S. House Judiciary Committee's Subcommittee on Courts, Intellectual Property and the Internet in a hearing on the Stopping Harmful Offers on Platforms by Screening Against Fakes in E-Commerce Act (SHOP SAFE). Natasha regularly advises right holders in a broad range of industry sectors, including retail, fashion, luxury goods, consumer products, cannabis, and food and beverage, on strategies to strengthen domestic and foreign IP protection and enforcement. She also assists not-for-profits, artists, and cultural organizations on a pro bono basis with their trademark and copyright needs. Natasha also is passionate about providing pro bono representation in areas beyond intellectual property, including in areas such as immigration, racial justice and reproductive rights.

REGAL, Dorothea W.Hoguet Newman Regal & Kenney, LLP, New York
+1 212 689 8808

dregal@hnrklaw.com

Featured in Insurance (New York)

Practice Areas: As head of the Insurance Recovery Group at Hoguet Newman Regal & Kenney—the women-owned litigation boutique she co-founded 30 years ago—Dorothea W. Regal has obtained hundreds of millions

of dollars for corporate policyholders from insurers. She has extensive litigation and arbitration experience in the U.S. and internationally, securing policyholder recoveries in complex, high-stakes coverage disputes involving environmental, asbestos, and products liability claims, including long-tail claims arising from decades-old injuries or exposures under old occurrence-based liability policies. She also handles D&O, E&O and employment practices liability claims as well as property insurance and business interruption coverage. Among her notable matters, Dorothea and her team won a groundbreaking trial court ruling for Syngenta in New Jersey state court in a \$170 million insurance coverage dispute over nationwide class-action product liability claims alleging property damage from decades of commercial use of the company's herbicide, and in another case won a trial for Syngenta in the Delaware Superior Court establishing the primary insurer's coverage obligation over thousands of personal injury claims allegedly arising from exposure to another product and secured a precedential decision from the Delaware Supreme Court upholding the trial court's two summary judgment rulings in favor of Syngenta on the issue of whether a threat of a claim constituted a claim under Delaware law.

Career: Before founding Hoguet Newman Regal & Kenney in 1996, Dorothea practiced at White & Case LLP, where she litigated commercial, banking, and employment disputes, including disputes in the highly specialized area of letter of credit law. Dorothea has successfully handled many letter of credit cases both at White & Case and continuing at Hoguet Newman Regal & Kenney, representing banks, their customers, or beneficiaries. She has authored several publications on letters of credit and has lectured on that topic for the Practising Law Institute and the New York County Lawyers' Association.

Professional Memberships: Dorsey is a Fellow of the American College of Coverage Counsel and co-chairs the Business Interruption Insurance Subcommittee of the ABA Insurance Coverage Litigation Committee. She is also a member of the ABA Women in Insurance Network.

Publications: Throughout her career, Dorothea has authored several publications – including the New York section of the Chambers and Partners Insurance and Reinsurance New York Practice Guide since 2024 – and has lectured for the Practising Law Institute and the New York County Lawyers' Association. She is a frequent presenter on insurance law at bar association meetings and professional forums, and recently presented at ACCC's 2023 Annual Meeting on "Getting to Yes – Negotiating Settlement of Coverage for Longtail Claims." Other presentations on insurance coverage include: "Risky Business with Cyber Insurance — Sunglasses Not Optional"; "Is There Coverage for Time Element Losses Incurred or Ascertained (Arguably) Outside the Period of Recovery?";

"Clawbacks: Will Your D&O Policy Provide Coverage?"; "The Professional Services Exclusion: What are Professional Services Anyway?"; "Aftermath of a Disaster: Emergency Response and Crisis Management Following a Catastrophic Environmental Loss and the Role of Insurance Counsel"; and "My Building Survived the Storm, but Will My Business?"

REICH, Zabrina

Phillips Lytle LLP, Buffalo

Featured in Immigration (New York: Upstate)

Practice Areas: Zabrina is a Partner and the Immigration Practice Group Leader. She assists companies and individuals in strategically navigating the complex U.S. immigration system and handles a wide array of immigration matters. She works with multinational, mid-size and small businesses in obtaining TN, L-1, H-1B, E-1/E-2 and O-1 status for their employees and regularly counsels investors, entrepreneurs and start-ups in obtaining investment-based nonimmigrant visas. Zabrina also assists with employment-based green card processes through PERM, multinational executive/manager, national interest waiver, extraordinary ability and outstanding researcher categories. In addition, she handles family-based immigration matters, naturalization and waivers. A dual citizen of the U.S. and Canada, she has counseled clients on immigration issues across several industries, including professional sports, music and entertainment, fashion, energy, health care, education, technology, engineering, manufacturing and professional services. Due in part to her proximity to the border, she has developed particular expertise in NAFTA/USMCA applications, waiver and admissibility issues and border-problem cases. Zabrina is a frequent speaker at immigration-related conferences and seminars and is very active in the American Immigration Lawyers Association.

Career: Joined Phillips Lytle as Partner in 2022.

Professional Memberships:

American Immigration Lawyers Association (AILA) – CBP National Liaison Committee, Member, 2021 – Present – Vice Chair, 2024-Present AILA Border Virtual Conference Committee, Member, 2022 AILA National Distance Learning Committee, Member, 2020 – 2021 AILA National Online Course and Recorded Content Review Committee, Member, 2019 – 2020 Upstate New York AILA Chapter CBP Liaison, 2020 – Present Upstate New York AILA Chapter Education Coordinator, 2020 New York State Bar Association, International Section

REIN, DavidSullivan & Cromwell LLP, New York
001 212 558 4000

reind@sullcrom.com

Featured in Litigation (New York)

Practice Areas: Complex litigation and regulatory investigations in securities, shareholder derivative, class action, antitrust, accounting, tax controversy and other commercial matters.

Career: David Rein is Deputy Managing Partner of Sullivan & Cromwell's Litigation Group. He represents leading corporations and financial institutions in complex litigation and regulatory investigations in securities, shareholder derivative, class action, antitrust, accounting, tax controversy and other commercial matters. He is a coordinator of the Litigation Group's Insurance Practice.

Mr. Rein frequently represents clients in federal and state courts, both at trial and on appeal, and before arbitration panels. Mr. Rein represents clients in regulatory enforcement and other proceedings before the Department of Justice, Securities and Exchange Commission, Financial Industry Regulatory Authority, New York Stock Exchange, Internal Revenue Service and state regulators. Mr. Rein also advises corporate boards of directors, including in conducting special litigation committee investigations and on insurance coverage matters, including directors and officers insurance. Prior to joining S&C, Mr. Rein served as law clerk to the Honorable Paul R. Michel, U.S. Court of Appeals for the Federal Circuit.

Personal: Columbia Law School, J.D., 1997; The London School of Economics and Political Science, M.Sc., 1994; The London School of Economics and Political Science, B.Sc., 1993.

REISER, Craig

Axinn, New York

212 – 728 – 2218

creiser@axinn.com

*Featured in Antitrust (New York)***Practice Areas:** Antitrust/Litigation

Career: Craig Reiser is a member of Axinn's Executive Committee and serves as the firm's General Counsel. Clients turn to Craig when reputations are on the line. He excels in defending high-profile, high-value, and high-complexity commercial claims on behalf of both companies and individuals. Known for his sharp legal insight, Craig swiftly identifies the critical issues in each case and crafts winning strategies tailored to his clients' unique needs. His approach has earned not only impressive results but also the lasting confidence of those he represents. Craig has defended malpractice and breach-of-duty claims against major international law firms, in numerous forums, with collective exposures in the billions. He represented a global law firm in federal bankruptcy court, has defended numerous major law firms in connection with malpractice claims arising from various commercial transactions, and won a precedent-setting dismissal of a \$7 billion putative class action brought against a global law firm by non-client investors. Craig also advises clients in an array of other high-profile litigations. He led the successful defense of chess Grandmaster Magnus Carlsen in a headline-grabbing defamation and antitrust lawsuit brought by another grandmaster against Carlsen and four other defendants. His current matters include serving as lead counsel for xAI and X in a closely watched lawsuit against Apple and OpenAI relating to conduct in the generative AI space, and

for X in an antitrust lawsuit against the National Music Publishers' Association and several major music publishers. He is also leading the defense of Alvogen in two of the largest multidistrict litigations in the United States, one involving antitrust claims relating to the pricing of generic pharmaceuticals and the other involving the opioid crisis. When aligned with his clients' business objectives, Craig is effective at securing favorable resolutions that avoid the costs and burdens of prolonged litigation. In addition to his work on high-profile matters, Craig maintains an active pro bono practice, representing economically disadvantaged individuals in federal appellate courts on civil and immigration matters.

RESNICK, Brian M.

Davis Polk & Wardwell LLP, New York
(212) 450-4213
brian.resnick@davispolk.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Brian is a member of Davis Polk's Restructuring practice and head of the firm's interdisciplinary Liability Management & Special Opportunities practice. He leads some of the firm's most significant matters for distressed companies, creditors and other strategic parties. Brian is a Fellow of the American College of Bankruptcy, member of the National Bankruptcy Conference and on the Her Justice and the Columbia Business Law Review boards. He received a Dream Big Award from nonprofit Futures & Options. A Julliard-trained former professional musician and active supporter of the arts, Brian won a Tony Award as co-producer of Hadestown. WhyHunger honored him for his work on the fundraising video Drum Together.

RESNICK, Lauren J

BakerHostetler LLP, New York
212-589-4241
lresnick@bakerlaw.com

Featured in Litigation (New York)

Career: Lauren Resnick is a white-collar crime and corporate investigations partner with a broad practice representing companies and executives in connection with government investigations, regulatory inquiries and internal compliance matters. She previously served as a federal prosecutor with the Department of Justice (DOJ) and as Chief of the Computer Crimes / Intellectual Property Section in the Eastern District of New York. A tactical advocate, Lauren leverages her decades of government, corporate compliance and monitoring experience to provide strategic advice to clients. She also litigates a variety of commercial litigation matters as a first chair trial lawyer. Lauren serves as the lead of the firm's cross-disciplinary compliance practice team. She is the firm's Chief Practice Partner and a member of the firm's Policy Committee.

Professional Memberships: Citizens Crime Commission of New York City; Vice Chair and Board Member Association of the United States Attorney's Office for the Eastern District of New York;

Board Member (2004 to 2019) Women's White Collar Defense Association

REYNOLDS, Daniel

Cleary Gottlieb Steen & Hamilton LLP, New York
dreynolds@cgsllp.com

Featured in Real Estate (New York)

Practice Areas: Dan Reynolds' practice focuses on domestic and international real estate transactions, representing lenders, borrowers and investors in commercial real estate transactions across all asset classes. His clients include domestic and international private equity funds, banks, sovereign wealth funds, and family offices. He advises both borrowers and lenders in mortgage and mezzanine financing transactions, including securitized loans, balance sheet loans, bridge loans, construction loans, and loan on loan transactions, and he regularly counsels investors in joint ventures, acquisitions and dispositions. He also represents lenders and borrowers in the workout and enforcement of various financing structures, including mezzanine loan foreclosures.

Career: Dan was an associate at the firm from 2000 to 2001, rejoined the firm in 2011, and became a partner in 2017. J.D., New York University, School of Law (2000); M.A., University of Pennsylvania (1997); B.A., University of Wisconsin-Madison (1993).

Professional Memberships: Member of the New York, Massachusetts, and Ohio Bars.

RICHARDS III, Lee S

Perkins Coie LLP, New York
+1 212 261 6859
LeeRichards@perkinscoie.com

Featured in Securities (USA - Nationwide), Litigation (New York)

Practice Areas: Litigation White Collar & Investigations Securities Litigation Ethics & Compliance Business Litigation Sustainability & Corporate Responsibility Financial Institutions Financial Services & Investments Digital Media & Entertainment, Gaming & Sports Sports

Career: Lee S. Richards III represents businesses, corporate boards, and individuals in white-collar criminal defense, securities enforcement defense, regulatory proceedings, internal investigations, and complex commercial litigations. He has amassed extensive experience representing investment banks, hedge funds, public companies, investment advisers, corporate officers and directors, and other professionals in investigations and proceedings. These include matters before the U.S. Department of Justice (DOJ), U.S. Securities and Exchange Commission (SEC), New York Attorney General's Office, New York District Attorney's Office, Financial Industry Regulatory Authority, Inc., and other governmental entities and self-regulatory agencies. He also has extensive trial experience in both criminal and civil matters. Lee has served as the receiver in cases involving Bernard L. Madoff Investment Securities LLC and Westgate Capital Management, LLC. He was also appointed by the federal court to serve as independent examiner for Computer Associates and is

currently leading the firm's independent compliance consultant team for one of the largest global banks. He has also served as SEC special compliance counsel, receiver, and trustee in the liquidation of five securities firms, as well as three major insider trading cases. In addition, Lee lead a team of Perkins lawyers acting as the Independent Compliance Consultant for JP Morgan, approved by the OCC, Federal Reserve and CFTC and appointed to review the Bank's trade surveillance systems and policies from end-to-end. A former Assistant U.S. Attorney for the U.S. District Court for the Southern District of New York, Lee handled major prosecutions of insider trading and securities fraud, including the first successful criminal prosecution of an insider trading case in U.S. history. In that high-profile securities fraud case, he developed the misappropriation theory of insider trading still prevalent today. Lee is a recipient of the DOJ's Award for Superior Performance, the Lifetime Achievement Award from the New York Law Journal, and the American Inns of Court Professionalism Award for the U.S. Court of Appeals for the Second Circuit. He was named one of The National Law Journal's Top 50 Litigation Trailblazers & Pioneers, and Chambers USA has ranked him as a leading individual in White Collar & Government Investigations for 16 consecutive years and a leading individual in Securities Regulation-Enforcement from 2011 to 2024. Lee is also an American College of Governance Counsel Fellow.

RICHELLE HIGH, Tracy

Sullivan & Cromwell LLP, New York
212-558-4000
high@scf.com

Featured in Labor & Employment (New York)

Practice Areas: Litigation; Artificial Intelligence; Workplace Investigations; Criminal Defense & Investigations; Environmental, Social and Governance (ESG); Financial Services Investigations & Litigation; International Arbitration and Global Dispute Resolution; Employment Law

Career: Tracy Richelle High is a partner in S&C's Litigation Group, a co-head of the Firm's Employment Law Group and a member of the Criminal Defense and Investigations Group and Workplace Investigations Group. Ms. High's practice focuses on representing financial institutions and other corporations in complex civil litigation, arbitration and mediation proceedings, corporate internal investigations, and employment matters. She has also represented clients before a wide variety of regulatory and prosecutorial agencies, both at the state and federal levels, as well as Congressional committees and independent examiners appointed by court order.

Professional Memberships: Member, Law360's Employment Discrimination Editorial Board; Chairwoman of the Board of Directors, YWCA-NYC; Vice Chairwoman, Legal Aid Society; Board Member; Lawyers' Committee for Civil Rights Under Law; Member of

the Executive Committee and co-chair of the Contracts Committee, NYIAC; Member, Steering Committee of the Kate Stoneman Project; Trustee, Harvard Law School Association, New York City; Member, Association of Black Women Attorneys; Member, Metropolitan Black Bar Association; Fellow, American Bar Foundation; Member, Advisory Board of the Center for Labor and Employment Law at the New York University School of Law; Member, Council of Legal Advisors to Delta Sigma Theta Sorority, Inc.; Member, Council of Legal Advisors to Delta Sigma Theta Sorority, Inc.
Personal: Harvard Law School (JD, 1999); Yale University (BA, 1996)

RICHMOND, Carolyn

Fox Rothschild, New York
646-642-4444

crichmond@foxrothschild.com

Featured in Labor & Employment (New York)

Practice Areas: Carolyn is Chair of the firm's Hospitality Practice Group and a former Co-Chair of the national Labor & Employment Department. Her practice largely consists of representing and counseling employers in the hospitality industry, specifically restaurants, hotels/resorts, centralized kitchens, caterers, nightlife operators, private clubs, commercial properties and fitness centers. Outside of the hospitality industry, Carolyn's clients include employers in the private equity, music and retail industries. In particular, Carolyn has extensive experience litigating wage and hour class actions, ADA Title III matters, restrictive covenants and employment discrimination cases. Known for providing her clients with 24/7 service and attention, she also counsels clients extensively with respect to workplace issues such as the hiring process, diversity awareness training, union avoidance, employee policies, diversity and inclusion initiatives, and advising hospitality startups and private equity firms. In addition to her litigation and counseling practice, Carolyn is a firm believer in alternative dispute resolution. She has represented clients throughout her career in arbitration and mediation proceedings. Carolyn's experience counseling employers facing traditional labor relations issues has spanned her three-decade career. In addition to providing advice and counsel concerning union avoidance and "management best practices," she has also litigated a number of representation cases, unfair labor practice cases, and represented many employers across the hospitality industry in union organizing campaigns. Over the past few years, Carolyn has also developed a niche practice advising employers on legal matters connected to high-profile crisis management situations. She has led coordinated teams responding to the #metoo crisis, food poisoning and spoilage issues, employee death, race and vaccination crises. All have been front-page news events and have included elements of employment law, criminal law, media response and coordination with various state and federal agencies. Of late, Carolyn is

called upon by her peers in the legal community to mediate difficult disputes in the wage and hour and discrimination areas. The respect she enjoys on both sides of the bar and her deep understanding of the legal issues and needs of all parties for practical solutions has made her a sought-after mediator. In particular, Carolyn's experience as a General Counsel has been an added plus in bridge-building. In 2019, Cornell University's ILR School awarded Carolyn the Judge William B. Groat prize, the school's highest honor. Carolyn is very active with the university, sitting on a number of boards and advisory councils, and has guest lectured on contemporary employment law issues.

Career: While previously affiliated with several national law firms, Carolyn also served as General Counsel to James Hotels, where she was responsible for the legal and business affairs for both expanding restaurant operations and the development of the James Hotel brand. This experience gave Carolyn an insider's perspective into both the business and legal needs of her clients.

Professional Memberships: Les Dames d'Escoffier | President's Council of Cornell Women, Cornell University | Dean's Advisory Council, Cornell University, School of Industrial & Labor Relations | Advisory Board, Center for Applied Research on Work, Cornell University, School of Industrial & Labor Relations | Advisory Board, Center for Hospitality Research, Cornell University | Labor Counsel, New York City Hospitality Alliance | Legal Momentum

RISHTY, Michael J

Davis Polk & Wardwell LLP, New York
212-450-4105
michael.rishty@davispolk.com

Featured in Real Estate (New York)

Practice Areas: Michael is co-head of Davis Polk's Real Estate practice. He concentrates in commercial real estate and has wide-ranging experience in many aspects of real estate law. He advises major property owners, developers, sponsors, credit and other funds and other investors on acquisitions, dispositions, development projects, financings and restructurings, preferred equity, joint ventures and sale-leaseback transactions. Michael also advises clients on the real estate aspects of mergers, acquisitions and other corporate transactions.

RIZZO, Danielle

Phillips Lytle LLP, New York

Featured in Immigration (New York: Upstate)

Practice Areas: Danielle is a nationally recognized immigration attorney who assists U.S. companies and their foreign national workforce with the complexities of visa and permanent residency applications. She also represents investors and traders who require work authorizations in the United States. In addition, Danielle represents Canadian citizens seeking entry to the United States under the U.S. Mexico-Canada-America (USMCA) free trade agreement. She prides herself in helping immigrants find legal paths of

entry by filing petitions with the U.S. Citizenship and Immigration Services and U.S. Customs and Border Protection. Because Danielle is an immigration attorney with a full breadth of expertise, she also prepares foreign nationals for visa interviews at U.S. embassies and navigates land and air ports of entry to the United States. She is a nationally sought-after speaker on a broad range of immigration topics.

Career: Joined firm as a Partner in 2024.

Professional Memberships: American Immigration Lawyers Association (AILA) – Business Section Steering Committee, Vice Chair, 2021 – 2022 – Business Section Steering Committee, Member, 2020 – 2021 – CBP National Liaison Committee, Chair, April 2016 – June 2018 – CBP National Liaison Committee, Member and Immediate Past Chair, June 2018 – 2019 – CBP National Liaison Committee, Vice Chair, June 2014 – April 2016 – CBP National Liaison Committee, Member, June 2013 – June 2014 – Department of Labor Liaison Committee, Member, 2019 – 2020 – National Publications Committee, Chair, June 2013 – June 2015 – National Publications Committee, Member, June 2011 – June 2014 – Upstate New York AILA Chapter, Chair, Vice Chair, Treasurer, 2008 – 2013 – Upstate New York AILA Chapter – CLE Annual Program, Coordinator, 2011- 2013

ROBINSON, Blair

Paul Hastings LLP, New York
blairrobinson@paulhastings.com

Featured in Labor & Employment (New York)

Practice Areas: Blair Robinson is a partner in the Employment Law Department and is based in the firm's New York office. Blair represents clients on a broad range of labor and employment matters, including class and collective actions, high-stakes individual plaintiff litigation and sensitive investigations involving senior executives. Ranked as a leading employment lawyer, clients describe Blair as a "zealous advocate and a calm counselor," and an "incredibly effective partner" (Chambers USA). His practice focuses on defending large-scale discrimination and wage-and-hour class and collective actions and individual and multi-plaintiff litigation, representing clients in the pharmaceutical, media and entertainment, financial services and technology industries before state and federal courts. His practice encompasses disputes and trial work, where clients have noted his "advocacy is excellent and his understanding of the issues and trial strategy is outstanding" (Chambers USA). Blair has defended dozens of systemic employment discrimination and equal pay class and collective actions, from inception through certification and trial of remaining claims. Additionally, he advises employers on ways to avoid class action lawsuits through diversity initiatives, comprehensive internal policy audits and global pay equity reviews, which are designed to assess and remediate class and collective action

litigation risk and ensure compliance with myriad state, federal and global laws and regulations. He also counsels clients on a wide array of cross-border employment issues. Blair litigates a variety of sensitive individual employment matters in jurisdictions nationwide, including sexual harassment and claims of discrimination based on age, race, sex, national origin and disability, wrongful termination cases, breach of contract matters and trade secret/restrictive covenant litigation requiring emergency injunctive relief.

Personal: Syracuse University College of Law, J.D. 2004 Virginia Polytechnic Institute, B.A. 2000

ROBINSON, Leah

Mayer Brown LLP, New York
(212) 506-2799

leahrobinson@mayerbrown.com

Featured in Tax (New York)

Practice Areas: Leah Robinson (formerly Leah Samit) leads Mayer Brown's State & Local Tax group. A partner in the firm's New York office, she advises public and private business entities on state and local tax planning, controversy and litigation. In 2019, Leah was named to Law360's inaugural list of "Influential Women in Tax Law," which spotlights attorneys who have provided outstanding service to their clients and the public, while changing the dynamics at their workplace. She is ranked by Chambers USA 2024 in Band 1 for New York State and Local Tax. Leah is also ranked in Legal 500 for US Taxes: Contentious. Leah provides national and state tax strategy and audit assistance for clients on a full range of tax matters, including nexus, combination and apportionment, and net operating loss issues. Leah has argued tax cases at the trial court, appellate court, and state supreme court levels, but is sensitive to most companies' preference to resolve matters without litigation. Leah regularly advises on the sales tax characterization of goods and services, with a particular focus on digital services and software as a service issues. Leah has drafted more than 15 articles on the taxation of online services and has presented on the topic at more than 30 conferences.

ROBOTTI, Michael

Eversheds Sutherland (US) LLP, New York

646-346-8020

Michael.Robotti@eversheds-sutherland.com

Featured in Litigation (New York)

Practice Areas: Michael "Mike"

Robotti advises corporations and individuals in investigations and litigation involving the U.S. Department of Justice (DOJ) and U.S. Securities and Exchange Commission (SEC). As a partner in the firm's global White-Collar Disputes and Investigations practice, he focuses on white collar criminal defense, government and internal investigations, complex civil litigation, and regulatory compliance, as well as internal corporate investigations. He works with clients to anticipate challenges, manage risk and bring their most significant matters to a practical, timely resolution. In addition

to his disputes work, Mike advises financial institutions and businesses on anti-money laundering (AML) obligations under the Bank Secrecy Act (BSA) and other regulatory frameworks. He has particular experience navigating issues involving DOJ corporate enforcement policy, as well as emerging areas such as cryptocurrency, cannabis, and anti-corruption compliance. Prior to joining Eversheds Sutherland, Mike served as the Co-Leader of the Anti-Money Laundering (AML) Team at another major corporate law firm. As a former federal prosecutor, Mike brings significant trial and appellate experience, including serving as Deputy Chief of the Eastern District of New York's (EDNY) International Narcotics and Money Laundering Section and as senior trial counsel in its Business and Securities Fraud Section. He has tried numerous federal cases to verdict and has argued many matters before federal district courts and courts of appeals. His experience spans a wide range of enforcement areas, including securities and healthcare fraud, sanctions violations, insider trading, trade secrets theft, money laundering, and public corruption. As a member of the U.S. Attorney's Office for the EDNY for nearly eight years, he was a member of the trial team that prosecuted Joaquín "El Chapo" Guzmán Loera—the leader of the Sinaloa Cartel, the world's largest drug cartel. For his work on that case, in 2019, he received the Attorney General's David Margolis Award for Exceptional Service, the DOJ's highest honor. He also led the investigation of Genaro García Luna, a former Mexican cabinet official, who was convicted of protecting the Sinaloa Cartel in exchange for bribes. In addition, while a federal prosecutor, Mike investigated and prosecuted complex and high-profile cases in a wide variety of subject matters.

ROCCO, Katherine

Latham & Watkins LLP, New York
212-906-1215

katherine.rocco@lw.com

Featured in Antitrust (New York)

Practice Areas: Katherine (Kate)

Rocco is the Co-Chair of Latham's New York Litigation & Trial Department and is a partner in the firm's Antitrust & Competition Practice. Kate is a nationally recognized leader in the antitrust bar who regularly leads clients through their most complex antitrust matters, including by securing clearances from the Department of Justice (DOJ) and the Federal Trade Commission (FTC) for high-stakes mergers, and defending companies in a wide range of antitrust litigations, investigations, and criminal cartel matters. In her practice spanning nearly two decades, Kate has advised private and public companies on more than US\$200 billion worth of transactions and hundreds of individual matters. She has litigated multiple matters through trial and appeal and appeared before numerous agencies including the European Commission. Kate's broad industry experience encompasses semiconductors, consumer products, life sciences,

sports, entertainment, social media, healthcare, financial services, agriculture, and technology. Kate currently serves on the board of the Legal Aid Society and has an active pro bono practice. For nearly a decade, Kate served on the Civil Rights Committee of the New York City Bar Association, including by serving as an independent legal observer at the Guantanamo Bay military tribunals in Cuba in 2012 and 2014, and by preparing amicus briefs for the Supreme Court of the United States on issues like warrantless wiretapping. During law school, Kate was an editor for the Fordham Law Review and interned for Judge Shira A. Scheindlin (SDNY). She was the recipient of a Fulbright Scholarship in 2005 (Malaysia) and served as an intern at The White House in 2002.

ROESER, Daniel

Goodwin, New York
+1 212 459 7276
droeser@goodwinlaw.com

Featured in Litigation (New York)

Practice Areas: A senior partner in Goodwin's Securities Litigation and White Collar Defense group, Dan Roeser is nationally recognized for his extensive experience representing companies, financial institutions, and senior executives in securities litigation, shareholder derivative actions, and criminal and regulatory proceedings. Dan's work involves complex, high-stakes, high-profile litigation, first-of-their-kind matters, and financial practices at the leading edge of securities law such as SPACS; cryptocurrency; high frequency, algorithmic trading; and spoofing.

Personal: JD, Harvard Law School 2002 (cum laude); AB, Harvard College 1997 (magna cum laude, Phi Beta Kappa)

ROGERS JR, Theodore O

Sullivan & Cromwell LLP, New York
(212) 558-3467
rogersto@sullcrom.com

Featured in Labor & Employment (New York)

Practice Areas: Litigation; Workplace Investigations; Estates & Personal; Family Office and Business Advisory; Employment Law

Career: Theodore Rogers joined Sullivan & Cromwell in 1979 and was a partner from 1987 through 2020. His litigation activities center on two areas: labor and employment law and estates litigation. As a senior member of the Firm's Employment Law Group, Mr. Rogers represents employers with respect to all manner of labor and employment issues, including litigation of individual disputes and class actions, and provision of general advice and services, including workplace investigations. Mr. Rogers is recognized as one of the top employment law attorneys in the country. In his Estates Litigation practice, Mr. Rogers has litigated a broad range of cases, including will contests, trust accountings, and issues of fiduciary responsibility. Among other cases, he was lead trial and appellate counsel in a case that resulted in a significant decision by New York's highest court on trustee fiduciary

obligations that has come to be relied upon by lower courts.

Professional Memberships: Fellow of the College of Labor and Employment Lawyers and is a member of the American Law Institute, and has served on the Advisory Board of the Center for Labor and Employment Law of New York University School of Law, the Executive Committee of the New York State Bar Association's Labor and Employment Law Section and the Labor and Employment Law Committee of the New York City Bar Association.

Personal: Harvard Law School (JD, 1979, cum laude); Harvard University (AB, 1976, magna cum laude)

ROMAN, Christopher

Ropes & Gray LLP, New York
212 596 9013

Christopher.Roman@ropesgray.com

Featured in Tax (New York)

Practice Areas: Christopher Roman is a partner in the New York office. Christopher counsels clients on various facets of tax and legal matters concerning alternative investment funds, real estate, venture capital transactions, finance, and mergers and acquisitions. Clients benefit from Christopher's significant experience in both corporate transactional work and matters involving real estate and real estate investment trusts ("REITs"). In addition to representing both sponsors and investors in fund formations and investments, respectively, Christopher represents investors in secondary transfers of interests in private funds on both the sell side and buy side, as well as investors and sponsors in debt and equity co-investment transactions. Christopher has successfully managed numerous large-scale real estate portfolio acquisitions, dispositions, and joint ventures, often involving sponsors, funds, and international investors, particularly in the industrial property sector. Christopher has played a pivotal role in matters involving REITs, including representation of companies and underwriters in REIT formations, securities offerings, debt financings, asset acquisitions, dispositions, M&A, and other transactions. In addition, Christopher regularly counsels clients in connection with merger and acquisition transactions, particularly cross-border transactions, where he represents clients in a range of industries, including real estate, telecommunications, health care, and manufacturing. He is a trusted advisor to some of the largest family offices in the United States, Europe, and Latin America. Consistently recognized by Chambers USA: America's Leading Lawyers for Business as a leading individual in Tax, Chris is described by clients as "the best tax lawyer with whom I've ever worked. He is creative and commercial, and is able to distill complicated tax matters into easily digestible language for me." "He is extremely responsive and takes the time to explain the nuances of each deal," reports another impressed client, who adds, "If I could, I would use Chris for every single deal we have." Christopher

also is consistently recognized by Legal 500 in US Taxes: Non-Contentious.

Career: Joined as partner, 2014

Personal: LLM, New York University, 1995; JD, cum laude, University of Akron, 1994; BS, Indiana University, 1991.

ROONEY, Stephen G

Mayer Brown LLP, New York
212 506 2567

srooney@mayerbrown.com

Featured in Insurance (New York)

Practice Areas: Stephen G. Rooney represents issuers and underwriters in connection with domestic and international offerings of equity, debt, and hybrid securities. He has extensive experience in negotiating and structuring M&A transactions within the insurance and financial services industries. Domestic and international clients also turn to Stephen for counsel on corporate governance matters and director fiduciary duties. Stephen has served as transaction counsel in a variety of insurance-linked securities offerings and other structured financings in the insurance industry, including: Catastrophe bond offerings The first securitization of life insurance regulatory reserves The first securitization of private equity investment portfolios The first securitization of insurance policy loans Reinsurance side-car formations

ROSENBERG, Paul

BakerHostetler LLP, New York
1 (202) 861-1604

prosenberg@bakerlaw.com

Featured in Labor Relations (New York)

Practice Areas: Paul Rosenberg represents clients in a wide array of industries, including manufacturing, hospitality, healthcare and media in labor management relations and advises on state and federal employment-related issues. Understanding his clients' business objectives, he develops strategies to guide them through all facets of labor management relations, due diligence in connection with acquisitions and dispositions, and litigation in a cost-effective and operationally efficient manner.

ROSOW, Stuart L

Proskauer Rose LLP, New York
(+1) 212.969.3150

srosow@proskauer.com

Featured in Tax (New York)

Practice Areas: Stuart Rosow is a partner in Proskauer's Tax Department and a leader of the transactional tax team. He concentrates on the taxation of complex business and investment transactions. His practice includes representation of publicly traded and privately held corporations, financial institutions, operating international and domestic joint ventures, and investment partnerships, health care providers, charities and other tax-exempt entities and individuals. For corporations, Stuart has been involved in both taxable and tax-free mergers and acquisitions. His contributions to the projects include not only structuring the overall transaction to ensure the parties' desired tax results, but also planning for the operation of the business before and after the transaction to maximize the tax savings available.

For financial institutions, Stuart has participated in structuring and negotiating loans and equity investments in a wide variety of domestic and international businesses. Often organized as joint ventures, these transactions offer tax opportunities and present pitfalls involving issues related to the nature of the financing, the use of derivations and cross-border complications. In addition, he has advised clients on real estate financing vehicles, including REITs and REMICs, and other structured finance products, including conduits and securitizations. Stuart's work on joint ventures and partnerships has involved the structuring and negotiating of a wide range of transactions, including deals in the health care field involving both taxable and tax-exempt entities and business combinations between U.S. and foreign companies. He has also advised financial institutions and buyout funds on a variety of investments in partnerships, including operating businesses, as well as office buildings and other real estate. In addition, Stuart has represented large partnerships, including publicly traded entities, on a variety of income tax matters, including insuring retention of tax status as a partnership; structuring public offerings; and the tax aspects of mergers and acquisitions among partnership entities. Also actively involved in the health care field, Stuart has structured mergers, acquisitions and joint ventures for business corporations, including publicly traded hospital corporations, as well as tax-exempt entities. This work has led to further involvement with tax-exempt entities, both publicly supported entities and private foundations. A significant portion of the representation of these entities has involved representation before the Internal Revenue Service on tax audits and requests for private letter rulings and technical advice. Stuart also provides regular advice to corporations, a number of families and individuals. This advice consists of helping to structure private tax-advantaged investments; tax planning; and representation before the Internal Revenue Service and local tax authorities on tax examinations. A frequent lecturer at CLE programs, Stuart is also an adjunct faculty member of the Columbia Law School where he currently teaches Partnership Taxation.

ROSS, Jeffrey

Sidley Austin LLP, New York
+1 212 909 6465
jross@sidley.com

Featured in Banking & Finance (New York)

Practice Areas: JEFF ROSS is one of the leading leveraged finance lawyers of his generation, representing premier sponsors and global corporations in transformative transactions. He advises clients on complex acquisition and leveraged financings, with a particular emphasis on transactions involving private equity sponsors, strategic acquirers, and corporate borrowers. He regularly structures and negotiates financing arrangements across a range of financing products, including leveraged loans, high-yield debt issuances, and other

tailored financing solutions in connection with acquisitions and recapitalizations. Jeff's practice encompasses both bank and capital markets financings, and he is known for providing commercially driven, market-focused advice that helps clients execute sophisticated financings efficiently.

ROSSMAN, Andrew

Quinn Emanuel Urquhart & Sullivan, LLP, New York
(212) 849-7282

andrewrossman@quinnemanuel.com

Featured in Litigation (New York)

Practice Areas: Andrew J. Rossman is a managing partner of Quinn Emanuel's New York office and Chair of M&A Litigation. Andrew is a go-to lead trial lawyer for complex commercial litigation involving mergers and acquisitions, contests for control, securities and shareholder claims, corporate governance, derivatives, bankruptcy, energy, partnerships, real estate and international matters. Mr. Rossman has recovered well over \$6 billion in settlements and judgments for private equity firms and their portfolio companies, hedge funds, public companies, officers and directors, boards and creditors' committees in high-profile disputes in courts and arbitral tribunals across the country and abroad. Recently, Mr. Rossman represented Tesla in the "420" case, winning a complete defense verdict in a rare federal securities class action trial where plaintiffs claimed billions in damages. Mr. Rossman has been at the forefront of "busted deal" cases in Delaware Chancery Court, winning both of the two landmark cases that went to trial in the Covid era, AB Stable v. MAPS Hotels, where he represented the buyer, and Snow Phipps vs. KCAKE Acquisition, where he represented the seller. He successfully guided many other clients through Covid-related disputes, including obtaining a multi-hundred million dollar discount for buyer Advent International in Forescout Technologies. He also represented Elon Musk in connection with his acquisition of Twitter. Mr. Rossman has represented KKR in multiple matters including securities litigation arising out of the Sun Edison bankruptcy, Lehman Brothers International Europe in a derivatives dispute with Assured Guaranty, Standard Industries and certain affiliates in a litigation with Ashland over the sale of a multibillion dollar chemical company for which he recently won an appeal before the Delaware Supreme Court. Previously, Mr. Rossman served as lead counsel for the Lehman Brothers Creditors' Committee in multibillion lawsuits against JPMorgan, Citibank, and Credit Suisse, including a four month trial against Citibank culminating in a \$1.74 billion settlement; was trial counsel for Access Industries, defeating multibillion dollar fraudulent conveyance claims arising out of the LyondellBasell bankruptcy; was lead trial counsel for First Reserve, defeating multibillion dollar breach of fiduciary duty claims arising out of the Sabine bankruptcy; successfully represented Bloomberg in a licensing dispute with UBS; was lead counsel for

MHR Fund Management, defeating Carl Icahn in New York and Canada over his hostile takeover attempt of Lions Gate Entertainment; won the pivotal trial in the Refco bankruptcy as lead counsel for its largest creditor, VR Capital; was lead counsel for Chris Burch, successfully resolving a highly publicized dispute over the Tory Burch company; represented New York State Assembly Speaker Carl Heastie defending the constitutionality of a New York statute creating a commission on prosecutorial conduct; and argued and won a unanimous decision in the United States Supreme Court for the New York Democratic Party in a case challenging New York's judicial nomination process. In their 2024 rankings, Lawdragon listed Mr. Rossman as one of the 500 Leading Lawyers in America, and Benchmark Litigation listed Mr. Rossman as a Litigation Star and National Practice Area Star. According to Chambers, "Andrew is a consummate stand up trial advocate, with extraordinarily good financial expertise on top." Mr. Rossman was profiled by the American Lawyer for his victories in the AB Stable and Snow Phipps cases: "Meet the Quinn Emanuel Partner Who's Been on Either Side of Pair of Major COVID-Era Delaware Chancery Merger Decisions," The AmLaw Litigation Daily, May 4, 2021 ("No Matter if you're a buyer attempting to walk away from a deal or a seller trying to force a buyer to make good on an offer, it's a good idea to get Andrew Rossman of Quinn Emanuel Urquhart & Sullivan on your side.") He is a three time winner of "Litigator of the Week" by The AmLaw Litigation Daily: in February 2023 for the jury trial victory in In re Tesla Securities Litigation in the Northern District of California, in December 2020 for the Delaware Chancery Court trial victory in AB Stable v. MAPS; and in October 2017 for the \$1.74 billion Citigroup settlement with Lehman Brothers following a four month trial in the Southern District of New York Bankruptcy Court. In January 2018 he was part of the team awarded "Trial Group of the Year" by Law360.

ROUHANDEH, James

Davis Polk & Wardwell LLP, New York
212.450.4835

rouhandeh@davispolk.com

Featured in Litigation (New York)

Practice Areas: Jim is the head of Davis Polk's Litigation Department and a member of the firm's three-person Management Committee. He is a trusted adviser to leading corporations, boards and CEOs in multiple industries. Recently, Jim was lead trial counsel for three Fortune 50 companies, resulting in two outright victories and one successful resolution on the first day of trial. His work also includes significant pharmaceutical pricing matters, FTC litigation and First Amendment litigation.

RUBIN, Amy

Sidley Austin LLP, New York
amy.rubin@sidley.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: AMY RUBIN is the co-leader of the firm's global Employee

Benefits and Executive Compensation practice. She focuses her practice on executive compensation, employee benefits, and ERISA matters. She regularly advises private equity sponsors and their portfolio companies, publicly traded and privately held companies, as well as their boards of directors and compensation committees, on a wide range of employee benefits and executive compensation issues. Amy offers guidance on employee benefits and executive compensation in the context of private equity transactions, strategic mergers and acquisitions, recapitalizations, reorganizations, financing transactions, and ongoing company operations. Her experience includes the negotiation, design, and implementation of executive employment and separation arrangements, equity and cash incentive plans, deferred compensation plans, and other compensation and employee benefit plans.

RUDGAYZER, Steven

Fried, Frank, Harris, Shriver & Jacobson LLP, New York

Featured in Real Estate (New York)

Practice Areas: Steven Rudgayzer, co-head of our Corporate Real Estate Practice, advises our clients on all corporate real estate matters, including complex joint venture transactions, platform formations, entity-level investments, and acquisitions and dispositions of real estate assets. Clients also benefit from Steven's significant experience with preferred equity real estate financings and real estate restructurings.

RUPERT, Melanie

Paul Hastings LLP, New York
(212) 318-6846

melanierupert@paulhastings.com

Featured in Intellectual Property (New York)

Practice Areas: Melanie R. Rupert is a partner in the Life Sciences IP practice at Paul Hastings and is based in the firm's New York office. She has over two decades of experience in the life sciences space, including leading bet-the-company Hatch-Waxman cases on behalf of innovator drug companies, and has represented some of the world's leading life sciences companies in high-stakes patent challenges to blockbuster products. Clients praise her as "incredibly smart and strategic," and "phenomenal and a really tough opponent; her depth of knowledge and skill is second to none." (Chambers USA - Intellectual Property: Patent.) Her recent successes include a jury trial win for AbbVie/Allergan in Delaware federal court, where the Paul Hastings team established infringement of three Botox®-related patents and obtained \$56 million in damages based on a 27% reasonable royalty. This award was tied for the highest percentage ever awarded in a pharmaceutical patent case. She was also co-lead counsel for Eisai and Merck in achieving a complete victory in a multibillion-dollar Hatch-Waxman case in the District Court of New Jersey. There, her team successfully defended a patent covering Eisai's Lenvima® (lenvatinib) product, a blockbuster oncology drug used in combination with

Keytruda®. In addition, Melanie was co-lead counsel for Eisai in a post-grant review proceeding, where she successfully obtained a Rule 36 affirmation from the Federal Circuit of the PTAB's ruling that all claims of a third-party polymorph patent were unpatentable. She was also counsel to AbbVie/Allergan in Allergan v. MSN Laboratories, a decision that reshaped the doctrine of obviousness-type double patenting and safeguarded patents critical to Allergan's Viberzi® franchise. Beyond litigation, Melanie advises clients on other business-critical matters, including patent portfolio strategy, opposition proceeding strategies in countries around the world, and due diligence on intellectual property assets as part of corporate transactions, including mergers and acquisitions. In addition to her client work, Melanie holds significant leadership roles inside and outside of Paul Hastings. She has served as global co-chair of talent development at Paul Hastings for nearly a decade. In that position, she has played a key role in advancing the development of thousands of associates across the firm's 24 offices. In addition, she serves as one of four elected members of the firm's partner compensation committee. She also served as an adjunct professor at NYU School of Law for five years, where she taught a course on life sciences patent law each spring. In addition, she served as a member of the Board of Directors of the Little Babyface Foundation for over a decade, and she remains actively involved as pro bono counsel. Melanie is widely recognized by Chambers USA, Managing IP, Legal 500, and LMG Life Sciences for her strategic insight and trial skills, and has been named among the "Top 250 Women in IP." She received a B.S. in Biological Sciences with a concentration in Molecular & Cell Biology from Cornell University, where she was also a Howard Hughes Undergraduate Scholar, and a J.D. from New York University School of Law.

Personal: New York University School of Law, J.D. Cornell University, B.S. in Biological Sciences, Concentration in Molecular & Cell Biology

RUSKIN, Bradley I

Proskauer Rose LLP, New York
(212) 969-3465

bruskin@proskauer.com

Featured in Sports Law (USA - Nationwide), Litigation (New York)

See under Nationwide for profile.

RUSO, Salvatore J.

Fox Rothschild, New York
212.878.7965

srusso@foxrothschild.com

Featured in Healthcare (New York)

Practice Areas: Sal has nearly four decades of experience handling medical staff, patient care, behavioral health, bioethical, confidentiality, governance and labor management issues for medical centers and hospital networks. He provides guidance to boards, corporate officers and senior decision-makers on risk management, regulatory compliance, corporate leadership, employment and workforce policy, as well as various mal-

practice claims and litigation management. Sal's experience as general counsel for a major New York City medical center and hospital corporation allows him to provide nuanced counsel on labor relations and sensitive medical legal and mental health issues. He has overseen a number of major lawsuits, including class actions, and has spearheaded integral risk-management and corporate policy initiatives.

Career: Prior to joining Fox, Sal was the senior vice president, general counsel, secretary to the board of directors and a corporate officer at the NYC Health+Hospitals, which includes 11 acute care hospitals, four long-term care facilities six diagnostic treatment centers, a health maintenance organization, an accountable care organization and a certified home health agency. Sal has been an Adjunct Professor of Law at Brooklyn Law School since 2009. Prior to this, he held a position as Adjunct Assistant Professor at the New York University School of Continuing and Professional Studies (1994 – 2002).

Professional Memberships: American Bar Association: AIDS Coordinating Committee, Chair (1994 – 1997), Health Rights Committee, Individual Rights and Responsibilities Section, Co-Chair (1998 – 2002); Vice Chair (1997 – 1998) | New York State Bar Association: Health Law Section, Chair (2002 – 2003); Chair-elect (2000 – 2001); Second Vice Chair (2000 – 2001); Treasurer (1999 – 2000), Public Health Committee, Health Law Section, Chair (1996 – 1998), Special Committee on AIDS and the Law, Chair (1988 – 1992) | Board of Directors, LiveOnNY | Board of Directors, St. Athanasius Catholic Academy | Board of Directors, Xaverian High School | Past Board Member, Congress of Italian-Americans Organization (CIAO) | Board of Directors, MetroPlusHealth Trio

RYAN, Antony L
Cravath, Swaine & Moore LLP, New York
+1 (212) 474 – 1296
aryan@cravath.com

Featured in Litigation (New York)

Practice Areas: Antony L. Ryan handles a wide variety of litigation matters, focusing on securities litigation, accountants' liability, M&A litigation and antitrust law. Known for his "creativity and mastery of the law," he frequently leads challenging and business-critical litigation in federal and state courts around the country. Praised by his clients as "analytically exceptional," "extremely intellectual" and "a great leader," Mr. Ryan is regularly recognized by leading industry publications. (Chambers USA) He has been named Benchmark Litigation's "Securities Litigator of the Year," selected by Lawdragon as a nationwide "Legend" and recognized to The Legal 500 Hall of Fame for his work in securities litigation.

Career: Harvard Law School (J.D., 1995; magna cum laude); Yale University (B.A., 1992; Phi Beta Kappa; summa cum laude).

Personal: For more information: <https://www.cravath.com/people/antony%2Dl%2Dryan.html>

SADTLER CONWAY, Shanti
Kirkland & Ellis, Chicago

Featured in Intellectual Property (New York)

Practice Areas: Shanti Sadtler Conway is a nationally ranked intellectual property litigator, who has been recognized as a "Rising Star," "Legal Lion," "Sports, Gamine & Entertainment Trailblazer," and "Litigator of the Week," among other accolades. Shanti's practice focuses on copyright, trademark, false advertising, right of publicity, AI and technology, and related licensing and contract issues. She litigates cases across the country, from trial through appeals, including federal district and appellate courts, the International Trade Commission, and the Trademark Trial and Appeal Board. Shanti has litigated some of the largest trademark disputes in the country, including cross-border litigations. Her cases have been featured in national news publications such as The Wall Street Journal, New York Times and New York Post. Shanti has achieved major victories for her clients at all stages of litigation, including preliminary injunctions, motions to dismiss, summary judgment, trial, and appeals.

Personal: Columbia Law School, J.D., Harlan Fiske Stone Scholar Boston University, B.A., English, magna cum laude; B.S., Journalism, summa cum laude

SAFFOS, Stelios
Latham & Watkins LLP, New York
212 – 906 – 4520
stelios.saffos@lw.com

Featured in Private Credit (USA – Nationwide), Banking & Finance (New York), Capital Markets (USA – Nationwide)
See under Nationwide for profile.

SAHNI, Anjan
WilmerHale, New York
212 – 937 – 7418
anjan.sahni@wilmerhale.com

Featured in Litigation (New York)

Practice Areas: Anjan Sahni serves as the firm's managing partner. Mr. Sahni represents companies, boards, and senior executives in federal and state government investigations, litigation, and crisis-related matters. He returned to WilmerHale in 2015, after having been a federal prosecutor for over a decade at the United States Attorney's Office for the Southern District of New York, where he served in various senior roles. Since 2005, Mr. Sahni has been lead counsel in a dozen federal criminal trials, including in a recent high-profile criminal antitrust trial, in which he obtained an acquittal. Mr. Sahni advises companies, boards, and senior executives in high-stakes government and internal investigations, litigation, and crisis response. He represents clients in matters involving the DOJ, SEC, CFTC, Congressional Committees, and State Attorneys General. His recent representations have involved the areas of securities and commodities fraud, antitrust, international sanctions, export controls, data privacy, tax law, laws governing the use of classified

information, the BSA, the FCPA, and federal and state civil rights laws. Mr. Sahni also advises institutions on culture-related reviews related to race and inclusion issues. He maintains an active pro bono practice on behalf of indigent criminal defendants and the Sikh Coalition, a national civil rights organization.

Career: Mr. Sahni served as an Assistant US Attorney in the Southern District of New York from 2005 to 2015. As a prosecutor, Mr. Sahni served as Chief of the Securities and Commodities Fraud Task Force, in which role he supervised investigations and prosecutions involving insider trading, accounting fraud, market manipulation, commodities fraud, and violations of the Bank Secrecy Act (BSA) and Foreign Corrupt Practices Act (FCPA). Mr. Sahni also served as the Co-Chief of the Terrorism and International Narcotics Unit, where he oversaw investigations and prosecutions involving domestic and international terrorism, arms trafficking, counterintelligence, piracy, money laundering, violations of export controls and economic sanctions laws, and global narcotics trafficking. After graduating at the top of his class at Emory University, Mr. Sahni attended Yale Law School. Following law school, he clerked for the Honorable Pierre N. Leval of the United States Court of Appeals for the Second Circuit, after which he joined WilmerHale as a litigation associate.

Professional Memberships: Bar Admissions: New York

Publications: The Manipulation Standard and a Setback for CFTC – Law360

SALERNO, Matthew P
Cleary Gottlieb Steen & Hamilton LLP, New York
+1 – 212 – 225 – 2742
msalerno@cgsh.com

Featured in Private Equity (New York)

Practice Areas: Matt Salerno is Co-Leader of Cleary Gottlieb's Americas Private Equity Transactions Group. He represents clients in complex domestic and cross border mergers, acquisitions, dispositions, investments, joint ventures, carveouts, and other corporate transactions. He represents clients across a broad range of industries, with particular expertise in the healthcare, consumer, and business services sectors.

Career: Matt joined Cleary Gottlieb in 2001 and became a partner in 2010. He received his J.D. from Fordham University School of Law in 2001 and his B.A. from Cornell University in 1998. He is a member of the New York Bar.

Professional Memberships: Member, New York Bar.

SALINAS, Whitney W
Simpson Thacher & Bartlett LLP, New York

Featured in Real Estate (New York)

Practice Areas: Whitney Salinas is a Partner in the Firm's Real Estate Department. She regularly represents private equity firms and companies on a broad range of commercial real estate financing transactions (including CMBS and other securitized products, balance sheet financings, construction financings/develop-

ment facilities, NAV facilities and other bespoke financing solutions) across a variety of asset classes, such as data centers, industrial, hospitality, office, studio, life-science, retail, self-storage and manufactured homes, among others.

Career: Joined Firm, 2009; Partner, 2019.

Personal: B.A., Northwestern University (2006); J.D., cum laude, Georgetown University Law Center (2009).

SALVATORE, Paul
Proskauer Rose LLP, New York
212 – 969 – 3022
psalvatore@proskauer.com

Featured in Labor & Employment (New York), Labor Relations (New York)

Practice Areas: Paul Salvatore provides strategic labor and employment law advice to companies, boards of directors/trustees, senior executives and general counsel in such areas as labor-management relations, litigation, alternative dispute resolution, international labor and employment issues, and corporate transactions. He negotiates major collective bargaining agreements in several industries, including real estate and construction. Paul represents the NYC real estate industry's multi-employer organization, the Realty Advisory Board on Labor Relations (RAB), and its principal trade organization, the Real Estate Board of New York (REBNY). In 2023, he helped the RAB reach a new collective bargaining agreement with SEIU Local 32BJ, covering 20,000 commercial building employees, enabling the industry to adapt its labor practices to tenants' post-COVID utilization of office space, including that caused by remote/hybrid work. Paul has long represented construction employers and developers. He negotiates Project Labor Agreements (PLA's), such as for Related (enabling the construction of Hudson Yards), and presently for Gateway Development Corporation (GDC) in building the New York-New Jersey train tunnels, the largest infrastructure project in America. City & State magazine has named him one of the most powerful lawyers in New York for his work in this sector. Paul also tries arbitrations and litigations, and argues appeals, arising from labor-management relationships. He argued and won before the U.S. Supreme Court 14 Penn Plaza LLC v. Pyett. In a 5 – 4 decision of importance to employers, the Court held that a collective bargaining agreement explicitly requiring unionized employees to arbitrate employment discrimination claims is enforceable, modifying 35 years of labor law. Unions and employers now negotiate "Pyett clauses" in collective bargaining. He has argued and won federal circuit court cases reversing the National Labor Relations Board's findings against employers, including in the D.C. and Fifth Circuits. Paul represents universities and colleges in their labor and employment relations, including in the currently active areas of unionization and collective bargaining with graduate students, post-docs, undergraduates, athletes and adjunct faculty. Among other schools he has worked with are Yale,

Duke, Chicago, Washington University in St. Louis and Caltech. Paul pioneered innovative non-NLRB graduate student union election agreements at Cornell, Brown and Syracuse Universities. An honors graduate of Cornell's School of Industrial and Labor Relations (ILR) and the Cornell Law School, Paul served eight years on Cornell's Board of Trustees, including on its Executive Committee. He subsequently was elected Trustee Emeritus and Presidential Councilor. He presently serves as a Trustee Member of the Board of Fellows of Weill Cornell Medicine, as well as on the Law School and ILR Deans' Advisory Councils. In 2002, ILR awarded him the Judge William B. Groat prize, the school's highest honor. At Proskauer, Paul was elected to its Executive Committee and served as co-chair of its global Labor & Employment Law Department. An active speaker and writer on labor and employment law issues, Paul's publications include "One Dozen Years of Pyett: A Win for Unionized Workplace Dispute Resolution" in the American Bar Association Labor & Employment Law Journal ("ABA Journal"), Volume 36, Number 2 at 257, and "The PLA Alternative in an Increasingly Open Shop New York City Construction Market: The REBNY-BCTC Statement of Principles," Volume 37 ABA Journal, Number 3 at 415. He is an Adjunct Professor at Cornell Law School, teaching a course in collective bargaining.

SAMET BUCHWALD, Lara
Davis Polk & Wardwell LLP, New York
Featured in Litigation (New York)

Practice Areas: Lara is a member of Davis Polk's Civil Litigation practice. She has deep experience in commercial disputes, class actions, bankruptcy litigation, tax litigation, shareholder derivative litigation, mass torts and real estate disputes. She has significant trial experience and regularly argues before state and federal trial courts, bankruptcy courts and appellate courts across the country. Clients also turn to her for advice on a wide range of civil litigation, arbitration and other advisory matters.

SARETSKY, Michael
Kirkland & Ellis LLP, Washington, DC
(212) 341-7647
michael.saretsky@kirkland.com
Featured in Environment (New York)

Practice Areas: Michael Saretsky is a partner in Kirkland's Global Environmental Practice Group, based in the Firm's New York and Bay Area offices. Michael's practice focuses on all aspects of environmental matters in business transactions, from public and private M&A and investments, to real estate and debt transactions, capital markets, infrastructure development, environmental insurance and restructuring matters. Michael is go-to environmental counsel for both sponsor and strategic clients, whom Michael helps identify, manage and minimize environmental liabilities and risks in the transactional and operating contexts. Michael is also profoundly interested in emerging environmental issues and leverages regulatory and

business insight to advise clients on future environmental considerations that may impact their bottom line.

SASSON, Gabe
Paul Hastings LLP, New York
(212) 318-6475
gabesasson@paulhastings.com
Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Gabriel Sasson is a partner in Paul Hastings' Financial Restructuring practice and is based in the firm's New York office. Gabriel concentrates his practice on bankruptcy proceedings and out-of-court restructuring transactions. He has extensive experience representing ad hoc groups of bondholders, secured lenders and other creditors, DIP lenders, official committees of unsecured creditors, indenture trustees, equity holders and debtors in connection with in-court and out-of-court restructurings. In addition, Gabriel has experience in the representation of large insurance companies, as creditors, in Chapter 11 and Chapter 7 bankruptcy proceedings.

Personal: J.D., Fordham University School of Law B.A., University of Pennsylvania

SAWYER, Melissa
Sullivan & Cromwell LLP, New York
212.558.4243
sawyerms@sullcrom.com
Featured in Corporate/M&A (New York)

Practice Areas: General Practice, Artificial Intelligence, Consumer & Retail, Corporate Governance, Cybersecurity, Environmental, Social and Governance (ESG), Healthcare & Life Sciences, Infrastructure, Latin America M&A and Joint Ventures, M&A Financial Advisory and Valuation, Media & Telecommunications, Mergers & Acquisitions, Privacy, Private Equity, Technology

Career: Melissa Sawyer is Co-Head of Sullivan & Cromwell's global Mergers & Acquisitions Group, Co-Head of the Firm's Corporate Governance Practice and a member of the Firm's Management Committee. In addition to advising clients on public and private M&A transactions, joint ventures and strategic alliances, she also regularly advises clients on corporate governance, activism and takeover defense matters. Melissa's experience spans multiple industries, including consumer and retail, TMT, industrials and life sciences. Melissa has been repeatedly recognized as a leading M&A adviser. She is a three-time winner of The American Lawyer's "Dealmaker of the Year," was recognized as one of America's Top 200 Lawyers by Forbes and was named a Client Service All-Star by BTI. She was also named to The Deal's "Women in M&A: The Powerhouse 20" for shaping the industry with her novel approach to transactions, and to Forbes' "America's Top Lawyers". She has also been recognized as a Law360 MVP in Mergers & Acquisitions and Food & Beverage, one of Crain's "Leading Women Lawyers in New York City," "Dealmaker of the Week" by The American Lawyer and one of Lawdragon's "500 Leading Dealmakers in America" for

her work in corporate governance, M&A and activism defense. Recently she has advised American Equity Investment Life Holding Company, AT&T, Baxter International, Benefitfocus, Boeing, Cornerstone Building Brands, Diageo, Kering, Masimo, Neiman Marcus Group, Seagen, Subway, Tiffany & Co. and UnitedHealth. Melissa serves on the boards of several organizations, regularly participates in numerous legal panels and writes for leading legal publications.

Professional Memberships: Melissa is currently a member of the American Law Institute, a member of the Council on Foreign Relations and a Fellow of the American Bar Foundation.

Personal: University of Virginia Law School (J.D. 2000); Washington and Lee University (B.A. 1997)

SCHACHTER, Michael
Willkie Farr & Gallagher LLP, New York
00-1-212-728-8102
mschachter@willkie.com
Featured in Litigation (USA - Nationwide), Litigation (New York)

Practice Areas: Mike Schachter is a nationally renowned trial lawyer and white collar defense attorney. Mike represents corporations and their executives in their most challenging cases and investigations, and handles a wide variety of civil litigation. He is a partner in Willkie's Litigation Department and Co-Chair of the Firm's White-Collar Defense Practice Group. Mike has an unparalleled record of victories over the Justice Department in some of the nation's most high-profile trials. In 2022, Mike secured an acquittal on all counts for Tom Barrack, the founder of private equity firm Colony Capital and chair of President Trump's inaugural committee, in a highly publicized trial alleging illegal foreign lobbying, obstruction of justice and other charges. Before that, he had won a major victory over the Justice Department in 2019, obtaining an acquittal on all counts for shipbuilding executive Jean Boustani over an alleged \$2 billion securities fraud and kickback scheme involving Mozambique state-backed loans. A year earlier, Mike had been named White Collar Crime & Government Investigations Lawyer of the Year in 2018 by Chambers USA, and in 2017 was named "Litigator of the Week" by The American Lawyer for winning a landmark victory dismissing all charges in the first U.S. LIBOR manipulation case before the Second Circuit Court of Appeals.

Personal: DePaul University, J.D., 1993; Indiana University, B.S., 1990 See: <http://www.willkie.com/professionals/s/schachter%2Dmichael%2Ds>

SCHAIBLE, Damian S
Davis Polk & Wardwell LLP, New York
(212) 450-4580
damian.schaible@davispolk.com
Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Damian is co-head of Davis Polk's Restructuring practice and a leading restructuring lawyer and thought leader. He has extensive experience representing creditors, ad hoc groups,

debtors, asset purchasers and other strategic parties in prepackaged and traditional bankruptcies, out-of-court workouts, financings, litigation, section 363 sales and liability management transactions. An Eagle Scout, Damian serves on the boards of Boy Scouts of America's Greater New York Councils, the Lighthouse International Film Festival and A House on Beekman.

SCHARTZ, Brian
Simpson Thacher & Bartlett LLP, New York
Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Brian Schartz is a Partner in Simpson Thacher's Capital Structure Solutions Practice. Brian's diverse practice focuses on guiding public and private companies, sponsors and distressed investors in complex liability management exercises, distressed acquisitions and sophisticated chapter 11 and out-of-court restructurings. His extensive experience provides deep insight into crafting and implementing financing strategies, creditor negotiations and restructuring solutions, in addition to advising boards of directors and senior management of companies regarding fiduciary duties and corporate governance. Brian has advised a number of public and private companies regarding complex liability management, restructuring and other financing transactions in recent years, including Better Health Group, Sunnova Energy International Inc., Global Clean Energy Holdings, Inc. and Vertex Energy, Inc. Brian has also advised a number of private equity sponsors, lenders and other capital providers in similar transactions including Fortress Investment Group, Cerberus Capital Management and GLAS Trust Company LLC.

Career: Practicing since 2008; joined Simpson Thacher as a partner in 2026. **Personal:** New York University School of Law, 2007 J.D., Article Editor, N.Y.U. Annual Survey of American Law, Cornell University, 2004 B.A., summa cum laude, Phi Beta Kappa

SCHECHESTER, Jonathan A
Kirkland & Ellis LLP, New York
+1 212-446-6472
jonathan.schechter@kirkland.com
Featured in Real Estate (New York)

Practice Areas: Jonathan Schechter advises both U.S. and non-U.S. clients with respect to a wide range of domestic and international real estate-related transactions. Mr. Schechter has extensive experience representing private equity investors in connection with the formation of joint ventures and acquisitions, dispositions, mergers, financings and development of real estate and real estate-related assets.

Personal: The George Washington University Law School, J.D. with High Honors; City University of New York, Brooklyn College, B.A., summa cum laude.

SCHER, Daniel

Mayer Brown LLP, New York
+1 212 506 2766
dscher@mayerbrown.com

Featured in Insurance (New York)

Practice Areas: Daniel Scher is a partner in the Banking & Finance practice. Daniel represents issuers and underwriters in connection with complex insurance-linked securities offerings, such as catastrophe bonds and reinsurance side-cars. His clients include insurance and reinsurance companies, state and federal entities and corporate sponsors. He has additional experience in securitizations and other structured finance transactions and has represented clients in asset-backed security offerings involving various assets.

SCHIELE, Eric

Paul Hastings LLP, New York

Featured in Corporate/M&A (New York)

Practice Areas: Eric Schiele is co-chair of Paul Hastings' Mergers & Acquisitions practice and is based in the firm's New York office. He focuses on M&A and public company board and special committee advisory work. He has advised on approximately \$1.5 trillion in announced deals. His over 25 years of experience representing leading multinational corporations, boards of directors and special committees on a wide range of corporate matters, including mergers and acquisitions, spin-offs and split-offs, joint ventures, strategic partnerships, activism defense and takeover defense, spans diverse industries such as food and beverage, healthcare and life sciences, industrials, media/sports, real estate and hospitality, technology and telecom, retail and insurance. Corporate clients that Eric has represented include AbbVie, Amcor, Anheuser-Busch InBev, Bristol-Myers Squibb, Carlisle Companies, Constellation Brands, Disney, DreamWorks Animation, Fox Corporation, GlaxoSmithKline, H.J. Heinz, Honeywell, IBM, Johnson & Johnson, Kellanova, McDonald's, Northrop Grumman, Norwegian Cruise Line Holdings, Taubman Centers, The Washington Post Company, Time Warner, Toll Brothers, Wynn Resorts, Xerox, Yahoo! and Zale Corporation. He also has extensive experience in hedge fund activism defense, including against Carl Icahn, Elliott Management, Greenlight Capital, Relational, Starboard Value and Triun.

Personal: University of Texas School of Law, J.D. (Highest Honors, Associate Editor, The Texas Law Review) Ohio Wesleyan University, B.A. (summa cum laude)

SCHMIDT JR, John G.

Phillips Lytle LLP, Buffalo
(716) 847-7095

jschmidt@phillipslytle.com

Featured in Litigation (New York: Upstate)

Practice Areas: A seasoned litigator, John has earned a reputation as a formidable advocate who realistically evaluates his client's case, needs and goals. John is the co-leader of Phillips Lytle's Business Litigation Practice Team. He has extensive experience in complex business disputes and commercial litigation,

including class actions, shareholder and partner disputes, breach of fiduciary duty claims, contract disputes, business torts and fraud matters. John represents a variety of companies and individuals—from large corporations to closely-held businesses, professional firms, not-for-profits and individuals. He serves clients in a variety of industries and professions, including health care, energy, legal, technology, finance, education, manufacturing, municipalities, charities and religious groups. John also practices in technology litigation, computer forensics, white collar and government investigations defense, and antitrust. He has extensive litigation experience in state and federal courts, both trial and appellate. John has been appointed by several courts in complex corporate and personal disputes requiring receiverships and fraud investigations. He also serves on the boards of several civic and charitable organizations.

Career: Joined firm in 1996 and has been a Partner since 2002. Judicial Clerkship: Hon. John T. Elfvin; U.S. District Court, Western District of New York, 1994–96. Fellow, Pacific Legal Foundation, 1993–94.

Professional Memberships: American Bar Association, Litigation Section, Infrastructure and Regulated Industries Section; American Gas Association; Bar Association of Erie County, Federal Practice Committee; Federalist Society for Law and Public Policy, Founding Member, WNY Lawyers Chapter; Litigation Counsel of America, Trial Law Institute, Member, Diversity Law Institute, Member, Barrister, Order of Veritas, Advocate, Order of Certus; NYSBA, Antitrust Law Section, Trial Lawyers Section; Republican National Lawyers Association; St. Thomas More Guild, Inc.; Western New York Trial Lawyers Association; State Bar of California.

SCHNABEL, David H

Davis Polk & Wardwell LLP, New York
(212) 450-4000

david.schnabel@davispolk.com

Featured in Tax (New York)

Practice Areas: David is the head of Davis Polk's Tax practice. He advises clients on a full range of transactions, including mergers and acquisitions, spinoffs, financings, PIPEs, joint ventures and inversions. Clients also look to David for guidance on tax issues, strategy and the impact of potential tax-law changes. He is a Fellow of the American College of Tax Counsel and a former chair of the Tax Section of the New York State Bar Association.

SCHROCK, Ray

Latham & Watkins LLP, New York
(212) 906.1285

ray.schrock@lw.com

Featured in Bankruptcy/Restructuring (USA – Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Ray C. Schrock, Global Chair of the Restructuring Practice, represents clients in complex liability management transactions and sophisticated international and US restructuring matters. Widely recognized as one of the

world's leading restructuring lawyers, ranked Band 1 by Chambers & Partners globally and in the United States, Ray advises top public companies, financial institutions, private equity funds, portfolio companies, and creditors on restructuring matters across multiple sectors. Ray has led some of the world's most novel and complex liability management transactions and complex restructurings, including those involving Sears, J.Crew, Serta Simmons Bedding, AMC Entertainment, Steward Health Systems, PG&E, Air Methods, Southeastern Grocers, Tidewater, DiTech, A&P Supermarkets, Ally Bank/ResCap, and many others. Before joining Latham, Ray was a global management committee member and restructuring department co-chair at another global law firm.

SCHWARTZ, Adriana

Seward & Kissel LLP, New York
212-756-2346

Adriana.Schwartz@srz.com

Featured in Corporate/M&A (New York)

Practice Areas: Investment Management, Capital Markets and Corporate Securities.

Career: Adriana Schwartz is a partner in Seward & Kissel's Investment Management Group and in the Firm's Capital Markets and Corporate Securities Practice. Adriana advises on complex securities law compliance and transactional issues, SEC regulatory and compliance and reporting obligations and shareholder activism. Adriana counsels clients on a broad range of issues, including in the regulatory areas of Sections 13 and 16, Rule 144, insider trading, Regulation SHO order marking and Regulation M/Rule 105. She also represents clients in private investments in public and private companies, including private investments in public equity (PIPEs), registered direct offerings, convertible 144A offerings, special-purpose acquisition companies (SPACs) and Regulation S offerings.

Professional Memberships: Adriana is a member of the Securities Regulation Committee of the New York City Bar Association.

Personal: She received her J.D. from Brooklyn Law School, where she was a member of the Brooklyn Journal of International Law, and her undergraduate degree from the University of Rochester.

SCHWARTZ, Belinda

Herrick, Feinstein LLP, New York
bschwartz@herrick.com

Featured in Real Estate (New York)

Practice Areas: Belinda Schwartz was named Herrick's Executive Chair in March 2023 and has been a member of the firm's Executive Committee since 2017. With female leaders accounting for approximately 10 percent of Am Law 200 chairs and managing partners, Belinda has become one of the few women in the nation currently leading a major law firm. Additionally, she has led Herrick's Real Estate Department since 2014 and is a 30+ year veteran of New York City's commercial real estate market. She is a leader and mentor for 65+ attorneys and urban planners (23 of which are

women) and one of the only women in the country to lead a major commercial real estate practice. One of the industry's most creative real estate dealmakers, Belinda's clients value her ability to find common ground in negotiations and achieve a desirable outcome as swiftly as possible. Her clients include prominent developers, owners, funds, investors and family-owned real estate businesses, whom she advises in complex debt and equity transactions including real estate restructurings and workouts; fund formation; property acquisitions and sales; joint ventures; development deals; construction matters; ground leases and commercial leases. Belinda frequently advises clients in single asset and portfolio transactions involving residential, hospitality, office and retail properties across the U.S. She has also advised on several of New York City's largest development projects, including Brooklyn Bridge Park's Empire Stores complex, Downtown Brooklyn's 1.8 million square-foot City Point project, and one of the largest land swaps in Manhattan history, a deal which won REBNY's coveted Most Ingenious Deal of the Year Award. Recently, Belinda has been leading her clients through the impact of COVID-19 on their real estate transactions, development projects, workouts and restructurings, loans and leases as a critical addition to her clients' business team. In 2023, Belinda was elected a Fellow of the American College of Real Estate Lawyers (ACREL) which recognizes national preeminence in the practice of real estate law. Belinda has consistently been ranked one of New York City's leading real estate lawyers by Chambers USA, Legal 500, Best Lawyers in America, Crain's New York Business, National Law Journal, New York Business Journal, GlobeSt., City & State, AMNY/Politics NY, Real Estate Weekly, Bisnow, Best Lawyers, Super Lawyers and Real Estate Forum. Family-Owned Real Estate Businesses Belinda serves as outside general counsel to many family-owned real estate businesses with portfolios valued in excess of \$1 billion. In this role, she helps manage a full range of transactional and operational matters, as well as succession, tax and estate planning concerns. Belinda also uses her keen understanding of interpersonal dynamics to resolve conflict, and when necessary, negotiate business divorces. International Investors Belinda has significant experience representing foreign investors from China, Israel, Turkey and South America, who are looking to invest in commercial real estate in the U.S., either as principals, mezzanine investors or preferred equity providers. Navigating cultural differences and different business practices, Belinda helps to demystify the intricacies of the market for foreign investors.

Professional Memberships: – American College of Real Estate Lawyers (ACREL), Fellow – Law360 New York Editorial Advisory Board, Member (2023 & 2024) – Legal Outreach, Advisory Board – Real Women of Real Estate, Founder – Professional Real Estate

Forum (PREF), Board Member – Real Estate Board of New York (REBNY), Member – TAGLaw®, Member American Bar Association, Member

Publications: <https://www.herrick.com/belinda-g-schwartz/publications/>
Personal: <https://www.herrick.com/belinda-g-schwartz/> <https://www.linkedin.com/in/belindaschwartznyc/>

SCHWARTZ, Nicholas

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York
1 212 839 6769

Featured in Banking & Finance (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2Dcounsel/nicholas%2Dm%2Dschwartz>

SCHWED, Mark

Kirkland & Ellis LLP, New York
+1 212 446 5937
mark.schwed@kirkland.com

Featured in Tax (New York)

Practice Areas: Mark Schwed focuses his practice on transactional matters. He regularly represents private equity and real estate sponsors and their portfolio companies on their domestic and international acquisitions, investments, divestitures, joint ventures, financings, restructurings and other M&A matters. Mark also has significant experience structuring and negotiating complex real estate transactions.

Personal: New York University School of Law, LL.M., Taxation, 2005; Benjamin N. Cardozo School of Law, J.D., 2005; Ramapo College of New Jersey, B.A., 2002.

SCHWEITZER, Lisa M

Cleary Gottlieb Steen & Hamilton LLP, New York
(212) 225-2629
lschweitzer@cgsgh.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Lisa advises clients in some of the most high-profile bankruptcy matters. She has extensive experience advising corporate debtors, individual creditors, committees, and strategic investors in both U.S. Chapter 11 proceedings and restructurings in other jurisdictions in the Americas, as well as Europe and Asia. She also leads companies in multimillion and billion dollar buy and sell side distressed M&A transactions, and litigates multibillion dollar case-dispositive disputes in high-stakes bankruptcy proceedings. Additionally, Lisa is well-regarded in the restructuring community, serving on the Board of Directors for the International Insolvency Institute as well as the American College of Bankruptcy.

Career: Lisa joined the firm in 1996, became a partner in 2006, and became senior counsel in 2025. New York University School of Law (1996); University of Pennsylvania (1991).

Professional Memberships:

Member, Attorney Liaison Group, U.S. Bankruptcy Court for the Southern District of New York and Office of the United States Trustee for Region 2 Fellow, American College of Bankruptcy Director,

Mobilization for Justice (formerly MFY Legal Services, Inc.) Member, New York and New Jersey Bars

SCHWITZER, Eric

Paul Hastings LLP, New York
1-212-318-6431
eric.schwitzer@paulhastings.com

Featured in Real Estate (New York)

Practice Areas: Eric Schwitzer is the co-chair of the Fund Finance practice at Paul Hastings and is based in the firm's New York office. His practice primarily focuses on fund finance and real estate finance. Eric represents major financial institutions, together with private credit and private equity funds in connection with complex domestic and cross-border transactions, including subscription line credit facilities, NAV financings, hybrid facilities, mortgage and mezzanine loans and preferred equity financings.

Personal: Maurice A. Deane School of Law at Hofstra University, J.D. Boston University, B.A.

SCHWOLSKY, John

Willkie Farr & Gallagher LLP, New York
212 728 8232
jschwolsky@willkie.com

Featured in Insurance (USA - Nationwide), Insurance (New York)

Practice Areas: Partner in the Corporate & Financial Services Department and Co-Chair of the Insurance Transactional and Regulatory Practice Group. Has extensive experience in insurance mergers and acquisitions. Regularly represents issuers and underwriters in connection with securities offerings by insurance companies in the United States and overseas. Also, advises insurers on insurance-linked securities transactions, including catastrophe bonds, mortality bonds and swaps, redundant reserve financing and other risk-linked securities.

Personal: JD, Cornell University; BA (magna cum laude), Yale University. See: <http://www.willkie.com/professionals/schwolsky%2Djohn%2Dm>

SCOTT, Jeffrey

Sullivan & Cromwell LLP, New York
+1 212 558 3082
scottj@sullcrom.com

Featured in Litigation (New York)

Practice Areas: Securities, antitrust, and corporate governance litigation, criminal defense and regulatory investigations, trial and appellate

Career: Jeff Scott is a partner in S&C's Litigation Group and Co-Head of the Firm's Securities Litigation Group. Jeff has secured significant successes for clients in a wide range of areas, including securities, antitrust, and commercial civil litigation and regulatory and criminal investigations, as well as in other bet-the-company actions during the past twenty-five years. Barclays, Goldman Sachs, Rocket Companies, Banco Popular, Alient, Commonwealth Bank of Australia, Diebold Nixdorf and other corporations and financial institutions have turned to Jeff for their most pressing representations. Jeff has successfully defended Barclays on numerous occasions, including in a trial of a hedge fund's alleged \$1 billion plus contract claim, which involved a derivatives transaction

that was terminated during the height of the financial crisis. As a generalist, Jeff has also represented corporations and financial institutions in a number of prominent SEC and DOJ investigations and regulatory enforcement proceedings involving allegations of securities fraud and money laundering and antitrust, CFTC, OFAC and Bank Secrecy Act violations. Jeff has obtained a number of non-public declinations in regulatory and criminal investigations. Jeff served as a law clerk to the Honorable Clarence Newcomer, United States District Court, Eastern District of Pennsylvania (1996 - 1998). As a generalist, Jeff has also represented corporations and financial institutions in a number of prominent SEC and DOJ investigations and regulatory enforcement proceedings involving allegations of securities fraud and money laundering and antitrust, CFTC, OFAC and Bank Secrecy Act violations. Jeff has obtained a number of non-public declinations in regulatory and criminal investigations. Jeff served as a law clerk to the Honorable Clarence Newcomer, United States District Court, Eastern District of Pennsylvania (1996 - 1998). **Personal:** Brooklyn Law School (J.D., 1996); Providence College (B.A., 1993)

SCOVILLE, Matthew

Huntton Andrews Kurth LLP, New York
mscoville@HunttonAK.com

Featured in Real Estate (New York)

Practice Areas: Matthew is widely known for closing major deals, leading complex transactions and helping clients build real estate portfolios in New York City and across the United States. A powerful negotiator who understands the legal and business issues on both sides of a transaction, Matt is respected by his clients, opposing counsel and other parties alike for his result-driven approach. His ability to find creative solutions and shepherd complex transactions to a successful conclusion is evidenced by his impressive client list. As a partner in Huntton's capital finance and real estate practice, Matt cuts a wide swath across the real estate industry by advising owners, developers, managers, equity investors and lenders, among them REITs, private equity funds and family offices, on a variety of transactions throughout the capital stack. These include construction and real estate financings, acquisitions and dispositions (for fee estates, ground leases as well as entity interests), complex joint venture vehicles, real estate developments, preferred equity investments, mezzanine loan originations, loan-on-loan financings, secondary market purchases, non-traditional subordinate debt products, and loan workouts and restructurings. Well-connected in the real estate world, Matt always looks for opportunities for his clients by introducing them to potential partners and new deals.

SEALE, Daniel

Latham & Watkins LLP, New York
+1 212 906 1341
daniel.seale@lw.com

Featured in Private Credit (USA - Nationwide), Banking & Finance (New York)

See under Nationwide for profile.

SEGALL, Margaret T.

Cravath, Swaine & Moore LLP, New York
212-474-1231
msegall@cravath.com

Featured in Antitrust (New York)

Practice Areas: Maggie Segall is a member of Cravath's Antitrust Practice. Her practice focuses on transactional matters, antitrust regulatory approval, and government investigations, including civil conduct investigations brought by both federal and state antitrust authorities, as well as general antitrust counseling and critical antitrust litigation. Named "Dealmaker of the Year" by Global Competition Review (GCR) in 2025, Ms. Segall is described as "truly one of the finest antitrust attorneys" and "proficient in securing clearances for high-value mergers, as well as advising clients on government investigations." (The Legal 500 US) Her clients cover diverse industries, including aerospace and aviation, pharmaceuticals, life sciences, consumer products, media, manufacturing and technology.

Career: Harvard Law School (J.D., 2008; cum laude); Harvard College (A.B., 2003; magna cum laude).

Personal: For more information: <https://www.cravath.com/people/margaret%2Dt%2Dsegall.html>

SEIDMAN, Steven

Willkie Farr & Gallagher LLP, New York
212 728 8763
sseidman@willkie.com

Featured in Corporate/M&A (New York)

Practice Areas: Steven A. Seidman is Co-Chair of the Corporate & Financial Services Department and a member of the firm's Executive Committee. Steve's practice focuses on mergers and acquisitions, corporate governance and private equity investments. Steve has been recognized by Crain's New York Business as a "Notable M&A Dealmaker" of 2025 and by The American Lawyer as one of its "Dealmakers of the Year" in both 2024 and 2015. His experience includes representing Atlas Holdings in its take-private acquisition of Office Depot; Metropolis Technologies in its approximately \$1.5 billion take-private acquisition of SP Plus Corporation; Alleghany Corporation in its \$11.6 billion acquisition by Berkshire Hathaway; The Special Committee of the Board of AmTrust Financial Services, Inc. in a sale to Stone Point Capital and AmTrust management; Goldman Sachs as financial advisor to Elme Communities in its sale; Solomon Partners as financial advisor to the Special Committee of Sirius XM in connection with its split-off by Liberty Media; BofA Securities and Morgan Stanley & Co. as financial advisors to Kansas City Southern in KCS's \$31 billion combination with Canadian Pacific Railway; Stone Point Capital in the formation of an independent Managing General Agency with AIG; Atlas Holdings in its acquisitions of LSC Communications and International Wire Group Holdings; Capital Senior Living in its recapitalization and successful proxy

contest; Allied World in its \$4.9 billion sale to Fairfax Financial; and Men's Wearhouse in its unsolicited "Pac-Man" acquisition of Jos. A. Bank.

Personal: JD, University of Virginia Law School, 1990. BA, Yale University, 1987. Clerked for V.C. Jack B. Jacobs of the Delaware Court of Chancery. See: <http://www.willkie.com/professionals/s/seidman%2Dsteven%2Da>

SERAJEDDINI, Steven

Kirkland & Ellis LLP, New York
(212) 446-5984

steven.serajeddini@kirkland.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Steven Serajeddini is a partner in the Restructuring Group in Kirkland's New York office. Steven advises companies, ad hoc committees, private equity firms and other investors on capital structure, liquidity, and other strategic solutions for public and private companies, including liability management transactions, exchange transactions, refinancings, amend and extend transactions, mergers and acquisitions, out-of-court restructurings, and chapter 11 court proceedings. Steven also advises boards of directors and senior management on fiduciary duties and corporate governance. Steven has led some of the largest and most complex liability management transactions and restructurings of all time. Steven has extensive experience in a broad range of industries, including real estate, energy, infrastructure, retail, telecommunications, healthcare, manufacturing, hospitality, financial services, publishing, media, pharmaceutical, and agriculture.

Personal: University of Michigan Law School, J.D., cum laude, Article Editor, Michigan Law Review; University of Michigan, M.A., Applied Economics, Major in Finance; University of Waterloo, B.A.S., Computer Engineering.

SERINO, JR, Joseph

Latham & Watkins LLP, New York
212-906-1717

joseph.serino@lw.com

Featured in Litigation (New York)

Practice Areas: Joseph Serino, Jr. is a fellow of the American College of Trial Lawyers, with more than 50 bench and jury trials, administrative law trials, and arbitrations tried to verdict or final award. He has a diverse litigation practice, including securities, antitrust, complex commercial, bankruptcy, and arbitration matters on behalf of both plaintiffs and defendants. Joseph has litigated on behalf of numerous companies, including broker-dealers, investment banks, private equity sponsors, venture capital concerns, and hedge funds, as well as chapter 11 debtors and creditors, in a wide array of matters in courts and tribunals throughout the US and abroad.

SESHENS, Dana M

Davis Polk & Wardwell LLP, New York
212-450-4855

dana.seshens@davispolk.com

Featured in Litigation (New York)

Practice Areas: Dana is co-head of Davis Polk's Civil Litigation group. Her practice focuses on complex commercial

litigation and securities class actions, with considerable experience representing clients in trials and arbitrations. She also works on bankruptcy litigation and IP litigation matters. Dana represents various corporate clients and financial institutions, and she has extensive experience across a wide range of civil litigation and advisory matters.

SHAH, Pritesh P

Davis Polk & Wardwell LLP, New York
212.450.4147

pritesh.shah@davispolk.com

Featured in Technology (New York)

Practice Areas: Pri is co-head of Davis Polk's IP & Commercial Transactions practice. He advises on complex carve-outs and spinoffs, as well as on IP, data privacy and technology aspects of transactions including commercial and licensing agreements, acquisitions, JVs, financings, IPOs, restructurings and strategic collaborations. He has extensive experience on tech and commercial driven carve-outs and spinoffs, including advising on bespoke commercial and service agreements, such as IT stand-up and transaction arrangements; software, algorithm and mobile apps; data monetization; brand and franchise licensing; programming rights; manufacturing, supply and distribution; e-commerce and IT outsourcing; and MVNO and IoT connectivity. Pri also advises clients on IP, data privacy and commercial issues related to AI and machine learning, the metaverse, NFTs, and blockchain and crypto related platforms. Pri is one of Davis Polk's two hiring partners and serves on the boards of iCivics and Volunteer Lawyers for the Arts.

SHEA, Patrick W

Paul Hastings LLP, New York
212-318-6405

patrickshea@paulhastings.com

Featured in Labor & Employment (New York)

Practice Areas: Patrick Shea is an Employment Law partner based in the firm's New York office. He represents companies in a wide range of employment-related litigation, including matters involving employee benefits, employment discrimination, wage and hour claims and wrongful discharge. His clients include major companies in the financial services, information technology, manufacturing, defense and high-tech industries. He has established a track record of successfully representing companies in high-stakes jury trials, including securing defense verdicts in multiparty cases and class actions.

Personal: Yale Law School, J.D. (member of the Board of Editors of the Yale Law Journal) University of Scranton, B.A.

SHEEHAN, William

Simpson Thacher & Bartlett LLP, New York

+1-212-455-3355

wsheehan@stblaw.com

Featured in Banking & Finance (New York)

Practice Areas: Corporate Partner William Sheehan regularly represents financial institutions and companies in connection with syndicated leveraged finance, direct lending, and other credit

transactions. His practice covers a wide range of bank finance—including acquisition-related credit facilities, bridge financings, private credit transactions, general corporate and investment grade transactions, asset-based loans, restructurings, debtor-in-possession financings and liability management. He has handled transactions for JPMorgan, Antares, Bank of America, Barclays, Citibank, Goldman Sachs, Royal Bank of Canada and UBS/Credit Suisse; he has also represented Cigna, Community Health Systems, Hovnanian, Scripps and Teleflex, as well as other lenders and companies.

Career: Joined Firm 1996.

Professional Memberships: Member of the New York City Bar Association and the American Bar Association.

Personal: Columbia Law School (J.D., Harlan Fiske Stone Scholar, 1996), Brown University (A.B., 1993).

SHENKER, Joseph C

Sullivan & Cromwell LLP, New York
212-558-3768

SHENKERJ@sullcrom.com

Featured in Sports Law (USA - Nationwide), Real Estate (New York)

Practice Areas: Mergers & Acquisitions; Corporate Governance; Capital Markets; Tax; Sports & Entertainment; Private Equity; Financial Services; Real Estate; Restructuring; Family Business Transition; Family Office and Business Advisory; REITs; and Investment Management.

Career: Mr. Shenker joined S&C in 1980, became a partner in 1986, led the Firm's global real estate practice for over 20 years, served as a member of the Firm's Management Committee for 28 years, and was named Vice Chairman of the Firm in 2006, Chairman in 2010 and Senior Chair in 2022. The Financial Times stated that Mr. Shenker is "one of the rare lawyers who can turn his hand to many legal disciplines." This highlights Mr. Shenker's practice which includes negotiated M&A (public and private); domestic and cross-border joint ventures; private equity investors and family investment offices in the Americas, Europe and Asia; securities offerings; private and public financings; commercial real estate; professional sports-related transactions; and tax and estate planning. A personal adviser to dozens of the world's most active and influential business leaders and families, he has counseled clients on significant transactional matters across a number of practice areas and industry sectors.

Personal: Columbia Law School (JD, 1980); City University of New York (BS Accounting, 1977).

SHER, Barry G

Paul Hastings LLP, New York
1(212) 318-6085

barrysher@paulhastings.com

Featured in Litigation (New York)

Practice Areas: Barry Sher is a partner in the Litigation Department of Paul Hastings. He served for more than a decade as chair of the department. He is recognized in Band 1 of Chambers USA for Commercial Litigation; by Euromon-

ey's Benchmark; by America's Leading Litigation Firms and Attorneys; and as one of the Lawdragon 500 Leading Lawyers in America. He has earned the highest possible Martindale-Hubbell Peer Review Rating, was named by The American Lawyer as its Litigator of the Week and is a recipient of the Burton Award for Legal Achievement, awarded each year for excellence in legal writing. Clients refer to Barry as "a true partner and a superstar" who "makes [you] feel as if [you are] his only client." A "relentless litigator," Barry is admitted to the bar in New York. He is admitted to practice before the United States Courts of Appeals for the Second, Third and Sixth Circuits, and the United States District Courts for the Southern and Eastern Districts of New York and the Western District of Michigan.

Personal: University of Chicago Law School, J.D. (with honors), (member of the Law Review) Wharton School University of Pennsylvania, B.S., (with honors)

SHERWIN, Peter JW

Proskauer Rose LLP, New York

212-969-3261

psherwin@proskauer.com

Featured in International Arbitration (USA - Nationwide), Real Estate (New York)

Practice Areas: Peter Sherwin is a partner in Proskauer's Litigation Department, head of the International Arbitration Group, and head of the Commercial Real Estate Litigation Group. Peter counsels clients in complex cross-border disputes, often involving a joint venture, a licensing or distribution relationship, or an acquisition, most of which are resolved in international arbitration and the rest in federal and state courts in the United States. He has significant experience in the real estate, lodging, pharmaceutical and sports industries and, when necessary, regularly takes cases through evidentiary hearings. Peter also regularly serves as an arbitrator in proceedings before the International Chamber of Commerce (ICC) and the International Centre for Dispute Resolution (ICDR). He is the U.S. member of the ICC International Court of Arbitration and the Chair of the ICC U.S.A. Arbitration Committee.

SHOSS, Cynthia R

Eversheds Sutherland (US) LLP, New York

+1 212.389.5012

cynthiashoss@eversheds-sutherland.com

Featured in Insurance (USA - Nationwide), Insurance (New York)

Practice Areas: Cynthia is one of the country's leading advisers on insurance regulatory matters, focusing on transformative transactions such as mergers and acquisitions, demutualizations, mutual holding company conversions and other restructurings that involve senior executives and Boards of Directors. She also advises clients on corporate governance, legislation, examinations and enforcement matters, compliance, investments, receiverships and insolvencies, artificial intelligence, and other issues. For more than 40

years, Cynthia has counseled insurance clients in the US and internationally, including issuers and reinsurers of life insurance and retirement products, and property/casualty insurance and reinsurance companies. She has worked with all levels of Fortune 500 companies, investment bankers, actuaries, strategic and financial investors, brokers, trade associations, state Commissioners of Insurance, Attorneys General, and other law firms. Her insurance clients have included public companies, mutuals, mutual holding companies, fraternal, reciprocals, and the Lloyd's market. She has authored books and articles and presented at conferences and industry meetings from London to New York to Tokyo on insurance industry issues. Cynthia has served as Co-Chair of the Eversheds Sutherland Global Board and Co-Head of its Global Insurance Group. Cynthia was the second lawyer in private practice in the 100-year history of the Association of Life Insurance Counsel to receive its prestigious Buist M. Anderson Distinguished Service Award for service to the life insurance bar and industry. In 2018, she was inducted into the Tulane Law School Hall of Fame.

SHPEEN, Adam

Davis Polk & Wardwell LLP, New York
212-450-4169
adam.shpeen@davispolk.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Adam is a member of Davis Polk's Restructuring practice. He has led representations on many of the largest corporate restructurings and bankruptcies of the past decade. He represents debtors, creditors and other strategic parties in bankruptcies, out-of-court workouts, liability management transactions, debt exchanges, direct lending transactions, DIP and exit financings, litigation, cross-border insolvencies and section 363 sales. Adam is a member of the Bankruptcy Strategist editorial board and the NYC Bar's bankruptcy committee. He is a leader of the UJA NextGen Restructuring group, a director of the JCRC of New York, and a trustee of the Brooklyn Public Library.

SHUE, Brian

Duane Morris LLP, New York
212-471-4719
Bashue@duanemorris.com

Featured in Construction (New York)

Practice Areas: Brian A. Shue serves as a team lead of the firm's Construction and Engineering industry group. He practices in the area of construction law. Clients rely on Mr. Shue for not only his strong legal advice, but also for the practical real-world advice he provides, having worked directly in the construction industry. Mr. Shue drafts and negotiates construction agreements, architect and engineer agreements, trade contracts/subcontracts and license agreements on behalf of developers, contractors and design professionals. As a complement to his transactional practice, Mr. Shue also assists clients in disputes arising from public and private construction projects and has prepared pleadings and

motions and coordinated pretrial discovery in complex litigations. He advises on the resolution of construction disputes through litigation, arbitration and mediation. Mr. Shue's experience in this regard extends to construction defect claims, delay and disruption claims, change order and extra work claims, warranty claims, property damage, insurance and surety bonding issues, mechanic's liens, default/termination and other related matters. Representative projects include: stadiums, courthouses, infrastructure/transportation facilities, hospitals, institutional buildings, schools, manufacturing facilities, hotels and high-rise commercial and residential buildings.

Career: Duane Morris LLP: Partner, 2020-present, Associate, 2013-2019; Peckar & Abramson: Associate, 2011-2013; Turner Construction Company: Purchasing Manager—Interiors/Special Projects Division, 2010-2011, Project Manager—Interiors Division, 2009-2010, Project Superintendent—Interiors Division, 2007-2009, Estimating Engineer—Interiors Division, 2006-2007.

Professional Memberships: Florida Bar Association; Miami-Dade County Bar Association; Princeton Alumni Real Estate Network.

Personal: Florida International University College of Law, J.D., 2010; Princeton University, Bachelor of Architecture, 2006.

SHUSTER, Michael S

Holwell Shuster & Goldberg LLP, New York
646-837-5153
mshuster@hsgllp.com

Featured in Litigation (New York)

Practice Areas: Mike Shuster is widely recognized as a leading trial lawyer in New York and around the country. Mike has been ranked in the upper echelon of litigators for many years by Chambers USA, Benchmark Litigation and Legal 500, among others. Clients report that Mike "is an incredible lawyer and is amazing in the courtroom," has the required "style and charisma for a courtroom litigator," is "just an outstanding, very experienced" courtroom lawyer, has "great judgment," is "strategically oriented," "even-keeled," and "fantastic with clients." Chambers has reported that Mike is the "quintessential lead trial lawyer." Benchmark Litigation has hailed Mike as a "Top Trial Lawyer," placing him in its Hall of Fame together with other notable, highly active first chair lawyers in the United States. The National Law Journal has recognized Mike as a "Litigation Trailblazer." Mike tries cases in state and federal courts throughout the country, represents clients in arbitrations in domestic and international fora and regularly handles high stakes appeals. He currently serves as national lead trial counsel for: Visa in federal antitrust litigation in the Eastern District of New York; a prominent private equity fund in a highly-contested, closely watched fraud case and corporate governance dispute against another private equity fund; a high-net-worth individual in a partnership dispute with a high profile venture capital

fund; a prominent investment firm and its affiliated businesses in a trademark dispute with another prominent investment firm; bank trustees on claims relating to mortgage-backed securities; and a wide range of additional clients in high stakes commercial disputes. In addition to his own docket of clients, Mike is routinely referred work by the largest US-based firms as well as firms based abroad, successfully represented a preeminent law firm against claims brought by Carl Icahn, and has been asked to represent other firms in similar litigation.

Career: Mike began his career at White & Case in 1986, becoming a partner in 1995, Head of the Firm's Commercial Litigation Group in 1999 and Global Head of the Firm's Disputes Practice in 2002. He also served at various times as Administrative Partner of White & Case, Global Head of Pro Bono, and as Global Executive Partner for Recruiting. In 2012, Mike co-founded the litigation boutique Holwell Shuster & Goldberg, where in addition to maintaining an intense daily practice on behalf of clients, he is an active member of the firm's Management Committee.

SHUSTERMAN, Victoria

Kirkland & Ellis LLP, New York
212.351.5386
victoria.shusterman@kirkland.com

Featured in Real Estate (New York)

Practice Areas: Victoria Shusterman is a real estate partner in the New York office of Kirkland & Ellis LLP. Victoria focuses her practice on commercial real estate finance. Her work includes representing credit funds, private equity, domestic and foreign commercial banks and insurance companies in commercial real estate financing transactions, including mortgage and mezzanine financings, preferred equity investments, permanent and bridge loan originations, construction loans, loan participations, syndications including loan sales and other co-lender arrangements; workouts and restructurings. She has experience representing clients in financing transactions across a variety of asset types, including industrial, mixed-use, hotel, multi-family, retail and office properties throughout the United States.

Personal: Washington University in St. Louis School of Law, J.D., 1998; Northwestern University, B.A., 1995

SIDHU, Vikram

Mayer Brown LLP, New York
1 212 506 2322
vsidhu@mayerbrown.com

Featured in Insurance (New York)

Practice Areas: Insurance and reinsurance companies rely on Vikram Sidhu for counsel on corporate and regulatory insurance matters. He regularly works on sales and acquisitions of insurance and reinsurance companies and portfolios of insurance business, including legacy/runoff transactions. He has worked on a wide range of transactions involving both US and non-US acquirers and sellers in a number of different lines of insurance (property and casualty, life and health, mortgage insurance and others). Clients turn to Vikram for advice on insurance

businesses and products such as cyber, new climate risks, parametrics and trade credit. Vikram also regularly advises insurtech clients on the establishment and growth of their businesses as well as large tech companies on insurance products and businesses. Vikram is a transactional and regulatory specialist with an impressive client base that includes insurance carriers and global corporations. He regularly advises on M&A, joint ventures and reorganizations. In addition, Vikram advises clients on the full range of insurance regulatory issues under US states' insurance laws and regulations, such as insurance holding company regulations, surplus lines and other non-admitted insurance, change in control and redemptions, innovation (including artificial intelligence), development of new insurance products, insurance captives, insurer insolvency and run-off of existing liabilities, and insurance producer licensing and regulatory compliance.

SIEGAL, John

BakerHostetler LLP, New York
212.589.4245
jsiegel@bakerlaw.com

Featured in Litigation (New York)

Practice Areas: John Siegal is an accomplished trial and appellate lawyer in federal and state courts in New York and across the nation. He advises, litigates and arbitrates primarily for financial services, media and real estate industry clients in private business disputes and matters involving public agencies and controversies. John has a 30-year track record of successful results for clients in the areas of fiduciary duties, business divorces, partnership disputes, contracts, financial fraud, trade secrets and noncompetes, government investigations and government contracts, Article 78 proceedings, real estate development and property management disputes, defamation, privacy and reporter's privilege, false advertising, civil rights, class actions and other constitutional and business disputes.

Professional Memberships: World IP Review for Global Trade Secrets --Recommended (2025) BRIC: Board Member (2025) Center for an Urban Future: Board of Directors (2025) Fund for Modern Courts: Trustee (2015 to 2017) Council of Urban Professionals: Board Member (2013 to 2015)

SIGMON, Patrick E

Davis Polk & Wardwell LLP, New York
Featured in Tax (New York)

Practice Areas: Patrick is a member of Davis Polk's Tax practice. He represents publicly traded and privately held companies and private funds with respect to U.S. federal income taxation in domestic and international contexts. His practice spans domestic and cross-border mergers, acquisitions and dispositions; restructurings and reorganizations; spinoffs and splitoffs; and the formation and operation of joint ventures, private equity funds, hedge funds and REITs. He also works in the areas of bankruptcy, corporate finance, securities offerings,

and cryptocurrencies and other digital assets.

SILBER, Gary

Paul Hastings LLP, New York
+1.212.318.6021
garysilber@paulhastings.com

Featured in Tax (New York)

Practice Areas: Gary Silber is a partner in the Tax practice at Paul Hastings and is based in the firm's New York office. He represents clients in a wide range of tax matters in relation to corporate transactions, partnerships and joint ventures. His practice focuses on U.S. and global tax matters related to bankruptcies, taxable and tax-free mergers and acquisitions, capital market offerings and financings. The nature of his work has allowed him to become adept not only in handling a large variety of transactional and tax matters but also in handling those matters across a range of industries. Past clients include utilities, pharmaceutical companies, sports franchises, real estate developers, financial services providers and private equity groups.

Personal: New York University School of Law, LL.M. Columbia Law School, J.D. Touro College, B.A.

SIMKIN, Alexander

Ropes & Gray LLP, New York
+1 (212) 506-1746
Alexander.Simkin@ropesgray.com

Featured in Litigation (New York)

Practice Areas: Alexander Simkin is a highly experienced commercial litigator who focuses on finding practical solutions to corporate clients' most complicated litigation problems. With more than 15 years of trial experience on behalf of both plaintiffs and defendants, Alex helps some of the world's most sophisticated financial institutions and other corporate clients successfully navigate complex issues, from pre-litigation advisory services through trial and appeal. He devotes a significant part of his practice to representing financial institutions involved in private equity, banking, insurance and other financial services in federal and state courts across the country. Many of Alex's cases concern contracts, allegations of fraud/deceit, class actions, alleged violations of the federal securities laws, allegations of fiduciary duty breaches, or other business torts. Relying on his robust litigation experience, Alex also spends time advising corporate clients on advertising and marketing claims that give rise to ESG-related and other consumer protection concerns. Clients have described Alex as an advocate with a unique ability to digest complicated problems and provide practical advice. Judges and juries also appreciate his thoughtful and straight-forward approach. Alex has represented financial institutions including AIG, AmTrust, Angelo Gordon, Apax, Arrowstreet, Bain, Berkshire Hathaway, Blackstone, Goldman Sachs, New Mountain, Park Hill Group, Sands Capital, Sequoia, State Street, Travelers and UBS, as well as private equity portfolio companies, individual directors and officers, and other

corporate or institutional clients such as Canada Goose, Charter Communications, Dillard's Directors, Georgetown Company, Immunomedics' Directors, Lehman Brothers' Officers, Northwell Health, Pfizer, and the Police Benevolent Association of the City of New York. Alex is also actively involved with pro bono legal services. He has represented a victim of sexual assault in a SDNY jury trial, the plaintiffs in a New York federal class action challenging the constitutionality of New York City's property seizures under its Third Party Transfer program, the plaintiffs in a California federal class action seeking accommodations at a privately operated detention center that was the site of a significant COVID-19 outbreak, a community garden in a land dispute, as well as clients in housing and family courts.

SIMMONS, Joshua

Kirkland & Ellis LLP, New York
212-446-4989
joshua.simmons@kirkland.com

Featured in Intellectual Property (USA - Nationwide), Intellectual Property (New York), Media & Entertainment: Litigation (New York)

Practice Areas: Joshua Simmons is a nationally recognized appellate and trial court litigator, who has been lauded in prior Chambers guides as an "exceptional," "forceful," and "creative" "brainiac." Due to his "deep knowledge of intellectual property law" and "particularly sophisticated software practice," he has achieved wins resulting in over \$1.6 billion in combined plaintiff-side verdicts, preliminary and permanent injunctions, and complete dismissals in defense-side cases before and at trial. With "notable expertise" with "entertainment and technology sector clients," he has been recognized for his eye-catching media litigations — which involve film, news, publishing, social media, sports, television, theatre and video games — and for his technology practice — including artificial intelligence, computer software and services, circuitry and semiconductors, immersive technology, Internet-based systems, pharmaceuticals and medical devices, and telecommunications. He is sought after for complex cases and those of first impression, as well as strategic counseling, portfolio management, and policy advice. In prior years, clients have described Josh as a "real expert" who "is completely on top of cases at all times," "is an insightful and able communicator," and "has a 360 degree view of the entire litigation" with case theories "thought out in so many angles." They called him "impeccable," "diligent and responsive," and "very, very available." Clients also noted that he is "credibly smart, super informed, and creative in his approach," with "deep" and "encyclopedic knowledge," "amazing writing skills," and "excellent work quality." They found him "very practical," "insightful," and "pragmatic" with "business-savvy advice" that "always keeps the client's goals in mind" and makes them "feel confident." And they wrote that he is "wonderful," "excellent," "even and

steady," and a "terrific team player" who is "positive," "productive," and a "pleasure" and "delightful to work with."

SIMON, Keith A

Latham & Watkins LLP, Chicago
212.906.1372
keith.simon@lw.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Keith Simon guides debtors, secured lenders, and new money investors through their most intricate and highest-stakes restructurings and special situations, including bankruptcy proceedings and out-of-court workouts. Drawing on his extensive experience across the full range of insolvency matters, Keith helps leading companies, private equity firms, and financial institutions navigate the myriad legal and business challenges that arise in a restructuring. A pragmatic and collected dealmaker, Keith anticipates and resolves potential obstacles to achieve clients' objectives. Keith has a broad range of restructuring experience across a number of industries including energy, retail, airlines, healthcare, manufacturing, and real estate. Keith's vast and varied practice spans domestic and multi-jurisdictional and cross-border representations, with a particular focus on debtor-side restructurings, both in-court and out-of-court. He also represents creditors in bankruptcy cases, comprehensive restructuring transactions, and Article 9 foreclosures. Additionally, Keith regularly advises sellers and buyers on distressed acquisitions. Keith provides pro bono counsel to various nonprofit organizations, including in connection with contracts and other corporate law issues.

SIMON, Marc

Fox Rothschild, New York
msimon@foxrothschild.com

Featured in Media & Entertainment: Advisory (New York)

Practice Areas: Marc is Co-Chair of the firm's Entertainment & Sports Law Department and a veteran entertainment attorney with a broad range of experience in film, television and digital media. His clients include film and television companies, financiers, producers, talent, influencers, directors, writers and other content creators, as well as businesses in the digital, gaming and new media industries. Among them are Oscar®-winning director Sharmeen Obaid-Chinoy; Higher Ground Productions; Oscar®-winning actor Joe Pesci; Alec Baldwin's El Dorado Pictures; Swedish film production company B-Reel; Australian filmmaker Jennifer Peedom; Oscar®-nominated filmmaker Debra Granick; Austin Kolodney, Chet Collins, Billy Langdon and Tyler Falbo of the digital comedy brand Friday Beers; Josh Sapan's Sapan Studio; Rainbow Media; and Bloomberg Media. Marc's noteworthy projects include: Representation of Sharmeen Obaid-Chinoy in connection with her deals to direct Lucasfilm **Career:** Marc's practice is bolstered by his personal involvement in the entertainment industry. He is

an award-winning filmmaker who has produced the feature documentary "After Innocence" (2005), directed and produced "Nursery University" (2009) and "Unraveled" (2012), and executive produced "The Eagle Huntress." Marc developed, wrote and produced "After Innocence," which won the Special Jury Prize at the 2005 Sundance Film Festival and was short-listed for Best Documentary Feature at the 78th Academy Awards. The feature-length film tells the stories of wrongly convicted men who spent decades in prison before the Innocence Project took up their cases and DNA tests proved their innocence. At once heartbreaking and uplifting, it chronicles their efforts to rejoin society. During law school, Marc was a member of the Cardozo Arts and Entertainment Law Journal. A frequent lecturer, Marc has spoken before the New York City and County Bar Associations, University of Pennsylvania Law School, Tufts University, Lafayette University, William and Mary School of Law, New York University and Kean University, among many others.

SIMONETTI, Marc

State Tax Law LLC, New York
marc.simonetti@statetax.law

Featured in Tax (New York)

Practice Areas: Marc Simonetti advises and represents business clients on matters across the United States in all areas of state and local taxation, including income, franchise, sales & use tax, and gross receipts tax. He represents clients in tax controversy matters, advises clients on uncertain tax positions, counsels clients on tax planning engagements, and works with clients on tax policy matters. Marc zealously represents his clients in controversy matters from audit through litigation—defending their tax positions and working to achieve practical solutions to controversy matters. He represents clients in matters ranging from audit defense to appellate litigation. Marc leads the team through every aspect of litigation: discovery, depositions, motion practice, trial and appeal. Marc is a skilled appellate advocate who has argued before state appellate courts around the country. Marc advises his clients on strategic business transactions, including acquisitions, dispositions, and mergers as well as business restructuring transactions. He skillfully advises his clients on how to navigate the state and local tax traps for the unwary in business transactions while working to achieve a tax efficient business structure.

SINGER, Guy

Winston Taylor LLP, New York

Featured in FCPA (USA - Nationwide), Litigation (District of Columbia), Litigation (New York)

See under Nationwide for profile.

SINGER, Randi

Sidley Austin LLP, New York
randi.singer@sidley.com

Featured in Advertising (USA - Nationwide), Intellectual Property (New York), Media & Entertainment: Litigation (New York)

Practice Areas: RANDI SINGER focuses her practice on copyright, Lanham Act false advertising and trademark matters, litigating for and advising clients across numerous industries. Her advertising cases have spanned a very broad spectrum of products and services including prescription drugs and biologics, molecular diagnostic assays, over-the-counter drugs, razors, toothpaste, paint, pet food, chocolate, cosmetics, financial services, cell phone cases, luxury goods and consumer electronics. Randi has represented and counseled clients on a wide variety of copyright and trademark matters, encompassing classic ownership and fair use issues for works including comic books, academic works, reality television, music and photographs, as well as artificial intelligence, keyword advertising, online advertising and regulation, Section 230 issues, web scraping, and the intersection of privacy and intellectual property. She represented eBay in *Tiffany v. eBay*, the landmark case in secondary trademark liability, and is regularly called upon by major internet platforms for help navigating a complex array of secondary liability concerns. Randi is frequently engaged to speak on panels and in discussions concerning copyright, advertising, and other intellectual property issues for organizations, such as the International Trademark Association (INTA), The Copyright Society, the National Advertising Division, the Practising Law Institute, the American Conference Institute, and the New York State Bar Association Intellectual Property Law Section.

SKAISTIS, Rachel

Cravath, Swaine & Moore LLP, New York
212-474-1934
rskaisis@cravath.com

Featured in Litigation (New York)

Practice Areas: Rachel G. Skaistis focuses her practice on advising boards of directors and management in connection with government and internal investigations, shareholder demands, derivative actions and accounting restatements. Ms. Skaistis represents clients in matters involving the Foreign Corrupt Practices Act (FCPA), the False Claims Act, insider trading, accounting and securities fraud and governance issues. She also handles a wide variety of general litigation, arbitration and appellate matters, including in the areas of employment, securities, bankruptcy and general commercial disputes.

Career: Cornell Law School (J.D., 1997; cum laude); Yale College (B.A., 1992).

Personal: For more information: <https://www.cravath.com/people/rachel%2Dg%2Dskaistis.html>

SKLAR, Craig

Seward & Kissel LLP, New York
+1 212 574 1386
sklar@sewkis.com

Featured in Corporate/M&A (New York)

Practice Areas: Asset and Wealth Management, Business Transactions Group (M&A/PE/VC), Corporate Group, Corporate Finance, Family Office, Private Equity, Cross-Border Transactions, In-

vestment Management and Broker-Dealer Transactions, Maritime Transactions, Mergers & Acquisitions and Joint Ventures, Private Equity Transactions, Secondary Transactions, Seed Transactions, Sell-Side Transactions, Venture Capital Transactions, Financial Institution Risk Management.

Career: Craig A. Sklar is a partner and the Co-Head of Seward & Kissel's Corporate M&A Practice and Co-Lead of the Wealth Management Team. Craig joined the firm in 1998 after practicing corporate and commercial litigation for three years. He also served on Seward & Kissel's Management Committee for 11 years. Craig represents public and private companies, private investment funds, investment management firms, financial institutions, business owners and managers in connection with a variety of business transactions, financings and general corporate matters. Representative transactions include mergers and acquisitions, private equity, debt and venture capital transactions, joint ventures, strategic alliances, and seed capital arrangements. His general corporate work includes the formation and organization of various business entities, including corporations, partnerships and limited liability companies, drafting letters of intent, confidentiality agreements, shareholder agreements, employment and consulting agreements, non-compete agreements and various other forms of commercial arrangements. In addition, Craig acts as an editor for *IM Deals®* (a blog covering investment management industry transactions).

Professional Memberships: Craig is admitted to practice law in New York and Connecticut and is a member of the American Bar Association, the New York State Bar Association, the Association of the Bar of the City of New York and the Connecticut Bar Association.

Personal: Craig received a B.S. degree, cum laude, from New York University's Stern School of Business in 1992, and a J.D. degree, cum laude, from Fordham University School of Law in 1995 where he was inducted into the Order of the Coif (top 10%) and was a member of the *Urban Law Journal*.

SLANSKY, Aliza

Davis Polk & Wardwell LLP, New York
Featured in Tax (New York)

Practice Areas: Aliza is a member of Davis Polk's Tax practice. Aliza provides tax advice to clients on a broad range of transactions, including derivatives and structured finance, mergers and acquisitions, initial public offerings and other capital markets transactions, joint ventures, and other major transactions.

SLIFKIN, Daniel

Cravath, Swaine & Moore LLP, New York
212.474.1438
dslifkin@cravath.com

Featured in Litigation (New York)

Practice Areas: Over the course of 34 years at Cravath, Daniel Slifkin has tried numerous cases in courts nationwide, as well as in domestic and international arbitrations. He is a fellow of the Ameri-

can College of Trial Lawyers. "A real trial powerhouse" (Benchmark Litigation), Mr. Slifkin is among the few litigators to have taken a securities fraud class action through jury verdict. In addition to securities and derivative matters, he has substantial experience in antitrust matters, bankruptcy proceedings and general commercial litigation. Mr. Slifkin also represents clients in regulatory investigations by the Department of Justice (DOJ), Securities and Exchange Commission (SEC) and European Union. In particular, he has considerable knowledge of the financial services industry, having represented numerous of the world's leading financial institutions in a wide range of matters.

Career: Harvard Law School (J.D., 1991; Sears Prize; magna cum laude); Oxford University (B.C.L., 1988; First Class Honors); Oxford University (B.A., 1987; First Class Honors).

Personal: For more information: <https://www.cravath.com/people/daniel%2Dslifkin.html>

SMITH, H. Oliver

Davis Polk & Wardwell LLP, New York
001 212 450 4636
oliver.smith@davispolk.com

Featured in Corporate/M&A (New York)

Practice Areas: Oliver is head of Davis Polk's Mergers & Acquisitions practice and a member of the Private Equity team. His wide-ranging practice encompasses U.S. and cross-border mergers and acquisitions, joint ventures and restructuring transactions. Oliver regularly represents private equity firms and their portfolio companies in all aspects of their businesses.

SMITH, James P

Winston Taylor LLP, New York
1 212 294 4633
jpsmith@winston.com

Featured in Litigation (New York)

Practice Areas: James P. Smith III co-chairs Winston's securities litigation practice, leading what *The Legal 500 US* describes as a "fabulous, ... first rate" "cadre of lawyers in New York who continue to impress in the M&A litigation space—they are as good as anyone in the industry." He is ranked in the area of New York Litigation: Securities by *Chambers USA* in 2017 – 2019 and 2021 – 2023, where "impressed interviewees" praise him as "an exceptionally good trial lawyer and excellent strategic thinker." He is recommended by *The Legal 500 US* in the areas of Securities and M&A Litigation–Defense as a "great lawyer with excellent judgment" who is always in tune "with what will—and will not—impress a judge" and, according to one interviewee, "remains one of the most eloquent lawyers I have ever encountered." Jim is also a Benchmark Litigation US "National Practice Area Star" in Securities Litigation and is one of *Lawdragon's* 2022 "500 Leading Litigators in America." His practice areas comprise a broad range of complex commercial litigation, with a focus on M&A-related litigation and contests for corporate control, federal securities fraud class action defense, corporate

governance litigation and advice, the defense of shareholder derivative suits and shareholder derivative demand response, and state deceptive sales practices/consumer fraud class action defense. Jim is a first-chair trial lawyer and has tried numerous cases (including in the Delaware Court of Chancery) and argued notable appeals before various state and federal appellate courts. He has represented clients in a variety of industries, including: technology/e-commerce; commercial and investment banking; private equity; hedge funds; derivatives and securitization; insurance; energy; oil and gas; health care; biotech; semiconductors; and telecommunications.

SOBEL, Jason M.

Sills Cummis & Gross P.C., New York
212-500-1545
jason.sobel@sillscummis.com

Featured in Intellectual Property (New York)

Practice Areas: Jason M. Sobel is Chair of the Trademark, Trade Secrets, and Copyright Practice at Sills Cummis & Gross. He has broad, high-stakes intellectual property litigation and counseling experience spanning patent, trade secret, trademark, trade dress, copyright, and related technology and commercial disputes. Jason M. Sobel's practice encompasses a wide range of areas of intellectual property law, including litigation, transactions, prosecution, and other strategic matters. He provides intellectual property and litigation counsel to clients in numerous industries and technological disciplines, including software and internet companies; manufacturing of mechanical and electrical devices and materials; financial services; chemicals; food products and ingredients; medical devices; life sciences; semi-conductors; and consumer products. View Jason M. Sobel's full attorney profile: www.sillscummis.com/professionals/jason-m-sobel/

SOBOLEWSKI, John

Latham & Watkins LLP, New York
+1.212.906.1876
john.sobolewski@lw.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: John Sobolewski is the Global Chair of Latham's Liability Management Practice, and a member of the firm's Capital Strategies Committee. John represents asset managers and corporate borrowers in their most complex financing and liability management transactions. His experience spans the full range of leveraged finance, including liability management and special situations, out-of-court workouts and in-court workouts, hybrid and opportunistic capital, debt capital markets offerings and exchanges, and syndicated and private credit. He has led many of the largest and most complex liability management exercises seen in the market, and has received numerous recognitions for his work in the field. John writes frequently on financing and liability management matters, and his work has been published in *CFO* magazine, *Financier Worldwide* magazine, the *International*

Comparative Legal Guide, and the Harvard Law School Forum on Corporate Governance. He has advised clients across numerous industries, including technology, software, communications, media and entertainment, REITs, building products, healthcare, pharmaceuticals, retail, education, chemicals, transportation and logistics, and energy.

SOLOMON, Andrew P

Sullivan & Cromwell LLP, New York
+1 212 558 3783

solomona@sullcrom.com

Featured in Tax (New York)

Practice Areas: Tax; Tax Controversy; Financial Services; Bank Regulatory; Insurance; Investment Management; Intellectual Property & Technology Transactions; Mergers & Acquisitions; Private Equity; Restructuring & Special Situations; General Practice

Career: Andrew Solomon was elected as partner of Sullivan & Cromwell in 1992. Mr. Solomon served as the managing partner of the Firm's Tax Group for 17 years and became Of Counsel in 2015. He has had a broad-based practice, involving both tax planning and dispute resolution and coordinated the Firm's tax practice worldwide from offices in New York and London. Mr. Solomon has been active in structuring and restructuring acquisitions, divestitures (including spin-offs) and joint ventures, especially cross-border transactions. He was instrumental in advising many clients about tax issues arising in connection with the last (2008) financial crisis and their restructuring in response to the crisis. He has also assisted clients in obtaining rulings and other administrative relief from the Internal Revenue Service, and in connection with Internal Revenue Service audits and controversies (at the IRS Appeals Office and in court). Mr. Solomon has worked closely with, and is familiar with the particular cross-border tax issues affecting, global industrial companies, technology and other companies that license intellectual property, natural resource companies (including both mining and oil and gas companies) and private equity and hedge funds. He also has had extensive experience advising financial institutions, including insurance companies, as well as banks and securities and commodities dealers. He is highly regarded for the quality of his advice on the taxation of complex financial products and has helped many clients with the design and implementation of those products.

Professional Memberships: ABA; University of Miami School of Law, Graduate Tax Program, Member of the Faculty (adjunct); Executive Committee of the New York State Bar Association's Tax Section – Member-at-Large; Member, Planning Committee, University of Chicago Tax Conference;

Personal: Harvard Law School (J.D., 1984); Brown University (A.B., 1975).

SOTOMAYOR, Marisa

King & Spalding LLP, New York
MSotomayor@KSLAW.com

Featured in Private Credit (USA – Nationwide), Banking & Finance (New York)

See under Nationwide for profile.

SPIRO, Alex

Quinn Emanuel Urquhart & Sullivan, LLP, Miami
212–849–7000

alexspiro@quinnemanuel.com

Featured in Litigation (New York)

Practice Areas: Alex Spiro is a partner based in the firm's New York office, where he serves as Co-Chair of the Investigations, Government Enforcement & White Collar Defense Practice. Mr. Spiro is a graduate of Harvard Law School. As a Manhattan prosecutor, among other cases, Mr. Spiro helped indict and convict Rodney Alcala, the "Dating Game" serial killer, for two New York murders in the 1970s, and, convicted, at trial, serial murderer Travis Woods. He also worked with the Conviction Integrity Unit investigating potential wrongful convictions. Mr. Spiro has, as lead counsel, tried well over 50 cases to verdict. Notably, over the last several years, he has secured a string of significant verdicts for his clients in both federal and state court. Alex's practice area spans nearly every type of litigation or dispute across the globe. Mr. Spiro has handled and tried cases across the country and Europe, and has litigated cases involving white collar and regulatory issues, defamation and 1st Amendment law, securities, complicated financial matters, intellectual property, bankruptcy, etc. He has also overseen an array of complex investigations that include companies in a wide range of issues and industries. In addition, Mr. Spiro has served on the faculty of Harvard's Trial Advocacy Program, a lecturer at Harvard Law School, and is Chairman of the Board of Harvard's criminal justice initiative – The Fair Punishment Project. He also serves as Counsel to the Reform Alliance. As an attorney, Mr. Spiro has lectured on a variety of subjects including trial practice, corporate privilege, evidence, and criminal law. Mr. Spiro is a member of Phi Beta Kappa, and has received several other academic and professional citations, including the Albert Imlah writing award, and the ACC Northeast Ethics Lawyering award. He also sits on several company boards – both private and public. Prior to becoming a lawyer, Mr. Spiro studied bio-psychology and worked at Harvard's Psychiatric Facility, McLean Hospital. In his five plus years at McLean, Mr. Spiro supervised departments of an adolescent treatment facility and ran a program for children with Autism and Asperger's syndrome.

SPITZER, Richard

Mayer Brown LLP, New York
212 506 2309

rspitzer@mayerbrown.com

Featured in Insurance (New York)

Practice Areas: Insurers and underwriters turn to Richard Spitzer for counsel on structured finance transactions, such as catastrophe bonds, mortality bonds, sidecars and other risk-linked securities. Ricky also represents issuers and underwriters in connection with securities offerings by insurance companies, including offerings of equity,

debt and surplus notes. Clients seek out Ricky's insight on insurance mergers and acquisitions, leveraging his particular focus on the use of reinsurance to transfer legacy liabilities.

ST. JEANOS, Christopher

Willkie Farr & Gallagher LLP, New York
212 728 8730

cstjeanos@willkie.com

Featured in Insurance (USA – Nationwide), Insurance (New York)

Practice Areas: Christopher St.

Jeanos is a partner at Willkie Farr & Gallagher LLP in the Litigation Department, and Chair of the Insurance & Reinsurance: Dispute Resolution and Counseling Practice Group. Mr. St. Jeanos, an experienced trial lawyer who has tried numerous cases and arbitrations to verdict, focuses on the representation of insurance companies, and insurance and reinsurance intermediaries, in various state, federal, and international matters, including some of the most noteworthy, complex, and significant coverage actions in the industry. Mr. St. Jeanos also regularly counsels entities in the insurance industry in connection with internal investigations, government investigations, regulatory issues, and sanctions related issues.

Personal: Chris served as a law clerk to the Honorable Denny Chin in the Southern District of New York. Fordham University School of Law, J.D. (Magna Cum Laude, Order of the Coif), 1996, Boston University, B.S.B.A., 1991. See: <http://www.willkie.com/professionals/st%2Djeanos%2Dchristopher%2Dj>

ST. LAURENT, Andrew

Harris St. Laurent LLP, New York
+1.646.248.6010

andrew@hs-law.com

Featured in Litigation (New York)

Practice Areas: White Collar Criminal & Regulatory Defense; Commercial Litigation & Arbitration; Employment; Founder & Partner Disputes; Investigations

Career: A veteran litigator and trial lawyer, and the co-founder of the firm, Andrew St. Laurent has built his career successfully resolving high-stakes criminal, regulatory, and civil matters, and guiding executives and companies through complex investigations, arbitrations, trials, and appeals with clarity and confidence. After starting his career at a leading white collar criminal boutique, Andrew was a public defender for the Legal Aid Society in Manhattan, where he tried more than a dozen cases to jury verdict. In private practice, he has a broad range of experience providing critical counsel in both state and federal court and arbitration. He has been recognized as one of the nation's top-ranked practitioners in white collar crime and government investigations (Chambers USA), and clients describe Andrew as "a brilliant legal mind." He focuses on the client's goals over legal gamesmanship, cutting through jargon and technical and procedural minutiae to find the most direct path to the best possible result. His practice centers on high-stakes white-collar criminal defense,

regulatory investigations, and complex civil litigation, routinely representing executives, CEOs, CFOs, and financial professionals in career-defining matters. He has successfully represented clients in a wide variety of circumstances, from government probes and multi-agency inquiries to FCPA investigations, FINRA sanctions, and SEC appeals, to shareholder class and derivative actions in federal and Delaware courts, to novel securities fraud prosecutions and RICO defenses in prominent U.S. actions. Andrew's work also encompasses sensitive civil claims under statutes like the Adult Survivors Act and Gender Motivated Violence Act, as well as appellate successes in the Second Circuit vacating sentences and habeas denials. In addition, he has handled select family law matters involving substantial assets, demonstrating a sophisticated focus on defending individuals and entities in enforcement-driven, bet-the-company disputes across criminal, securities, corporate, and regulatory arenas. Andrew clerked for the Honorable Allene R. Ross of the Eastern District of New York and the Honorable Diana E. Murphy of the Eighth Circuit Court of Appeals.

Publications: Mr. St. Laurent has written extensively on criminal and regulatory subjects. Some of his most recent publications include (i) When the Paper Tiger Bites: The Myriad Dangers of Ineffective Compliance Programs — New York Law Journal, March 26, 2021; (ii) The Broad Impact of the Supreme Court's 'Lorenzo' Decision — New York Law Journal, August 26, 2020; (iii) FINRA Enforcement Interview — Wall Street Lawyer, July 2020; (iv) An Introduction to FINRA Enforcement Proceedings — New York Law Journal, June 29, 2020; (v) The Doctrine of Constitutional Immunity — Where Did It Come From and What Does It Do? — Medium, October 29, 2019; (vi) Anatomy of a Guilty Plea — The Champion Magazine, June 2019; and (vii) Understanding Open Source and Free Software Licensing — A book by Andrew St. Laurent, Publisher: O'Reilly Media, Inc., August 2004

STADLER, Brian M

Simpson Thacher & Bartlett LLP, New York
212–455–3765

bstadler@stblaw.com

Featured in Private Equity (New York), REITs (USA – Nationwide)

Practice Areas: Brian M. Stadler specializes in mergers and acquisitions and corporate governance. He represents private equity firms and public and private companies in a wide variety of M&A matters, including leveraged buyouts, strategic mergers, minority investments, joint ventures, carve-outs and takeover defense. While he has counseled clients in a broad range of industries, Brian has extensive experience in M&A transactions involving REITs and other real estate companies. He has advised Blackstone on more than 30 take private transactions, including the landmark Equity Office Properties and Hilton acquisitions.

Career: Joined Firm 1990; Partner 1998.

Personal: J.D., Columbia Law School (1990); B.S., summa cum laude, Wharton School of the University of Pennsylvania (1987).

STAMBOULIDIS, George A

BakerHostetler LLP, New York
(212) 589-4211

gstamboulidis@bakerlaw.com

Featured in Litigation (New York)

Career: A seasoned litigator, George Stamboulidis has tried dozens of complex federal jury trials as prosecutor and as defense attorney. Recognized for his experience in the areas of white collar and business defense, George is regularly engaged by corporations, directors, and officers to advise and defend in complex federal grand jury and regulatory investigations. George is trusted for his integrity and sound judgment in corporate mentorship positions and has been appointed a federal monitor five times by the DOJ. George is co-leader of BakerHostetler's national White Collar Defense and Corporate Investigations practice. He counsels and successfully represents Fortune 100 companies on FCPA issues, including conducting reviews to make best practice policy enhancements to corporate compliance policies, revise and optimize corporate training programs, and conduct testing to ensure that the policy enhancements are followed. He also routinely advises on enhanced due diligence. George is trusted for his integrity and sound judgment in corporate mentorship positions. He has been appointed a federal monitor five times by the U.S. Department of Justice (DOJ). George is co-leader of the firm's White Collar, Investigations and Securities Enforcement and Litigation team, which is ranked in Chambers USA: America's Leading Lawyers for Business. He is a nationally recognized lecturer on corporate criminal liability and the use of proactive defense tactics, and he regularly presents to members of the financial services, insurance, pharmaceutical, energy, construction and real estate industries, among others.

Professional Memberships:

•Federal Law Enforcement Foundation: Advisory Board Member •American Bar Foundation: Fellow •Trial Law Institute: Member •Diversity Law Institute: Member •International Association of Independent Corporate Monitors: Member •Federal Bar Council •National Association of Criminal Defense Lawyers •New York County Lawyers Association •American Bar Association: Advisory Panel •New York State Bar Association •The Association of the Federal Bar of New Jersey •Health Care Compliance Association (HCCA) •Citizens Budget Commission: Board of Trustees

STANZIALE, Laurie A.

Fox Rothschild, New York
lstanziale@foxrothschild.com

Featured in Construction (New York)

Practice Areas: Laurie advises clients throughout the project lifecycle, mitigates risks and protects and defends their interests in disputes involving construction

defects, payment claims, liens and other issues. Laurie represents domestic and international developers and owners, major construction companies, trade contractors, architects, engineers and consultants in a broad range of construction matters, including contract negotiation and dispute resolution. Acting as a business partner, she counsels clients in the preparation, review and negotiation of: •Construction and design contracts •Easements, licensing and zoning lot development agreements with neighboring properties •Insurance policies, financing and leases •Project management, development, branding and brokerage agreements •Joint venture agreements •Settlement, prosecution and defense of contract dispute, lien disputes and construction defect cases Laurie is also listed as a mediator and arbitrator on the American Arbitration Association's construction industry and commercial arbitration panels. Among her successes throughout the coronavirus pandemic, Laurie assisted multiple clients in evaluating schedule delays and reaching settlements with contractors as to how to mitigate delays, maximize off-site productivity and minimize costs while maintaining project progress. She continues to counsel clients on addressing the ongoing supply and labor chain impacts facing the construction industry as a result of the pandemic.

Career: Prior to joining Fox Rothschild, Laurie was a partner in the real estate and construction practice of an East Coast law firm. She also is an active speaker, published author and CLE instructor. She has taught the popular CLE program "Welcome to the Neighborhood" with National Law Institute for the past decade. Laurie is an adjunct professor and mentor at Brooklyn Law School, where she teaches Construction Law. She is an active member of the New York Chapter of CREW Network and the Construction Law Committee of the New York Building Congress.

Professional Memberships: CREW New York | New York Building Congress, Construction Law Committee | Professional Women in Construction, New York Chapter | Executive Women of the Palm Beaches Foundation, Inc. | CREW Palm Beach / Treasure Coast

STAPLES, Sophie

Simpson Thacher & Bartlett LLP, New York

Featured in Tax (New York)

Practice Areas: A Partner in the Firm's Tax Practice, Sophie Staples advises clients on tax matters in a variety of transactions, including mergers, acquisitions, dispositions, joint ventures, financing transactions and securities offerings. She has advised private equity sponsors, as well as their portfolio companies and other strategic clients, on the tax aspects of numerous investments, acquisitions and divestitures.

Career: Sophie joined Simpson Thacher in 2012 and was made Partner in 2021.

Personal: Sophie received her J.D. from Columbia Law School, where she was a James Kent Scholar, received the

John Ordran Prize for class valedictorian and was a notes editor of the Columbia Law Review. She received her B.A., with distinction, from the University of Virginia.

STARK, Robert J

Brown Rudnick LLP, New York

(212) 209-4862

rstark@brownrudnick.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: BANKRUPTCY & RESTRUCTURING LITIGATION & DISPUTE RESOLUTION DISTRESSED REAL ESTATE BANKRUPTCY LITIGATION SPORTS

Career: Robert Stark is chair of Brown Rudnick's Bankruptcy & Corporate Restructuring Practice Group. Robert focuses his practice on complex corporate restructuring, including in-court Chapter 11 cases and out-of-court workouts. He has extensive experience representing debtors/borrowers, secured and unsecured creditors, official creditor/equity committees, and other significant parties-in-interest in large corporate insolvency matters. Robert is cited in Benchmark Litigation ("National Bankruptcy Star"), Best Lawyers in America (various categories), Chambers Global ("Elite"), Chambers USA (top 30 bankruptcy lawyers and top 13 bankruptcy litigators in the United States), Euromoney's Expert Guides ("Best of the Best USA"), Global M&A Network: Top 100 Restructuring Professionals (top US bankruptcy lawyer), IFLR1000 ("Highly Regarded"), Lawdragon 500 ("Leading Global Bankruptcy & Restructuring Lawyer"), The Legal 500 US ("Leading Lawyer"), Litigation Counsel of America ("Senior Fellow"), Super Lawyers, PLC Which Lawyer, and Who's Who Legal/Lexology Index ("Thought Leader"). The 2025 edition of Chambers USA notes Robert's "deep expertise, strategic thinking and unwavering commitment to client success." The 2025 edition of The Legal 500 US describes Robert as "hands down the best [at] representing fulcrum securities and impaired/partially impaired classes in restructurings both in and out of court." In a 2021 profile published by LevFin Insights, Robert was also described as having a "hard-nosed, no-nonsense reputation, tempered with a penchant for deal making," which has "made him a go-to lifeline in complex chapter 11 cases for a wide range of parties." He was profiled a second time in a 2011 article published by the National Law Journal entitled "Winning: Successful Litigators. Powerful Strategies." He was profiled a third time in a 2010 article published by Bloomberg/BusinessWeek, wherein he was further described as a litigation "serial killer" but also "bottom-line and commercial oriented." Robert has received numerous "Deal of the Year" citations (domestic and international) in connection with his case work, including awards presented by the IFLR (two times), Turnaround Management Association (four times), and the M&A Advisor (more than a

dozen times). In 2022, 2020, 2019, 2018 and 2011, he was one of 15 attorneys nationwide named to the annual list of "Outstanding Restructuring Lawyers" published by Turnarounds & Workouts and, in five prior years, he was one of 12 attorneys nationwide named to that publication's annual list of "Outstanding Young Restructuring Lawyers." In 2011, Robert was named "Restructuring Lawyer of the Year" at the Turnaround Atlas Awards. Robert's "first chair" trial and appellate work have resulted in opinions of high precedential value, including (among many others): In re Visteon Corp., 612 F.3d 210 (3rd Cir. 2010) (described by one legal scholar as "the most important [Section] 1114 case ever rendered"); In re Oakwood Homes Corp., 449 F.3d 588 (3rd Cir. 2006); In re HVI Cat Canyon, Inc., 2025 WL 826865 (Bankr. C.D. Cal. March 14, 2025); In re TSAWD Holdings, Inc., 565 B.R. 292 (Bankr. D. Del. 2017); In re Millennium Lab Holdings II, LLC, 2016 WL 7048599 (Bankr. D. Del. 2016); In re Green Field Energy Services, Inc., 2015 WL 5146161 (Bankr. D. Del. 2015); In re School Specialty, Inc., 2013 WL 1838513 (Bankr. D. Del. 2013); In re Patriot Coal Corp., 482 B.R. 718 (Bankr. S.D.N.Y. 2012); In re Eastman Kodak Co., 2012 WL 2501071 (Bankr. S.D.N.Y. 2012); In re Tribune Company, 2011 Bankr. Lexis 4128 (Bankr. D. Del. 2011); In re Washington Mutual, Inc., 442 B.R. 314 (Bankr. D. Del. 2011); In re Spansion, Inc., 421 B.R. 151 (Bankr. D. Del. 2009); In re Oakwood Homes Corp., 394 B.R. 352 (Bankr. D. Del. 2008); In re Oneida Ltd., 351 B.R. 79 (Bankr. S.D.N.Y. 2006); and OHC Liquidation Trust v. U.S. Fire Ins. Co., 2006 WL 2578907 (Bankr. D. Del. 2006). Robert has published extensively on insolvency and restructuring topics. He is a contributing editor of the nation's leading treatise on restructuring law, Collier on Bankruptcy (LexisNexis 2020). He was the lead editor of two other legal treatises, Contested Valuation in Corporate Bankruptcy (LexisNexis 2011) and Admitting Expert Valuation Evidence Before the U.S. Bankruptcy Courts (Bernstein, S., et al., Amer. Bankr. Inst. 2017). He wrote or co-wrote chapters for three other treatises, Fiduciary Obligations in Business (Cambridge University Press 2022), Collier Bankruptcy Practice Guide (LexisNexis 2020), and Bankruptcy Business Acquisitions (Amer. Bankr. Inst. 2006). He wrote or co-wrote articles appearing in, among other academic periodicals, the American Bankruptcy Law Journal, Business Lawyer, California Law Review, Journal of Corporation Law, and Southern California Law Review, which have been quoted/cited in trial and appellate court decisions and in the published writings of leading legal scholars. His law review article (co-written with Harvard Law School Professor Jared Elias), "Bankruptcy Hardball," was selected by law school faculty around the country as among the "Top 10 Corporate and Securities Articles of 2020." Some of Robert's legal philosophy/perspectives were recently discussed in an Octus Download interview of Chief Bankruptcy Judge Michael

B. Kaplan (Dist. N.J.), wherein Robert was described as a "famous" attorney in the bankruptcy space. Robert frequently speaks on complex restructuring topics. He is regularly invited to guest lecture student classes at institutions of higher learning, such as Boston College Carroll School of Management, Boston University Law School, Cardozo School of Law, Columbia Business School, George Mason University (Antonin Scalia) Law School, Georgia State University Law School, Harvard Law School, NYU Stern School of Business, UC Berkeley Law School, University of Miami Law School, University of Virginia McIntire School of Commerce, and Vanderbilt Law School. He is also regularly invited to speak at large-scale restructuring symposiums, such as programs sponsored by the American Bankruptcy Institute, American Law Institute, Association of Insolvency and Restructuring Advisors, Beard Group, California State Bar Association, Dallas Bar Association, Harvard Law School, New York City Bar Association, UC Hastings Law School, University of Pennsylvania (Wharton Business School and Penn Carey Law School), University of Texas School of Law, and University of Zurich Law School. In 2024, Robert was added to the faculty of The Altman-Paulson Workshop on Corporate Restructuring & Bankruptcy, an intensive 3-day program offered by NYU Stern School of Business. In 2023, Robert was appointed to Vanderbilt Law School's Board of Advisors.

Professional Memberships: Board of Advisors, Vanderbilt Law School Member, Trial Law Institute Member, Diversity Law Institute

STASNY, Sarah E

Proskauer Rose LLP, New York
+1-212-373-3266
sstasny@paulweiss.com

Featured in Private Equity (New York)

Practice Areas: Sarah Stasny is the head of Proskauer's Private Equity Transactions Group – US. With over two decades of private equity experience, Sarah's practice focuses on advising private equity sponsors and portfolio companies through the full range of M&A and equity financing transactions. Whether it's navigating competitive auctions, negotiating shareholder governance, or structuring a seamless sell-side process, Sarah provides practical, thoughtful guidance that helps clients move forward with confidence. Widely regarded as one of top private equity M&A lawyers in the US, Sarah has a track record of building industry-leading teams known for their excellence and reliability. Many of the world's most prestigious private equity firms turn to Sarah for her deep understanding of the private equity landscape, shaped by years of experience across a broad spectrum of sponsor clients and investors. From fundraising to deployment, she delivers seamless support for clients at the highest levels and in the most demanding environments.

STEINBERG, Kenneth

Davis Polk & Wardwell LLP, New York
(917) 763-3588
kenneth.steinberg@davispolk.com

Featured in Banking & Finance (New York)

Practice Areas: Ken is a member of Davis Polk's Finance practice. He is a trusted adviser to a host of preeminent bank clients. He represents financial institutions as arrangers and lenders on a full range of lending transactions, including leveraged acquisition financings and refinancings, and asset-based financings. He also has substantial experience in restructuring-related and other distressed financings, including debtor-in-possession and bankruptcy exit financings, out-of-court rescue financings and workout amendments. He represents administrative agents, arrangers and financing providers.

STERNHEIM, Michael P.

Fried, Frank, Harris, Shriver & Jacobson LLP, New York
+1.212.859.8395
michael.sternheim@friedfrank.com

Featured in Litigation (New York)

Practice Areas: Michael P. Sternheim is a litigation partner resident in Fried Frank's New York office. Michael represents corporations, boards of directors, special committees, senior management and financial sponsors in connection with corporate governance matters, shareholder and derivative litigation, and securities litigation. He also has experience representing boards of directors and senior management in connection with confidential internal investigations, as well as individuals and entities in connection with United States Attorney's Office and SEC investigations, including insider trading investigations.

STIEGLITZ, Richard

Mayer Brown LLP, New York
rstieglitz@mayerbrown.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Richard Stieglitz can advise a diverse range of constituents on all aspects of bankruptcy and restructuring situations, having represented creditors, debtors, sellers and buyers of distressed assets, litigants, and other parties in large and complex matters. Rich frequently represents large financial institutions as lenders or agents (pre-petition, DIP, and exit) in bankruptcy cases and out-of-court restructurings, including debt for equity and similar exchanges, liability management transactions, and distressed refinancings. Rich has also represented multiple debtors in various industries in out-of-court restructurings and, when necessary and appropriate, through all aspects of their Chapter 11 cases. Rich is also experienced in distressed asset acquisitions and sales and complex bankruptcy litigation matters, and he has represented boards of directors and management with various distressed scenarios.

STILLMAN, Allison

Latham & Watkins LLP, New York

Featured in Intellectual Property (New York)

Practice Areas:

Alli Stillman represents industry leaders in their most complex copyright challenges, with a particular focus on digital media platforms. Alli draws on extensive experience helping clients navigate and shape the copyright regimes governing digital media, including in connection with the Digital Millennium Copyright Act (DMCA) and the Music Modernization Act. She partners with clients to devise and execute strategies around copyright licensing issues and disputes – ranging from day-to-day counseling to bet-the-company litigation – to achieve their business objectives. Alli regularly garners recognition from leading industry authorities. She is also an alumna of Leadership Music, a fellowship program for leaders across the music industry. Alli is an adjunct professor at Fordham University School of Law and teaches a seminar on entertainment content licensing. She serves on the Board of Directors of Volunteer Lawyers for the Arts, as well as on the Board of Directors of Lawyers for Children. Alli began her career as a law clerk to Judge Richard R. Clifton, US Court of Appeals for the Ninth Circuit.

STOTLAND WEISWASSER, Elizabeth

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York
2123733243
eweisswasser@paulweiss.com

Featured in Life Sciences (USA - Nationwide), Intellectual Property (USA - Nationwide), Intellectual Property (New York)
See under Nationwide for profile.

STRASSBERG, Richard M

Goodwin, New York
(+) 1-212-813-8859
rstrassberg@goodwinlaw.com

Featured in Litigation (New York)

Practice Areas: Rich Strassberg, head of Goodwin's White Collar Defense and Government Investigations practice, specializes in white collar criminal defense, SEC enforcement proceedings, FCPA compliance and investigations, corporate internal investigations, and complex business and financial litigation. He is a former member of Goodwin's Executive Committee. Prior to joining the firm, Rich was the Chief of the Major Crimes Unit in the US Attorney's Office for the Southern District of New York, responsible for supervising approximately 25 Assistant US Attorneys in the prosecution of white collar criminal cases. Rich is a Regent of the American College of Trial Lawyers ("ACTL"), one of the premier legal associations in America, and was formerly the Chair of the ACTL's Downstate NY Committee. He has twice been recognized by The American Lawyer as "Litigator of the Week" as a result of his securing extraordinary victories in some of the most closely followed white collar cases in the country, including the first ever insider trading case involving credit derivatives, the criminal accounting fraud case involving Bristol-Myers Squibb, and the KPMG criminal tax shelter case. Additionally, under Rich's leadership, Law360 recognized Goodwin's White Collar Crime and Government Investiga-

tions practice as one of the top five white collar practices in the United States. Chambers USA has consistently ranked Rich in Band One for New York-based white collar defense lawyers and as one of the leading trial lawyers nationwide and globally, noting that market sources refer to him as a "really strong and impressive trial lawyer who is very seasoned and effective in the courtroom," and that he "offers a tremendous amount of experience, judgment and coolheaded sophistication." Chambers has also previously highlighted his "innate ability to connect with judges and jurors, and make complicated fact patterns and sophisticated financial transactions accessible."

Personal: J.D., Harvard Law School, 1988 (cum laude); B.S., Cornell University, 1985 (with distinction)

STRATMOEN, Jason

Paul Hastings LLP, New York
+1 212 318 6813
jasonstratmoen@paulhastings.com

Featured in Real Estate (New York)

Practice Areas: Jason Stratmoen is a partner in the Real Estate Department and is based in the firm's New York office. Jason's practice is concentrated in commercial real estate, with a focus on the representation of banks, private equity funds and other institutional investors at all levels of the capital stack. Jason has experience representing clients in originating mortgage loans (including loans intended for securitization, balance sheet loans and construction loans), originating mezzanine loans, negotiating intercreditor and co-lender agreements, structuring preferred equity and common equity joint venture investments, and negotiating secondary market sales of mortgage and mezzanine loans. Jason has also dedicated substantial time to structuring and negotiating warehouse lines and master repurchase agreements, both in domestic and cross-border transactions, involving commercial mortgage loans, mezzanine loans, participation interests, commercial mortgage-backed securities and various government insured and guaranteed loans. He has also represented lenders and borrowers in connection with subscription credit facilities. In addition, he has represented both lenders and borrowers in complex loan workouts and restructurings (both in and out-of-court) as well as purchasers and sellers of distressed assets in Chapter 11 proceedings.

Personal: Vanderbilt Law School, J.D. Carleton College, B.A.

STREETER, Jonathan

Dechert LLP, New York
212.698.3826
jonathan.streeter@dechert.com

Featured in Litigation (New York)

Practice Areas: Jonathan R. Streeter focuses on white collar and securities litigation matters, trial practice, complex business disputes, internal investigations and SEC and CFTC enforcement actions. He represents companies, financial institutions and individuals in government investigations, civil litigation, internal investigations and at trial. During

the course of his career he has tried eighteen federal jury trials and two bench trials. Before joining Dechert in early 2012, Mr. Streeter served as an Assistant U.S. Attorney in the Southern District of New York for twelve years, receiving the Attorney General's John Marshall Award for Outstanding Achievement in Asset Forfeiture.

SUKIENNIK, Brittany

Cravath, Swaine & Moore LLP, New York
212-474-1946
bsukiennik@cravath.com

Featured in Litigation (New York)

Practice Areas: Brittany L. Sukiennik focuses her practice on complex litigation, including mass torts and other commercial disputes. She routinely navigates some of the most expansive and high-stakes cases, with particularly significant trial experience in courts across the nation.

Career: Columbia Law School (J.D., 2011; James Kent Scholar; Ginsburg Scholar); The University of Texas at Austin (B.A., 2007; Phi Beta Kappa; summa cum laude).

Personal: For more information: <https://www.cravath.com/people/brittany%2D%2Dsukiennik.html>

SULLIVAN, Peter A

Foley Hoag LLP, New York
1.212.812.0310
psullivan@foleyhoag.com

Featured in Intellectual Property (New York)

Practice Areas: Peter Sullivan works within Foley Hoag's Intellectual Property, Litigation, and International Litigation & Arbitration departments. He Co-Chairs the firm's Patent Trial and Appeal Board Practice Group. Peter's clients rely on him as a trusted advisor to devise litigation strategies that align with their business objectives. Peter's litigation practice spans numerous specialties, from patent, trade secrets and other intellectual property disputes to complex multi-jurisdictional contract and tort litigation to international commercial arbitration matters. Peter's clients have relied on him to litigate disputes involving a wide range of innovations, including ground-breaking cancer treatments, advanced gas turbine engine technology and wireless communication and tracking systems. Peter has acted as lead counsel in state and federal trial and appellate courts, as well as the International Trade Commission, the Patent Trial and Appeal Board and the Trademark Trial and Appeal Board. Outside the US, Peter has worked with counsel around the globe to provide coordinated litigation responses in multi-jurisdictional cases. Peter also provides comprehensive litigation avoidance advice for clients undertaking and managing commercial transactions, including those involving the licensing of intellectual property.

SUMMERS, Adam

Fried, Frank, Harris, Shriver & Jacobson LLP, New York
+1 212 859 8992
adam.summers@friedfrank.com

Featured in Banking & Finance (New York)

Practice Areas: Adam Summers is the Co-Head of the Fund Finance Practice. Adam's broad and sophisticated practice includes work on numerous subscription credit facilities, NAV loans and asset financings for asset managers, including for private equity and debt funds. In addition, Adam represents fund managers and lenders in financings of management company fees and other assets. He also advises investment banks, investment managers, private credit funds, bank and non-bank lenders across a wide range of complex credit and financing structures, including collateralized fund obligations, rated note feeders, NAV financings, hybrid facilities, back leverage facilities and subscription credit facilities.

SUSSBERG, Joshua A

Kirkland & Ellis LLP, New York
646.522.3223
jsussberg@kirkland.com

Featured in Bankruptcy/Restructuring (USA - Nationwide), Bankruptcy/Restructuring (New York)

Practice Areas: Josh Sussberg is a member of Kirkland & Ellis' Executive Committee and is a partner in the Restructuring Group. Part of the largest debtor-side practice in the country, The American Lawyer recently recognized Josh as the country's busiest Big Law partner in 2025 for company-side (debtor) Chapter 11 representations (per bankruptcydata.com) and Bloomberg Law News noted Josh is "the most ubiquitous attorney in the U.S." Josh has a broad range of experience as counsel to companies including QVC Group, Claire's, Eddie Bauer, Franchise Group, Marelli Holdings, Klöckner Pentaplast, Global Clean Energy Holdings, SunPower, Envision Healthcare, Bed Bath & Beyond, Cineworld, JOANN, Rite Aid, Genesis Care, Zips Car Wash, David's Bridal, Careismatic Brands, Express, Liberated Brands, Avaya, Altera Infrastructure, Invitae, Sientra, Celsius Network, Voyager Digital Holdings, BlockFi, Washington Prime Group, J. C. Penney Company, Macy's, Tailored Brands, California Pizza Kitchen, McDermott International, Belk, Katerra, Form Technologies, HighPoint Resources, Frontera Generation, FTS International, Denbury Resources, Mood Media Corporation, AllSaints, Pier 1 and Acosta.

Professional Memberships: Fellow, American College of Bankruptcy; Member of Benjamin N. Cardozo Law School Board of Observers; Member, UJA-Federation of New York Bankruptcy Executive Committee; Adjunct Professor, The Wharton School; Member of the Blood Cancer United Philanthropy.

Personal: Benjamin N. Cardozo School of Law, J.D., 2003; Syracuse University Newhouse School of Communications, B.S., 2000.

SWARTZ, Michael

Quinn Emanuel Urquhart & Sullivan, LLP, New York
212-849-7060
michaelswartz@quinnemanuel.com

Featured in Litigation (New York)

Practice Areas: Michael Swartz is a Partner in Quinn Emanuel's New York

office. He is an experienced litigator specializing in complex commercial litigation as it relates to corporate control disputes. Michael's practice focuses on shareholder activist litigation, investment fund disputes, M&A litigation, and securities litigation, including class actions. Michael prevailed in the landmark Politan Capital Management case against Masimo Corporation. As a leading trade publication reported, Masimo prevailing would have meant the "complete eradication of shareholder activism as we know it." Michael has represented clients in the largest proxy contests in U.S. history, including Trian Partners in its proxy contest at Proctor & Gamble and Engine No. 1 in its proxy contest at ExxonMobil. He has litigated all stages of the shareholder activism process, including shareholder nomination notices, books and records demands, advance notice bylaws, pre-vote entrenchment tactics, re-opening nomination windows, obtaining recognition of election results and challenges to cooperation agreements. Michael frequently represents investment managers and investors in investment fund disputes. He obtained a precedent-setting arbitration victory for a leading investment fund which derivatively recovered more than \$1.5 billion in value in the cryptocurrency and digital asset investment space. Michael's trial experience includes securing a complete defense verdict in a four-month securities class action jury trial, and he has established significant precedent in investment fund litigation. In addition, Michael has represented several boards and companies in M&A-and proxy-related litigation and is renowned for his experience in actions brought in Delaware. Chambers USA, The Legal 500 US, Benchmark Litigation, Lawdragon 500 Leading Litigators in America, and New York Super Lawyers recognize Michael's achievements on behalf of his clients. In Chambers USA, a client describes Michael as "extremely commercial, user-friendly and a sharp advocate. He is pragmatic and focused on what the client's objectives are." Another client said he "fully trust[s] his knowledge, skill and intuitiveness and his high ability to understand complex factual situations and apply them to the legal issues at hand." Michael is a prominent and sought-after thought leader on commercial and securities litigation and shareholder activism matters, regularly publishing articles and speaking about emerging trends and important developments affecting his clients. Michael serves as Co-Chair of the Board of the Lawyers' Committee for Civil Rights Under Law, one of the foremost civil rights organizations in the United States.

SWEDENBURG, Eric M.

Simpson Thacher & Bartlett LLP, New York
212-455-2225
eswedenburg@stblaw.com

Featured in Corporate/M&A (New York)

Practice Areas: Global Head of Simpson Thacher's Mergers and Acquisitions

Practice and a member of the Executive Committee, Eric Swedenburg represents companies in a wide range of mergers, acquisitions and divestitures, spin-offs, joint ventures and other significant corporate transactions. He also regularly counsels clients on shareholder activism, corporate governance and general corporate and securities law matters. In addition to his significant amount of work with public companies, Eric has extensive experience in advising special committees of boards of directors, private equity firms and financial advisors in both U.S. domestic and cross-border M&A transactions across a number of industry verticals. Some of his recent transactions have included representing Paramount, SiriusXM, Beacon Roofing, Keysight, TransUnion, Mars, Ingersoll Rand, Wendy's, Change Healthcare, Karuna Therapeutics, AGCO, The Mosaic Company, Snap One, Radius Recycling and BellRing Brands. Eric has published various articles on M&A subjects and frequently speaks on M&A, shareholder activism and corporate matters.

Personal: Cornell Law School (J.D., 1999), University of Virginia (B.S., 1993)

SWIHART, Laura

Dechert LLP, New York
laura.swihart@dechert.com

Featured in Capital Markets (USA - Nationwide), Real Estate (New York)

See under Nationwide for profile.

TABAKSBLAT, Lauren

Brithem LLP, New York
ltabaksblat@brithem.com

Featured in Litigation (New York)

Practice Areas: Lauren Tabaksblat is a partner and co-chair of the Firm's Litigation & Arbitration Practice Group. She represents clients through all stages of complex commercial litigation from pre-litigation advisory services through trial and appeal. Lauren has extensive experience handling complex real estate disputes, civil RICO and other securities actions, professional malpractice, tax, insurance and other high stakes matters. She regularly represents publicly traded companies, private corporations, and high net worth individuals in high stake disputes in state and federal courts and arbitrations throughout the country. Law360 named Lauren a 2019 Rising Star in the Trials category, one of only five attorneys recognized in this category nationwide. Lauren has been recognized as a Leading Lady in Real Estate by Real Estate Weekly, included on Benchmark Litigation's 40 & Under Hot List and named a Women Worth Watching by Diversity Journal. She was awarded the Euromoney LMG Americas Women in Business Law 2020 Litigation Rising Star award.

TABAS CARSON, Elizabeth

Sidley Austin LLP, New York
+1 212 839 6075
etabas@sidley.com

Featured in Banking & Finance (New York)

Practice Areas: Elizabeth Tabas Carson is a member of Sidley Austin's Global Finance practice advising insurance companies, asset managers, banks, hedge funds, private credit

providers, public and private companies, private equity sponsors and other investors on their most complex financings, restructurings and esoteric debt-linked investment transactions. She is a market-leading practitioner in developing fund liquidity solutions, with deep experience across NAV facilities, hybrid and back-leverage structures, insurance-linked financings, GP and management company financings, and bespoke asset-based financings, liability management transactions, convertible debt, preferred equity, joint ventures and other structured capital solutions. Liz is particularly sought after for stressed, capital-constrained and special situations involving regulated balance sheets, securitizations and esoteric assets, including intellectual property, healthcare, digital assets, emerging technologies, litigation and insurance assets and fund platforms. Clients rely on her for providing solutions for even the most complex capital structures and situations through innovative structuring and true asset class expertise.

TANENBAUM, Edward

Alston & Bird LLP, New York
+1 212 210 9425
edward.tanenbaum@alston.com

Featured in Tax (New York)

Practice Areas: Edward offers his clients tax-efficient solutions for planning and structuring cross-border business transactions by multinational corporations and high-net-worth individuals. Edward played a major role in drafting tax regulations on withholding taxes on payments to nonresident aliens and foreign corporations. Edward is senior counsel in Alston & Bird's Federal & International Tax Group and a member of its Global Services & Strategies Committee and German Practice Team. His practice consists primarily of planning and structuring tax-efficient solutions for cross-border business transactions and investments by foreign multinational corporations and high-net-worth individuals, including through the use of double tax treaties. He has also advised on the various U.S. anti-deferral tax regimes in connection with the offshore investments of U.S. multinationals, citizens, and resident aliens; counseled on corporate inversions; and advised on numerous international and cross-border joint ventures, acquisitions, restructurings, and reorganizations. Edward focuses his overseas practice primarily on the D-A-CH region (Germany, Austria, and Switzerland) and the Benelux countries. Edward has made significant contributions to the drafting of the U.S. tax regulations affecting withholding taxes on payments of U.S. income to nonresident aliens and foreign corporations and has been instrumental in the creation of the IRS "Qualified Intermediary" regime applicable to foreign financial institutions.

Professional Memberships: American College of Tax Counsel, Fellow; International Fiscal Association, USA Steering Committee; International Tax Institute, past president and current director.

TATA, Sanjiv

Paul Hastings LLP, New York

Featured in Insurance (New York)

Practice Areas: Sanjiv Tata is a partner in the Insurance M&A practice at Paul Hastings and is based in the firm's New York office. Sanjiv advises insurance companies, insurance intermediaries and investment companies with respect to a broad range of insurance regulatory and corporate matters, including formation and licensing of insurance companies, mergers and acquisitions of insurance companies, reinsurance transactions and enforcement, corporate governance, cybersecurity, enterprise risk and general compliance matters. Sanjiv regularly represents clients before state insurance regulatory authorities and has experience negotiating directly with nearly every insurance regulatory authority in the United States. Sanjiv's experience also includes advising mutual insurers on regulatory aspects in connection with demutualization and mutual holding company transactions.

Personal: University of Virginia, School of Law, J.D. Cornell University, B.A.

TECCE, James C.

Quinn Emanuel Urquhart & Sullivan, LLP, New York
212 849 7199
jamestecce@quinnemanuel.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: James Tecce is Co-Head of the firm's Bankruptcy & Restructuring Group and a Partner in the New York Office. Over the last 30 years, he has gained extensive experience representing both creditors and debtors in some of the nation's largest and most complex chapter 11 cases. James has been ranked consistently among the leading Bankruptcy Restructuring and Litigation lawyers in Chambers USA, where he is described as being "thoughtful," "very smart and a very good litigator," "very responsible and understands all sides of the issues," and "great at what he does and a true professional" as well as having "extensive experience," "a great understanding of the bankruptcy process," and a lawyer who can "effectively and efficiently advise his clients". And James has been ranked in The Best Lawyers in America: Bankruptcy and Creditor Debtor Rights / Insolvency and Reorganization Law and recognized by Benchmark Litigation as a TEIG-MAN, David

Proskauer Rose LLP, New York
+1 (212) 969-3440
dteigman@proskauer.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: David Teigman is a partner in Proskauer's Tax Department and a member of the Compensation & Benefits Group. David focuses his practice on executive compensation and benefit matters, principally in connection with mergers and acquisitions, securities offerings and senior executive employment relationships. David regularly counsels public and private companies on compensatory and benefit arrange-

ments, such as equity-based incentives, cash-based incentives and employment, change-in-control, retention, separation and consulting agreements. He also advises on corporate governance, tax law and securities law related to employment matters. A frequent author, David has published the following articles: "Share Reserve and Other Limits in Public Company Equity Plans" (Practical Law) "Roadmap to Providing Appropriate Incentives to Employees When Your Company is Going to be Sold" (The M&A Lawyer) "Taxation of an Option Exercise When the Shares are Subject to a Substantial Risk of Forfeiture" (Practical Law) David is often called upon by leading industry publications, including Agenda/Financial Times, Law360, Financier Worldwide and Modern Healthcare, for his perspective on executive compensation and benefit issues. David received his J.D., cum laude, from the University of Buffalo, where he was the Editor-in-Chief of the Buffalo Law Review and the Executive Editor of the Public Interest Law Journal, and his B.S. from Cornell University.

TEJEDA, Adam

K&L Gates, New York
646-763-1206
adam.tejeda@klgates.com

Featured in Tax (New York)

Practice Areas: Adam Tejeda is a partner and lead practice area leader for the Corporate practice at K&L Gates and is a nationally recognized adviser in tax law. He provides tax and strategic business advice in connection with private investment fund formation, including private equity, private credit, and private real estate, as well as associated transactional work, mergers and acquisitions, financings, joint ventures, and restructurings. With deep experience advising funds ranging from US\$100 million to over US\$2 billion, Adam counsels emerging and established fund managers, family offices, and multinational corporations on structuring and executing complex investments. Adam is recognized for his ability to bridge sophisticated tax strategy with corporate transactional execution, routinely guiding clients through inbound and outbound investments, cross-border financing, international tax planning, Subpart F and GILTI issues, and hedge fund advisory matters. He also represents clients in contested matters before the Internal Revenue Service (IRS) and state taxing authorities. His industry experience spans real estate, media and entertainment, retail, technology, financial services, pharmaceuticals, manufacturing, and food and beverage. A thought leader in the investment funds and tax community, Adam speaks regularly at leading conferences hosted by organizations such as the American Bar Association, International Bar Association, and The New York State Society of CPAs, and publishes on key developments shaping private investment and tax policy. He is consistently recognized by leading legal directories, including Chambers USA (Tax, New York, 2022-2025) and The Legal 500

United States (US Taxes: Non-Contentious, 2024-2025). A Certified Public Accountant (nonpracticing) in addition to being a lawyer, Adam brings a multidisciplinary perspective that clients value when navigating today's complex global investment and tax environment.

Professional Memberships: Certified Public Accountant (Non-practicing) Spencer Reid Foundation, Inc.

Publications: "5th Circ. Ruling Clarifies Tax Rules For Limited Partners," Law360, 2 February 2026 "Regulatory Monitor: Private Funds Update," The Investment Lawyer, March 2018 "A Primer On Effectively Connected Income," Law360, 18 May 2017 "Effectively Connected Income (ECI) and Private Equity Funds," LexisNexis, 2017 Rum Punch and Taxes - Puerto Rico May Serve as an Island Escape," AIMA Journal, March 2016 "Hitting the Sweet Spot: U.S. and Canadian Tax Treatment of Cross-Border Spinoff," Tax Notes International, Volume 78, Number 12, 22 June 2015

TEMPESTA, Jennifer

Baker Botts L.L.P., New York
212-408-2571

jennifer.tempesta@bakerbotts.com

Featured in Intellectual Property (New York)

Practice Areas: Patent litigation, IP strategy and counseling.

Career: Jen Tempesta is the Deputy Department Chair of Intellectual Property at Baker Botts. She is a first chair trial lawyer whose practice focuses on patent litigation. Jen is a trusted advisor to multinational clients. By thoroughly anticipating every business need and legal angle, she provides elegant solutions to complex questions, and calmly guides clients through high-stakes matters. Jen has led clients to victory in complex jury trial matters.

Professional Memberships: New York State Bar; U.S.P.T.O.; U.S. Supreme Court; Court of Appeals for the Federal Circuit; admitted to practice before various district Courts.

Publications: Jennifer regularly publishes articles on patent litigation and related issues.

Personal: J.D., Benjamin N. Cardozo School of Law 2005, cum laude; Alexander Judicial Fellow to former Chief Judge Randall R. Rader, Court of Appeals for the Federal Circuit; B.S., Chemistry, George Washington University 2000

TERRACIANO, Annmarie M

Cravath, Swaine & Moore LLP, New York
+1 212 474 1534

aterraciano@cravath.com

Featured in Environment (New York)

Practice Areas: Annmarie M. Terraciano is of counsel in Cravath's Corporate Department. She advises the Firm's clients on environmental matters relating to mergers and acquisitions, capital markets transactions, financings and other business transactions, as well as on environmental-related proceedings and indemnification disputes. Ms. Terraciano also counsels companies on matters relating to Environmental, Social and Governance ("ESG") concerns, including

shareholder engagement, sustainability reporting and disclosure and diligence and integration matters.

Career: Columbia Law School (JD, 1998; Harlan Fiske Stone Scholar; Articles Editor, 'Human Rights Law Review'); University of Wisconsin – Madison (MS, 1994); Wellesley College (BA, cum laude, 1989)

Personal: For more information: <https://www.cravath.com/people/ann-marie%2Dm%2Dterracciano.html>

THIERFELDER, Mark E

Dechert LLP, New York
+1 215 407 6304

mark.thierfelder@dechert.com

*Featured in Private Equity (New York),
Corporate/M&A (New York)*

Practice Areas: Mark E. Thierfelder is co-Chair of Dechert and a member of the leadership team responsible for setting strategic priorities and driving the Firm's focus on client service, innovation, and diversity and inclusion. He is also a member of the Policy Committee. Mr. Thierfelder's efforts in these areas continue to position Dechert as a leading global law firm advising financial institutions and corporations on issues critical to managing their business and their capital – from high-stakes litigation to the most complex transactions, financing and investments. In addition to serving as co-Chair, Mr. Thierfelder continues to concentrate his practice on private equity transactions and domestic and international mergers and acquisitions throughout North America, Europe and Asia. He structures transactions in a manner that aligns with his clients' business imperatives and growth strategies. In particular, Mr. Thierfelder represents leading private equity funds and their portfolio companies in a full range of corporate transactions, including mergers and acquisitions, recapitalizations, leveraged financings, restructuring, and reorganizations. In addition, he negotiates, structures and executes corporate transactions on behalf of strategic buyers and sellers, and also counsels senior management, boards of directors and special committees on complex governance issues, including risk management and corporate restructurings.

THOMPSON, Joshua W

Sidley Austin LLP, New York
+1 212 848 8703

jthompson@sidley.com

Featured in Banking & Finance (New York)

Practice Areas: JOSHUA THOMPSON focuses his practice on complex financings, including acquisition financings and other leveraged lending (including leveraged buyouts, tender offers, and other ongoing private transactions), liability management transactions, structured financings (including securitizations, back-leverage financings, warehouses and CLOs), asset-based lending, second lien financings, and mezzanine investments. He has experience representing borrowers and sponsors, lender syndicates and other creditors, agents for lender syndicates, management, and investors in complex restructurings, workouts, bankruptcies, and acquisitions

of troubled companies. As counsel for direct lenders and other principal investors, private equity sponsors, and lead arrangers, Josh is involved in all aspects of deal structuring, negotiation, and documentation. He also maintains an active practice in structuring and advising finance companies and other private capital debt providers, as well as multi-asset managers, in building debt investment platforms. Josh's engagements have ranged across a wide array of industries, including automotive, airline, chemical, energy, financial services, gaming, healthcare/life sciences, infrastructure (including data centers), manufacturing, media, pharmaceutical, retail, satellites, shipping, and telecommunications. Josh represents a variety of large financial institutions, including private equity firms, hedge funds, banks, and non-bank credit providers. He also regularly advises major global corporate borrowers.

TIMBLO, Priyanka

Holwell Shuster & Goldberg LLP, New York
(646) 837 – 8749

ptimblo@hsgllp.com

Featured in Litigation (New York)

Practice Areas: Priyanka Timblo is a trial lawyer representing clients on both sides of the 'v' in high-stakes commercial cases nationwide. She has secured eight- and nine-figure judgments in bench and jury trials. Priyanka plays a lead role examining witnesses in the courtroom. She is also skilled at creating and driving pre-trial strategy. Clients and peers have described her to Chambers USA as "an absolute dynamo"; an "amazing trial lawyer"; "tough as nails"; and "extremely effective in the courtroom." Priyanka is trial counsel for videogame company Valve Corporation, defending against mass arbitrations brought under the antitrust laws. The claims involve allegations of pricing and other restrictions on videogames sold through the company's Steam distribution platform. She is also trial counsel for the payment network Visa in its defense of antitrust claims asserted by some of the world's largest retailers. The claims relate to network rules at the heart of the Visa system. In 2024, Priyanka won a \$101 million jury verdict in Arkansas federal court against Walmart (increased to \$125 million in post-judgment proceedings). The case involved breach-of-contract claims relating to a half-billion-dollar pandemic-era contract. Other notable representations include a plaintiff-side antitrust class action in the healthcare space, a founder dispute over a luxury day spa, and a fee dispute on behalf of a financial institution.

Career: Prior to joining HSG, Priyanka was a litigation associate at Paul, Weiss, Rifkind, Wharton & Garrison LLP, where she litigated securities and white collar matters. She clerked at the Court of Appeal for Ontario for the Honorable Eileen Gillese and the Honorable Sarah Pepall. She was previously an investment professional at global legal finance company Omni Bridgeway.

Professional Memberships:

Priyanka previously served on the National Women's Law Center's Leadership Advisory Committee and on the planning committee for the New York City Bar Association's Associate Leadership Institute.

TINKELMAN, Joshua A.

Latham & Watkins LLP, New York
(212) 906 – 1810

joshua.tinkelman@lw.com

Featured in Banking & Finance (New York)

Practice Areas: Joshua Tinkelman, former Global Co-Chair of the Private Equity Finance Practice, advises financial sponsors and borrowers on a wide array of bank financing, capital market, and liability management transactions, including leveraged buyouts. Joshua draws on more than two decades of experience to help the full spectrum of domestic and foreign private equity firms and their portfolio companies negotiate a comprehensive range of financings, including: – Senior secured first and second lien facilities – Asset-backed loans – Unitranche financings – Mezzanine financings – Liability management transactions, exchange offers, unrestricted subsidiary financings, and other liquidity facilities He leverages extensive market knowledge to tailor creative solutions to clients' financing needs, helping them secure cutting-edge market terms, and achieve their commercial goals. Joshua partners with clients to foster long-term relationships, understanding, advancing, and protecting their institutional priorities and goals. Joshua seamlessly works across the firm's platform — particularly with partners in the Mergers & Acquisitions and Restructuring & Special Situations Practices — as a cohesive unit to bring Latham's broad perspective and resources to each transaction.

TOWNSEND, Neil

Willkie Farr & Gallagher LLP, New York
212.728.8272

ntownsend@willkie.com

Featured in Private Equity (New York)

Practice Areas: Neil W. Townsend is a partner in the Corporate & Financial Services Department and Co-Chair of the Private Equity Practice Group. He leads a cross-border, multidisciplinary group practicing in 16 key markets across the US and Europe. Neil handles the full spectrum of private equity transactions, mergers and acquisitions of public and private companies and public and private securities transactions. He represents financial sponsors in the structuring, negotiation, financing, implementation and restructuring of leveraged buyouts, structured investments and exit transactions. He also advises on the design and negotiation of tax-efficient equity and equity-based executive compensation plans, and on sponsor restructuring arrangements and generational transitions for sponsor clients. Neil focuses most of his time on businesses in the health care sector, the business and professional services sectors, the specialty food industries, and the industrial and consumer products fields, and on a variety of distressed sales and restructurings.

He represents clients in both high-end transactions and deals across all segments of the middle market.

Personal: J.D., Villanova University, 1990 B.S., Tufts University, 1987 See <https://www.willkie.com/professionals/t/traub%2Dneil%2Ddw>

TRAUB, Amy J

BakerHostetler LLP, New York
212.589.4248

atraub@bakerlaw.com

Featured in Labor & Employment (New York)

Career: As chair of BakerHostetler's national Labor and Employment Practice Group, Amy Traub has a unique ability to understand how global events and significant changes in the law directly impact her clients and their businesses. With a focus on the management side of employment law matters for clients in an array of industries and with a particular focus on the healthcare and retail industries, she provides practical and timely advice and counsel to help her clients run their businesses more efficiently. Amy is also an experienced employment litigator, and clients turn to her for the most tactical and effective solutions to their multifaceted and complex disputes related to their workforces. She informs clients of the risks involved and remains ever mindful of the inner workings of clients' businesses with issues related to discrimination, retaliation, wage and hour litigation, class and collective actions, Worker Adjustment and Retraining Notification (WARN) Act-related litigation and Equal Employment Opportunity Commission (EEOC) charges, as well as the more litigious areas that arise in the employer-employee dynamic. Amy is ranked in Chambers USA: America's Leading Lawyers for Business as a leader in the field of labor and employment. In recent client feedback interviews, a client shared, "To me Amy is a model of what you want your outside counsel to be and the kind of relationship that you want to have with your attorney. ... Amy is everything you want from an outside attorney. She is an extension of our organization, and she knows what we need and like and is aware of how important our brand and reputation are to us. She always talks to us about the pros and cons and how best to manage and mitigate risk. She is the consummate professional and should be applauded for her efforts." Amy was also recognized in the 2023 edition of the Legal 500, as a New York Metro Area Super Lawyer and was a national honoree in the Women, Influence & Power in Law Awards by Corporate Counsel and Law.com. In 2022, she was the recipient of BakerHostetler's Trailblazer Award, an honor designed to recognize a lawyer who has made significant contributions to the firm and the legal profession and who inspires her colleagues through example and achievement. Amy is solutions-oriented and remains at the forefront of major legal events; she has orchestrated several firm initiatives with multidisciplinary teams designated to best advise clients through the evolving legal landscape. Amy was on the front

lines of the legal issues surrounding the COVID-19 pandemic, leading the firm's COVID-19 Task Force. After the Dobbs decision was released, Amy led the efforts on the Dobbs Decision Task Force and oversaw the guidance the firm provided to employers on how to navigate the changes related to this decision. After the 2023 ruling by the U.S. Supreme Court was announced on affirmative action, which impacts our clients nationwide as they approach diversity, equity and inclusion efforts, Amy led a dedicated team of BakerHostetler partners from multiple practices across the firm in the creation of the Affirmative Action Decision Task Force.

Professional Memberships: New York University School of Law, Center for Labor and Employment Law; Board of Advisors (2020 to 2022)

TREVIÑO, Marc R

Sullivan & Cromwell LLP, New York (212) 558-4239
trevinom@sullcrom.com

Featured in Corporate Governance (USA - Nationwide), Employee Benefits & Executive Compensation (New York)

Practice Areas: Corporate Governance; Executive Compensation; Crisis Management; Bank Regulatory; Criminal Defense & Investigations; Cybersecurity; Financial Services; Mergers & Acquisitions; General Practice

Career: Marc Treviño is the Co-Head of S&C's Corporate Governance Practice and the Managing Partner of its Executive Compensation Group. He is a recognized leader in structuring and counseling senior executives and boards in significant matters involving reputation, overlapping regulatory regimes, fiduciary conflicts and multiple jurisdictions, with an emphasis on matters involving financial institutions. Mr. Treviño teaches Corporate Crisis Management at the Yale Law School and is a co-author of *The Public Company Deskbook* (The Practising Law Institute), which has been hailed as "the bible for securities lawyers" by *Fortune*. He also lectures and writes extensively on corporate governance and executive compensation matters and serves on the Advisory Board for the Harvard Law School Program on Corporate Governance. Mr. Treviño's clients have included Abiomed, AIG, Ally Financial, AT&T, Bank of New York Mellon, Barclays, C&S Wholesale Grocers, Canadian Pacific, Cheniere, CIT Group, Citigroup, The Clearing House Association, Credit Suisse, Discover, DISH Network, Evercore, FGS Global, Fiat Chrysler Automobiles, First Horizon, First Republic, Goldman Sachs Group, ISS, JPMorgan Chase, Kodak, Lending Club, Microsoft, Moody's, Priceline, RedBird Capital Partners, Regions, SandRidge Energy, Sotheby's, SunTrust Banks, Sumitovant, SVB Financial, Tesla, UBS, UNFI, United Rentals, Vector Group, Verily Life Sciences, Volkswagen, Waymo and Wells Fargo & Company.

Professional Memberships: American Bar Association; New York City Bar Association.

Personal: Yale Law School (JD, 1993); Princeton University (AB, 1990).

TRIANO, Travis

Davis Polk & Wardwell LLP, New York
Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Travis is a member of Davis Polk's Executive Compensation practice. He advises public and private companies, boards and compensation committees on a wide variety of complex executive compensation matters, particularly in connection with M&A, IPOs, spinoffs and other transactions. He advises companies at all stages in their life cycle, from early-stage and pre-IPO companies to mature, large-cap public companies. Travis has extensive experience in the design and implementation of cash and equity incentive compensation arrangements; severance, change in control and retention arrangements; and related corporate governance and disclosure issues. He also advises companies and executives in connection with senior leadership transitions, including the negotiation of sensitive executive employment and separation arrangements.

TRIPOLITSOTIS, Matthew

Burns Charest LLP, Dallas
mtripolitsotis@burnscharest.com
Featured in Antitrust (New York)

Professional Memberships: Admissions Connecticut, New York, United States Supreme Court, United States Court of Appeals, Second Circuit, United States Court of Appeals, Sixth Circuit, United States Court of Appeals, Ninth Circuit, United States District Court, District of Colorado, United States District Court, District of Connecticut, United States District Court, Southern District of New York, United States District Court, Eastern District of New York, United States District Court, Eastern District of Michigan

Personal: Matt takes a pragmatic approach to resolving high-stakes litigation that has earned him recognition from his peers and brings value to his clients. According to Chambers USA independent research, he is a "fantastic litigator with incredible depth of knowledge and professionalism." An alumnus of Boies Schiller Flexner LLP, Matt specializes in handling a client's most complex matters. He served as a court-appointed member of the Steering Committee prosecuting multidistrict litigation on behalf of purchasers forced to overpay for life-saving EpiPens. His work in that matter led to settlements of more than \$600 million for his EpiPen clients. He has also been a core member of the legal team on some of the nation's highest-profile matters. Most notably, these matters included recouping \$4 billion for American Express from Visa and MasterCard—the largest ever settlement for a single antitrust plaintiff—and representing a nationwide consumer class against Volkswagen based on the installation of an emissions testing defeat device, which resulted in a partial settlement valued at approximately \$15 billion. In addition to these litigations, Matt has counseled his clients

in a wide variety of subject matters, including antitrust, contract, corporate governance, class action, entertainment, land use/real estate, intellectual property, securities, and estate litigation. Matt is recognized as a leading New York Antitrust practitioner by Chambers USA, which quoted a client as saying, "Matt is extremely sharp, responsive and shows an impressive attention to detail." Matt's writing on the compact clause of the Constitution was published in the *Yale Law & Policy Review* and has been cited as authority by multiple courts. In addition to constitutional law, Matt's academic interests include political science, mediation, and land use. He also sits on a local Zoning Board of Appeals.

TRUST, Brian

Mayer Brown LLP, New York
+1 (212) 506-2570
btrust@mayerbrown.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Brian Trust brings extensive restructuring experience to stakeholders in distressed situations. He has established himself as a distinguished practitioner who has dedicated his career to navigating the complex web of bankruptcy law. Brian is singularly focused on achieving maximum value for large institutional creditors in complex Chapter 11 reorganizations, out-of-court restructurings and recapitalizations, mergers and acquisitions of financially distressed companies, acquisition and divestiture of claims against and equity interests in distressed companies, debtor-in-possession and exit financings, and cross-border insolvencies. Brian pioneered the novel use of securitization and/or asset-based security structures utilizing DIP loan technology in Chapter 11 proceedings. His deep understanding of the challenges faced by creditors has made him indispensable to agent banks, lending syndicates, ad hoc creditor groups, insurance companies and other investors. Brian is regularly lauded as a strategic, client-centric lawyer and recognized by organizations including Chambers, Legal 500, Global Restructuring Review, IFLR and others.

TURTELTAUB, Adam M

Willkie Farr & Gallagher LLP, New York
212 728 8129
aturteltaub@willkie.com

Featured in Corporate/M&A (New York)

Practice Areas: Co-Chair of Mergers & Acquisitions Practice Group, Chair of the firm's Business Committee and a member of the firm's Executive Committee. Represents public and private companies and private equity firms in domestic and cross-border mergers and acquisitions, minority and strategic investments, restructurings, take-over defense, shareholder activism and corporate governance matters. Recently advised the Special Committee of the Board of Directors of Guess? in the \$1.4 billion take-private acquisition by certain shareholders in partnership with Authentix Brands Group; LS Power in its \$13 billion sale of a portfolio of natural gas generation facilities and a commercial

and industrial virtual power plant platform to NRG Energy; NXMH in its \$1.45 billion sale of Whitebridge Pet Brands' North American premium cat feeding and pet treating business to General Mills, Inc.; Choice Hotels International in its proposal and subsequent exchange offer to acquire Wyndham Hotels & Resorts, Inc.; Take-Two Interactive Software in its \$12.7 billion acquisition of Zynga; CMA CGM Group in its acquisition of most of Ingram Micro's Commerce & Lifecycle Services business, valued at \$3 billion; and Analytic Partners in connection with an investment by funds affiliated with Onex Corporation.

Personal: J.D., New York University School of Law, 1998 B.S., University of Vermont (magna cum laude), 1994 See: <http://www.willkie.com/professionals/t/turteltaub%2Dadam%2Ddm>

UHLAND, Suzanne

Latham & Watkins LLP, New York
212-326-2259
suzanne.uhland@lw.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Suzanne Uhland represents public and private companies, lenders, sponsors, and investors in a wide array of restructuring transactions, including their high-stakes chapter 11 reorganizations and liability management transactions. Suzanne is widely recognized as one of the leading restructuring lawyers in the United States. She has been a fellow of the prestigious American College of Bankruptcy since 2011. Suzanne leverages her keen market perspective and her decades of experience to devise creative solutions in clients' most complex distressed situations. Suzanne serves as a member of the firm's Finance Opinion Committee. She partners with clients to diffuse volatile situations involving financial distress and acts immediately to protect her clients' commercial interests. Suzanne builds consensus across key stakeholders to maximize client value and expeditiously achieve successful outcomes. Her experience spans technology, real estate, energy, and municipal restructurings and financings, as well as international insolvencies and debt restructurings. She advises clients on asset isolation, bankruptcy safe harbor issues and other insolvency-related issues in structured finance and derivative transactions, including those involving cryptocurrency and other digital assets. Known for her critical thinking on trends within the insolvency space, Suzanne regularly speaks on panels at industry events. In addition to the American College of Bankruptcy, Suzanne is a member of the highly selective International Insolvency Institute and is recognized as a Thought Leader for restructuring and insolvency by *Who's Who Legal* in affiliation with Global Restructuring Review. Suzanne serves on the Yale Law School Fund Board and the board of the Friends of Orinda Creeks, a nonprofit organization dedicated to preserving and restoring the Orinda watershed in California.

USENHEIMER, Gena B

Seyfarth Shaw LLP, New York
212-218-3507
gusenheimer@seyfarth.com

Featured in Labor & Employment (New York)

Practice Areas: Wage-Hour Litigation, Single and Multi-Plaintiff Litigation, Transactional Risk Insurance

Career: Gena co-founded and now co-leads the Firm's Transactional Risk Insurance practice, serving as underwriting counsel in the issuance of representation and warranty insurance policies. Under her leadership, the practice has expanded to cover approximately 90% of the market and draws on the expertise of more than 60 Seyfarth attorneys worldwide. She regularly serves as lead underwriting counsel on complex transactions involving acquisitions of businesses or asset classes with valuations exceeding \$1 billion. In addition to her transactional work, Gena represents and defends employers in high-stakes single-plaintiff and multi-plaintiff discrimination matters. Gena also handles single-plaintiff defamation and business tort matters. She has recently secured consistent victories in both state and federal courts, frequently prevailing on dispositive motions, including motions to dismiss and for summary judgment. Gena also advises employers in complex class and collective action litigation, with a particular focus on discrimination claims. Her recent successes include defeating class certification in three separate state court pregnancy discrimination cases. In the wage and hour space, her practice emphasizes New York-focused compliance issues, as well as the classification of exempt employees and independent contractors.

Professional Memberships: New York State Academy of Trial Lawyers (Member); New York City Bar Association (Member).

Publications: Co-Host, "Into the Breach" an RWI Podcast; Contributing Author, "Wage & Hour Litigation Blog"; Frequent CLE presenter.

VERNACE, Anthony

Simpson Thacher & Bartlett LLP, New York
+1-212-455-7136
avernace@stblaw.com

Featured in Private Equity (New York), Corporate/M&A (New York)

Practice Areas: Anthony Vernace represents private equity firms and public companies in mergers and acquisitions, investments, joint ventures and other corporate transactions. He also regularly counsels clients on corporate governance, shareholder activism and securities law matters. His clients span a wide range of industries and include leading technology, transportation, healthcare, industrial, financial services and consumer products companies. Anthony consistently receives recognition for his work on numerous marquee M&A transactions for both public companies and private equity firms. Anthony's experience includes representing Microsoft in its \$75 billion acquisition of Activision Blizzard and Cisco Systems

in its \$28 billion acquisition of Splunk. In addition to his legal practice, Anthony regularly serves as a panelist and guest lecturer on corporate and M&A-related topics, including at Harvard, Duke and University of Pennsylvania law schools. Anthony currently serves as a member of the Firm's Executive Committee, and he was formerly Co-Chair of the Finance Committee and a member of the Recruiting Committee.

Career: Joined Firm, 2005; Partner, 2014.

Personal: BS, summa cum laude, Fordham University (2002); JD, Harlan Fiske Stone Scholar, Columbia Law School (2005).

VILLEGAS, Carol

Labaton Keller Sucharow LLP, New York
212.907.0824
cvillegas@labaton.com

Featured in Litigation (New York)

Practice Areas: Securities Litigation Consumer Protection and Data Privacy Litigation

Career: Carol C. Villegas is a Partner in the New York office of Labaton Keller Sucharow LLP. Leading one of the Firm's Securities Litigation teams and co-leading the Firm's Consumer Protection and Data Privacy Litigation team, Carol focuses on prosecuting complex securities fraud and consumer cases on behalf of institutional investors and individuals. In addition to her litigation responsibilities, Carol holds a variety of leadership positions within the Firm, including serving on the Firm's Executive Committee, as Chair of the Firm's Women's Initiative, and as Chief of Compliance. She is also a member of the Artificial Intelligence Committee.

Professional Memberships: Carol is an active member of the New York State Bar Association's Women in the Law Section and Chair of the Board of Directors of the City Bar Fund, the nonprofit 501(c)(3) arm of the New York City Bar Association. In 2024, she was appointed by the Court of Appeals to the New York State Board of Law Examiners, an organization that administers the bar examination to candidates seeking admission to practice law in the State of New York. Carol is also a board member of the Christopher J. Keller Memorial Foundation and a member of the National Association of Public Pension Attorneys (NAPPA), the National Council on Teacher Retirement (NCTR), the National Association of Women Lawyers, and the Hispanic National Bar Association. In addition, Carol previously served on Law360's Securities Editorial Board.

VOGEL, Michael

Paul, Weiss, Rifkind, Wharton & Garrison LLP, New York
1-212-373-3137
mvogel@paulweiss.com

Featured in Media & Entertainment: Corporate (New York)

Practice Areas: Attorney bio can be found here: <https://www.paulweiss.com/professionals/partners%2Dand%2Dcounsel/michael%2Dvogel>

VONNEGUT, Eli J

Davis Polk & Wardwell LLP, New York
212-450-4331
eli.vonnegut@davispolk.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Eli is a member of Davis Polk's Restructuring practice. Eli represents investors, debtors, arrangers and agent banks, lenders, bondholders and other strategic parties in a range of in- and out-of-court corporate restructurings, liability management and financing transactions, bankruptcy litigation, asset sales and acquisitions. He also advises clients on structuring and managing their investments in complex distressed businesses. He also advises numerous financial institutions – including all eight of the U.S.'s global systemically important banking groups (G-SIBs) – and trade groups in connection with Dodd-Frank resolution planning.

WALDMAN, Craig

Simpson Thacher & Bartlett LLP, New York
(212) 455-2881
cwaldman@stblaw.com

Featured in Litigation (New York)

Practice Areas: Craig S. Waldman is a Partner in the Firm's Litigation Department and Head of the Firm's Asset Management Litigation Practice. He has extensive trial experience and frequently represents issuers, individuals, and underwriters in high-profile securities litigation, including class and derivative actions, in courts throughout the country. He also has considerable experience representing corporate clients, including public companies and leading private equity firms, in transaction-related litigation, corporate governance matters, and corporate control litigations.

Career: Joined Firm, 2004; Clerk, Hon. Richard M. Berman (SDNY), 2006; Partner, 2014.

Professional Memberships: Federal Bar Council; NYC Bar Association.

Personal: B.A., magna cum laude, Tufts University (2001); J.D., cum laude, Cornell Law School (2004).

WALTERS, Adam S

Phillips Lytle LLP, Buffalo
716 847 7023
awalters@phillipslytle.com

Featured in Environment (New York: Upstate), Real Estate (New York: Upstate)

Practice Areas: A successful land use lawyer with almost three decades of experience, Adam represents developers, corporations, individuals and governmental agencies in complex land use and permitting matters. From zoning to environmental impacts review pursuant to the State Environmental Quality Review Act (SEQRA) and the National Environmental Policy Act (NEPA) to permitting with the New York State Department of Environmental Conservation (NYSDEC), the U.S. Army Corps of Engineers (USACE) and the U.S. Environmental Protection Agency (EPA), Adam is known for his strategic approach and success at meeting tight timeframes to get a shovel in the ground. Adam also has significant experience representing

manufacturers and other regulated entities in environmental permitting and enforcement matters. He currently serves as the chair of the Western New York regional satellite of the Urban Land Institute.

Career: Joined firm in 1996 and has been a Partner since 2003. Adam is the co-leader of the firm's Real Estate Industry Team.

Professional Memberships:

American Bar Association, Business Law Section, Section of Environment, Energy, and Resources (SEER); Bar Association of Erie County, Environmental Law Committee, New York State Bar Association, Environmental & Energy Law Section; Urban Land Institute, WNY Chapter Chair

WALTUCH, Noam M

Sidley Austin LLP, New York
+1 212 839 5623
nwaltuch@sidley.com

Featured in Tax (New York)

Practice Areas: NOAM WALTUCH focuses on advising clients on the structuring and formation of alternative investment funds, including private equity funds, hedge funds, credit funds, secondary funds, real estate funds, venture capital funds, and insurance-linked securities funds. Noam's experience includes advising sovereign wealth funds on complex U.S. and international tax matters. Noam also represents buyers, sellers, and sponsors in secondaries transactions and GP stake deals in the investment management M&A space. In addition, he works on transactions involving equity and mortgage real estate investment trusts. Noam also represents issuers and underwriters in capital markets transactions, including public and private securities, domestic and cross-border mergers and acquisitions, tax-free reorganizations, joint ventures, and restructurings.

WANG, Davis J.

Sullivan & Cromwell LLP, New York
1-212-558-4000
wangd@sullcrom.com

Featured in Tax (New York)

Practice Areas: Tax; REITs; Tax Policy.

Career: Davis Wang is Co-Head of the Firm's Tax Group, representing clients in structuring various complex transactions, including mergers, acquisitions and restructurings, securities offerings, cross-border financings and tax planning and controversy. Mr. Wang was recognized in 2023 as "Dealmaker of the Year" by The American Lawyer for his work advising Amgen on its \$28 billion acquisition of Horizon Therapeutics. He has also been recognized as a leading tax lawyer by Chambers USA, Law360 and Legal 500 USA.

Professional Memberships: NYSBA.

Personal: Harvard Law School (J.D., 2002), Harvard University (A.B., 1997). Judicial clerk to The Honorable Stephen Breyer, United States Supreme Court, 2003-2004; Judicial clerk to The Honorable Michael Boudin, United States Court of Appeals, First Circuit, 2002-2003.

WANG, Eric

Sullivan & Cromwell LLP, New York
+442079598411
wangs@sullcrom.com

Featured in Tax (New York)

Practice Areas: Tax Environmental, Social and Governance (ESG) Europe Investment Management

Career: Eric Wang is a member of Sullivan & Cromwell's Tax Group and concentrates on U.S. tax matters. A partner since 2010, Mr. Wang advises on a broad range of planning and transactional matters for both U.S. and non-U.S. clients. He has advised extensively on cross-border acquisitions and joint ventures, including structuring a number of investments made by private equity and real estate funds worldwide. He also advises on U.S. tax issues relating to tax-sensitive financing structures and novel financial instruments, as well as debt restructurings. In addition, Mr. Wang has represented clients with respect to IRS audits and investigations. He frequently speaks at industry events on a wide range of domestic and international tax matters. Clients he has advised recently include AB In-Bev, Ally Financial, BHP, BP, Chevron, Enbridge, Goldman Sachs, Haleon, and Rhône Capital.

Professional Memberships: American Bar Association New York State Bar Association

Personal: Harvard Law School (J.D., 2001); Harvard University (A.B., 1998)

WARKOL, Craig

Seward & Kissel LLP, New York

Featured in Litigation (New York)

Practice Areas: Litigation & Investigations

Career: Craig Warkol is Chair of the Litigation & Investigations Group and Co-Head of the Government Enforcement and Internal Investigations practice. Craig has extensive experience assisting clients with SEC examinations and representing them at all stages of investigations and enforcement cases brought by the SEC, DOJ, FINRA, CFTC, and other self-regulatory organizations and state regulators. He also advises clients on issues related to insider trading, market manipulation, and regulatory risks associated with new products and emerging technology, such as digital assets, artificial intelligence, the use of alternative data, prediction markets and electronic communications. Craig frequently conducts client training sessions and presents at leading industry events. Prior to private practice, Craig served both as an enforcement attorney with the U.S. Securities and Exchange Commission and as a Special Assistant in the U.S. Attorney's office for the Eastern District of New York where prosecuted numerous complex and high-profile securities fraud, accounting fraud, and insider trading cases.

Personal: He received his J.D. from the Benjamin N. Cardozo School of Law and his undergraduate degree from the University of Michigan.

WASSNER, Brian M

Sidley Austin LLP, New York
001-212-839-6042
bwassner@sidley.com

Featured in Private Equity (New York)

Practice Areas: BRIEN WASSNER is a global co-leader of Sidley's Private Equity practice, a co-leader of the New York M&A and Private Equity group, and a member of the firm's Executive Committee. Brien represents large cap and middle market private equity sponsors and other private capital investors and asset managers, as well as their portfolio companies, in connection with complex transactions including mergers, acquisitions, dispositions, financings and general corporate matters. He has extensive experience in domestic and cross border leveraged buyouts, take-privates, carve-outs, distressed investments, special situations and structured equity investments and joint venture transactions. Brien's clients include private equity funds, sovereign wealth funds, family offices, hedge funds, pension funds, venture capital funds and other sponsors and asset managers, financial institutions, public and private companies and their financial advisers. Brien often advises clients on transactions that are multijurisdictional in nature and subject to complex regulatory regimes. Representative industries include financial services and insurance, technology, industrials, healthcare and life sciences, media, real estate, business services, hospitality, retail and consumer products, manufacturing, logistics and transportation, telecoms, energy and infrastructure.

WATTS, Lisa G.

Latham & Watkins LLP, New York
+1.212.906.1200
lisa.watts@lw.com

Featured in Tax (New York)

Practice Areas: Lisa Watts, Vice Chair of Latham & Watkins and a member of the firm's Executive Committee, focuses on the development of the firm's strategic direction and manages its global presence. In addition, she advises clients on corporate and partnership taxation. Lisa brings more than two decades of experience with complex transactional tax issues to her work advising clients. Lisa regularly serves private equity firms, US-based and foreign public and private companies, REITs and UPREITs, partnerships and limited liability companies, as well as investment banks. Specifically, Lisa helps clients navigate the tax aspects of significant US and cross-border transactions, including: – Mergers, acquisitions, and divestitures – Joint ventures – Recapitalizations – Public financings, including initial public offerings – Corporate restructurings Lisa handles a broad range of transactional tax matters, with experience advising clients on all matter of M&A transactions, through the dual-track process, offering enhanced flexibility when planning an exit transaction, as well as clients contemplating an up-C structure. Lisa also has considerable experience advising

on sophisticated transactions involving special purpose acquisition companies (SPAC).

WEINBERGER, Michael

Gibson, Dunn & Crutcher LLP, New York
+1 212.351.2350

mweinberger@gibsondunn.com

Featured in Real Estate (New York)

Practice Areas: Michael Weinberger's practice focuses on real estate law, with a particular focus on real estate finance, including CMBS, mortgage, mezzanine, and construction loan originations, restructurings, syndications, and secondary market transactions. He regularly represents major institutional lenders and borrowers in complex transactions involving hotels, shopping centers, office buildings, multifamily properties, industrial properties, casinos, condominiums, data centers and other property types.

Career: Became partner, 2000; J.D., magna cum laude, Harvard Law School (1991), editor, Harvard Law Review; B.A., summa cum laude, Yale University (1988). Law clerk to Honorable Leonard Garth, U.S. Court of Appeals, Third Circuit.

Professional Memberships: Member, New York Bar; Fellow, American College of Real Estate Lawyers.

WEINER, Michael L

Steptoe LLP, New York
(212) 506-3957
mweiner@steptoe.com

Featured in Antitrust (New York)

Practice Areas: Antitrust/Competition | Antitrust Investigations & Litigation | Antitrust Mergers, Acquisitions, & Joint Ventures

Career: Michael Weiner brings significant experience advising clients across the spectrum of antitrust matters, focusing on merger reviews and litigation, resolving government investigations, effectively litigating antitrust issues across a broad range of industries, and providing strategic counseling and compliance advice. Michael is known for his deep knowledge and innovative approach to assist clients. Recognized by Chambers USA, he is praised by commentators who note that he is a "subject matter expert who is easy to work with and quick to respond" and has received recognition for his "antitrust clearance advice" and his "follow-on litigation work." Chambers USA has also reported that commentators consider him "extremely knowledgeable on substantive antitrust law and, better yet, he's easy to work with." In addition, he has been recommended in Legal 500, named a national and New York "litigation star" in Benchmark Litigation, recognized as a "Thought Leader" by Global Competition Review's Who's Who Legal, and listed in Chambers Global, International Who's Who of Competition Lawyers, Global Counsel Handbooks' Competition Law, and The Best Lawyers in America. Michael currently serves as an Executive Committee member for the New York State Bar Association's Antitrust Section, where he previously served as Chair. He is a former Officer

and Council Member of the American Bar Association's Antitrust Section and a former Editorial Chair of Antitrust Magazine. Michael also serves on the editorial board of World Competition Law and Economics Review, and frequently speaks and writes on a broad range of antitrust/competition issues.

Professional Memberships: New York State Bar Association Antitrust Section, Executive Committee Member (2003 – present); Chair (2017) American Bar Association Antitrust Section, Secretary and Chief Communications Officer (2002); Council Member (1998 – 2001); Antitrust Magazine Editor-in-Chief (1994 – 1998)

WEINSTEIN, Brian S

Davis Polk & Wardwell LLP, New York
+1 212 450 4972
brian.weinstein@davispolk.com

Featured in Litigation (New York)

Practice Areas: Brian is a member of Davis Polk's Civil Litigation practice. He represents U.S. and non-U.S. clients in a wide range of litigation matters, including complex commercial litigation, securities litigation, internal investigations, and regulatory enforcement and white collar criminal defense matters. Brian serves on the Board of Directors of the Kenan Institute for Ethics at Duke University. He has been a member of Davis Polk's Pro Bono Committee since 2008.

WEISS, Jesse

Cravath, Swaine & Moore LLP, New York
1 212 474 1421
jweiss@cravath.com

Featured in Antitrust (New York)

Practice Areas: Jesse M. Weiss focuses his practice on antitrust, including antitrust litigation, regulatory work and antitrust counseling.

Career: Georgetown University Law Center (J.D., 2008; magna cum laude); University of Maryland (B.A., 2003).

Personal: For more information: <https://www.cravath.com/people/jesse%2D-m%2Dweiss.html>

WEISS, Romina

Goodwin, New York
212-813-8886
rweiss@goodwinlaw.com

Featured in Tax (New York)

Practice Areas: Romina Weiss, a partner in Goodwin's Tax Practice and ESG & Impact practice, has broad experience in corporate and partnership tax matters. Ms. Weiss advises public and private U.S. and international companies on tax issues arising from complex business transactions, including mergers and acquisitions, within the private equity and technology industries, among others. She has significant experience in the organization of private equity funds, including buyout, secondary and real estate funds, and advising them on continuing operations, portfolio investments and M&A transactions. She also advises clients on the tax aspects of capital-raising activities, such as IPOs, equity derivatives and debt offerings.

Personal: JD, Harvard University 1991, cum laude; BA, Columbia University 1988, summa cum laude

WEISS, William J

Goodwin, New York
+1 212 813 8815
wweiss@goodwinlaw.com

Featured in Tax (New York)

Practice Areas: Bill Weiss, a partner in Goodwin's Tax practice, advises US and international clients on the tax aspects of corporate and partnership transactions, including tax-free reorganizations, spinoffs, leveraged buyouts, restructurings, equity-based compensation arrangements and the formation of joint ventures. In addition, he regularly advises sponsors, managers and investors on the tax aspects of the formation and operation of private equity, venture capital, real estate and hedge funds and the investments made by those funds.

Personal: JD, 1989 Harvard Law School (cum laude) AB, 1986 Princeton University (summa cum laude)

WEISSER, Michael E

Kirkland & Ellis LLP, New York
(212) 446-4810
michael.weisser@kirkland.com

Featured in Private Equity (New York)

Practice Areas: Michael Weisser is a partner in the M&A/Private Equity Practice Group and a member of the Firm's Executive Committee. Michael represents private equity sponsors and portfolio companies in connection with acquisitions, dispositions and general corporate matters. He has extensive experience with leveraged buyouts, going private transactions and minority investments, and frequently counsels clients on a variety of securities law, corporate governance and strategic matters. He regularly represents Altas Partners, American Securities, Brightstar Capital, CDPQ, Claire Group, Kohlberg, Monomoy, Partners Group, Patient Square, Providence Equity Partners, Sixth Street Partners, Springdale Industries, TJC, TPG, Wendel and their portfolio companies.

Personal: University of Pennsylvania, B.A., 1995; Columbia University School of Law, J.D., 1998.

WEITZMAN, Avi

Paul Hastings LLP, New York
212-318-6920
aviweitzman@paulhastings.com

Featured in Litigation (New York)

Practice Areas: Avi Weitzman is co-chair of the Complex Litigation and Arbitration practice and a partner in the Investigations and White Collar Defense practice at Paul Hastings, based in the firm's New York office. Avi has successfully served as lead trial counsel in some of the country's highest-profile white collar and civil trials, both while an assistant United States attorney in the Southern District of New York and in private practice since then. Avi is an experienced and sought-after litigator and trial lawyer, who has participated in and led nearly twenty trials and arbitrations over his 25+ year career. Clients, colleagues and adversaries have described him as a "smart, tenacious" and "quick-witted litigator," with "an unparalleled dedication to figuring out every angle that he can present for clients" because he "leaves

no stone unturned." Avi has been singled out by Chambers (among many other major legal publications) for his "first-rate legal skills," "keen judgment" and "dedication" to his clients. Avi was co-lead trial counsel in the high profile, 10-week trial of New Jersey Sen. Robert Menendez, charged in an 18-count indictment by the U.S. Attorney's Office (SDNY) with public corruption and obstruction of justice offenses. This was an unprecedented case in which the government, for the first time ever, charged a member of Congress with acting as an agent of a foreign country (Egypt) in violation of the Foreign Agents Registration Act (FARA). Commentators noted Avi's creative and forceful representation of Sen. Menendez, with the New York Times noting that Avi's opening jury address "shook the courtroom awake." Avi was also lead trial counsel in the six-year defense of Kaleil Isaza Tuzman, a former CEO of a public company charged by the U.S. Attorney's Office (SDNY) and SEC with accounting fraud and market manipulation. After his two-month trial, the government sought a 20+ year prison sentence. With a tenacious defense, which the court described as a "scorched earth strategy [that] ... truly left no stone unturned," Avi persuaded the court to impose a sentence of no time in prison, a request the legal press described as "bold" and "audacious." Avi also obtained a complete defense victory, with a rare pretrial dismissal, of a federal indictment filed by the U.S. Attorney's Office (SDNY) against his client, the founder of a publicly traded pharmaceutical company, charged with insider trading for allegedly tipping friends and family in advance of a \$3.5 billion tender offer. In addition, Avi has had leading roles in a number of high-profile civil trials and matters. Most recently, he represented Incyte, a global biopharmaceutical company, in its \$1 billion royalty dispute with Novartis over the blockbuster pharmaceutical product Jakafi — which resolved favorably on the eve of trial. He is also been involved in several high-profile founders' disputes. Previously, Avi represented Chevron Corporation in a two-month federal RICO trial barring the enforcement of a \$9 billion Ecuadorian judgment that The American Lawyer called "The Case of the Century"; represented the Office of the Governor of New Jersey in an independent investigation of the "Bridgegate" matter; and represented VROOM HD Holdings in its multibillion dollar trial against DISH Network, which resulted in a mid-trial settlement valued at well over \$1 billion. Avi has also represented a large media company in a defamation lawsuit, and both financial institutions and media companies in employment disputes. From 2005 to 2012, Avi served as an assistant United States attorney in the Southern District of New York, where he tried twelve federal criminal jury trials to verdict. As a member of the Securities and Commodities Fraud Task Force, Avi investigated and prosecuted a wide range of federal securities fraud offenses and coordinated parallel civil proceedings with the Securities and Ex-

change Commission. Avi was a member of the team that led the government's investigation dubbed "Operation Perfect Hedge," which resulted in the conviction of over 60 individuals for insider trading offenses. He played a leading role in many of the government's highest-profile insider-trading cases, including having successfully defended the government's use of wiretaps in the Raj Rajaratnam case, serving as lead counsel in the first "expert network" insider trading trial (United States v. Winifred Jiau) and having led the government's investigation of SAC Capital portfolio manager Mat Martoma, which resulted in the largest single-trade insider trading scheme ever charged. For his work on the Rajaratnam case, Avi received the attorney general's Distinguished Service Award in 2012. Avi has an active pro bono practice. Among other things, Avi filed Supreme Court amicus briefs in recent Second Amendment cases, including representing 139 Democratic members of the House of Representatives in N.Y. State Rifle & Pistol Association v. City of New York, and members of the business community in N.Y. State Rifle Association v. Bruen. These amicus briefs challenged petitioners' efforts in these cases to expand the Second Amendment to include a purported right to carry firearms outside the home and to require more lax concealed carry laws.

Personal: Harvard Law School, J.D. University of Kentucky, B.A.

WEXLER, Bruce

Paul Hastings LLP, New York
(212) 318-6020
brucewexler@paulhastings.com

Featured in Intellectual Property (USA - Nationwide), Intellectual Property (New York)

Practice Areas: Bruce Wexler is a partner in the Intellectual Property practice at Paul Hastings. Bruce is a trial lawyer with extensive experience litigating high-stakes patent cases in a range of technologies. He has represented clients as lead counsel in enforcement and defense matters involving multi-million- and multi-billion-dollar drug products. He forms close partnerships with his clients to support successful outcomes, including in their bet-the-company cases. In Hatch-Waxman Act matters, he has opposed challenges by most generic drug companies. He has helped his clients with important drug products such as Aricept®, Pradaxa®, Mirapex®, Cyltezo®, Basaglar®, Entereg®, Emend® oral and Emend® for Injection, Aciphex®, Banzel®, Gocovri®, Comirnaty® and Opsumit®. He is a former judicial law clerk of the U.S. Court of Appeals for the Federal Circuit, where he served under the Honorable Chief Judge Glenn L. Archer, Jr. He clerked for the Honorable Chief Judge Archer during the chief judge's preparation of influential Federal Circuit decisions including Markman v. Westview. Bruce is also an adjunct professor of law at New York University School of Law, where he teaches an advanced course in "Life Sciences and Patent Law."

Personal: New York University School of Law, J.D. (magna cum laude, Order of the Coif) Rensselaer Polytechnic Institute, B.S. in Physics (summa cum laude, member - Sigma Pi Sigma honor society)

WEXLER, Howard M.

Seyfarth Shaw LLP, New York
hwexler@seyfarth.com

Featured in Labor & Employment (New York)

Practice Areas: Labor and Employment, Labor Management Relations, Single-Plaintiff Litigation, Wage-Hour Litigation

Career: Howie Wexler is a strategic labor and employment advisor and litigator who focuses on high-stakes, complex workplace disputes and traditional labor relations. He serves as Co Lead of Seyfarth Shaw LLP's New York Labor & Employment practice. Howie represents management in high-stakes employment litigation and arbitrations across federal and state courts, as well as before key agencies including the National Labor Relations Board, Equal Employment Opportunity Commission, and Department of Labor. His practice spans the full spectrum of employment litigation, with particular depth in complex, multi-plaintiff discrimination matters, systemic claims, and class and collective actions. He regularly defends employers against allegations involving discrimination, harassment, and retaliation under federal, New York, and New Jersey law, as well as high-exposure whistleblower claims, including under New Jersey's Conscientious Employee Protection Act. He is also a trusted advisor in sophisticated wage-and-hour litigation, including nationwide and regional class and collective actions involving misclassification, off-the-clock work, and pay practice challenges. In the labor arena, Howie counsels employers in traditional collective bargaining negotiations, labor strategy, and grievance arbitrations. He is known for navigating complex union dynamics and delivering practical, business-oriented solutions in high-pressure bargaining environments and contentious labor disputes. Beyond litigation and labor relations, Howie partners with clients to proactively manage workplace risk. He regularly advises on internal investigations, executive-level employment issues, reductions in force, and compliance with federal, state, and local employment laws, including the FMLA and ADA. He also works closely with companies to develop and implement policies, training, and compliance frameworks designed to prevent disputes before they arise. Howie is a frequent commentator on cutting-edge labor and employment issues and is regularly interviewed and quoted by leading media outlets, including Law360, Bloomberg, and CBS News.

WHEELER, Isaac J.

Sullivan & Cromwell LLP, New York
7877777777

Wheeler@sulclrom.com

Featured in Tax (New York)

Practice Areas: Tax Tax Controversy Commercial Real Estate REITs Energy

Transition Environmental, Social and Governance (ESG) Digital Assets

Career: Isaac Wheeler is the co-head of the Firm's Tax Group. He represents a wide range of clients, including financial institutions and other multinational corporations, asset managers, real estate developers, and private individuals. Mr. Wheeler works on M&A, real estate, joint venture, hedge fund, private equity, and partnership transactions. He also regularly works with S&C's Estates and Personal Group in advising families and individuals in connection with their estate planning transactions and their worldwide investments, including potential redomiciliation and the attendant tax consequences.

Professional Memberships: American Bar Association New York State Bar Association

Personal: University of Michigan, BA (2003); New York University School of Law, JD (2009)

WHITNEY, Craig

Proskauer Rose LLP, New York
212.969.3415
cwhitney@proskauer.com

Featured in Intellectual Property (New York)

Practice Areas: Craig Whitney is a seasoned litigator with a focus on all facets of intellectual property, antitrust and unfair competition. He is co-head of Proskauer's Trademark & False Advertising practice group. With over two decades of experience, Craig is a leading false advertising litigator and specializes in IP, antitrust, and complex commercial disputes and counseling, including copyright, trademark and trade secrets. He is also a certified arbitrator and has deep experience in class action defense, strategic IP portfolio management, investigations and enforcement. A first-chair trial lawyer, Craig represents prominent clients across a diverse array of industries including technology, media and entertainment, industrials, pharmaceuticals, consumer products and finance. He has a proven track record of success working with multinational companies to protect their most valuable assets before both federal and state courts, as well as the American Arbitration Association and other tribunals. Craig is an active contributor to U.S. and international IP policy discourse. He served as Chair of the Copyright Law Committee and on the Board of Directors of the American Intellectual Property Law Association (AIPLA). Craig routinely advises on IP-related legislation and co-authors amicus briefs on topical matters before the U.S. Supreme Court. Craig clerked for the Honorable Stephen V. Wilson in the United States District Court for the Central District of California.

WILLIAMS, Marc O

Davis Polk & Wardwell LLP, New York
(212) 450-4000
marc.williams@davispolk.com

Featured in Corporate/M&A (New York)

Practice Areas: Marc is a member of Davis Polk's Mergers & Acquisitions and Private Equity practices. He has a diverse and broad-based practice

encompassing mergers and acquisitions, private equity transactions, joint ventures, collaborations and other corporate partnering transactions, restructurings and spinoffs. Multinational corporations turn to Marc with their most critical business initiatives and domestic and cross-border transactions. He has handled matters across a variety of industries, with particular experience in healthcare, financial services, asset management, consumer products and retail, natural resources, and tech, media and telecom. He also has an active practice in corporate governance, shareholder activism and related matters.

WILLIAMSON, Bradd L

Latham & Watkins LLP, New York
+1.212.906.1826
bradd.williamson@lw.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Bradd Williamson, Local Co-Chair of the New York Tax Department and former Global Chair of the Executive Compensation, Employment & Benefits Practice, represents companies, sponsors, compensation committees, and executives in connection with executive compensation and employee-related matters. Bradd helps clients navigate the tax, securities, and corporate law issues that arise in connection with executive compensation, employment, and benefits matters relating to: – Employment agreements, as well as equity-based and other incentive compensation arrangements – M&A and private equity transactions – Capital markets transactions, including IPOs, spin-offs, deSPACs, and direct listings – Financing and restructuring transactions – Public company representation – Non-qualified deferred compensation plans and related Section 409A issues – Securities law disclosure related to executive compensation arrangements He leverages more than two decades of experience and extensive substantive knowledge to efficiently develop practical workforce solutions with a wide variety of clients located across industries and around the world. A recognized thought leader, Bradd frequently speaks and writes on executive compensation topics.

WILLSCHER, Alexander

Sullivan & Cromwell LLP, New York
212-558-4104
willschera@sullcrom.com

Featured in Litigation (New York)

Practice Areas: White-collar and securities matters, including accounting fraud, congressional investigations, market manipulation, insider trading, FCPA violations, bank and lending fraud, asset forfeiture, violations of economic sanctions, and international money laundering offenses

Career: Alex Willscher is the Deputy Managing Partner of S&C's Criminal Defense & Investigations Group. A distinguished former prosecutor with two decades of experience, he has advised the world's biggest financial institutions in navigating high-stakes government investigations and civil litigation. He handles a wide range of white-col-

lar and securities matters, including accounting fraud, antitrust, congressional investigations, insider trading, and FCPA violations. He has secured declinations and favorable settlements in major investigations for clients such as Morgan Stanley and JPMorgan. He serves as lead counsel in a variety of civil lawsuits and trial matters. Mr. Willscher has tried 10 criminal jury cases in federal court. Recognized as a leader in the field, Mr. Willscher has been described by Chambers USA as an advocate who "knows how to be tenacious without being offensive"; "His skill is absolutely remarkable." Mr. Willscher served as an Assistant U.S. Attorney in the Southern District of New York from 2004 through 2010. He clerked for U.S. Supreme Court Justice Anthony M. Kennedy.

Professional Memberships: The Federal Bar Council; The New York City Bar, Federal Courts Committee; The Supreme Court Historical Society; Criminal Justice Act Panel, SDNY (2014 – 2023)

Personal: University of Chicago Law (J.D., 2000); Dartmouth College (A.B., 1996)

WILNER, Steven L

Cleary Gottlieb Steen & Hamilton LLP, New York
+1-212-225-2672
swilner@cgsh.com

Featured in Real Estate (New York)

Practice Areas: Steven L. Wilner has over 35 years of experience advising on a wide variety of complex real estate, financial, and corporate matters, ranging from global real estate acquisitions, dispositions, development, finance, and restructurings to international mergers and acquisitions, including private equity investments and joint ventures in the real estate, hospitality, and infrastructure areas. He represents major asset managers, corporations, and the world's leading sovereign wealth funds in their most notable real estate transactions.

Career: Joined firm, 1988; became partner, 1997; partner, Tokyo office (2001 – 2005). J.D., New York University School of Law (1988); B.S., Tufts University (1985).

Professional Memberships: Fellow of the American College of Real Estate Lawyers Member, New York Bar

WINE, Jamie

Latham & Watkins LLP, New York
212-906-2904
jamie.wine@lw.com

Featured in Litigation (New York)

Practice Areas: Jamie Wine is one of the nation's leading trial lawyers and a Fellow in the American College of Trial Lawyers. Her recent wins include a trial victory in Delaware Chancery Court for Scilex Pharmaceuticals in a breach of fiduciary duty and misappropriation of trade secret case, prevailing in an arbitration for John Paul Mitchell Systems in a several hundred million dollar dispute over an exclusive supply agreement with its primary contract manufacturer, the dismissal of a highly publicized defamation suit against Chess.com relating to a grandmaster cheating scandal, and winning US\$666 million in a post-M&A

dispute for DXC Technology Corporation. In addition to her trial practice, Jamie regularly advises a number of public companies, the Big Four accounting firms, and various financial institutions on a variety of complex commercial and securities litigation matters, as well as SEC and other regulatory investigations. Jamie formerly served as Global Chair of Latham's Litigation & Trial Department and prior to that as a member of the firm's Executive Committee.

WOLF, Brendan

Couch White, LLP, Albany

Featured in Construction (New York)

Practice Areas: Brendan is a Partner in our Commercial & Complex Litigation and Construction practice groups. He represents clients in all stages of litigation in federal and state courts. He is also experienced in preparing and negotiating various forms of construction and energy performance contracts, project labor agreements, and lease agreements. Brendan has significant experience with respect to New York State's M/WBE and DBE programs, including, but not limited to, handling applications, negotiations, and appeals on behalf of women and minority-owned businesses. Brendan was previously employed as Assistant General Counsel at the Dormitory Authority of the State of New York where he regularly advised DASNY's Construction Division on issues including, but not limited to, construction, procurement, claims, litigation, and insurance. Prior to his tenure at DASNY, Brendan spent over a decade in private practice, with a primary focus on public and private contract law and litigation.

Professional Memberships: New York State Bar Association

WOLF, Daniel E

Kirkland & Ellis LLP, New York
(212) 446-4884
daniel.wolf@kirkland.com

Featured in Corporate/M&A (New York)

Practice Areas: With over 30 years of experience, Daniel Wolf's practice focuses on mergers and acquisitions where he represents public and private companies, as well as private equity firms, in a variety of domestic and international transactions. His transactional experience spans the range of M&A activity, including many significant cross-border and contested transactions. He also counsels public company clients on governance, activism defense, finance, securities and other general corporate matters. Clients he has represented include ABB, Akzo Nobel, Blackstone, Bristol Myers Squibb, Carvana, Celanese, Danaher, Fortive, Gilead, GrubHub, GSK, Huntsman, Meta, NortonLifeLock, Teva Pharmaceutical, Ventas, Verizon, Walgreens, Warner Bros. Discovery, Waters, Wyndham, Verizon and Vista Equity Partners. Over the past ten years alone, Daniel has advised on announced M&A transactions with an aggregate value of well over \$500 billion.

Personal: London School of Economics and Political Science, United Kingdom, LLB, 1995, first class honours.

WOLF, Eric

Sidley Austin LLP, New York
 (212) 839-8649
 ewolf@sidley.com

Featured in Employee Benefits & Executive Compensation (New York)

Practice Areas: Eric Wolf advises clients on executive compensation and employee benefit-related arrangements, including cash-based incentives, equity-based incentives, employment, severance, retention, deferred compensation, and retirement arrangements, with a particular emphasis on issues arising in connection with mergers and acquisitions, initial public offerings, new and joint ventures, and other corporate transactions. Eric has extensive experience representing both private equity investors and management in their portfolio companies with structuring equity compensation and employment arrangements and Eric also advises public companies regarding similar arrangements. Eric has experience representing clients in a wide range of industries including financial services, insurance, real estate, energy, industrials and manufacturing, technology and healthcare.

WOLFE, Brian

Davis Polk & Wardwell LLP, New York
 1 212 450 4140
 brian.wolfe@davispolk.com

Featured in Corporate/M&A (New York)

Practice Areas: Brian is a member of Davis Polk's Mergers & Acquisitions and Private Equity practices. He advises on a broad range of public and private M&A transactions, joint ventures and related matters across a number of industries, including media and sports, biotech and pharmaceuticals, waste management, data, and financial services and fintech. His experience includes a wide variety of U.S. and international mergers and acquisitions transactions.

WOLOSKY, Lee

Willkie Farr & Gallagher LLP, New York
 212-728-3098
 Lwolosky@jenner.com

Featured in Litigation (New York)

Practice Areas: Ambassador Lee Wolosky is a partner in Willkie's Litigation Department. He is based in the Firm's New York and Washington, DC offices. Lee has served under four U.S. Presidents in senior legal and national security positions, most recently as Special Counsel to the President of the United States. Prior to joining Willkie, Lee served as co-Chair of the Litigation Department of an international law firm and also served on that firm's Management Committee. Lee is an internationally-recognized litigator who has counseled Presidents, CEOs, boards of directors, corporations, governments, media leaders, and entertainment figures in significant, high-profile matters. He is known for leading precedent-setting cases related to national security matters and foreign affairs, and for representing high-profile clients in multibillion-dollar litigation, including complex multi-jurisdictional disputes. Lee represents both plaintiffs and defendants in litigation, including in complex commercial and

cross-border disputes. He has successfully resolved numerous multibillion-dollar civil disputes, regulatory proceedings, and governmental investigations, and he recently served as government-appointed Monitor of a tier-one financial institution under three separate consent decrees. He also frequently guides clients through congressional investigations and hearings.

Personal: Harvard Law School, J.D. (cum laude), 1995; Harvard University, A.B. (magna cum laude), 1990 See <https://www.willkie.com/professionals/w/wolosky%2Dlee>

WRIGHT, Corey

Paul Hastings LLP, New York
 coreywright@paulhastings.com

Featured in Banking & Finance (New York), Capital Markets (USA - Nationwide)

Practice Areas: Corey Wright, a partner in Paul Hastings' Global Finance practice, is based in New York. Corey advises leading commercial and investment banks and global financial institutions on a wide range of financing and capital markets transactions. He advises clients across a variety of industries, including both high-yield bond and bank-side financings and refinancings, debt and equity offerings, and out-of-court debt restructurings, including debt exchange and debt tender offers. Corey consistently garners recognition as a leading finance and capital markets lawyer from top industry publications, including Chambers USA, Chambers Global, Legal 500 US and IFLR1000.

Personal: Columbia Law School, J.D. Western New England University, B.A. (magna cum laude)

WRIGHT, P. Bruce

Eversheds Sutherland (US) LLP, New York
 +1 212.389.5054
 brucewright@eversheds-sutherland.com

Featured in Tax (New York)

Practice Areas: Nationally recognized as an authority in the captive insurance industry, Bruce counsels companies on a wide range of tax and insurance law issues, including formation of commercial offshore privately and publicly held entities. He also works with clients on the development of structured financial products such as securitizations, swaps, options and similar products used as alternatives to conventional risk financing mechanisms such as "rent-a-captives" and "cell companies." Representing domestic and foreign-based clients, Bruce advises property and casualty insurance and reinsurance companies, guides the formation of single parent/group captive insurers and counsels risk retention groups. With more than four decades of experience, he has helped clients successfully navigate an array of complex federal income tax issues such as debt or equity characterization, engaging in U.S. trade or business issues, continuity of interest, passive foreign investment company status, controlled foreign corporation status, limitations on the use of net operating losses, cancellation of indebtedness income, consequenc-

es of debt modification, original issue discount, federal insurance premium excise tax, state premium and income tax on insurance entities including captive insurance companies, and direct procurement tax due from insureds on premium paid to insurers non admitted in the insured's domicile.

WU, Aric

BakerHostetler LLP, New York

Featured in Litigation (New York)

Practice Areas: Aric Wu is a Chambers-ranked securities litigation attorney with extensive experience in complex commercial disputes. He has served as lead counsel in numerous cases involving hundreds of millions to billions of dollars in alleged damages. With a career spanning over two decades, Aric has built a reputation for delivering results in some of the most challenging legal arenas, including securities class actions, shareholder derivative suits, mergers and acquisitions litigation and regulatory enforcement matters. He is nationally recognized as a top securities attorney by Chambers, The Legal 500 and Law360. Aric has represented public and private companies across a wide variety of industries, as well as banks, private equity firms and accounting firms, in high-value matters. In addition to his litigation successes, Aric has guided clients through sensitive investigations and enforcement actions brought by the SEC and other regulatory bodies. His strategic counsel has helped resolve matters discreetly and favorably, often avoiding public scrutiny. His ability to manage complex, multijurisdictional litigation has made him a go-to advisor for clients facing existential legal threats.

WU, Huiya

Goodwin, New York
 212-459-7270
 hww@goodwinlaw.com

Featured in Intellectual Property (New York)

Practice Areas: Huiya Wu, a partner in Goodwin's IP Litigation practice, is a member of the firm's Life Sciences Disputes group and is an intellectual property litigator who has spent more than 25 years litigating and trying cases in both federal and state courts, and has appeared before the Patent and Trademark Office (PTO), the Patent Trial and Appeal Board (PTAB), as well as the International Trade Commission (ITC). She has represented clients in a wide range of technologies, including pharmaceuticals, analytical devices, medical devices, automotive parts, and internet business methods, and has particular expertise in litigation under the Hatch-Waxman Act and the Biologics Price Competition and Innovation Act. She has an active pro bono practice, including her work with the Legal Services NYC, National Women's Law Center, Project Citizenship, and is a recipient of the New York City Bar Association's Thurgood Marshall Award for her work defending individuals in capital punishment cases. She also currently serves as co-chair of Goodwin's Women's Initiative.

Personal: JD, The George Washington University Law School 1999; BS, Chemical Engineering University of Massachusetts Amherst (cum laude) 1996; BA, Chemistry University of Massachusetts Amherst 1996

XUE, Alfred

Latham & Watkins LLP, New York
 +1 (212) 906-1640
 alfred.xue@lw.com

Featured in Private Credit (USA - Nationwide), Banking & Finance (New York)

See under Nationwide for profile.

YANEZ, Antonio

Willkie Farr & Gallagher LLP, New York
 212 728 8725
 ayanez@willkie.com

Featured in Accountant and Auditor Liability (USA - Nationwide), Litigation (New York)

See under Nationwide for profile.

YATTER, Douglas K.

Latham & Watkins LLP, New York
 +1 212 906 1211
 douglas.yatter@lw.com

Featured in Derivatives (USA - Nationwide), Litigation (New York)

See under Nationwide for profile.

YEE, Thomas

Perkins Coie LLP, New York

Featured in Intellectual Property (New York)

Practice Areas: Intellectual Property Law Patent Prosecution & Portfolio Counseling Medical Device

Career: Thomas Yee advises on strategic patent portfolio development and guides clients through complex intellectual property (IP) transactions and licensing agreements. He also excels in trademark portfolio procurement and provides skilled counsel on litigation matters, drawing on his broad understanding of technological landscapes and industry trends. Additionally, Tom serves as a trusted advisor to clients on corporate finance, structuring, and public company matters. Tom represents clients ranging from individual inventors and startups to multinational corporations. He has played a key role in counseling numerous startup and medium-sized companies during critical stages of growth and development. Tom has handled IP matters across numerous industries and technology areas, including medical devices, blockchain and financial services, automotive manufacturers, electronics, software, medical informatics, and biotech. His experience also includes warehousing logistics and components, religious institutions, sporting goods, cannabis, and baby products.

YENAMANDRA, Aparna

Kirkland & Ellis LLP, New York
 +1 212 446 4903
 aparna.yenamandra@kirkland.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Aparna Yenamandra is a restructuring partner in the New York office of Kirkland & Ellis LLP. She has a broad range of experience across a number of industries and has been involved in some of the largest restructurings in recent history. Company-side

representations include QVC, JoAnn Fabrics, Rite Aid Corporation, Learfield Communications, Avaya Holdings Corp., Dunn Paper, Intelsat, J. C. Penney Company, Tailored Brands, Cirque du Soleil, Forever 21, Jones Energy, Vanguard Natural Resources, Charming Charlie, Aspect Software, Linn Energy and Energy Future Holdings.

Publications: Contributing Editor, Norton Journal of Bankruptcy Law & Practice.

Personal: Villanova University Charles Widger School of Law, J.D., magna cum laude, 2012, Order of the Coif; Associate Editor, Villanova Law Review; New York University, B.A., Economics & Political Science, cum laude, 2009. In 2024, Aparna was named an "Outstanding Young Restructuring Lawyer" by Turnarounds & Workouts and in 2019, Aparna was included in Global Restructuring Review's list of "Women in Restructuring."

YERRAMALLI, Anupama

Latham & Watkins LLP, New York
212-906-1312
anu.yerramalli@lw.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Anupama Yerramalli represents companies, bondholders, lenders, official and ad hoc committees, and other creditors and investors in some of the market's most complex and multifaceted restructurings, both in and out of court. A solution-driven and creative problem solver, Anupama advises boards of directors, board committees, and senior management on matters throughout every stage of a restructuring. Her practice encompasses a range of bankruptcy cases, out-of-court restructurings, and other distressed situations, with a particular focus on company-side representations. She regularly counsels leading domestic and multinational corporations across major industries, including healthcare, shipping, telecommunications, energy, manufacturing, and retail. She draws on her broad corporate governance and liability management experience to help public and private companies navigate a variety of sensitive issues that arise in connection with high-stakes insolvency matters. Anupama complements her company-side practice with her experience representing creditors, including banks, special situation lenders, and asset acquirers. An effective consensus builder, she helps bridge the diverse interests of various parties while enabling clients to achieve their business objectives. Anupama frequently writes and speaks on restructuring topics. Anupama currently serves as a member of the Junior Advisory Board of Her Justice, and a member of the board of the City Bar Fund. Following her graduation from law school, Anupama clerked for United States Bankruptcy Judge Donald H. Streckroth of the District of New Jersey. Anupama serves on the firm's Inclusion, Opportunity & Community Committee.

YOUNT, Jennifer St. John

Paul Hastings LLP, New York
(212) 318-6008
jenniferyount@paulhastings.com

Featured in Private Credit (USA - Nationwide), Banking & Finance (New York)
See under Nationwide for profile.

ZABA, Derek

Sidley Austin LLP, New York
+1 212 839 5341
dzaba@sidley.com

Featured in Corporate/M&A (New York)

Practice Areas: DEREK ZABA co-chairs Sidley's Shareholder Activism & Corporate Defense practice. He spends 100% of his time on shareholder activism, contested and complex M&A, and corporate governance matters. With more than two decades of experience, Derek has been involved in hundreds of activist campaigns and contested M&A situations. Prior to Sidley, Derek was the head of the activism and corporate defense practice at a leading shareholder engagement and corporate governance advisory firm. He also served as a partner and investment professional at activist and event-driven hedge funds. Derek is a highly sought after speaker on the topics of investor activism, contested M&A, and ESG/corporate governance at panels and universities and teaches a class on shareholder activism, contested M&A, and corporate governance at Stanford University Law School.

ZACHARIAH, Joshua M

Goodwin Procter LLP, Boston
617-570-1454
jzachariah@goodwinlaw.com

Featured in Corporate/M&A (New York)

Practice Areas: Josh Zachariah is Co-chair of the firm's Global M&A Group and a partner in the firm's Public M&A/Corporate Governance practice. Josh has deep public M&A experience across the private equity, technology, and life sciences industries. His practice focuses on representing public and private acquirers and target companies in a variety of domestic and cross-border acquisition and disposition transactions, joint ventures, and other corporate matters.

Personal: JD Georgetown University Law Center / BS, Economics, Duke University (summa cum laude, Phi Beta Kappa)

ZAK, Ari

Simpson Thacher & Bartlett LLP, New York
+1-212-455-2159
Ari.zak@stblaw.com

Featured in Tax (New York)

Practice Areas: Ari M. Zak focuses his practice on the taxation of investment funds and their investors, in addition to general transactional matters involving clients in the financial services industry. He has deep experience with tax matters relating to various types of regulated fund structures, including interval funds, tender offer funds, listed closed-end funds, business development companies, mutual funds and exchange-traded funds. He also regularly advises on tax matters relating to private investment funds, including private equity, private credit and hedge funds. He routinely

advises on tax aspects of structuring regulated funds and other products designed to provide retail and high net worth investors access to alternative asset classes, such as private equity, private credit, infrastructure, secondaries and liquid alternatives.

ZALL, Richard J

King & Spalding LLP, New York
+1 212 556 2150
rzall@kslaw.com

Featured in Healthcare (New York)

Practice Areas: Rick Zall is a partner and chair of the firm's healthcare transactional and regulatory practice. He represents clients on both transactional and regulatory healthcare matters, including advising healthcare operating companies, private equity investors and lenders on M&A, joint ventures, financings and complex commercial transactions. He advises on state and federal healthcare regulatory compliance matters, including navigating fraud and abuse and corporate practice of medicine prohibitions, Medicare and Medicaid payment rules. Rick also counsels clients in the emerging digital health and health information technology sectors on compliance with data privacy and security laws, telemedicine licensure regulations and health benefit management. With deep experience in the healthcare industry, Rick is known for practical and effective solutions to successfully structure, negotiate and close deals for his clients. Mr. Zall advises clients on regulatory compliance matters including fraud and abuse, corporate practice of medicine, structuring physician incentive arrangements, digital health/telemedicine, HIPAA, Medicare/Medicaid reimbursement and value-based payments.

ZARIN, Richard

Morgan, Lewis & Bockius LLP, New York
+1.212.309.6879
rzarin@morganlewis.com

Featured in Tax (New York)

Practice Areas: Working with businesses in industries such as media, financial services, aviation, shipping, and education, Richard S. Zarin counsels clients on tax matters involving international and US transactions. He also advises clients on ongoing tax planning. Richard's experience includes mergers, acquisitions, the formation and operation of joint ventures, debt and equity restructurings, and securities offerings. In addition, he represents organizers of and investors in onshore and offshore private equity, venture capital, and hedge funds, including in connection with fund formations, secondary transactions, continuation funds, and upper-tier planning.

Personal: Columbia Law School, 1985, J.D., Harlan Fiske Stone scholar Amherst College, 1981, B.A., magna cum laude

ZARLOCK, Preston

Phillips Lytle LLP, Buffalo
(716) 847-5496
pzarlock@phillipslytle.com

Featured in Litigation (New York: Upstate)

Practice Areas: A highly accomplished and seasoned litigator with a diverse national practice focusing on

commercial litigation, business disputes, financial services litigation and class actions. Preston's experience includes bet-the-company corporate and commercial litigation, dissolution proceedings, employment termination disputes, unfair competition and controversies involving the sale of goods and services. Preston sustains his reputation for his abilities as a tenacious litigator. His regular clients include a global banking and financial institution and a multinational conglomerate. Preston has achieved landmark decisions for his clients in cases involving banking law, choice of law, restrictive covenants and trade secrets.

Career: Joined firm in 1996 and has been a Partner since 2001. Preston is also a member of the firm's Governing Committee.

Professional Memberships: American Bar Association, Litigation Section, Tort Trial & Insurance Practice Section (TIPS); Bar Association of Erie County, Federal Practice Committee, Negligence Committee, Commercial Litigation and Bankruptcy Committee; Equipment Leasing and Finance Association; New York State Bar Association, Commercial and Federal Litigation Section, Trial Lawyers Section.

ZAVAGLIA, Cosimo

Morgan, Lewis & Bockius LLP, New York
+1 (212) 309-6646
cosimo.zavaglia@morganlewis.com

Featured in Tax (New York)

Practice Areas: Cosimo A. Zavaglia advises corporations, partnerships, and individuals on state and local tax (SALT) controversy, planning, and transactional matters. Cosimo routinely represents clients in high-stakes state and local tax audits, appeals, and litigations in matters throughout the United States, including defending clients in state False Claims Act cases and sales and use tax, individual residency, withholding tax, corporate income tax, and real estate transfer tax audits and disputes. He also advises clients on developing state and local tax planning strategies for corporate acquisitions, dispositions, restructurings, and mergers.

Personal: New York University, 2013, M.S., Real Estate Syracuse University College of Law, 2008, J.D. Cornell University, 2005, B.S.

ZELIG, Joshua

Paul Hastings LLP, New York
(212) 318-6491
joshuazelig@paulhastings.com

Featured in Banking & Finance (New York)

Practice Areas: Joshua M. Zelig is a partner in the Global Finance practice of Paul Hastings and is based in the firm's New York office. Mr. Zelig's practice is primarily focused on representing leading commercial and investment banks in leveraged finance and asset-based lending transactions, including bank financings and leveraged buyouts, direct lending, bridge lending and loan commitments, and debt and equity offerings. He represented the financing sources in numerous acquisition-related financings, including the investment in

Cotiviti by KKR, acquisitions of Scientific Games' Lottery Business and DexKo by Brookfield Capital, CoreLogic and Ascensus by Stone Point Capital, Rosen Group by Partners Group, Interior Logic Group, Alight Solutions and Team Health by Blackstone, the acquisition of EMC by Dell and the purchase of Signode by Crown Holdings. Mr. Zelig has represented the initial purchasers in several recent debt offerings for Dell Technologies, AMC Entertainment, VMWare, PBF Energy, and HCA. He has also represented the underwriters in the initial public offerings for HCA, Townsquare Media, PBF Logistics, and PBF Energy. Mr. Zelig has experience practicing in a variety of industries including healthcare, financial services, media and communications, retail and food services, energy, and technology.

Personal: Brooklyn Law School, J.D. (cum laude) University of Pennsylvania, B.A. (cum laude)

ZELTSER, Alexander

Ropes & Gray LLP, New York
+1 212 596 9037

Alex.Zeltser@ropesgray.com

Featured in Banking & Finance (New York)

Practice Areas: Alex Zeltser is a finance partner in Ropes & Gray's New York office with more than two decades of experience representing top-tier private equity sponsors and their portfolio companies, as well as corporate borrowers, in a broad range of large-cap and middle-market financing transactions, including cash-flow and asset-based credit facilities, second lien and mezzanine financings, margin loans, bridge financings and high-yield debt offerings, as well as restructurings and liability management transactions. Earlier in his career, Alex represented leading lenders and banking institutions, providing him with a unique understanding of the lender's perspective that informs his approach to structuring and negotiating financing transactions. Although based in New York, Alex works closely with clients and colleagues across the firm's U.S. offices, including Chicago and the West Coast, on sophisticated financing matters. He regularly represents many of the industry's leading private equity firms, including TPG Capital, EQT, Partners Group, GI Partners, TSG Consumer Partners, GHQ Capital, Accel-KKR, Gryphon Investors, and Vistria Group, among others. Clients consistently praise Alex in Chambers USA and Chambers

Global, where he is ranked for Banking & Finance. They describe him as a "fantastic lawyer" who "works across clients and deals of various sizes" and is "trusted to deliver quality advice and always be ready to guide the ship to port." Clients particularly value his technical strength, commercial judgment, and ability to deliver sophisticated, efficient advice. Alex is deeply committed to pro bono service and giving back to his community. He advises pro bono clients on corporate and immigration-related matters and serves on Ropes & Gray's pro bono committee. Outside of work, Alex is an active member of the Ropes & Gray basketball team and is a two-time lawyers' league champion.

ZHANG, Libin

Fried, Frank, Harris, Shriver & Jacobson LLP, New York
libin.zhang@friedfrank.com

Featured in Tax (New York)

Practice Areas: Tax partner. Extensive experience advising on a diverse range of real estate, corporate, and international taxation matters, including REITs, private equity transactions, qualified opportunity funds, cross-border joint ventures, spin-offs, and other tax-efficient transactions. Libin's Tax Notes article "Marginal Income Tax Rates of the Passthrough Deduction" was cited favorably in the legislative history of the One Big Beautiful Bill Act of 2025 (House Report 119 – 106 on page 1470) and may have led to greater tax deductions for some middle class lawyers, accountants, doctors, influencers, and small business owners. Author of BNA Portfolio 549 – 3rd (Passive Loss Rules) and BNA Portfolio 6215 (Global Intangible Low Taxed Income (GILTI)).

Career: Joined as partner, 2019

Personal: LL.M., New York University, 2010; J.D., magna cum laude, Harvard Law School, 2008; BS/MS joint degree, with honors, California Institute of Technology, 2005.

ZIDE, Stephen D

Dechert LLP, New York
12126983629

stephen.zide@dechert.com

Featured in Bankruptcy/Restructuring (New York)

Practice Areas: Stephen D. Zide, co-chair of the firm's financial restructuring practice, represents a diverse range of clients in Chapter 11 bankruptcy and out-of-court restructuring matters.

Mr. Zide has led numerous high-profile restructurings across a number of industries over the last twenty years. His clients include both official and ad hoc creditor and equity committees, debtors, bondholders, investors and secured lenders. On the creditor side, Mr. Zide advises clients on distressed and bankrupt companies with complex corporate and capital structures. He provides incisive analysis and advice leveraging his extensive experience investigating and litigating fraudulent conveyance, fiduciary duty, intercreditor and valuation disputes; developing, negotiating and litigating Chapter 11 plans, cash collateral orders, debtor-in-possession financing, asset purchase agreements and equity commitment/backstop agreements; and developing and implementing rights offerings. Mr. Zide's practice representing creditors is complemented by his experience representing distressed companies, and assisting debtors in navigating the complex legal, financial and operational issues that arise in Chapter 11.

ZILBERBERG, David

Davis Polk & Wardwell LLP, New York
(212) 450-4688

david.zilberberg@davispolk.com

Featured in Environment (New York)

Practice Areas: David is head of Davis Polk's Environmental practice. He advises clients on environmental, sustainability and mass tort liability issues in connection with all aspects of complex corporate and real estate transactions. David has worked on transactions relating to a wide variety of environmentally sensitive industries, including oil and gas exploration and refining, transportation, consumer products and chemical manufacturing. Outside of the transactional context, David advises clients on compliance with environmental laws and regulations, development of internal environmental policies and procedures, assessment of environmental and mass-tort risks and liabilities, managing environmental liabilities and compliance obligations in bankruptcy, and contractual disputes and enforcement proceedings relating to environmental matters.

ZINMAN, Daniel C

Perkins Coie LLP, New York
+1 212 530 1859

DZinman@perkinscoie.com

Featured in Litigation (New York)

Practice Areas: Litigation White Collar & Investigations Securities Litigation

Career: Daniel Zinman has more than 25 years of experience representing clients in securities enforcement, white collar criminal matters, complex commercial litigation, and internal investigations. Dan's clients include investment banks, hedge funds, broker dealers, private equity firms, investment advisers, and their professionals. He often represents them in simultaneous parallel proceedings involving civil litigation, arbitration, and mediation, as well as in investigations and matters before the SEC, Commodities Futures Trading Commission, Financial Industry Regulatory Authority, Inc., the DOJ, state attorneys general offices, and other governmental and self-regulatory bodies. Dan also represents law firms and lawyers in professional liability disputes, and board committees and board members in investigations and litigation. Dan has served as a court-appointed receiver and as lead counsel to the court-appointed receiver in multiple matters. He has taught legal writing for several years at Fordham Law School. Active in his local community, Dan has volunteered for many community-based youth organizations.

ZUCKERMAN, Aron

Simpson Thacher & Bartlett LLP, New York

aron.zuckerman@stblaw.com

Featured in Real Estate (New York)

Practice Areas: Aron's practice focuses on domestic and international commercial real estate finance. He represents credit funds, banks, asset management firms and insurance companies on a broad range of real estate financing transactions, including mortgage and mezzanine loans, preferred equity structures, A/B notes, participation interests and note-on-note and repo financing facilities. His experience spans CMBS, balance sheet, bridge and construction loans, and includes the negotiation of complex co-lender, intercreditor and participation arrangements and multi-tranche workouts, restructurings, deed-in-lieu transactions and foreclosures.

Career: Joined Firm in 2024.

Professional Memberships: Member, New York Bar.

Personal: J.D., Harvard Law School (2011); B.A., magna cum laude, Yeshiva University (2004).